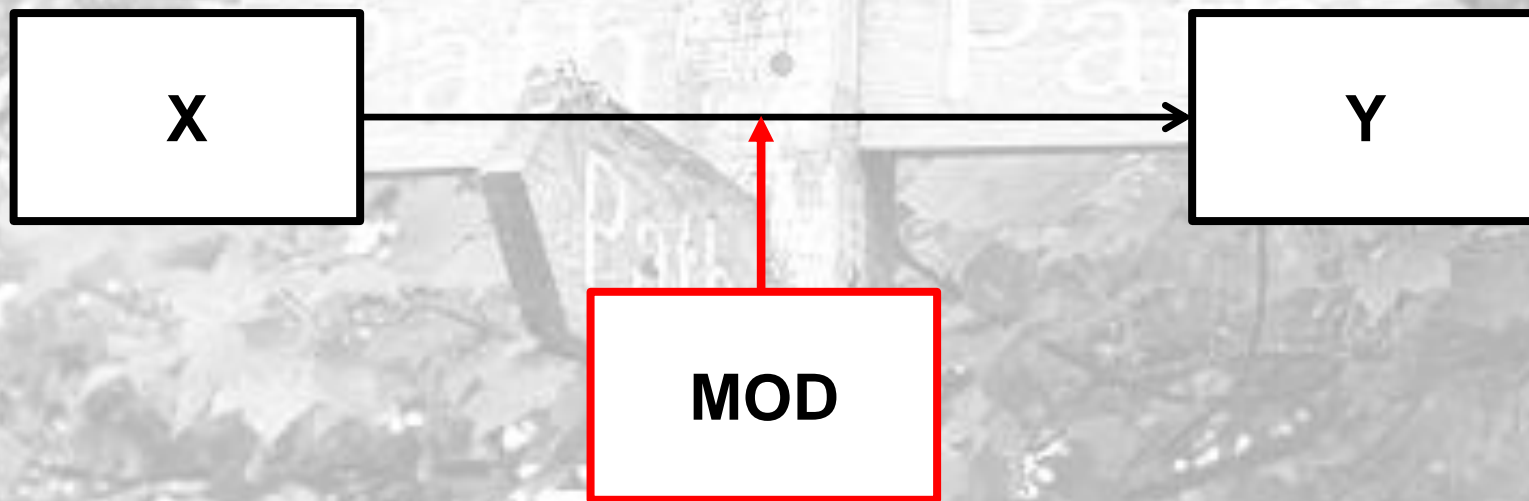


MODERATION: THE CONCEPT

BUSINESS RESEARCH



Moderating variable



A variable that alters the strength and sometimes even the direction (positive \leftrightarrow negative) of the relationship between X and Y

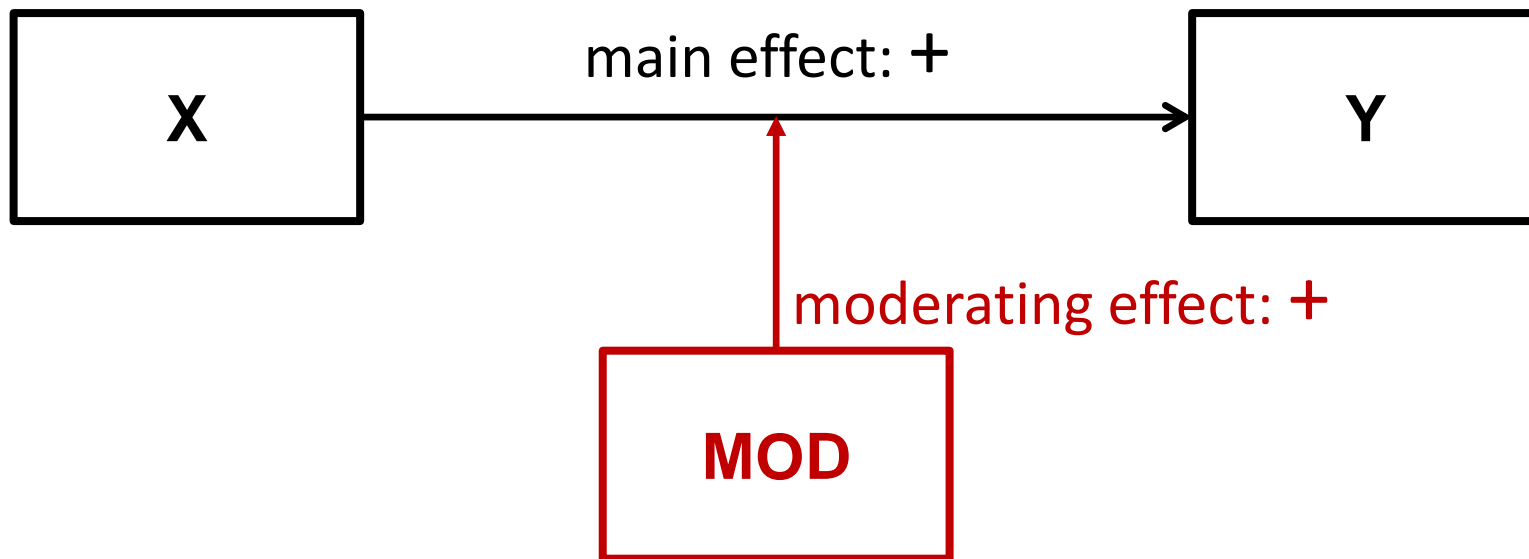
Aka: moderator, interaction variable

Agenda

- A positive effect becoming stronger
- A negative effect becoming stronger
- A positive effect becoming less strong
- A negative effect becoming less strong
- Extensions / special cases

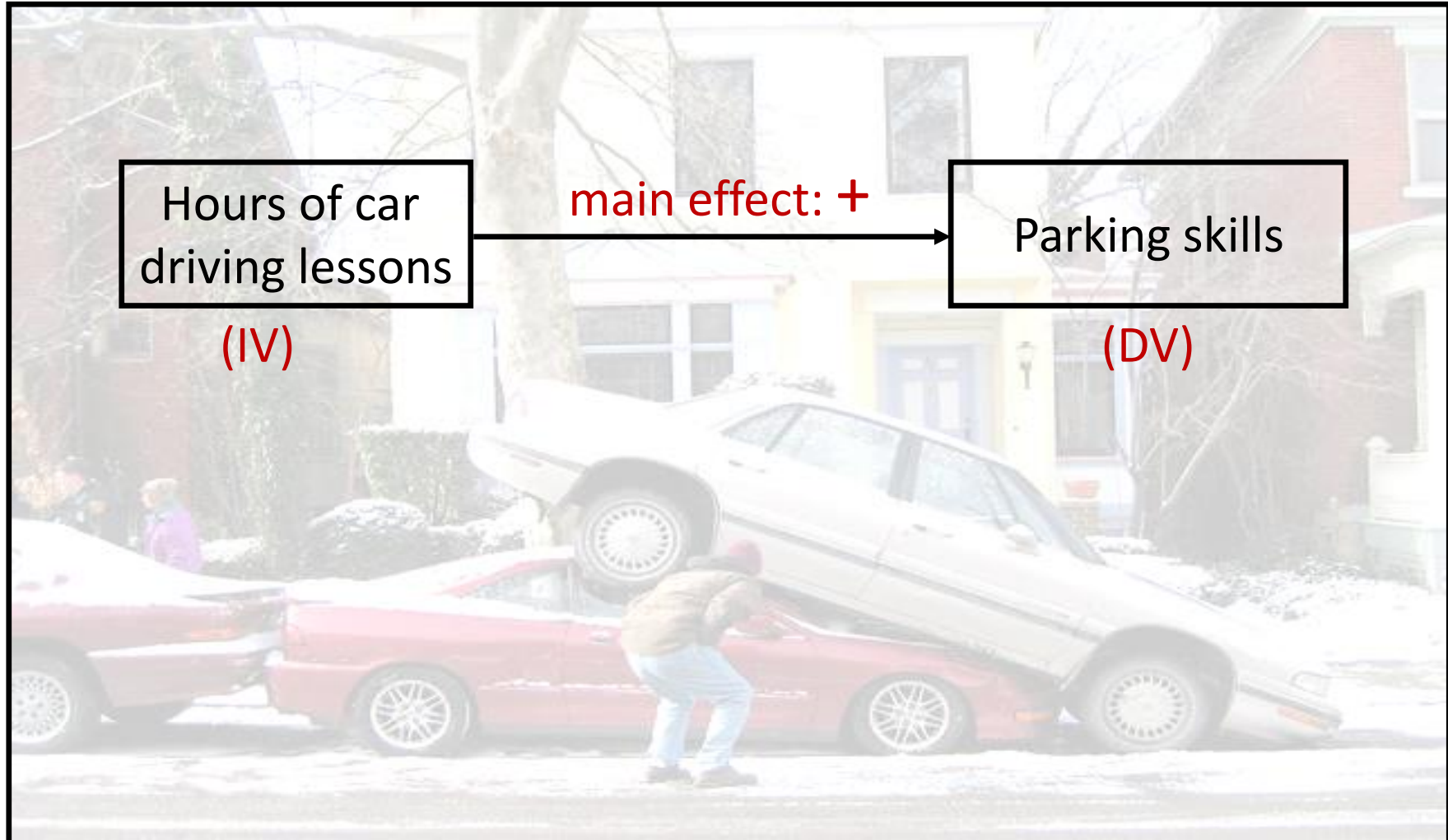
1. A positive effect becoming stronger

A positive effect becoming stronger

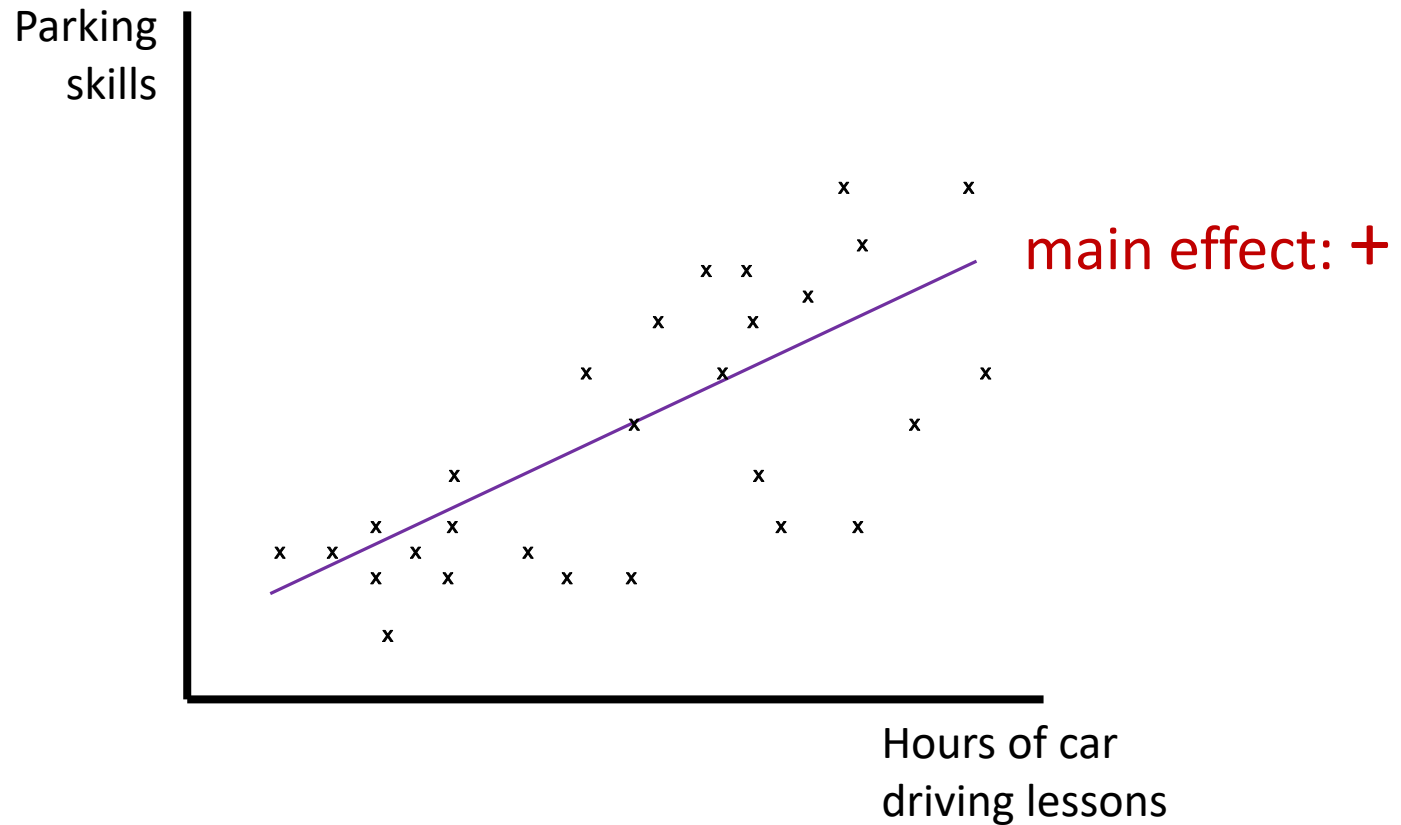


The effect of X on Y becomes **more positive** when MOD increases

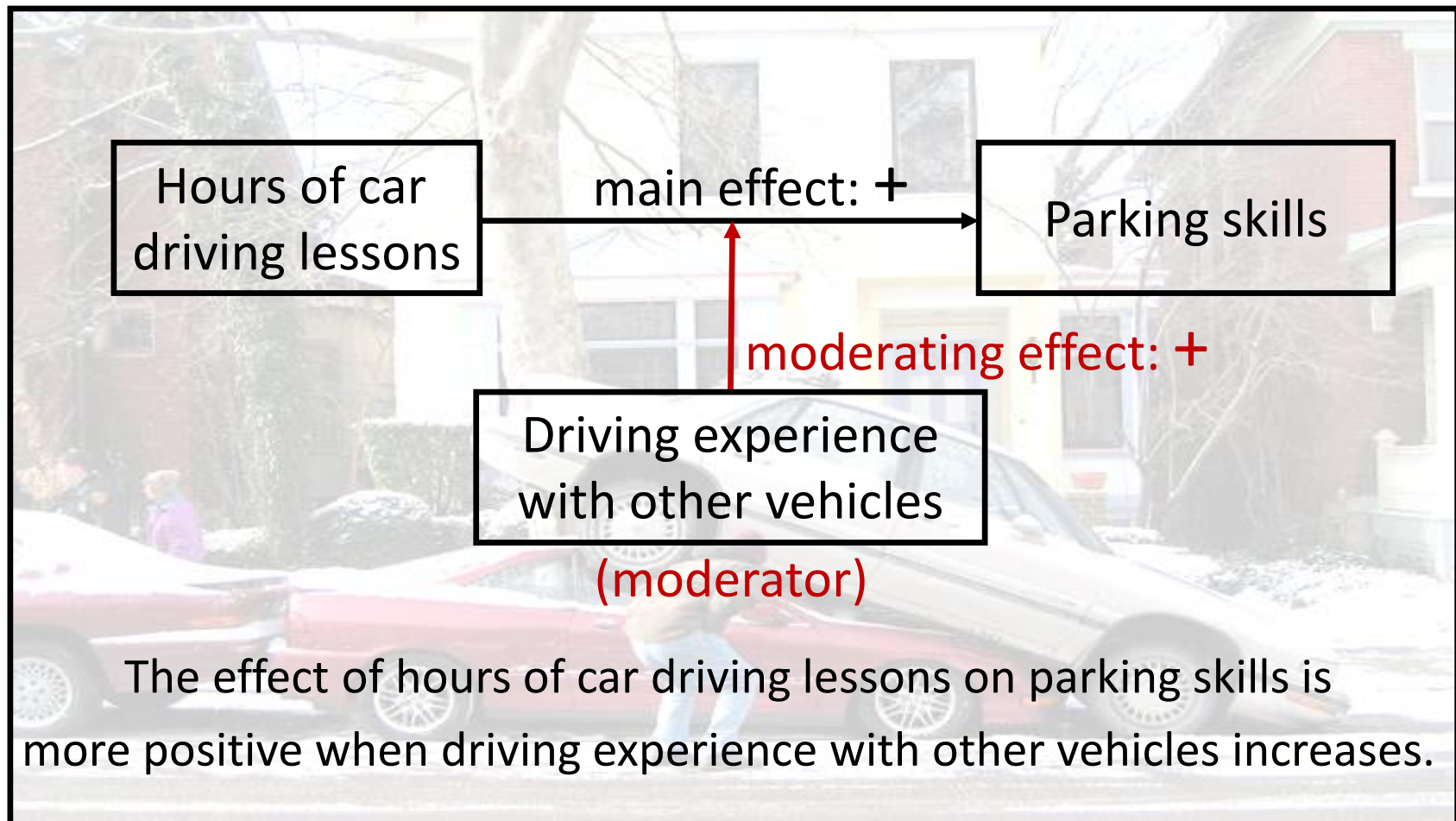
Example



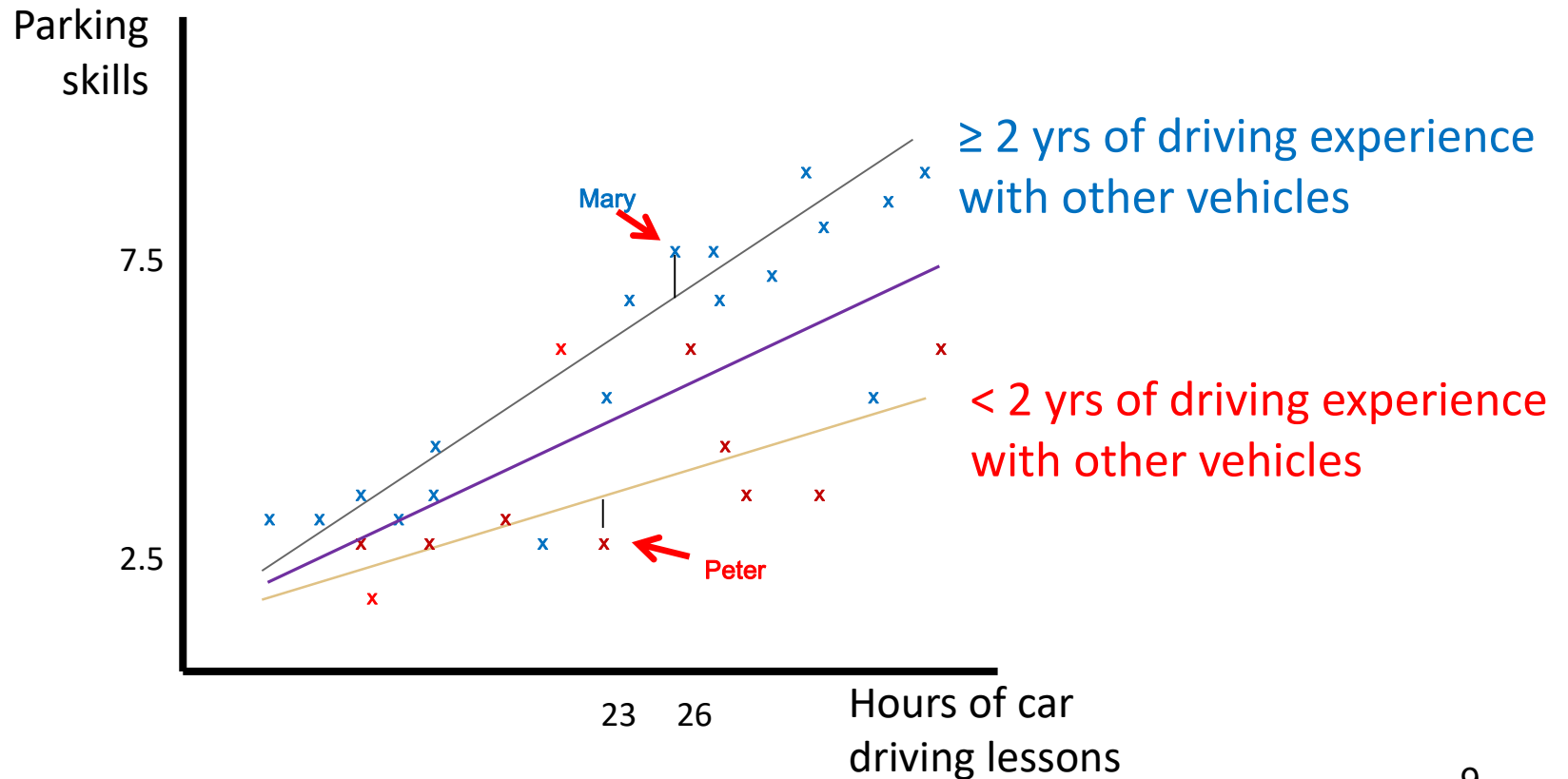
Visualization of main effect



Moderating effect

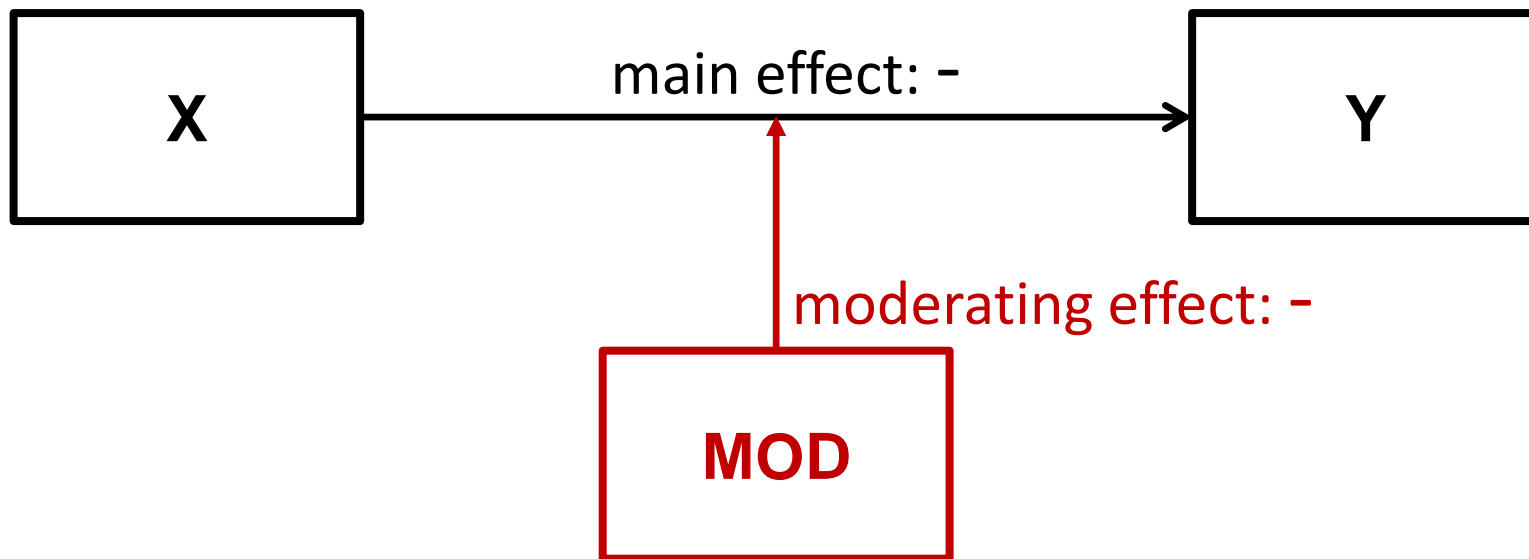


Visualization of moderating effect



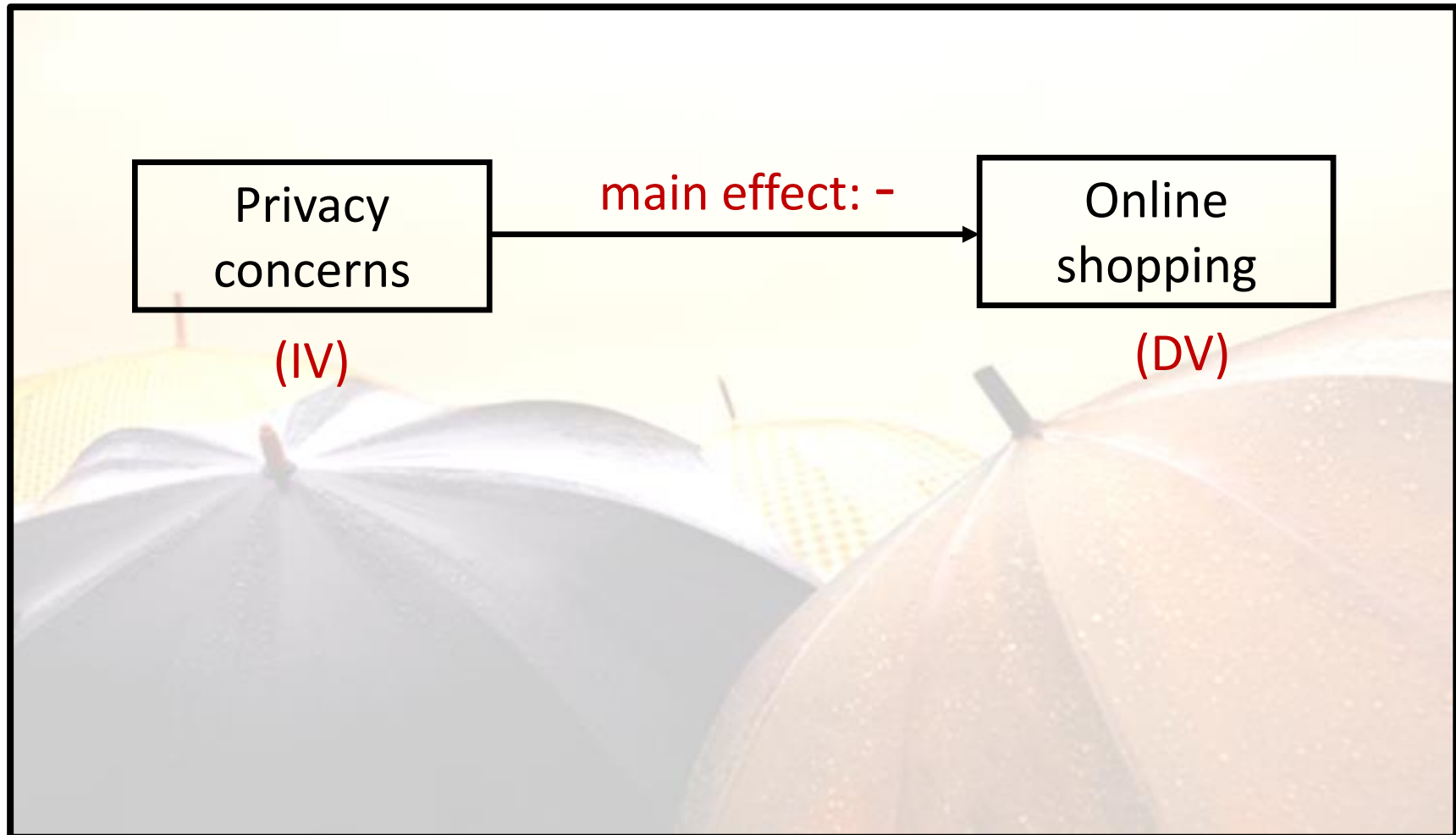
2. A negative effect becoming stronger

A negative effect becoming stronger

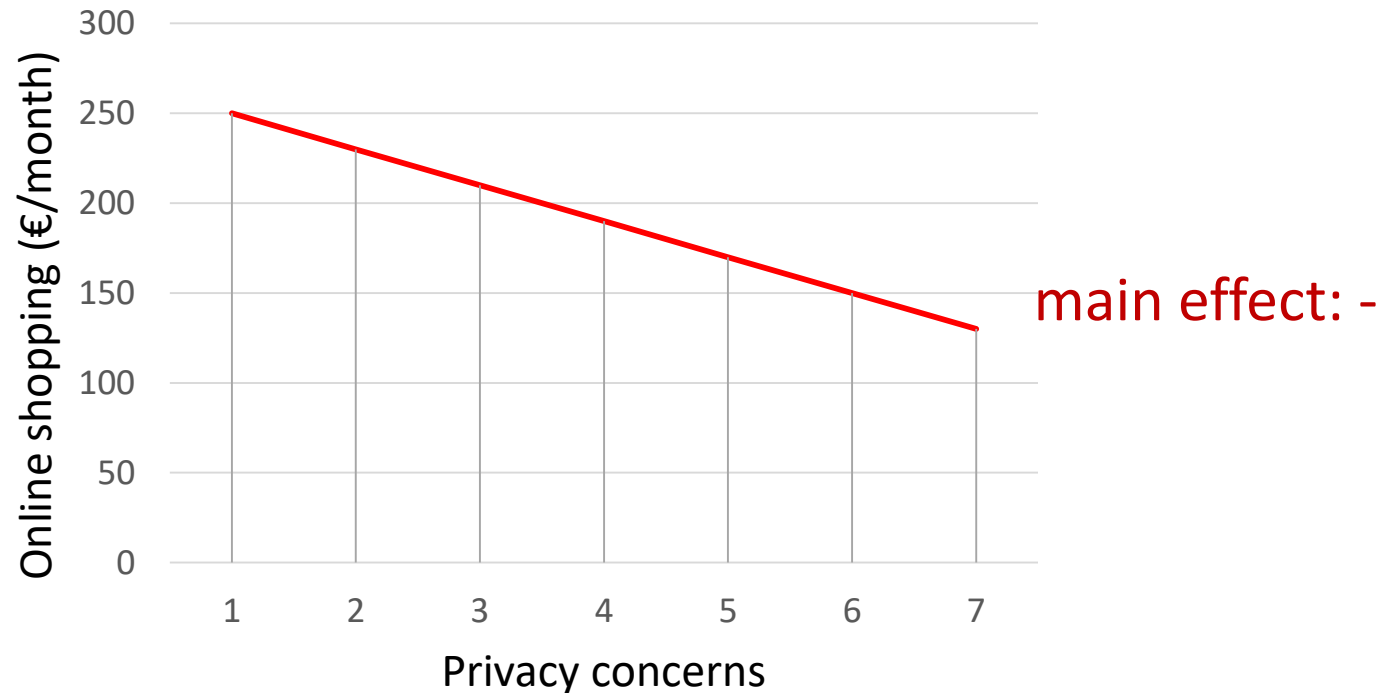


The effect of X on Y becomes **more negative** when MOD increases

Example

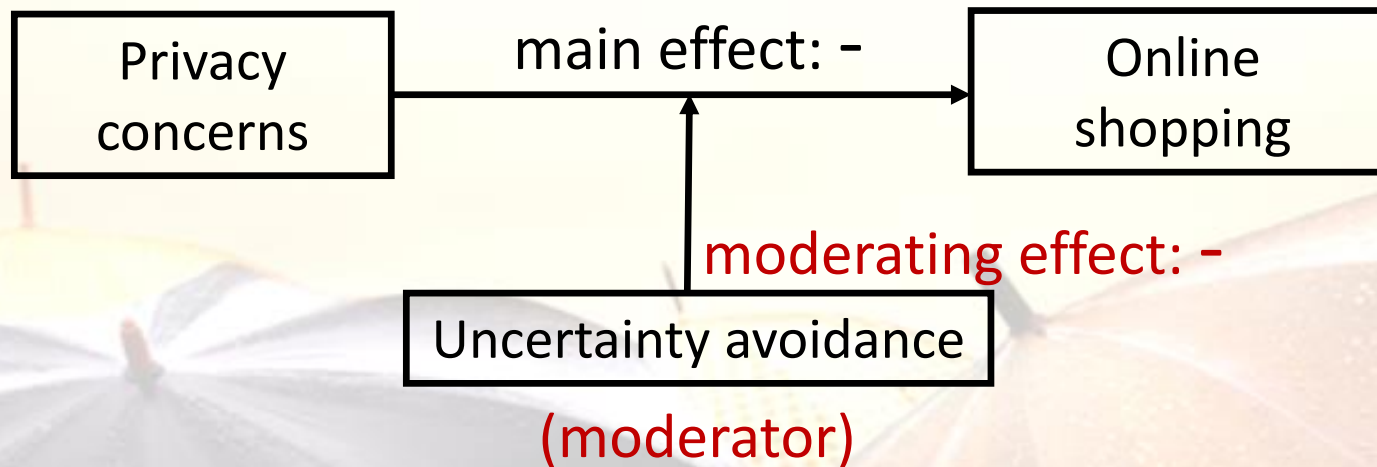


Visualization of main effect



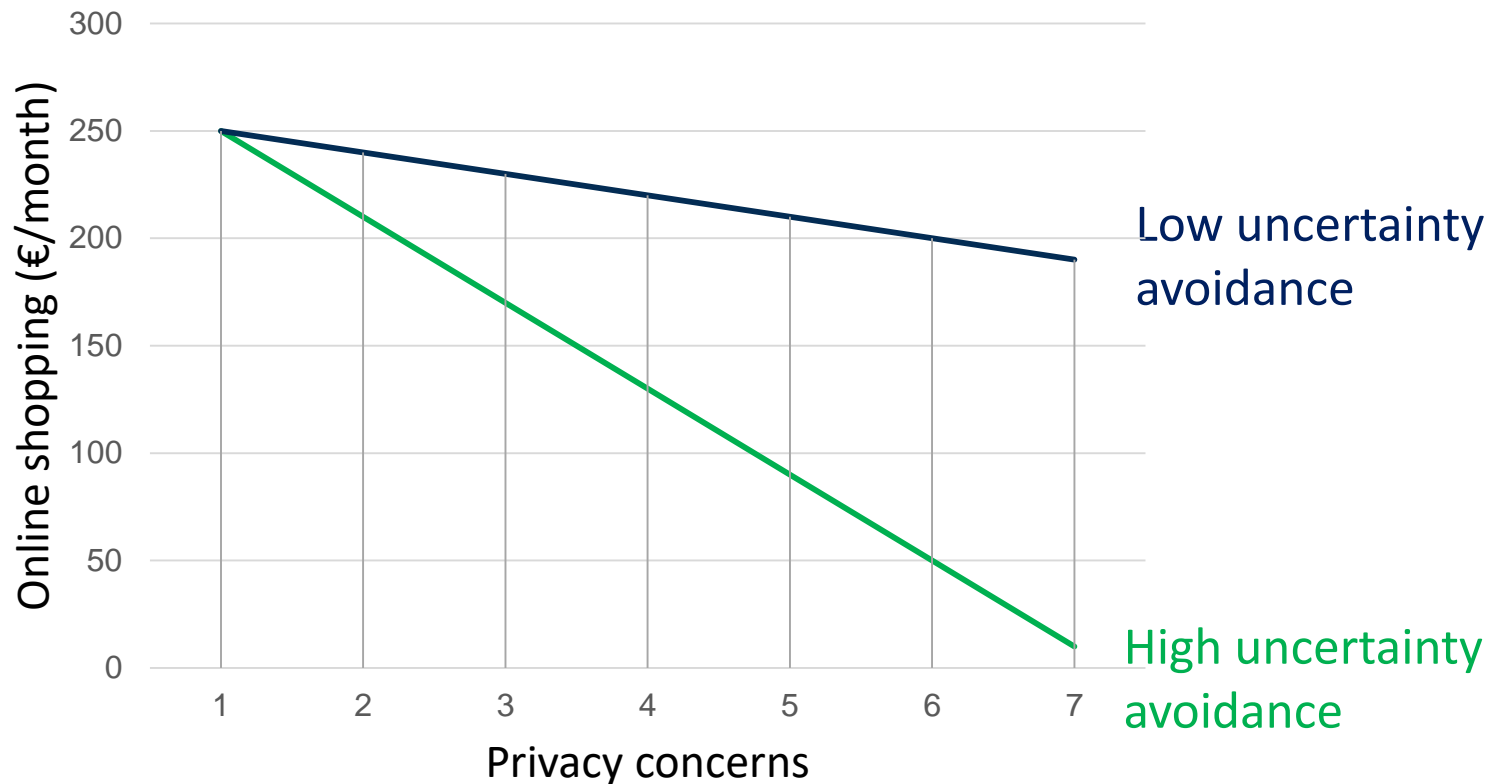
For every one point increase in privacy concerns, online shopping drops with €20 per month.

Moderating effect



The effect of privacy concerns on online shopping is more negative when a consumer's uncertainty avoidance increases.

Visualization of moderating effect

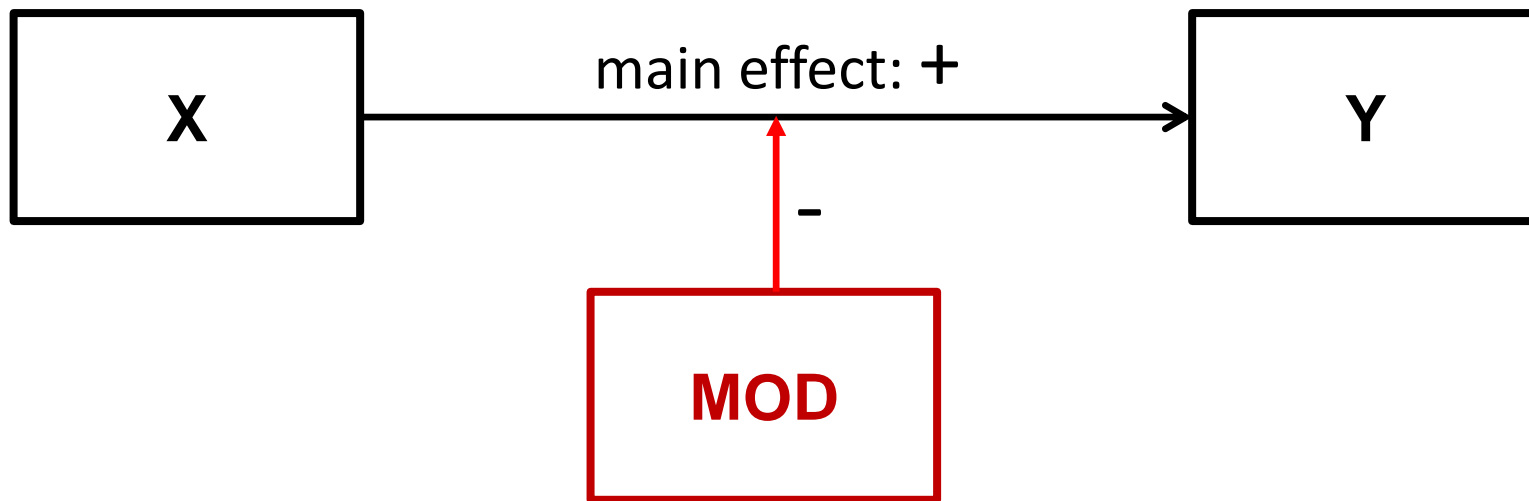


For every one point increase in privacy concerns,

- online shopping drops with €10/month for consumers low in uncertainty avoidance;
- online shopping drops with €40 month for consumers high in uncertainty avoidance.

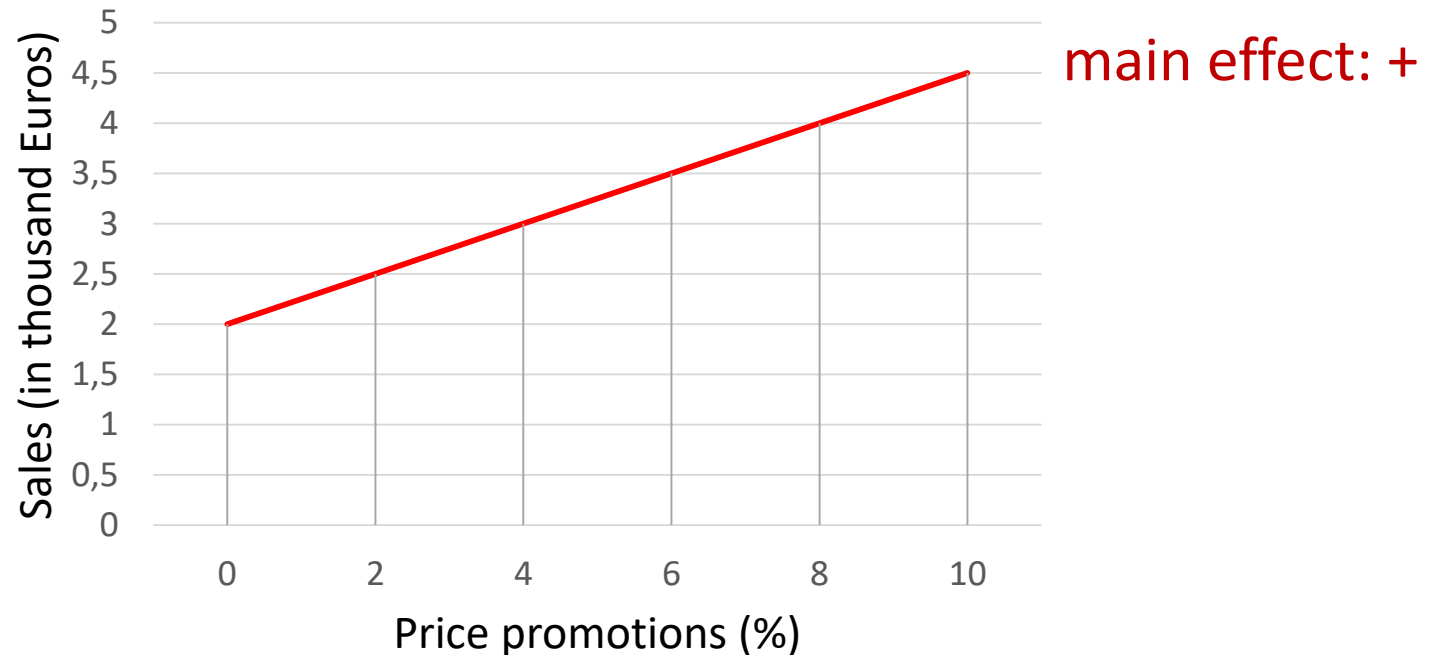
3. A positive effect becoming less strong

A positive effect becoming less strong



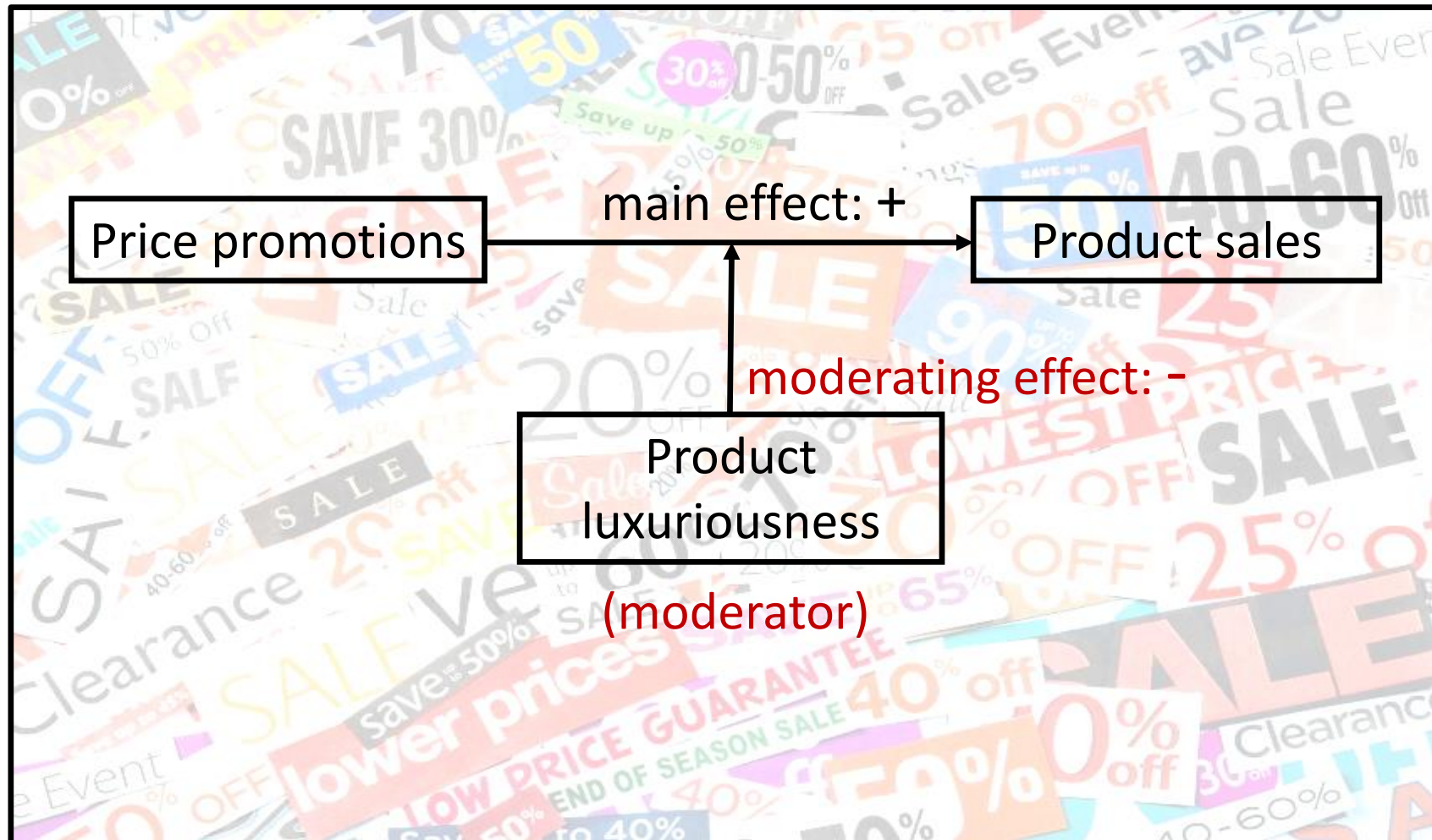
The effect of X on Y becomes less positive,
and may even become negative,
when MOD increases.

Visualization of main effect

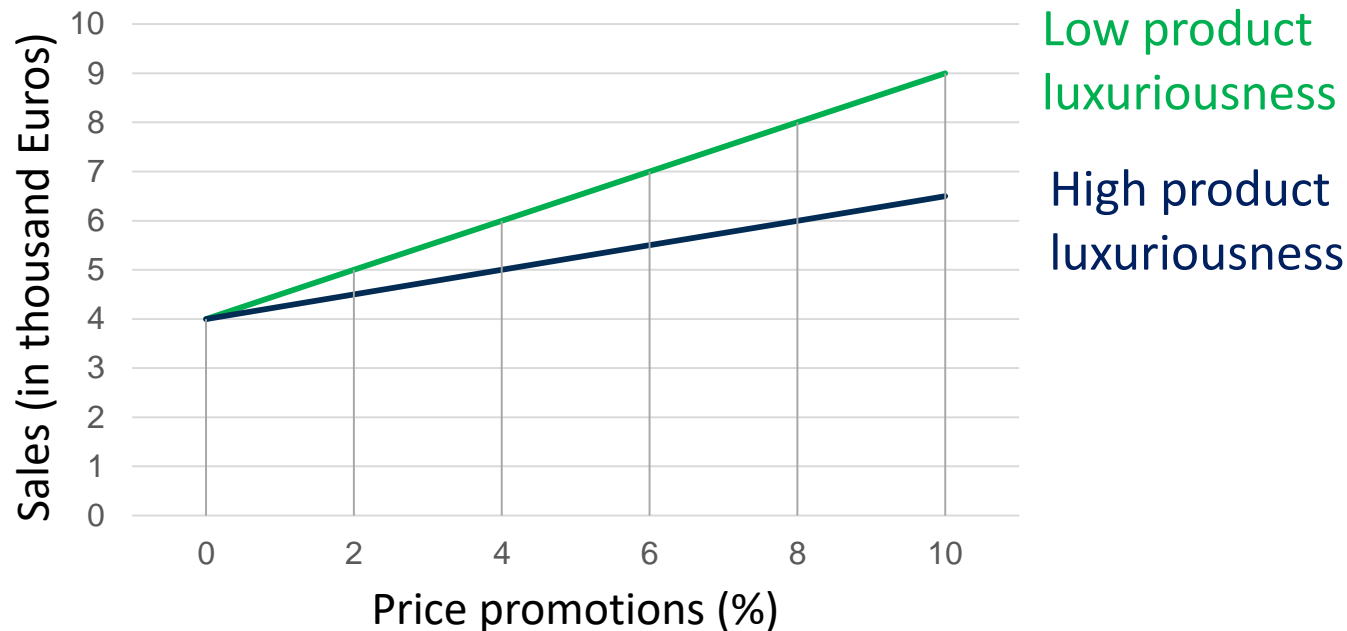


For every 2% increase in price promotions,
product sales go up with 500 Euros

Example



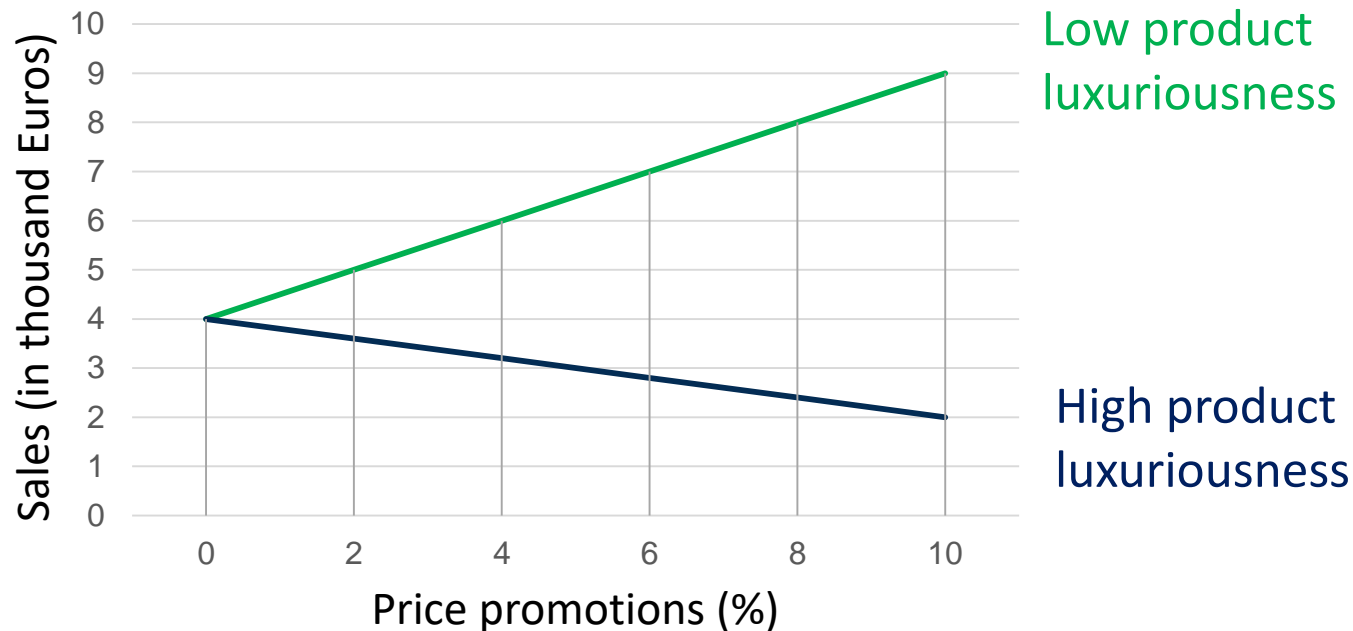
Visualization of moderating effect (1)



For every 2% increase in price promotions,

- product sales increase with €1,000 per month for products low in luxuriousness;
- product sales increase with € 500 per month for products high luxuriousness.

Visualization of moderating effect (2)

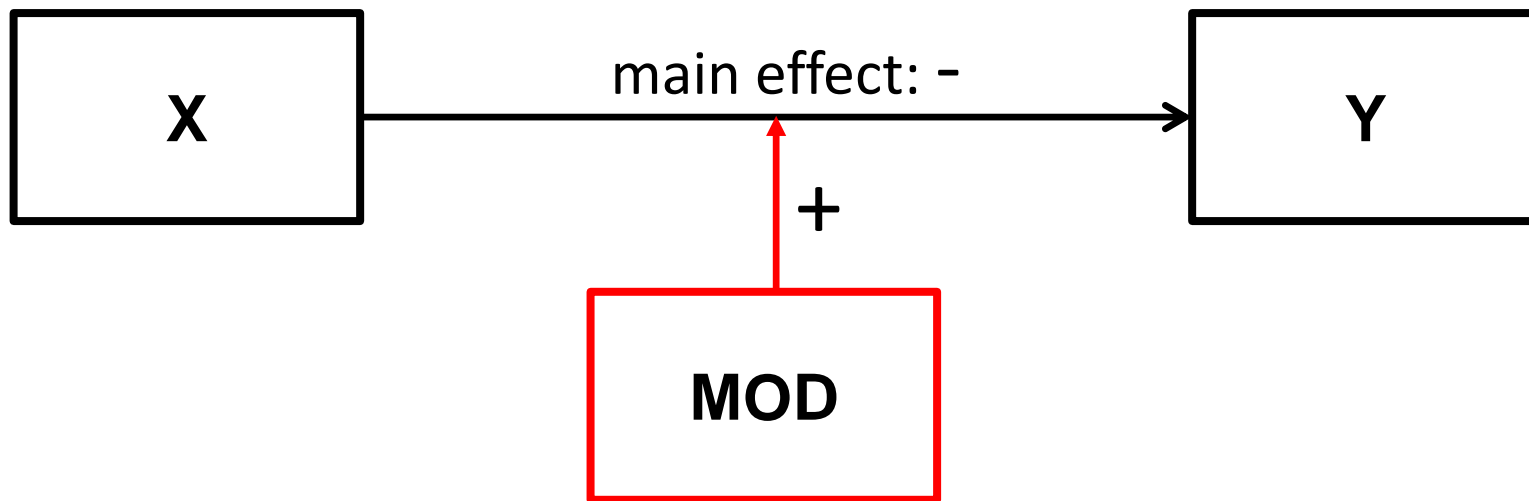


For every 2% increase in price promotions,

- product sales increase with €1,000 per month for products low in luxuriousness;
- product sales drop with € 500 per month for product high luxuriousness.

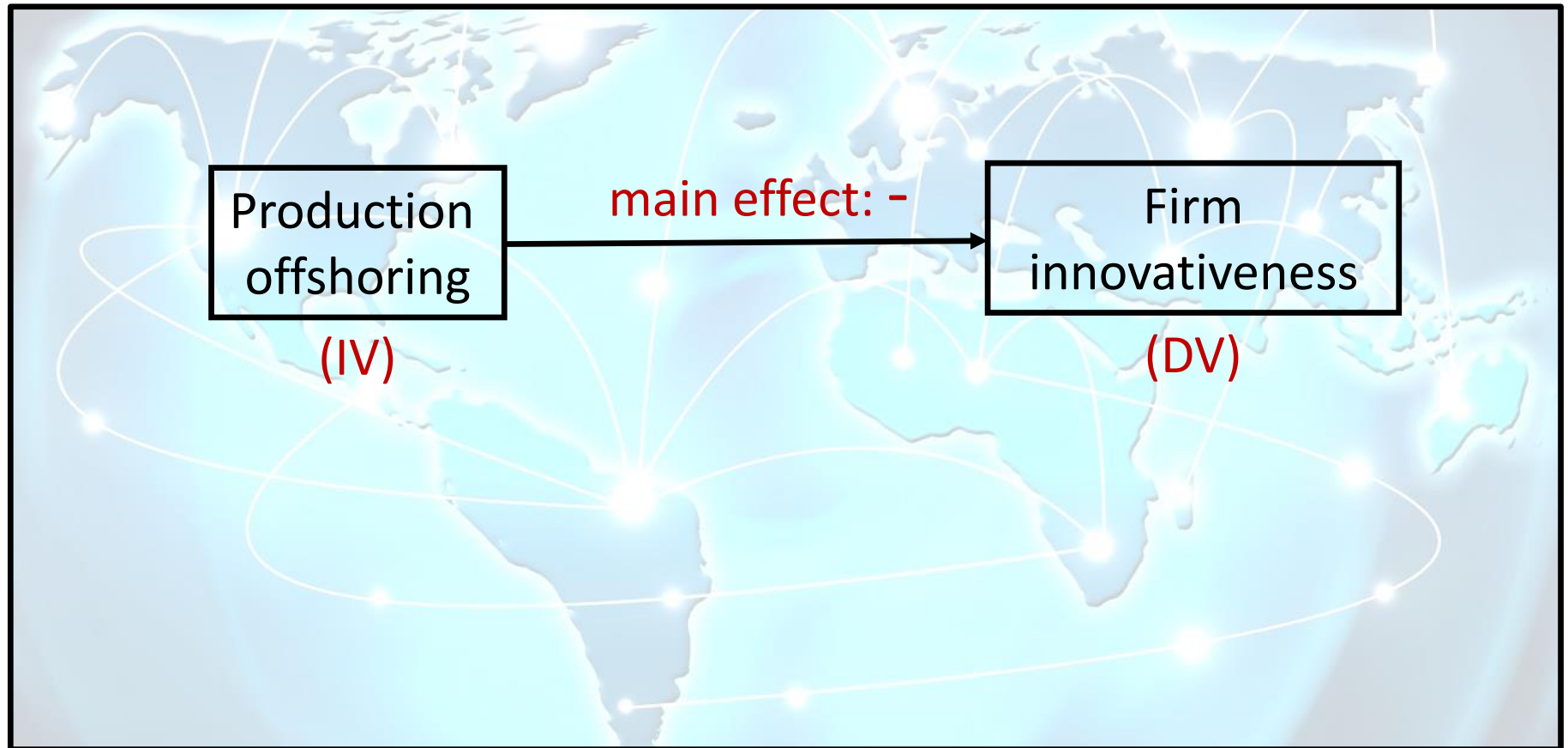
4. A negative effect becoming less strong

A negative effect becoming less strong

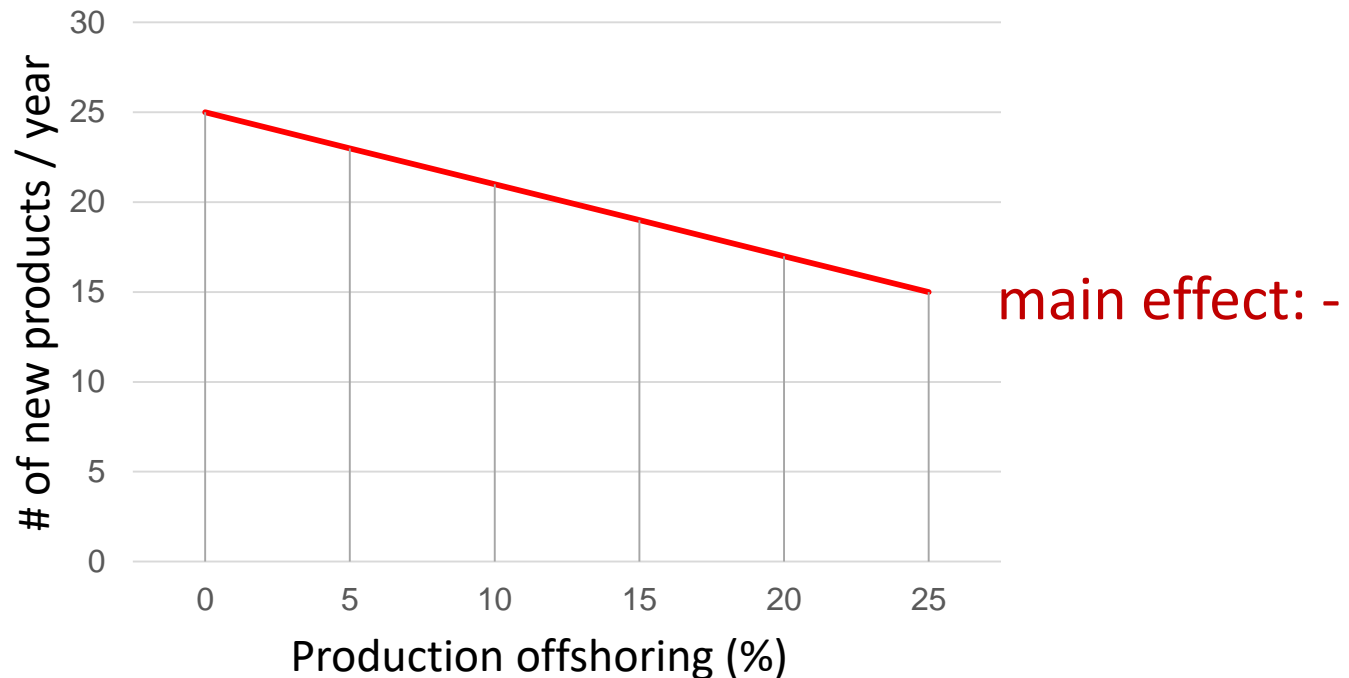


The effect of X on Y becomes less negative,
and may even become positive,
when MOD increases.

Example

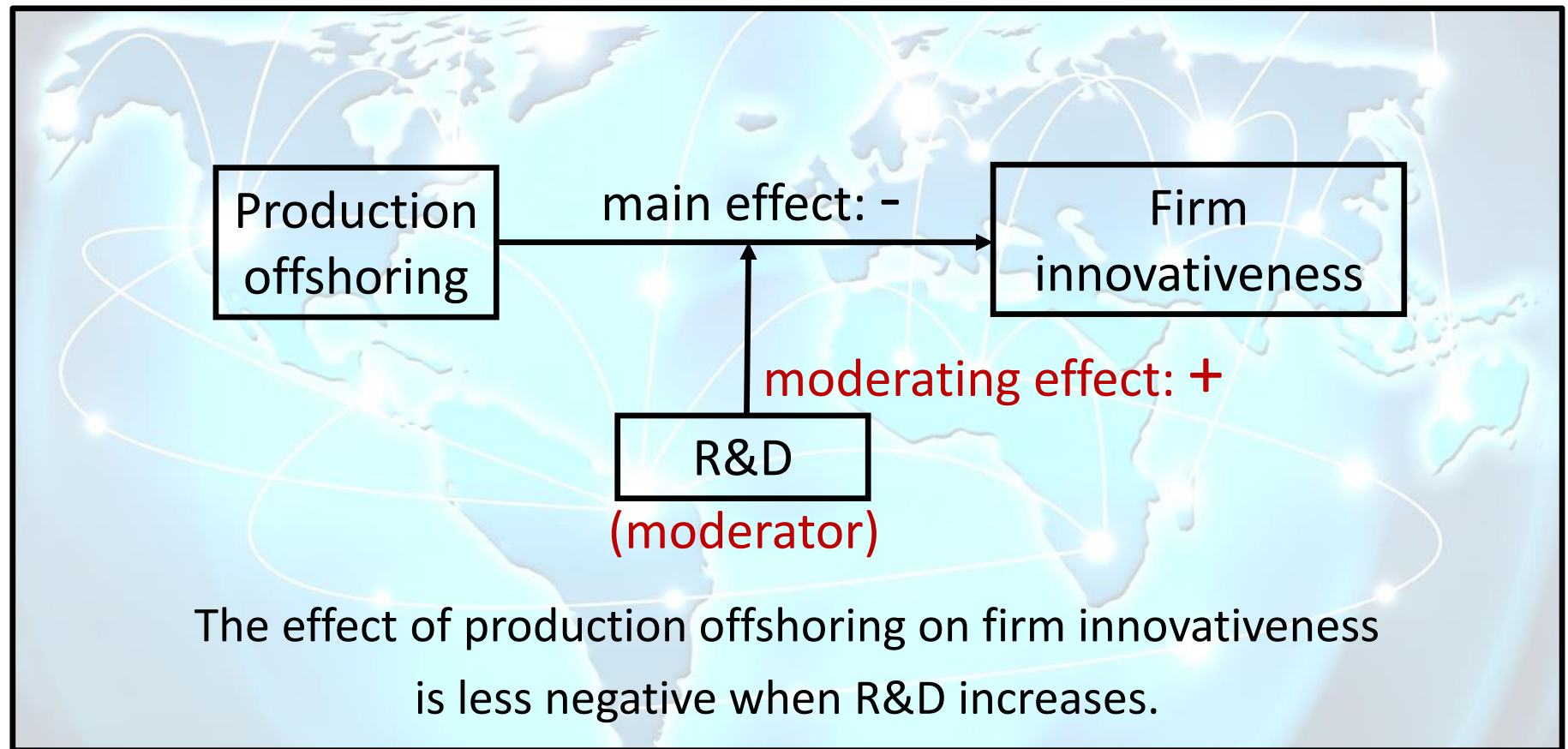


Visualization of main effect

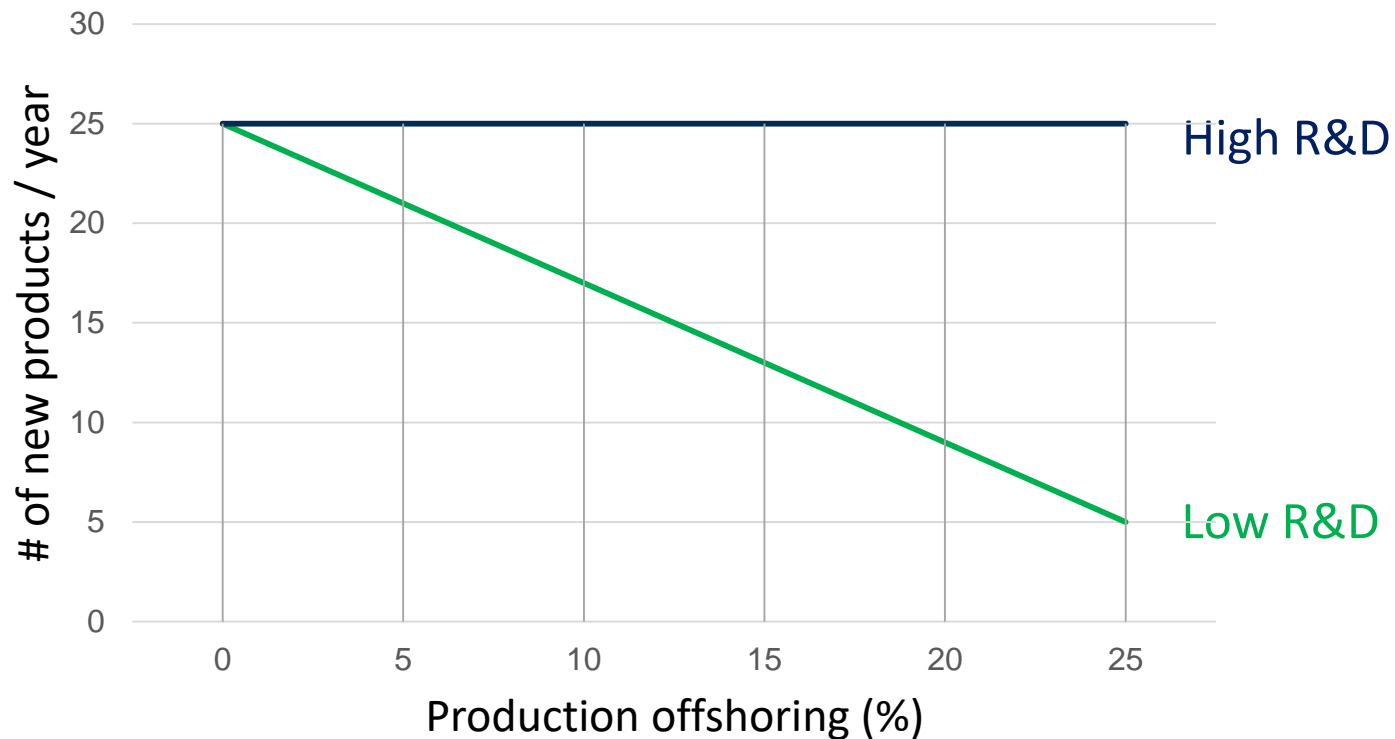


For every 5% increase in production offshoring, the number of new products drops with two.

Moderating effect



Visualization of moderating effect

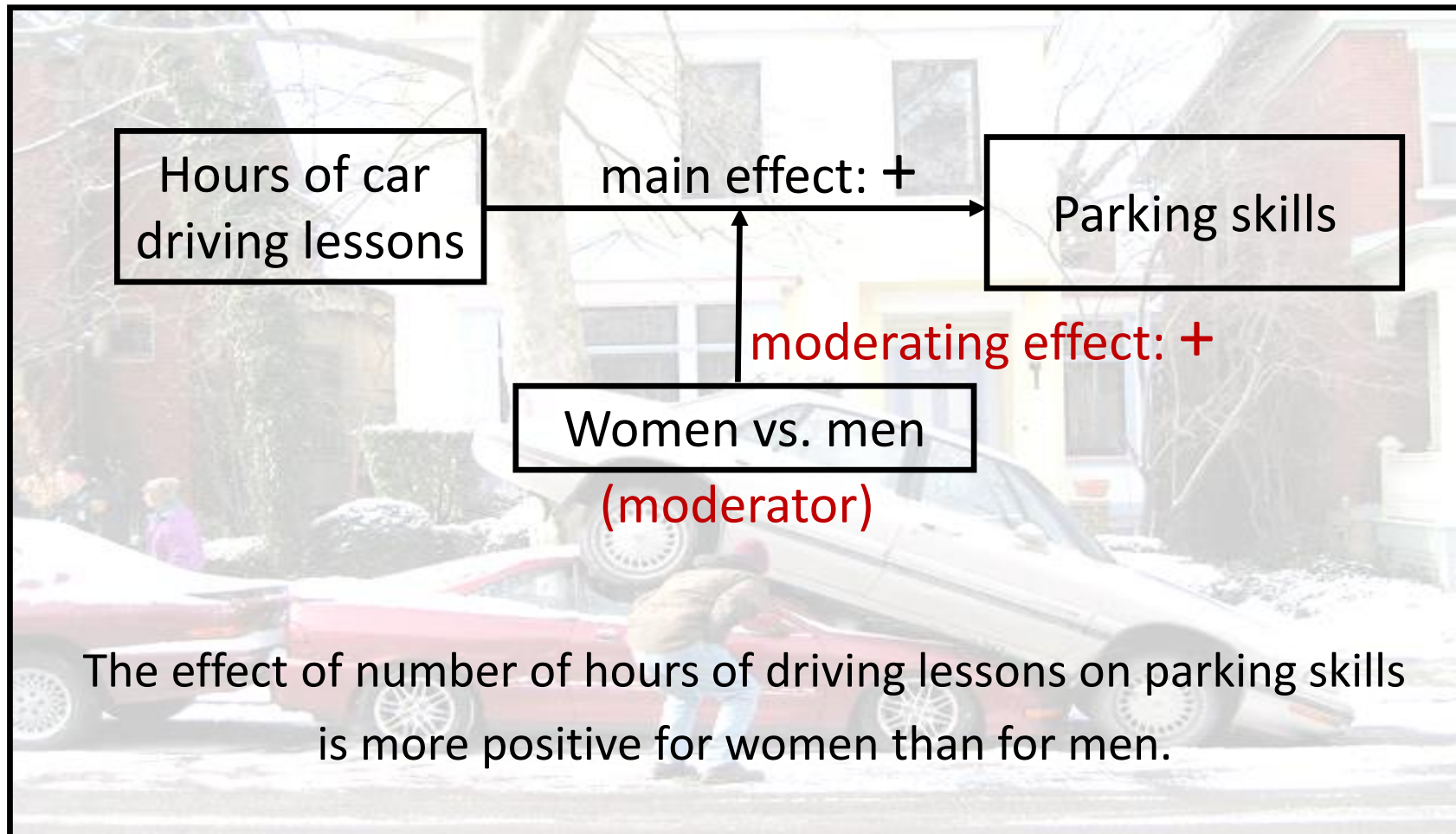


For every 5% increase in production offshoring,

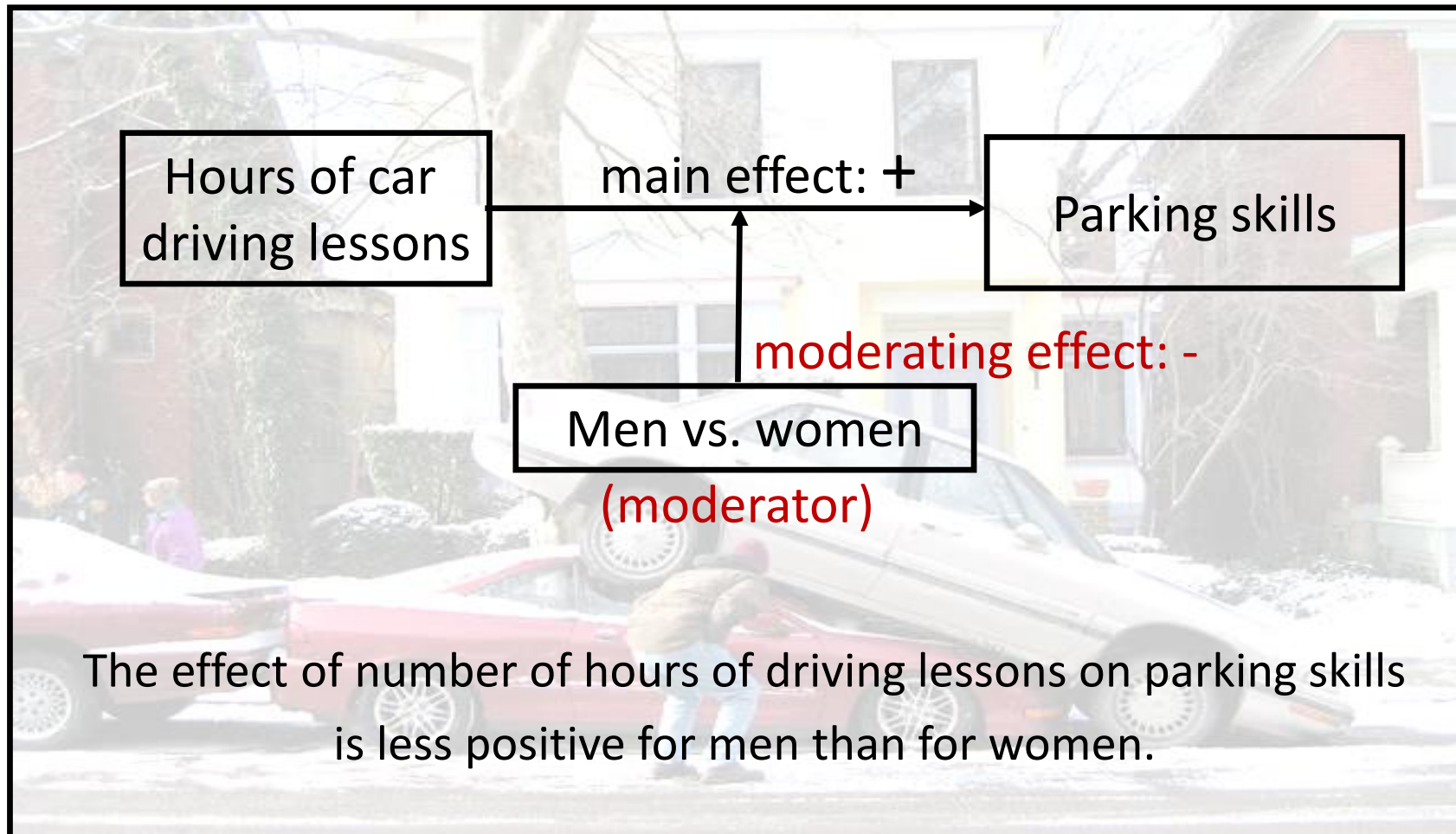
- the number of new products does not drop if the firm is high on R&D;
- the number of new products drops with 4 if the firm is low on R&D.

5. Extensions / special cases

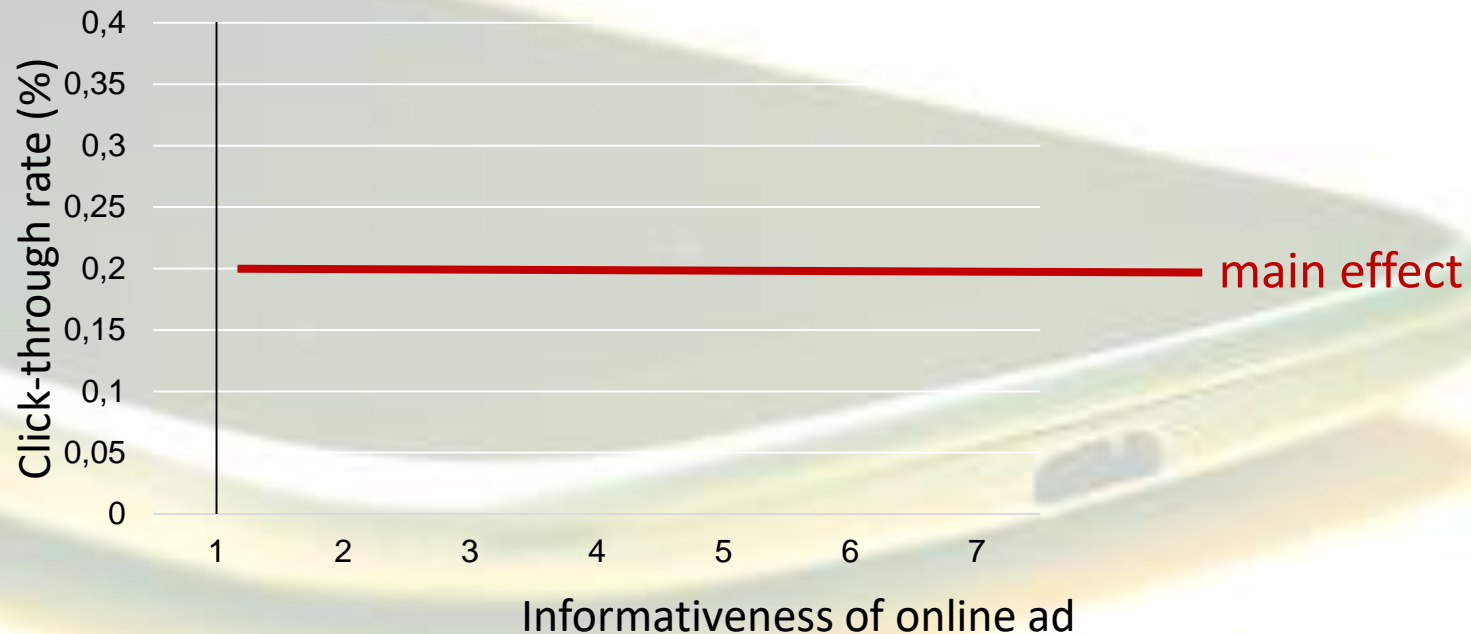
A discrete moderator



A discrete moderator

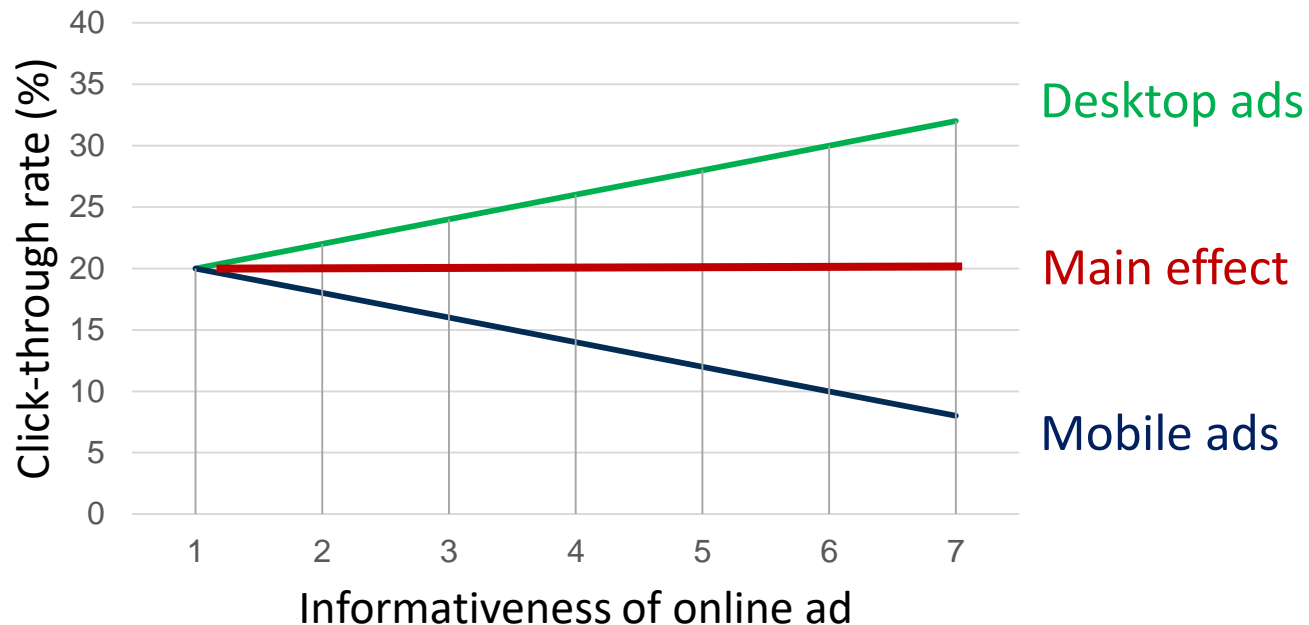


Why a zero main effect can be interesting



There is no main effect of the informativeness of an online ad on its click-through rate.

Why a zero main effect can be interesting

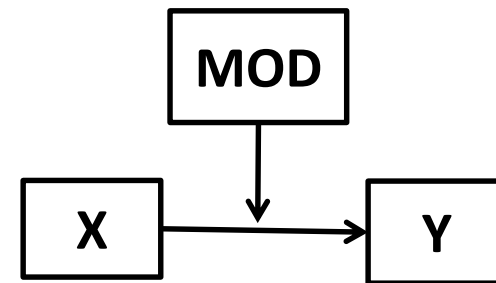


For every 1 point increase in the informativeness of an online ad,

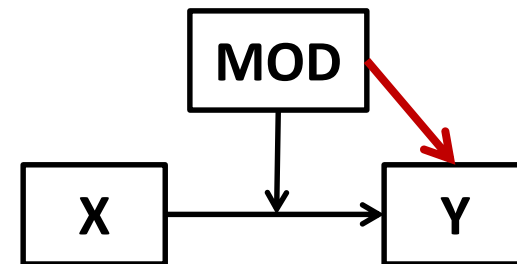
- the click-through rate increases with 2% for desktop ads;
- the click-through rate drops with 2% for mobile ads.

Pure vs. quasi moderation

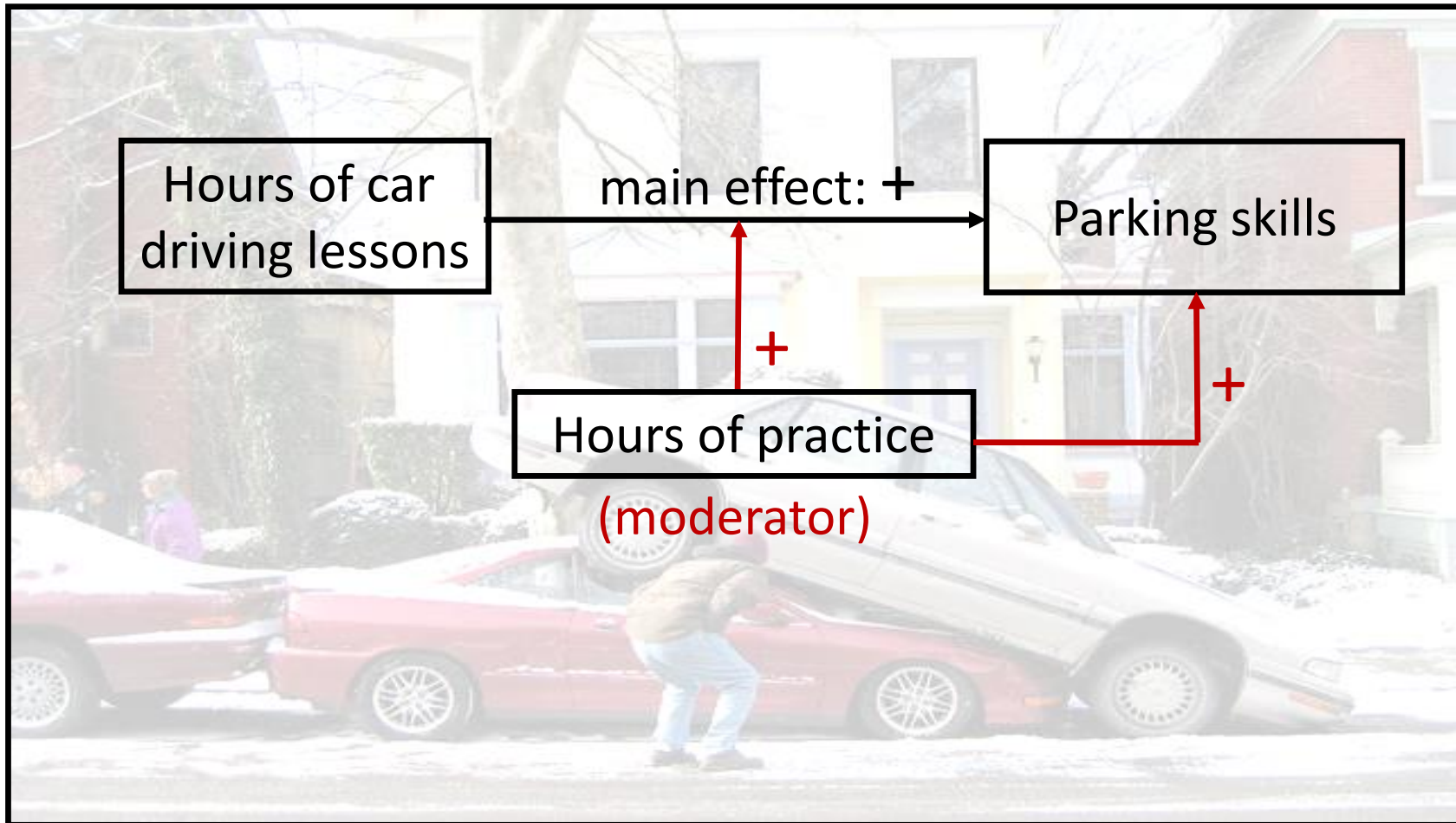
- Pure moderation: MOD moderates the relationship between X and Y, but it has no direct effect on Y



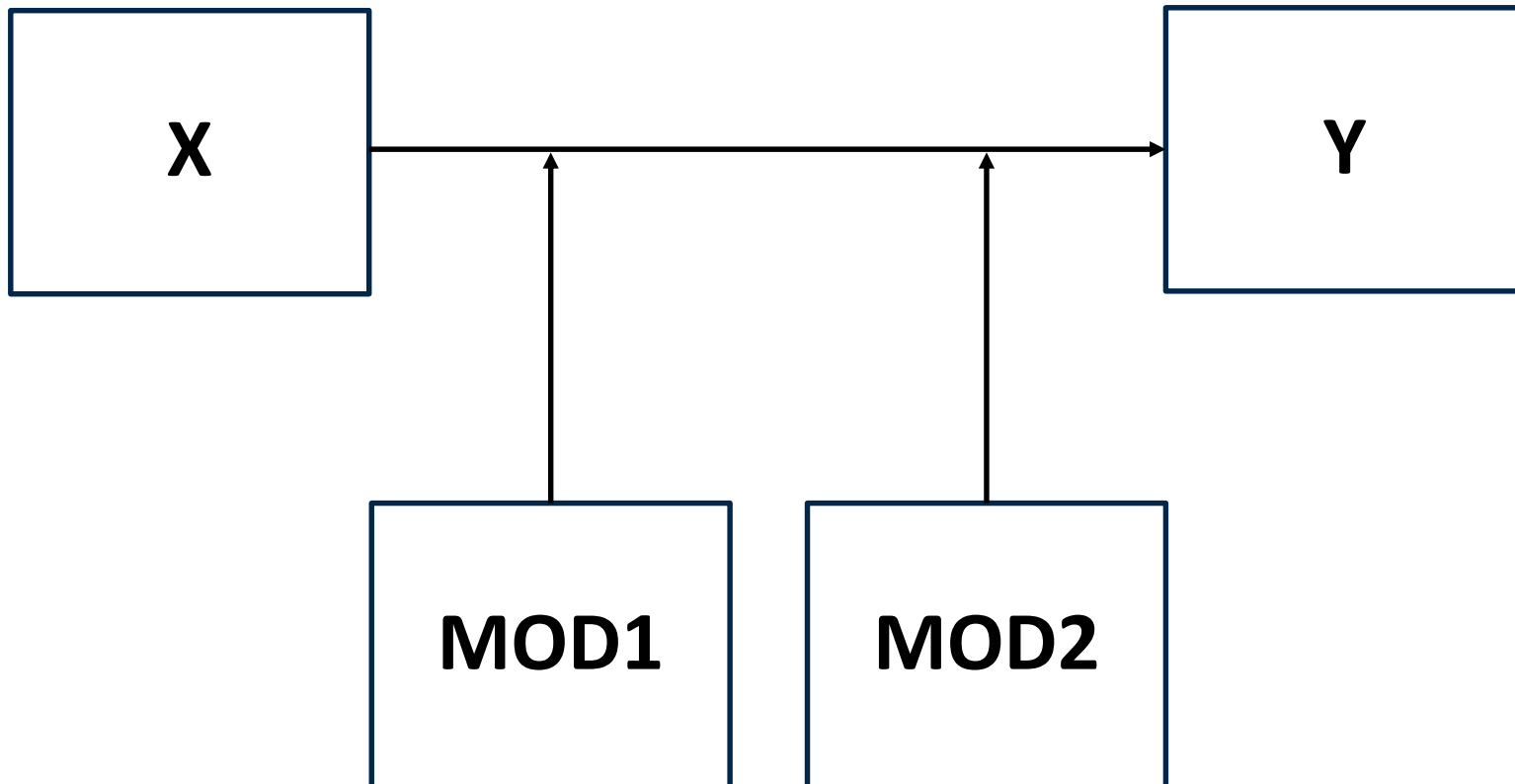
- Quasi moderation: MOD moderates the relationship between X and Y, and it also has a direct effect on Y



Example of quasi moderation



Multiple moderators



Final notes

- When the moderating effect differs in sign from the main effect, the direction of the relationship MAY change.
- Moderating variables often make a research managerially relevant.