Manifesto for Agile Software Development¹

We are uncovering better ways of developing software by doing it and helping others do it.

Through this work we have come to value:

- **1. Individuals and interactions** over processes and tools
- **2. Working software** over comprehensive documentation
- **3. Customer collaboration** over contract negotiation
- **4. Responding to change** over following a plan

That is, while there is value in the items on the right, we value the items on the left more.

Principles behind the Agile Manifesto²

We follow these principles:

- 1. Our highest priority is to satisfy the customer through early and continuous delivery of valuable software.
- 2. Welcome changing requirements, even late in development. Agile processes harness change for the customer's competitive advantage.
- 3. Deliver working software frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale.
- 4. Business people and developers must work together daily throughout the project.
- 5. Build projects around motivated individuals. Give them the environment and support they need, and trust them to get the job done.
- 6. The most efficient and effective method of conveying information to and within a development team is face-to-face conversation.
- 7. Working software is the primary measure of progress.
- 8. Agile processes promote sustainable development. The sponsors, developers, and users should be able to maintain a constant pace indefinitely.
- 9. Continuous attention to technical excellence and good design enhances agility.
- 10. Simplicity--the art of maximizing the amount of work not done--is essential.
- 11. The best architectures, requirements, and designs emerge from self-organizing teams.
- 12. At regular intervals, the team reflects on how to become more effective, then tunes and adjusts its behavior accordingly.

¹ Manifesto for Agile Software Development: https://agilemanifesto.org

² Principles behind the Agile Manifesto: https://agilemanifesto.org/principles.html