

ME4001-2012

Depreciation = $\frac{100}{10} = 100 \text{ K per year}$

Book value at end of year 5 = 500 K
Sale = 250 K

Loss on sale = 250 K

∴ Tax = $-250 \times 25\%$ (Tax rebate)

∴ ~~Total~~ ^{Net} cash flow after Tax on the sale = $250 + 250 \times 25\%$
= 312.5 K

Yearly cash flow after Tax = $P(1-T) + AT$

= $200(1-0.25) + 100 \times 0.25$

= $150 + 25 = 175 \text{ K}$

PV of all cash flow = 1000 K

+ $175 [PW, 15\%, -5]$

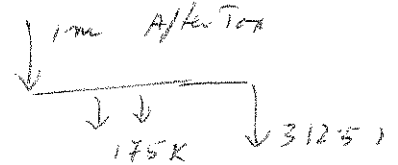
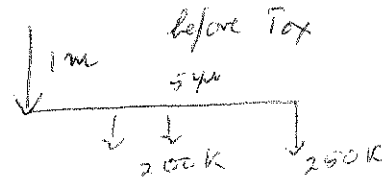
+ $312.5 [PW, 15\%, -5]$

= $-1000 + 175 \times 3.352$

+ 312.5×0.4872

= $-1000 + 586.6 + 150.25 = -261.15 \text{ K}$

Does NOT MEET THE CRITERION



(2)

AC = $10 \text{ K} + \frac{1000 - 250 [PW, 15\%, -5]}{[CRF, 15\%, -5]}$



= $10 \text{ K} + \frac{1000 - 250 \times 0.4872}{0.29832 \text{ K}}$

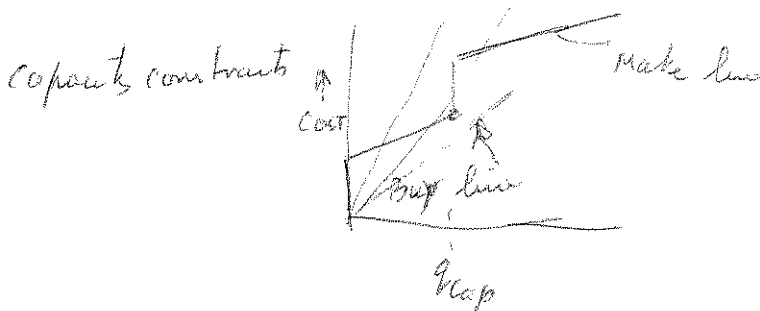
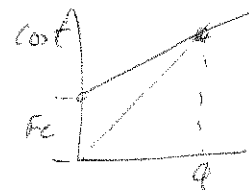
= $10 \text{ K} + \frac{1000 - 121.8}{0.29832 \text{ K}} = 272 \text{ K per ym.}$

BE = $F_c + Q \cdot V_c = Q \cdot P$

$272 \text{ K} + Q \cdot 25 = Q \cdot 40$

$15Q = 272 \text{ K}$

$Q = 18.13 \text{ K items}$ or $18.13 \times 10^3 \text{ items}$



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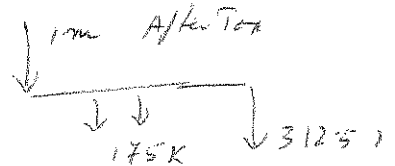
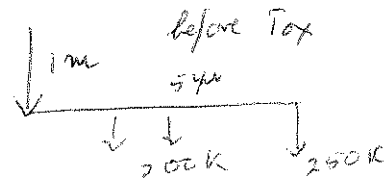
+ $312.5 [PW, 15\%, -5]$

= $-1000 + 175 \times 3.352$

+ 312.5×0.4872

= $-1000 + 586.6 + 152.25 = -261.15 \text{ K}$

DOES NOT MEET THE CRITERION



(b)

AC = $10 \text{ K} + \left[\frac{1000}{3.352} - 250 [PW, 15\%, -5] \right] \times$

$[CRF, 15\%, -5]$

= $10 \text{ K} + \left[\frac{1000}{3.352} - 250 \times 0.4872 \right] \times 0.29832 \text{ K}$

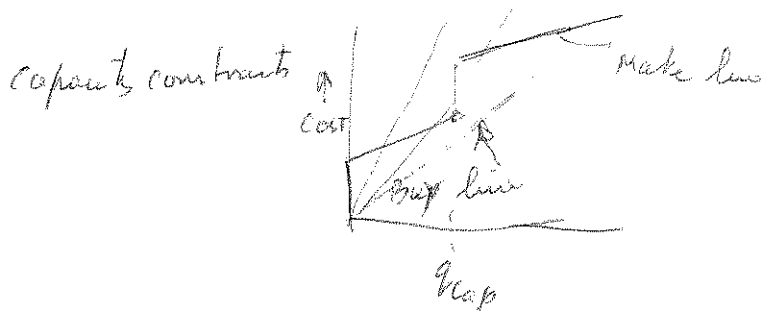
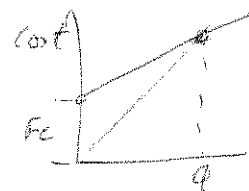
= $10 \text{ K} + [1000 - 121.8] \times 0.29832 \text{ K} = 272 \text{ K per ym.}$

BE = $F_c + \phi \cdot V_c = \phi \cdot P$

$272 \text{ K} + \phi \cdot 25 = \phi \cdot 40$

$15\phi = 272 \text{ K}$

$\phi = 18.13 \text{ K items}$ or $18.13 \times 10^3 \text{ items}$

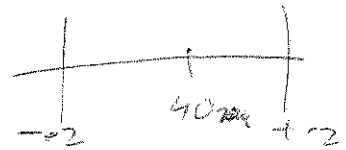


- 2) a) Taguchi \rightarrow loss to society if not manufactured at the optimum.
 - Cost functions for "Nominal is better", "Lower is better" & "Higher is better"

$$\text{Loss} = K(x - m)^2$$

$$15 = K(0.2)^2$$

$$K = 375 \text{ £/mm}^2$$



Dimension	Loss/Part	Loss for the group Loss/Part $\times n$
39.85	$375 \times (0.15)^2 = 8.4375$	$15 \times 8.4375 = 126.56$
39.95	$375 \times (0.05)^2 = 0.9375$	$25 \times 0.9375 = 23.44$
40.05	$375 \times (0.05)^2 = 0.9375$	$= 23.44$
40.10	$375 \times (0.1)^2 = 3.75$	$= 6.75$
40.15	$375 \times (0.15)^2 = 8.4375$	$= 10.13$

$$\Sigma = 346.88$$

$$\therefore \text{Ave Loss/Part} = \frac{346.88}{100} = 3.47$$

- b) Bath-tub curve — $N(t)$ vs time — explain the shape & the 3 sections
 Reliability — $R(t)$ — Define

$$\text{for } t \leq 2000$$

$$f(t) = \frac{1}{t_0} \quad \left(\text{as Area under the curve} = 1 \right)$$

$$f(t) = -\frac{dR(t)}{dt}$$

$$\therefore \int df(t) = \int -\frac{dR(t)}{dt} dt$$

$$R(t) = -\frac{1}{t_0} \cdot t + C$$

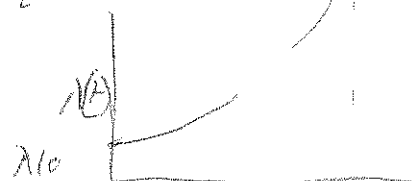
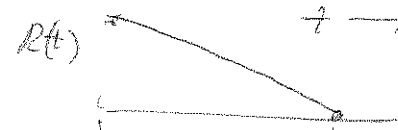
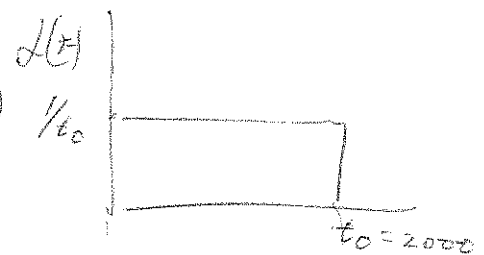
$$\text{at } t=0, R(t)=1 \Rightarrow R(t) = -\frac{t}{t_0} + 1$$

$$R(t) = 1 - \frac{t}{2000}$$

$$\lambda(t) = \frac{f(t)}{R(t)} = \frac{1/t_0}{1 - t/t_0} = \frac{1}{t_0 - t}$$

$$\lambda(t) = \frac{1}{2000 - t}$$

$$\lambda(0) = \frac{1}{2000}$$



$$MTBF = \int_0^{\infty} R(t) dt = \int_0^{2000} R(t) dt = \int_0^{2000} \left(1 - \frac{t}{2000} \right) dt = \left[t - \frac{t^2}{2 \times 2000} \right]_0^{2000} = \frac{1000 \text{ hrs}}{1}$$

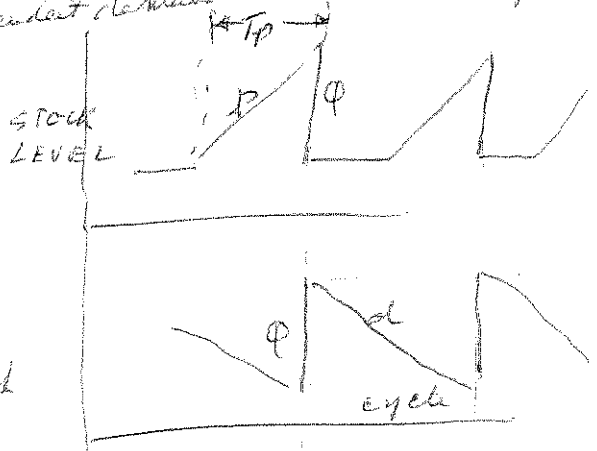
3

STAT. INV. Mgt — used in Distributive Type inventory (Finished goods) with each item having independent demand —

MRP — used in Manufacturing Inventory with Parent items & dependent items, used also as a scheduling tool — only the parent item demand has to be known, the dependent demand is worked out using BOM

$$\text{Average } Q = \sqrt{\frac{2d(C_{SH} + C_{SA})}{C_H (d/p + 1)}}$$

$Q = 10,000$
 $d = 1,000$
 $C_{SH} = 1500$ setup
 $C_{SA} = 2000$ (Transport)
 $C_H = 25 \times \frac{26}{52} \times \frac{1}{100} = \$0.125/\text{wk}$



$$Q = \sqrt{\frac{2 \cdot 1000 (1500 + 2000)}{0.125 (\frac{1000}{10000} + 1)}} = 7135 \text{ items}$$

$$\begin{aligned}
 C_{HIN} &= \frac{Q}{2} C_H \left(\frac{d}{p} + 1\right) + \frac{d}{Q} (C_{SH} + C_{SA}) \\
 &= \frac{7135}{2} \cdot 0.125 (101) + \frac{1000}{7135} (1500 + 2000) = 490.53 + 490.53 \\
 &= 981.06
 \end{aligned}$$

Total cost = $Ad + C_{HIN} = 25000 + 981.06 = 25981.06$

Allowable variation = 981.06×1.1

$$981.06 \times 1.1 = \frac{Q}{2} (0.125 \times 101) + \frac{1000}{Q} (3500)$$

$$Q^2 - 15696Q + 50.09 \times 10^6 = 0$$

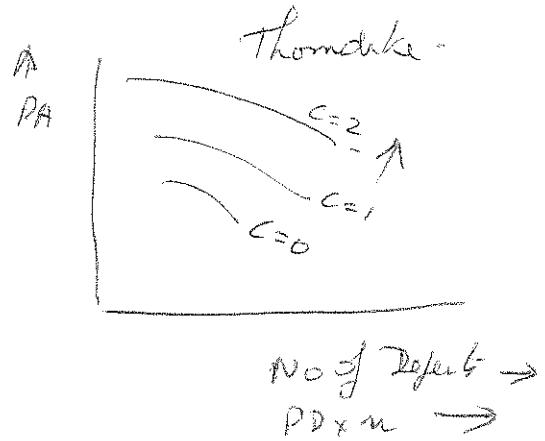
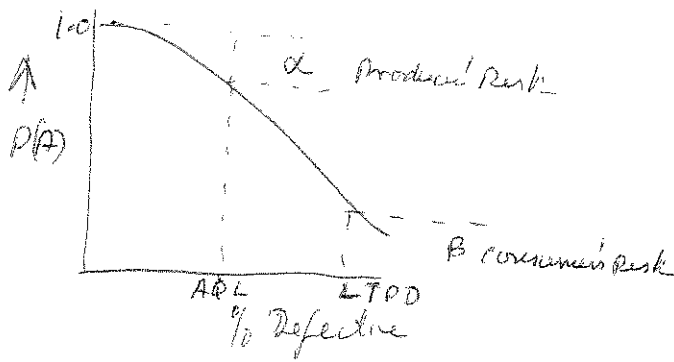
$$Q = \frac{15696 \pm \sqrt{15696^2 - 4 \times 50.09 \times 10^6}}{2}$$

$$= \frac{15696 \pm 6539}{2}$$

$$= 4578 \text{ or } 11117$$

Prod. Range

4/a)



$$AQL = 2\% \quad n = 100$$

\therefore expected No of defects = 2

$\therefore Z = 2$ in the Poisson series

$$ie \quad P(A) = e^{-Z} \left(\frac{1}{0!} + \frac{Z}{1!} + \frac{Z^2}{2!} + \frac{Z^3}{3!} + \dots \right)$$

as $c \leq 2$ only the 1st 3 terms are taken

$$\therefore P(A) = e^{-2} \left(1 + 2 + \frac{2^2}{2!} \right) = 0.6766$$

$$\therefore \alpha = 1 - P(A) = 0.32 = 32\%$$

b)

15, 15.5, 16.5, 14, 14.5, 15, 14, 13.5, 14, 15
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observed runs = 5

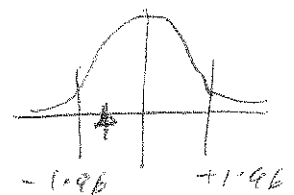
$$\text{expected No of runs} = \frac{20 - 1}{3} = 6.333$$

$$\sigma_{u/D} = \sqrt{\frac{16 \times 10 - 29}{90}} = 1.206$$

95% confidence $\Rightarrow Z = \pm 1.96$

$$Z_1 = \frac{\text{Actual No} - \text{expected No}}{\sigma_{u/D}} = \frac{5 - 6.333}{1.206} = -1.105$$

As Z_1 is between ± 1.96 - the variation is due to Random causes.



4) C

Total No of defects = $1+1+2+1+2+2+2 = 11$
 " " of item = 347

$$\bar{P} = \frac{11}{347} = 0.0317 \quad \sigma = \sqrt{\frac{0.0317(1-0.0317)}{347/7}}$$

$$P_1 = \frac{1}{50} = 0.02$$

$$P_4 = \frac{1}{48} = \frac{0.02083}{\cancel{P_1} \times \frac{2}{48}} = 0.02488$$

$$P_2 = \frac{1}{48} = 0.02083$$

$$P_5 = \frac{2}{51} = 0.03921$$

$$P_3 = \frac{2}{52} = 0.03846$$

$$P_6 = \frac{2}{50} = 0.04$$

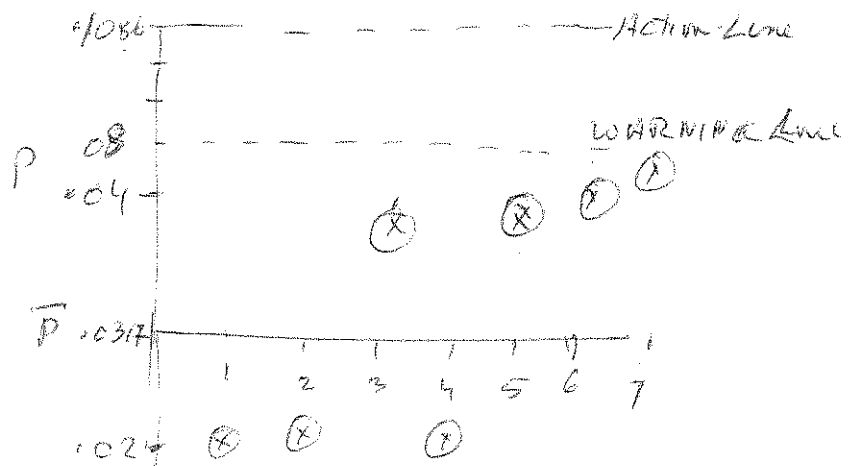
$$P_7 = \frac{2}{48} = 0.04166$$

control limits are at

$$\text{Warning} = \pm 1.96 \sigma = 1.96 \times 0.02488 = 0.04876 \rightarrow 0.08046$$

$$\text{Action} = \pm 3.09 \sigma = 3.09 \times 0.02488 = 0.0769 \rightarrow 0.1086$$

within control but
 Trend upwards -
 lower limits not
 Required



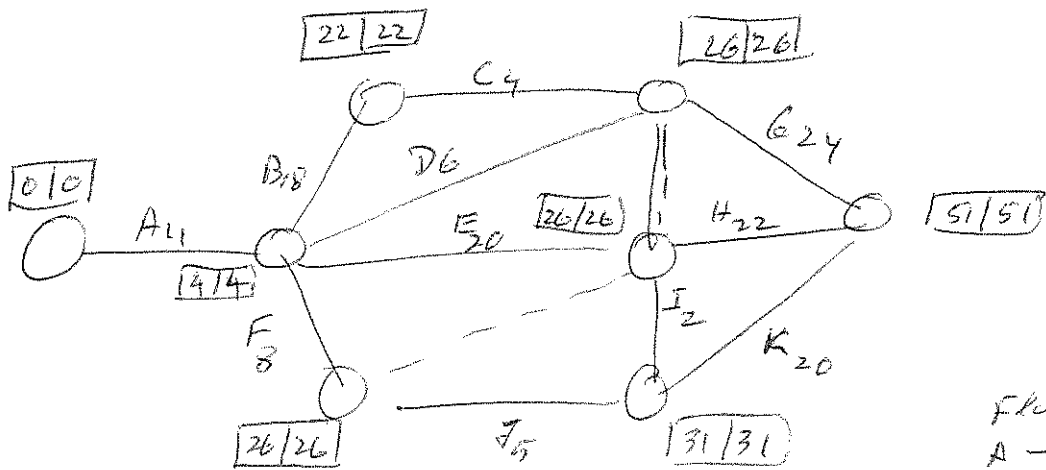
Fixed Position

Line production / Line layout / Product layout
 Batch production / Process layout
 Cell layout / group Tech layout
 FMC/FMS
 Continuous production (Chemical plant)

Adv / Dis Adv & used when.

Disadvantages

— WIP, queue times, Prod planning & Control
 scheduling / Types of labour / supervision.
 Types of Machinery used / cost of setting up
 capital cost / B/D & Maintenance -
 Product variety / volume - etc -
 Health & Safety (in Fixed Posn)



CP \Rightarrow A-B-C - Dummy - Dummy - J - K

Scheduled finish date = 51

$$\sigma_{CP}^2 = 1^2 + 2^2 + 5^2 + 1^2 + 15^2 = 8.5$$

$$\sigma_{CP} = 2.915$$

$$Z = \frac{49 - 51}{2.915} = -0.686$$

from Tables $\Delta = 25\%$

Float

A - 0

B - 0

C - 0

D - 16

E - 2

F - 14

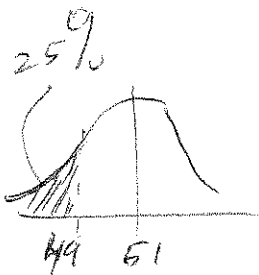
G - 1

H - 3

I - 3

J - 0

K - 0



Activities on CP have to be shortened -

Lowest crash cost is on K (£80); reduce K by 1 day.

Now Path A-B-C-G is also critical. Hence

Activities A, B, C & J have to be considered.

The lowest cost is on A (£90) [from B (£95)]. Crash Time for A is 3. Hence A reduced by 1 day only.

B is reduced by 2 days (as the Float on B is 2 days). Path A-E-J will also go critical.

$$\text{Total cost} = 80 + 90 + 2 \times 95 = \underline{\underline{£360}}$$

7

Capacity > requirements \Rightarrow Dummy outlet
use "Least cost Allocation"

Cost Matrix

	A	B	C	D
M_1	8	11	10	6
M_2	5	10	5	6
M_3	6	7	4	6

Allocation

	A	B	C	D	Dummy	
M_1		150		150	100	400 250 150 0
M_2	200					200 0
M_3	50	100	350			500 150 100 0
	250	250	350	150	100	1600
	50	150	0	0	0	

evaluate $M_1-A = \text{cost } 8 - 6 \text{ cost of cells } [M_1, A, M_3, A + M_3, B - M_1, B]$
 $= 8 - 6 + 7 - 11 = -2$

SHADOW

$\text{COST} = C' =$
Matrix

	A	B	C	D	Dummy	V
u_1	10	11	8	6	0	10
	5	6	3	1	-5	5
	6	7	4	2	-4	4
u_2	0	1	-2	-4	-10	

No. of occupied
cells = $m+n-1$
 $= 8-1 = 7$

$C - C' =$

A	B	C	D	
-2	0	2	0	0
0	4	2	11	
0	0	0	10	

-ve No. — optimum NOT Reached
Load M_1-A

New Allocation

A	B	C	D	Dummy
50	100		150	100
200				
	150	350		

$m+n-1 = 7$

SHADOW

cost Matrix
 C'

	A	B	C	D	Dummy	V
u_1	8	11	8	6	0	8
	5	8	5	3	-3	5
	4	7	4	2	-4	4
u_2	0	3	0	-2	-8	

WAS

$C - C' =$

A	B	C	D	Dummy
0	0	2	0	0
0	2	0	3	3
2	0	0	4	4

all +ve
optimum Reached

∴ the allocation / Manufacture & Transport Plan

	A	B	C	D
M ₁	50 ⁽⁸⁾	100 ⁽¹¹⁾		150 ⁽⁶⁾ 100 ⁽¹⁰⁾
M ₂	200 ⁽⁵⁾			
M ₃		150 ⁽⁷⁾	350 ⁽⁴⁾	

$$\begin{aligned}
 \text{Cost} &= 50 \times 8 + 200 \times 5 + 100 \times 11 + 150 \times 7 + 350 \times 4 + 150 \times 6 \\
 &= 400 + 1000 + 1100 + 1050 + 1400 + 900 \\
 &= \underline{\underline{£5850}}
 \end{aligned}$$