

## Dr Alexander Mikhalev

### Personal Details

**Summary:** An experienced technical leader and innovator with a unique combination of skills in innovation with a focus on data, engineering and machine learning. Capable of taking innovation from idea to production by building a complete platform with a whole lifecycle and corresponding organisation.

### Key strengths/Core Attributes:

**Management:** Created and managed teams in Agile/Waterfall and mixed environments using Ultimate Kanban and Reliable Scrum and transparent performance metrics, for example:

Shopitize Ltd: The managed team of up to 32 in 4 locations, transition to the team of 6

Nationwide: Lead teams of Technical architects (2 -12) on large projects like GDPR, Open Banking, CMA, Mobile app

**Leadership and Innovation:** Leader as a coach, mentoring and inspiring my team members to innovate:

Nationwide: Created and prototyped a new type of distributed infrastructure to deploy machine learning models on commodity devices

Sponsored, mentored and lead team members to create the first patent Nationwide using blockchain-inspired design

Inspired Accenture consultant on DevOps project to come up and prototype Architecture as a Code (DevOps)

Shopitize Ltd: our search engine for string matching (part of Intellectual Property)

Mentored and lead teams of data scientists

**Data Science and Analytics:** Experienced Data Scientist and mentor, leveraging expertise across multiple industries to build novel solutions

Specific examples: During my tenure at Cranfield University developed a novel data fusion technique based on image processing. This resulted in hundreds of high-performance algorithms for data fusion from multiple sensors also in Cranfield University invented a new type of waveform for communication based on wavelet-packets.

Deep Learning Neural Network classifier for Therapy Box to detect learning disability in child speech

**Systems Engineering/Software Engineering:** Systems Engineering thinking is a foundation of my activity; this allows me to navigate complex projects quickly, drive new strategies for business, develop new architectures and take them from conceptual level to production with necessary automation (DevOps/DataOps) and corresponding team.

I also can code my ideas into pipelines or services using Python/Lua/Java/Matlab/Rust/Go:

Short contracts for startups: Memrise: Java/Spark Machine learning pipeline for communications (2 weeks contract)

ThirdEye: Kubernetes/Tensorflow based pipeline for video recognition (1-week contract)

Nationwide: Python/Pytorch Machine learning for data non-compliance monitoring

**Innovation & Entrepreneurship:** I have a systematic way to innovate by challenging common assumptions using Theory of Creative Problem solving (TRIZ) and Theory of Constraints (TOC), enabling the business to create disruptive strategies:

Shopitize Ltd: Created a distributed cache for mobile API. This cache removed dependency on IT infrastructure for scalability; only business cashflow became a limited factor (constrain)

Nationwide: By observing challenges to deliver data compliance, proposed a Machine Learning technique to monitor data compliance. Potential savings 80 million per year (without taking fines into account)

Nationwide: An invented new type of infrastructure: leveraging members devices to store data, solving challenges of security, compliance, availability and resilience

## Experience

### Financial Services

**AI/ML Architect, Data Architecture team, Nationwide Building Society, Swindon, June 2018 - present**

AI/ML architect, working closely with innovation and venturing team and data&analytics community, specifically working on privacy-preserving techniques for machine learning models, synthetic data and digital twins.

**Lead Entrepreneur/ Head of Prototyping Engineering/Principle Engineer. Prototyping Engineering team, Nationwide Building Society, Swindon, June 2017 - 2018**

I enabled Prototyping Engineering capability inside Nationwide. Led the team to create a prototype of new infrastructure to build a digital distributed organisation - powered by blockchain and Machine Learning algorithms. We have invented and patented a new type of distributed storage complementary to existing cloud/on-prem infrastructure. I also personally contributed to AI and Blockchain strategies.

**Lead architect. Accelerate Change Efficiency DevOps, Nationwide Building Society, Swindon June 2016 - June 2017**

Performed the role of the lead architect on Accelerate Change Efficiency DevOps programme, where I shaped DevOps Enterprise blueprint, proposed a standard value-based metric for enterprise to track consistently (cashflow per day) and created a proof of concept demo for Architecture as a Code.

**Tech Lead/Lead Technical Architect, Nationwide Building Society, Swindon November 2014 - June 2017**

### Background:

One of the most traditional Building Society, with a strong focus on members and attitude to become a fully digital society.

I lead a team of Technical Architects to produce systems designs for a large number of strategic initiatives: Next Generation Banking App, Strategic Origination, Risk Profiling, CMA 1.1, Open Banking (PSD2), Information Management Strategic Architecture, Treasury Technology and Enhanced Third Party Controls project to name a few. I have provided input into Technology strategy and influenced enterprise architects in corresponding areas. I have won the Raspberry Pi IT Architecture challenge by

presenting a solution to use Machine Learning to monitor data compliance for PCI and GDPR regulatory requirements

#### Key achievements:

- Drive a Technical Architecture/Design of the change projects in a complex and high-pressure environment
- Lead, coach and supervise a team of Technical Architects/Designers working across multiple projects
- I collaborated with Enterprise Architecture to make sure projects solutions are delivered in line with Enterprise Strategy for Society.
- Lead a process to make sure technical debt delivered by projects is minimised
- Implemented Technical Quality Assurance and Governance of artefacts and built products from outsourced partners (IBM, Accenture and TSC) to ensure deliverables were meeting Nationwide standards
- Enforce regulatory standards: CMA/PSD2/PCI DSS 3.2 to ensure project solutions will maintain compliance.

Startup: Head of Architecture and Development, Shopitize Ltd, London UK  
November 2011 – November 2014

#### Responsibilities:

I have been the most senior technology professional in Shopitize my goal was to align business strategy with technology and product development.

#### Key achievements:

- I actively contributed to increasing Shopitize company valuation by 40 times during my term of employment.
- Advanced distributed system architecture design and implementation: I have designed and overseen the implementation of a fully automated receipts processing system based on advanced image processing and OCR technologies. The innovative architecture, technical and business processes resulted in the patent application "A method and a system for providing loyalty program" of which I am one of the primary inventors.
- I also designed scalable, secure and high-performance architectures for advanced data processing, middleware layer and cost-effective hardware infrastructure capable of serving millions of customers per day using a mix of public and private cloud with dedicated hardware. REST API for mobile and web clients, Publish/Subscribe architecture for back-end processing, SOAP/XML based services for integration with BACS and Paypal processing.
- Product search engine specifically build to replace Solr (Lucene-based search engine), which outperform Solr 10 times regarding speed of indexing.
- Mentoring and managing Data Scientists: our technology solution has been evaluated. Even our competitors conclude that we are one of the most robust and scalable platforms in our industry, generating a unique dataset and leveraging Big Data Technology using COTS components. I have also mentored my team members as well as Science to Data Science school participants to achieve distinguished results and be able to present results to stakeholders.
- Team management and innovation: I managed a team of up to 32 engineers and designers, including three architects - UX, mobile and middleware located offshore, then hired and built a robust and high performance and innovative in-house team limited to 5 engineers.

The technology stack used: Middleware: Python, Django, Rabbit MQ, Riak, PostgreSQL, Mongo DB, various Machine Learning Libraries. Front-end: Javascript, jQuery, Knockout JS, Ember JS/Angular JS

**Researcher: Research Fellow, Wireless Networks and Communication Group, Defence College of Management and Technology, Cranfield University, UK**  
May 2007 – November 2011

The main achievement during 2007-2009 was the development of the new water-filling waveform for mobile communication band-sharing on a physical layer using wavelet packets and implementing it in hardware (Anritsu Vector Generator and Analyser). Another project was to develop novel methods of communication for in-vehicle sensor networks funded by the IVHM consortium led by Rolls Royce and Boeing, which was also completed, presenting new ways for simulations of in-vehicle communications. In-Vehicle Health monitoring in Aerospace is a Big Data problem. Although not advertised as such presents common Big Data challenges, where communication network is the main bottleneck in the data processing.

**IT/IS Executive, Microsharp Corporation Limited (previous name: Durand Technology Limited), UK** February 2003 – May 2007

Design, development and testing of IT and phone infrastructure of the company, created fully automated and redundant IT infrastructure.

**Entrepreneur: Co-founder and Editor-in-chief, "System Administrator" magazine for system administrators (Russia),** September 2002 – February 2003

Responsible for developing and controlling the publishing process for the magazine. Management and development of the offline magazine. The position of the editor-in-chief was not editorial but managerial. I led a small team (5-8 employees) and ensured the magazine would be printed on time.

**Engineer - Developer** Ross Business Consulting, Russia — 04.2002-09.2002

Responsible for the development of web portals, including portals for the Russian Ministry of Energy and several oil companies.

**Web-developer,** Publish house "Pushkin Square" (Russia) — 4.06.2000-19.04.2002

## Extra Achievements

Two patent applications

Over 20 publications in peer-review journals including Best Student Paper Award "A. Mikhalev and R.F. Ormondroyd, Emitter Geolocation using a fusion of TDOA Data with a Particle Filter, in Student Papers. The International Conference on Information Sciences, Signal Processing and its Applications February 2007, Sharjah, UAE."

## Technical Skills

**Knowledge of Standards:** TOGAF 9.1, Zachman, ISO 42010, ISO 15288, ISO 15926, ISO 29148, Open Group Essence/SEMAT

**Expert developer** in Python, Matlab/Octave, Julia. Intermediate level in Java/Scala/Ocaml/Go/Rust

**Virtualisation experience** using RHEL, Debian, Ubuntu, LXC/Docker, Virtual Box, Vagrant, Chef, Ansible

**Development process** engineering and management using Lean, PRINCE 2, Agile/ Scrum/Kanban, Critical Chain Project Management, P2M

**NoSQL Databases:** Blockchain/Solidity, Blockchain/Dapp, Basho Riak, CouchDB/Couchbase, MongoDB, Redis, Cassandra

**NoSQL (non-structured) text processing:** Lucene/Solr, ElasticSearch/Kibana, Hadoop/Spark, Berkeley DB/Perl based search engines before 2004

**Search Engines and Intelligent systems. Natural Language Processing, Advanced Image processing and Recognition.**

**Advanced SQL skills:** Postgres SQL, MySQL, MS SQL,

**Wireless and Wired Infrastructure:** I have advanced knowledge of Network Ethernet 10/100/1000, TCP/IP, Token Ring, ARINC 429/629, MIL-STD-1553. Routing protocols OSPF/BGP. Wireless networks: IEEE 802.11\*, IEEE 802.15.4, Mobile: 3G, CDMA, HSPA, 3GPP - aware location services, WiMAX, Mobile bandwidth and spectrum management.

**Scientific interests:** Higher-Order Statistics, Image Processing, Statistical Analysis, Sensor Fusion, Geolocation, Cognitive Systems, Distributed Computing, Large Scale Text Processing, Evolutionary Computations, Large Scale Data Processing, High-Performance computing, Internet of Things

## Education

PhD in Wireless Networks, Defence College of Management and Technology, Cranfield University, UK — 2004–2010

The thesis title "Image Processing and Agent-Based framework for the Geolocation of Emitters" PhD thesis was concerned the novel use of the image processing technique (Hough Transform) for geolocation non-line-of-site emitters for military and emergency applications and comparison with Particle filter algorithm, which leads to a more generalised estimator. This work resulted in multiple publications in peer-reviewed journals and conferences.

MSc (Engineer) in Information Systems and Computer Science, Moscow State Technical University n/a Bauman (MSTU), Russia — 1996–2002

Master's thesis: "Semantic Search System for Large-Scale Hypertext Libraries on Compact Discs."