

IBM Cloud Pak for Business Automation Demos and Labs Fall 2021

IBM Process Mining

Use Process Mining to Create and Explore Process Models

V 2.2

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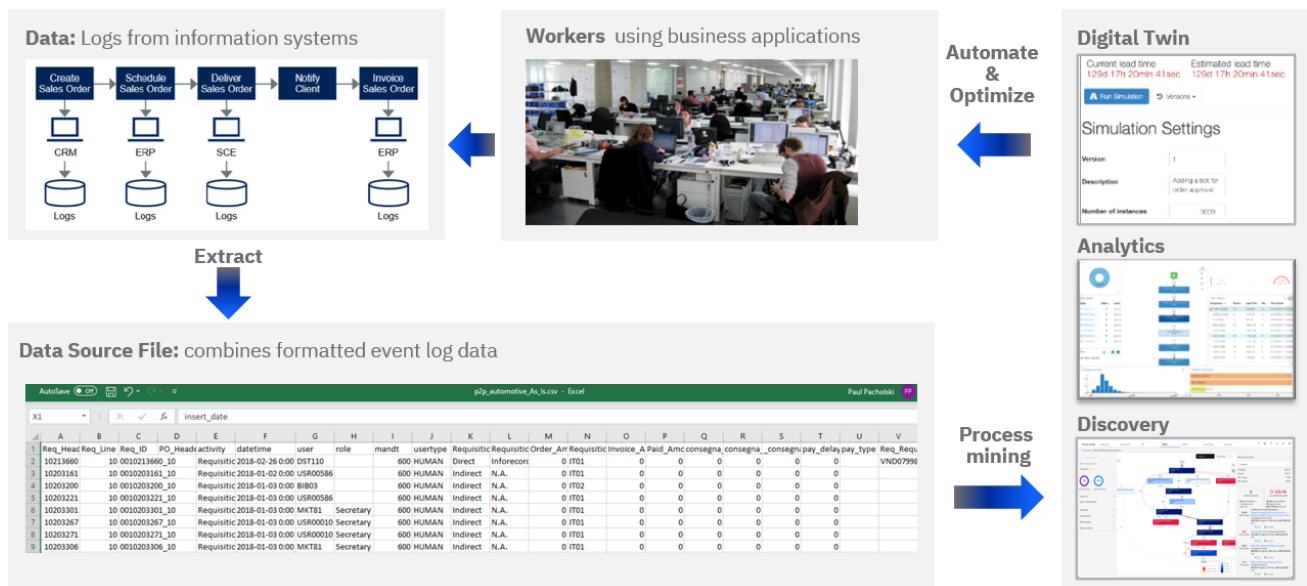
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1 Introduction

1.1 Process Mining

Process mining is a family of techniques in the field of process management that support the analysis of real business processes based on event logs. During process mining, specialized data mining algorithms are applied to identify trends, patterns, and details contained in event logs recorded by an information system. Process mining aims to improve process efficiency and understanding of processes.



1.2 Lab Objectives

In this lab you will learn the basics of IBM Process Mining tools. Specifically you will:

- learn how to create a process from mined process data,
- get a high-level introduction of key process mining features and their value.

2 Lab Setup

2.1 Import Lab Files

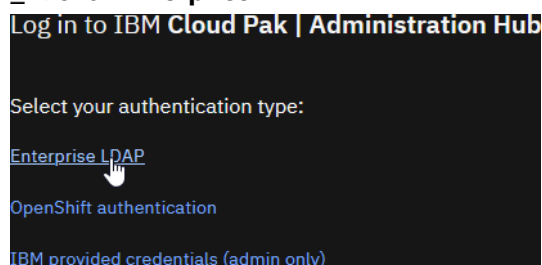
1. If you are performing this lab as a part of an IBM event, access the document that lists the available systems and URLs along with login instructions. For this lab, you will need to access **IBM Process Mining**.
2. Download the following file, you will them in this lab:

File	Link
Hands_On_tutorial_exercise.zip	https://ibm.box.com/v/PM-LAB-1-DATASET
Order Processing_2021-10-28_112716.idp	https://ibm.box.com/v/PM-LAB-1-IDPFILE

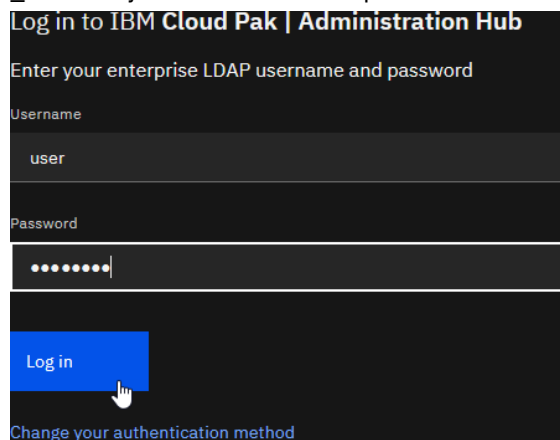
2.2 Open IBM Process Mining Application

_1. Start your browser and use the IBM Process Mining link

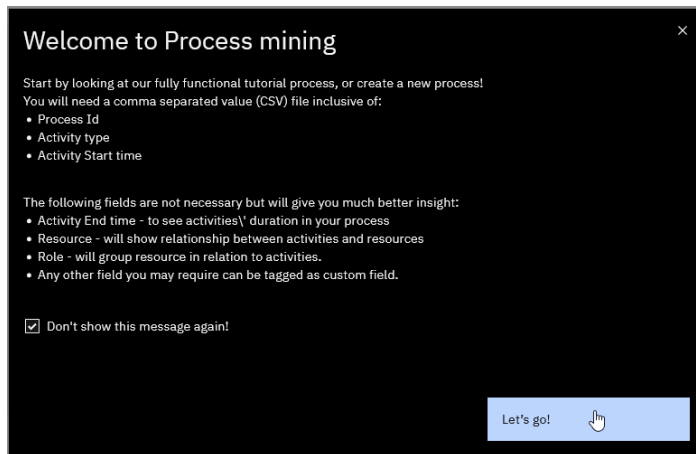
_2. Click **Enterprise LDAP**



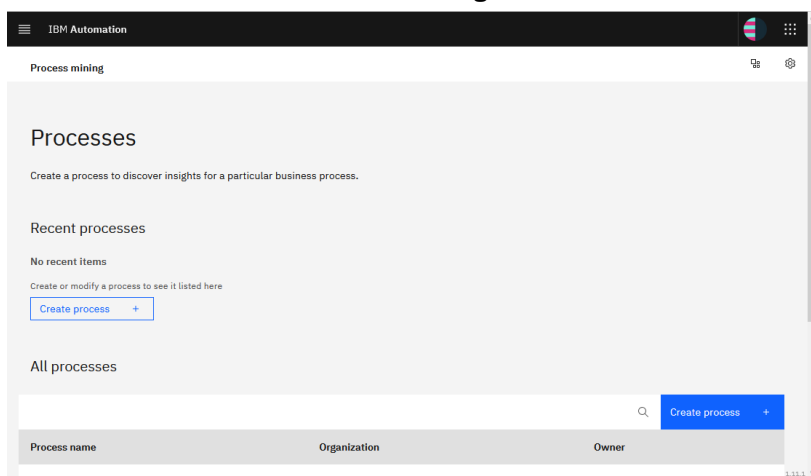
_3. Enter your username and password and then click **Log in**



_4. Check **Don't show this message again** check box and click **Let's go!**



You should now see IBM Process Mining web UI



3 Lab Instructions

3.1 Create a New Process

When you open a workspace you can create a Process and Organization or a New Process in an Existing Organization (in our case you should see, and an organization called Tutorials).

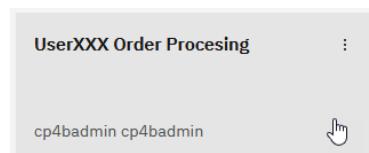
Note: you are in a shared environment. When creating new process please use your user name prefix in the process name.

_1. Click in **Create process +**



_2. For *Process Title* enter **<Your User id> Order Processing** and click **Create process**

_3. Click **<Your User id> Order Processing**



3.1.1 Upload Process Data

To analyze the process, you will need to upload a log file (.CSV or .XES) containing mined process data into the Data Source.

_1. Click **Select data source file** to upload a CSV data which was captured from an existing Oder Processing process

1. Upload your data source

Raw or compressed (zip, gz) CSV or XES files, up to 2 GB.
A preview of the uploaded data will be displayed below.



_2. Select **Hands_On_tutorial_exercercise.zip** then click **Open**

_3. Click **Upload**

1. Upload your data source

Raw or compressed (zip, gz) CSV or XES files, up to 2 GB.
A preview of the uploaded data will be displayed below.

Select data source file

Upload

Get from Simulation

3.1.2 Map Data Columns

After uploading the log file, you will need to identify data columns in your log file and map them to fields used by process mining algorithms:

- System Data : Process ID, Activity, Start time, End Time, Resource and Role
- Business Data: to map Custom Fields

To be able to visualize your process, it is mandatory to map:

- at least one process id,
- the activity field and
- a datetime field (as start time)

3.1.2.1 Map Columns to Process ID

_1. Select **Req_Line_ID** column

3. Map relevant data columns

First select the column, then assign the corresponding heading.
You can select up to 80 custom fields. Use the clear button to undo.

Process id

Activity

Start time

Req_Line_ID	Order_Line_ID	Goods_ID	Invoice
-------------	---------------	----------	---------

_2. Click **Process ID** button to complete the mapping

Process id

Activity

Start time

Req_Line_ID	Order_Line_ID	Goods_ID	Invoice
0010147361_10			

Note the icon and number 1 appearing on the data column heading to indicate that mapping is now in effect.

Req_Line_ID 1

_3. Repeat the above two steps to map **Order_Line_ID**, **Goods_ID** and **Invoice_ID** columns to **Process ID**.

Your columns headings should look like this:







Req_Line_ID 1	Order_Line_ID 2	Goods_ID 3	Invoice_ID 4
---------------	-----------------	------------	--------------






3.1.2.2 Map Column to Activity

_1. Select **Activity** column

_2. Click **Activity** button to complete the mapping

You should now see the activity icon on the Activity column






Process id 	Activity 	Start time 	End time 	Resource 	Role 
--	--	--	--	--	--





Req_Line_ID 	Order_Line_ID 	Goods_ID 	Invoice_ID 	Activity 
0010147361_10				Requisition Line Created

3.1.2.3 Map Column to Start time

- _1. Select **DateTime** column
- _2. Click **Start time** button to complete the mapping
- _3. On Field mapping click **OK**

You should now see the right arrow icon on the DateTime column




Start time 	End time 	Resource 	Role 	Custom fields 
--	--	--	--	---




Goods_ID 	Invoice_ID 	Activity 	DateTime 
--	--	--	--

3.1.2.4 Map Column to Resource

- _1. Select **Resource** column
- _2. Click **Resource** button to complete the mapping
- _3. On Field mapping click **OK**

You should now see the person icon on the Resource column




Resource 	Role 	Custom fields  0/80
--	--	--




Activity 	DateTime 	Resource 
--	--	--

3.1.2.5 Map Column to Role

- _1. Select **Role** column
- _2. Click **Role** button to complete the mapping

You should now see the people icon on the Role column

Role 	Custom fields  0/80 	Clear
--	--	-------

DateTime 	Resource 	Role 
--	--	--

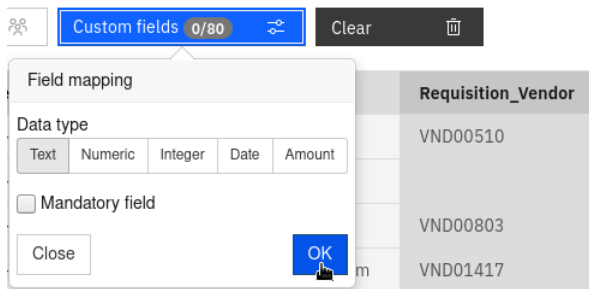
3.1.2.6 Map data columns to custom fields

Custom Fields include additional relevant process data. They are commonly referred to as the business data. When you map a Custom field, you must specify the type of data contained in the respective column and whether the field is mandatory for every event (every line of the log file).

3.1.2.7 Map Requisition_Vendor Column to Custom Field

- _1. Select Requisition_Vendor column
- _2. Click **Custom Fields** button to complete the mapping

_3. On *Filed mapping* select *Data type* of **Text** and keep *Mandatory field* **un-selected**, then click **OK**



You should now see the *Custom Field* tag icon on the *Requisition_Vendor* column.



3.1.2.8 Map other columns to Custom Field

_1. Repeat the above steps to map the following columns as Custom Fields:

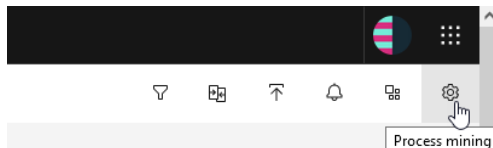
- Requisition_Type
- Requisition_Header
- UserType

3.1.3 Import Project Settings

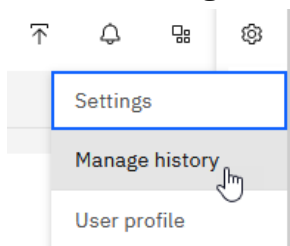
You will now import project settings that include the reference model.

Note: The reference model of a process describes its expected standard behavior, in terms of activities and workflow. The reference model is usually designed in BPMN language by a process owner and can be imported to a process Mining project.

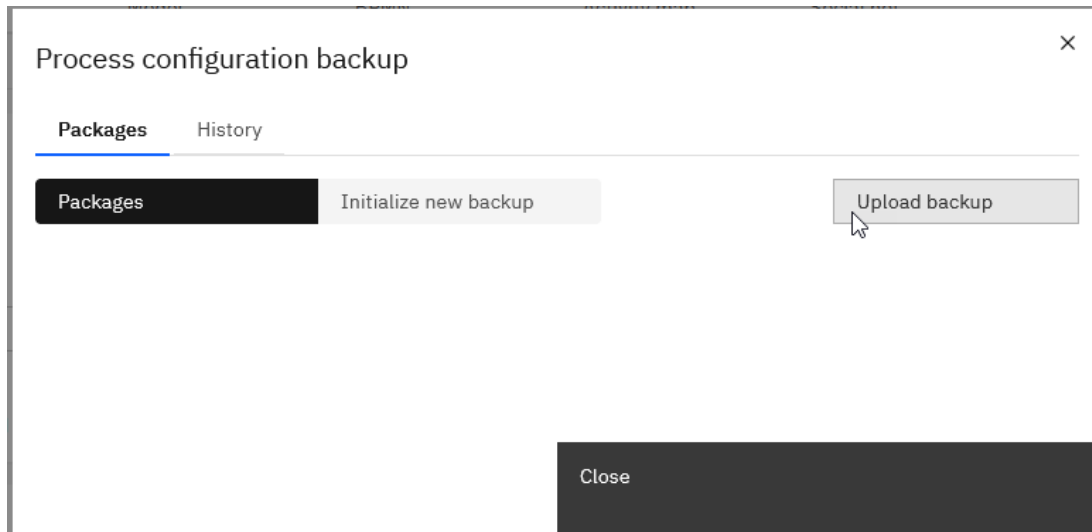
_1. Click **Process mining** icon on the toolbar



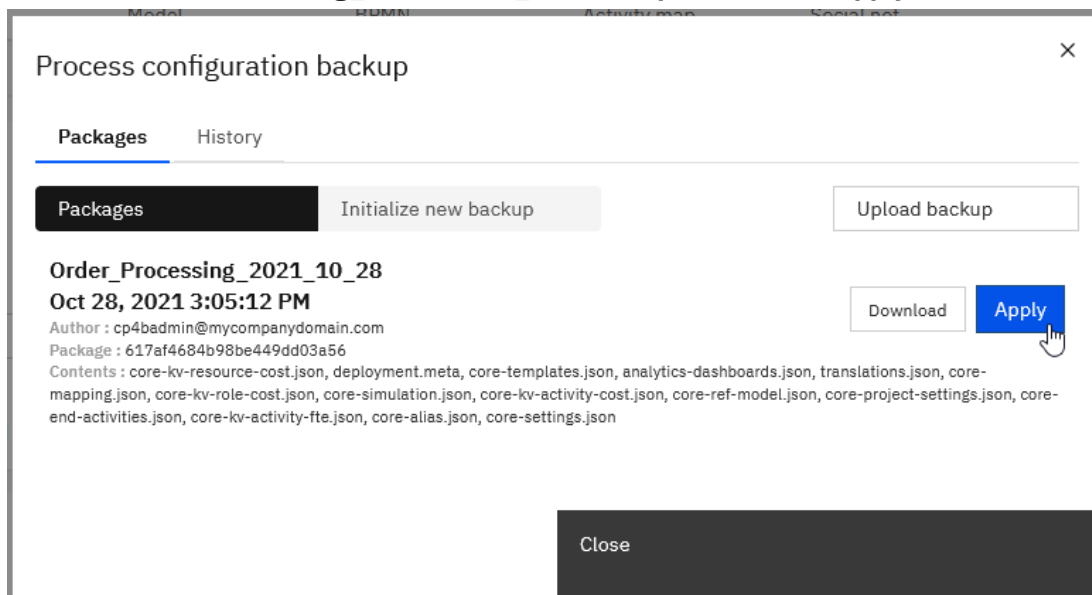
_2. Select **Manage history**



_3. Select **Upload backup**

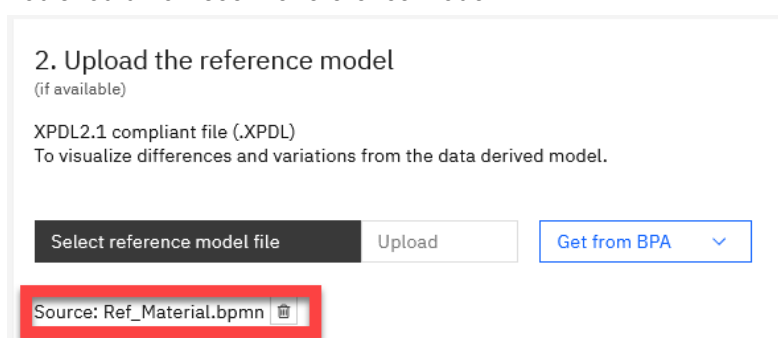


_4. Select **Order Processing_2021-10-28_112716.idp** file and click **Apply**



_5. Click **Close**

You should now see the reference model



3.1.4 Create Process Model

After mapping the log file, you can visualize the process by creating process Model. Every time something changes in the Workspace or more data is added you will need to recreate the process Model.

_1. To create or update your visualization click in **Visualize your process**

Visualize your process

You should now see

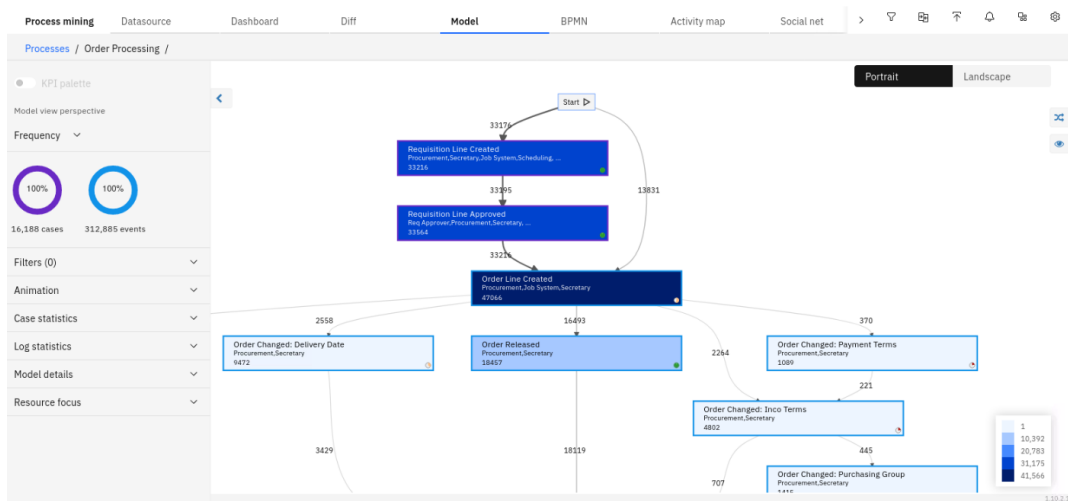
Processing eventlog data

3.2 Explore the Process Model

We will now explore the major process mining information derived from the process data: Model Dashboard, BPMN, Activity map and Social net.

3.2.1 Explore Model View

You should now see the process Model displayed.

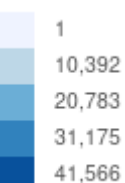


The Model automatically displays the frequency analysis. The dark blue color highlights the most frequent activities, whilst the bold arrows highlight the most frequent transitions. In this way, the most frequent paths between activities of the process can be identified.

- The numbers next to the lines shows how many times that specific process flow has been followed.
- The numbers within the rectangles shows the number of times that the activity is performed
- The description in the rectangles indicates the name of the activity and the roles by which the activity is carried out. They could be more than one role (multiple roles followed by dots are displayed).

Requisition Line Approved
Req Approver, Procurement, Secretary, ...
33564

- The green circle at the bottom right corner of the activity rectangle indicates the Model coverage (100% indicates that the Model details cover all the possible relationships of that activity. The percentage indicates how many possible relationships you are currently visualizing. The level of relations is adjustable)
- The color saturation of Activity reflects how often an activity was invoked (the frequency). The legend gives you the frequency coloring detail



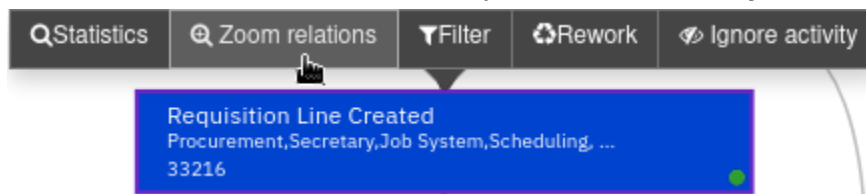
- The Activity border reflects the multilevel nature of the process. See the Case Statistics legend to decipher the color schema

Case statistics	
Req_Line_ID	33,216
Order_Line_ID	47,066
Goods_ID	51,986
Invoice_ID	16,188

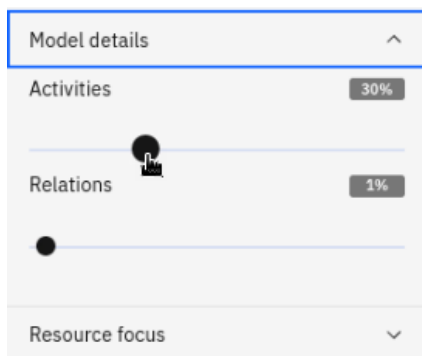
- You can control how much data is used in the process model

Note that, by default, the visualization does not show all the relationships and activity instances. This is to reduce unnecessary complexity that can impair visualizing and exploring the process. There are two ways to get a more detailed view:

- You can select **Zoom relations** after you click on an **Activity**

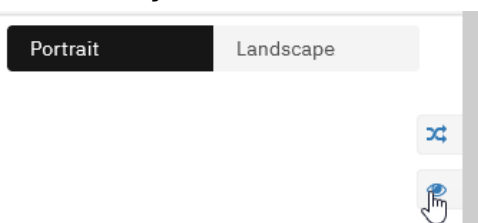


- You can also control % of Activities (occurrences) and % of Relations by expanding Model details section. Selecting 100% for each setting will result in a “spaghetti” style visualization!

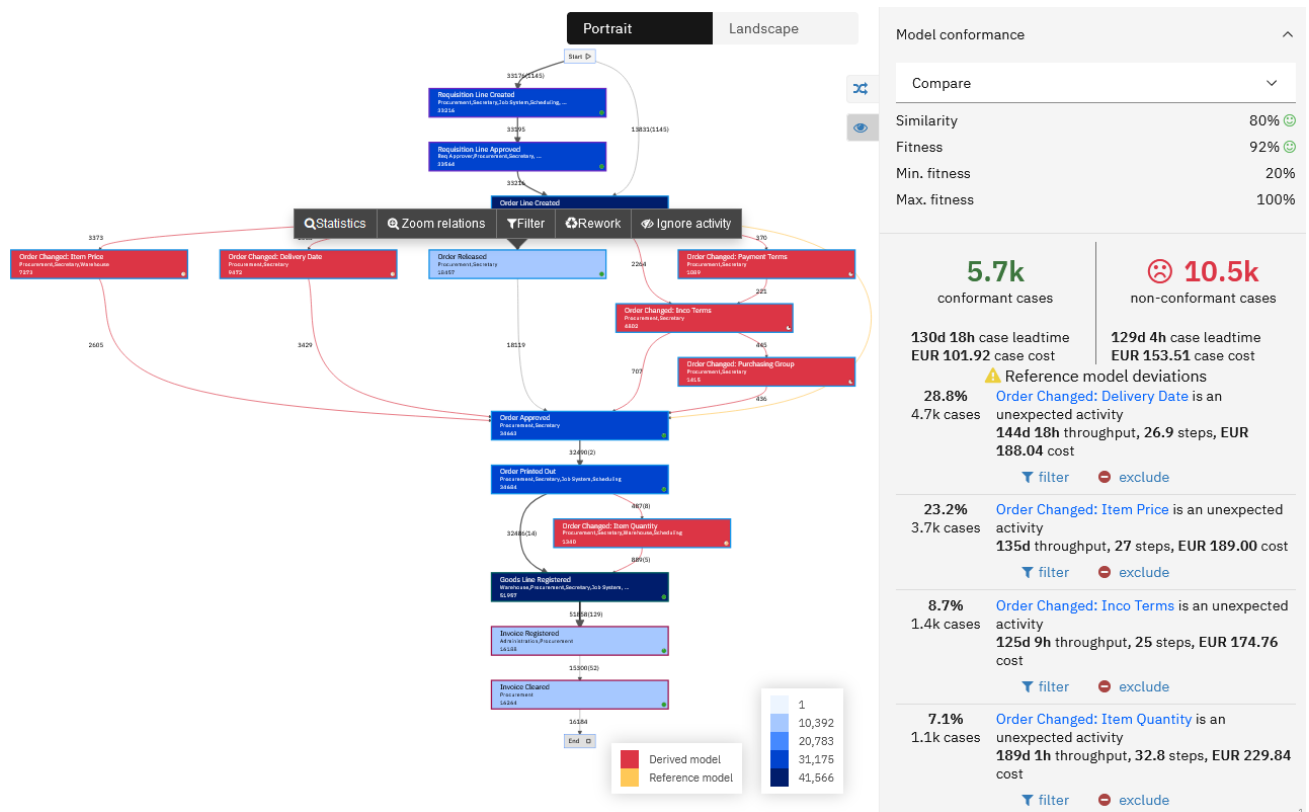


- You can evaluate conformance of the derived from log data model to the BPMN reference model you imported. To do this:

- Click the **eye** icon



- Note that the Model Conformance view! We will explore the details in the next lab.

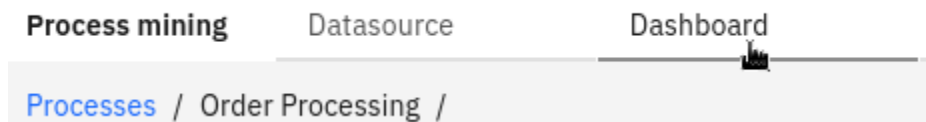


There are many other ways to get insights into the processes using the Model view...

We will cover this in other hands-on labs!

3.2.2 Explore Dashboard View

_1. Click **Dashboard** tab



Let's explore each dashboard...

3.2.2.1 Process Details

Process details

Performance

Case count	16,188 (100%)
Arrival rate	78.05 cases/d
Average case lead time	129d 17h
Median case lead time	115d 9h
Minimum case lead time	0ms
Maximum case lead time	2yrs 60d
Standard deviation - case lead time	76d

Conformance

Similarity how the data-derived model compares with the reference model	80% 😊
Average fitness how cases compare with the data-derived model	92% 😊
Minimum fitness least similar case to the data-derived model	20%
Maximum fitness most similar case to the data-derived model	100%

This dashboard contains process and case statistics as well as high level performance statistics related to time

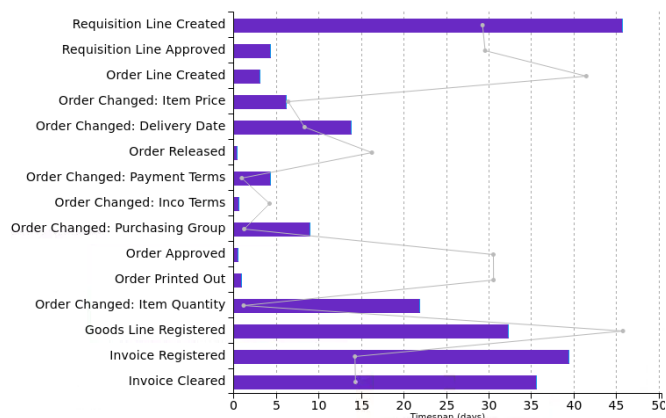
Notice the Conformance column. It contains summary of conformance with the reference model you imported.

3.2.2.2 Duration by activity

Duration by activity

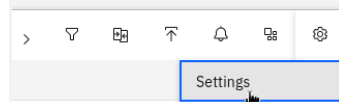
⌵

Performance ▾ Avg ▾ ☒ Sort activities by execution



This dashboard displays activities duration (average or median) either absolute or how the durations compare with the KPIs defined in the project settings.

Note to view the KPI, select Settings from the top menu



And select the KPI tab. Note the

Settings

KPI settings Project settings Activity costs Work time Resource costs

Case duration thresholds:
Between days and days

Case cost thresholds:
Between \$ and \$

Activity:
 [Reset all to default](#)

Activity throughput thresholds:
Between days and days

Activity wait queue thresholds:
Between days and days

3.2.2.3 Performance Drilldown



You can use the **Performance drilldown** dashboard to identify most critical activities (in terms of frequency and performance), and most critical resources (resources who are most frequently and are involved with critical activities)

This dashboard enables you to drill down on most critical activities and resources (users performing the tasks).

You can also examine activity and resource performance over time. For example you can see an *Activity waiting* queue durations or a *Resource load* variation over time.

The **Timespan** makes you choose a period of time to focus your analysis on.

In Case duration and count the colored line shows average/median remaining lead time of cases running in the selected date. And the grey bar shows number of cases running in the selected date.

Average duration and count represents, for the selected activity: average/median remaining service time, based on the cases running on the activity in the selected date (colored line), and number of activities running in the selected date (gray line).

Activity waiting queue represents, for the selected activity: average/median remaining waiting time, based on the cases waiting for the activity in the selected date (colored line), and number of cases waiting for the activity in the selected date (gray line).

Active load allows to understand what resources are involved in each activity. By selecting a specific activity from the drop-down menu, you will obtain a dotted chart visualization that shows: the name of the resource that have carried out the activity in every swim lane, and the exact moment (relative to the timespan) in which a specific resource carried out the activity (represented by the small bullet points identify)

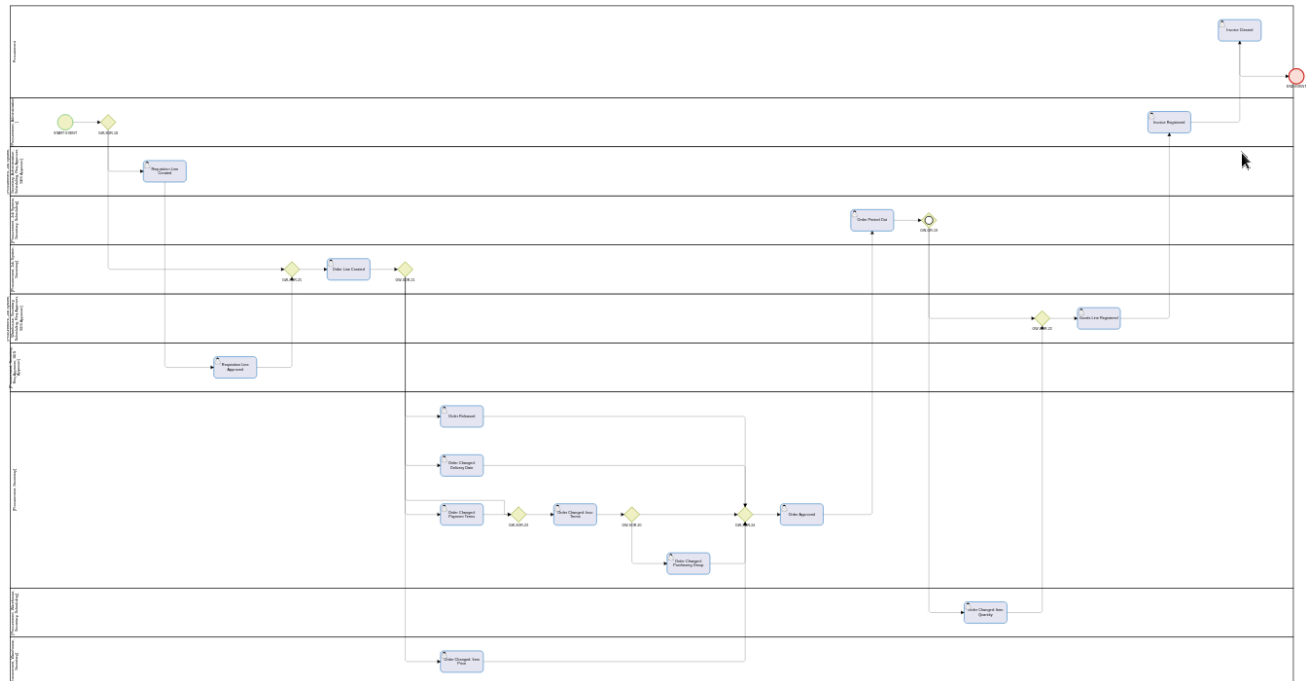
Resource load displays the workload of every resource. By selecting a specific resource from the drop-down menu you will obtain a dotted-chart visualization that shows: the name of the activity that had been carried out by the resource in every swim lane, and the exact moment (relative to the timespan) in which a specific activity had been carried out by the resource (identified by small the bullet points identify)

3.2.3 Explore BPMN View

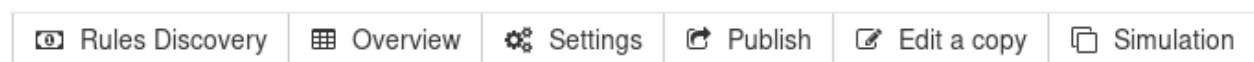
_1. Click **BPMN** tab



You will see the BPMN diagram on the left:



Note the BPMN related features on the right:



- Rules Discovery - The Decision Rules Mining capability can automatically discover the correlations within the data mined data and enables automatic detection of the decision rules governing the process.
- Overview – Provides an overview of the rules discovery results
- Settings – Used to configure and refine the decision rules mining settings
- Publish – Enables to save a snapshot of the current model in the BPA tool. Snapshots can then be published as BPMN2 files.
- Edit a Copy – Use it to edit a copy of the actual model. Both the Publish and Edit a Copy commands will load the BPA tool.
- Simulation – Enables to create a simulated scenario based on the current BPMN model, derived from the process data.

3.2.3.1 Rules Discovery

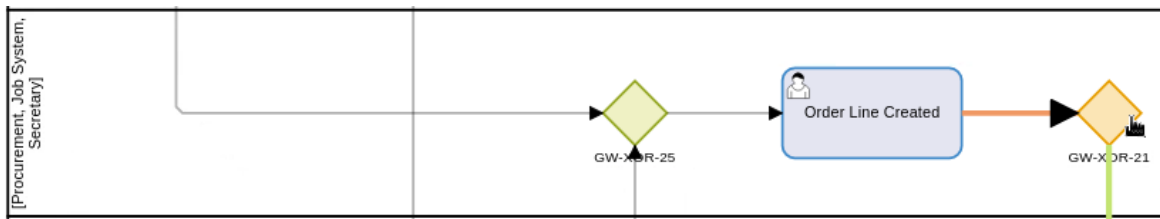
_1. Click **Rules Discovery** tab



_2. Wait for the “**Discovering decision rules...**” pop up to disappear

_3. Find the **GW-XOR-21** gate on the BPMN diagram and **double-click** it

Hint: Use the mouse wheel to zoom and mouse right-button to move the BPMN diagram.



Note the decisions generated from the process mining data:

Gateway info: GW-XOR-21

×

Rules overview

Rules overview Reduce Elaborate

Order Line Created → Order Changed: Delivery Date



```
Purchasing_Group in ["II6", "IIB", "IID"]
AND Material_Number not in [Missing, "S150020101", "S150021101"]
AND Order_Header not in ["4500189397", "4500199545", "4500200794"]
OR
Purchasing_Group in ["II3", "II8", "IIE"]
AND attr-resource in ["ACQ01", "USR00600", "USR02069"]
AND Order_Vendor in ["VND05362", "VND05955", "VND06216"]
AND Order_Header in ["4500248874", "4500251352", "4500258513"]
OR
Purchasing_Group in ["II3", "II8", "IIE"]
AND attr-resource not in ["ACQ01", "USR00600", "USR02069"]
AND Order_Vendor in ["VND06322", "VND07617", "VND07995"]
AND Order_Header not in ["4500196291", "4500200761", "4500215864"]
```

Order Line Created → Order Changed: Inco Terms



```
Purchasing_Group in ["II3", "II8", "IIE"]
AND attr-resource not in ["ACQ01", "USR00600", "USR02069"]
AND Order_Vendor in ["VND04890", "VND06230", "VND06922"]
OR
Purchasing_Group in ["II3", "II8", "IIE"]
AND attr-resource in ["ACQ01", "USR00600", "USR02069"]
AND Order_Vendor not in ["VND05362", "VND05955", "VND06216", "VND06546", "VND06863", "VND07704"]
```

For each rule, the target transition is indicated (in the form “Gateway activity → Target activity”), and the rule’s conditions are shown underneath. Note the business data is used on the conditions!

The green circle indicates the Coverage of the decision rule: percentage of events in which the rule’s condition was the specified one, out of the total number of occurrences of that transition.

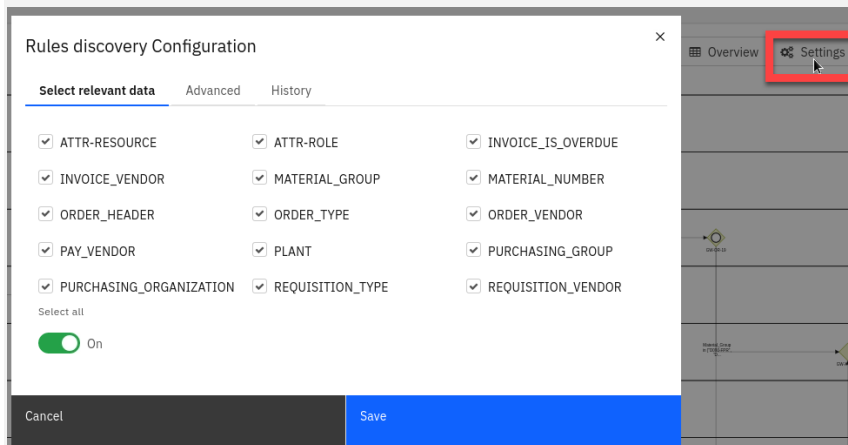
The Coverage decreases when the transition occurs in the cases, but the rule’s condition is not the specified one. These transitions are called “immigrants”.

The orange circle indicates the Precision of the decision rule: percentage of events in which the rule’s condition was met, out of the total number of events in which the rule’s condition was the specified one.

The Precision decreases if the condition was specified in the cases but instead of the expected transition, another transition occurs. These transitions are called “emigrants”.

The Reduce / Elaborate button allow you to reduce / increase the rule complexity. Use the depth-reduction when you want a more concise and summarized view of the gateway’s rules.

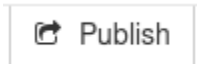
Note that you can use the Setting button launch Rules discovery Configuration which you can use to select what variables are used in decision definitions



_4. Click **x** to close the *Gateway info: GW-XOR-21* window

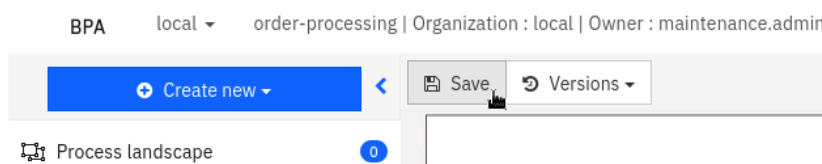
3.2.3.2 Export BPMN File

_1. Click **Publish**

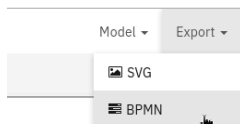


Note that this action takes you away from Process Mining to the BPA (Business Process Analysis) environment.

_2. Click **Save** to create a new Snapshot

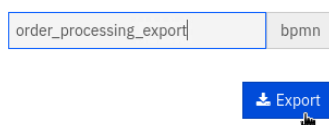


_3. Click **Export > BPMN**



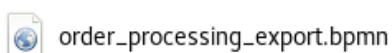
_4. Change file name to **order_processing_export** and click **Export**

Please insert the name of ^x the file



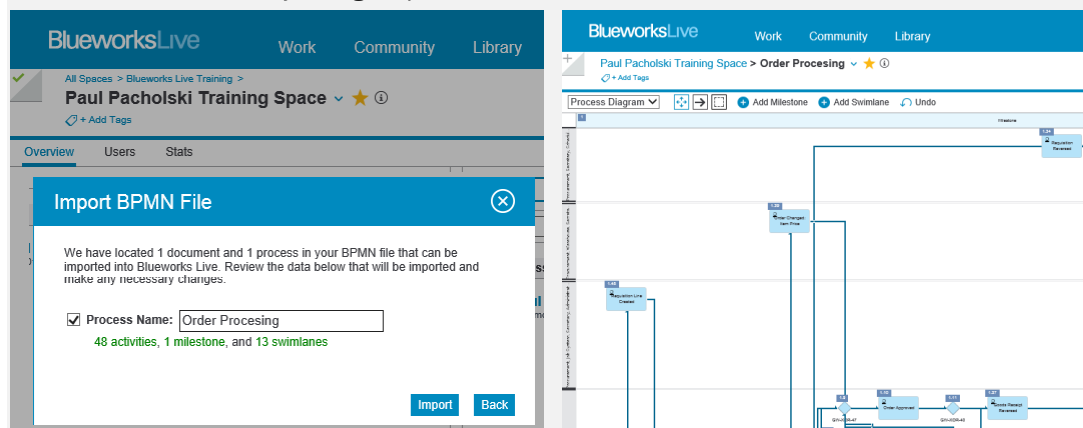
_5. Select a directory of your choice.

Note the generated BPMN file:

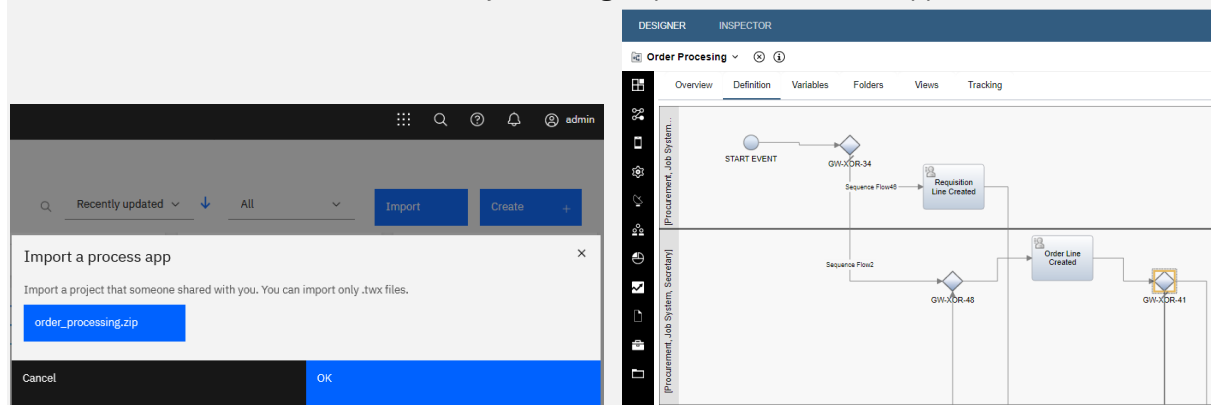


Note that once you create a BPMN file you can import it to the following Digital Business Automation process tools:

IBM Blueworks Live by using Import BPMN File feature:



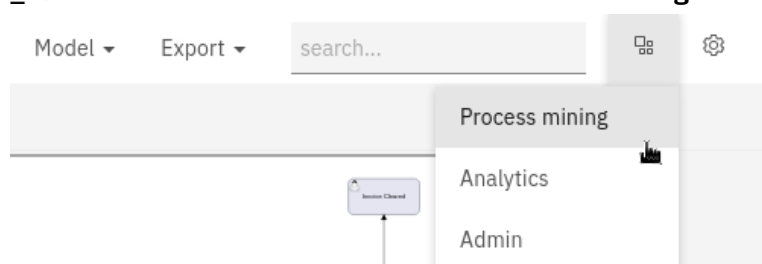
IBM Business Automation Workflow by selecting Import on the Process Apps View



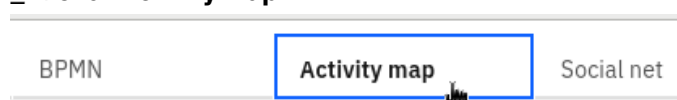
3.2.4 Explore Activity Map View

Activity Map can be used to analyze human resources by name and job title. It highlights if employees are doing what they are supposed to be doing. For example, by using Activity map, we can discover that the Procurement Team is managing activities not included in their duties.

_1. Click the **chess-board icon** and then **Process mining**



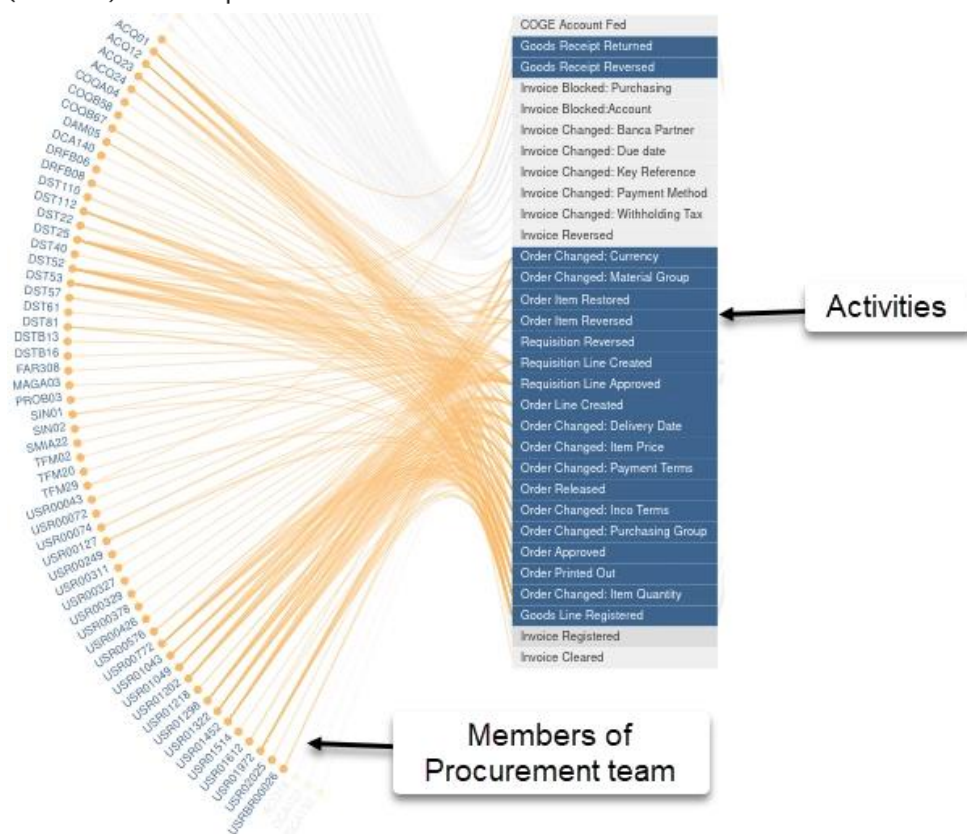
_2. Click **Activity map**



_3. Click **Procurement**

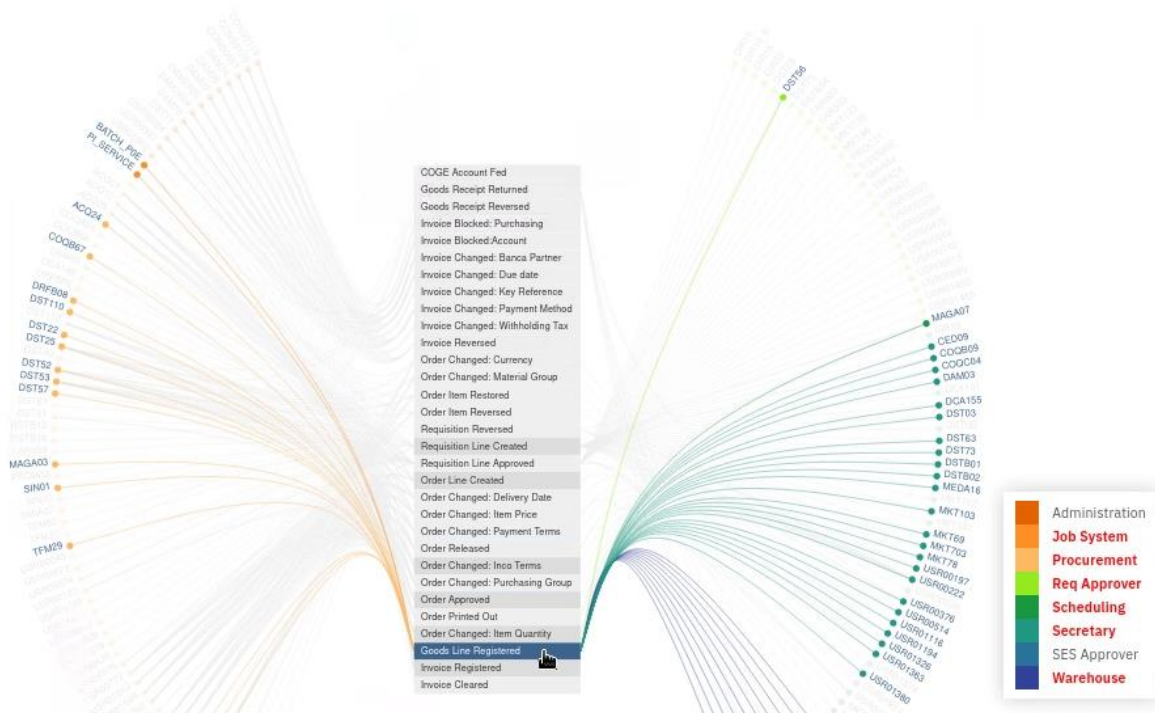


Note all the activities that Procurement Team members are involved in! Also note the large number of users (user ids) that are part of the Procurement team.



_4. Click **Goods Line Registered**. Notice the six Teams (highlighted in red) are involve in completing this task.

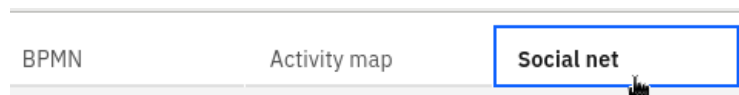
Hint: Use the mouse wheel to zoom and mouse right-button to move the Activity map diagram.



3.2.5 Explore Social Net View

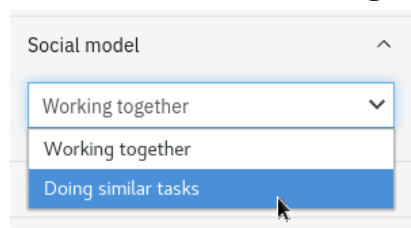
The Social net allows you to discover and analyze the relationships between users and groups that are formed within a process. We can divide these relationships into two social models, selectable from the dropdown menu.

_1. Click **Social net**

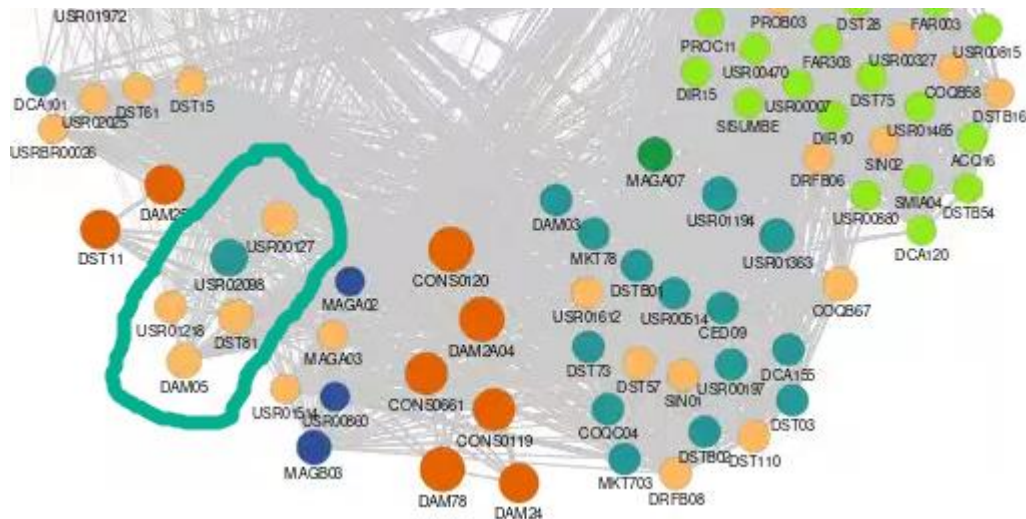


Let's explore *Doing similar tasks* view...

_2. Click **Social model > Doing similar tasks**



Notice a cluster (highlighted in green) discovered by *Doing similar tasks* view

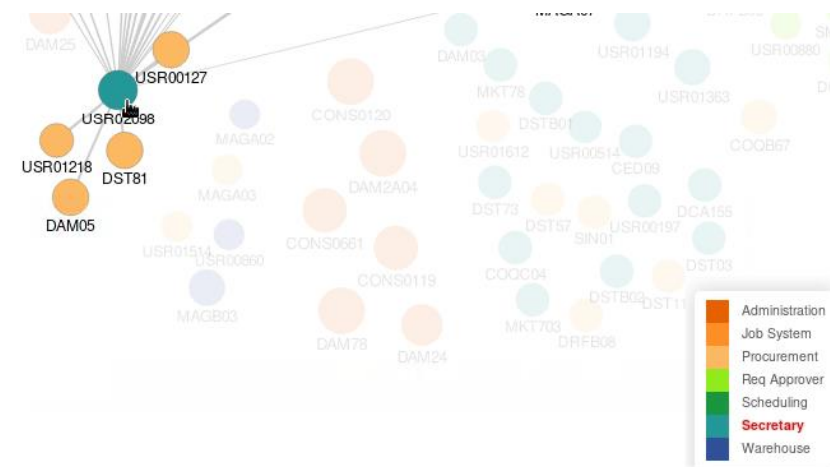


In the *Doing similar tasks* view:

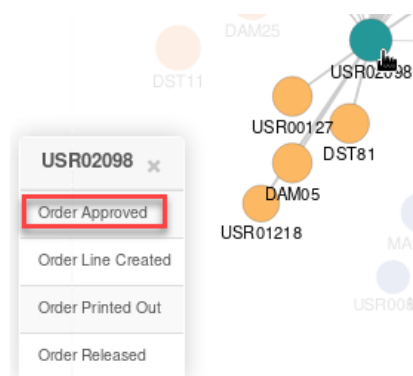
- The bullets represent resources
- Resources are clustered by common activities carried out
- The bullet will be bigger for those resources who are sharing more activities
- Different colors identify different roles

_3. Hover the pointer over the **blue green USR02098** dot.

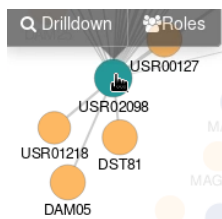
Notice that the user USR02098 is a Secretary while all the other users performing similar activities belong to the Procurement team



_4. Click **USR02098**, and that this user is performing Order Approval! Clearly this is not a role of a member of Secretaries team!



_5. Select **USR02098** dot and click **Drilldown**



Notice that this user is typically performing many *Order Approved* Activities!

USR02098							
Req_Line_ID	Order_Line_ID	Goods_ID	Invoice_ID	Activity	DateTime	Resource	Role
0010234119_10	4500240631_10			Order Line Created	2018-07-09 17:50:03	USR02098	Secretary
0010237169_10	4500243295_10			Order Line Created	2018-07-23 17:54:11	USR02098	Secretary
	4500240631_10			Order Released	2018-07-09 17:51:04	USR02098	Secretary
	4500243147_10			Order Approved	2018-07-23 14:47:15	USR02098	Secretary
	4500243266_10			Order Approved	2018-07-23 16:29:48	USR02098	Secretary
	4500243266_20			Order Approved	2018-07-23 16:29:48	USR02098	Secretary
	4500243166_10			Order Approved	2018-07-23 16:30:57	USR02098	Secretary
	4500243241_10			Order Approved	2018-07-23 16:32:20	USR02098	Secretary
	4500243177_10			Order Approved	2018-07-23 16:32:39	USR02098	Secretary

This finding is confirmed by the size of user's USR0298 dot which indicates that the users shares large number of similar activities in other users in the cluster.

3.3 Lab Summary

In this lab you have learned the basics of IBM Process Mining tools. You should now know:

- how to create a process from mined process data,
- be familiar with key process mining features and their value.