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Analysis of Rural Business Performance

By

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Introduction

Although most people still live in urban areas of Canada, which are close to the border of the United States or along Lake Ontario, rural areas comprise the vast majority of Canada's landmass¹. Therefore, understanding the rural business performance is very important. It not only relates to the growth of population in the rural areas but also can provide some information regarding migration and development trends.

From 2016 to 2021, the rural population has increased to 6.6 million, a 0.4% growth. However, the share of the population living in rural areas decreased from 18.7% in 2016 to 17.8% in 2021². Although more people live in rural areas nowadays, most people still prefer urban cities. Thus, it is meaningful to analyze the rural business performance from 2016 to 2019 to see if population growth would help them or not.

The analysis is supported by Rural Canada Business Profile, which collects information related to small and medium businesses from 2016 to 2019. In this dataset, small businesses are those whose annual revenue are between \$30,000 and \$5,000,000, while medium businesses are those whose annual revenue are between \$5,000,001 to \$20,000,000. The analysis investigates several dimensions, which includes revenues, profit, expense and financial ratios.

Highlights

Revenue/Profit and loss: Agriculture, forestry, fishing and hunting had the greatest number of businesses and total revenue in small rural businesses, while having the lowest percent of profitable small businesses in both rural and urban areas in 2019.

Expense: For both rural and urban areas, medium businesses and small businesses had opposite distribution for their expenses. Direct expenses was the major cost of medium businesses, while small businesses had their majority of expenses on indirect aspects.

Liquidity/Solvency: The small rural business has both lower current debt to equity and debt to equity ratio in contrast to medium rural business, which means it has a better liquidity and solvency. Medium and small rural businesses have different industries facing liquidity and solvency problems.

¹ "Population Growth in Canadas' rural areas, 2016 to 2021",Statistic Canada,<https://www12.statcan.gc.ca/census-recensement/2021/as-sa/98-200-x/2021002/98-200-x2021002-eng.cfm>

² "Population Growth in Canadas' rural areas, 2016 to 2021",Statistic Canada,<https://www12.statcan.gc.ca/census-recensement/2021/as-sa/98-200-x/2021002/98-200-x2021002-eng.cfm>

Return on Investment: Medium businesses had better ability to generate cash and make profit on the same amount of investment. In addition, small businesses in rural areas performed better than those in urban areas in terms of profitability.

Methodology

This analysis uses Statistics Canada's Rural Canada Business Profiles (RCBP) database, which is based on business tax returns filed with the Canada Revenue Agency³. In order to make visualizations and analyze the data, we convert the data into a data frame and use pandas to do data cleaning and wrangling.

For the data cleaning and wrangling part, we filter out the incomplete rows and replace the missing value with zero. We combine the data from 2017 to 2019 together to analyze the data year by year. And we select the columns that are relevant to our visualizations and analysis.

We use Python Altair and Tableau to make the visualizations. The first 15 visualizations are made by Python Altair and the rest 11 visualizations are made by Tableau.

Definition⁴

Database General Concept:

- Using Statistics Canada's Standard Geographical Classification (SGC) 2016,
- businesses located in either census metropolitan areas (CMAs) or census agglomerations (CAs) are classified as "urban" and all others as "rural".
- Small businesses are defined as those businesses that have annual revenues of \$30,000 to \$5,000,000; this group includes incorporated and unincorporated businesses.
- Medium businesses are defined as those having annual revenues of \$5,000,001 to \$20,000,000. All medium businesses are incorporated.
- An unincorporated business is typically a sole proprietorship or partnership where the owner(s) and the business are the same, and the owner(s) bear all results of the business.
- An incorporated business is a separate entity from the owner(s).
- Industries are defined using the North American Industry Classification System (NAICS).

³ "A profile of businesses in rural Canada, 2017 to 2019.", Statistics Canada, <https://www150.statcan.gc.ca/n1/pub/21-006-x/21-006-x2022003-eng.htm>

⁴ "Rural Canada Business Profiles Database 2017-2019 Metadata and user guide." Statistic Canada. <https://www150.statcan.gc.ca/n1/pub/45-20-0004/452000042022001-eng.htm>

Revenue:

- Revenue is from the sale of goods and services, interest, dividends, commissions, rent and other sources of revenue. It excludes capital gains or losses, extraordinary gains or losses and equity in net income of related parties.
- Sales of goods and services indicates the revenue from the sales of goods and services.
- All other revenues indicate revenue from interest, dividends, commissions, rent and other sources of revenue.

Profit/Loss:

- Profitable businesses are businesses for which revenue is equal to or exceeds expenses during the reference period.
- Non-profitable businesses are businesses for which expenses exceed revenue.

Expense:

- Cost of sales (direct expenses): "This category includes direct costs incurred by businesses from the process of selling goods. This item is calculated as wages and benefits + purchases, materials and subcontracts + opening inventory - closing inventory."
- Operating expenses (indirect expenses): "This category includes all expenses incurred in the course of running the business. It includes remuneration paid as labour and commissions, amortization and depletion, repair and maintenance costs, utility fees and telephone and telecommunication fees, rent, interest and bank fees, professional and business fees, advertising and promotional costs, delivery fees and shipping and warehouse expenses, insurance costs, and other indirect expenses."

Financial Ratios:

- Gross Margin is calculated as $(\text{sales of goods and services} - \text{costs of sales} * 100) / (\text{sales of goods and services})$. This percentage provides a relative measure of the profitability or profit margin.
- Net profit to equity is calculated as $(\text{net profit} * 100) / (\text{equity})$. This percentage indicates the profitability of a business. It relates the business income to the amount of investment committed to earning that income. This percentage is also known as "return on investment" or "return on equity." The higher the ratio, the relatively better the profitability.
- Revenue to equity ratio is calculated as $(\text{total revenue}) / (\text{equity})$. It indicates the profitability of a business, relating the total business revenue to the amount of

investment incurred to earn this income. This ratio provides an indication of the economic productivity of capital.

- The current debt to equity is calculated as $(\text{current liabilities}) \times 100\% / (\text{equity})$. It is a measure of liquidity, which indicates a firm's relative ability to pay its short-term debts. The lower the positive ratio, the more liquid the business.
- The debt to equity ratio is calculated as $\text{total liabilities} / \text{total equity}$, it is a solvency ratio that indicates a firm's ability to pay its long-term debts. The lower the positive ratio, the more solvent the business.

Revenue:

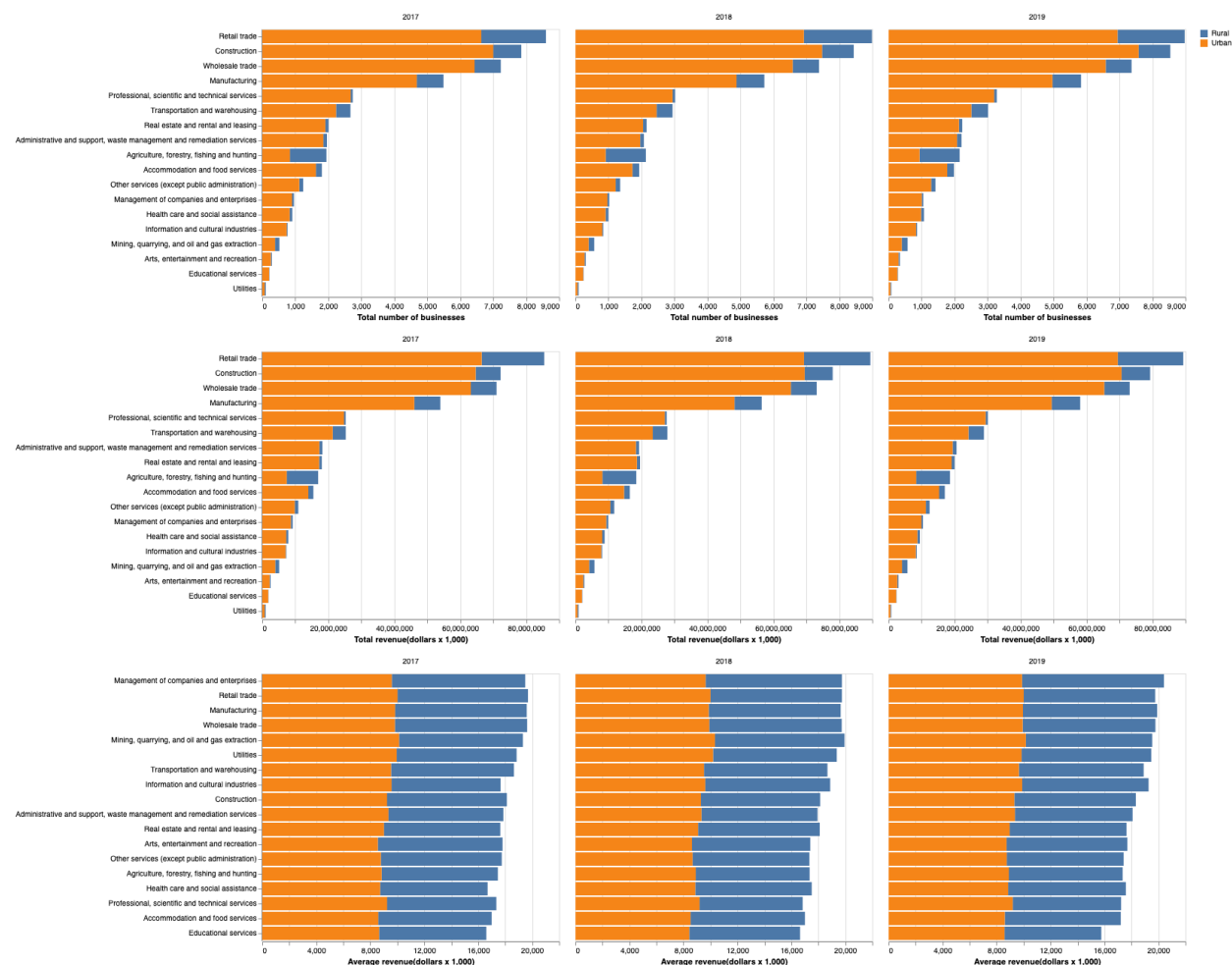
The total number and the total revenue across different industries in rural and urban areas had very similar distribution structures between 2017 and 2019.

The rank order of different industries in the total number and the total revenue for medium businesses are basically the same from 2017 to 2019. As the average revenue in each industry changed mildly, it indicated that the numbers of the businesses were of great influence on their total revenues in different industries(Chart 1).

Both the top 5 main industries⁵ in the rural medium businesses and that in the urban medium businesses kept their rank orders in the total number and the total revenue. Retail trade, construction, manufacturing, and wholesale trade are among the top 5 industries in both rural and urban areas. Agriculture, forestry, fishing and hunting took the second position in rural areas, while came about fifth from bottom in urban areas; professional, scientific and technical services took one of the top 5 positions in urban areas, while ranked about 6th from bottom in rural areas(Chart 1).

⁵ "A profile of businesses in rural Canada, 2017 to 2019.", Statistics Canada, <https://www150.statcan.gc.ca/n1/pub/21-006-x/21-006-x2022003-eng.htm>

Chart 1: Total number and total revenue and average revenue of businesses, medium businesses, Canada, by industry and rural and urban areas, 2017-2019

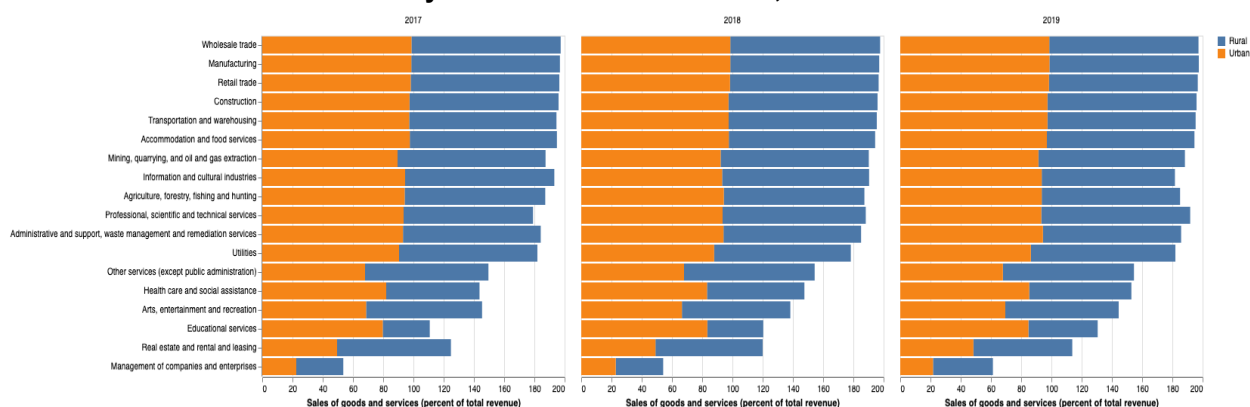


Management of companies and enterprises had the highest average revenue and the lowest percentage of sales of goods and services in rural medium businesses.

The ranking order and the distribution structure of different industries in average revenue for medium businesses are basically the same from 2017 to 2019 in both rural and urban areas. The total revenue of Management of companies and enterprises only accounted for 0.7% in the total revenue (0.6% in the total number of businesses) of the rural areas, and 2.4% (2.3% in the total number of businesses) in the total revenue of the urban areas. However, its average

revenue ranked first among the industries in rural areas in 2019, which is 1.13 times of the average industry revenue in rural areas (this number is 1.04 times in urban areas). Meanwhile, the percentage of average sales of goods and services to average revenue for management of companies and enterprises ranked last in both rural and urban areas. In addition, this percentage for management of companies and enterprises was much lower in urban areas which is 21.7% than that in rural areas, which is 39.6%(Chart 2).

Chart 2: Sales of goods and services (percent of total revenue), medium businesses, Canada, by industry and rural and urban areas, 2017-2019

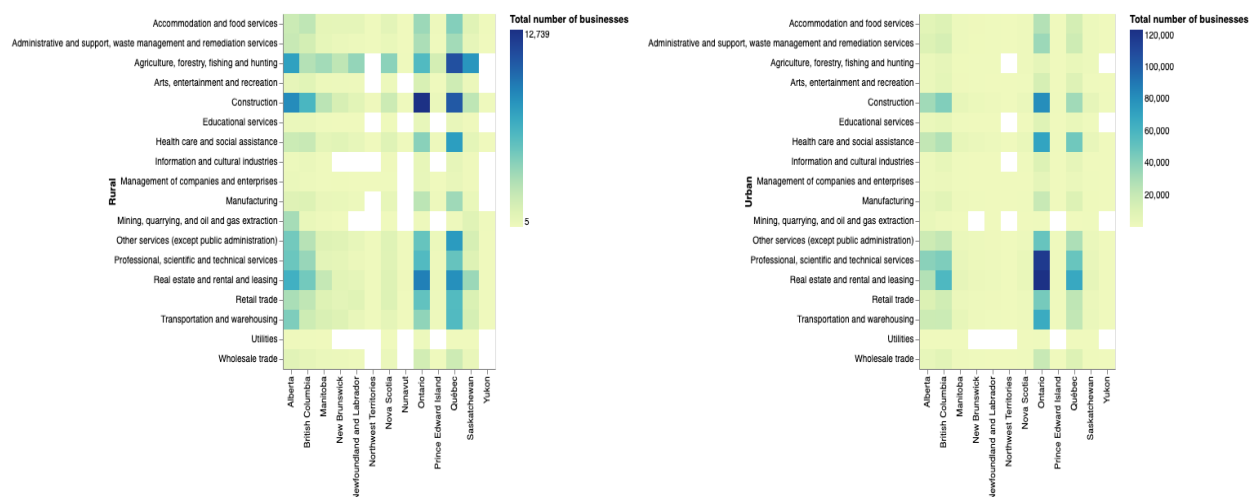


Agriculture, forestry, fishing and hunting had the greatest number of small businesses in rural areas, and construction and real estate and rental and leasing came next in 2019.

Agriculture, forestry, fishing and hunting had the highest share of revenues (23.5%) among rural small businesses in 2019. Construction (15.6%) and retail trade (13.8%) came next⁶. For the number of businesses, agriculture, forestry, fishing and hunting(50,734, 16.2%) came first in rural small businesses in 2019 as well. Construction(47,917, 15.3%) and real estate and rental and leasing(37,438, 12.0%) came next. Wherein, agriculture, forestry, fishing and hunting had the greatest number in incorporated small businesses, while real estate and rental and leasing had the greatest number in unincorporated small businesses. Compared to their urban counterparts, except real estate and rental and leasing(298,054, 17.3%), and construction(208,870, 12.2%) , professional, scientific and technical services(267,987, 15.6%) came second in its top 3 industries in total number of businesses(Chart 3).

⁶ "A profile of businesses in rural Canada, 2017 to 2019.", Statistics Canada, <https://www150.statcan.gc.ca/n1/pub/21-006-x/21-006-x2022003-eng.htm>

Chart 3: Total number of businesses, small businesses, Canada, by industry and provinces/territories and rural and urban areas, 2019

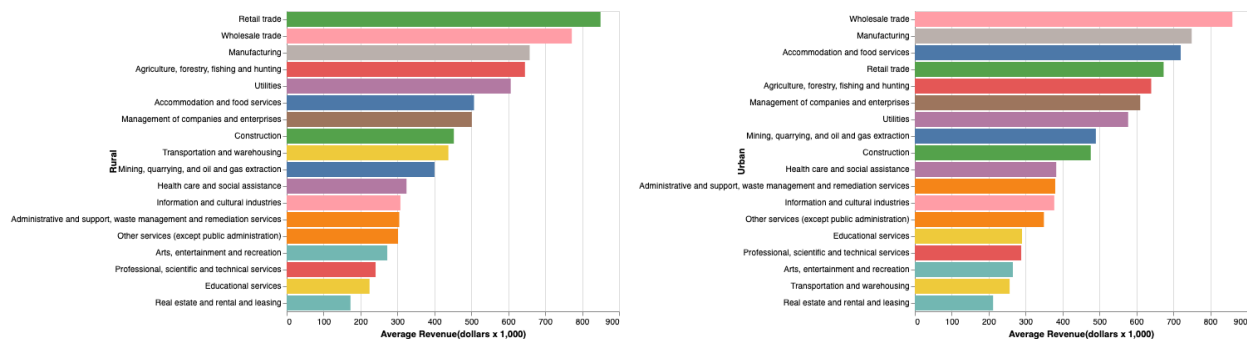


From the geography aspect, in 2019, Québec had the greatest number of small businesses (78,956, 25.3%) in rural areas and Ontario(66,376, 21.2%) came next; Alberta ranked third(52,748, 16.9%) in the total number of small businesses, and then British Columbia(34,622, 11.1%) followed. In urban areas, Ontario had the greatest number of small businesses (707,592, 41.2%) and Québec(357,146, 20.8%) came next. The rank order of Alberta(215,904, 12.6%) and British Columbia(298,417, 17.4%) exchanged with each other in urban areas. Except for Ontario, Québec and British Columbia, the three Prairies provinces(92,672, 29.7% rural; 293,966, 17.1% urban) had the greatest number of small businesses, the fourth Atlantic provinces(38,391, 12.3% rural; 58,478, 3.4% urban) came next and the last is territories(1435, 0.5% rural; 3054, 0.2%)(Chart 3).

Retail trade and real estate and rental and leasing had the most and the least average revenue for small businesses in rural areas respectively in 2019.

In 2019, among industries retail trade had the most average revenue(\$849,900) for small businesses in rural areas, which was higher than in urban areas(\$673,700); the industry with the most average revenue for small businesses in urban areas was whole trade(\$859,900), and it was the second most revenue industry in rural areas(\$772,100). Manufacturing came third with \$658,000 average revenue in rural small businesses in 2019, which ranked second and was higher in urban areas(\$749,700). The average revenue of agriculture, forestry, fishing and hunting small businesses(\$645,300) was a little bit higher in rural than that in urban(\$640,100)(Chart 4).

Chart 4: Average revenue of businesses, small businesses, Canada, by industry and rural and urban areas, 2019



Real estate and rental and leasing had the least average revenue for small businesses in both rural(\$172,800) and urban(\$211,900) areas. Education services, professional, scientific and technical services, and arts, entertainment and recreation had average revenue below \$300,000 in both rural and urban small businesses.

Profit and loss:

Agriculture, forestry, fishing and hunting had the lowest percent of profitable small businesses in both rural and urban in 2019.

The percentage of profitable small businesses in rural areas had slightly decreased from 2017 to 2019 and were lower than that in urban areas. The percentage of profitable small businesses in rural areas was 76.3% in 2017, 76.1% in 2018, and 75.6% in 2019. The corresponding number in urban areas was 81.7%, 81.8% and 81.4% (Chart 5). Health care and social assistance had the highest percent of profitable small businesses in both rural and urban (over 90%); Management of companies and enterprises, professional, scientific and technical services came second and third highest percent of profitable businesses(both over 85%) in both rural and urban. Agriculture, forestry, fishing and hunting had the lowest percent of profitable businesses in both rural(51.5%) and urban(53.9%)(Chart 6), though it ranked first in number of businesses and total revenue for small businesses in rural areas in 2019.

Chart 5: The percent of profitable businesses, small businesses, Canada, by rural and urban areas, 2017-2019

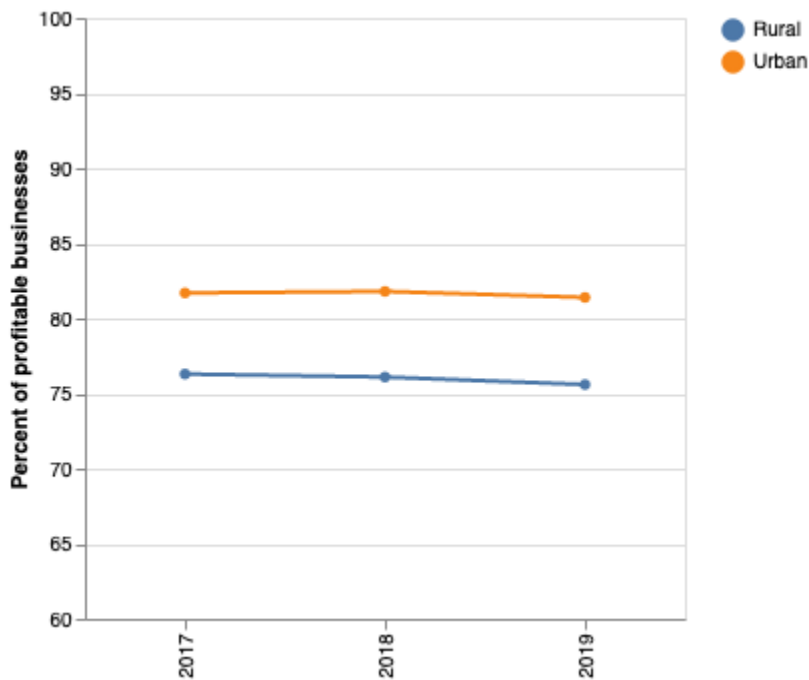
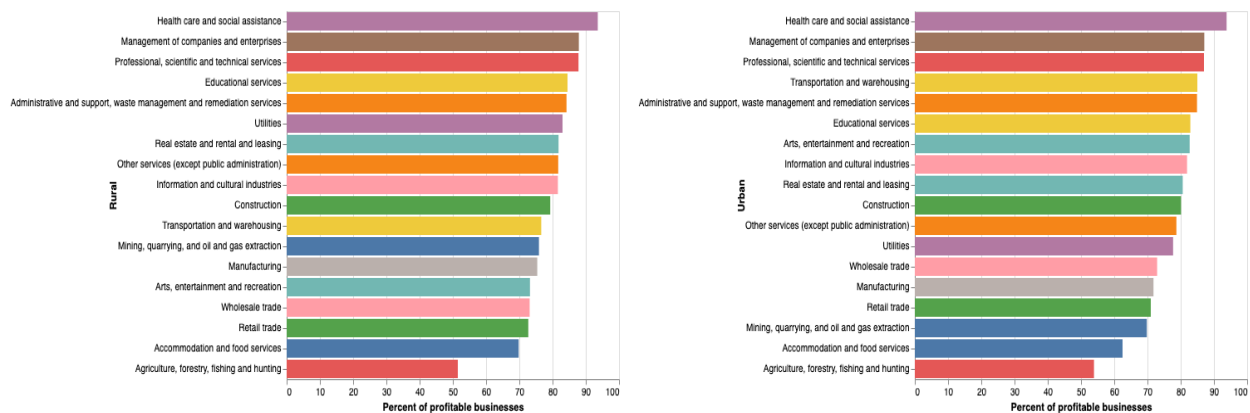
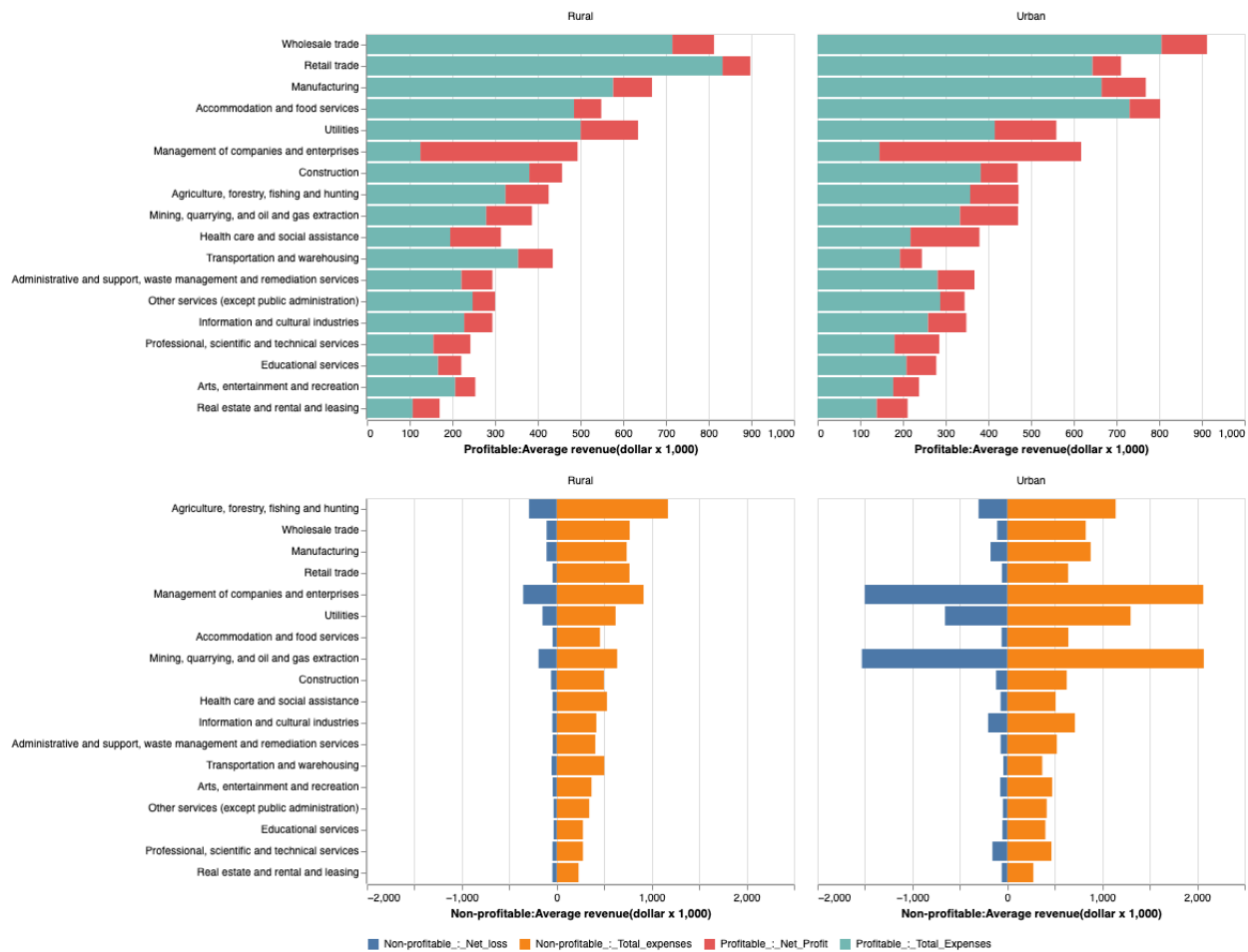


Chart 6: The percent of profitable businesses, small businesses, Canada, by rural and urban areas, 2017-2019



Management of companies and enterprises had the greatest net profit for the profitable small businesses, and the greatest net loss for the non-profitable small businesses in rural areas in 2019. In urban counterparts, Management of companies and enterprises had the greatest net profit for the profitable small businesses as well, meanwhile it ranked the second for the net loss for the non-profitable small businesses. The industry with the greatest net loss in urban non-profitable small businesses in 2019 was mining, quarrying, and oil and gas extraction(Chart 7).

Chart 7: The average revenue of profitable and non-profitable businesses, small businesses, Canada, by industry and rural and urban areas, 2019



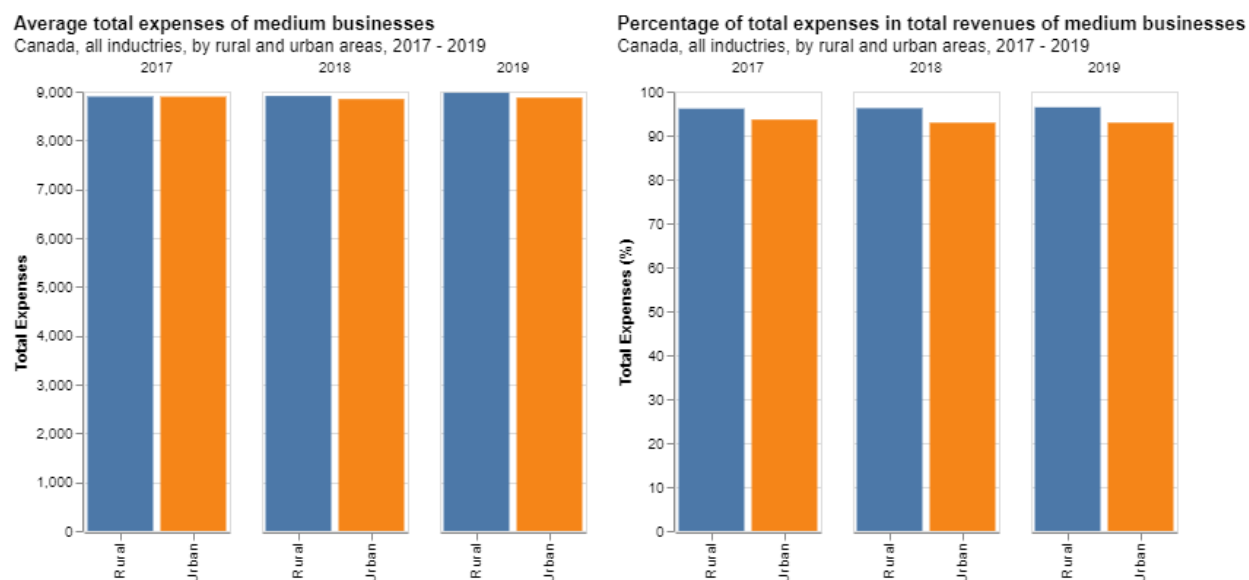
Expense:

Medium businesses in rural area and urban area had similar average total expenses

From 2017 to 2019, the average total expenses of medium businesses in both rural and urban areas did not have significant changes. The average total expenses for rural medium businesses increased by 76.8K from 8896.5K in 2017 to 8973.3K in 2019, while for urban medium businesses, this value decreased by 20.6K from 8893.6K in 2017 to 8873K in 2019 (Chart 8 left). The changed values were less than 1% of their average total expenses values.

Compared with urban businesses, rural businesses have higher total expenses as a percentage of their total revenues. For rural businesses, the percentage values were 96.1%, 96.2%, 96.4% in 2017, 2018, 2019 respectively. The corresponding values for urban businesses were 93.6%, 92.9%, 92.9% (Chart 8 right). The total expenses percentage of rural businesses increased 0.3%, while the total expenses percentage of urban businesses decreased 0.7%. Although there are slight changes on total expenses value, the urban businesses seemed to have slightly better performance on expenses control.

Chart 8



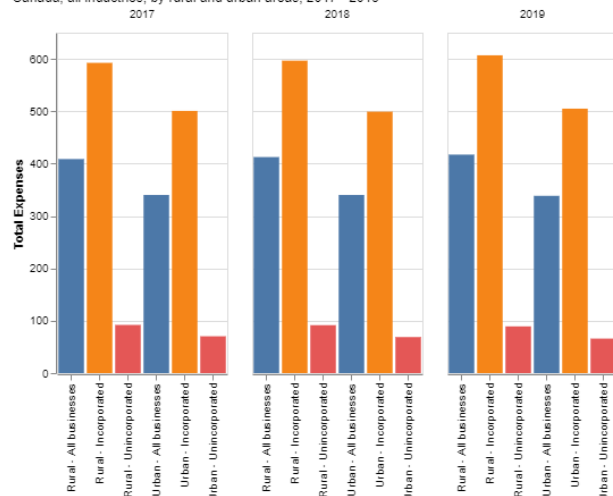
The average total expenses of small businesses in rural areas was higher than small businesses in urban areas

As shown in the chart 9, in these 3 years from 2017 to 2019, whatever incorporation status was, the average total expenses of small rural businesses were always larger than small urban businesses. For example, In 2019, average total expenses of small rural businesses were 606.8K for incorporated businesses and 89.2K for unincorporated businesses, which were higher than the corresponding values of small urban businesses (504.9K for incorporated businesses and 65.9K for unincorporated businesses) (Chart 9). The value for incorporated businesses was much higher than unincorporated businesses, while the rural businesses had higher value than urban businesses. Over these three years, the average total expenses for all rural small businesses was 412.8K, while for urban medium businesses, this value was about 339.6K.

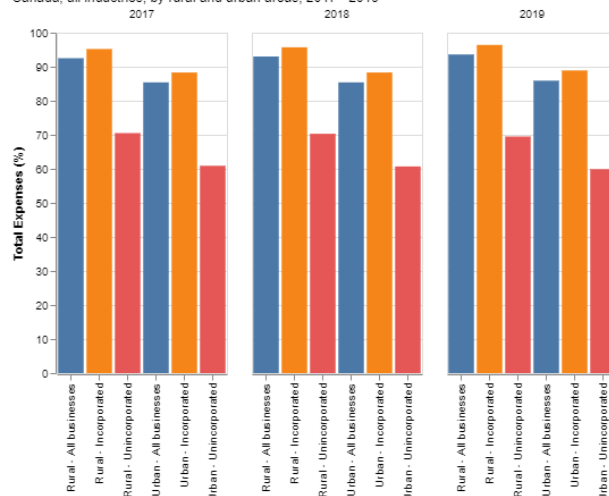
Compared with urban businesses, rural businesses also had higher total expenses as a percentage of their total revenues. In recorded 3 years (2017,2018,2019), the total expenses percentage of all rural businesses increased 1.1% (from 92.5% to 93.6%), while the total expenses percentage of all urban businesses increased 0.5% (from 85.4% to 85.9%).

Chart 9

Average total expenses of small businesses
Canada, all industries, by rural and urban areas, 2017 - 2019



Percentage of total expenses in total revenues of medium businesses
Canada, all industries, by rural and urban areas, 2017 - 2019

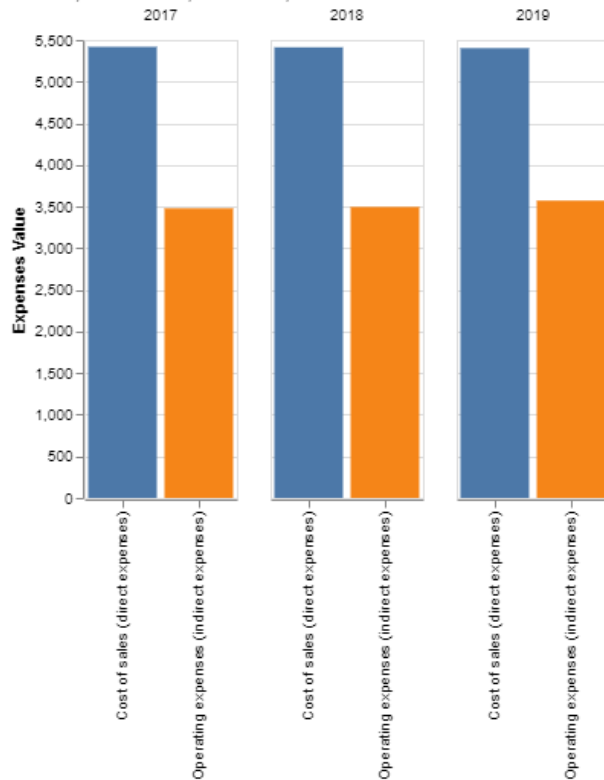


The distribution of expenses was different for medium and small businesses

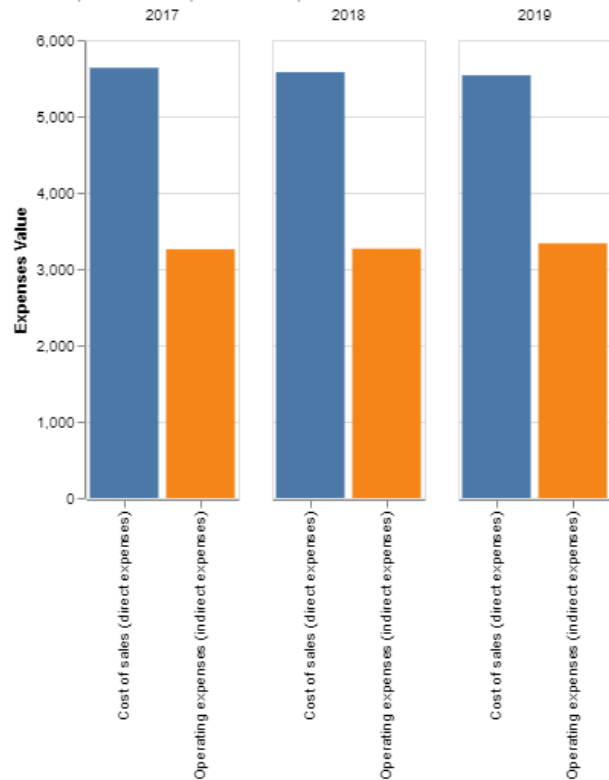
For medium rural businesses in recorded 3 years, the average direct expenses was 5411.06K which was larger than the average indirect expenses (3514.7K). For medium urban businesses, between 2017 and 2019, the average direct expenses (5583.8K) was also larger than the average indirect expenses (3286.5K) (Chart 10). For direct expenses, average expenses values of medium businesses in rural areas was lower than urban areas, while for indirect expenses, average expenses values of medium businesses in rural areas was higher than urban areas.

Chart 10

Average direct/indirect expenses of medium businesses
Canada, all industries, rural areas, 2017 - 2019

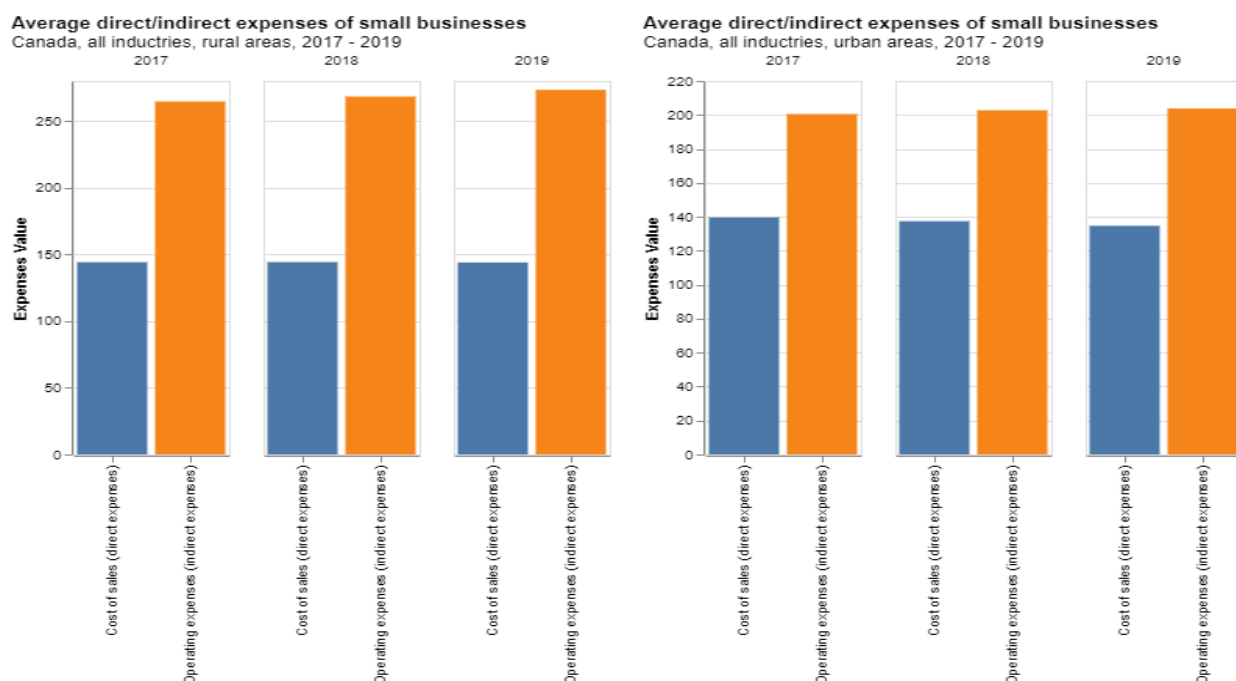


Average direct/indirect expenses of medium businesses
Canada, all industries, urban areas, 2017 - 2019



For small rural businesses in recorded 3 years, the average direct expenses was 144.1K which was lower than the average indirect expenses (268.7K). For urban businesses, between 2017 and 2019, the average direct expenses (137.2K) was also lower than the average indirect expenses (202.3K) (Chart 11). Whatever expenses types are, average expenses values of businesses in rural areas are always larger than urban areas.

Chart 11



For both rural and urban areas, medium businesses and small businesses had opposite distribution for their expenses. Direct expenses was the major cost of medium businesses, while small businesses had their majority of expenses on indirect aspects.

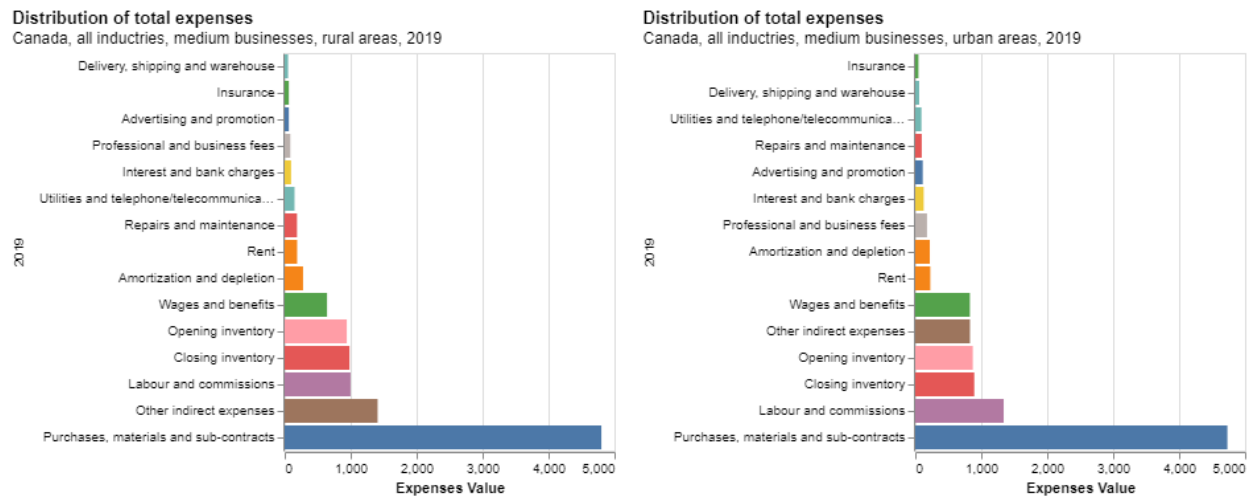
Top 2 types of expenses accounted for more than half of the medium business total expenses

The distribution of medium business expenses among expenses types was similar in the three years from 2017 to 2019, but it was different in rural and urban areas.

In 2019, rural areas, 'Purchases, materials and sub-contracts' (43.89%), 'Other indirect expenses' (12.88%) were top 2 expenses types, which accounted for more than half (56.77%) of rural medium business expenses. For urban areas, 'Purchases, materials and sub-contracts' (44.38%), 'Labour and commissions' (12.57%) were top 2 expenses types that accounted for 56.95% of expenses in total (Chart 12). The 'Purchases, materials and sub-contracts' major expenses type for both rural and urban businesses. Compared to the rural businesses, urban businesses spend more on 'Labour and commissions'.

Furthermore, regardless of the location of businesses (both rural and urban), the opening inventory was slightly smaller than closing inventory in 2019, which might mean that the supply exceeded demand.

Chart 12



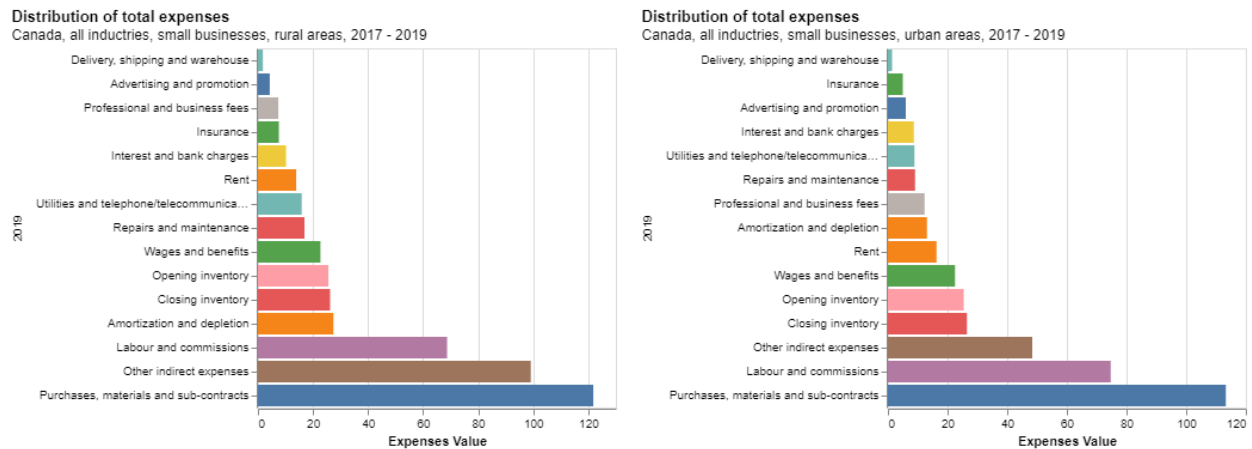
More than 60% of small business expenses came from 3 types of cost

The distribution of small business expenses among expenses types was also similar in the three years from 2017 to 2019, but it was different in rural and urban areas.

In 2019, rural area, 'Purchases, materials and sub-contracts' (25.94%), 'Other indirect expenses' (21.11%), 'Labour and commissions' (14.63%) were top 3 expenses types, which accounted for more than half (61.68%) of rural small business expenses, while 'Delivery, shipping and warehouse' (0.38%) was the least expenses type (Chart 13 left).

For urban area, 'Purchases, materials and sub-contracts' (28.93%), 'Labour and commissions' (19.08%), 'Other indirect expenses' (12.36%) were still top 3 expenses types that accounted 60.37% expenses in total, while 'Insurance' (0.38%) was the least expenses type (Chart 13 right).

Chart 13



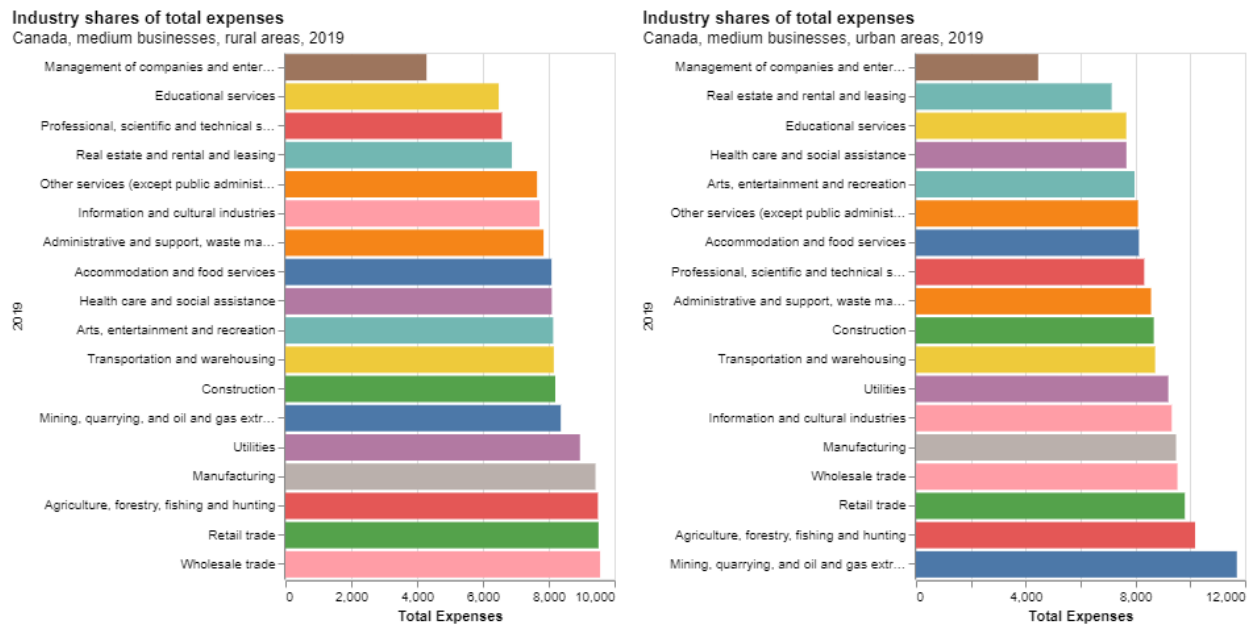
Average total expenses of industries were similar for medium businesses

In 2019, 'Wholesale trade' (9561.7K), 'Retail trade' (9514.3K), 'Agriculture, forestry, fishing and hunting' (9494.7K) were the top 3 industries that had most expenses in rural areas.

For businesses in urban areas, the top 3 industries that had the most total expenses were 'Mining, quarrying, and oil and gas extraction', 'Agriculture, forestry, fishing and hunting' and 'Retail trade'. They had 11699.0K, 10177.2K, 9801.5K total expenses respectively.

Through the Chart 14, a fact can be found that Industry shares of total expenses were similar for most medium business industries, while the 'Management of companies and enterprises' industry was significantly smaller than others.

Chart 14



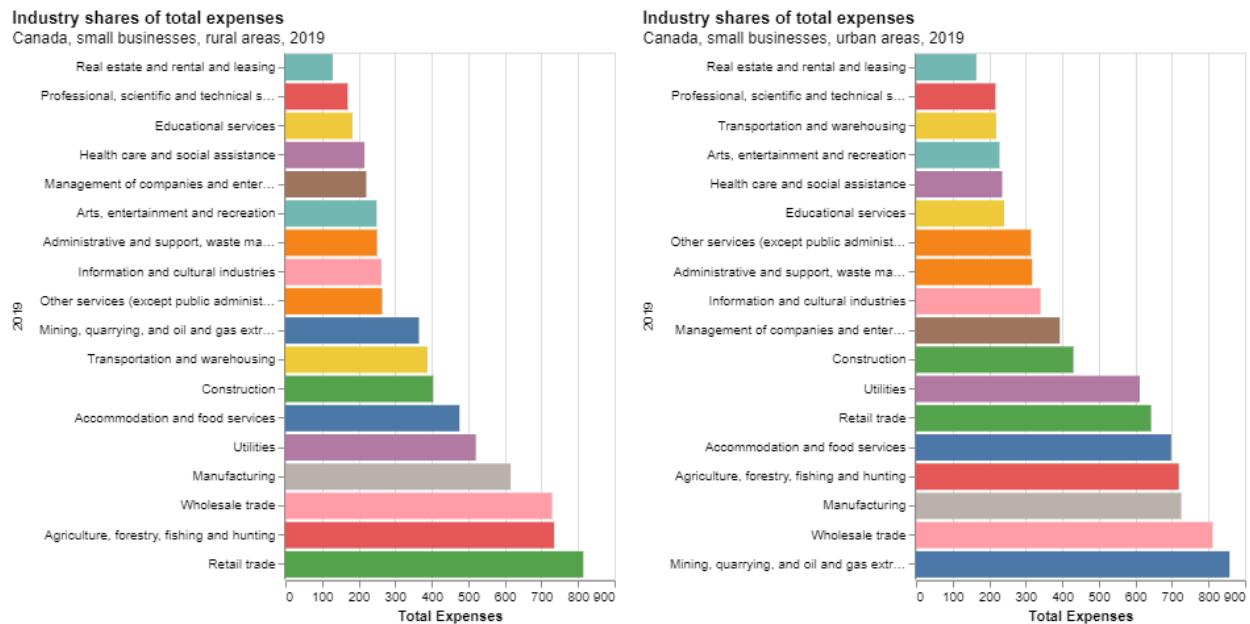
The differences of industry shares were more obvious for small businesses

For rural small businesses in 2019, 'Retail trade' (814.6K), 'Agriculture, forestry, fishing and hunting' (735.1K), 'Wholesale trade' (814.6K) were the top 3 industries, which had the most expenses.

For urban small businesses in 2019, 'Mining, quarrying, and oil and gas extraction' (857.5K), 'Wholesale trade' (811.3K), 'Manufacturing' (725.5K) were the top 3 industries, which had the most expenses.

Compared to medium businesses, the differences of industry shares were more obvious. The expenses of 'Management of companies and enterprises' increased in both rural and urban areas, while 'Real estate and rental and leasing' industry became the industry that had lowest average expenses.

Chart 15



Financial Ratio

The current debt to equity is a measure of liquidity, which indicates a firm's relative ability to pay its short-term debts. The lower the positive ratio, the more liquid the business. The debt to equity ratio is a solvency ratio that indicates a firm's ability to pay its long-term debts. The lower the positive ratio, the more solvent the business. We can get the liquidity and solvency of a business based on the two indicators.

Rural Medium Businesses has higher debt ratio in contrast to urban medium businesses from 2017 to 2019

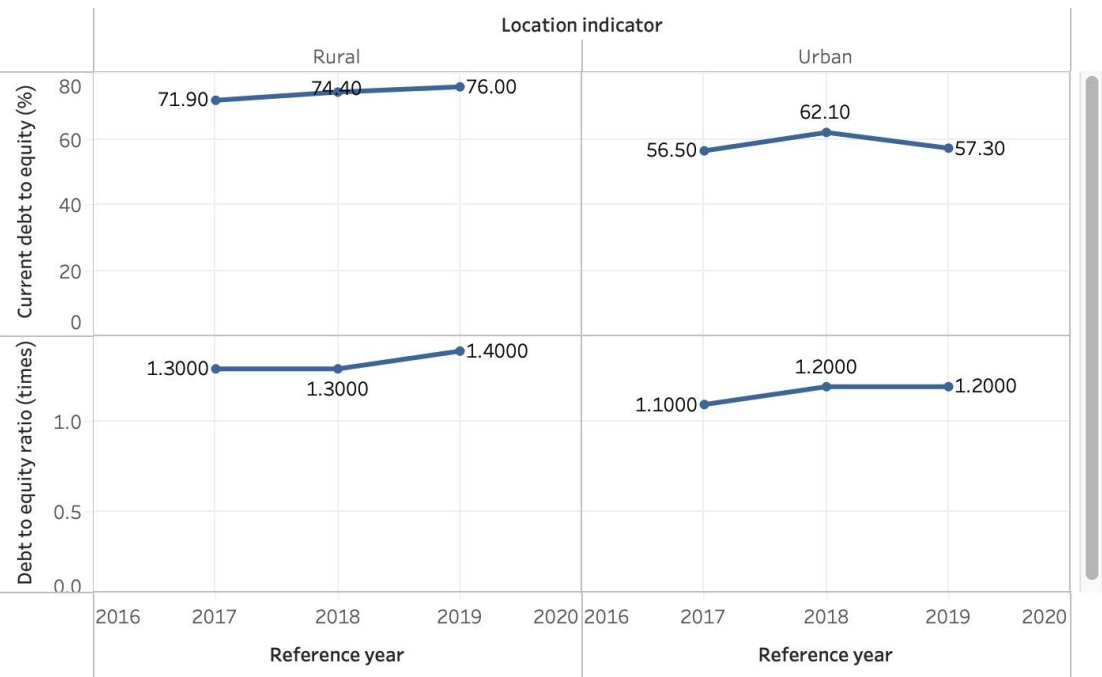
From 2017 to 2019, medium businesses in rural areas have a higher current debt to equity in contrast to urban areas. From Chart 16, we can see that the current debt to equity percentage is more than 70% for these years in rural areas while only around 60% in urban areas. It indicates the short term liquidity of rural medium businesses is not good in contrast to urban medium businesses. Also when we look at the debt to equity ratio, the ratio of rural medium businesses is about 1.3 to 1.4, which is higher than the ratio of urban medium businesses. It shows that the long term solvency of rural medium businesses are not as good as urban medium businesses.

And when we look at the debt ratio year by year, we can find that both the current debt to equity and debt to equity ratio for rural medium businesses are growing from 2017 to 2019. The

current debt to equity ratio grew from 71.9% to 76% and the debt to equity ratio grew from 1.3 to 1.4. It indicates the debt situation of rural medium businesses are not good in general.

Chart 16

Change of current debt to equity and debt to equity ratio for medium business



Rural Small Businesses has good debt situation in contrast to both urban small businesses and rural medium businesses from 2017 to 2019

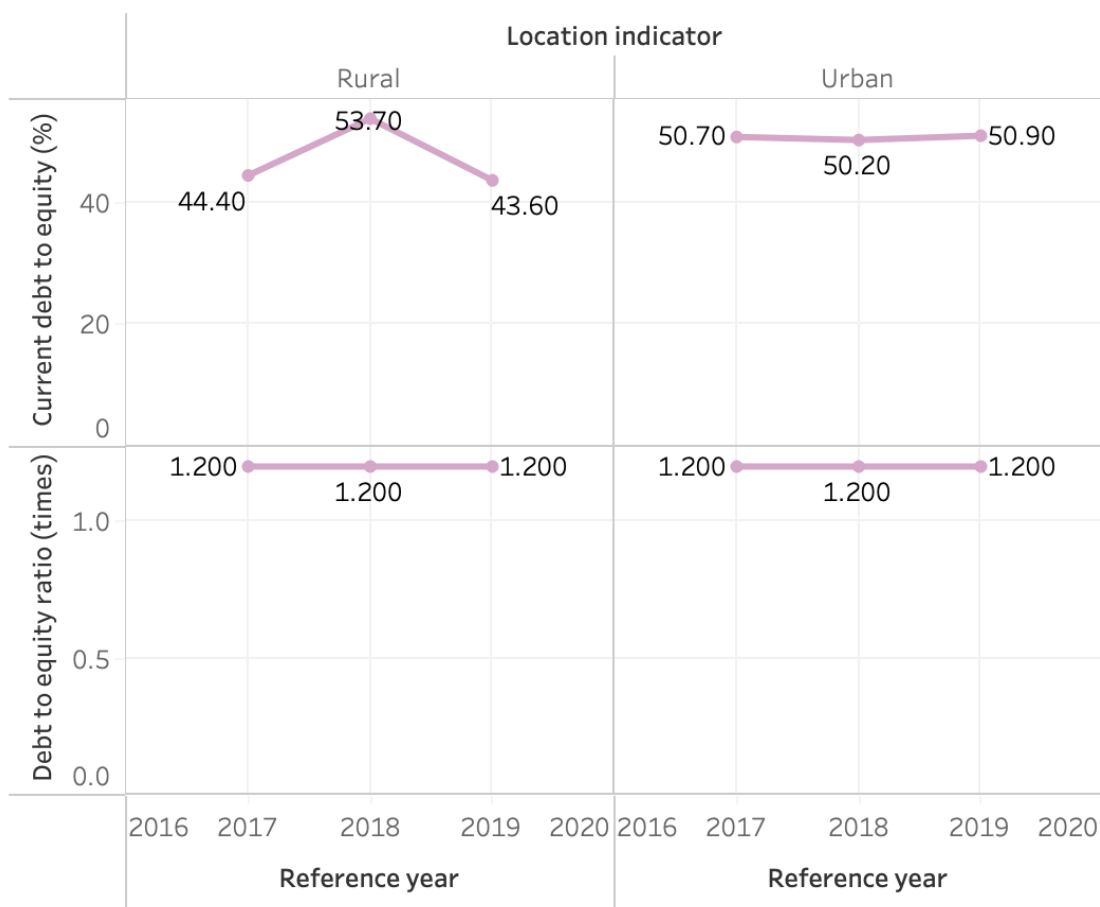
Unlike the rural medium businesses, the rural small businesses perform well from the liquidity perspective in general in contrast to the urban small businesses. When we see the short term situation from Chart 17, we can find that the current debt to equity of rural small businesses is lower than the urban small businesses in 2017 and 2019, the ratio is 44.4% in contrast to 50.7% in 2017 and 43.6% in contrast to 50.9% in 2019. Only in 2018, the ratio is higher in rural than urban, which is 53.7% versus 50.2%. In general, the rural small businesses perform well in short term debt in contrast to the urban small businesses. And we can see that the debt to equity ratio of small businesses are the same in both rural and urban areas from 2017 to 2019. It indicates the situation is quite similar for rural and urban small businesses in long term debt situations.

In addition, the rural small businesses have a better liquidity condition compared to the rural medium businesses. The debt to equity ratio of rural small businesses is 1.2, which is lower than the ratio of rural medium businesses. It indicates the long term solvency of small rural

businesses is better in contrast to the medium rural businesses. Also the short term liquidity of small rural businesses are also better. The current debt to equity of rural small businesses are significantly lower in contrast to that of rural medium businesses. In 2019, the ratio is 76% for medium versus 43.6% for small.

Chart 17

Change of current debt to equity and debt to equity ratio for small business



Medium and Small rural businesses have different industries facing liquidity and solvency problems in 2019

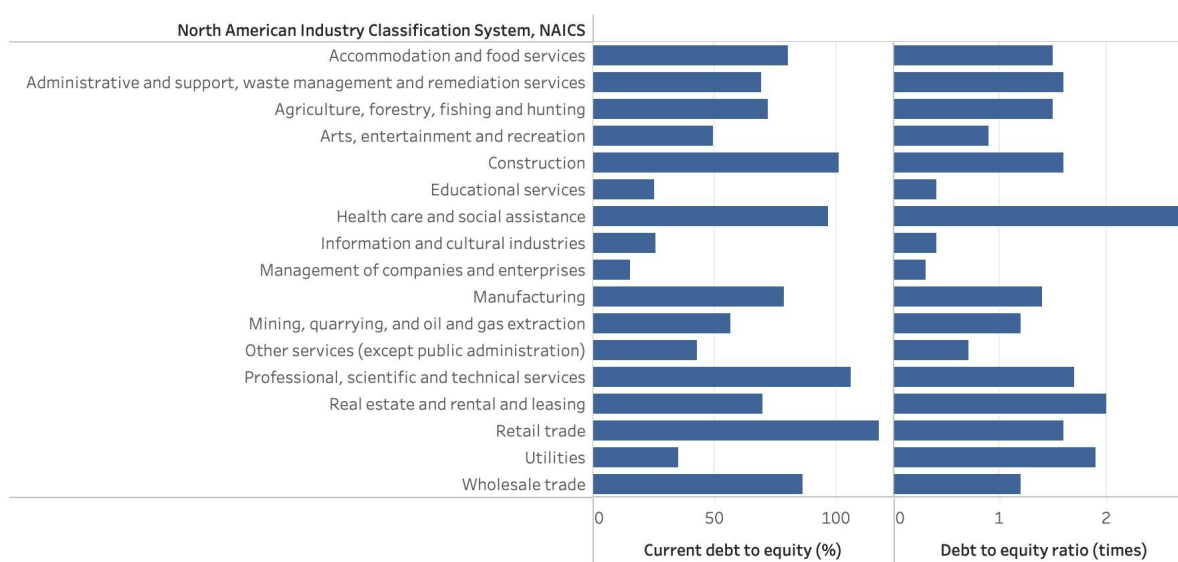
When we look at the current debt to equity and debt to equity ratio in detail based on industries from Chart 18 and Chart 19, we can find that medium and small rural businesses have different industries that are facing higher debt ratios.

For the medium rural businesses, the retail trade, professional scientific and technical services, and construction industries have higher current debt to equity in 2019. The ratios are higher than 100% for these industries. And for the debt to equity ratio, the health care and social assistance industry have a significant high ratio, which is higher than 2. That means these industries have a bad solvency from the debt perspective.

We can also know which industries have a good liquidity and solvency from the visualization. The education services, information and cultural industries, and management of companies and enterprises industries have both a lower current debt to equity and debt to equity ratio. That means these industries are in a good condition from the debt perspective.

Chart 18

current debt to equity and debt to equity ratio of medium rural business in 2019 based on industries



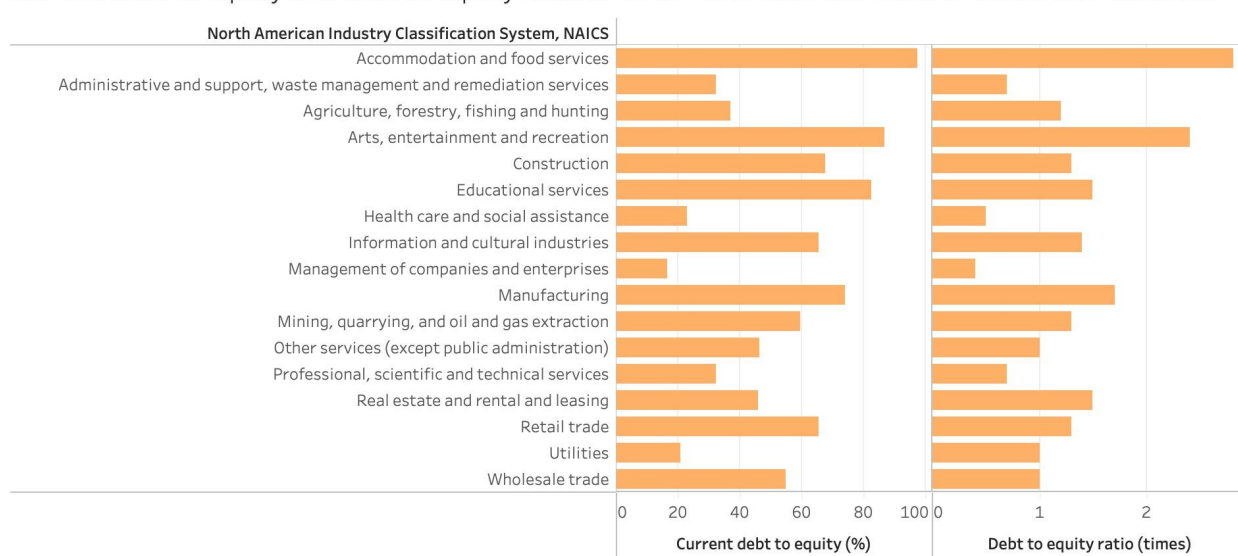
For the small rural businesses, the short term liquidity is better than the medium rural businesses as no industries have a current debt to equity higher than 100%. But the accommodation and food services, arts entertainment and recreation, and the educational services have higher current debt to equity in 2019. The ratios are higher than 80% for these

industries. And for the debt to equity ratio, the accommodation and food services and arts entertainment and recreation have a significant high ratio, which is higher than 2. That means these industries have a bad solvency from the debt perspective in the long term.

In contrast to the medium rural businesses, the health care and social assistance industry have a lower ratio in both current debt to equity and debt to equity ratio for small rural businesses. However the information and cultural industries have a higher ratio in both current debt to equity and debt to equity ratio for small rural businesses compared to that of medium rural businesses. The management of companies and enterprises industries have a lower ratio for small rural businesses, which is similar to that of medium rural businesses.

Chart 19

current debt to equity and debt to equity ratio of small rural business in 2019 based on industries



The net profit to equity ratio of Small Incorporated Business in Rural setting dropped since 2017

In 2017 to 2018, small incorporated businesses (SIB) in rural areas dropped their average net profit to equity ratio from 16.11% to 15.02%, a 6.8% decrease from the previous year as its average revenue to equity ratio decreased from 1.78 (times) to 1.67 (Chart 20). In 2019, the net profit to equity ratio kept the same level as 2018, which was 15.06%.

In contrast, the SIB in urban areas kept the average net profit to equity ratio around the similar level from 2017 to 2018, which was 15.75% and 15.84%. Nevertheless, the rate dropped to 13.19% in 2019, a 16.73% reduction from the previous year, which was a huge decrease (Chart 21).

The SIB in rural areas had the average net profit to equity ratio of 15.40% from 2017 to 2019 while in urban areas, the average ratio was about 14.93%. Overall, SIB in rural regions have better profitability from 2017 to 2019 since they had higher average net profit to equity ratio. In terms of the average revenue to equity ratio, the figure of SIB in rural areas was 1.72(times) from 2017 to 2019, while the figure of SIB in urban areas was about 2.16(times), which was 25.63% higher than the rural level. Therefore, SIB in urban areas had better ability to generate cash using the same investment

Chart 20

Small Rural Incorporated Business Financial Ratio Changes from 2017 to 2019

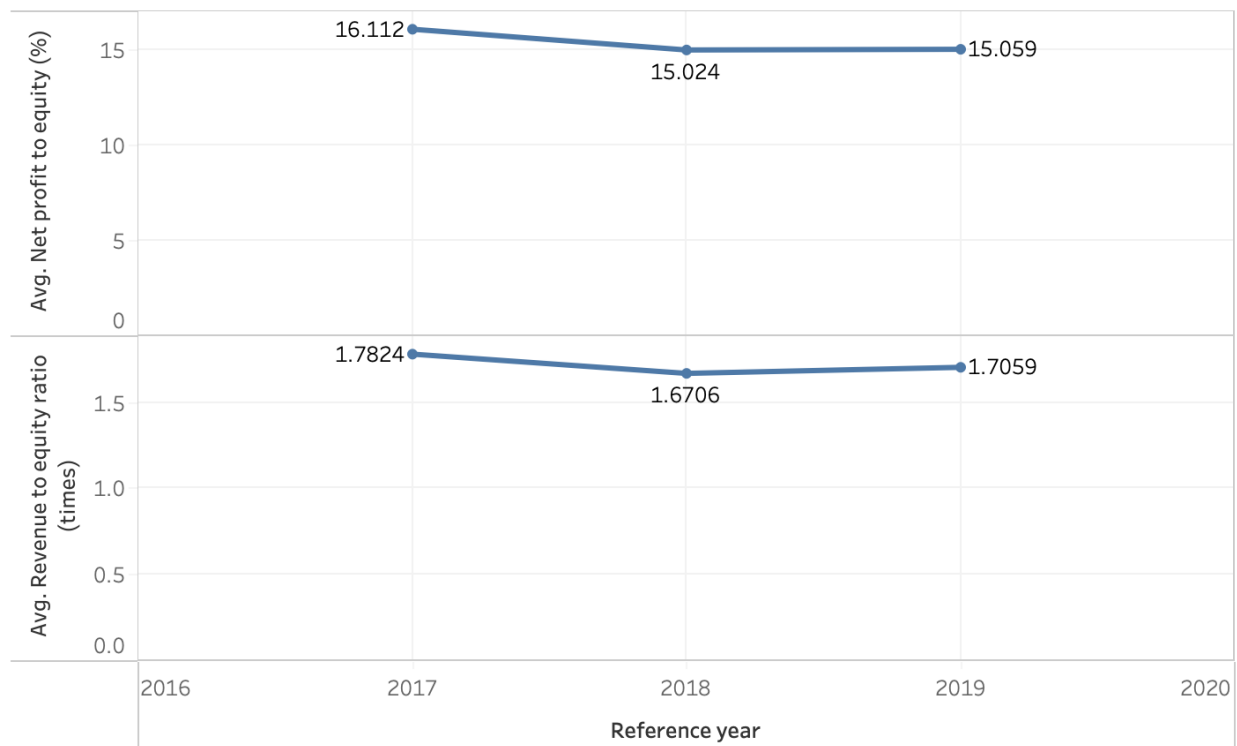
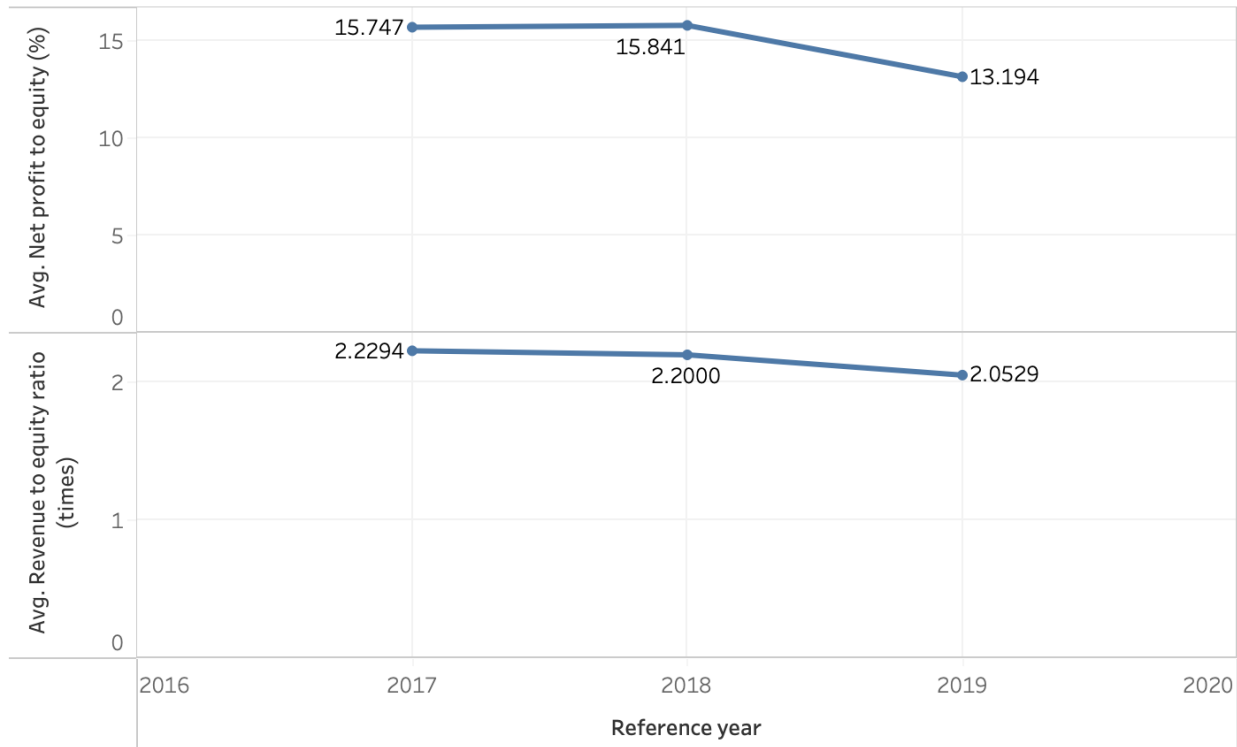


Chart 21

Small Urban Incorporated Business Financial Ratio Changes from 2017 to 2019



Unincorporated small businesses in rural regions had better average gross margin rate cross Canada from 2017 to 2019

From 2017 to 2019, the top three provinces whose incorporated businesses in rural areas had the highest gross margin rate were Alberta, Saskatchewan and Nunavut, which were 71.99%, 71.91% and 67.47% respectively (Chart 22), while for the unincorporated businesses, the top three provinces were British Columbia, Alberta and Saskatchewan, whose average gross margin rate were 77.46%, 75.61% and 74.93% respectively (Chart 22). Overall, small businesses that were unincorporated in rural areas had better ability to generate gross profit.

For the incorporated small businesses in rural areas, the most of average gross margin rates from 2017 to 2019 were around 60% to 70% across Canada. However, the figure for Yukon was only 47.15%, which was much lower than other provinces (Chart 22).

For the unincorporated small businesses in rural areas, the average gross margin ratio of three territories in Canada had an apparent gap between the other provinces. The highest average

gross margin rate of three territories was 51.52% while the lowest figure for the mainland provinces was 63.43% (Chart 23). The gap was around 12%.

Chart 22

Small Rural Incorporated Business Average Gross Margin from 2017 to 2019

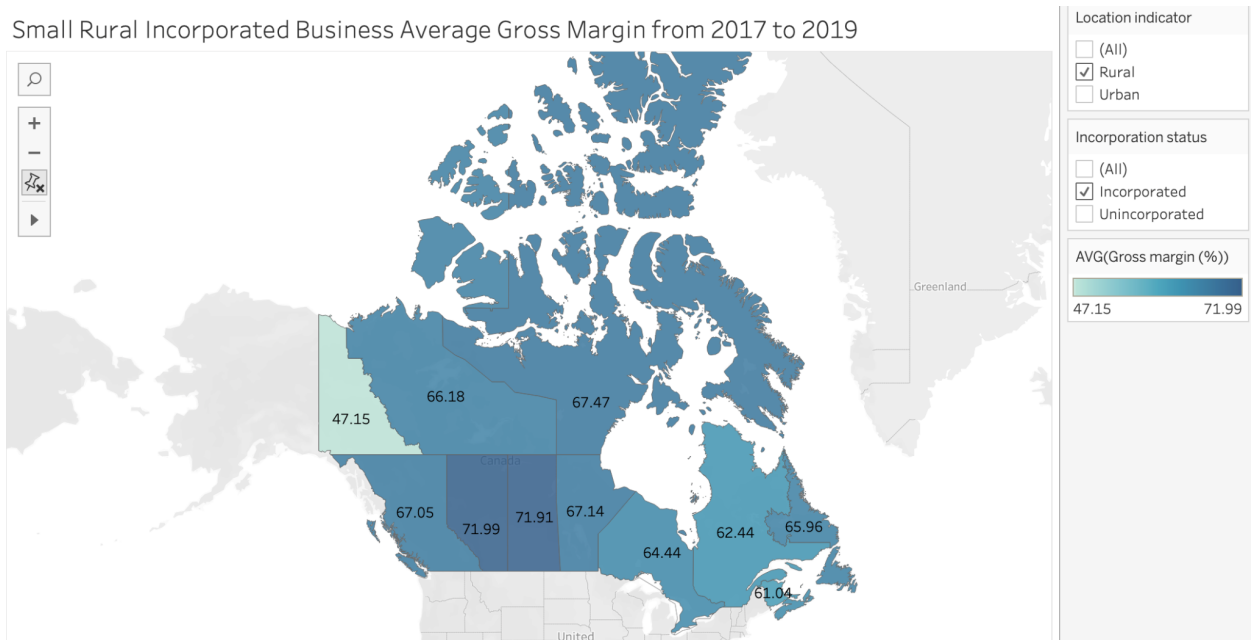
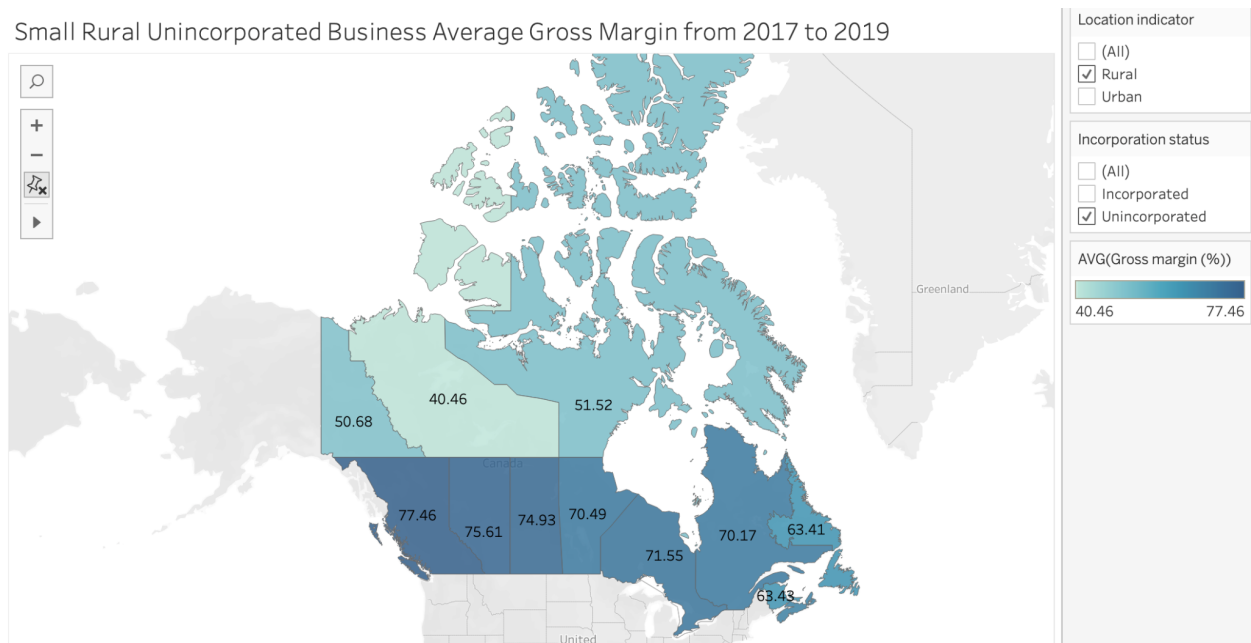


Chart 23

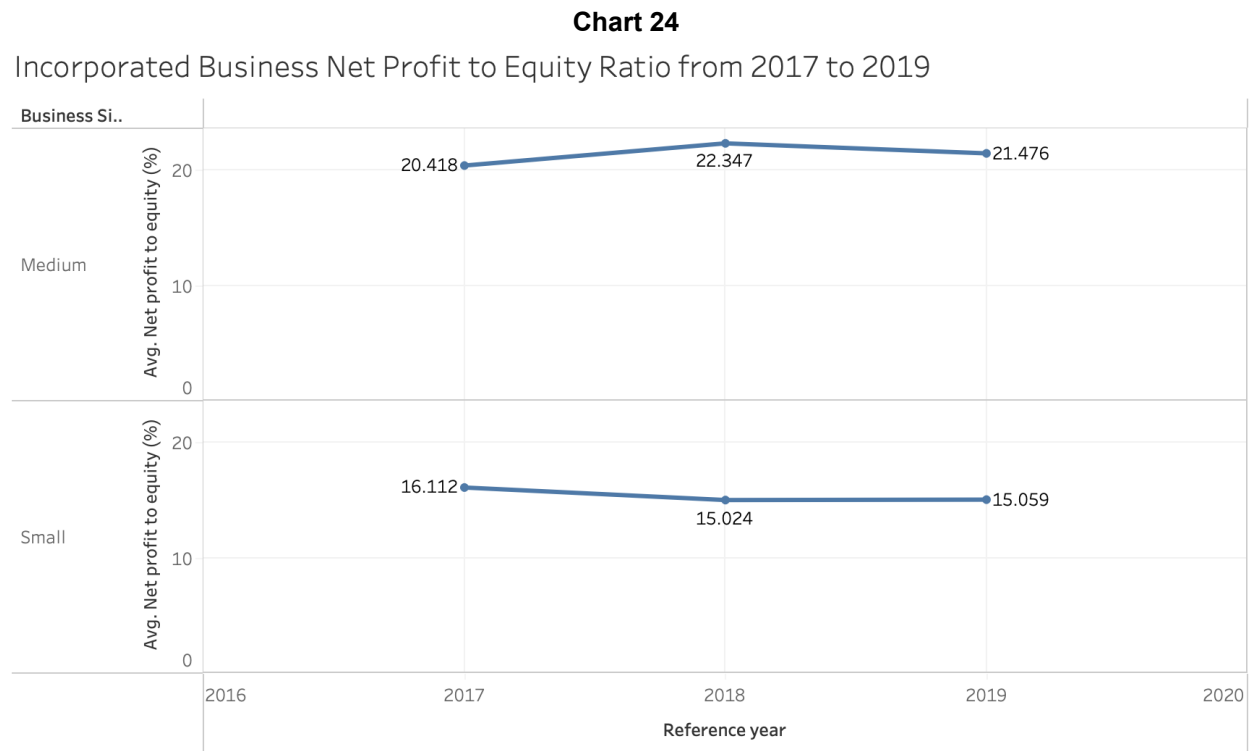
Small Rural Unincorporated Business Average Gross Margin from 2017 to 2019



Medium Incorporated Businesses in rural regions had a better net profit to equity ratio than small incorporated Businesses

From 2017 to 2019, the medium businesses that were incorporated in rural areas had a steady average net profit to equity ratio, which were 20.42%, 22.35% and 21.48% respectively. In general, the figures had increased since 2017 by 7%.

For the small businesses, the average net profit to equity ratio decreased from 16.11% to 15.09% during the same period, which was about 5% lower than the medium businesses in each year (Chart 24). Medium businesses in rural areas could generate more money when utilizing the same amount of investment.

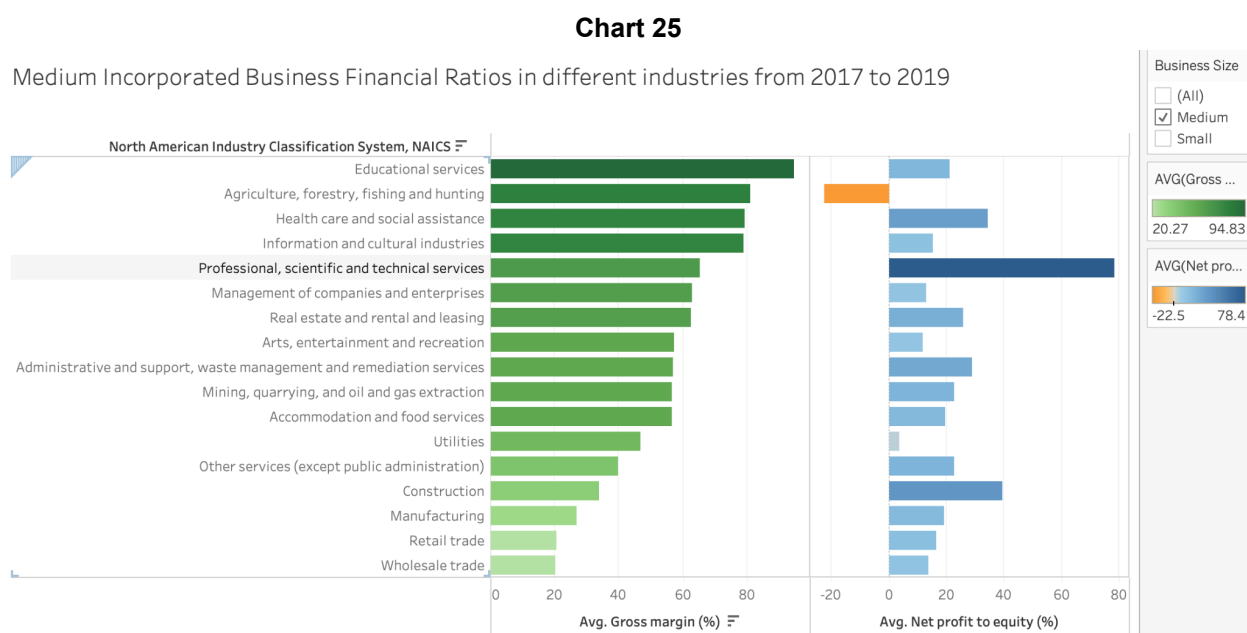


The industries of Medium Incorporated Businesses in Rural areas who had higher gross margin rate had lower net profit to equity ratio

From 2017 to 2019, the top three industries who had the highest average gross margin rate of the incorporated medium business in rural areas were Education Services, Agricultural,Forestry,Fishing and Hunting, and Health Care and Social Assistance, whose figures were 94.83%, 81.2%, 79.4% respectively. This may result from the lower cost of sales

since all of these three industries belong to the service industry. However, the average net profit to equity ratio of the Agricultural, Forestry, Fishing and Hunting industry from 2017 to 2019 was -22.5%, which was the lowest one among all industries (Chart 25).

The top three industries who had the highest net profit to equity ratio of the incorporated medium business in rural areas were Professional, Scientific and Technical Services, Construction and Health Care and Social Assistance, whose figures were 78.4%, 39.6% and 34.5% respectively (Chart 25). It indicates that for the same amount of investment, these three industries could generate more money than others in Canada.

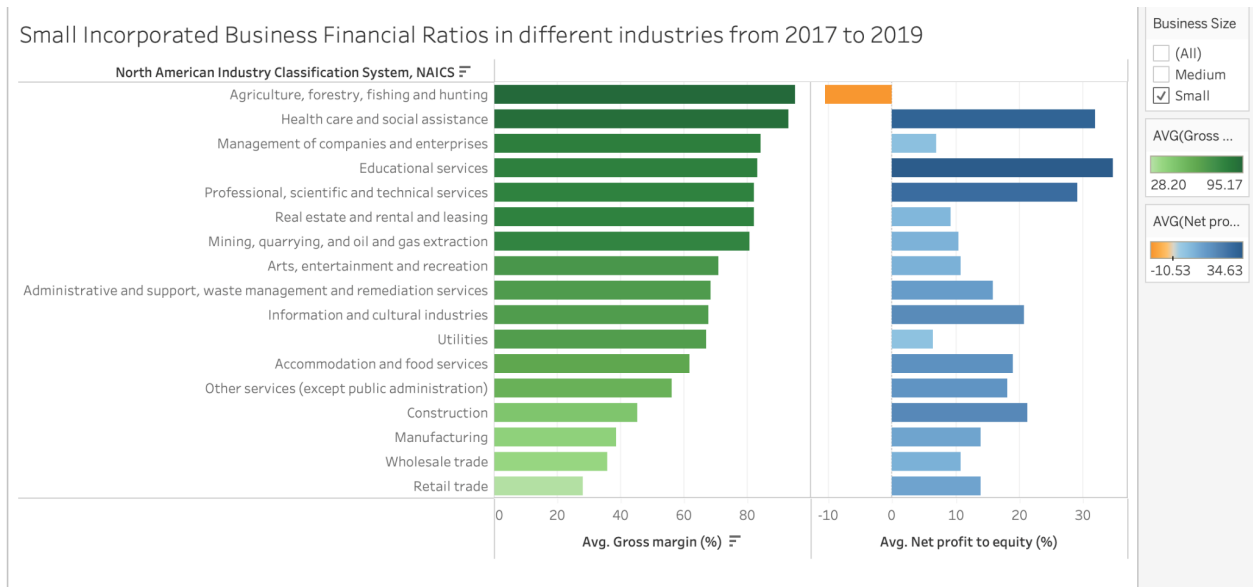


Small Incorporate Businesses in rural had relatively similar average net profit to equity ratio among all industries from 2017 to 2019

From 2017 to 2019, the top three industries who had the highest average gross margin rate of the small incorporated business in rural areas were Agricultural, Forestry, Fishing and Hunting, Health Care and Social Assistance and Management of companies and enterprises, whose figure were 95.17%, 92.8%, 84.27% respectively. These numbers were close to the medium incorporated businesses in rural areas. In the same situation, small rural businesses in the Agricultural, Forestry, Fishing and Hunting industry lost money since its average net profit to equity ratio from 2017 to 2018 was -10.53%. Although it was still negative, it was better than the medium incorporated businesses in rural areas (Chart 26).

The top three industries who had the highest net profit to equity ratio of the incorporated small business in rural areas were Education Services, Health Care and Social Assistance, and Professional, Scientific and Technical Services, whose figures were 34.63%, 31.83% and 29.1% respectively (Chart 26). However the average net profit of equity ratio between small rural and medium rural businesses in Professional, Scientific and Technical Services had a huge gap, which is around 36%.

Chart 26



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