

Project Management Plan/Charter

By: Syeda Umema Hani

Project Management Plan:

GI's HRPRL

PROJECT MANAGEMENT PLAN TEMPLATE

Date: 4/December/ 2021

Release #: 1st

Project Manager: Syeda Umema Hani

Approvals:

Project Manager

**State Organization Management
Management- HR**

User

Department of Finance

Other:

1. **Project Summary (hafsa)**

Information in the project summary areas was started during the project concept phase and should be included here.

Project Name: **Inventory Management system** **Start Date:** **01/March/2022**

State Organization:: **PAF Kiet University** **Submitted by:** **Aqsa Hussain**

Prime Contractor: **University** **Date Awarded:** **17/May/2022**

Current Stage of Project: **Development Life Cycle - RAD**

Project is On Schedule:	Yes Details: Project will be delivered on time.	Project is within Budget:	Yes: Comments: Project is going within the budget.
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Project Summary – Continued (alina)

Points of Contact (Stake holder)

This should be the list of individuals that will be involved with the project during the execution phase.

Position	Name/Organization	Phone	E-mail
Project Manager	Dr. Umema Hani/ PAF KIET		Dr.umema@pafkiet.edu.pk
Sponsor	PAF KIET		
Customers:	Companies carrying Goods		
Other Stakeholders:	Hafsa Kanwal	+92-333-3555784	mughalkanwal8@gmail.com
	Aqsa Hussain	+92-317-2831696	haqsa2216@gmail.com
	Alina Fahim	+92-316-2512299	alinafahim761@gmail.com
	Fizza Ishaq	+92-334-3271978	Fizzaishaq3@gmail.com

2. **Project Charter(hafsa)**

Business Problem.

All projects start with a business problem/issue to solve.

Conduction of business tasks manually, lack of efficiency, low performance time consuming activities.

Statement of Work (Goal).

The statement should be short and to the point. It should not contain language or terminology that might not be understood.

This product aims to replace the current manual system with the automated solution. The main system will comprise of **6 major sub-systems or Modules** the integration of these sub-system will form the main system. All the sub-systems will be tightly integrated so as to give unanimity to user. The current client setup does not have any automation. Therefore, every department and the section will be developed from scratch as all departments are currently working manually. In this document we are covering **“Inventory Management System”** only.

1. **Module 1 Login**
2. **Module 2 Customers**
3. **Module 3 Vendors**
4. **Module 4 Products**
5. **Module 5 Categories of items**

2. *Project Charter, continued(hafsa)*

Project Objectives:

Provide a brief, concise list of what the project is to accomplish.

The software for General International is an ERP System, which enables automation of centralized system. This system will integrate departments of the company. The main divisions of the system are:

1. **Module 2 Customer with CRUDS**
2. **Module 3 Vendors with CRUDS**
3. **Module 4 Products with CRUDS**
4. **Module 5 Categories of items with CRUDS**

Success Factors:

List factors that will be used to determine the success of the project.

1. Complete deployment of all 4 modules
2. Smooth integration between all systems
3. A Tested Product

Project Dependencies/Constraints:

1. Project completion is expected in less than **3.5 months** duration
2. All requirements will be 100% available during requirement phase
3. **Maximum team strength 4,**
4. **Average loading = 4 ,**
5. **$16(4+4+4+4) = E$ <Write only one after calculating from COCOMO model>**

3. **Project Tradeoff Matrix & Status Summary**

Schedule/Time	Scope/ Modules	Resources/Effort/People
CONSTRAINED	CONSTRAINED / ACCEPTED	CONSTRAINED / Need to be IMPROVED (need reduction) / ACCEPTED (Cocomo Effort = 10 -15 not acceptable our constraint is max 4 members in 3 months)
		$E = 16$, $S = 7.182$, per month 2 persons, 3 months 5 to 6 persons = est 7 person

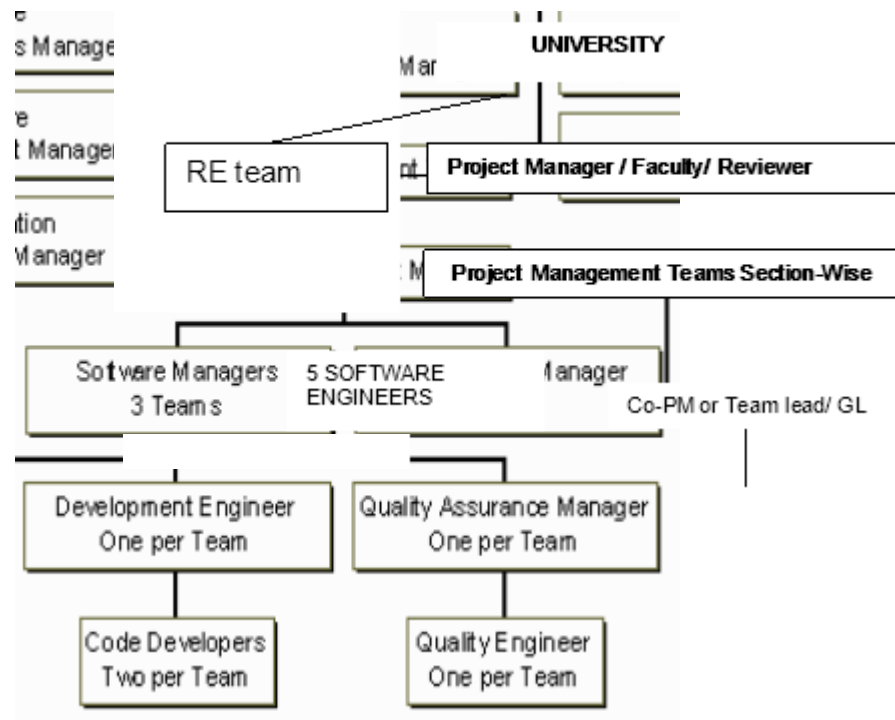
Identify variable to be CONSTRAINED, IMPROVED, ACCEPTED

Comments:

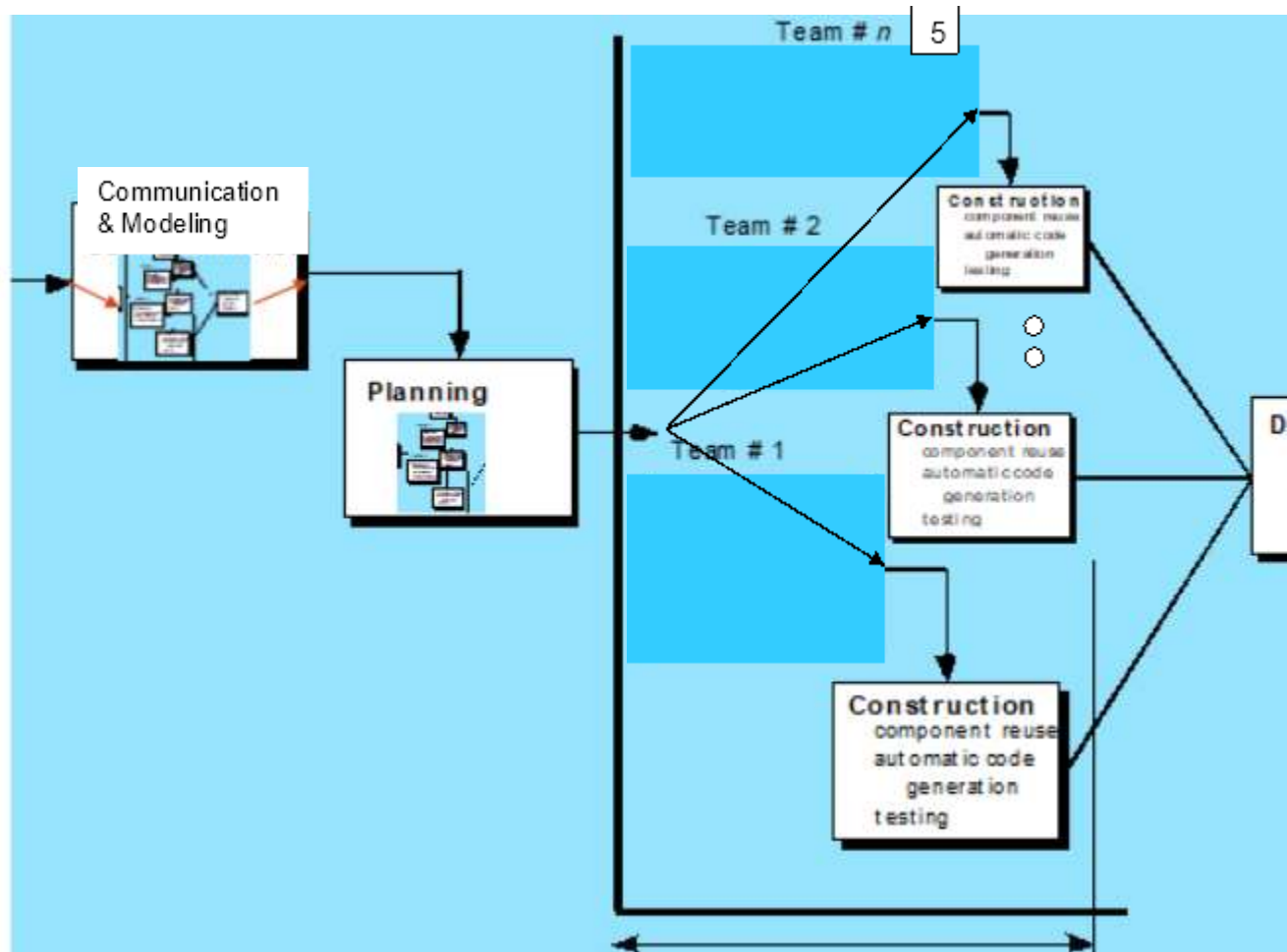
Accepted

4. Project Organization(fizza)

Provide an organization chart that defines the person responsible for at least the following functions: project manager, development manager, quality assurance, and configuration management.



SDLC Process Model:



5. Activity List (Work Breakdown Structure)(aqsa)

Provide an activity list (work breakdown structure) that describes each task required by the project, with a reference to the statement of work. For large projects, work packages might be included that describe in detail how specific tasks will be completed by specific project teams. These work packages describe required schedule, identify requirements to be completed and describe specific work to be performed

1. First Estimating FP then from it E and S. <Correctly Re calculate for your Project>

Software Size Estimation using Function Point Method										
A) A) Detail of 5 Transaction Types, at most 5 under each category										
Write down exact Screen or Forms names, or Tables, or Reports name for each count value.										
EI	1. user	2. M2	3. M3	4. M4	5. M5					
EO	1. user	2. M2	3. M3	4. M4	5. M5					
EQ	1. user	2. M2	3. M3	4. M4	5. M5					
ILF	1. user	2. M2	3. M3	4. M4	5. M5					
ELF	1. _____	2. _____	3. _____	4. _____	5. _____					
B) B) Unadjusted Function Point Value calculation										
Definition of Complexities: Your Transactions which are derived from only from 1 Table are to be categorized as Low and if they are derive from 2 tables they can be categorized in Mid-level complexity, and in case of >= 3 they will be placed under High level of complexity.										
	Count for screens of Low level complexity (C)	Multiplier Low level complexity (M)	V1 = C * M	Count for screens of Mid-level complexity (C)	Multiplier Mid-level complexity (M)	V2 = C * M	Count for screens of High-level complexity (C)	Multiplier High-level complexity (M)	V3 = C * M	Category wise sum V1+V2+V3
EI	3	3	9	1	4	4		6	-	13
EO	3	4	12	1	5	5		7	-	17
EQ	3	3	9		7	-	1	6	6	15
ILF	3	7	21	1	0	0		15	-	21
ELF	0	5	0		7	0	1	10	10	10
Unadjusted Function Point Value =										76
C) Value Adjustment Factor (VAF) calculation										

Note: Calculate Value Adjustment Factor, where any 5 "General System Characteristics (GSC) must have a value above 2. Also show respect Quality Characteristic mapping of these 5 factors.

	Quality Characteristic	Weight (0-5)		Quality Characteristic	Weight (0-5)
1.	Data Communication	4	8.	Online Update	0
2.	Distributed Data Processing	3	9.	Complex Processing	2
3.	Performance	3	10.	Reusability	1
4.	Heavily used Configuration	1	11.	Installation Ease	0
5.	Transaction Rate	5	12.	Operational Ease	3
6.	Online Data Entry	3	13.	Multiple Sites	0
7.	End User Efficiency	2	14.	Facilitate Change	1
Value Adjustment Factor (VAF) = 28					

D) Technology Complexity Factor calculation

$$\begin{aligned}
 \text{TCF} &= 0.65 + (\text{VAF} * 0.01) \\
 &= 0.65 + (28 * 0.01) \\
 &= 0.93
 \end{aligned}$$

E) Adjusted Function Point Value (AFPV) or Function Point Value (FP) Calculation

$$\begin{aligned}
 \text{AFPV} &= \text{Unadjusted Function Point} * \text{TCF} \\
 &= 76 * 0.93 \\
 &= 70.68
 \end{aligned}$$

F) Conversion of AFPV in to LOC Size metric

the number of LOCs per FP for C# language 54 and check other languages from <https://www.qsm.com/resources/function-point-languages-table>, ASP 51 and VB.net 52, python 48

$$\text{Project Size in LOC} = \text{AFPV} * \text{LOC/FP}$$

$$\text{Project Size in LOC} = 70.68 * 54 = 3816.72 \text{ LOC}$$

G) Software Size: 3816.72

Software Size for COCOMO: 3.816 **KLOC**

Software Type: **Business**/ Utility/Embedded

Model Mode: Cocomo I – Basic – **ORGANIC (0 – 50 KLOC)** / Semi detached/ Embedded

a) a) **Effort Estimation: Equation**
 $3.0 * 3.816^{1.12} = E = 13 \text{ persons month}$

b) b) **Schedule Estimation: Equation**
 $2.5 * E^{0.35} \text{ months} = S = 6 \text{ months}$

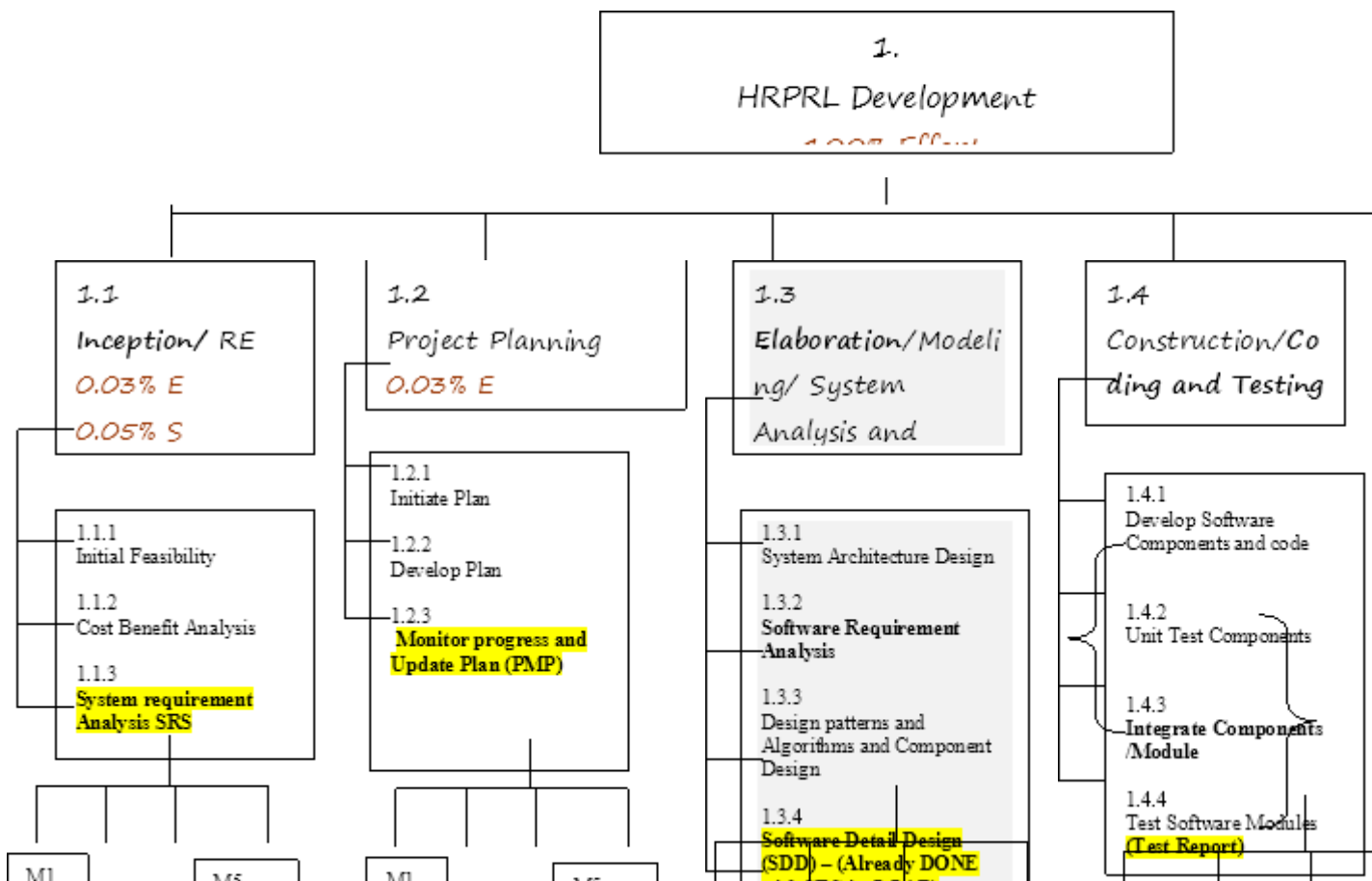
c) c) **Productivity Estimation: Equation**

Loc/E = 293.5
d) d) Average Loading Estimation: Equation E/S = 2
e) e) Average Salary of Technical Staff (AS): Equation Assume = 50,000 RS
f) f) Cost for Salary (Cs): Equation E * Avg salary = 650,000
g) g) Budgeted Cost of Project (Cb): Equation Cs + Cs * X% = 975,000

2. Calculate the phase-wise percentage distribution wise E and S values as given in detailed COCOMO detailed model.

H) Distribution of Effort and Schedule among Different phases of SDLC						
E = 13 S = 6						
Plan and Requirement (E S)		Modeling / System Design & Detailed Design (E S)		Module Coding and Unit Testing (E S)		Integration & I
0.06 * 13 = 0.78	0.10 * 6 = 0.6	(0.16+0.26) * 13 = 5.46	(0.19+0.24) 6 = 2.58	0.42 * 13 = 5.46	0.39 * 6 = 2.34	0.16 * 13 = 2.08

3. Now adding percentage distribution as given in detailed COCOMO model in the WBS phase-wise. <Write exact E/S values after multiplying with distribution percentages>(fizza)



Now convert above WBS contents in a Tabular format in order to make a GANTT CHART. <Complete>

22 days are taken from COCOMO detailed model's Schedule Distribution done in Class for Project Planning and Requirement Engineering Phase. Where 40% of 22 goes in RE and 60% in Planning.(aqsa)

Activity #	Activity Name	Activity Name Description	# of Days	Start Date	Dependency on previous tasks	Milestone
1.1	RE	Requirement Engineering	6-75	8/2/2022	none	16/2/2022
1.1.1	Initial Feasibility		1			
1.1.2	Cost Benefit Analysis		2			
1.1.3	System requirement Analysis SRS		3			
1.1.3.1	System requirement Analysis SRS for Module 1		3			
1.1.3.2	System requirement Analysis SRS for Module 2		3			
1.1.3.3	System requirement Analysis SRS for Module 3		3			
1.1.3.4	System requirement Analysis SRS for Module 4		3			
1.1.3.5	System requirement Analysis SRS for Module 5		3			
1.1.3.6	Merging of all parallel Modules 1,2,3,4,5		1-2			
1.1.4	Milestone (SRS) and Review meeting		0			
1.2	Project Planning	Project Management	14 Day	5/4/2022	1.1	20/4/2022

		Planning	s			
1.2.1	Planning For Module 1					
1.2.2	Planning For Module 2					
1.2.3	Planning For Module 3					
1.2.4	Planning For Module 4					
1.2.5	Planning For Module 5					
1.3	Modeling	Done in SRS now ERD with Implementation	7 Days	21/4/2022	1.2	26/4/2022
1.3.1	Modeling For Module 1					
1.3.2	Modeling For Module 2					
1.3.3	Modeling For Module 3					
1.3.4	Modeling For Module 4					
1.3.5	Modeling For Module 5					
1.4	Implementation and Testing	Database and Code, Test Report	10 Days	27/4/2022	1.3	6/5/2022
1.4.1	Imp & Testing For Module 1					
1.4.2	Imp & Testing Module 2					
1.4.3	Imp & Testing For Module 3					
1.4.4	Imp & Testing For Module 4					
1.4.5	Imp & Testing For Module 5					
1.5	Deployment/Demo	Demo and Report	10 Days	10/5/2022	1.4	20/5/2022
1.5.1						
1.5.2						
1.5.3						
1.5.4						
1.5.5						

6. **Work Product Identification** (*alina*)

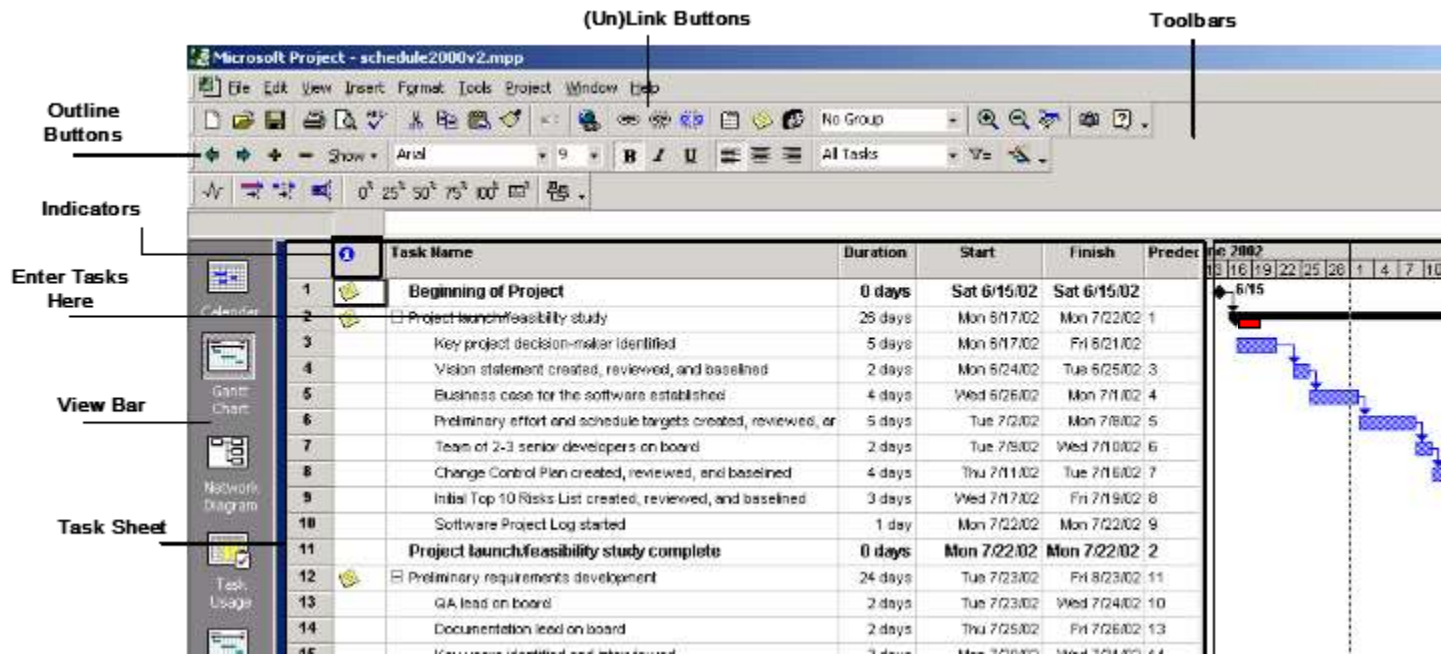
Provide a list of all deliverables required by the project, the date due and the person responsible for the deliverable. Pick Last activities from each phase they are deliverables. <Complete>

<i>Deliverable Name</i>	<i>Due Date</i>	<i>Date Delivered</i>	<i>Point of Contact</i>
SRS by Member 1 (AQSA)	19/03/2022	5/03/2022	10609
SRS by Member 2 (ALINA)	19/03/2022	5/03/2022	10611
SRS by Member 3 (HAFSA)	19/03/2022	5/03/2022	10420
SRS by Member 4 (FIZZA)	19/03/2022	5/03/2022	10481
PMP by Member 1 (AQSA)	26/04/2022	26/04/2022	10609
PMP by Member 2 (ALINA)	26/04/2022	26/04/2022	10611
PMP by Member 3 (HAFSA)	26/04/2022	26/04/2022	10420
PMP by Member 4 (FIZZA)	26/04/2022	26/04/2022	10481
Design (DB+GUI) by (AQSA)	17/05/2022	10/05/2022	10609
Design (DB+GUI) by (ALINA)	17/05/2022	10/05/2022	10611
Design (DB+GUI) by (HAFSA)	17/05/2022	10/05/2022	10420
Design (DB+GUI) by (FIZZA)	17/05/2022	10/05/2022	10481

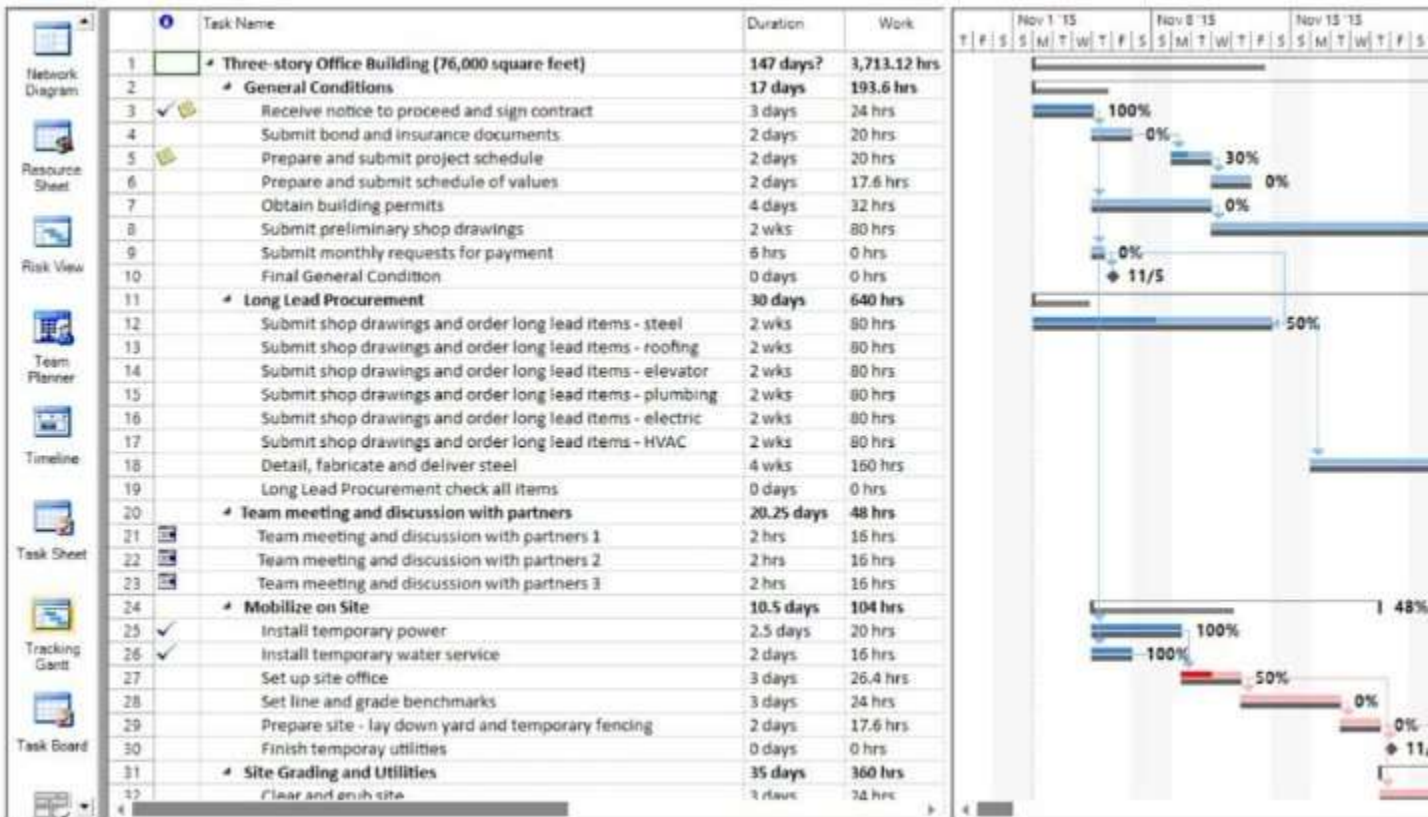
7. **SCHEDULE**

Provide the project schedule, using a **Gantt chart**. The schedule must include milestones, task dependencies (predecessors), task duration, **work product delivery** dates, quality milestones (reviews/**audits**/inspections), configuration management milestones, and action items (with deadlines and responsibilities). (in order to keep the project (T | C | S) in **CONTROL**).

<MUST IMPLEMENT GANTT CHART ON ANY SOFTWARE OR WEBAPPLICATION>



<Add % completion in it after submission of PMP expected on 18/12/2021, and also paste screen capture of Tracking Gantt Chart view>



8. **Estimated Cost at Completion**

Provide an estimated cost at completion, which is an assessment of the total effort at completion of the contract.

Analysis in Hours / Cost						
WBS No.	Activity Description	Budget Hours B	Actual Hours A	Est. to Complete the remaining work – milestone-wise ETC B - A EAC - A	Est. @ Completion EAC A + ETC	Variance (+ = -) V = (A-B)/A
1 st milestone		8 working days 60	40	60 - 40 = 20	40 + 20 = 60	(-1 -- 0 -- +1) (40 - 60)/ 40 = -0.5 Under the budget 50V 60-60 / 60 = 0 100% complete (70 - 60)/70 = 0.14 Ahead of budget 14V
2nd milestone		60	40	60 - 40 = 20	40 + 20 = 60	(40-60)/ 40 = -0.5 Under the budget 60-60 / 60 = 0 100% complete (70 - 60)/70 = 0.14 Ahead of budget

					%remaining	

9. Resource Loading Profiles – Staffing(alina)

Provide a staffing plan that shows the number of personnel, by type, that will be required on the project on a **monthly basis**.

Resource Loading Profiles					
E = <u>13</u> S = <u>6</u>					
Avg Loading = 2 person per month					
Since loading gives same value of effort for all months, therefore, we have used Detailed COCOMO's Effort dis already done in part 5.2					
Plan and Requirement		Modeling / System Design & Detailed Design		Module Coding and Unit Testing	
0.06 * E = 0.78	0.10 * S = 0.6	(0.16+0.26) * E = 5.46	(0.19+0.24) S = 2.58	0.42 * E = 5.46	0.39 * S = 2.34
Designation: PM, BA, Domain Expert = 0.96 (Aqsa Hussain)		BA, Analyst, Domain Expert = (Alina Fahim)		Coders and Testers (Hafsa Kanwal)	
Job Description: Assisting in building SPMP, SRS and prototype, as well as doing the necessary requirement and risk analysis for the project		Job Description: Assisting in building SPMP, SRS and prototype, as well as doing the necessary requirement and risk analysis for the project		Job Description: assisting in building SPMP, SRS and prototype, as well as doing the necessary requirement and risk analysis for the project	
Contact information: haqsa2216@gmail.com, 03172831696		Contact information: alinafahim761@gmail.com, 03162512299		Contact information: mughalkanwal8@gmail.com, 03333555784	

11. Risk Identification(fizza)

Provide a description of all risks identified for the project. A risk is anything that might detrimentally affect the successful completion of the project if left unaddressed. The contractual, management, and technical risks associated should be **identified** and **assessed** as to the **probability of the risk occurring**, **the cost to correct** if the risk occurs, **the impact of the risk on the project**, and **the suggested mitigation activities and cost of mitigation**.

Risk Worksheet

Risk Management Steps:

1	Identify the project's top10 risk items
2	Present a plan for resolving each risk item
3	Update list of top risk items, plan, and results monthly
4	Highlight risk-item status in monthly project reviews. Compare with previous month's ranking status
5	Initiate appropriate corrective actions

Top 10 Risk Items	
Risk Items	Risk Management Techniques
Personnel Shortfalls	Staffing with top talent, job matching; team building; morale building; cross training; key people
Unrealistic schedules and budgets	Detailed, multi-source cost and schedule estimation; design to cost; incremental development; software reuse; requirement scrubbing
Developing the wrong software functions	Organizational analysis; mission analysis; ops-concept formulation; user surveys; prototyping; users' manuals
Developing the wrong user interface	Task analysis; prototyping; scenarios; user characterization (functionality, style, volume)
Gold Plating	Requirement scrubbing; prototyping; cost-benefit analysis; design to cost
Continuing stream of requirement changes	High change threshold; information hiding; incremental development (defer change until necessary increments)
Shortfalls in externally furnished components	Benchmarking; inspections; reference checking; compatibility analysis
Shortfalls in externally performed tasks	Reference checking; pre-award audits; award-fee contracts; competitive design or building
Real-time performance shortfalls	Simulation; benchmarking; modeling; prototyping; instrumentation; tuning
Straining computer-science	Technical analysis; cost-benefit analysis; prototyping; reference checking

capabilities	
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	Potential Risk	Risk Monitoring Preventive measures	Risk Management and mitigation	Risk Exposure = Probability of Risk Occurrence * Cost of Risk	Prioriti Till nex Review
1.	Size of the software being very large and larger number of users than planned due to using eval SDLC and no confirmation of Requirements in RE phase. (Fp→Loc→Effort)	Reviewing constant feedbacks from the customers in project meetings	Being flexible in the software design to accommodate the necessary changes	Cost * Probability of Risk Occurrence = Salary for 2 programmer for 1 month * 0.8 = 60000 *0.8 0.4 =48000 24000	
2.	The software not being accepted by the CRM	Response from the CRM , reviewed on every project meeting	Early and intensive interaction with the customer for the success of project.		
3.	Cost factor involved in this project	Reviewing reports on expenditure and other cost related to the estimated cost in the SPMP	Have additional funding allocated for it in advance and using it in case of emergencies.		
4.	Customer requirements may change	CRM participation in design process and reviewing feedback information in group meetings	A new prototype will replace the previous one to accommodate the change		
5.	Technology will not meet expectation	Constantly reviewing project progress reports by Project Development Manager and software managers	Exploring alternatives for the outdated technologies		
6.	Lack of training on tools and staff being inexperienced	Reviewing progress report by software managers to determine the status of the project	Providing adequate training that is necessary for the completion of the project		
7.	The prototype not being delivered on time	Constant reviews among team members to ensure continuous progress on the prototype	Setting deadline before the actual time for submission of the project		

12. Configuration Management Plan(hafsa)

Provide a configuration management plan that defines the person responsible for project configuration management, the procedures that will be used, the planned configuration items, planned release dates for configuration items, and resources required to conduct CM.

CCB members: Aqsa Hussain , Alina Fahim, Hafsa Kanwal, Fizza Ishaq

Configuration Items: Ensure that CM is implemented throughout the project's life cycle.

No.	Item	Comments
1.	Proposal	28th Feb, 2022: Baseline 1
2.	SRS	6th March, 2022 Baseline 1
3.	PMP	25th April, 2022: Baseline

Ensure that project has a repository for storing configuration items and associated CM records. Briefly describe.

Git hub repository

13. Quality Plan(alina)

Provide a quality plan that defines the person responsible for project quality assurance, the procedures that will be used and resources required to conduct quality assurance.

QA Manager and Staff:

Manager: Aqsa Hussain that responsible for project quality

Staff: Alina Fahim, Hafsa Kanwal, Fizza Ishaq

Planned Quality Event: Ensure that QA is implemented throughout the project's life cycle. Dates include QA audits and reviews, design walkthroughs and other project activities that QA staff will participate in.

No.	Item	Comments
1.	Proposal (28th Feb, 2022)	This document is audit, design, review and walkthrough all the QA staff
2.	SRS (6th March,2022)	This document is audit, review and walkthrough all the QA staff
3.	PMP (25th april,2022)	This document is audit, design, review and walkthrough all the QA staff

Ensure that project has a repository for storing configuration items and associated QA records.

Ensure that QA audits the baselines and CM activities on a regular basis.

