

Quiz 1

Due Jan 23 at 11:59pm	Points 2	Questions 10	Available until Jan 23 at 11:59pm	Time Limit None
Allowed Attempts 4				

Instructions

Purpose

To review and reinforce the principles and concepts presented.



Instructions

This is an automatically graded homework. The questions will be pulled from a question bank so you may not encounter the same questions with each attempt. You have four attempts for this quiz. The attempt with the highest score will be recorded in the gradebook.

[Take the Quiz Again](#)

Attempt History

	Attempt	Time	Score
LATEST	Attempt 1	50 minutes	1.27 out of 2

Score for this attempt: **1.27** out of 2
Submitted Jan 23 at 7:31pm
This attempt took 50 minutes.

Correct!

Question 1

0.2 / 0.2 pts

Two dimensions within the project management process are:

☒ Technical and sociocultural

☐ Established and new

☐ Cost and time

☐ Planned and unexpected

☐ Unique and reoccurring

Correct Answer

You Answered

Question 2

0 / 0.2 pts

Which of the following characteristics is **not** typical of a project manager?

☐ Possesses in-depth technical knowledge

☒ Manages independently of the formal organization

☐ Provides a direct link to the customer

☐ Managing a non-repetitive activity

☐ Managing a temporary activity

Question 3

0.2 / 0.2 pts

Project selection criteria are typically classified as:

Correct!

- ☒ Financial and non-financial
- ☐ Short-term and long-term
- ☐ Required and optional
- ☐ Strategic and tactical
- ☐ Cost and schedule

Correct

Question 4

0.2 / 0.2 pts

For the following statements, enter "T" for true and "F" for false.

T	A written mission statement provides focus for decision making when shared by organizational managers and employees.
T	If a proposed project does not meet one of the designated "must" objectives it is immediately removed from consideration.
F	It is necessary to have exactly the same strategic and operations criteria for different projects.
T	Opportunities and threats are the flip sides of each other; that is, a threat can be viewed as an opportunity, and vice versa.
T	One way to offset the influence of politics on project management within an organization is to have a well-defined project selection model.

Answer 1:

Correct!

T

Answer 2:

Correct!

T

Answer 3:

Correct!

F

Answer 4:

Correct!

T

Answer 5:

Correct!

T

Question 5

0.07 / 0.2 pts

What are the strengths of using a matrix management structure? (Check all that apply)

Correct Answer

You Answered

Correct!

Correct!

☐ Transitioning after the project is easier

☒ Multiple project managers

☒ Flexibility

☒ Efficient use of resources

☐ It is slow, allowing project managers more control

Question 6

0 / 0.2 pts

A project team that operates with a full-time project manager as a separate unit from the rest of the organization uses a _____ project management structure.

You Answered

Correct Answer

☒ Functional

☐ Project team

☐ Weak matrix

☐ Balanced matrix

☐ Strong matrix

Question 7

0.2 / 0.2 pts

Kim is reviewing a proposed project. The scope of the project is narrow with a lot of in-depth expertise required and it will take a short period of time to complete. Kim should organize the project _____ .

Correct!

☒ Within the existing functional organization

☐ As a balanced matrix

☐ As a weak matrix

☐ As a dedicated project team

☐ As a strong matrix

Question 8

0.2 / 0.2 pts

Scott has just been given a project that has a specific target date. After discussion with top management,

he finds that while ***the date is important the cost is more important and a slip in delivery would be acceptable*** if required to meet the cost targets. The target date is best classified as

- ☐ Limit
- ☒ Accept
- ☐ Enhance
- ☐ Constrain
- ☐ Optional

Correct!

Correct!

Question 9

0 / 0.2 pts

The method used to collect information to use through all phases of the project life cycle is called a

- ☐ Work Breakdown Structure
- ☒ Responsibility matrix
- ☐ Organization breakdown structure
- ☐ Priority matrix
- ☐ Work package

See CH4: Creating the Work Breakdown Structure

Correct Answer

You Answered

Question 10

0.2 / 0.2 pts

The intersection of the WBS and the OBS is called the

- ☐ Responsibility matrix
- ☐ Work package
- ☐ Priority matrix
- ☐ Project overlap
- ☒ Cost account

Correct!

Correct!

Quiz Score: **1.27** out of 2