

**SOEN 6841 Software Project Management**  
**Winter 2025**  
**Chapter 3 Exercise**  
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**3.2 Describe the COCOMO technique for deriving effort and cost estimates for software projects?**

**Answer:**

**COCOMO (CONstructive COst MOdel)** is a widely used technique for estimating the effort and cost of software development projects. It provides a realistic way to estimate the resources required for software development based on project characteristics. COCOMO was introduced by Barry Boehm in 1981 and has three variations: Basic, Intermediate, and Detailed.

➤ **Basic COCOMO:**

Basic COCOMO is the simplest version, used for rough estimates in the early stages of project planning. It provides a high-level estimation of effort and cost without considering detailed project attributes. The estimation is based on the size of the software, measured in **Kilo Lines of Code (KLOC)**, and categorized into three modes of development:

- **Organic:** Small teams working on well-understood projects (e.g., payroll system).
- **Semi-Detached:** Projects with a mix of experienced and inexperienced developers (e.g., a database management system).
- **Embedded:** Complex, real-time, hardware-software integrated projects (e.g., aircraft control systems).

**Formula for Basic COCOMO:**

$$\text{Effort} = 2.94 \times \text{EAF} \times \text{KLOC}^E$$

$$\text{Duration} = \text{Effort}^{\text{SE}}$$

where:

**EAF** = Effort Adjustment Factor (Default is 1 in Basic COCOMO).

**KLOC** = Size of the project in Kilo Lines of Code.

**E** and **SE** are exponents derived from scale drivers.

**Example**

Consider a payroll management system estimated to be **50 KLOC**. Assuming it falls under the **organic** category:

$$\text{Effort} = 2.94 \times 1 \times 50^{1.05} = 2.94 \times 57.87 = 170.15 \text{ Person-Months}$$

$$\text{Duration} = 170.15^{0.38} = 10.3 \text{ Months}$$

This means that about **170 person-months** of effort will be required, and the project may take around **10 months** to complete.

➤ **Intermediate COCOMO:**

Intermediate COCOMO refines the Basic COCOMO model by considering **cost drivers** that impact software development. These cost drivers are divided into **four categories**:

- **Product Attributes:** Complexity, required reliability, database size, etc.
- **Hardware Attributes:** Execution time constraints, memory requirements, etc.
- **Personnel Attributes:** Experience level, programming capability, etc.
- **Project Attributes:** Development tools, schedule constraints, etc.

Each attribute is assigned a weight (0.7 to 1.7), which affects the estimation.

**Formula for Intermediate COCOMO:**

$$\text{Effort} = a \times \text{EAF} \times \text{KLOC}^E$$

Where:

**a** and **E** depend on the type of software project (Organic, Semi-Detached, Embedded).

**EAF** is the calculated effort adjustment factor based on cost drivers.

**Example**

For a database management system (semi-detached), assume:

KLOC = 100

Cost drivers (EAF) = 1.2 (after adjusting for complexity and team experience)

a = 3.0, E = 1.12

$$\text{Effort} = 3.0 \times 1.2 \times 100^{1.12} = 3.0 \times 1.2 \times 132 = 475.2 \text{ Person-Months}$$

This shows that the effort required will be **475 person-months**, considering project-specific cost drivers.

➤ **Detailed COCOMO**

Detailed COCOMO extends Intermediate COCOMO by applying cost driver analysis to **each phase** of software development (e.g., requirements, design, coding, testing). This results in more precise effort estimation per phase.

- Used during project development, unlike Basic and Intermediate COCOMO, which estimate the entire project.
- Breaks down effort estimation phase-wise, ensuring better resource allocation.
- More suited for large-scale or long-duration projects.

**Example:**

For an automobile control system (embedded project, 200 KLOC):

Effort for Design Phase = 35% of total effort

Effort for Coding Phase = 40% of total effort

Effort for Testing Phase = 25% of total effort

If the total estimated effort from Intermediate COCOMO is **800 person-months**, we can distribute effort per phase:

Design Phase Effort = 280 person-months

Coding Phase Effort = 320 person-months

Testing Phase Effort = 200 person-months

By selecting the appropriate **COCOMO model**, project managers can make realistic software effort and cost estimations, ensuring smooth project execution.