



Customer Retention Project

Submitted by:

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ACKNOWLEDGMENT

I would like to thank FlipRobo Technologies for providing me with the opportunity to work on this project from which I have learned a lot. I am also grateful to Mr. Sajid Choudhary for his constant guidance. Some of the reference sources are as follows:

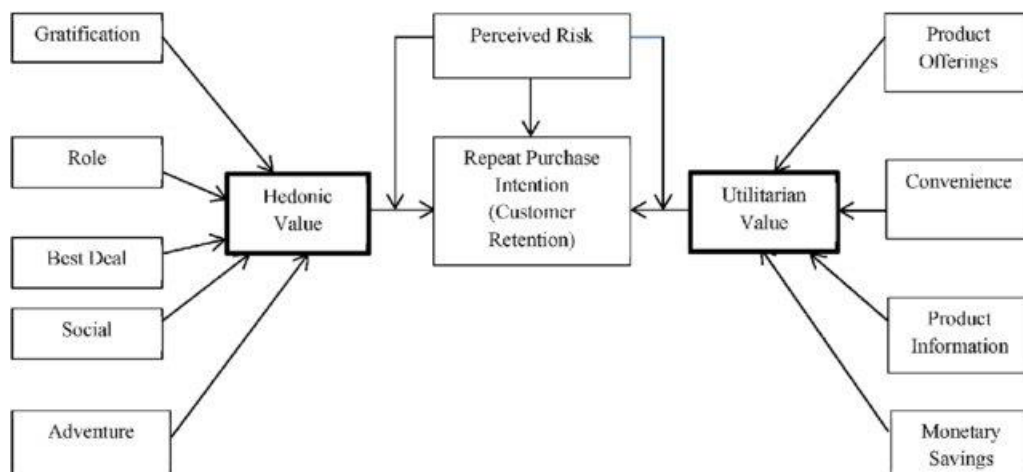
- Stack Overflow
- Medium.com
- scikit-learn.org
- Python official documentation

INTRODUCTION

- Business Problem Framing

Customer satisfaction has emerged as one of the most important factors that guarantee the success of online store; it has been posited as a key stimulant of purchase, repurchase intentions and customer loyalty.

A comprehensive review of the literature, theories and models have been carried out to propose the models for customer activation and customer retention. Five major factors that contributed to the success of an e-commerce store have been identified as: service quality, system quality, information quality, trust and net benefit.



- Conceptual Background of the Domain Problem

In today's challenging economy and competitive business world, retaining their customer base is critical to organization success.

If the company doesn't give their customer some good reason to stay, organization's competitors will give the customer a reason to leave. Customer retention and customer satisfaction drive profits. It's far less expensive to cultivate organization existing customer base and sell more service to the customer than it to seek new, single-transaction customers.

A customer-focused approach among its employees is still not present. In this era of intense competition. It is especially important for any service company to understand that merely acquiring customer is not sufficient because there is a direct link between customer retention over time and profitability & growth. Customer retention to a great extent depends on service quality and customer satisfaction. Complaints are natural part of any service activity as mistakes are an unavoidable feature of all human endeavoured thus also of service recovery.

Service recovery is the process of putting things right after something goes wrong in the service delivery. Customer retention is the maintenance of continuous trading relationships with customers over the long term. Customer retention is the mirror image of customer defection. High retention is equivalent to low defection. In an industry where there are multiple purchases over the years, organization's entire team should be very focused on retaining those customers.

● Review of Literature

- A comprehensive review of the literature, theories and models have been carried out to propose the models for customer activation and customer retention.
- The research furthermore investigated the factors that influence the online customers repeat purchase intention. The combination of both utilitarian value and hedonistic values are needed to affect the repeat purchase intention (loyalty) positively.
- Retention rate is normally calculated as the number of customers who have been lost over a period, usually calculated over a quarterly or annual period. The key is to calculate the percentage versus existing customers, and not underestimate the loss rate by tallying new customer acquisitions into the mix. The customer retention rate refers to the number of customers lost over a period of time. It is normally calculated by the percentage of lost customer versus existing customers over a quarterly or annual period, without tallying new customer acquisitions. While there are obvious benefits to keeping customers loyal and maintaining retention rates, it can be extremely challenging for management to keep retention rates up. Some companies can measure retention rate using their CRM system, since any of the vendor with solid sales modules should offer this capability.

● Motivation for the Problem Undertaken

To acquire a customer a company incurs promotional costs like advertising, sales promotion etc. It is said that it costs five times more to attract a new customer than retaining one. The operating cost decrease when a customer stay. Service being rich in experience and credence qualities, it takes some time for customers to get accustomed to it and once they are used to the service and are satisfied with the service provider, they tend to purchase more over a period.

Considering the importance of retaining customers in service business, Reichheld & Sasser coined a term 'Zero Defection'. They highlighted that companies can boost profits by almost 100% by retaining just 5% more of their customers.

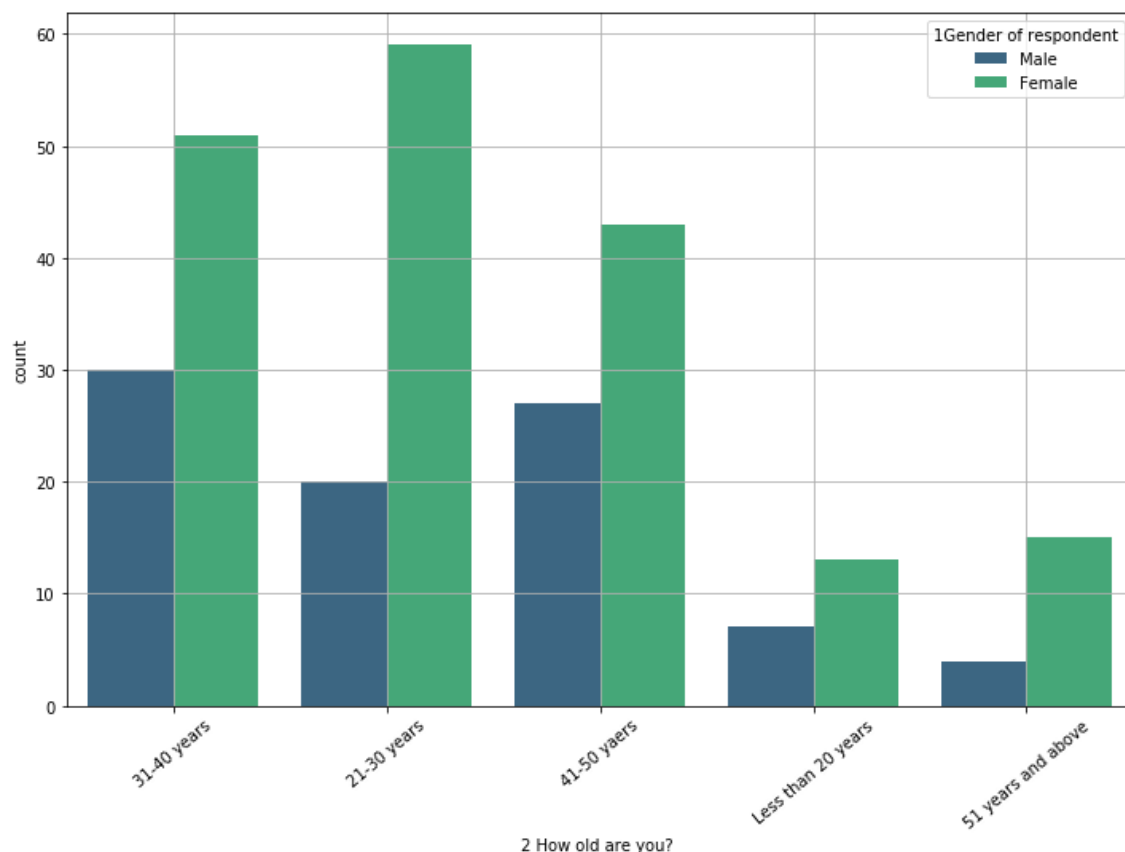
● Hardware and Software Requirements and Tools Used

- 1. Python – Jupyter Notebook for notebook environment to view better results
- 2. Pandas – Manipulating the dataset by using info, crosstab, head
- 3. Numpy – Numerical operations on the provided dataset
- 4. Scipy.stats module - Chi2 test to test the relation between the variable
- 5. Seaborn – Histograms (histplot), count plot to understand the data distribution visually.

Model/s Development and Evaluation

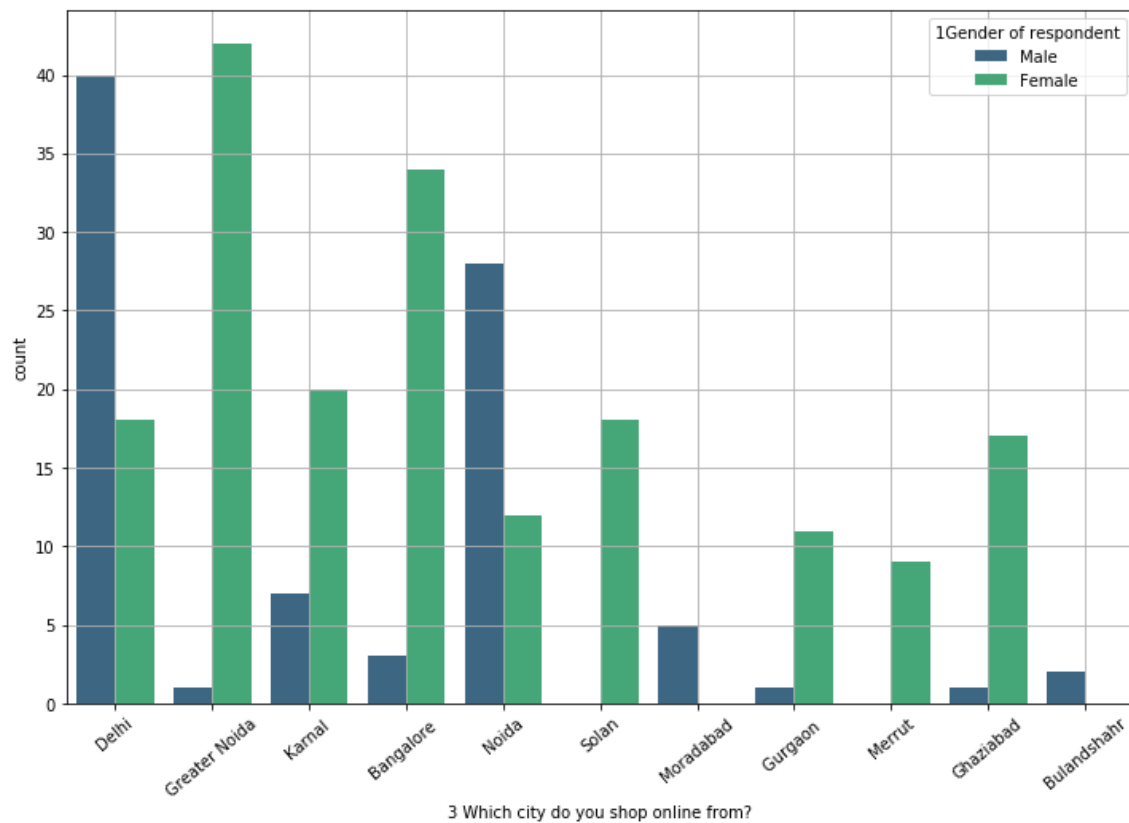
The Survey and Population

The Analysis is for the Indian e-commerce websites and the survey was randomly made from the buyers of different states of India. The population data consists of surveys from both male and female buyers with all age ranges, which is used to determine the factors that influence the customer retention rate.



From the previous figure, we can clearly see that the majority of the population is from the age range of 21-50 years and Female are highest in numbers.

Below are the cities the data is collected from.

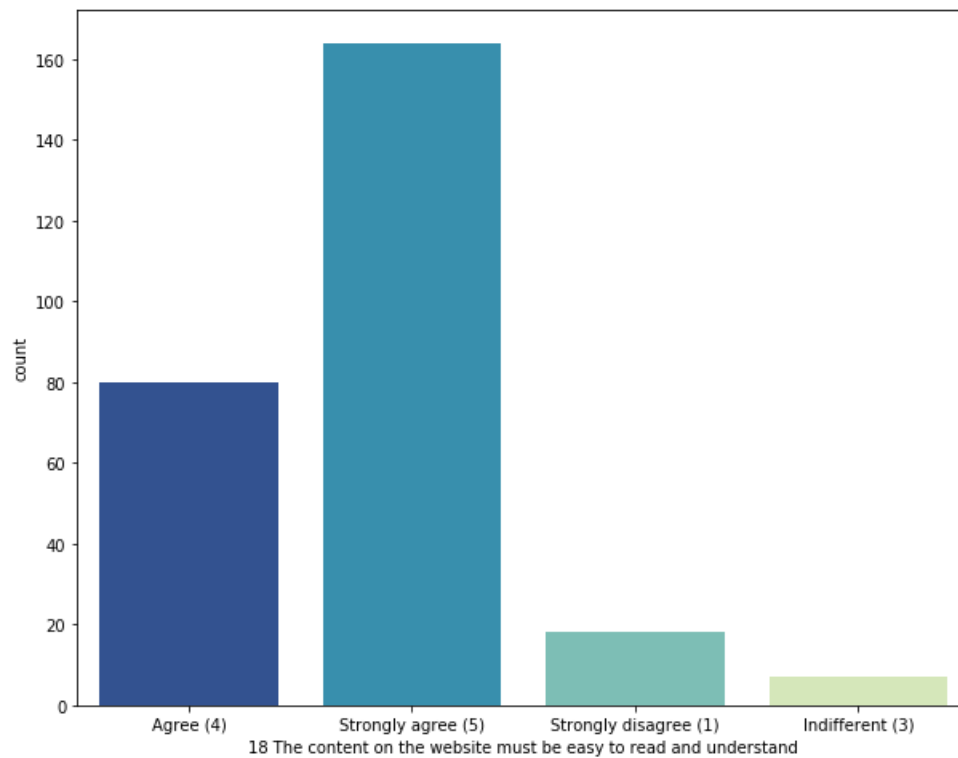


Upon reviewing, the data, we can see that most of the data is collected from Delhi (58), Greater Noida (43) and Noida (40).

Customer expectations to confidently shop online

a. The Content on the website must be easy to read and understand

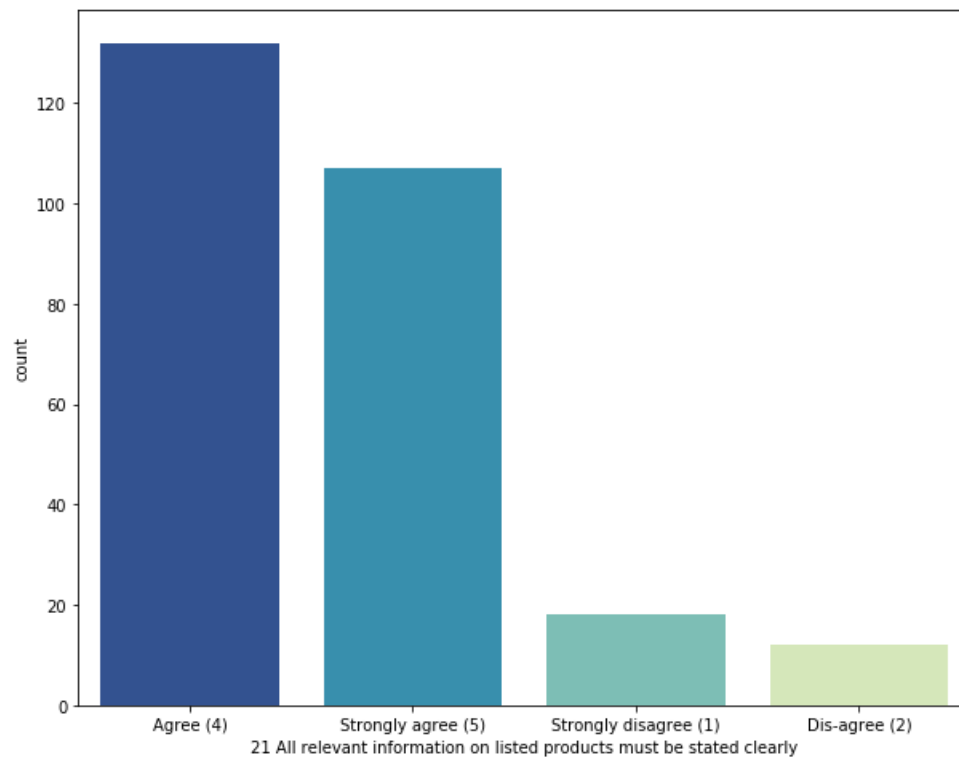
```
Strongly agree (5)      164
Agree (4)               80
Strongly disagree (1)   18
Indifferent (3)         7
Name: 18 The content on the website must be easy to read and understand, dtype: int64
```



Out of the survey population more than 50% of the buyers agree to the point that website must be easy to read and understand and all information on listed products must be stated clearly.

b. Ease of navigation in website along with loading and processing speed

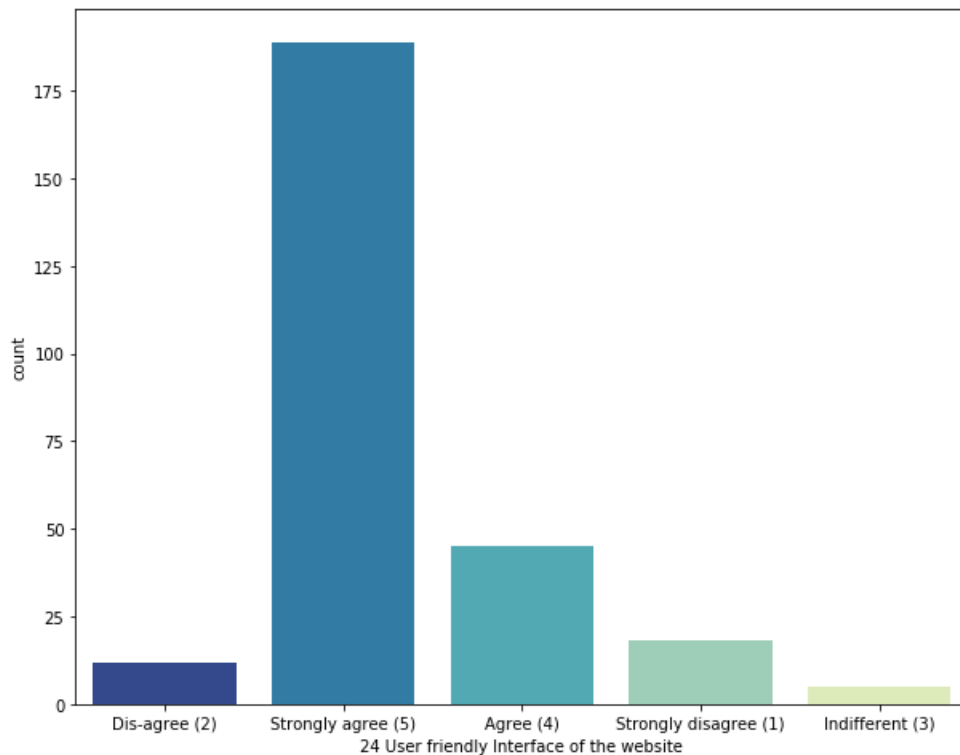

```
Agree (4)          132
Strongly agree (5) 107
Strongly disagree (1) 18
Dis-agree (2)      12
Name: 21 All relevant information on listed products must be stated clearly, dtype: int64
```



c. User friendly interface and convenient payment methods
Majority

Strongly agree (5)	189
Agree (4)	45
Strongly disagree (1)	18
Dis-agree (2)	12
Indifferent (3)	5

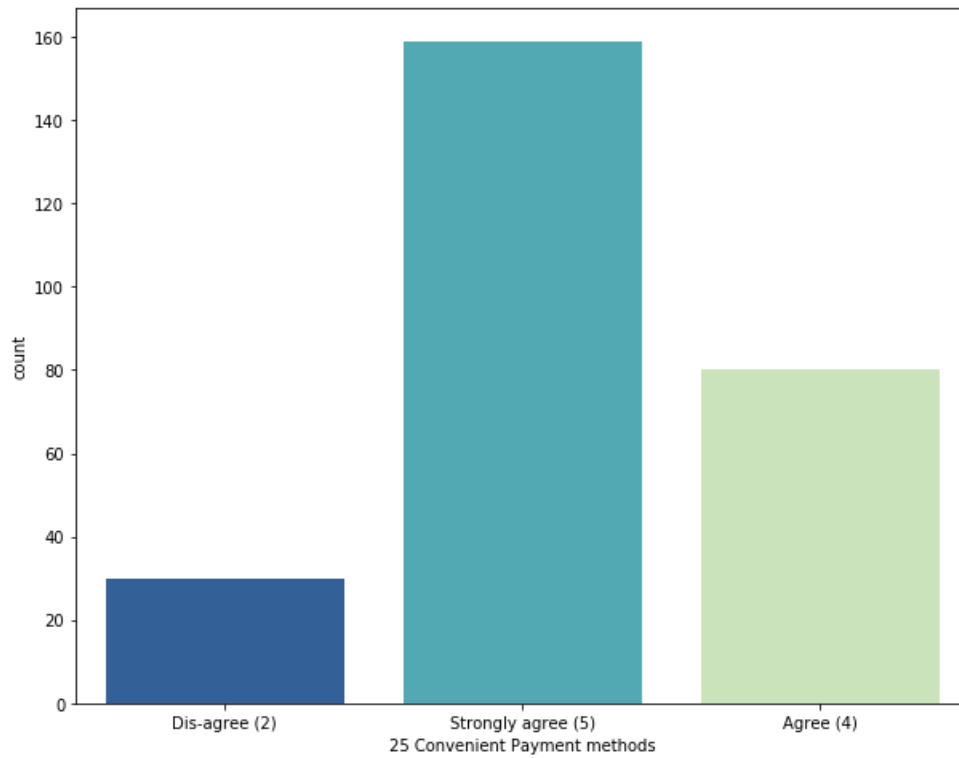
Name: 24 User friendly Interface of the website, dtype: int64



Majority of the customers agree that user friendly interface is necessary to shop online and almost every one strongly agree to the fact that convenient payment methods should be available.

d. Trust that the online retail store will fulfil its part of the transaction at the stipulated time and readiness to assist with queries (customer service)

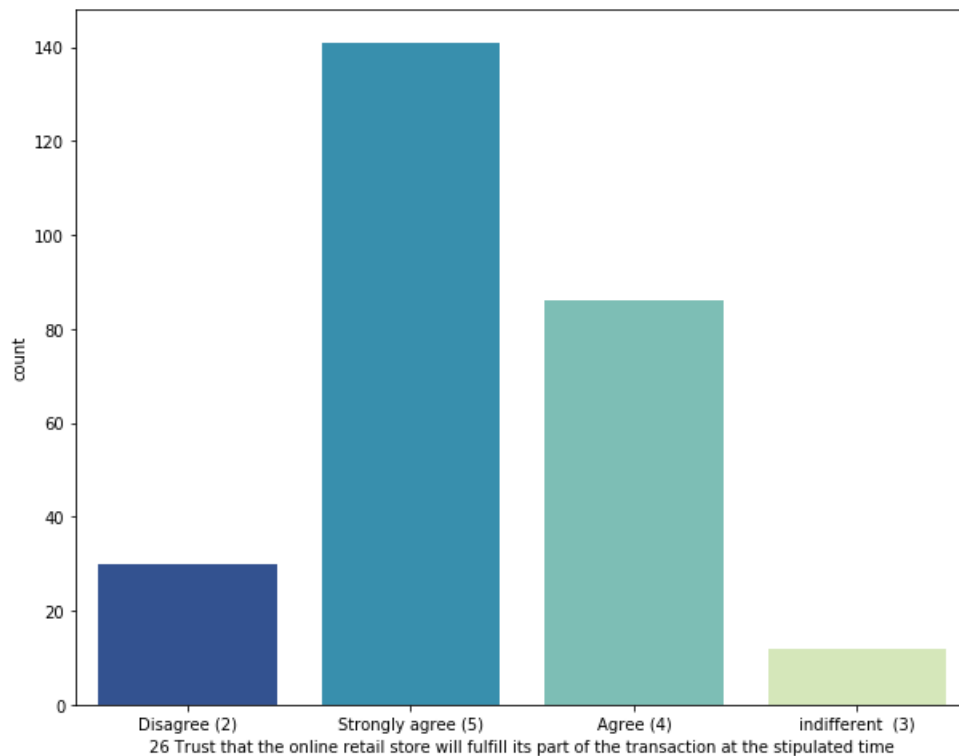
```
Strongly agree (5)    159
Agree (4)             80
Dis-agree (2)         30
Name: 25 Convenient Payment methods, dtype: int64
```



d. Trust that the online retail store will fulfil its part of the transaction at the stipulated time and readiness to assist with queries (customer service)

Strongly agree (5)	141
Agree (4)	86
Disagree (2)	30
indifferent (3)	12

Name: 26 Trust that the online retail store will fulfill its part of the transaction a

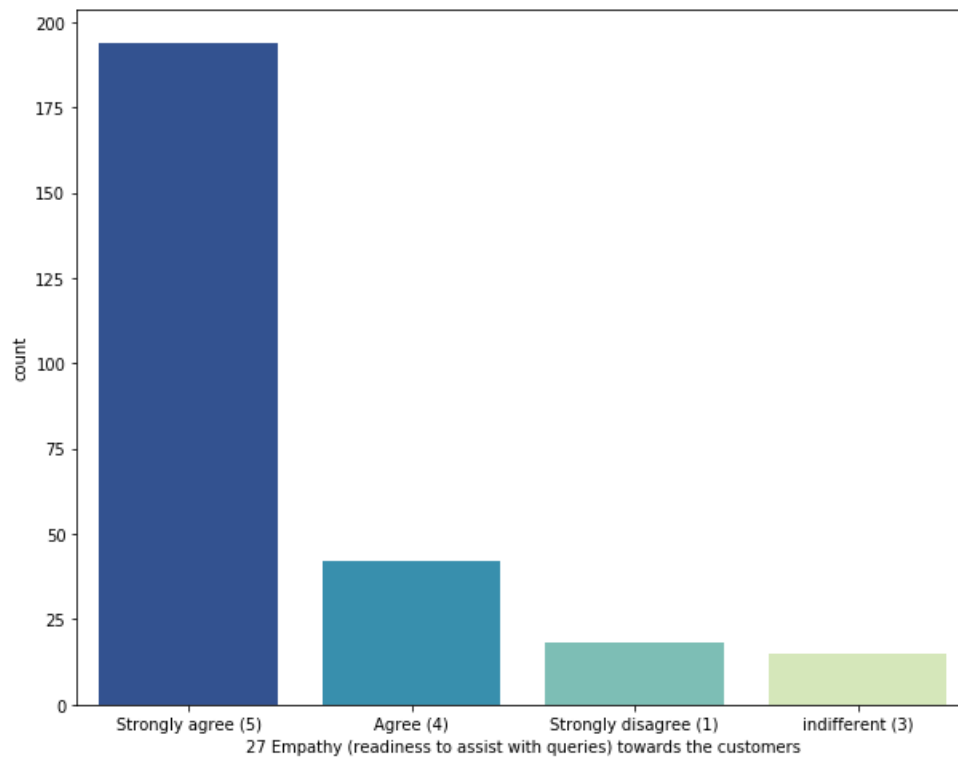


Here trust plays a major role, once the order is placed the e-commerce store will have to fulfil its part of the transaction. I.e., timely updates and delivery of the products on time and more than 60% of the buyers strongly agree.

There cannot be zero margin of error in any business. However once there is some concern with the buyer, the online store should be able to troubleshoot the same with a good customer service team (with empathy).

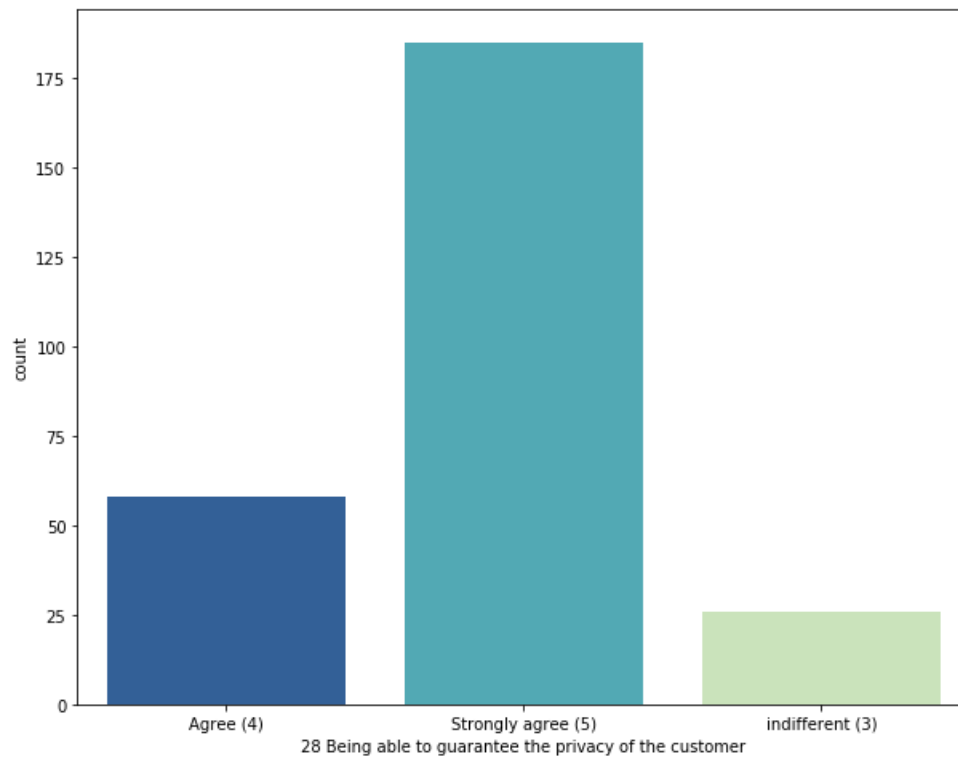
More than 70% of the buyers agree to the same.

```
Strongly agree (5)      194
Agree (4)              42
Strongly disagree (1)   18
indifferent (3)        15
Name: 27 Empathy (readiness to assist with queries) towards the customers, dtype: int6
```



e. Online retail shops should be able to provide complete privacy to its customers.

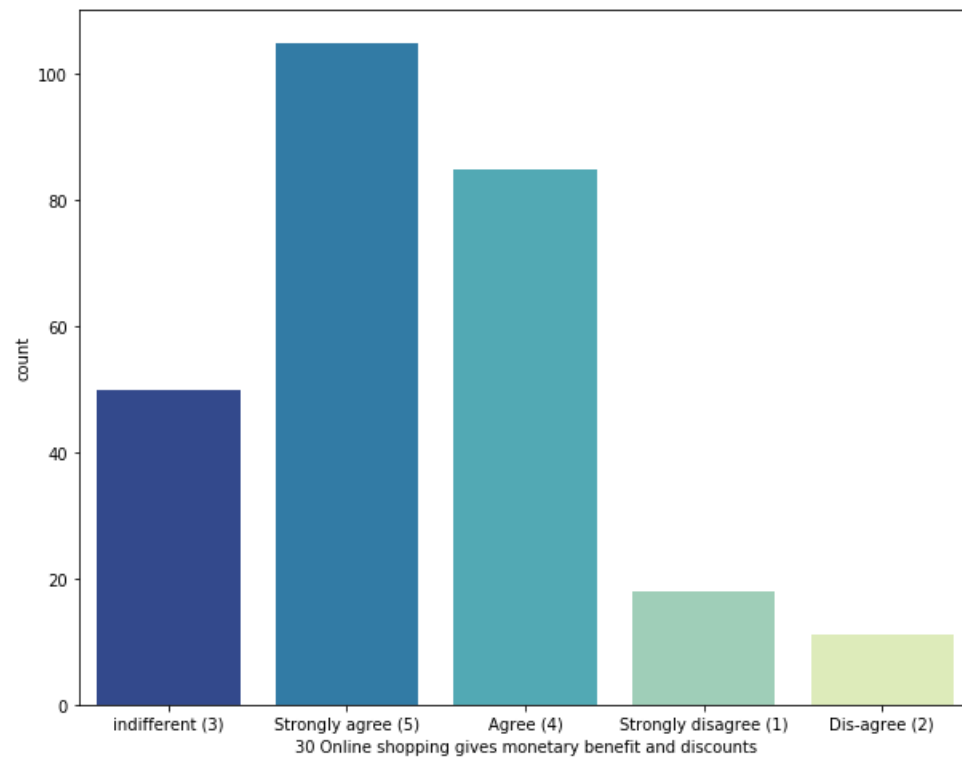
```
Strongly agree (5)    185
Agree (4)             58
indifferent (3)       26
Name: 28 Being able to guarantee the privacy of the customer, dtype: int64
```



Privacy is the major factor that an online retail store should guarantee its buyers and no one disagrees to the same.

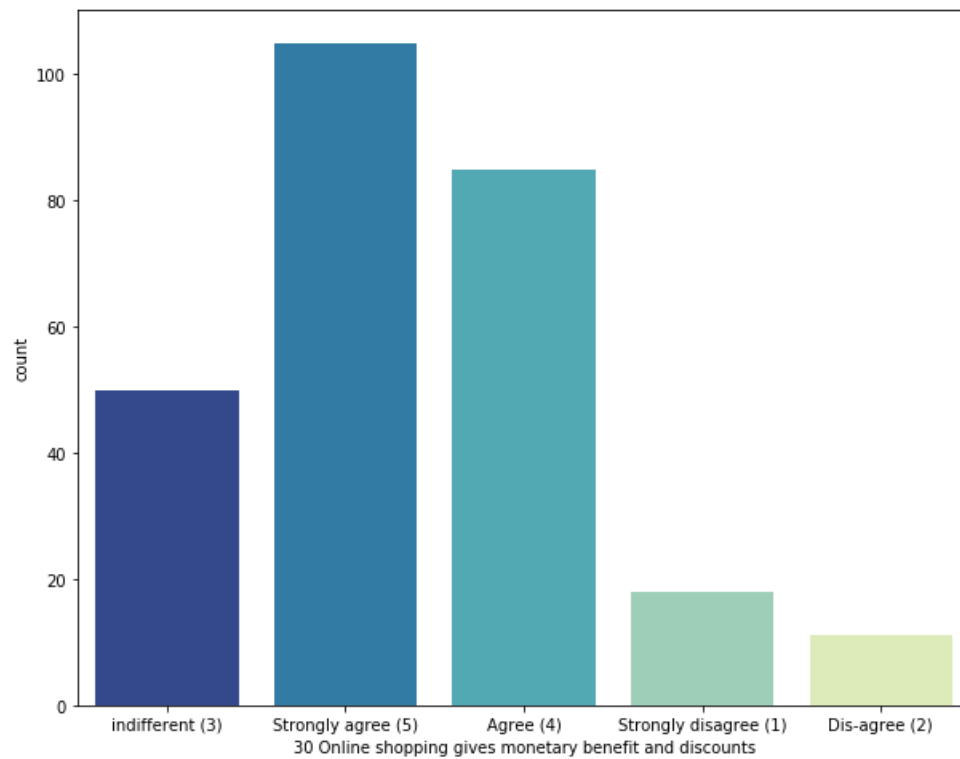
f. Responsiveness, is another major factor that buyer agrees that an e-commerce website should provide to its buyers

```
Strongly agree (5)      105
Agree (4)               85
indifferent (3)         50
Strongly disagree (1)   18
Dis-agree (2)           11
Name: 30 Online shopping gives monetary benefit and discounts, dtype: int64
```



g. Online shopping provides monetary benefits

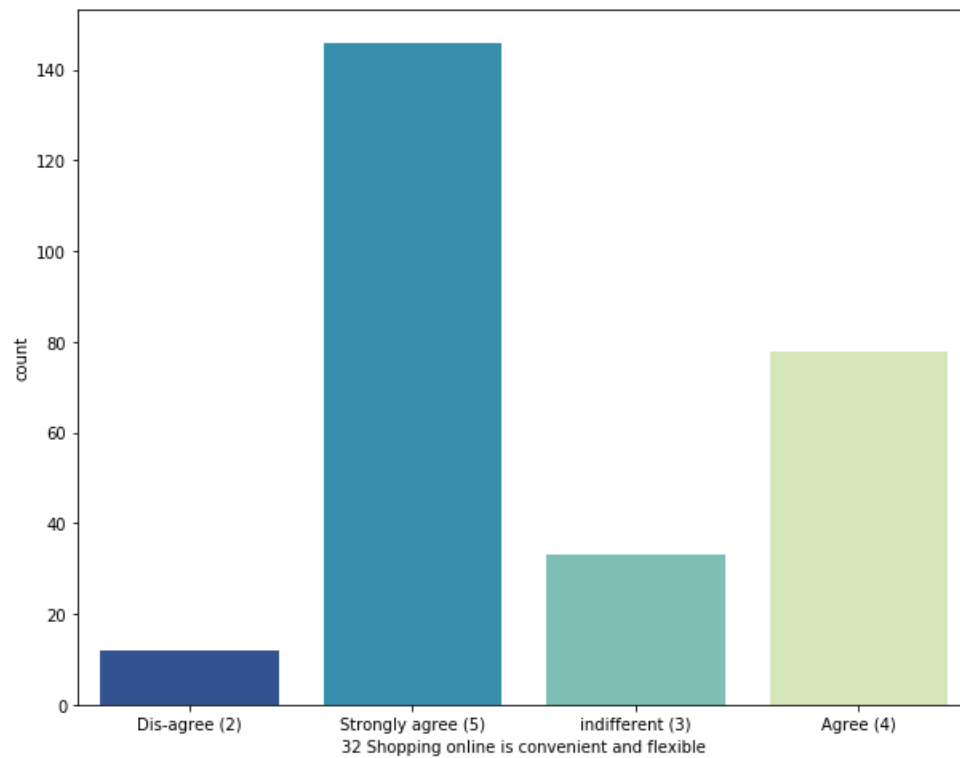
```
Strongly agree (5)      105
Agree (4)               85
indifferent (3)         50
Strongly disagree (1)   18
Dis-agree (2)           11
Name: 30 Online shopping gives monetary benefit and discounts, dtype: int64
```



Most of the people agree to the fact that online shopping provides monetary benefits

h. People shop online because it's convenient and flexible and more than 60% buyers agree to it.


```
Strongly agree (5)    146
Agree (4)             78
indifferent (3)       33
Dis-agree (2)         12
Name: 32 Shopping online is convenient and flexible, dtype: int64
```



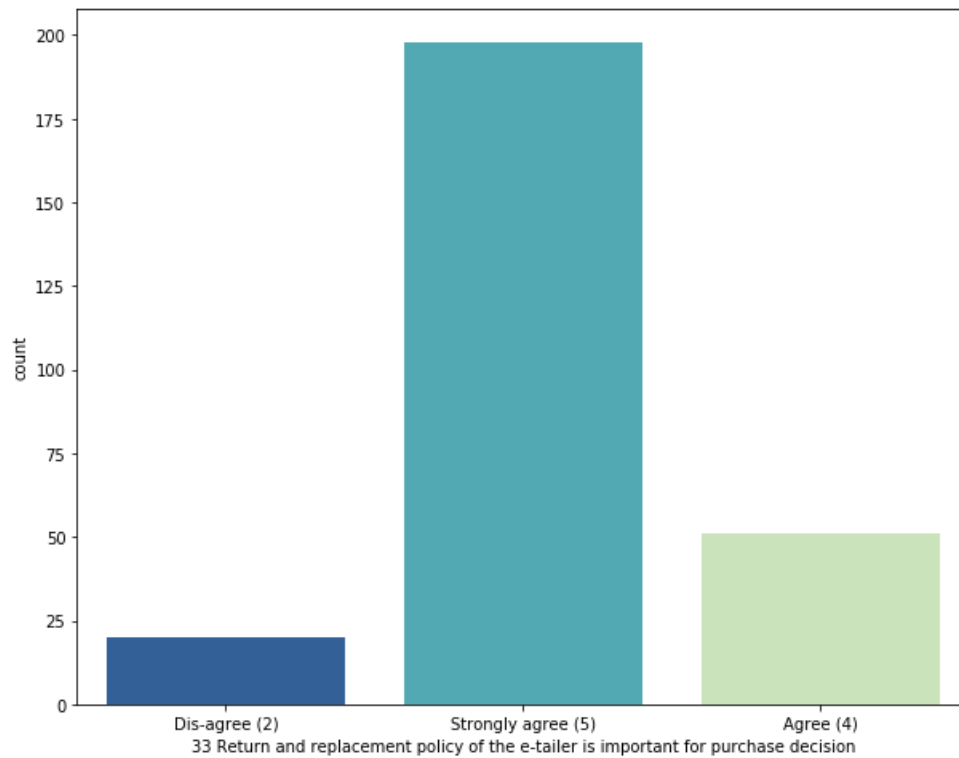
i. Return and replacement policy of the e-tailer is important for purchase decision and no one from the survey dis-agrees to the same.

Strongly agree (5) 198

Agree (4) 51

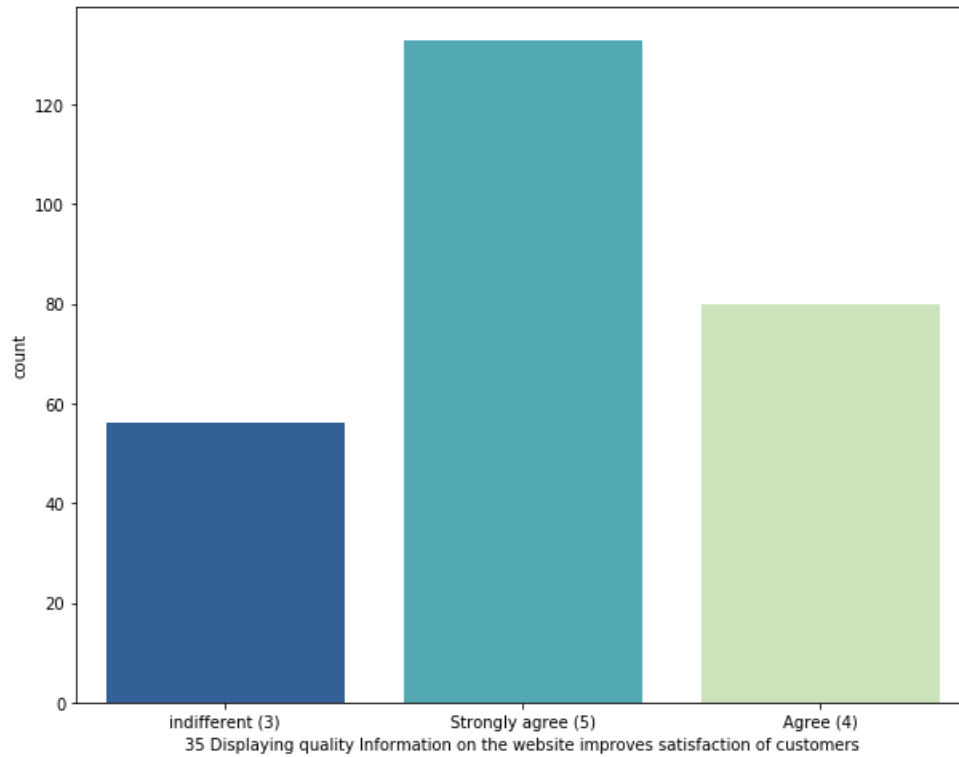
Dis-agree (2) 20

Name: 33 Return and replacement policy of the e-tailer is important for purchase decision,

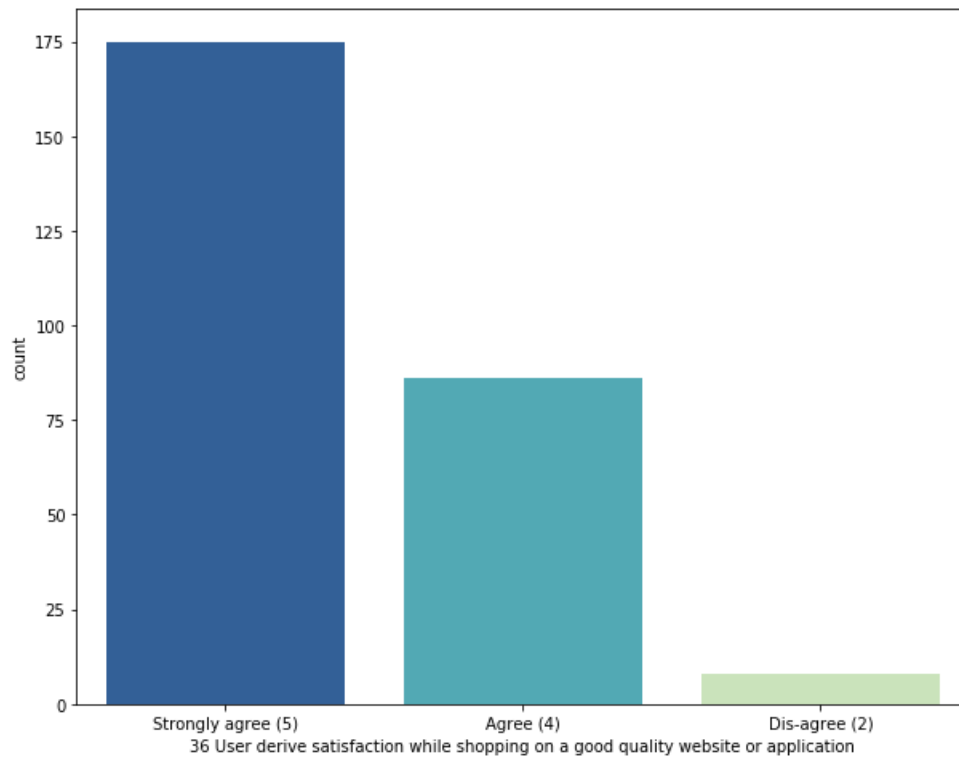


j. Displaying quality Information on the website improves satisfaction of customers and derive satisfaction while shopping on a good quality website or application
None of the buyers dis-agree to this.

Strongly agree (5) 133
Agree (4) 80
indifferent (3) 56
Name: 35 Displaying quality Information on the website improves satisfaction of cust

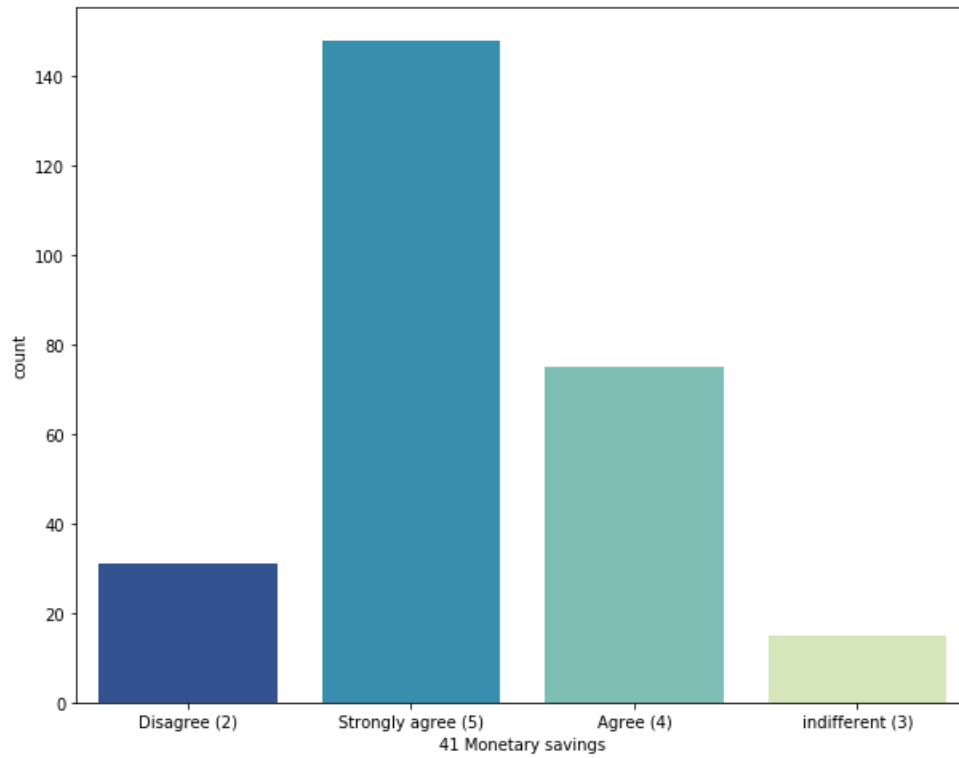


Strongly agree (5) 175
Agree (4) 86
Dis-agree (2) 8
Name: 36 User derive satisfaction while shopping on a good quality website or appl

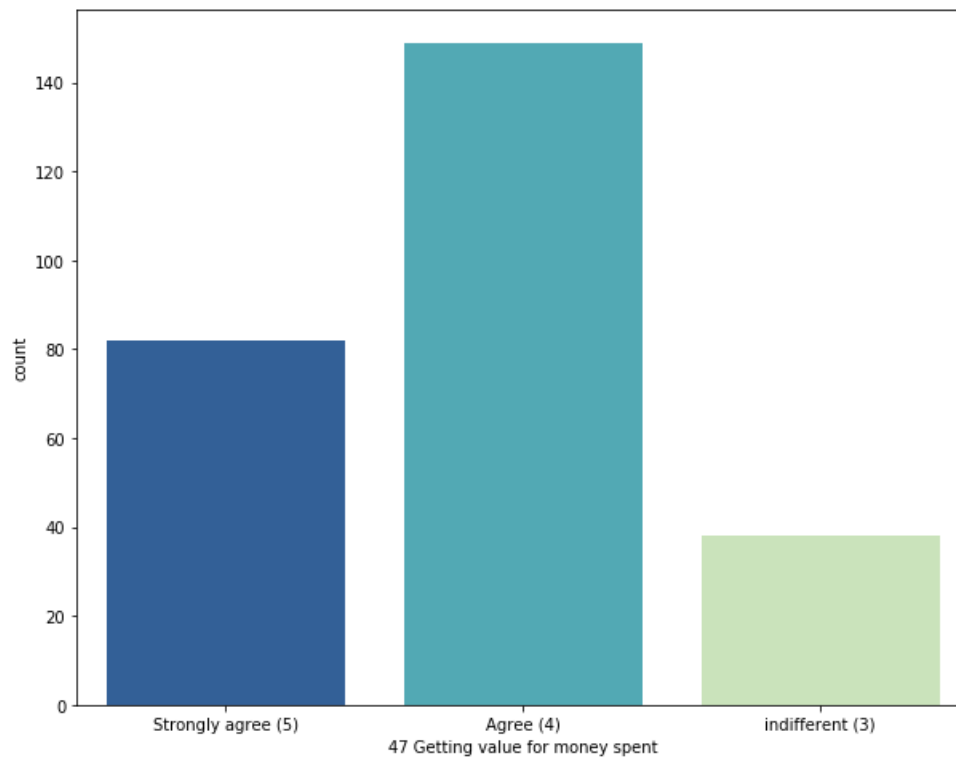


k. Customers voted that buying online should provide monetary savings and getting value for the money spent.

```
Strongly agree (5)    148  
Agree (4)             75  
Disagree (2)         31  
indifferent (3)      15  
Name: 41 Monetary savings, dtype: int64
```



```
Agree (4)          149
Strongly agree (5)  82
indifferent (3)    38
Name: 47 Getting value for money spent, dtype: int64
```



Less than 1% buyers disagree that the buying online should bring monetary benefit and none of the surveyors disagree that buying online should get value for the money spent.

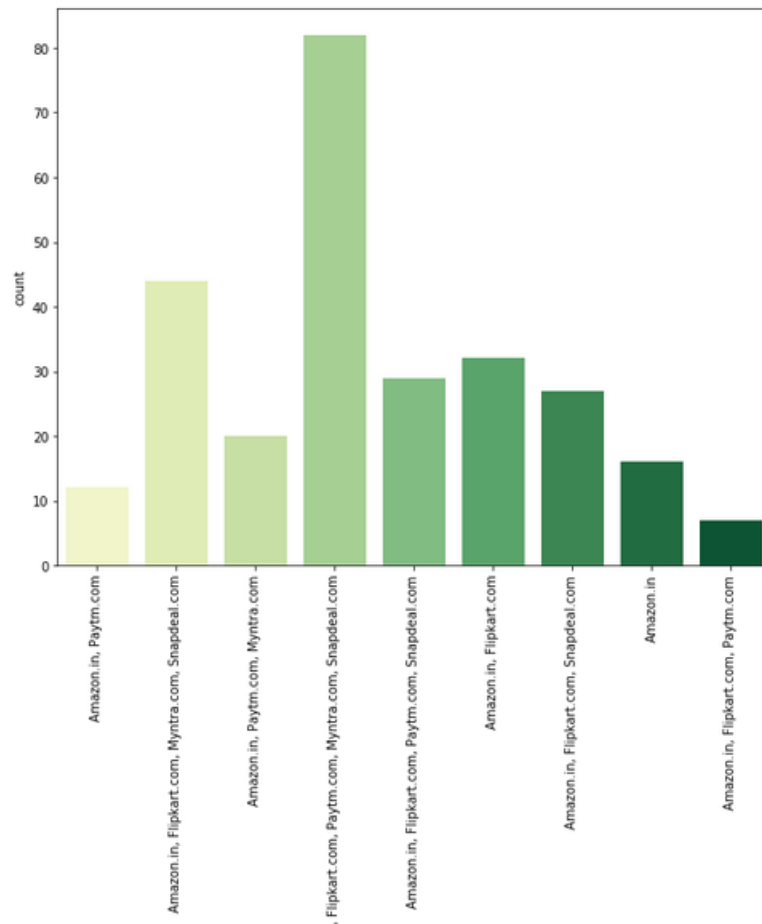
Now that, we have analysed what factors that a buyer considers in an e-commerce website before making a purchase decision. We can see the answers from the buyers towards the popular e-commerce websites to see the retention rate based on the answers they have provided.

Most of the buyers have purchased from Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com and everyone has shopped from Amazon.in. The next majority with the categories would be flipkart.

```

Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com    82
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com              44
Amazon.in, Flipkart.com                                          32
Amazon.in, Flipkart.com, Paytm.com, Snapdeal.com               29
Amazon.in, Flipkart.com, Snapdeal.com                          27
Amazon.in, Paytm.com, Myntra.com                                20
Amazon.in                                                        16
Amazon.in, Paytm.com                                             12
Amazon.in, Flipkart.com, Paytm.com                              7
Name: From the following, tick any (or all) of the online retailers you have
, dtype: int64

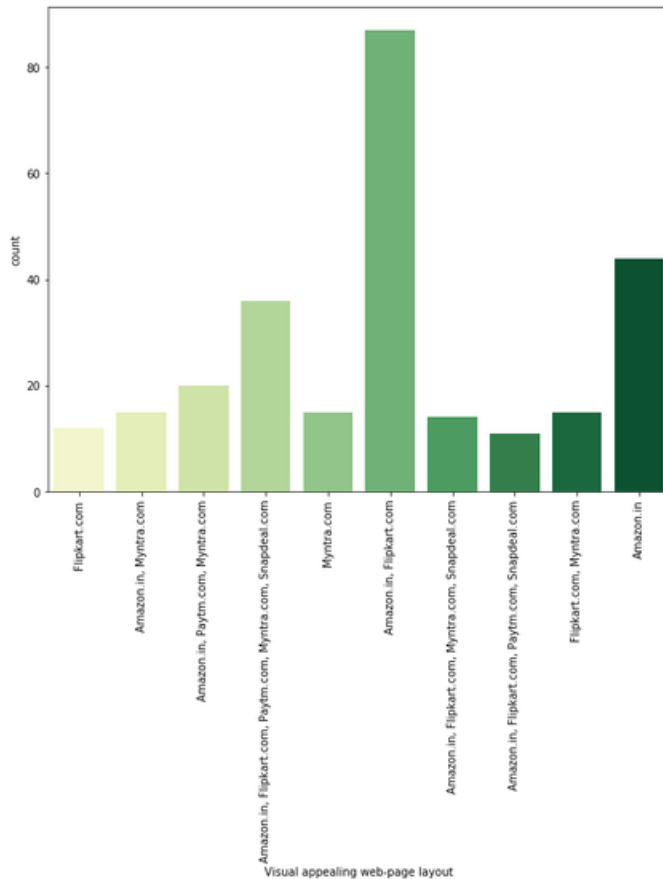
```



Again, almost every website is easy to use according to buyers, when it comes to visually most appealing websites Amazon.in and Flipkart.com tops the list.

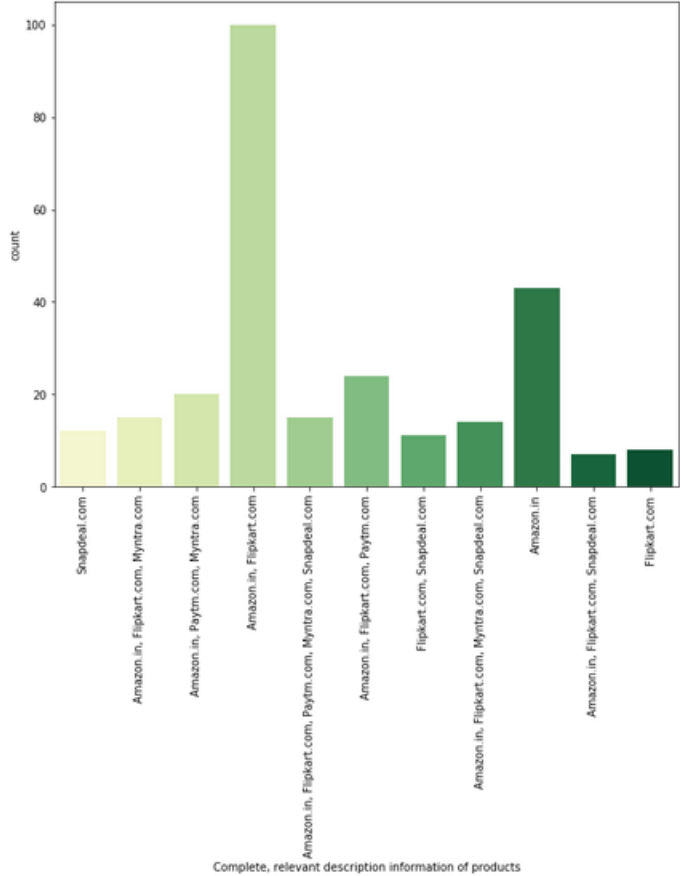
Amazon.in, Flipkart.com	87
Amazon.in	44
Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com	36
Amazon.in, Paytm.com, Myntra.com	20
Amazon.in, Myntra.com	15
Myntra.com	15
Flipkart.com, Myntra.com	15
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com	14
Flipkart.com	12
Amazon.in, Flipkart.com, Paytm.com, Snapdeal.com	11

Name: Visual appealing web-page layout, dtype: int64



When it comes to wild variety of products on offer, Complete relevant description information, Fast loading website/application, Reliability, Interface, Availability of payment options, faster delivery, customer privacy, security, Trustworthiness, Customer support through multiple channels, time spent on a website, Website and application design updates and websites recommended to a friend most people voted for Amazon.in and Flipkart.com

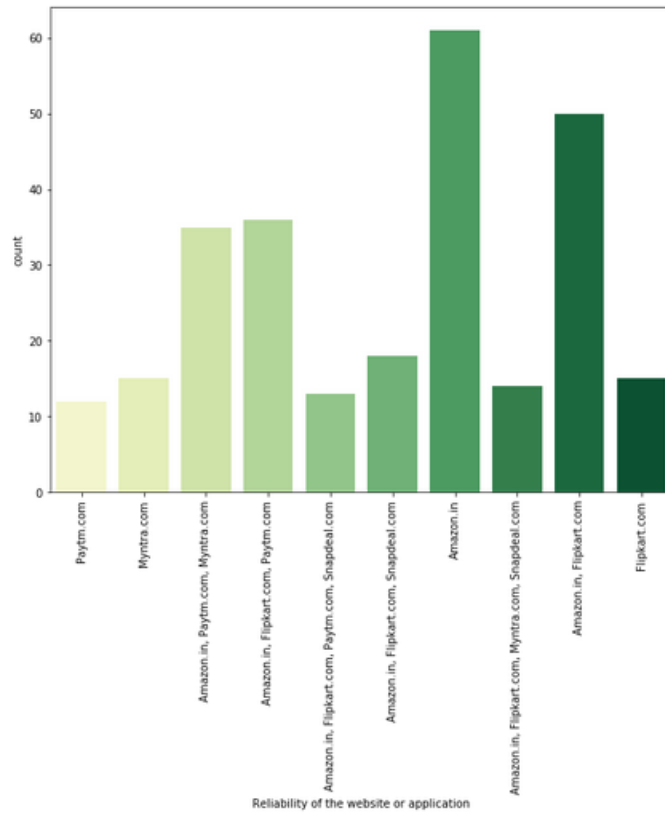
```
Amazon.in, Flipkart.com      100
Amazon.in                    43
Amazon.in, Flipkart.com, Paytm.com    24
Amazon.in, Paytm.com, Myntra.com      20
Amazon.in, Flipkart.com, Myntra.com   15
Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com 15
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com   14
Snapdeal.com                  12
Flipkart.com, Snapdeal.com        11
Flipkart.com                   8
Amazon.in, Flipkart.com, Snapdeal.com    7
Name: Complete, relevant description information of products, dtype: int64
```




```

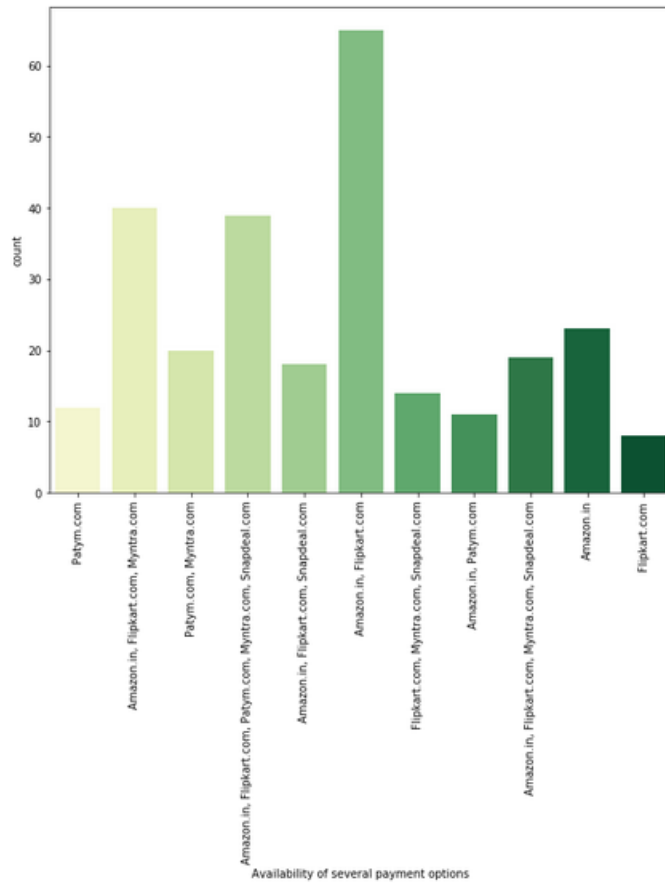
Amazon.in 61
Amazon.in, Flipkart.com 50
Amazon.in, Flipkart.com, Paytm.com 36
Amazon.in, Paytm.com, Myntra.com 35
Amazon.in, Flipkart.com, Snapdeal.com 18
Myntra.com 15
Flipkart.com 15
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com 14
Amazon.in, Flipkart.com, Paytm.com, Snapdeal.com 13
Paytm.com 12
Name: Reliability of the website or application, dtype: int64

```

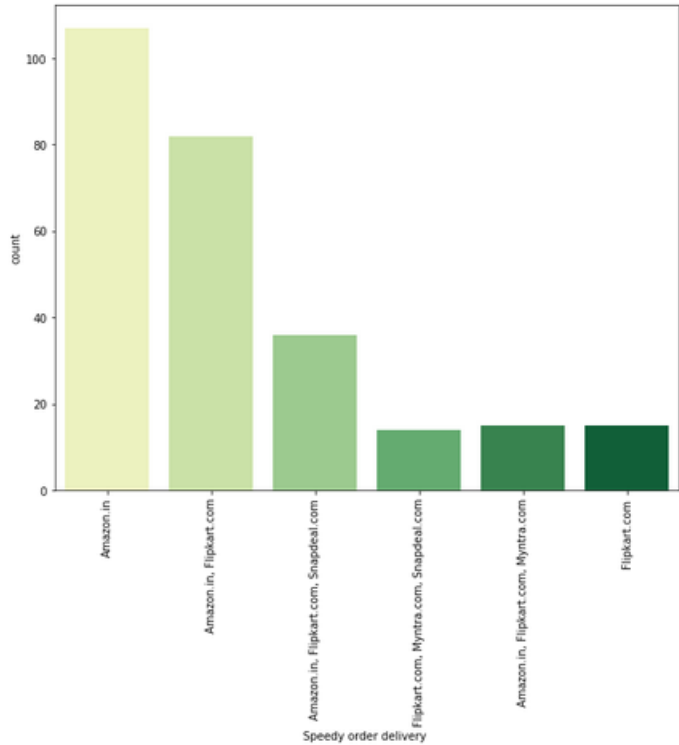


Amazon.in, Flipkart.com	65
Amazon.in, Flipkart.com, Myntra.com	40
Amazon.in, Flipkart.com, Patym.com, Myntra.com, Snapdeal.com	39
Amazon.in	23
Patym.com, Myntra.com	20
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com	19
Amazon.in, Flipkart.com, Snapdeal.com	18
Flipkart.com, Myntra.com, Snapdeal.com	14
Patym.com	12
Amazon.in, Patym.com	11
Flipkart.com	8

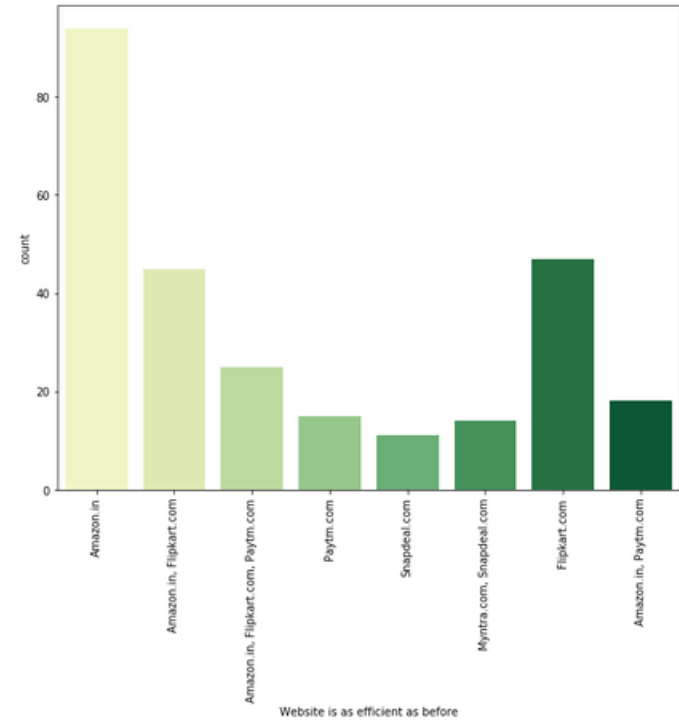
Name: Availability of several payment options, dtype: int64



```
Amazon.in 107
Amazon.in, Flipkart.com 82
Amazon.in, Flipkart.com, Snapdeal.com 36
Amazon.in, Flipkart.com, Myntra.com 15
Flipkart.com 15
Flipkart.com, Myntra.com, Snapdeal.com 14
Name: Speedy order delivery , dtype: int64
```



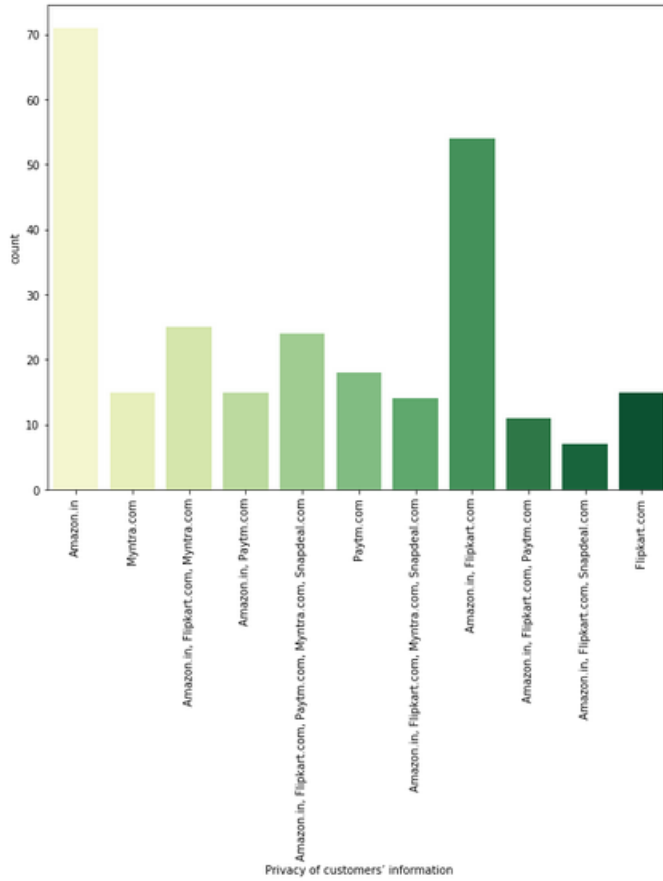
```
Amazon.in 94
Flipkart.com 47
Amazon.in, Flipkart.com 45
Amazon.in, Flipkart.com, Paytm.com 25
Amazon.in, Paytm.com 15
Paytm.com 15
Myntra.com, Snapdeal.com 14
Snapdeal.com 11
Name: Website is as efficient as before, dtype: int64
```



```

Amazon.in 71
Amazon.in, Flipkart.com 54
Amazon.in, Flipkart.com, Myntra.com 25
Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com 24
Paytm.com 18
Myntra.com 15
Amazon.in, Paytm.com 15
Flipkart.com 15
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com 14
Amazon.in, Flipkart.com, Paytm.com 11
Amazon.in, Flipkart.com, Snapdeal.com 7
Name: Privacy of customers' information, dtype: int64

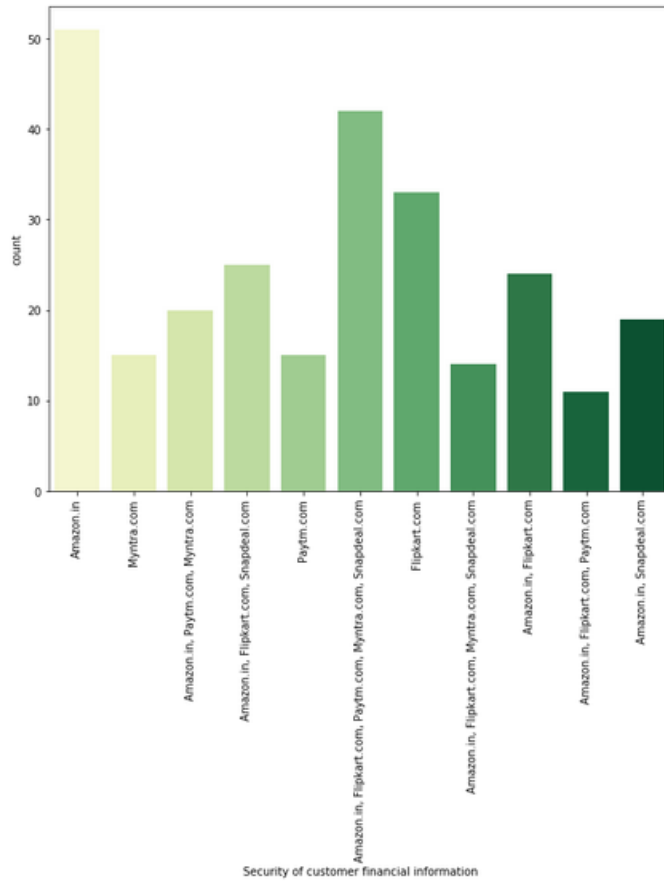
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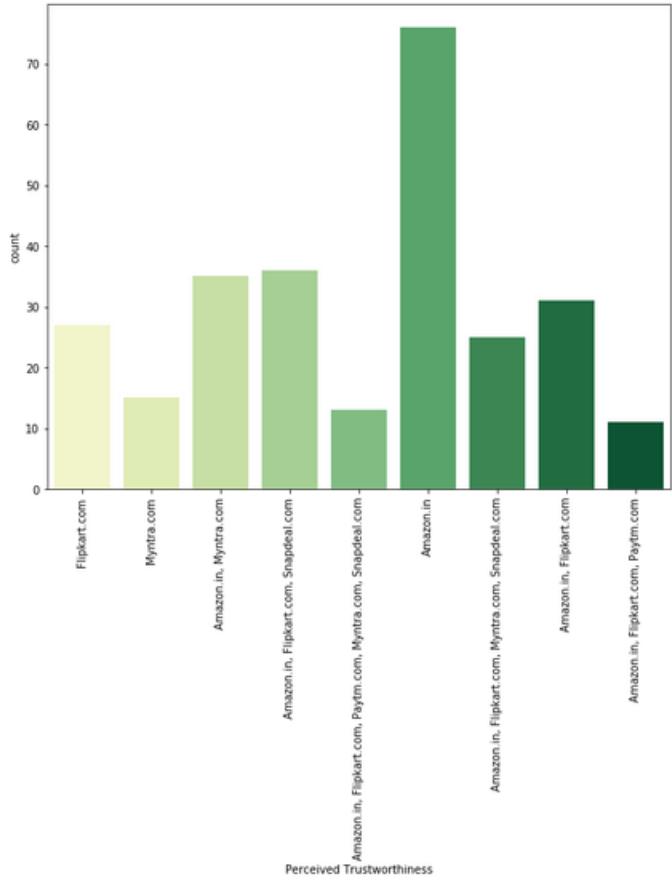
```

Amazon.in 51
Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com 42
Flipkart.com 33
Amazon.in, Flipkart.com, Snapdeal.com 25
Amazon.in, Flipkart.com 24
Amazon.in, Paytm.com, Myntra.com 20
Amazon.in, Snapdeal.com 19
Myntra.com 15
Paytm.com 15
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com 14
Amazon.in, Flipkart.com, Paytm.com 11
Name: Security of customer financial information, dtype: int64

```



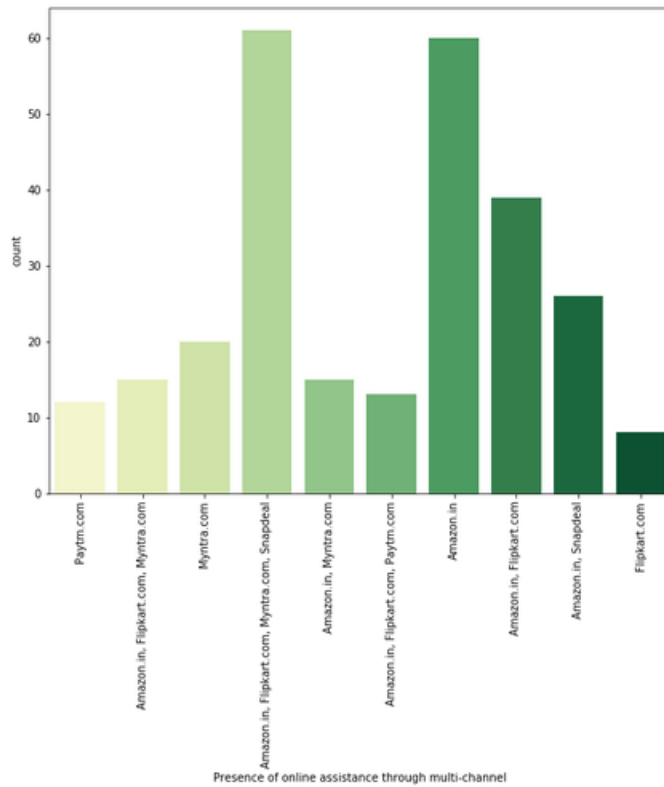
```
Amazon.in 76
Amazon.in, Flipkart.com, Snapdeal.com 36
Amazon.in, Myntra.com 35
Amazon.in, Flipkart.com 31
Flipkart.com 27
Amazon.in, Flipkart.com, Myntra.com, Snapdeal.com 25
Myntra.com 15
Amazon.in, Flipkart.com, Paytm.com, Myntra.com, Snapdeal.com 13
Amazon.in, Flipkart.com, Paytm.com 11
Name: Perceived Trustworthiness, dtype: int64
```



```

Amazon.in, Flipkart.com, Myntra.com, Snapdeal    61
Amazon.in                                         60
Amazon.in, Flipkart.com                         39
Amazon.in, Snapdeal                             26
Myntra.com                                       20
Amazon.in, Flipkart.com, Myntra.com             15
Amazon.in, Myntra.com                           15
Amazon.in, Flipkart.com, Paytm.com              13
Paytm.com                                       12
Flipkart.com                                    8
Name: Presence of online assistance through multi-channel, dtype: int64

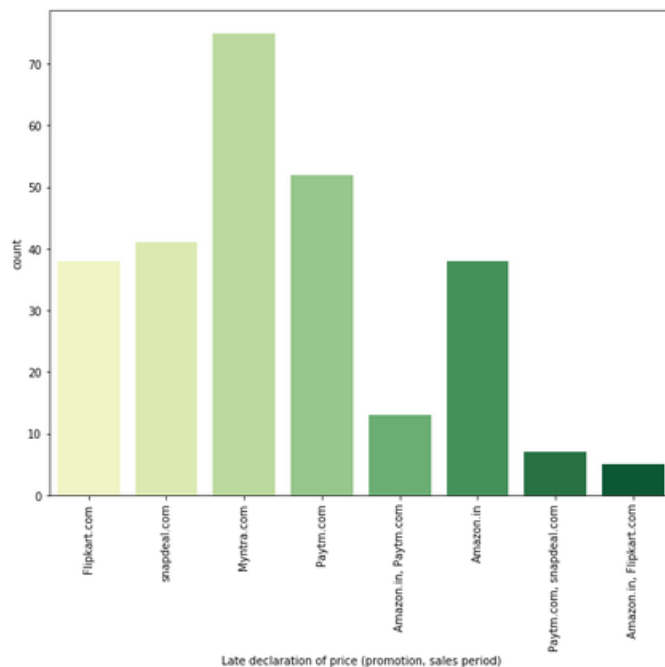
```



```

Myntra.com          75
Paytm.com           52
snapdeal.com        41
Flipkart.com        38
Amazon.in           38
Amazon.in, Paytm.com 13
Paytm.com, snapdeal.com 7
Amazon.in, Flipkart.com 5
Name: Late declaration of price (promotion, sales period), dtype: int64

```

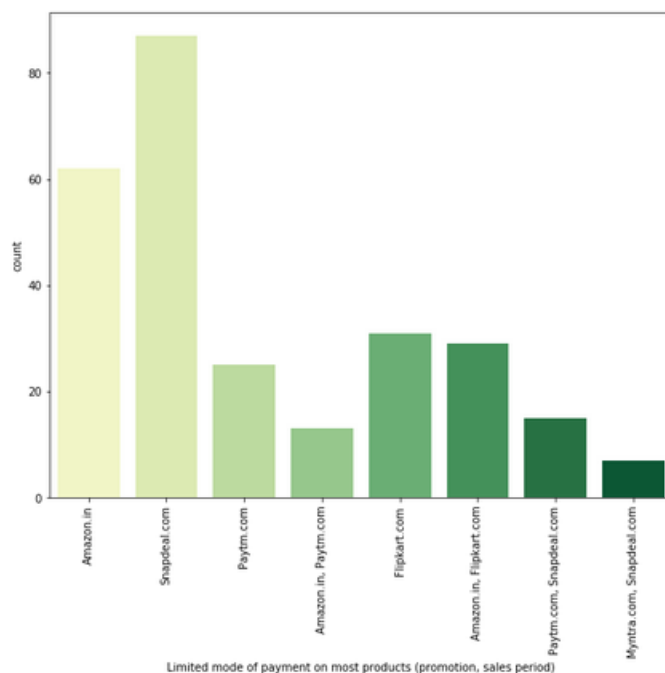


However, when we see analyse factors such as Late declaration of price and Longer page loading time Myntra and paytm tops the list and this promoting a bad buyer experience.

```

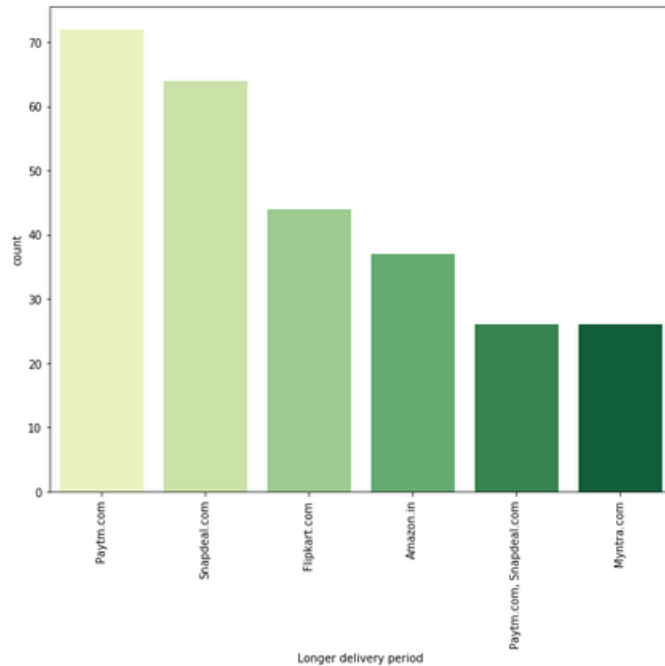
Snapdeal.com        87
Amazon.in           62
Flipkart.com        31
Amazon.in, Flipkart.com 29
Paytm.com           25
Paytm.com, Snapdeal.com 15
Amazon.in, Paytm.com 13
Myntra.com, Snapdeal.com 7
Name: Limited mode of payment on most products (promotion, sales period), dtype:

```



Further, when it comes to Limited mode of payment on most products Snapdeal tops the list followed by Amazon. Here is the only place Amazon needs to improve as we can see from the customer preferences, more options on payment mode is required.

```
Paytm.com          72
Snapdeal.com       64
Flipkart.com       44
Amazon.in          37
Paytm.com, Snapdeal.com 26
Myntra.com         26
Name: Longer delivery period, dtype: int64
```



When it comes to longer delivery period, Paytm and Snapdeal tops the list which is not in line with the customer expectations.

When it comes to frequent disruptions, Amazon, Myntra and Snapdeal tops the list.

Statistics used to validate the above correlation statements:

I used chi2 test on most important variables that contributed for website recommendation to a friend, which we initially considered that is the major factor that determines whether the buyer is retained with the experience provided.

In this chi-squared test, the alpha value considered was 0.05 (5%).

For every 2 categorical variable test the Null Hypothesis assumption was the variables were independent of the variable “Website recommended to a friend”.

And the Alternate hypothesis was the variables tested were actually dependent on the “Website recommended to a friend”.

The results of the chi2 test clearly pointed that the p value for all the variables were less than the alpha value (0.05) Confirming the dependency of the variables over the “Website recommended to a friend”.

CONCLUSION

● Key Findings and Conclusions of the Study

- Easier website design and navigation
- User friendly Interface
- Convenience in payment methods
- Trust and On-Time Delivery.
- Better Customer Service
- Secure and offers complete privacy to their customers
- Discounts and Monetary Benefits
- Wide range of options and product selections
- Flexibility in their offers and services
- Return and Replacement policies
- Quality information on websites
- Website Quality
- Value for the money spent

● Learning Outcomes of the Study in respect of Data Science

- a. From the above analysis, I can say that the companies with highest retention and customer satisfaction rates are Amazon.in and Flipkart.com because their positives are in

line with the buyer preferences and they are most likely to use this websites for purchases in future.

b. The company with moderate retention rate is Myntra.com

c. Further, the company with very low retention rate and customer satisfaction is with Paytm and Snapdeal because most of the factors are not in line with the customer preferences and they are less likely to use this website again for online purchase.

d. Customer satisfaction plays a major role in retention, A company should first understand what customers expects while purchasing online (e-commerce) and build a better buying experience which will in turn retain the customer. An unforgettable experience is what drives customers to buy again and again.

● Limitations of this work and Scope for Future Work

- There is one major limitation to the analysis, due to the minimum data there are 50% more female surveyors when compared to male and this margin is huge.
- Further the data is very less to come to a sure conclusion on the retention rate. And if we are analysing the retention, it would be fair to ask the surveyors the direct question on which websites are they are likely to buy from the websites in future.