Division of Labour & Group Performance in

an Environment with Different Personalities

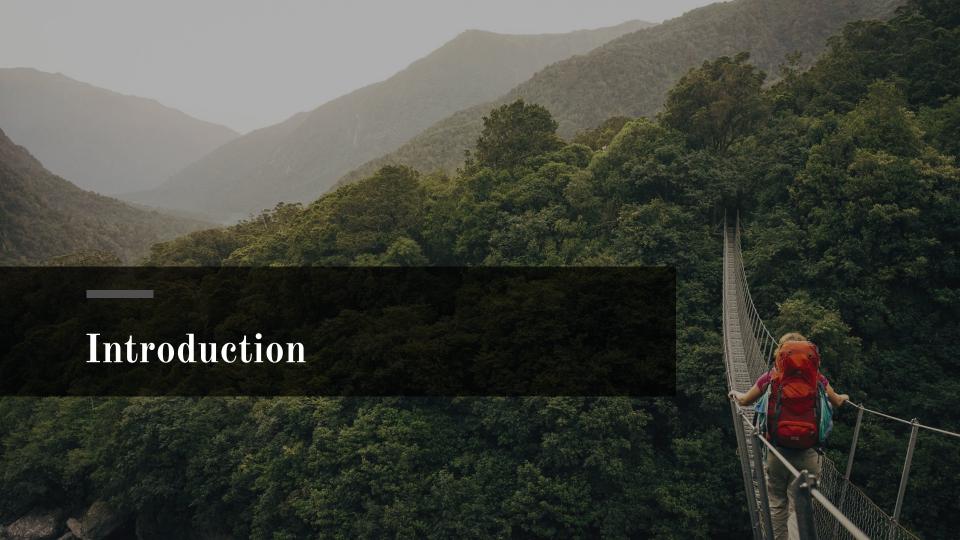
Modelling and Simulating Social Systems

Fall 2018

Professors Dirk Helbing, Leonel Aguilar Melgar, Nino Antulov-Fantulin

IBERIA

How do task variety and interpersonal relationships influence performance?



A workplace is composed of agents which must perform a series of tasks.

Each agent possesses a skillset: here, their expertise and motivation for each skill is recorded.

Each task is composed of a series of actions.

Each action requires exactly one skill.

What is task variety?

A measure for the variety of the skills associated with the collection of actions.

High task variety means that many actions will require the frequent activation of different sets of skills by the intervening agents (= a lot of context switching).

Example

Low task variety

- Pluck peaches
- Put them in a box
- Sell them

1

- Pluck peaches
- Put them in a box
- Ship them

2

High task variety

- Pluck peaches
- Put them in a box
- Sell them

- Pluck peaches

- Buy other ingredients
- Make jam

7

What is group performance?

Group performance is determined by two factors:

- the time taken by the agents to perform the tasks;
- the *coordination time*, i.e., the time taken by the agents to distribute tasks between themselves.

Group performance depends on the designated tasks.

How do task variety and interpersonal relationships influence performance?

What about interpersonal relationships?

Myers-Briggs Type Indicator (MBTI)

<u>E</u> XTRAVERT	OB <u>S</u> ERVANT	
INTROVERT	I <u>N</u> TUITIVE	
<u>T</u> HINKING	<u>J</u> UDGING	
<u>F</u> EELING	<u>P</u> ROSPECTING	

Analysts



"ARCHITECT"
INTJ (-A/-T)

Imaginative and strategic thinkers, with a plan for everything.



"LOGICIAN" INTP (-A/-T)

Innovative inventors with an unquenchable thirst for knowledge.



"COMMANDER" ENTJ (-A/-T)

Bold, imaginative and strong-willed leaders, always finding a way – or making



"DEBATER"

ENTP (-A/-T)

Smart and curious thinkers who cannot resist an intellectual challenge.

Sentinels



"LOGISTICIAN"

Practical and fact-minded individuals, whose reliability cannot be doubted.



"DEFENDER"

ISFJ (-A/-T)

Very dedicated and warm protectors, always ready to defend their loved ones.



ESTJ (-A/-T)

Excellent administrators, unsurpassed at managing things – or people.



"CONSUL" ESFJ (-A/-T)

Extraordinarily caring, social and popular people, always eager to help.

Diplomats



"ADVOCATE" INFJ (-A/-T)

Quiet and mystical, yet very inspiring and tireless idealists.



"MEDIATOR" INFP (-A/-T)

Poetic, kind and altruistic people, always eager to help a good cause.



"PROTAGONIST"

ENFJ (-A/-T)

Charismatic and inspiring leaders, able to mesmerize their listeners.



"CAMPAIGNER" ENFP (-A/-T)

Enthusiastic, creative and sociable free spirits, who can always find a reason to smile.

Explorers



"VIRTUOSO"

Bold and practical experimenters, masters of all kinds of tools.



"ADVENTURER"

Flexible and charming artists, always ready to explore and experience something new.



"ENTREPRENEUR"

Smart, energetic and very perceptive people, who truly enjoy living on the edge.



"ENTERTAINER"

ESFP (-A/-T)

Spontaneous, energetic and enthusiastic people – life is never boring around them.

Analysts



"ARCHITECT"

INTJ (-A/-T)

Imaginative and strategic thinkers, with a plan for everything.



"LOGICIAN"

INTP (-A/-T)

Innovative inventors with an unquenchable thirst for knowledge.



"COMMANDER"

ENTJ (-A/-T)

Bold, imaginative and strong-willed leaders, always finding a way – or making one.



"DEBATER"

ENTP (-A/-T)

Smart and curious thinkers who cannot resist an intellectual challenge.

Diplomats



"ADVOCATE"

INFJ (-A/-T)

Quiet and mystical, yet very inspiring and tireless idealists.



"MEDIATOR"

INFP (-A/-T)

Poetic, kind and altruistic people, always eager to help a good cause.



"PROTAGONIST"

ENFJ (-A/-T)

Charismatic and inspiring leaders, able to mesmerize their listeners.



"CAMPAIGNER"

ENFP (-A/-T)

Enthusiastic, creative and sociable free spirits, who can always find a reason to smile.

Sentinels



"LOGISTICIAN"

ISTJ (-A/-T)

Practical and fact-minded individuals, whose reliability cannot be doubted.



"DEFENDER"

ISFJ (-A/-T)

Very dedicated and warm protectors, always ready to defend their loved ones.



"EXECUTIVE"

ESTJ (-A/-T)

Excellent administrators, unsurpassed at managing things – or people.



"CONSUL"

ESFJ (-A/-T)

Extraordinarily caring, social and popular people, always eager to help.

Explorers



"VIRTUOSO"

ISTP (-A/-T)

Bold and practical experimenters, masters of all kinds of tools.



"ADVENTURER"

ISFP (-A/-T)

Flexible and charming artists, always ready to explore and experience something new.



"ENTREPRENEUR"

ESTP (-A/-T)

Smart, energetic and very perceptive people, who truly enjoy living on the edge.



"ENTERTAINER"

ESFP (-A/-T)

Spontaneous, energetic and enthusiastic people – life is never boring around them.

Analysts



"ARCHITECT" INTJ (-A/-T)

Imaginative and strategic thinkers, with a plan for everything.



"LOGICIAN" INTP (-A/-T)

Innovative inventors with an unquenchable thirst for knowledge.



"COMMANDER" ENTJ (-A/-T)

Bold, imaginative and strong-willed leaders, always finding a way – or making



"DEBATER"

ENTP (-A/-T)

Smart and curious thinkers who cannot resist an intellectual challenge.

Sentinels



"LOGISTICIAN"

Practical and fact-minded individuals, whose reliability cannot be doubted.



"DEFENDER"

Very dedicated and warm protectors, always ready to defend their loved ones.



"EXECUTIVE"

ESTJ (-A/-T)

Excellent administrators, unsurpassed at managing things - or people.



"CONSUL" ESFJ (-A/-T)

Extraordinarily caring, social and popular people, always eager to help.

Diplomats



"ADVOCATE" INFJ (-A/-T)

Quiet and mystical, yet very inspiring and tireless idealists.



"MEDIATOR" INFP (-A/-T)

Poetic, kind and altruistic people, always eager to help a good cause.



"PROTAGONIST"

ENFJ (-A/-T)

Charismatic and inspiring leaders, able to mesmerize their listeners.



"CAMPAIGNER" ENFP (-A/-T)

Enthusiastic, creative and sociable free spirits, who can always find a reason to

Explorers



"VIRTUOSO"

Bold and practical experimenters, masters of all kinds of tools.



"ADVENTURER"

Flexible and charming artists, always ready to explore and experience something new.



"ENTREPRENEUR"

Smart, energetic and very perceptive people, who truly enjoy living on the edge.



"ENTERTAINER"

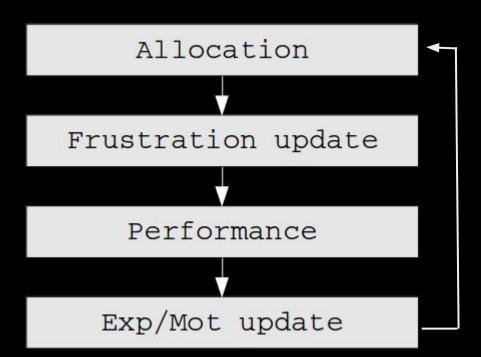
eous, energetic and enthusia

Spontaneous, energetic and enthusiastic people – life is never boring around them.

Main Contributions

- (1) Resurrection of WORKMATE-I
 - \circ Delphi6 \rightarrow Python3
 - Object-oriented
 - Incorporation of plotting libraries
- (2) Modelling frustration/happiness related to work environment
- (3) Linking two areas of research
 - Task allocation and group performance
 - Personality models

Model



Tasks

Allocation

Frustration update

Performance

Exp/Mot update

Several cycles

• Several actions per cycle

• One skill per action

A1	A1		A1
A2	A2	• • •	A2
<u></u>	5)		
An	An		An

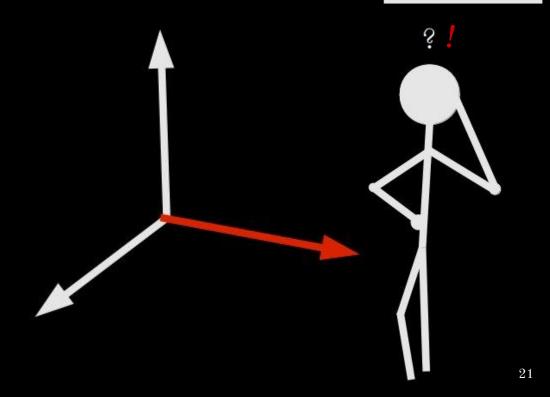
Agents: dimensions

- Allocation

 Frustration update

 Performance
 - Exp/Mot update

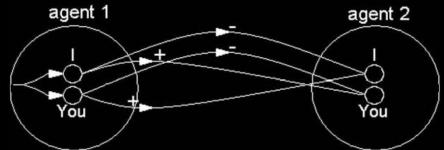
- Per skill
 - o Expertise
 - Motivation
- Per agent
 - o Frustration
 - MBTI



Agents: interactions



$$\begin{split} & I_2 := I_2 - i \cdot I_1 I_2 | I_1 - I_2 | \\ & Y_2 := Y_2 - i \cdot Y_1 Y_2 | Y_1 - Y_2 | \\ & Y_2 := Y_2 + \epsilon \cdot (1 - Y_2) I_1 | I_1 - I_2 | \\ & I_2 := I_2 + \epsilon \cdot (1 - I_2) Y_1 | Y_1 - Y_2 | \end{split}$$

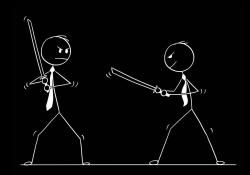


Agents: mood



$$f_{t+1} := 0.8f_t + 0.2I(T, r_{ij})$$

$$I(T, r_{ij}) = I_{max} (1 - e^{-\beta \frac{1 - r_{ij}}{r_{ij}} \frac{\mathfrak{T}/\mathfrak{T}_{max}}{1 - \mathfrak{T}/\mathfrak{T}_{max}}})$$



Agents: performance



$$t_{perf_a} = \sum_{i=1}^{N_{actions}} \frac{t_{action_i}}{\alpha_e \frac{e_i}{e_{max}} + \alpha_m \frac{m_i}{m_{max}} + \alpha_f \frac{1-f}{f_{max}}}$$

$$T_{perf} = max\{t_{perf_1}, ..., t_{perf_n}\} + T_{coordination}$$



Allocation Frustration update Performance Exp/Mot update

Agents: expertise & motivation

$$p_{t+1} = p_t + \lambda_p \frac{p_{max} - p_t}{p_{max}}$$

$$p_{t+1} = \frac{(p_t - \mu_p)p_{max}}{p_{max} - \mu_p}$$

Implementation

Simulator as a 'Black Box'

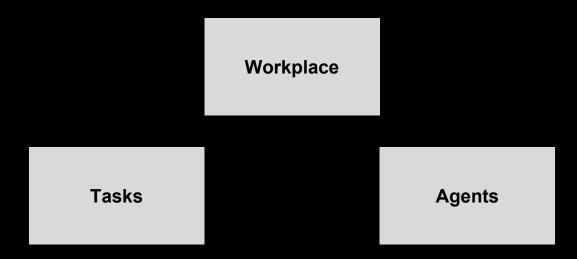
INPUTS

- Parameter list
- List of Agents
- List of Tasks

SIMULATOR

OUTPUTS

- Expertise
- Motivation
- Performance
- Frustration



A workplace is composed of agents which must perform a series of tasks.

Workplace **Tasks** Agents

Actions Each task is composed of a series of actions.

Workplace

Tasks

Actions

Agents

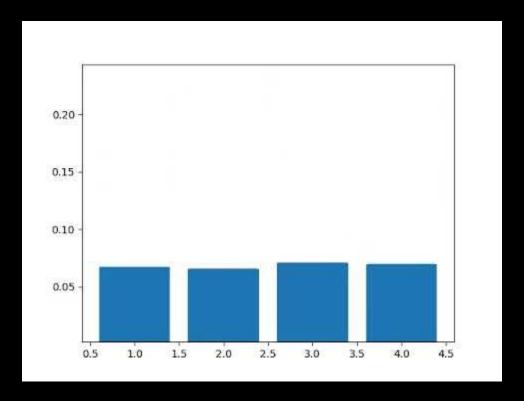
Skills

Each action requires exactly one skill.

Each agent possesses a skillset: Workplace here, their expertise and motivation for each skill is **Tasks Agents Actions Skills**

recorded.

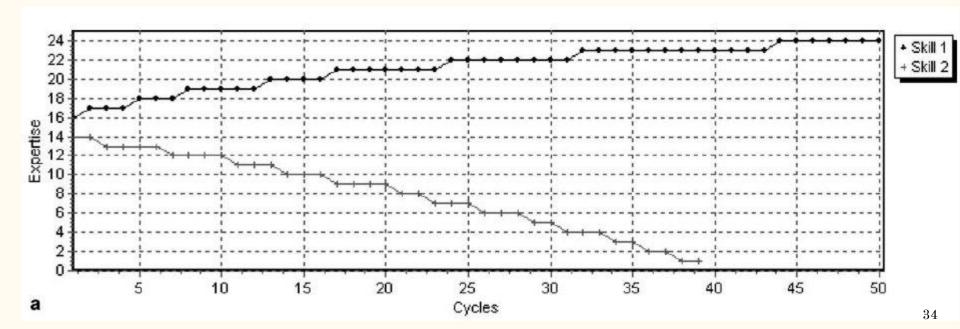
Dynamic plots



Results

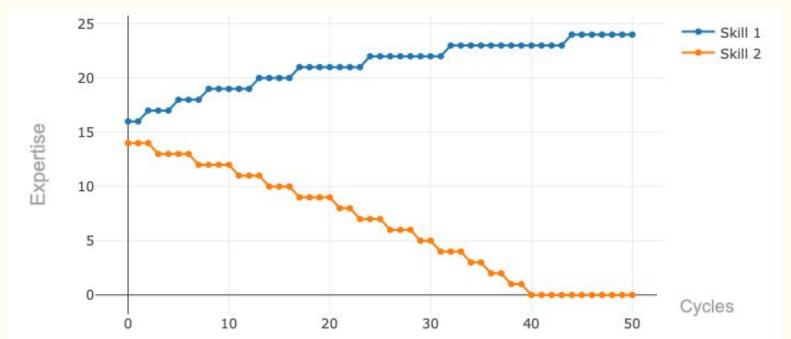
0.1 Replicating the results

Expertise over time



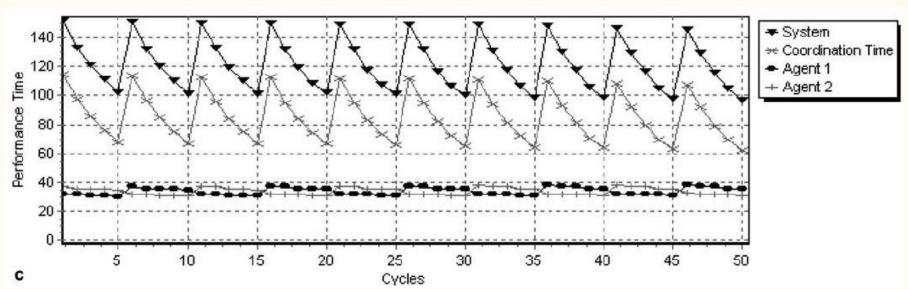
0.1 Replicating the results

Expertise over time



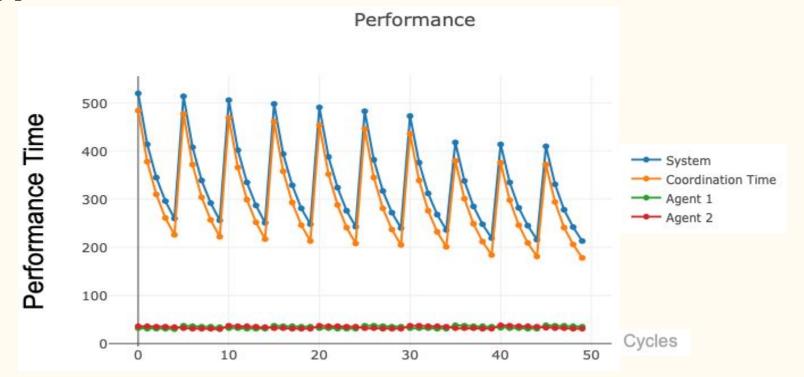
0.2 Replicating the results

Group performance over time



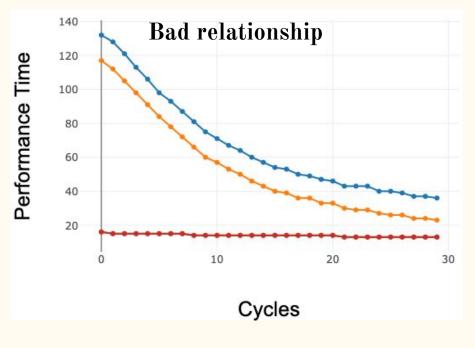
0.2 Replicating the results

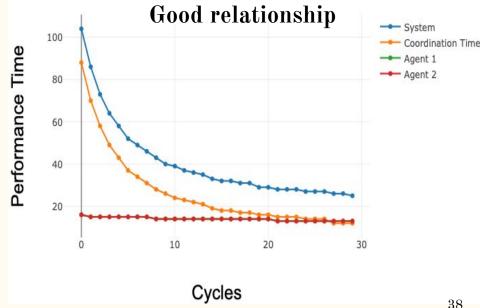
Group performance over time



Experiment 1.1: performance

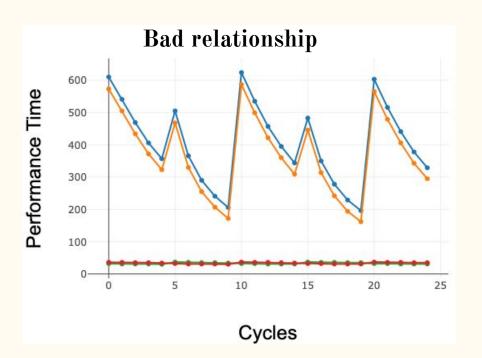
Low task variety

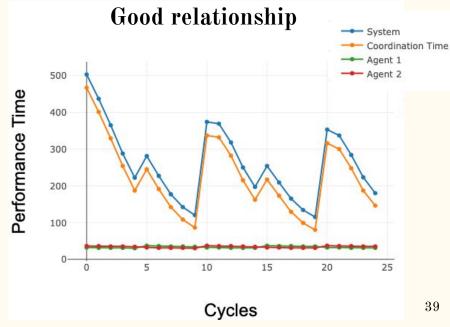




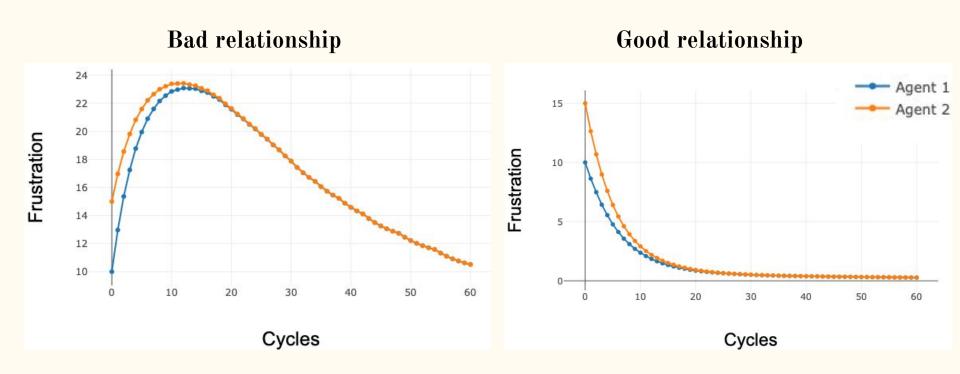
Experiment 1.2: performance

High task variety





Experiment 2: frustration



Specialization smooths out conflicts...

Specialization smooths out conflicts...

... if there is a 'routine'

Conclusions

Conclusions

Replicated results from bibliography in a modern and adaptable form.

Expanded the model to include a measure of frustration in agents.

Incorporated the nuanced nature of interpersonal relationships in the model.

Limitations

Absence of randomness.

Parameters were determined empirically.

No complex tasks and dependencies.

Future Work

Include a greater number of agents at the expense of complexity.

Group Formation: allow agents to join/leave a workplace → stable arrangement?

Different personality models: Belbin Team Roles? → more work-oriented



"ARCHITECT"

INTJ (-A/-T)

Thank you.



0.67

Material

Lo tienes todo en casa

- 2 vasos
- Sal de mesa
- 2 huevos
- Agua



