

# Foundation of Business Analysis

# Introduction of Business Analytics

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## 1. What are Business Analytics (BA)?

- › Business Analytics (BA) involves using data, statistical analysis, and technology to analyse business information and derive valuable insights. It empowers organizations to:
  - Understand current performance
  - Predict future trends and outcomes
  - Make informed decisions to improve efficiency, customer satisfaction, and profitability
- › BA combines multiple techniques, including data collection, data cleaning, visualization, and advanced statistical analysis, to convert raw data into actionable information. By leveraging these insights, businesses can optimize their operations, strategies, and decision-making processes.

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# Business Analysis



# Real-Life Examples of Business Analytics

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## 1. Retail Industry Example:

- A **retail company** might use BA to analyse customer purchase history. By identifying trends and popular products, they can optimize their inventory management, minimize stockouts, and tailor marketing campaigns to specific customer needs.
- *Real-Life Example:* Amazon uses data-driven algorithms to recommend products based on previous customer behaviour, enhancing customer experience and driving sales.

## 2. Healthcare Industry Example:

- In **healthcare**, BA can help hospitals predict patient flow, optimize staffing, and improve patient outcomes by analysing historical health data and trends.
- *Real-Life Example:* Hospitals use predictive analytics to determine peak times and allocate resources effectively, improving both patient care and operational efficiency.

## 3. Logistics & Supply Chain Example:

- A **logistics company** might use BA to optimize delivery routes, reducing fuel costs and delivery times while improving customer satisfaction.
- *Real-Life Example:* UPS uses analytics to optimize its delivery network, saving millions in fuel and improving delivery times for customers worldwide.

# History of Business Analytics

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## 2.1 Early Beginnings

- **19th Century: Introduction of Statistical Techniques in Business**

- The **19th century** marked the beginning of applying statistical methods to business processes.
- Businesses started using **time series analysis** for **inventory control**, helping them track the movement of products over time and optimize stock levels.
- These early statistical techniques laid the foundation for data-driven decision-making in business.

- **1950s: Advent of Computers and Management Information Systems (MIS)**

- The 1950s saw the **introduction of computers**, revolutionizing data storage and processing.
- With the help of computers, businesses could store vast amounts of data and process it more efficiently, something that was impossible with manual methods.
- This period also led to the creation of **Management Information Systems (MIS)**, which were used to generate reports and insights from the data to assist managers in decision-making.
- **MIS** was a precursor to modern business analytics, as it began the practice of collecting, organizing, and analyzing business data systematically.

## 2.2 Development in the 1980s and 1990s

- **Emergence of Enterprise Resource Planning (ERP) Systems**

- During the **1980s and 1990s**, businesses started using **Enterprise Resource Planning (ERP)** systems, which integrated various business functions (finance, HR, inventory, etc.) into a single system.
- ERPs allowed companies to automate and streamline processes, leading to better data sharing, reduced errors, and increased efficiency across departments.
- ERP systems also helped businesses collect and analyze data from multiple areas of their operations, offering more accurate insights.

- **Widespread Adoption of Spreadsheets for Financial Modeling and Data Analysis**

- The **spreadsheet** became a powerful tool during this period, especially for financial modeling and data analysis.
- Programs like **Microsoft Excel** allowed businesses to easily organize data, run calculations, and create models for decision-making.
- Spreadsheets became one of the most common ways to perform business analytics at a small scale, and they remain crucial tools for many companies today.

## 2.3 21st Century and Beyond

- **2000s: Introduction of Advanced Data Analytics Tools**

- The early 2000s brought more **advanced data analytics tools** such as **SAS**, **R**, and **Tableau**.
  - **SAS**: A software suite used for advanced analytics, business intelligence, and data management.
  - **R**: A programming language and software environment for statistical computing and graphics, popular among data scientists.
  - **Tableau**: A data visualization tool that helped businesses turn complex data into easy-to-understand visual formats (charts, graphs, etc.).
- These tools allowed businesses to analyze data more deeply and at a larger scale than before, providing richer insights.



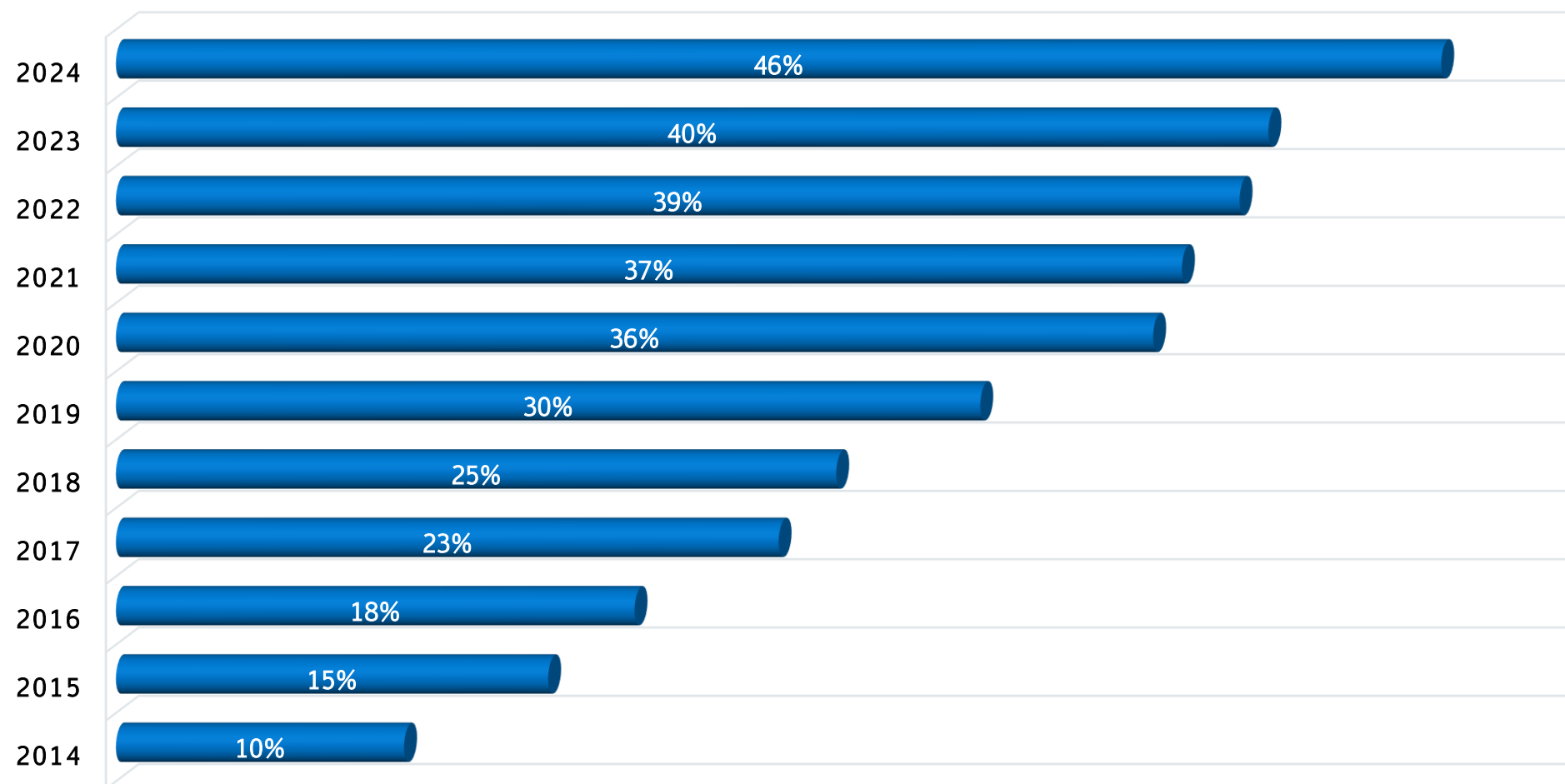
## 2010s: The Rise of Big Data and Machine Learning

- The **2010s** saw the emergence of **Big Data**—vast amounts of data generated from various sources such as social media, IoT devices, and transaction records.
- With this influx of data, companies turned to **machine learning** techniques, which allowed them to create models that could predict future outcomes, recognize patterns, and automate decision-making.
- **Big Data** and **machine learning** revolutionized business analytics, enabling businesses to handle **unstructured data** (e.g., text, images, video) and gain insights at a scale never seen before.

## Present Day: Integration of AI, Cloud Computing, and Real-Time Analytics

- **Artificial Intelligence (AI)** and **cloud computing** have further transformed business analytics.
  - **AI** algorithms help businesses automate decision-making, personalize customer experiences, and predict market trends.
  - **Cloud computing** allows businesses to store and process large amounts of data without needing expensive physical infrastructure.
  - **Real-time data analytics platforms** like **Power BI** and **Snowflake** provide businesses with the ability to analyze data as it is being generated, enabling immediate, data-driven decisions.
- These advancements are leading to more efficient operations, faster insights, and more personalized customer experiences.

# Demand and Growth



# Types of Business Analytics

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# 3.1 Descriptive Analytics

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- **Focus:** Understanding historical data to identify trends and patterns.

Descriptive analytics is the most basic type of analytics. It focuses on summarizing past data to understand what has happened in the past. It uses techniques like data aggregation, data mining, and basic statistical methods to describe the data.

- **How it Works:**

Descriptive analytics uses data from the past to create reports, dashboards, or visualizations. These reports can show patterns, trends, and relationships within the data, helping businesses understand past performance and areas for improvement.

- **Real-Life Example:**

## **Retail Store Sales Analysis:**

A **retail store** uses descriptive analytics to analyze last year's sales data. By identifying the best-selling products, the store can determine which items were most popular, the peak seasons for sales, and customer preferences.

- **Example Outcome:** The store might discover that winter jackets sold the most during the holiday season, helping them plan inventory for the next year by increasing stock during the same period.

- **Key Tools:** Dashboards, Reports, Data Visualizations (e.g., bar charts, pie charts, histograms).

## 3.2 Predictive Analytics

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- **Focus:** Using historical data and statistical models to forecast future trends.  
Predictive analytics is about predicting future outcomes based on historical data. This type of analytics uses statistical models, machine learning algorithms, and data mining techniques to predict what will happen next.
- **How it Works:**  
Predictive analytics involves analyzing historical data to identify patterns and trends, and then applying statistical models or machine learning algorithms to forecast future behavior or events. It's particularly useful in risk management, marketing, and forecasting.
- **Real-Life Example:**  
**Bank Credit Scoring and Loan Defaults:**  
Banks use **predictive analytics** to assess the likelihood of a customer defaulting on a loan. By analyzing past customer behavior, such as their payment history, income level, and credit score, banks predict which customers are more likely to default in the future.
  - **Example Outcome:** If a customer has a history of late payments, the model might flag them as a higher risk, leading the bank to offer higher interest rates or deny the loan.
- **Key Tools:** Regression models, Decision Trees, Neural Networks, Time Series Forecasting.

## 3.3 Prescriptive Analytics

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- **Focus:** Recommending actions to achieve desired outcomes using optimization and simulation. Prescriptive analytics goes beyond predicting future outcomes and helps businesses take action to achieve specific objectives. It uses advanced techniques like optimization, simulation, and machine learning to recommend the best course of action for a given situation.
- **How it Works:** Prescriptive analytics answers the question, "What should we do next?" It uses insights from descriptive and predictive analytics and applies algorithms to suggest the most effective decisions. These algorithms take into account multiple variables and constraints to recommend the optimal solution.
- **Real-Life Example:**

### **Delivery Service Route Optimization:**

A **delivery company** like UPS uses **prescriptive analytics** to optimize its delivery routes. By analyzing factors like traffic patterns, delivery schedules, and fuel costs, prescriptive models recommend the most efficient routes for drivers.

**Example Outcome:** This results in faster deliveries, reduced fuel consumption, and lower operational costs, ultimately improving customer satisfaction and the company's profitability.

- **Key Tools:** Optimization Algorithms, Simulation Models, Linear Programming.

## 3.4 Diagnostic Analytics

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- **Focus:** Investigating why something happened. Diagnostic analytics helps businesses understand the underlying causes of past events. While descriptive analytics tells you what happened, diagnostic analytics digs deeper to explore the reasons behind those events. It often involves examining correlations and conducting root cause analysis.
- **How it Works:**  
Diagnostic analytics involves examining data in greater detail to uncover patterns and correlations that explain the reasons behind a particular event or outcome. It often requires more advanced techniques like data mining, correlation analysis, and root cause analysis.
- **Real-Life Example:**  
**Customer Feedback and Product Returns:**  
A **clothing company** may notice an increase in **product returns** and use diagnostic analytics to determine why. By analyzing customer feedback, purchase data, and return reasons, they may discover that a certain fabric used in the shirts is irritating to customers, leading to higher returns.
  - **Example Outcome:** Understanding this issue allows the company to change the fabric or improve its product description to prevent future returns, improving customer satisfaction and reducing costs.
- **Key Tools:** Data Mining, Correlation Analysis, Root Cause Analysis.

Type	Focus	Example
Descriptive	Understanding historical data and trends	Retail store analyzing sales data to identify best-selling products
Predictive	Forecasting future trends and outcomes	Banks using credit scores and past behavior to predict loan defaults
Prescriptive	Recommending actions based on data insights	Delivery services optimizing routes to reduce fuel costs and travel time
Diagnostic	Investigating why something happened	Analyzing customer feedback to understand reasons for product returns



# Present Scenario of Business Analytics

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## 4.1 Adoption Across Industries

- **Healthcare:** Predictive analytics for patient diagnosis and treatment planning.
- **Finance:** Fraud detection and portfolio optimization.
- **Retail:** Inventory management and personalized marketing.
- **Manufacturing:** Predictive maintenance and supply chain analytics.

## › 4.2 Trends and Innovations

- Increased use of Artificial Intelligence (AI) for real-time decision-making.
- Data democratization through self-service BI tools like Tableau and Power BI.
- Integration of IoT (Internet of Things) devices for real-time data collection and analysis.

# Tools and Technologies in Business Analytics

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## 5.1 Statistical Tools

### ➤ R

- › **Purpose:** R is a programming language and software environment used for statistical computing and graphics. It is widely used in academia and industries that require advanced statistical analysis and data visualization.
- › **Applications:**
  - Statistical Modeling:** R is used for linear and nonlinear modeling, time-series analysis, classification, and clustering.
  - Data Visualization:** R provides packages like ggplot2 that allow users to create high-quality graphs and charts to visualize data trends.
  - Machine Learning:** R has packages like caret for training machine learning models and making predictions.
- Real-Life Example:** A financial analyst could use R to create complex models for predicting stock market trends based on historical data and perform risk analysis.

# Tools and Technologies in Business Analytics

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## ➤ Python

- › **Purpose:** Python is a versatile programming language, and its libraries (such as pandas, NumPy, scikit-learn, and matplotlib) are essential for data manipulation, machine learning, and statistical analysis.

## › Applications:

**Data Analysis:** The pandas library is used for data cleaning, transformation, and manipulation. Python can handle structured, semi-structured, and unstructured data.

**Machine Learning:** Libraries like scikit-learn provide tools for building predictive models, classification, regression, and clustering.

**Data Visualization:** Python's matplotlib and seaborn libraries allow users to create various types of charts and graphs for data visualization.

- › **Real-Life Example:** A marketing team might use Python to analyze customer behavior from transaction data, segment customers, and predict which products they are likely to purchase next.

# Tools and Technologies in Business Analytics

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## 5.2 Data Visualization Tools

### ➤ **Tableau**

- › **Purpose:** Tableau is a data visualization tool that allows users to create interactive, shareable dashboards. It is widely used for business intelligence and data exploration.
- › **Applications:**
  - **Interactive Dashboards:** Tableau is known for its drag-and-drop interface, allowing users to build dynamic dashboards that can be updated in real time.
  - **Real-Time Insights:** Businesses use Tableau to visualize sales, marketing performance, financial data, and other key performance indicators (KPIs) across different departments.
  - **Data Exploration:** It enables users to explore large datasets and identify hidden patterns, outliers, and trends through intuitive visualization.
- › **Real-Life Example:** A retail company could use Tableau to create a dashboard showing real-time sales data, customer demographics, and inventory levels across multiple stores, allowing decision-makers to adjust strategies quickly.

# Tools and Technologies in Business Analytics

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## ➤ Power BI

- › **Purpose:** Power BI is a business analytics service by Microsoft, allowing users to create reports and dashboards with data from various sources. It integrates well with Microsoft Office tools like Excel, Azure, and SQL Server.
- › **Applications:**
  - **Business Intelligence:** Power BI helps users analyze and share business insights by connecting to multiple data sources (cloud-based, on-premises) and visualizing data in real-time.
  - **Data Sharing and Collaboration:** With Power BI, users can easily share dashboards and reports with colleagues and stakeholders, fostering collaboration.
  - **Data Transformation:** Power BI includes Power Query for data cleaning, transformation, and combining different data sources.
- › **Real-Life Example:** A finance department might use Power BI to pull data from ERP systems and present key financial metrics in real-time, such as revenue, expenses, and profit margins, through an interactive dashboard.

# Tools and Technologies in Business Analytics

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## › 5.3 Database Management Tools

### ➤ SQL (Structured Query Language)

- › **Purpose:** SQL is the standard language used to manage and query structured databases. It is essential for extracting, updating, and managing data in relational databases.
- › **Applications:**
  - **Data Retrieval:** SQL allows businesses to retrieve data from large relational databases using queries.
  - **Data Filtering and Aggregation:** SQL is used to filter, sort, and aggregate data to generate useful reports or insights (e.g., top-selling products, average transaction value).
  - **Data Management:** SQL also helps with data insertion, deletion, and updates, which is crucial for database administration.
- › **Real-Life Example:** A sales manager might use SQL to query a company's database to retrieve sales data for the last quarter, filtering results by region and product category to identify top performers.

# Tools and Technologies in Business Analytics

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## ➤ Snowflake

- › **Purpose:** Snowflake is a cloud-based data warehousing platform that allows businesses to store and analyze large amounts of structured and semi-structured data. It separates compute and storage functions, making it more scalable and flexible than traditional data warehouses.
- › **Applications:**
  - **Cloud Data Warehousing:** Snowflake provides businesses with a platform to store vast amounts of data in the cloud and access it easily for analysis.
  - **Data Integration:** It allows businesses to integrate data from multiple sources, including structured, semi-structured (JSON, XML), and unstructured data.
  - **Real-Time Data Processing:** Snowflake supports real-time data processing and analytics, enabling businesses to act on insights as they arise.
- › **Real-Life Example:** A global e-commerce company could use Snowflake to integrate data from customer orders, inventory, and customer service interactions to generate comprehensive reports for improving supply chain efficiency.

# Tools and Technologies in Business Analytics

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## › 5.4 Advanced Analytics Tools

### ➤ SAS (Statistical Analysis System)

- › **Purpose:** SAS is a software suite used for advanced analytics, data mining, statistical analysis, and predictive modeling. It is widely used by organizations for big data analytics and decision-making.
- › **Applications:**
  - **Predictive Analytics:** SAS is often used to create complex models that predict future events, like customer behavior, financial risk, or operational inefficiencies.
  - **Data Mining:** It helps businesses extract valuable patterns and insights from large datasets, often used in fraud detection or market segmentation.
  - **Optimization:** SAS is used for optimization tasks, such as resource allocation, pricing strategies, or supply chain management.
- › **Real-Life Example:** A healthcare provider might use SAS to predict patient admissions based on historical data, helping them optimize staffing and reduce patient wait times.



# Tools and Technologies in Business Analytics

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## ➤ Apache Spark

- › **Purpose:** Apache Spark is an open-source, distributed computing system that allows for real-time big data processing. It is widely used for handling large-scale data analytics and machine learning applications.
- › **Applications:**
  - **Big Data Processing:** Spark enables businesses to process massive datasets in real-time, ideal for streaming data, such as website traffic, social media interactions, or sensor data.
  - **Machine Learning:** Spark integrates with libraries like MLlib, which is used to develop machine learning models for tasks like classification, regression, and clustering.
  - **Real-Time Analytics:** Spark's real-time streaming capabilities enable businesses to perform real-time data analytics and act on insights instantly.
- › **Real-Life Example:** A financial institution might use Apache Spark to analyze stock market data in real-time, looking for patterns in stock prices and news sentiment to inform trading decisions.

Category	Tool	Purpose	Applications
Statistical Tools	R	Statistical modeling and data visualization	Predictive modeling, data analysis, visualization
	Python	Data analysis and machine learning	Data manipulation (pandas), machine learning (scikit-learn), visualization
Data Visualization	Tableau	Interactive dashboards and real-time insights	Business intelligence, real-time reporting, data visualization
	Power BI	Business intelligence and reporting	Data integration, report sharing, dashboard creation
Database Tools	SQL	Querying structured databases	Data retrieval, data management, reporting
	Snowflake	Cloud-based data warehousing	Real-time data analysis, data storage, data integration
Advanced Analytics	SAS	Advanced analytics and predictive modeling	Predictive analytics, data mining, optimization
	Apache Spark	Real-time big data processing	Big data analysis, machine learning, real-time analytics

# Real Time Examples

## 6.1 Retail

**Clustering Algorithms:** Supermarkets use clustering algorithms to analyze customers' buying patterns and group them based on similar behaviors.

- **Example:** Grouping customers who frequently buy organic products vs. those who buy processed foods.
- **Targeted Promotions:** Based on these customer groups, the supermarket can create personalized offers.
- **Example:** Offering a discount on organic products to customers who are in the "organic buyers" group.
- **Benefits:** Helps increase sales by offering relevant products to the right customers and enhances customer satisfaction by providing personalized deals.

## 6.2 Healthcare

**Predictive Models for Patient Re-admissions:** Hospitals use predictive analytics to forecast which patients are likely to be readmitted after treatment.

- **Example:** A model might predict that patients with chronic heart disease are at higher risk of being readmitted within 30 days.
- **Resource Allocation:** By predicting readmissions, hospitals can allocate resources such as medical staff, beds, and equipment more efficiently.
- **Benefits:** Improves patient care by addressing potential issues before they arise and reduces hospital costs by preventing unnecessary readmissions.

## 6.3 Manufacturing

**Predictive Maintenance:** Manufacturing companies use sensors and data analysis to predict when machines might fail.

- **Example:** A factory uses data from machines (like temperature, vibration, and pressure) to predict when a part is likely to wear out.
- **Maintenance Scheduling:** The system alerts the maintenance team to fix or replace parts before they break down, avoiding unplanned downtime.
- **Benefits:** Reduces production disruptions, lowers repair costs, and increases overall machine efficiency.

## 6.4 Finance

**Fraud Detection Systems:** Banks and financial institutions use advanced analytics to detect fraudulent transactions in real-time.

- **Example:** A system might flag an unusual transaction, such as a large withdrawal from an account in another country.
- **Anomaly Detection:** The system looks for patterns or anomalies in transaction data (e.g., a customer usually spends in one area but suddenly makes large, out-of-character purchases).
- **Benefits:** Helps prevent financial losses by quickly identifying fraud, and protects customers by minimizing the risk of unauthorized transactions.

# 7. The Future of Business Analytics

## › **AI Integration: Enhanced Decision-Making Through AI-Driven Insights**

- **Explanation:** AI (Artificial Intelligence) is becoming increasingly integrated into business analytics, enabling organizations to make more accurate and efficient decisions based on data.
  - **How It Works:** AI uses machine learning (ML) algorithms to analyze vast amounts of data, identify patterns, and generate insights that can drive business decisions. AI can go beyond simple data analysis by offering predictive analytics and optimizing processes in real time.
  - **Practical Example:**  
**Retail Industry Example:** An online clothing store uses AI to analyze customer purchasing history, browsing behavior, and social media activity. The AI system then predicts which products a customer is likely to buy next and personalizes the shopping experience for that individual, resulting in higher sales and improved customer satisfaction.
  - **Benefits:** AI enables businesses to make faster, more informed decisions, enhance operational efficiency, and improve customer experiences.

## › Natural Language Processing (NLP): Simplifying Analytics by Enabling Queries in Plain Language

- **Explanation:** NLP allows users to interact with data using natural language (like English or any other spoken language), making analytics accessible even to those who aren't experts in data analysis.
  - **How It Works:** NLP technology helps businesses interpret and process human language, turning complex data into insights that can be accessed by simply asking questions in a natural way. This eliminates the need for specialized data-querying skills like SQL.
  - **Practical Example:**  
**Customer Service Example:** A customer service team at a bank uses an NLP-powered analytics tool to pull reports from a large database of customer feedback. A manager can type questions like "How many customers complained about mobile banking issues last month?" and the tool will provide the answer instantly without requiring advanced data skills.
  - **Benefits:** NLP makes business analytics more user-friendly, enabling employees at all levels to gain insights without requiring technical expertise.



# Ethical Analytics: Increased Focus on Data Privacy and Responsible Use of AI

- **Explanation:** As data collection and AI use increase, businesses must prioritize ethical analytics practices, ensuring that data is collected, used, and shared responsibly and in compliance with privacy regulations.
  - **How It Works:** Ethical analytics involves ensuring that data privacy is respected, AI models are transparent, and data biases are minimized. This also includes being transparent with customers about how their data is used and ensuring that AI algorithms are fair and non-discriminatory.
  - **Practical Example:**  
**Healthcare Example:** A hospital uses AI to predict patient outcomes based on historical data. Ethical analytics ensures that the data is anonymized and that the AI system does not introduce biases based on race, gender, or socioeconomic status. The hospital also follows strict guidelines to protect patient privacy and comply with healthcare data regulations like HIPAA (Health Insurance Portability and Accountability Act).
  - **Benefits:** Ethical analytics builds trust with customers and stakeholders, minimizes the risk of data misuse, and ensures that AI applications are fair, transparent, and legally compliant.

Aspect	Business Analytics	Business Analysis
Focus Area	Analyzing historical data to predict future trends.	Identifying business problems and defining solutions.
Tools and Techniques	Statistical tools, data mining, machine learning, predictive models.	Frameworks, process mapping, requirements gathering, SWOT analysis.
Objective	Extract actionable insights from data to improve performance.	Solve business problems and improve processes.
Time Frame	Analyzes past data and forecasts future trends (short to long term).	Focuses on current issues and future process improvements.
Scope	Data-driven, quantitative analysis of business performance.	Broader scope, both qualitative and quantitative, addressing business change.
Outcome	Data-driven insights and recommendations for decision-making.	Business solutions, process improvements, and system requirements.



## 1. Focus Area

- **Business Analytics:** Focuses on analyzing historical data to gain insights and predict future trends.
  - **Example:** A retail chain uses sales data from the past year to predict which products will be popular in the upcoming season.
- **Business Analysis:** Focuses on identifying business problems and defining solutions to improve processes, operations, or outcomes.
  - **Example:** A company's business analyst works with the sales team to identify inefficiencies in their workflow and suggests a new CRM system to improve customer relationship management.



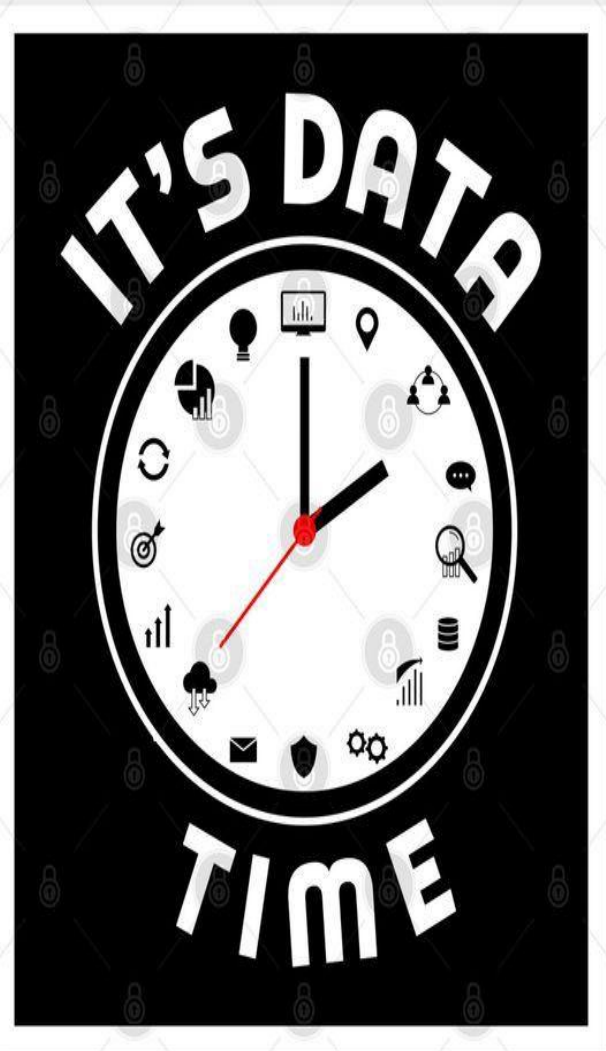
## › 2. Tools and Techniques

- **Business Analytics:** Primarily uses statistical tools, data mining, machine learning, and predictive models to analyze data.
  - **Example:** A marketing team uses customer segmentation analysis to create targeted ad campaigns based on buying behavior.
- **Business Analysis:** Uses frameworks, models, and methods like SWOT analysis, process mapping, and requirements gathering to define business needs.
  - **Example:** An analyst conducts interviews with stakeholders to gather requirements for a new software system.



### › 3. Objective

- **Business Analytics:** Aims to extract actionable insights from data to inform decision-making and improve business performance.
  - **Example:** A financial institution uses predictive analytics to forecast future market trends and adjust investment strategies.
- **Business Analysis:** Aims to solve business problems or improve processes by analyzing needs, defining solutions, and ensuring the right outcomes.
  - **Example:** A company hires a business analyst to improve supply chain efficiency by redesigning the procurement process.

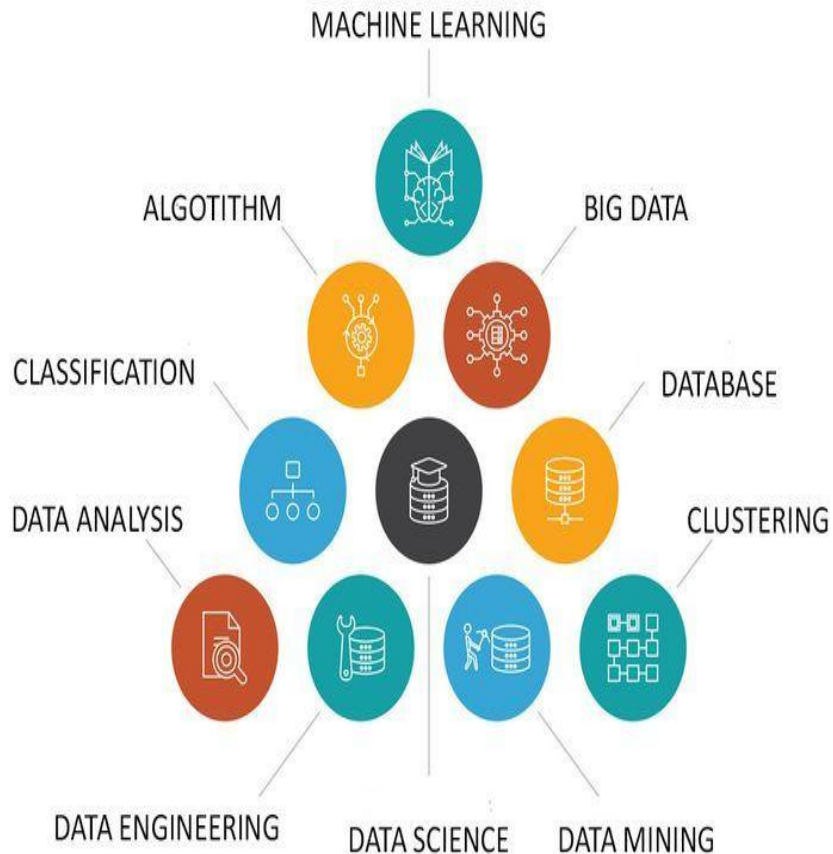


## › 4. Time Frame

- **Business Analytics:** Often looks at historical data and predicts future trends (short-term to long-term).
  - **Example:** A telecom company analyzes customer churn rates over the past year to predict churn in the next quarter and implement retention strategies.
- **Business Analysis:** Focuses on current business operations and future improvements, typically working on solving ongoing issues.
  - **Example:** A business analyst works on improving the internal reporting system for real-time project tracking.



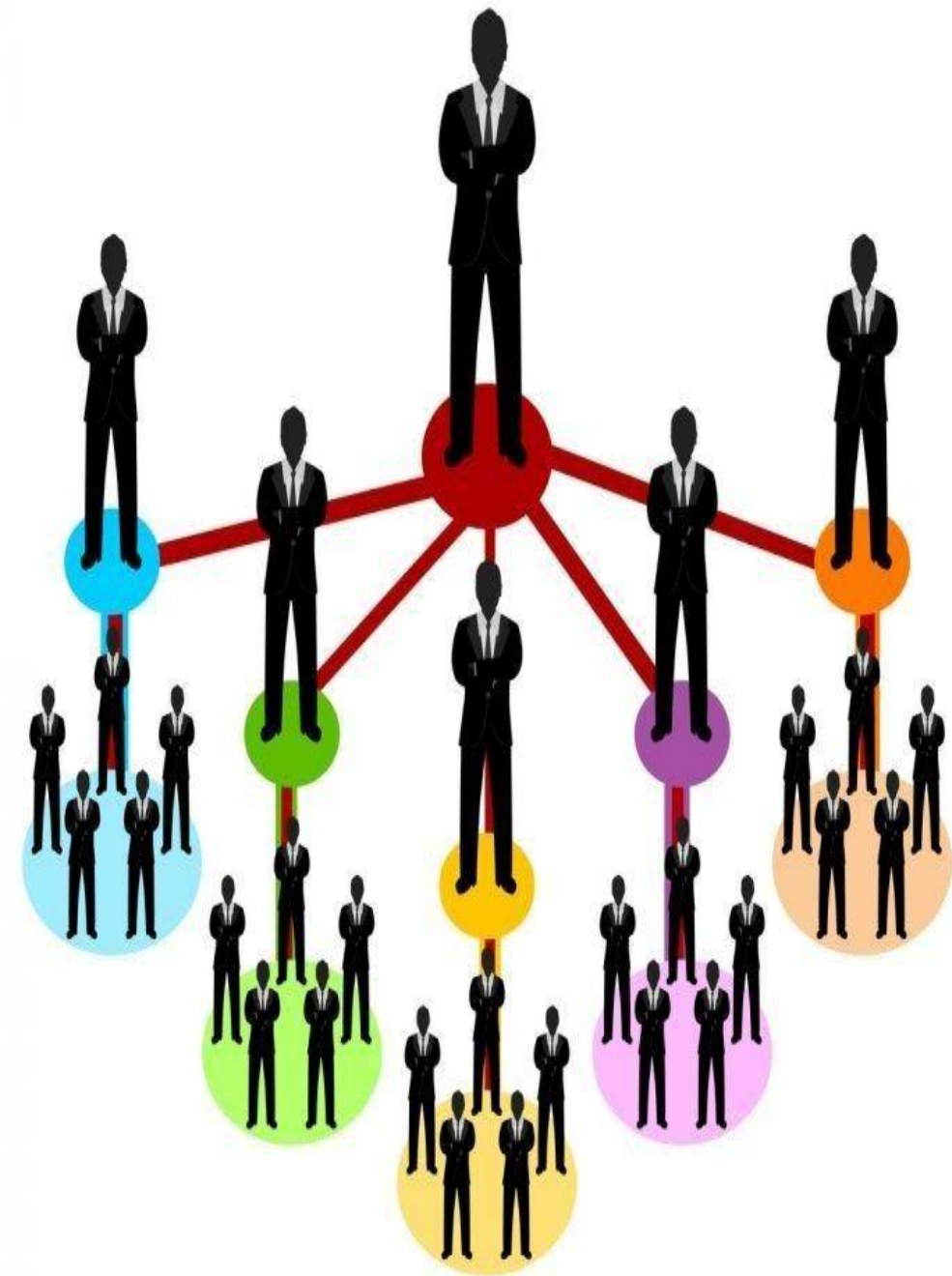
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## › 5. Scope

- **Business Analytics:** Primarily data-driven and concerned with the quantitative analysis of business performance.
  - **Example:** A retailer uses data analytics to determine which store locations generate the highest sales and why.
- **Business Analysis:** Broader in scope, dealing with both qualitative and quantitative aspects, such as stakeholder management and business change.
  - **Example:** A business analyst identifies that the customer support team is overwhelmed and recommends expanding the team, improving training, and introducing chatbots.



## › 6. Outcome

- **Business Analytics:** Delivers data-driven insights, reports, and recommendations for improving decision-making.
  - **Example:** A marketing team uses analytics to identify which campaigns led to the highest customer engagement and adjusts future strategies accordingly.
- **Business Analysis:** Provides solutions to business problems, defines requirements, and implements improvements to business processes.
  - **Example:** A business analyst defines the requirements for a new online ordering system that simplifies the process for customers and reduces order errors.



