



Mapping

\$ in Millions	2014	2015	2016 mapping
Revenue - Supermarkets	793	771	790 Revenue
Cogs - Supermarkets	634	621	623 Cost of Goods Sold
Revenue - Discounters	384	426	390 Revenue
Cogs - Discounters	196	196	183 Cost of Goods Sold
Revenue - Grocery	490	522	512 Revenue
Cogs - Grocery	179	177	170 Cost of Goods Sold
Revenue - Retail	731	715	720 Revenue
Cogs - Retail	392	389	391 Cost of Goods Sold
Operating expenses	1212.18	1245.34	1068.24 Opex(operating expenses)
D&A	31	44	41 D&A
Interest expenses	56	65	52 Interest Expenses
Taxes	207.52	209.98	208.58 Taxes
Other revenue	524	550	628 Revenue

