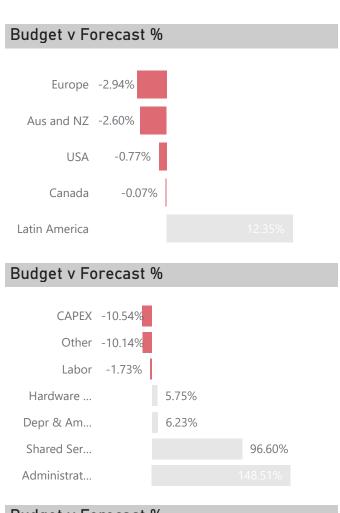
## ● Actual ■ Budget ■ Forecast 25M Europe -2.94% Jun 2020YTD Aus and NZ -2.60% -0.77% USA 20M Region -0.07% Canada All Latin America Jan 2020 Sep 2020 Mar 2020 May 2020 Jul 2020 Nov 2020 Actual YTD vs FY Budget Running Total (RT) Budget v Forecast % ● Actual RT ● Forecast RT ● Budget RT CAPEX -10.54% Other -10.14% Labor -1.73% Hardware ... 123M Depr & Am... Shared Ser... 0M 246M Mar 2020 May 2020 Sep 2020 Jan 2020 Nov 2020 Jul 2020 Administrat... Sum of Forecast and Sum of Budget by Budget v Forecast Budget v Forecast % Date Budget v Forecast % 40% Infrastructure -5.09% **Budget v Forecast Budget v Forecast** 20% Governance 21,603,896 **BU Support** Goal: 20,660,778 (-4.56%) Functional

May 2020

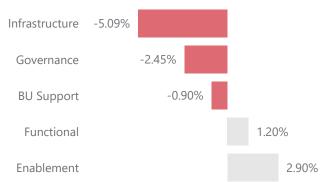
Jul 2020

Jan 2020

Mar 2020







-20%

Sep 2020

Nov 2020

## Sum of Actual and Sum of Budget Budget v Forecast % ● Sum of Actual ● Sum of Budget Europe -2.94% 0.10bn USA 0.22bn Aus and NZ -2.60% Europe USA Latin Am... 0.00bn -0.07% Canada Aus and ... 0.00bn 0.00bn Latin America Canada 0.00bn

IT Area	Africa & Asia	Aus and NZ	Canada	Europe	Latin America	USA	Total ▼
Functional			-358	581,472	8	455,073	1,036,195
Enablement				-293,932		656,599	362,667
Governance		4,973		-172,905		-207,897	-375,829
BU Support	-935,887		1,322	-442,327	22,149	647,393	-707,350
Infrastructure		-63,502	-1,746	-622,402	427,073	-3,241,529	-3,502,106
Total	-935,887	-58,529	-782	-950,094	449,230	-1,690,361	-3,186,423

Cost Element Group	Africa & Asia	Aus and NZ	Canada	Europe	Latin America	USA	Total
Administrative				39,066	427,104	-6,797,444	-6,331,274
CAPEX				149,513		41,481	190,994
Depr & Amort		893,721	23,638	22,203	20,124	2,878,607	3,838,293
Hardware & Software	-316,462	-469,506	-33,671	-146,718	5,750	3,641,270	2,680,663
Labor	-117,450	-72,233	69,712	282,748	-21,302	-2,601,922	-2,460,447
Other	-501,975	-410,511	-60,461	-1,305,120	17,553	640,953	-1,619,561
Shared Services				8,214	1	506,694	514,909
Total	-935,887	-58,529	-782	-950,094	449,230	-1,690,361	-3,186,423

## Sum of Actual by Country



