

# Scalable Applications

How to survive a tsunami of users

# What is an application?

Anything that contains non trivial logic and faces directly or indirectly your customers.

# Scaling requires

Paradigm change

# GILT

Top 50 Internet — Retail  
~150 Engineers

Started on 2007, Run on a Monolith till 2009

Big growth spikes, service failures, titanic imminent  
Monolith be gone

# Cloud & Agility

Commodity ==

Something anyone can buy ==

Not a competitive advantage

Vertical scaling

# Old beast vs new beast

Old beast is slow to innovate

# Old Mantra

Build perfection

# New Mantra

Disregard perfection, publish fast, iterate fast



# Problem

Our software is still following the old paradigm

Our programmers are largely following the old paradigm

# Monoliths

Huge chunks of rock - try moving them forward

Adding new features becomes increasingly difficult with time

So does maintenance

..and testing

**Do not think in boulders**

or you'll end up with a Monolith

# **Do not think of rocks**

you'll still end up with a monolith.

Rocks are not different than boulders because they too don't have the key property you need

# CHANGE

as in “to change”, not pennies

Think wet clay.

# Evolving Systems

Changes must be able to become incorporated  
fast, robustly and cheaply

# **Simplicity**

Small

Single purpose

# How small?

Enough to allow change and enable evolution



# Polyglot

If it catches mice, I don't care what its color is

Pull talent from more pools

No learning curve

# Natural Selection

Integral part of innovation

Competition between implementations - A/B

You want to be able to do that fast and cheaply

# **Structure**

**Not building hierarchies of  
abstractions**

# Structure

We are building pipelines of data-flow

Matrix of independent mini-services

# Scale a Monolith

Hard

**Very** hard

Painful

**Very** painful

# Scale LCS

Scaling Lightly Coupled Services can be a system condition

Don't even have to be handled by you

# Scaling Efficiency

Linear scale

Linear cost

You need both

# Failover

LCS is build with one key principle idea - it should be ok to fail at any time.

Failover baked in by design - major win



# Fragile or Robust?

Fragile -> Blue Screen of Death

# Fragile or Robust?

Robustness stems from many layers of wrapping and abstracting

Hard to change or worse ... resistant to change

# Anti-fragile

T-1000 -> Super easy to change, hard to bring down

Handles run-time conditions better, adapts to stress, gets better

# **Anti-fragile services**

Release early - release fast

No fear of breaking things

# Autonomy of parts

Clash of teams gone

Dependencies of code leads to dependencies  
of people

# Core Services

Storage

Messaging

Search

Multi-tenancy

# Build once

Use again and again and again and again and  
again and again and again and again and again  
and again and again and again and again and  
again and again and again and again and again  
and again and again and again and again and  
again and again and again and again and again  
and again and again and again and again (and  
again)

# Service versioning

Allows for transparent upgrade of functionality



# Applications

Thin terminal

Build upon layers of services

# Data Ecosystem

Producers

Info

Consumers

# Pub/Sub

Girl walks into a bar...

Inactive services wake up to serve in response to stimulus

Focus is on Events - not Entities

# Message Bus

Information must be able to flow from one place to another

All your services take the same bus - major win

# Discoverability

I want to buy a pokemon, who's selling?

Usually hardcoded - bad

# Scalability & Discoverability

Surprise - this is yet another service

DNS

Web API

Multi-datacenter

# Topology

Pipelines with redundancy

# Distribution

Everything virtual

Docker orchestration



# Quality Assurance

Logging

Tests

Monitoring via Aggregation