



REPORT

Report Date: November 3, 2022
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Meeting Date: November 15, 2022
[Submit comments to Council](#)

TO: Vancouver City Council
FROM: Director of Finance
SUBJECT: Quarterly Capital Budget Adjustments and Closeouts

RECOMMENDATIONS

- A. THAT Council approve capital budget and funding adjustments as outlined in this report and Appendix 3, which will result in:
 - a. No change to the 2019-2022 Capital Plan;
 - b. An increase of \$18.0 million to the Multi-Year Capital Project Budgets; and
 - c. No change to the current City-wide overall 2022 Capital Expenditure Budget.
- B. THAT, as part of the Capital Budget closeout process, Council approve the closeout of 3 capital projects that were completed with surplus exceeding \$0.2 million, as outlined in this report and Appendix 4.
- C. THAT Council receive for information the budget surpluses or deficits for capital projects included in this closeout that were funded by voter-approved capital funding, as noted in Appendix 5.

REPORT SUMMARY

The Capital Budget is the primary tool by which the City implements its multi-year Capital Plan. It provides the authority to proceed with specific capital programs and projects, and defines the multi-year capital project budgets and outcomes, as well as a corresponding annual expenditure budget to manage the timely delivery of these outcomes. The City's Capital Budget process has been developed to ensure assets and investments are managed comprehensively, with rigor and transparency, in a manner that ensures the City is achieving value for money, and that staff

resources are used efficiently. As part of the City's flexible Capital Budget process, Council considers Capital Budget adjustments on a quarterly basis. This streamlines the Capital Budget process and reduces the number of standalone capital budget related reports submitted to Council for approval of capital funding and expenditures.

Typically, capital budget adjustments are brought forward to Council when:

- external funding is received after the budget has been set,
- projects progress to new phases, and
- budget reallocations are required to address emerging priorities or respond to changes in cost estimates.

Projects commencing or entering new phases in 2023 will be brought to Council for consideration as part of the 2023 Capital Budget report scheduled for November 29th 2022.

Appendix 1 of this report outlines the different circumstances where Council approval is required with regards to the Capital Budget, in accordance with City's Capital Budget Policy.

As a result of the budget adjustments recommended in the report, there will be no change to the overall 2019-2022 Capital Plan total. Although there is no net impact to the 2019-2022 Capital Plan in total, the following major adjustments are recommended within the Capital Plan and Capital budget for the reasons below:

- 1) **Cost Escalation:** additional funding required for the West Fraser Lands childcare project as a result of cost escalations
- 2) **New/External Funding received:** receipt of additional development funding for Water & Sewer Connections program and a functional program for a future youth centre; and external funding for Burrard Bridge Structural Reviews included in the partnership agreement with the Sehákw Development
- 3) **Emerging Needs:** new Technology Services project to be funded from the Technology Services equipment reserve
- 4) **Changes in project scope:** adjustments to align with the revised scope for the renewal and expansion of the Marpole Civic Centre and Cambie Corridor Complete Streets - King Edward to 37th Avenue projects

There are other adjustments proposed in this report that do not impact the 2019-2022 Capital Plan but involves changes to the multi-year capital project budget. Major adjustments include:

- 1) Initiate procurement to replace end-of-life fleet used in various City departments;
- 2) initiate procurement to work on design for the Vancouver Landfill Phase 5 closure project; and
- 3) complete remaining planned scope for the Vancouver Landfill Phase 4 closure and Routine Vancouver Landfill Gas Works projects.

Appendix 2 provides an overview of the 2019-2022 Capital Plan, subsequent to adjustments proposed in this report.

COUNCIL AUTHORITY/PREVIOUS DECISIONS

The 2019-2022 Capital Plan was approved by Council in July 2018. The plan presents a comprehensive overview of planned City capital investments in infrastructure and amenities

across various service categories, along with the associated funding strategy and debt capacity for the capital investment priorities over the four years. Each year since, council approves the annual capital budget in December.

As part of the capital budgeting process and in accordance with the City's Capital Budget Policy, proposed adjustments to the Capital Plan and the Capital Budgets that require Council approval, and proposed closeouts of completed projects with surpluses or deficits greater than \$200,000 are presented to Council for approval, in Appendix 4. This report includes for Council information all budgets surpluses or deficits for completed capital projects in this period that were funded by voter-approved capital funding, in Appendix 5.

CITY MANAGER'S COMMENTS

The City Manager recommends approval of the foregoing.

REPORT

Background/Context

Capital budget adjustments are recommended throughout the year as part of the normal process of capital delivery, as a result of new external funding, current projects progressing to the planning, design, and construction phases, and reallocations of project budgets based on current cost estimates. Prior to the approval of the proposed adjustments, the 2019-2022 Capital Plan stands at \$2.9 billion, which reflects all updates to the Capital Plan to date. The \$2.9 billion comprises of \$2.32 billion City-led capital programs and \$574 million in-kind contributions to be achieved through development.

Strategic Analysis

A. Summary of Proposed Changes

This report proposes no net change to the 2019-2022 Capital Plan and a net increase of \$18.0 million to the Multi-Year Capital Project Budgets, reflecting higher cost estimates for major facilities projects, utilization of external partner and development funding as well as allocation of funding from 2019-2022 Capital Plan to work on the originally planned scope.

The current total of approved Multi-Year Capital Project Budgets for all open projects is \$2.4 billion. This report proposes an increase of \$18.0 million for new or increased capital projects budgets and a decrease of \$94.2 million for capital projects that were completed in the third quarter of 2022, resulting in a net decrease of \$76.1 million to the overall Multi-Year Capital Project Budgets.

Appendix 6 summarizes the changes to the 2019-2022 Capital Plan and Multi-Year Capital Project Budgets as a result of the capital budget adjustments and closeouts recommended in this report.

B. Capital Budget Adjustments

As part of the on-going work and oversight related to the City's Capital Plan and Capital Budget, staff periodically review priorities, respond to emerging needs, and where appropriate bring forward recommendations for adjustments to the Capital Budget and/or Capital Plan.

The following highlights the categories of the proposed major budget adjustments:

1. Revised Cost Estimates

The adjustments below will increase the budget in line with revised cost estimates largely driven by higher prices to procure materials, higher shipping and transportation costs due to escalated fuel prices, and unforeseen labor and sub-trades shortage due to ongoing supply chain issues.

1. a. West Fraser Lands childcare

(Increase to 2019-22 Capital Plan: \$1.9 million; Increase to Multi-Year Project Budget: \$1.9 million)

The project involves the construction of a new building in West Fraser Lands, containing a 69-space childcare centre and a new washroom for Riverfront Park. The project is at pre-construction phase. The cost estimate for the childcare component has increased from \$14 million in early 2022 to \$15.9 million based on construction bids recently received during the procurement process. The additional \$1.9 million will be funded through Development Cost Levies (DCLs) received for Childcare projects.

1. b. Renovations – Vancouver Police Department facilities

(Increase to Multi-Year Project Budget: \$0.125 million)

This adjustment request is to proceed with the VPD impound lot relocation project. The impound lot has to be relocated from 800 Quebec Street to 2015 Glen Drive. The project is experiencing cost escalation and scope changes, as requested by VPD and BC Hydro. The additional \$0.125 million will be funded through plebiscite debenture, from the 2019-2022 Capital Plan.

2. New Development, External Revenues & City Reserve Funding

The adjustments below will increase the 2019-2022 Capital Plan and the budget in line with the receipt of new funding. These adjustments were not captured as part of 2022 Capital Budget or previous quarterly adjustment reports.

2. a. Water & Sewer Connections

(Increase to 2019-22 Capital Plan: \$11.4 million; Increase to Multi-Year Project Budget: \$11.6 million)

This budget adjustment request is to increase the Multi-Year Capital Project Budgets and the 2019-2022 Capital Plan for various water and sewer connection programs. This adjustment reflects revenues, from development work, collected during the period. These revenues are driven by residential & commercial construction.

2. b. Fibre Maintenance & Renewal

(Increase to 2019-22 Capital Plan: \$2.1 million; Increase to Multi-Year Project Budget: \$2.1 million)

This adjustment is requested to create a new capital project for the supply and installation of a new ~80km City-owned and managed fiber network.

The City currently relies on legacy fibre services, provided under a 2002 agreement due to expire in January 2024, which no longer have the capacity nor the throughput required to support the City's needs. The new network is intended to provide higher speeds and more reliable connectivity to support communications between data centres and larger city sites required for the City's existing operations while also providing for future anticipated capacity needs. This request has been brought forward in advance of the 2023 Budget to help address extended procurement timelines anticipated for the supply of fibre cables in the current market.

The \$3m project will be funded with \$2.1m from the Technology Services Computer & Equipment replacement reserve and the reallocation of \$0.9m of previously approved funding for the Content Management System project that has been deferred to future years due to resource constraints.

3. Changes in Project Scope

The adjustments below outline reprioritization of scope for capital projects and programs.

3. a. Vancouver Landfill Phase 5 Closure Design (Increase to Multi-Year Project Budget: \$3.1 million)

This adjustment request is to initiate procurement of consultants to work on the design phase for the closure of Vancouver Landfill Phase 5 (closure work included in 2023-2026 Capital Plan). This request has been brought forward in advance of the 2023 Budget to allow for timely completion of the procurement process to allow achieving the overall Phase 5 closure work timelines.

This project is funded by \$1.5 million funding from the 2019-22 Capital Plan and reallocation of \$1.6 million cost savings from the Landfill Western 40 Hectare Closure project.

3. b. Marpole Civic Centre (Net Decrease to 2019-22 Capital Plan \$13.2 million: Net Decrease to Multi-Year Project Budget: \$5.2 million)

The Marpole Civic Centre project involves the renewal and expansion of the library, co-located with new social housing, childcare and social/cultural facilities. The adjustment request is to align the Capital Plan allocation and multi-year project budget with the revised scope for this project. The currently approved scope included completing the project's planning/scoping phase and detailed design phase, which has been scaled back to the planning/scoping phase only. The cost estimate to complete the planning/scoping phase is \$2 million. This project will be brought back in the future when the project plan is finalized.

4. Delivering the 2019-2022 Capital Plan

The adjustments below will allocate the funding remaining in the 2019-2022 Capital Plan to capital projects and programs to deliver the scope / objectives outlined in the plan.

4. a. Replacement of vehicles as part of the 2019-2022 Fleet Program

(Increase to Multi-Year Project Budget: \$7.4 million)

This budget adjustment is to increase the budget for the 2019-2022 Fleet program to initiate procurement for the replacement of end-of-life fleet (90 units) used in various City departments.

4. b. Landfill Phase 4 Closure

(Increase to Multi-Year Project Budget: \$1.8 million)

This adjustment request is to allocate funding from the 2019-22 Capital Plan to complete the remaining scope of Landfill Phase 4 closure work, including redesign and construction quality assurance for the project.

4. c. 2019-22 Routine Landfill Gas Works

(Increase to Multi-Year Project Budget: \$1.9 million)

This adjustment request is to allocate funding from the 2019-22 Capital Plan to fund routine gas works, including procurement of gas and leachate collectors. This helps support the City's efforts to meet provincial efficiency targets and reduce greenhouse gas emissions.

5. *Administrative Realignments*

The adjustments below include either consolidations of project/program budgets to support better project management and cost tracking, or other administrative adjustments that change the 2019-2022 Capital Plan and multi-year project budget.

5. a. Hastings Park – Pacific National Exhibition Master Plan

This adjustment request is to transfer budget from the Hastings Park-Pacific National Exhibition (HP-PNE) Amphitheatre project to the HP-PNE Master Plan project to align the scope of work planned for both projects.

Appendices 2 and 3 are included to provide additional information on the adjustments to the 2019-2022 Capital Plan and Multi-Year Capital Project Budget, and specific information regarding to adjustments related to two major projects.

Appendix 2 provides an overview of the 2019-2022 Capital Plan, subsequent to adjustments proposed in this report.

Appendix 3 provides details on the Multi-Year Capital Project Budgets adjustments recommended in this report.

C. Capital Closeouts

As per the Capital Budget Policy, proposed closeouts of completed projects with surpluses or deficits greater than \$0.2 million are presented to Council for approval. Project closeout surpluses are to be transferred to a Citywide capital account ("Citywide Unallocated from Closeouts") with identification of the corresponding funding sources, to be used for contingency and/or emerging priorities as applicable. The future budget adjustments requiring this funding would require approval from the Director of Finance, City Manager and the Council as per the City's Capital Budget Policy.

A total of 37 projects/programs with Multi-Year Capital Project Budgets totalling \$94.2 million and expenditures of \$88.6 million were closed in the third quarter of 2022, with a net surplus of approximately \$5.6 million. Three projects, closed in the third quarter of 2022, have a surplus or deficit greater than \$0.2 million.

Appendix 4 provides a summary of capital projects closed in the third quarter of 2022 with a surplus or deficit greater than \$0.2 million for Council information.

Appendix 5 provides a summary of capital projects closed in the third quarter of 2022 that are funded from voter-approved capital funding for Council information.

CONCLUSION

The purpose of this report is to request Council approval of an \$18.0 million increase to Multi-Year Capital Project Budgets (funded from 2019-2022 Capital Plan). Expenditures in 2022 relating to increases to Multi-Year Capital Project Budgets will be managed within the current Citywide 2022 Capital Expenditure Budget of \$683.4 million.

A total of 37 projects/programs were completed in the third quarter of 2022 with an overall net surplus of approximately \$5.6 million. This report also requests Council approval for the closeout of 3 capital initiatives that were completed with a surplus exceeding \$200,000. This report also provides, for Council information, a summary of capital projects that were closed in the third quarter of 2022 that are funded from voter-approved capital funding.

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Appendix 1: Capital Budget Process and Capital Budget Policy

The City's capital planning framework consists of two forward-looking planning tools: a longer-term 10-year Capital Strategic Outlook and a medium-term 4-year Capital Plan, which is then implemented via the annual Capital Budget Process. The level of specificity related to project details (scope of work, schedule, cost estimate, and funding) increases from the Capital Plan to the Capital Budget. The Capital Budget is the primary tool by which the City implements its multi-year Capital Plan. It provides the authority to proceed with specific capital programs and projects, and defines the multi-year capital project budgets and outcomes, as well as a corresponding annual expenditure budget to manage the timely delivery of these outcomes.

In accordance with the City's Capital Budget Policy, Council approval is required for:

- new capital projects and corresponding multi-year capital project budgets
- additions to the Capital Plan
- increases to existing multi-year capital project budgets with funding from the Capital Plan
- increases to existing multi-year capital project budgets with funding to be added to the Capital Plan
- changes in funding sources for existing multi-year capital project budgets
- funding reallocations greater than \$500,000 between existing open multi-year capital project budgets
- increases to the total Citywide Annual Capital Expenditure Budget
- closeouts of completed capital projects with a deficit or surplus greater than \$200,000.

As part of the City's Capital Budget process, Council considers Capital Budget adjustments on a quarterly basis. This streamlines the Capital Budget process and reduces the number of capital budget related reports submitted to Council for approval of capital funding and expenditures. Following are some of the circumstances for which adjustments to Capital Budget are required and brought forward through quarterly budget adjustment process:

- new or external funding is received for existing or new scope of work after the capital budget has been set through annual capital budget process;
- additional capital budget required due to projects experiencing cost escalation identified during the procurement process;
- project budget required to initiate procurement process to meet overall project timelines;
- large-scale projects advancing to subsequent phases with current scope and budget only including current project phase;
- alignment of the project budgets with the revised project scope as approved by the different city executive committees;
- other administrative reasons, including swap of funding sources of a project, separating projects/programs in two different projects for better cost tracking and project management, etc.

For more details on the Capital Budget process, please find the City's approved Capital Budget Policy. ([Capital Budget Policy](#))

Appendix 2: 2019-2022 Capital Plan Summary

Service Categories	Allocated vs. Balance Remaining in the Revised 2019-2022 Capital Plan (\$ Millions)																
	Capital Plan after 2022 Capital Budget	Changes Approved to date	Proposed Changes*	2019-2022 Capital Plan after Nov 16 2022 Quarterly Adjustments	Budgets Approved to date	Proposed Adjustments	Reserves	Capital from Revenue	Utility Pay-as- you-go	Connections Fees	Debt	Development Contributions	Federal / Provincial	Donations / Other Partners	Total Budget Allocations after November 16 2022 Quarterly Adjustments	Remaining in Capital Plan	
	\$ 321.3	\$ (2.9)	\$ (3.5)	\$ 314.9	\$ 287.3	\$ 0.5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.5	\$ -	\$ -	\$ 287.8	\$ 27.1	9%
Affordable Housing	\$ 321.3	\$ (2.9)	\$ (3.5)	\$ 314.9	\$ 287.3	\$ 0.5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.5	\$ -	\$ -	\$ 287.8	\$ 27.1	9%
Childcare	\$ 115.8	\$ 2.7	\$ (1.2)	\$ 117.3	\$ 105.0	\$ (1.0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1.0)	\$ -	\$ -	\$ 104.0	\$ 13.3	11%
Parks and Open Spaces	\$ 215.7	\$ 1.9	\$ (1.2)	\$ 216.4	\$ 197.8	\$ (0.1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (0.1)	\$ -	\$ -	\$ 197.7	\$ 18.7	9%
Arts & Culture	\$ 84.5	\$ 0.5	\$ -	\$ 85.0	\$ 68.4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68.4	\$ 16.6	20%
Community Facilities	\$ 169.2	\$ 11.3	\$ (6.7)	\$ 173.9	\$ 167.4	\$ (2.7)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2.7)	\$ -	\$ -	\$ 164.7	\$ 9.2	5%
Public Safety	\$ 92.3	\$ 19.6	\$ 0.2	\$ 112.0	\$ 109.2	\$ 2.8	\$ 2.7	\$ -	\$ -	\$ -	\$ 0.1	\$ -	\$ -	\$ -	\$ 112.0	\$ (0.0)	0%
Civic Facilities & Equipment	\$ 106.6	\$ 1.8	\$ (0.1)	\$ 108.2	\$ 101.2	\$ 5.2	\$ 4.8	\$ -	\$ -	\$ -	\$ 0.3	\$ 0.1	\$ -	\$ -	\$ 106.4	\$ 1.9	2%
Transportation & Street Use	\$ 333.4	\$ 37.0	\$ (1.1)	\$ 369.3	\$ 365.1	\$ (1.4)	\$ (6.9)	\$ -	\$ -	\$ -	\$ -	\$ 5.3	\$ -	\$ 0.2	\$ 363.7	\$ 5.6	2%
One Water (Water, Sewer & Green Infrastructure)	\$ 492.8	\$ 24.3	\$ 11.4	\$ 528.6	\$ 503.0	\$ 11.9	\$ -	\$ -	\$ -	\$ 11.9	\$ -	\$ -	\$ -	\$ -	\$ 514.9	\$ 13.6	3%
Solid Waste	\$ 98.6	\$ 1.5	\$ -	\$ 100.1	\$ 85.3	\$ 5.2	\$ 2.4	\$ -	\$ 1.9	\$ -	\$ -	\$ -	\$ -	\$ 1.0	\$ 90.5	\$ 9.6	10%
Renewable Energy	\$ 51.6	\$ 3.0	\$ -	\$ 54.6	\$ 54.6	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54.6	\$ 0.0	0%
Technology	\$ 104.9	\$ -	\$ 2.1	\$ 107.0	\$ 103.8	\$ 2.1	\$ 2.1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105.8	\$ 1.1	1%
Overhead	\$ 26.9	\$ 1.9	\$ -	\$ 28.9	\$ 28.7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28.7	\$ 0.2	1%
Emerging Priorities	\$ 13.0	\$ (13.0)	\$ -	\$ 0.0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.0	0%
Total City-led Capital Investments	\$ 2,226.7	\$ 89.5	\$ -	\$ 2,316.2	\$ 2,176.8	\$ 22.5	\$ 5.0	\$ -	\$ 1.9	\$ 11.9	\$ 0.4	\$ 2.2	\$ -	\$ 1.2	\$ 2,199.3	\$ 116.9	5%
In-Kind Contributions **	\$ 574.4	\$ -	\$ -	\$ 574.4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 574.4	100%
Total 2019-2022 Capital Plan	\$ 2,801.1	\$ 89.5	\$ -	\$ 2,890.6	\$ 2,176.8	\$ 22.5	\$ 5.0	\$ -	\$ 1.9	\$ 11.9	\$ 0.4	\$ 2.2	\$ -	\$ 1.2	\$ 2,199.3	\$ 691.3	24%
Adjustments to Prior Capital Plan Items																	
Total Adjustments																	

* Includes 2019-2022 Capital Plan changes proposed in this Council Report, subject to Council approval

** In-Kind Contributions are not allocated to Budget

NOTE: Totals may not add due to rounding.

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT				
					Multi-Year Project Budget				
A. New Initiatives to address priorities									
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Addition to 2019-2022 Capital Plan + Reallocation of previously approved Capital Budget	12. Technology A. Technology	NEW	Fibre Maintenance and Renewal	Increase to Multi-Year Project Budget (unded from increase to 2019-2022 Capital Plan) + Reallocation of previously approved Multi-Year Project Budget: This adjustment is requested to create a new capital project for the supply and installation of a new ~80km City-owned and managed fiber network. The City currently relies on legacy fibre services, provided under a 2002 agreement due to expire in January 2024, which no longer have the capacity nor the throughput required to support the City's needs. The new network is intended to provide higher speeds and more reliable connectivity to support communications between data centres and larger city sites required for the City's existing operations while also providing for future anticipated capacity needs. This request has been brought forward in advance of the 2023 Budget to help address extended procurement timelines anticipated for the supply of fibre cables in the current market.	-	3,000,000	3,000,000	Technology Services Computer Replacement Reserve \$2.075M Capital from Revenue \$925K	2,075,000
No impact (Reallocation of previously approved Capital Budget)	12. Technology A. Technology	CUB-00197	Content Management System Replacement	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This adjustment request is to fund supplemental structural and geotechnical engineering services to support the City's review during design and construction of the Senákw Development project at Burrard Bridge. The work is fully funded by the Senákw Development per the partnership agreement.	1,000,000	(925,000)	75,000	Capital from Revenue	
Addition to 2019-2022 Capital Plan	08. Transportation & Street Use B. Managing Transportation Network	NEW	Senákw - Burrard Bridge Structural Reviews	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This adjustment request is to fund supplemental structural and geotechnical engineering services to support the City's review during design and construction of the Senákw Development project at Burrard Bridge. The work is fully funded by the Senákw Development per the partnership agreement.	-	200,000	200,000	External Revenues- Senákw	200,000
Total - New Initiatives					\$ 1,000,000	\$ 2,275,000	\$ 3,275,000		\$ 2,275,000
B. Budget increases / decreases to existing projects and programs									
Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities									
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Decrease to 2019-2022 Capital Plan (Reduction of previously approved Capital Budget)	02. Childcare B. Infant, Toddler & Preschool (0-4 Years)	CNS-00073	Planning for new Childcare spaces at Marpole Library	Decrease to Multi-Year Project Budget and 2019-2022 Capital Plan: The Marpole Civic Centre project is a large-scale capital project on the site of the existing Marpole Branch Library, that involves the renewal and expansion of the library, co-located with new social housing, childcare and social/cultural facilities.	3,500,000	(3,050,000)	450,000	CACs - Cambie/Marpole (\$2M) Provincial (\$1.05M)	(3,050,000)
Decrease to 2019-2022 Capital Plan (Reduction of previously approved Capital Budget)	04. Community Facilities A. Libraries and Archives	CCL-00026	Planning for renewal/expansiof Marpole Library	The adjustment request is to align the Capital Plan allocation and multi-year project budget with the revised scope for this project. The currently approved scope included completing the project's planning/scoping phase and detailed design phase. This has been scaled back to the planning/scoping phase only. The cost estimate to complete the planning/scoping phase is \$2 million.	3,450,000	(3,150,000)	300,000	CACs - Cambie/Marpole	(3,150,000)
Decrease to 2019-2022 Capital Plan + Allocation from 2019-2022 Capital Plan	04. Community Facilities	NEW	Planning for new Social/Cultural spaces at Marpole Civic Centre	The project will advance to the detailed design and construction phases when sufficient development contributions have accumulated in Marpole/Cambie Corridor. In the interim, the City is exploring options to expand the Marpole Branch Library on a temporary basis.	-	500,000	500,000	CACs - Cambie/Marpole	(3,500,000)
Decrease to 2019-2022 Capital Plan + Allocation from 2019-2022 Capital Plan	01. Affordable Housing B. Non-Market Rental	NEW	Planning for new Affordable Housing at Marpole Civic Centre	The project will advance to the detailed design and construction phases when sufficient development contributions have accumulated in Marpole/Cambie Corridor. In the interim, the City is exploring options to expand the Marpole Branch Library on a temporary basis.	-	500,000	500,000	CACs - Housing	(3,500,000)
Allocation from 2019-2022 Capital Plan	02. Childcare B. Infant, Toddler & Preschool (0-4 Years)	CVH-00109	New Childcare (0-4) spaces at Downtown South	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is fund the rezoning costs for this new childcare project (44 spaces). The project is to be delivered by the Vancouver Affordable Housing Endowment Fund.	-	125,000	125,000	CACs	

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget (Continued)

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT					
					Multi-Year Project Budget					
B. Budget increases / decreases to existing projects and programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
Addition to 2019-2022 Capital Plan	07. Civic Facilities and Equipment	C. All City Facilities	NNS-00103	2022 Planning & Research - Social Facilities	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This adjustment request is to support a high level functional program for a future youth centre that will be located in the Oakridge Town Centre neighbourhood (within the Cambie Corridor), which will be delivered by developers. Timely completion of the functional program study will help the developer to start working on the design phase for this facility.	100,000	70,000	170,000	CACs	70,000
Allocation from 2019-2022 Capital Plan	06. Public Safety	C. Police	CCP-00031	2021 Renovations - Vancouver Police Department Facilities	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is for prioritizing the relocation of the VPD impound lot relocation project. The impound lot has to be relocated from 800 Quebec Street to 2015 Glen Drive. The project is experiencing cost escalation and scope changes, as requested by VPD and BC Hydro.	470,000	125,000	595,000	Debenture 2b	
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equipment	C. All City Facilities	NCS-00156	2021 Planning & Research - Cultural Facilities	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to support a feasibility study at Vanier Park with the objective of determining the usage of park and existing facilities, and working on mid-term to long term plans.	588,400	100,000	688,400	Debenture 2b	
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equipment	C. All City Facilities	NCS-00162	2022 Environmental Program	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to support lead paint abatement work, addressing health and safety concerns, for the canopy at the Manitoba Yards Fuel Station and other environmental initiatives.	150,000	200,000	350,000	Debenture 2b	
Addition to 2019-2022 Capital Plan	02. Childcare	B. Infant, Toddler & Preschool (0-4 Years)	CNS-00071	West Fraser Lands Childcare	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: The project involves the construction of a new building in West Fraser Lands, containing a 69-space childcare centre and a new washroom for Riverfront Park. The planning/scoping and detailed design phases have been completed and the project is now at the pre-construction phase. The cost estimate for the childcare component has increased from \$14.0M in early 2022 to \$15.9M based on construction bids recently received during the procurement process. It is recommended to increase the project budget by allocating an additional \$1.9M in Development Cost Levies (DCLs) for Childcare.	14,000,000	1,900,000	15,900,000	CW Childcare DCLs	1,900,000
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equipment	B. Sevice Yards, Vehicles & Equipment	CEQ-00028	2019-22 Fleet-Engineering	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to increase the funding to initiate the procurement of replacement of end of useful life fleet (50 units) used in the Engineering Services Department. The estimated timing of units arrival is 2023-24.	30,019,284	4,223,716	34,243,000	Vehicle Plant Account Reserve	
Allocation from 2019-2022 Capital Plan	07. Civic Facilities and Equipment	B. Sevice Yards, Vehicles & Equipment	CEQ-00031	2019-22 Fleet-Other	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to increase the funding to initiate the procurement of replacement of end of useful life fleet (10 units) used in different departments of City of Vancouver. The estimated timing of units arrival is 2023-24.	2,535,000	565,000	3,100,000	Vehicle Plant Account Reserve	
Allocation from 2019-2022 Capital Plan	06. Public Safety	C. Police	CEQ-00033	2019-22 Fleet - Vancouver Police Department	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to increase the funding to initiate the procurement of replacement of end of useful life fleet (30 units) used in Vancouver Police Department. The estimated timing of units arrival is 2023-24.	16,058,673	2,651,327	18,710,000	Vehicle Plant Account Reserve	

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget (Continued)

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT					
					Multi-Year Project Budget					
B. Budget increases / decreases to existing projects and programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
Allocation from 2019-2022 Capital Plan + Reallocation of previously approved Capital Budget	11. Solid Waste A. Disposal	NEW	Design for Vancouver Landfill Phase 5 Closure	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan + Reallocation from previously approved Project Budget): This adjustment request is to initiate procurement of consultants to work on the design phase for the closure of Vancouver Landfill Phase 5 (closure work included in 2023-2026 Capital Plan). The budget would be part funded through savings realized in Landfill Western 40 Hectare Closure project and remaining from the 2019-2022 Capital Plan. This adjustment request is to allocate \$1.5M funding from the 2019-22 Capital Plan and reallocate \$1.6M cost savings from the Landfill Western 40 Hectare Closure project.	-	3,100,000	3,100,000	Metro \$930K Solid Waste Reserve \$2.17M		
No impact (Reallocation of previously approved Capital Budget)	11. Solid Waste A. Disposal	CEG-00029	Vancouver Landfill Western 40 Hectare Closure	Decrease to Multi-Year Project Budget (Reallocation): This adjustment request is to reallocate cost savings, from lower than anticipated berm repair costs, in the Landfill Western 40 Hectare Closure project to the Landfill Phase 5 design project in order to initiate procurement in 2022, supporting design and targeting on-time delivery of the project.	29,000,000	(1,600,000)	27,400,000	Metro (\$480K) Solid Waste Reserve (\$1.12M)		
Allocation from 2019-2022 Capital Plan	11. Solid Waste A. Disposal	CEG-00048	2019-22 Vancouver Landfill Phase 4 Closure	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to allocate funding from the 2019-22 Capital Plan to complete the remaining scope of Landfill Phase 4 closure work, including redesign and construction quality assurance for the project. COVID-induced slowing of the filling of landfill resulted in a one year delay to the project, in turn causing landfill height to decrease due to waste decomposition and compression. Thus, redesign is needed to account for the additional fill materials to bring back the closure areas to design grade.	25,172,000	1,800,000	26,972,000	Metro \$500K Solid Waste Reserve \$1.3M		
Allocation from 2019-2022 Capital Plan	11. Solid Waste A. Disposal	CEG-00046	2019-22 Routine Landfill Gas Works (non-closure work)	Increase to Multi-Year Project Budget (funded from 2019-2022 Capital Plan): This adjustment request is to allocate funding from the 2019-22 Capital Plan to fund routine gas works, including procurement of gas and leachate collectors. This helps support the City's efforts to meet provincial efficiency targets and reduce greenhouse gas emissions.	15,838,532	1,900,000	17,738,532	Solid Waste Pay-as-you-go		
Decrease to 2019-2022 Capital Plan (Reduction of previously approved Capital Budget)	08. Transportation & Street Use A. Expand Sustainable Transportation	CER-00255	Cambie Corridor - King Edward to 37th	Decrease to Multi-Year Project Budget and 2019-2022 Capital Plan: This adjustment request is to reduce the previously approved multi-year project budget and 2019-2022 Capital Plan, to align with the revised project scope due to deferral of some of planned scope of work. Project budget shall be re-initiated once project selection is finalized.	2,800,000	(1,300,000)	1,500,000	CACs - Cambie/Marpole	(1,300,000)	
No Impact (Reduction of previously approved Capital Budget)	03. Parks and Open Spaces E. Programmed Activity Areas	CPP-00070	Cambie Bridge - North Recreation Space Project	Decrease to Multi-Year Project Budget: This adjustment also includes a request to remove \$50,000 in city-wide development cost levies (CW-DCLs) from the Cambie North project. The Cambie North project was originally created in 2016 and has \$800,000 in funding to make improvements to Coopers' Park. Of this amount, \$50,000 of the funding was improperly assigned to city-wide development cost levies. Coopers' Park and other parks in the False Creek North Official Development Plan are excluded from the CW-DCL district and are ineligible for CW-DCL funding.	410,000	(50,000)	360,000	CACs		

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget (Continued)

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT				
					Multi-Year Project Budget				
B. Budget increases / decreases to existing projects and programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities									
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
Addition to 2019-2022 Capital Plan	09. One Water C. Sewerage & Drainage	CES-00064	2019-22 Sewer Residential & at-cost Connections	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2019-22 Sewer Residential & at-cost Connections program to reflect revenues, from development work, collected during the period. These revenues are driven by residential construction.	3,806,000	424,000	4,230,000	(One Water/Sewerage & Drainage) Connection fees	11,449,778
Addition to 2019-2022 Capital Plan	09. One Water C. Sewerage & Drainage	CES-00066	2019-22 Sewer Commercial Connections	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2019-22 Sewer Commercial Connections program to reflect revenues, from development work, collected during the period. These revenues are driven by commercial construction.	9,398,000	1,339,000	10,737,000	(One Water/Sewerage & Drainage) Connection fees	
Addition to 2019-2022 Capital Plan	09. One Water C. Sewerage & Drainage	CEC-00027	2021 Sewer & Water Combined Connections	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2021 Sewer & Water Combined Connections program to reflect revenues, from development work, collected during the period. These revenues are driven by residential and commercial construction.	26,643,000	92,000	26,735,000	(One Water/Sewerage & Drainage) Connection fees	
Addition to 2019-2022 Capital Plan	09. One Water C. Sewerage & Drainage	CEC-00028	2022 Sewer & Water Combined Connections	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2022 Sewer & Water Combined Connections program to reflect revenues, from development work, collected during the period. These revenues are driven by residential and commercial construction.	5,003,000	6,436,000	11,439,000	(One Water/Sewerage & Drainage) Connection fees	
Addition to 2019-2022 Capital Plan	09. One Water B. Potable Water	CEW-00119	2021 New Water Meters	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2021 New Water Meters program to reflect revenues, from development work, collected during the period. These revenues are driven by residential and commercial construction.	140,000	175,000	315,000	(One Water/Potable Water) Connection fees	
Addition to 2019-2022 Capital Plan	09. One Water B. Potable Water	CEW-00122	2022 New Water Meters	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2022 New Water Meters program to reflect revenues, from development work, collected during the period. These revenues are driven by residential and commercial construction.	100,000	141,000	241,000	(One Water/Potable Water) Connection fees	
Addition to 2019-2022 Capital Plan	09. One Water B. Potable Water	CEW-00123	2022 Water Commercial Connections	Increase to Multi-Year Project Budget and 2019-2022 Capital Plan: This budget adjustment request is to increase the Multi-Year Capital Project Budget for the 2022 Water Commercial Connections program to reflect revenues, from development work, collected during the period. These revenues are driven by commercial construction.	1,460,000	3,032,000	4,492,000	(One Water/Potable Water) Connection fees	

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget (Continued)

Appendix 3 - Capital Budget Adjustment Requests						BUDGET IMPACT					
						Multi-Year Project Budget					
B. Budget increases / decreases to existing projects and programs Programs/projects where costs or expenditure timing has increased/decreased due to unforeseen changes in market economic conditions or unavoidable changes in project scope; increases in scope afforded by external funding contribution opportunities											
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment		Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
Reallocation between multi-year project budgets											
No impact (Reallocation of previously approved Capital Budget)	02. Childcare	B. Infant, Toddler & Preschool (0-4 Years)	CPF-00029	2012-2014 Kensington Community Hall	Reallocation of previously approved Multi-Year Project Budget (Reallocation): Kensington Community Hall was built in the early 1960s and is located immediately adjacent to the Kensington Community Centre. The original proposal involved the replacement of the community hall with a new building that would include community centre space and a childcare centre. Funding was provided in the 2012-2014 Capital Plan. This project has been paused since 2014 due in part to ongoing issues with the Kensington Community Association, Vancouver Park Board and City of Vancouver. It is recommended to formally close this project and reinitiate it in the future with a new budget once the issues are resolved. The community hall, due to its age and physical condition, needs to be deconstructed at an estimated cost of \$0.7M, utilizing funding reallocated from the original project budget.		560,861	(160,861)	400,000	2012-14 Debenture 1a	
No impact (Reallocation of previously approved Capital Budget)	02. Childcare	B. Infant, Toddler & Preschool (0-4 Years)	CPF-00030	2012-2014 Kensington Childcare		5,657,139	(539,139)	5,118,000	2012-14 Debenture 1a		
No impact (Reallocation of previously approved Capital Budget)	04. Community Facilities	B. Recreation Facilities	NEW	Kensington Community Hall Deconstruction		-	700,000	700,000	2012-14 Debenture 1a		
Total - Budget Increases/Decreases to Existing Projects/Programs						\$ 196,859,889	\$ 20,249,043	\$ 217,108,932		\$ *(1,080,222)	
C. Administrative adjustments including consolidation, restatements, or funding source changes Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s)											
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment		Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
No Impact (Change to Project Funding Source)	03. Parks and Open Spaces	C. Park Buildings	CPF-00044	New Washrooms & Fieldhouses	Change in Funding Source for Multi-Year Project Budget: This administrative adjustment request is for decreasing development cost levies and increasing community amenity contributions funding because one of the washroom projects selected (Coopers' Park) is located in an area (the False Creek North Official Development Plan) that is ineligible for DCLs and therefore must be funded with cash CACs.	3,500,000	-	3,500,000	Increase CACs \$900K Decrease CW Parks DCLs \$900K		
No impact (Administrative Realignment of previously approved Capital Budget)	05. Arts & Culture	B. Entertainment & Exhibition Facilities	CCS-00135	Pacific National Exhibition Amphitheatre Planning & Design	Administrative Multi-Year Project Budget Realignment (no change to overall Multi-Year Project Budget): This adjustment request is to administratively transfer budget from the Hastings Park-Pacific National Exhibition amphitheatre project to the Hastings Park-Pacific National Exhibition Master Plan. The corresponding scope of work being transferred is related to Hastings Park site-wide infrastructure renewal which is separate to Amphitheatre infrastructure renewal.	12,140,000	(1,100,000)	11,040,000	Hastings Park-Pacific National Exhibition Reserve		
No impact (Administrative Realignment of previously approved Capital Budget)	05. Arts & Culture	B. Entertainment & Exhibition Facilities	CPP-00120	Hastings Park-Pacific National Exhibition Master Plan - Infrastructure Implementation		3,500,000	1,100,000	4,600,000	Hastings Park-Pacific National Exhibition Reserve		

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget (Continued)

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT				
					Multi-Year Project Budget				
C. Administrative adjustments including consolidation, restatements, or funding source changes Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s)									
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan
No Impact (Reduction of previously approved Capital Budget + Administrative Realignment of previously approved Capital Budget)	08. Transportation & Street Use	A. Expand Sustainable Transportation	NER-00055	Decrease to and Administrative Realignment of Multi-Year Project Budget: This adjustment request is to reduce the project budget to realign to the revised project scope, to focus on essential (other priority) projects addressing safety and rehabilitation needs. Subsequent to budget reduction and below reallocation request to separate out the King Edward scope of work into a new project, this project is planned to be closed out as part of this cycle.	8,500,000	(6,500,000)	2,000,000	CACs - Arbutus Village (\$5.65M) Translink (\$0.85M)	
No impact (Administrative Realignment of previously approved Capital Budget)	08. Transportation & Street Use	A. Expand Sustainable Transportation	NEW	Administrative Multi-Year Project Budget Realignment (no change to overall Multi-Year Project Budget): This adjustment request is to transfer budget to create a new project to separately track the scope of upgrade work pertaining to the King Edward and Arbutus intersection for better cost tracking and project management.	-	2,000,000	2,000,000	CACs - Arbutus Village \$1.15M Translink \$0.85M	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00240	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	3,545,276	-	3,545,276	Increase CW Transportation DCL \$800,000 Decrease Capital Facilities Reserve \$800,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00241	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	577,224	-	577,224	Increase CW Transportation DCL \$50,000 Decrease Capital Facilities Reserve \$50,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	NER-00065	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	2,450,000	-	2,450,000	Increase CW Transportation DCL \$595,000 Decrease Capital Facilities Reserve \$595,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	NER-00066	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	3,205,330	-	3,205,330	Increase CW Transportation DCL \$209,694 Decrease Capital Facilities Reserve \$209,694	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00234	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	3,000,000	-	3,000,000	Increase CW Transportation DCL \$625,000 Decrease Capital Facilities Reserve \$625,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00223	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	3,500,000	-	3,500,000	Increase CW Transportation DCL \$500,000 Decrease Capital Facilities Reserve \$500,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00270	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	3,285,695	-	3,285,695	Increase CW Transportation DCL \$646,795 Decrease Capital Facilities Reserve \$646,795	

Appendix 3: Capital Adjustments Summary – Multi Year Project Budget (Continued)

Appendix 3 - Capital Budget Adjustment Requests					BUDGET IMPACT					
					Multi-Year Project Budget					
C. Administrative adjustments including consolidation, restatements, or funding source changes Includes the ongoing consolidation of like programs/projects into one larger program/project (normally no net impact on the annual budget); other restatements; changes to project funding source(s)										
Impact on 2019-2022 Capital Plan	2019-2022 Capital Plan Service Category / Sub-Category	WBS	Project Name	Reason for Adjustment	Current	Change	Proposed	Funding Source(s) for Changes to Multi-Year Project Budget	Addition to 2019-2022 Capital Plan	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00269	2022 Local Roads Rehabilitation	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	1,630,000	-	1,630,000	Increase CW Transportation DCL \$195,035 Decrease Capital Facilities Reserve \$195,035	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CER-00242	2019-22 Pedestrian Curb Ramp Program	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	5,250,000	-	5,250,000	Increase CW Transportation DCL \$586,850 Decrease Capital Facilities Reserve \$586,850	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CEL-00026	2019-22 Underground Street Light Conduit	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	7,000,000	-	7,000,000	Increase CW Transportation DCL \$210,000 Decrease Capital Facilities Reserve \$210,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	B. Managing Transportation Network	CET-00032	2019-22 New Pedestrian/Bike Signals	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	4,930,983	-	4,930,983	Increase CW Transportation DCL \$795,122 Decrease Capital Facilities Reserve \$795,122	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	A. Expand Sustainable Transportation	CER-00233	2019-22 New Sidewalks	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	5,759,391	-	5,759,391	Increase CW Transportation DCL \$433,500 Decrease Capital Facilities Reserve \$433,500	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	A. Expand Sustainable Transportation	CER-00228	Gastown Complete Street Improvements	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	2,800,000	-	2,800,000	Increase CW Transportation DCL \$950,000 Decrease Capital Facilities Reserve \$950,000	
No Impact (Change to Project Funding Source)	08. Transportation & Street Use	C. Street Use	CER-00237	2019-22 Street Activities	Change in Funding Source for Multi-Year Project Budget: This budget adjustment request is to swap in Transportation DCL funding, in place of Capital Facilities Reserve, which had been temporarily used as a funding source in advance of Transportation DCL collection.	1,900,000	-	1,900,000	Increase CW Transportation DCL \$315,000 Decrease Capital Facilities Reserve \$315,000	
No Impact (Change to Project Funding Source)	03. Parks and Open Spaces	B. Park Amenities	CPP-00107	2019-2022 Dog Parks - New/Upgrades	Change in Funding Source for Multi-Year Project Budget: This administrative adjustment request is for decreasing development cost levies and increasing community amenity contributions funding because one of the washroom projects selected (Coopers' Park) is located in an area (the False Creek North Official Development Plan) that is ineligible for DCLs and therefore must be funded with cash CACs.	1,820,000	-	1,820,000	Increase CACs \$715K Decrease CW Parks DCLs \$715K	
Total - Administrative Adjustments					\$ 78,293,899	\$ (4,500,000)	\$ 73,793,899		\$ -	
Total Capital Budget Adjustment Requests					\$ 276,153,788	\$ 18,024,043	\$ 294,177,831		\$ 1,194,778*	

* Increases to the 2019-2022 Capital Plan offset by an equivalent reduction in other projects/programs not being allocated in the 2019-2022 Capital Plan. Therefore, there is no net change to the 2019-2022 Capital Plan

Appendix 4: Capital Closeouts – Completed Projects with surpluses or deficits exceeding \$0.2 million

Appendix 4 - 2022 Q3 Capital Closeouts with surpluses or deficits exceeding \$200,000				
Project / Program Name	Budget	Actual	Surplus / (Deficit)	Closeout Variance Explanation
Childcare at Gastown Parkades	\$ 17,030,000	\$ 16,821,472	\$ 208,528	Cost savings in base building work (fire alarm system replacement, traffic membrane replacement, elevator upgrades) have led to a closeout surplus.
2012-2014 Kensington Community Centre Community Hall & Childcare	\$ 5,518,000	\$ 731,780	\$ 4,786,220	Kensington Community Hall was built in the early 1960s and is located immediately adjacent to the Kensington Community Centre. The original proposal involved the replacement of the community hall with a new building that would include community centre space and a childcare centre. Funding was provided in the 2012-2014 Capital Plan. This project has been paused since 2014 due in part to ongoing issues with the Kensington Community Association, Vancouver Park Board and City of Vancouver. It is recommended to formally close this project and reinitiate it in the future with a new budget once the issues are resolved.
2018 Water Commercial Connections	\$ 3,710,123	\$ 3,444,068	\$ 266,055	Volume for the commercial water connections in the 2018 program was less than anticipated in the budget, thus, leading to a closeout surplus.
Total	\$ 26,258,123	\$ 20,997,321	\$ 5,260,802	

Appendix 5: Capital Closeouts – Completed Projects with Voter-Approved Capital Funding Summary

Appendix 5 - 2022 Q3 Completed Capital Projects with funding from Voter-Approved Capital Funding			
Project / Program Name	Budget	Actual	Surplus / (Deficit)*
2012-14 Kensington Childcare	\$ 5,118,000	\$ 414,029	\$ 4,703,971
2020 Renovations - Service Yards	\$ 691,000	\$ 586,383	\$ 104,617
2012-14 Kensington Community Centre Community Hall	\$ 400,000	\$ 317,751	\$ 82,249
2020 Renovations - Social Facilities	\$ 346,500	\$ 283,831	\$ 62,669
2019 Capital Maintenance - Social Facilities	\$ 236,000	\$ 223,521	\$ 12,479
2019-22 Bridgeway Slope Stabilization	\$ 1,675,000	\$ 1,686,652	\$ (11,652)
2017-18 Service Yards Planning	\$ 320,000	\$ 328,008	\$ (8,008)
2019 Capital Maintenance - Fire Halls	\$ 1,528,000	\$ 1,521,181	\$ 6,819
Archives Relocation to Central Library	\$ 1,059,379	\$ 1,063,942	\$ (4,563)
Marpole Community Centre Redevelopment Planning	\$ 170,000	\$ 166,997	\$ 3,003
2019 Capital Maintenance - Police Facilities	\$ 547,000	\$ 546,950	\$ 50
2018 Relocate VPL Office at Lib Square	\$ 145,329	\$ 145,329	\$ (0)
Total	\$ 12,236,208	\$ 7,284,575	\$ 4,951,633

* Prior to reallocation of surplus funding to cover deficits for projects closed out this quarter

Appendix 6: Proposed Changes to 2019-2022 Capital Plan and Multi-Year Project Budgets

Appendix 6 - Proposed Changes to 2019-2022 Capital Plan and Multi-Year Project Budgets (\$ Millions)	2019-2022 Capital Plan	Multi-Year Capital Project Budget (for open projects**)
Current Capital Plan / Budget*	\$ 2,316.2	\$ 2,446.8
Proposed Adjustments	\$ -	\$ 18.0
A. Budget increases / decreases to existing projects and programs*	\$ -	\$ 18.0
B. Administrative consolidations, funding source changes	\$ -	\$ -
Multi-year Project Closeouts		\$ (94.2)
Proposed Revised Capital Plan / Budget	\$ 2,316.2	\$ 2,370.7

* Refers to the Cash component of the Capital Plan

** Includes open projects/programs from Prior Capital Plans