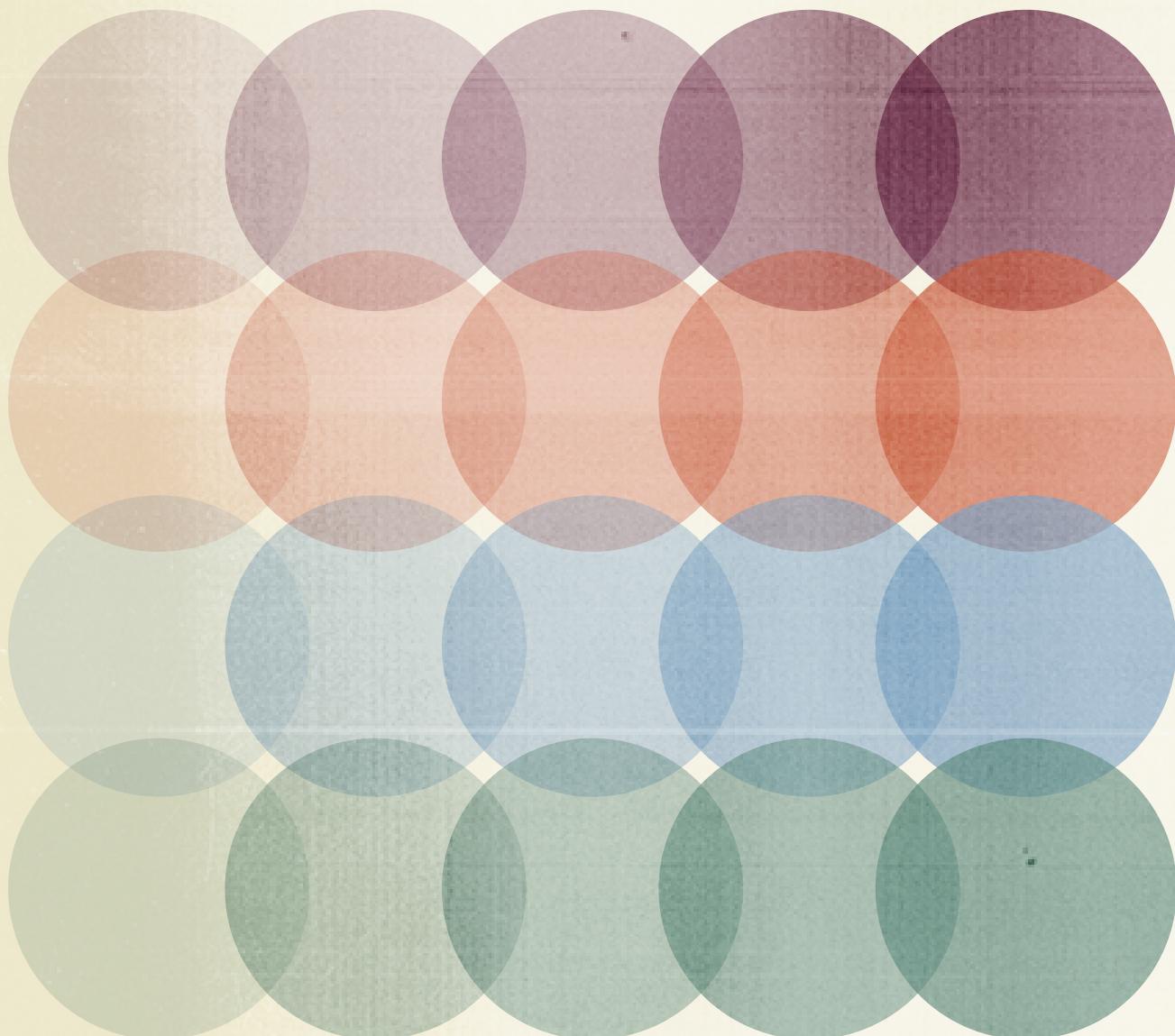


# Financial Report Highlights



The City of Mississauga, Ontario, Canada  
For the year ended December 31, 2023





I am pleased to present the City of Mississauga's 2023 Financial Report Highlights, also called the Popular Report. This web-based document pulls together highlights from the City's full 2023 Financial and Sustainability Report to provide a concise overview of the City's financial performance for the year ended December 31, 2023.

We are proud of our enduring tradition of strong financial leadership and transparency in planning and reporting, and hope that you enjoy this report's unique format.

At the end of 2023, the City was in a deficit position of \$10.5 million primarily due to the impact of the GTAA Payment in Lieu of Taxes revenue shortfall. Funding of \$10.5 million through reserves has enabled the City to reduce the deficit to zero.

Although the City is facing increasing pressures from inflation and a growing demand to expand service, improve public safety and maintain our capital infrastructure investments, our property tax rates and services are delivering considerable value for money. The City was able to limit its residential property tax rate increase to 3.02 per cent without compromising services or quality. The increase in the Region's portion is 3.06 per cent for a total of 6.08 per cent in 2023.

The continuation of a dedicated capital infrastructure and debt repayment levy as part of the overall tax levy in 2023 again contributed to that resilience. This prudent step helps the City maintain its substantial infrastructure assets, with a replacement value of \$15.3 billion in 2023.

Some of our achievements from 2023 include:

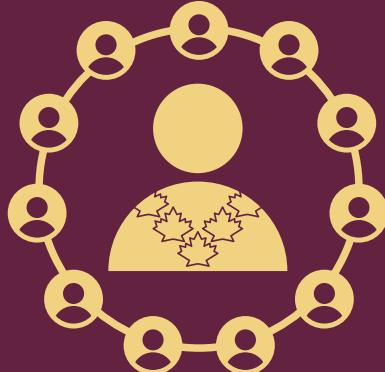
- 'AAA' credit rating received from Standard & Poor's Global Ratings agency
- Canadian Award for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the 2022 Financial and Sustainability Report
- Popular Annual Financial Reporting Award from GFOA for the 2022 Financial Report Highlights
- Distinguished Budget Presentation Award from GFOA for the 2023-2026 Business Plan & 2023 Budget

The financial highlights in this report are extracted from the City's Audited Financial Statements which appear in full in the 2023 Financial and Sustainability Report. In that report you can read more about these highlights and others, and explanations for performance variance. To access the report, go to [mississauga.ca/finance](http://mississauga.ca/finance).

A handwritten signature in black ink that reads "Marisa Chiu".

Marisa Chiu, CPA, CA  
Director of Finance and Treasurer  
April 19, 2024

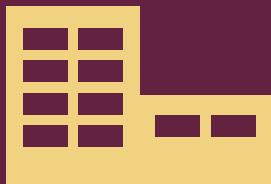
# About Mississauga



Council of  
**Mayor** and  
11 Councillors



105,000+  
businesses  
(2023)



## TOP EMPLOYERS WITH 1,000+ EMPLOYEES\*

- Air Canada
- Bell Canada
- Blackberry
- City of Mississauga
- GlaxoSmithKline
- Royal Bank of Canada
- Tim Hortons
- University of Toronto Mississauga
- Trillium Health Partners
- Walmart Canada

\*For the complete list of employers,  
refer to the full 2023 Financial  
and Sustainability Report

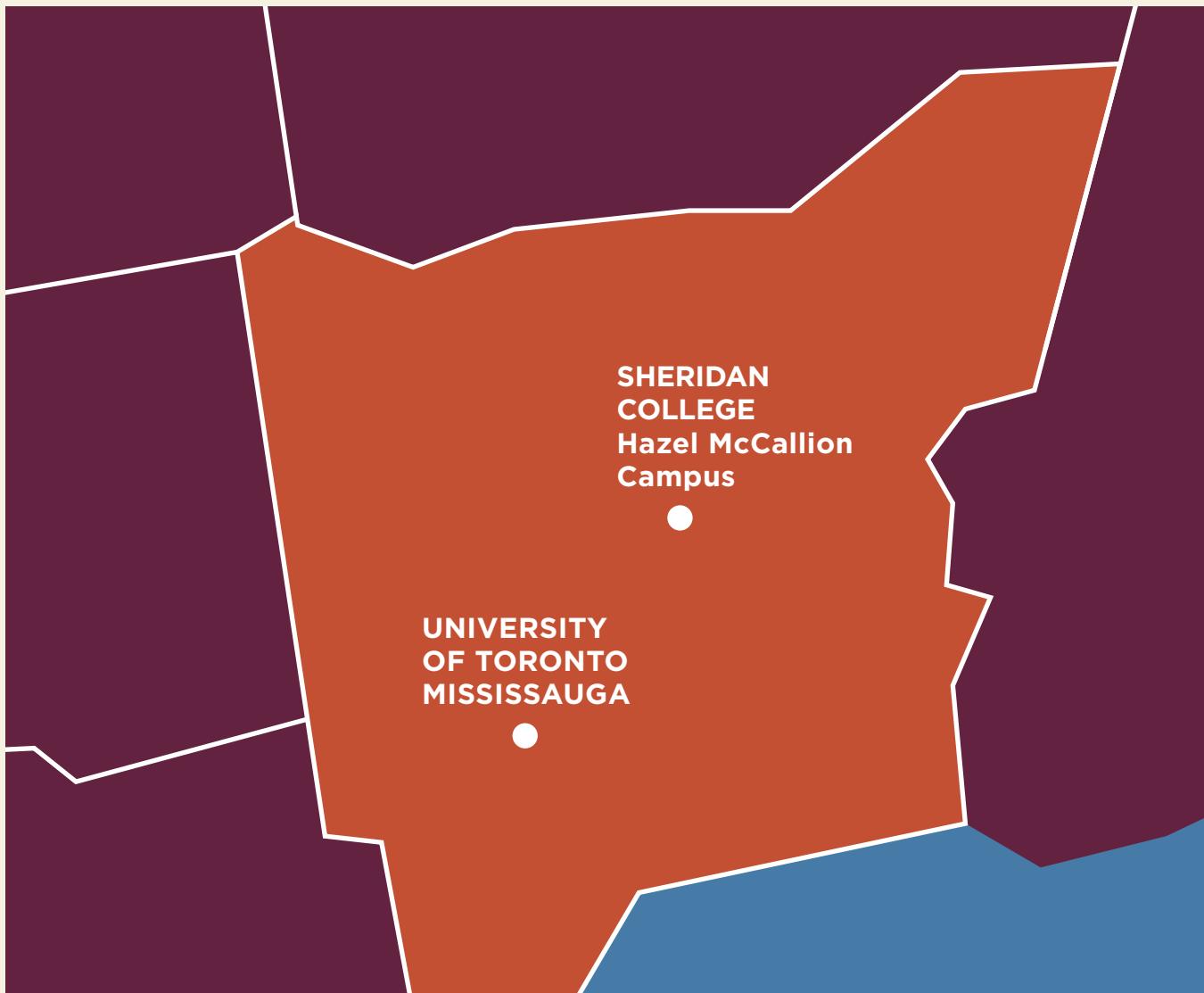


810,000  
Population (2023)

Source: Regional Growth Forecast

72,196  
acres  
Area of  
Mississauga

# Higher Education



Within  
Commuting  
Distance

15

Major  
Universities

17

Technical  
Colleges

# Transportation



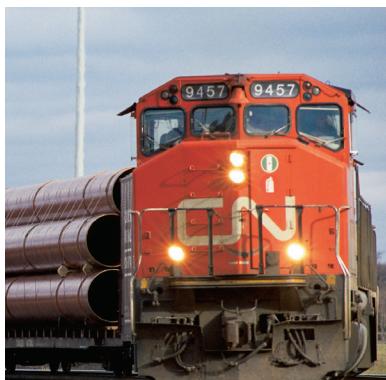
## AIRPORT

Home to Canada's busiest airport – Toronto Pearson International Airport (YYZ).



## HIGHWAYS

Serviced by seven major highways.



## RAILWAYS

Serviced by two national railways: Canadian National (CN) and Canadian Pacific (CP).



## PUBLIC TRANSIT

MiWay is the third-largest municipal transit system in Ontario. MiWay connects with transit systems in Toronto, Oakville, Brampton, and all GO Transit stations.



## HURONTARIO LRT

18-kilometre, 19-stop light rail transit under construction.

# 2023 City Accomplishments

## Deliver the Right Services



Achieved the highest participation total to date for the Sauga Summer Pass, reaching full capacity of **10,000** passes. This program serves Mississauga youth 12 to 16 years old, providing access to MiWay, pools and fitness centres at no cost for the summer.



Serviced over **45 million** MiWay customers in 2023, helping connect residents throughout our community with accessible, sustainable and affordable transit.



Installed new device-lending kiosks at Hazel McCallion Central Library, allowing those with library cards to borrow a laptop or iPad for same-day, in-library usage.



Responded to over **75,000** requests for investigation into possible by-law infractions.



Issued **4,686** building permit applications with a construction value of over **\$2 billion**, and completed **95,000** building, plumbing, heating and sign inspections.



Provided public fire safety education to **35,945** people in Mississauga. Over **1,200** apartments and **66** schools were visited in an effort to share fire safety tips.



Hosted the City's first Diabetes Healthy City Expo to educate, engage and promote City actions to explore steps to a healthier city. An estimated **1,100** participants were engaged through community meetings, a community survey, and focus groups.

# Maintain City Infrastructure



Deployed approximately **350** state-of-the-art wireless access points across various City locations, representing a significant advancement in technology that now offers Wi-Fi clients enhanced performance and bandwidth.



Performed approximately **353,000** hours of maintenance for the care of the City's parkland and open space at **396** sports fields, **266** playgrounds, **227** sports courts, **two** marinas, and **11** publicly owned cemeteries; over **20,000** trees received pruning maintenance.



Improved **116** MiWay bus stops, ensuring the stops are fully accessible and provide a more enjoyable experience for all riders waiting to board MiWay buses.



Completed **four**, new multi-use trails and cycle tracks, for a total of **6.4** kilometres along: Argentia Road from Tenth Line West to east of Winston Churchill Boulevard; Winston Churchill Boulevard from Crosscurrent Drive to Argentia Road; Kennedy Road; and Matheson Boulevard East from Creekbank Road to east City Limit.



Constructed **five** kilometres of new sidewalks with road resurfacing; maintained the City's **5,681** kilometres of existing roads including filling potholes, sidewalks and curbs; and completed citywide condition inspections of noise walls, bridges and culverts.



Rebuilt street light infrastructure, relocated light standards and improved lighting to meet and exceed minimum standards at **six** locations across the city, including along a multi-use trail project on Argentia Rd. from Tenth Line to east of Winston Churchill Boulevard.

# Advance on the City's Strategic Vision



Preserved, protected and enhanced wildlife habitats through restoration and monitoring, including **three** turtle nesting areas at Streetsville Memorial Park that were protected with nest covers to increase the chance of survival.



Installed an additional **six** electric vehicle (EV) chargers at Lakefront Marina, Garry Morden Centre and Fire Station 101 to support the City's transition to electric fleet vehicles.



Earned a credit rating of 'AAA' from Standard & Poor's Global Ratings agency for the **20th** consecutive year.



Named the 2023 Music City of the Year by the Live Music Association and Canadian Music Week.



Collaborated with community partners in **eight** emergency simulations, tackling diverse hazard scenarios. These exercises bolstered the city's collective preparedness and resilience, ensuring effective responses to potential threats.



Planted **45,180** trees as part of the One Million Trees Program in 2023, bringing the total to more than **500,000** trees since the program's inception.



Received ENERGY STAR® certification for Erin Mills Twin Arena for the **fourth** year in a row. The arena was also awarded with the ENERGY STAR® Canada Award for Building of the Year – Ice and Curling Rink by Natural Resources Canada.



Launched a new, Multi-Year Accessibility Plan which outlines the City's strategy to go beyond its legislated obligations to create a barrier-free environment for all residents, visitors and employees.

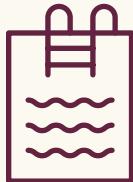


The City's first Stormwater Master Plan, *Build Beautiful*, was approved by Council.

# Implement Cost Containment Strategies



Overhauled the development application process to meet the requirements of Bill 109, the *More Homes for Everyone Act*, 2022.



Received **\$230,000** from the federal government for the Canada Summer Jobs program which helped to offset the cost of summer camp and aquatic staff.



Deployed new software to eliminate the use of hard-copy orders for signs and pavement marking. This allows supervisors to assign work orders digitally, enabling staff to input data in real-time, thus improving the efficiency of field operations.



Consolidated similar design and construction projects for procurement and contract management, such as citywide playgrounds, outdoor fitness areas, sport courts, and spray pads. This bundling approach provided benefits through volume-of-scale purchasing.



Implemented **467** small improvements, **20** rapid improvements, and **five** projects with the support of the City's internal Lean Program, resulting in **\$1.1** million in cost avoidance, **\$193,000** in cost savings, and **21,500** hours in freed employee capacity.

# 2023 Financial Highlights

The City of Mississauga's Consolidated Financial Statements have been prepared in accordance with the *Municipal Act, 2001* and comply with reporting standards set by the Public Sector Accounting Board (PSAB).

Comparative figures for 2022 have been restated due to the implementation of the new accounting standard PS 3280 – Asset Retirement Obligations. Please refer to the full 2023 Financial and Sustainability Report for further details.

## ASSETS AND LIABILITIES

The Consolidated Statement of Financial Position presents four key figures that together describe the financial position of a public entity:

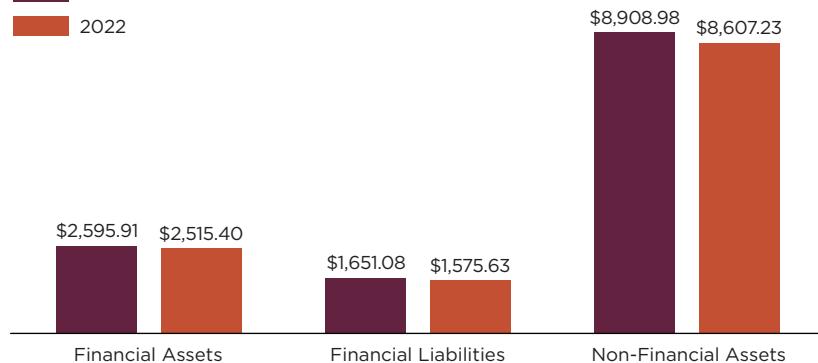
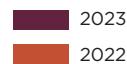
- Total financial assets, including cash and investments
- Total financial liabilities, including long-term debt
- Total non-financial assets, including tangible capital assets
- The accumulated surplus/(deficit) which identifies the net financial position

Financial assets were \$2.60 billion in 2023 (\$2.52 billion in 2022), which is an increase of \$80 million over the 2022 value. Financial liabilities were \$1.65 billion in 2023 (\$1.58 billion in 2022), which is an increase of \$70 million over the 2022 value.

The City manages its financial operations through various funds such as the operating fund, capital fund, reserves and reserve funds. In accordance with Public Sector Accounting Standards, these funds are not individually reported in the Consolidated Financial Statements with the financial activity of these funds resulting in the accumulated surplus. The accumulated surplus summarizes the City's consolidated equity, which identifies its net financial position, including all tangible capital assets and financial resources of the City.

## ASSETS AND LIABILITIES

(IN MILLIONS)



The City's net book value of tangible capital assets at the end of 2023 was \$8.89 billion (\$8.59 billion in 2022). Refer to Note 13 of the financial statements in the full 2023 Financial and Sustainability Report for a detailed breakdown of tangible capital asset activity. The annual amortization expense in 2023 was \$165.68 million (\$150.17 million in 2022).

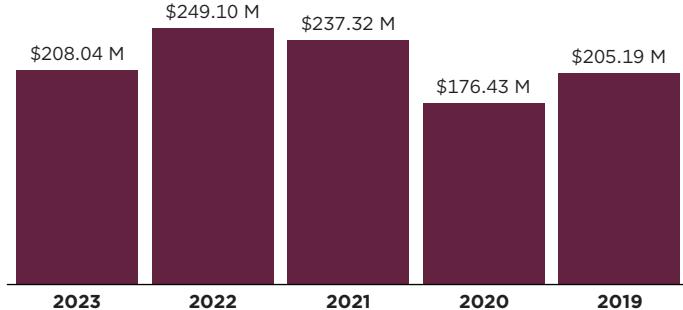
In 2023, the City invested in projects to build, maintain, rehabilitate and remodel infrastructure to support City services. The value of the City's 10-year Capital Plan in 2023 was \$4.6 billion (gross). The 2023 Capital Budget included 56 per cent allocated to projects that support the maintenance of, and protect taxpayers' investments in, these valuable public infrastructure assets. Mississauga budgeted for and collected a dedicated capital infrastructure and debt repayment levy of three per cent in 2023 as part of the overall tax levy.

## LONG-TERM DEBT

The City uses debt very conservatively. The City's total debt balance is \$208 million at the end of 2023. This level of debt is substantially lower than the limits for municipalities specified in provincial legislation, and the City's own debt management policy. There were no debt issuances in 2023.

## LONG-TERM DEBT

(IN MILLIONS)



The following table summarizes outstanding principal payments along with their interest rates and maturity dates.

DEBT SERIES	INTEREST RATE	MATURITY DATE	PRINCIPAL AMOUNT \$	OUTSTANDING PRINCIPAL \$ 2023	OUTSTANDING PRINCIPAL \$ 2022
2013	1.30%-3.30%	June 20, 2023	50,000	-	4,000
2014	1.20%-3.30%	June 10, 2024	36,607	3,000	6,000
2015	0.95%-2.40%	August 20, 2025	40,000	8,000	12,000
2016	1.15%-2.50%	June 1, 2026	37,584	12,000	15,500
2017	1.70%-3.00%	September 28, 2027	38,853	15,500	19,000
2018	1.80%-3.05%	March 27, 2028	46,270	21,140	26,395
2019	1.90%-2.25%	October 15, 2029	48,150	30,000	34,500
2021-1	0.25%-1.50%	February 17, 2031	43,000	34,400	38,700
2021-2	0.08%-2.30%	November 8, 2031	47,000	39,000	43,000
2022	1.45% 2.75%	March 7, 2032	50,000	45,000	50,000
<b>Total</b>			<b>208,040</b>	<b>249,095</b>	

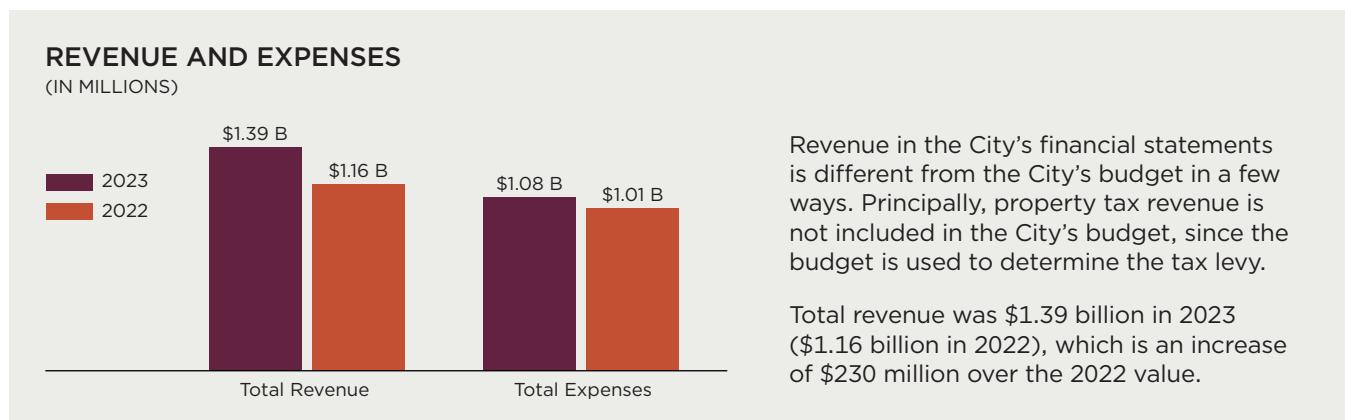
## INVESTMENT IN ENERSOURCE CORPORATION



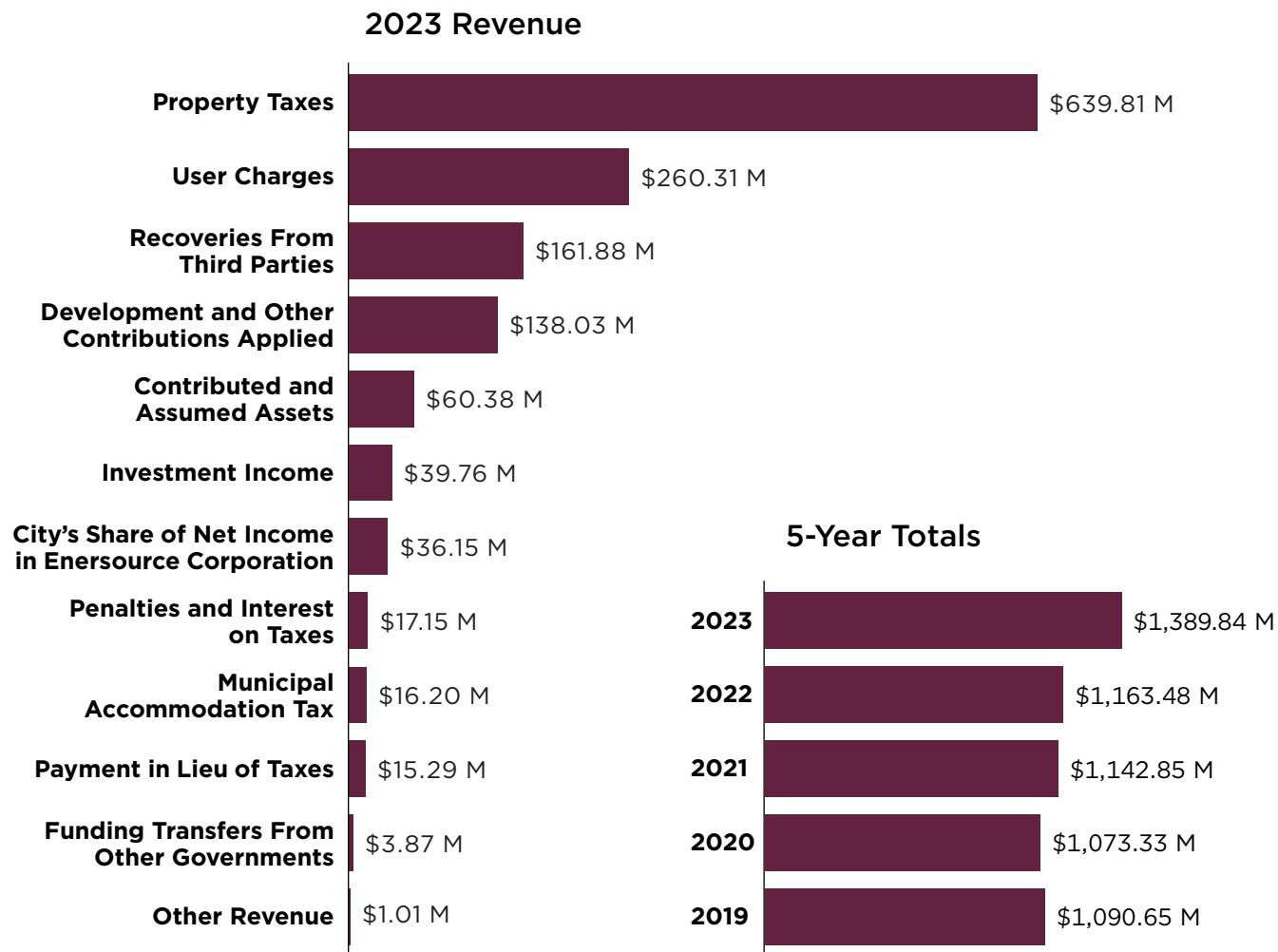
The City has a 90 per cent interest in Enersource Corporation which acts as a holding company for its 29.57 per cent interest in Alectra, an electricity provider. The investment in Enersource generates net income that is accounted for on the modified equity basis in the Consolidated Financial Statements.

## CONSOLIDATED REVENUE AND EXPENSES

The Consolidated Statement of Operations, or Income Statement, is a report showing how much was received (revenue) and spent (expenses) within the year. It appears in full in the 2023 Financial and Sustainability Report.



## CONSOLIDATED REVENUE (IN MILLIONS)

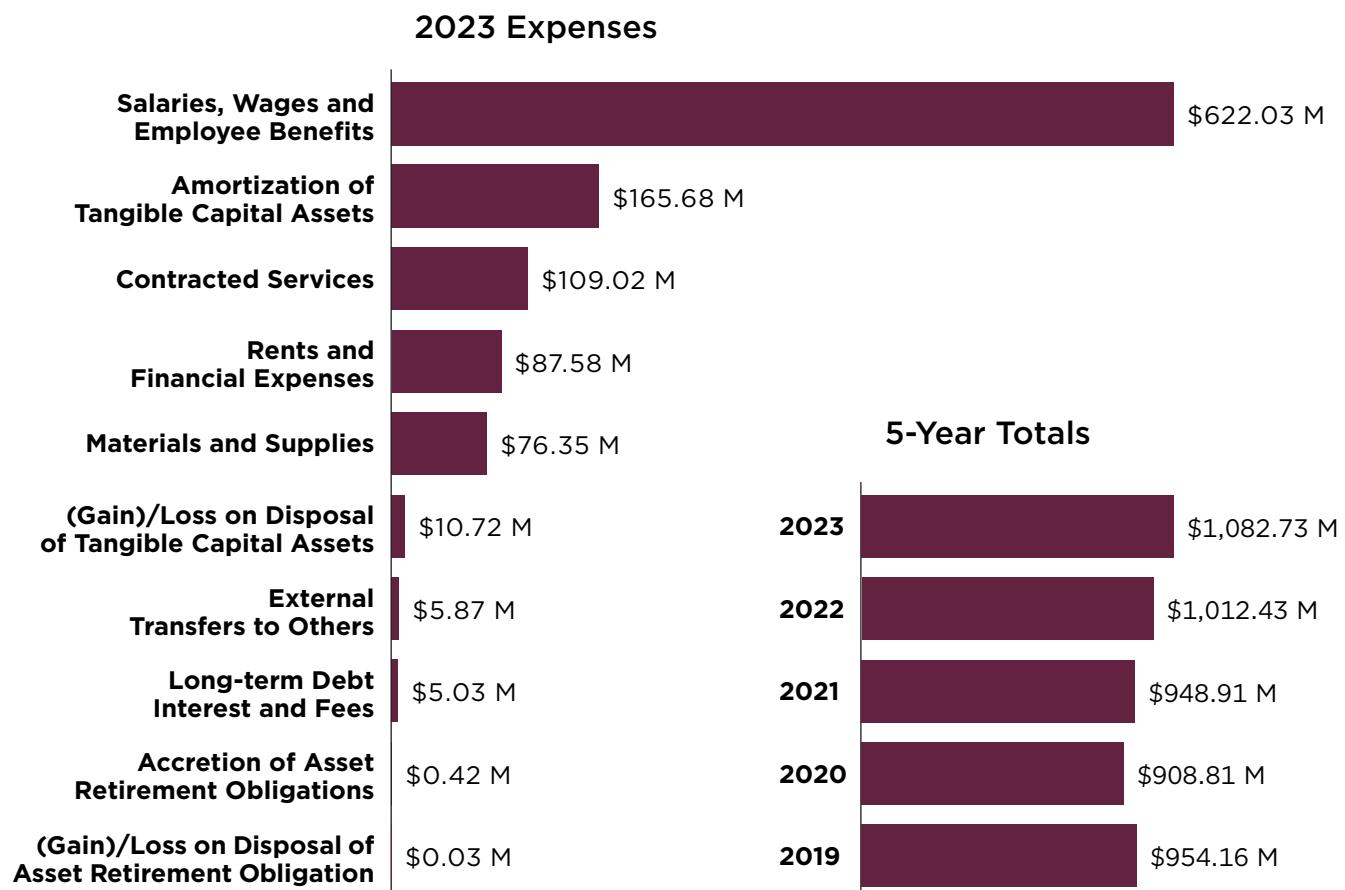


Expenses in the City's financial statements are also different from the City's budget in several ways:

- Amortization and changes to post-employment benefits are included in the City's financial statements but not included or reported in the budget
- Transfers to reserves and reserve funds are considered as expenses in the budget. These transfers are eliminated and not included in the financial statements
- Debt principal payments are considered as expenses in the budget. These debt payments are treated as a reduction on the debt amount on the balance sheet in the financial statements
- Operating expenses in the financial statements include non-capitalized costs in capital projects, including labour, materials, contractor services, and financial expenses. In the budget, these costs are considered as capital expenses

Total expenses were \$1.08 billion in 2023 (\$1.01 billion in 2022), which is an increase of \$70 million over the 2022 value.

## CONSOLIDATED EXPENSES (IN MILLIONS)



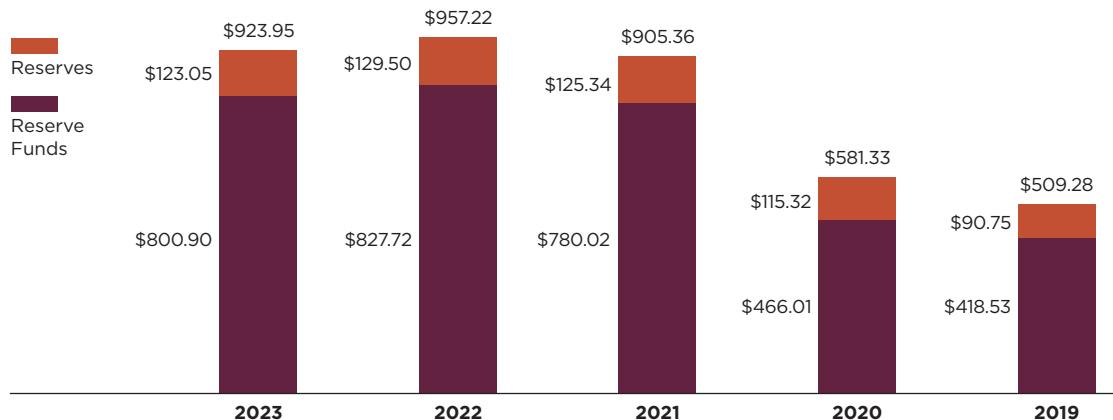
## RESERVES AND RESERVE FUNDS

Reserves and reserve funds are established by Council to help offset future capital needs, obligations, pressures and costs. They are drawn upon to finance specific-purpose capital and operating costs to minimize tax rate fluctuations due to unanticipated expenditure and revenue shortfalls and to fund ongoing programs.

Reserve and reserve fund totals do not include development charges and other restricted funding received by the City that is reported as Deferred Revenue - Obligatory Reserve Funds on the Consolidated Statement of Financial Position.

### RESERVES AND RESERVE FUNDS

(IN MILLIONS)



## SUSTAINABILITY

Sustainability is an important consideration in City plans and activities. Detailed information about the City's sustainability accomplishments in 2023 can be found in the full 2023 Financial and Sustainability Report.

For more information, read the full 2023 Financial and Sustainability Report by visiting [mississauga.ca/finance](http://mississauga.ca/finance)