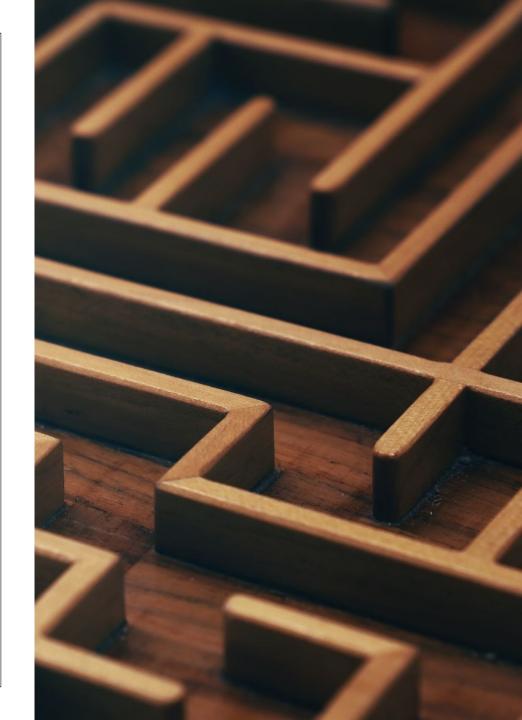
A BETTER PROFESSIONAL YOU

Michael A Heroux



SOME THOUGHTS ON TIME MANAGEMENT A PRINCIPLES APPROACH

Michael A. Heroux
Senior Scientist
Center for Computing Research, Sandia National Laboratories
Scientist in Residence, St John's University, MN

Time Multipliers

- Commit some time to Important but not Urgent work.
- Be done-done.
- Leave bread crumbs.
- Engage in complementary multi-tasking.
- Leave slack in your schedule.
- Work with synergistic people.
- How can we do this? Consider Kanban.

Kanban principles

- Limit number of "In Progress" tasks
- Productivity improvement:
 - o Optimize "flexibility vs swap overhead" balance. No overcommitting.
 - Productivity weakness exposed as bottleneck. Team must identify and fix the bottleneck.
 - Effective in R&D setting. Avoids a deadlinebased approach. Deadlines are dealt with in a different way.
- Provides a board for viewing and managing issues



Basic Kanban

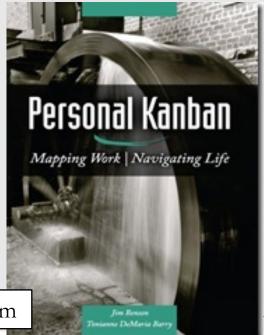
Backlog	Ready	In Progress	Done
 Any task idea Trim occasionally Source for other columns 	 Task + description of how to do it. Could be pulled when slot opens. Typically comes from backlog. 	 Task you are working on right now. The only Kanban rule: Can have only so many "In Progress" tasks. Limit is based on experience, calibration. Key: Work is pulled. You are in charge! 	 Completed tasks. Record of your life activities. Rate of completion is your "velocity".

Notes:

- Ready column is not strictly required.
- Other common column: In Review
- Can be creative with columns:
 - Waiting on Advisor Confirmation.

Personal Kanban

- Personal Kanban: Kanban applied to one person.
 - Apply Kanban principles to your life.
 - Fully adaptable.
- Personal Kanban: Commercial book/website.
 - Useful, but not necessary.



http://www.personalkanban.com

Kanban Tools

- ° Wall, whiteboard, blackboard: Basic approach.
- Software, cloud-based:
 - Trello, JIRA, GitHub Issues.
 - Many more.
- ° I use Trello (browser, iPhone, iPad).
 - o Can add, view, update, anytime, anywhere.
 - https://trello.com/b/04MQXyLo/personal-work-tasks

Big Question: How many tasks?

- Personal question.
- Approach: Start with 2 or 3. See how it goes.
- Use a freeway traffic analogy:
 - Does traffic flow best when fully packed? No.
 - Same thing with your effectiveness.
- Spend time consulting board regularly.
 - o Brings focus.
 - Enables reflection, retrospection.
- Use slack time effectively.

Time Multipliers

Kanban assists you with these principles:

- Commit some time to Important but not Urgent.
- Be done-done.
- Leave bread crumbs.
- Complementary multi-tasking.
- Leave slack in your schedule.

Not this one:

• Work with synergistic people.

Importance of "In Progress" Concept for you

- Junior community members:
 - Less control over task.
 - Given by supervisor.
- In Progress column: Protects you.
 - If asked to take on another task, respond:
 - Is this important enough to become less efficient?
 - o Sometimes it is.

(Personal) Productivity++ Initiative Ask: Is My Work _____?

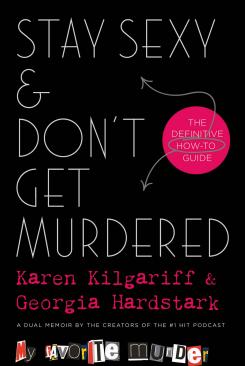
Productivity++

- Traceable
- In Progress
- Sustainable
- Improved

Version 1.3

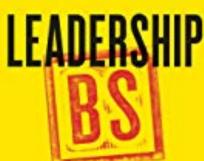


https://github.com/trilinos/Trilinos/wiki/Productivity---Initiative





Stanford Business School



Fixing Workplaces and Careers One Truth at a Time

Read by Mike Chamberlain.



Great Software

Complementary Multi-tasking.



Professor Mark Leary

make it stick

Understanding the Mysteries



The Science of Successful Learning

Courses

How We Learn

Professor Monisha Pasupathi

GREAT

GREAT COURSES



of Human Behavior

Transformational Leadership: How Leaders Change Teams, Companies, and Organizations

Professor Michael A. Roberto



Theories of Human Development

Professor Malcolm W. Watson

YOUR DIGITAL PRESENCE

Michael A. Heroux
Senior Scientist
Center for Computing Research, Sandia National Laboratories
Scientist in Residence, St John's University, MN

Digital Platforms for Communication

• REMINDER: Free digital platforms are:

- Free as in no out-of-pocket expense, or "freemium" (pay for some features).
- NOT free as no-cost:
 - o Your information (usually anonymized) is mined and used.
 - When paired with other information outside the system, can quickly and uniquely identify you.
- o Takeaway: Be careful what you share, or if you share at all.
- Having said that:
 - These platforms are useful for making others aware of you, your projects.
 - They are indispensable for distributed collaboration. Just be careful with sharing scope.

LinkedIn



- Professional Networking Site.
- Owned by Microsoft.
- Used for professional news, recruiting, community stature.
- Skills and Endorsements.
- A professional version of FaceBook.

<u>GitHub</u>



- o GitHub is an information management and collaboration platform.
- It is useful for software projects (you know this) and much more (you may not know this).
- Formatted documents: Markdown https://www.markdownguide.org/cheat-sheet/
- Types of organizations:
 - You (your GitHub ID):
 - o maherou mine (\$7/month private repos)
 - https://maherou.github.io
 - Others:
 - o BetterScientificSoftware: Org for advancing, well, better scientific software.
 - Multiple repos: PSIP-Tools, Trust-Tools.
 - o Special repo: https://betterscientificsoftware.github.io
 - Collegeville: Educational org (free private repos)
 - https://github.com/Collegeville
 - Research student repos.
 - o Project repos.
 - o Issues-only repo: https://github.com/Collegeville/Labora
 - o Team policy: https://github.com/Collegeville/Labora/blob/master/TeamPolicy.md
 - Workshop repos: https://github.com/Collegeville/CW3S19
 - Generated website: https://collegeville.github.io/CW3S19/

High points

- ° Time is precious: Manage it well, even in this early phase of your life.
- o Structure your life so you are effective (character) and efficient (competent).
- o Always improve: Build habits so learning is naturally part of your life.
- Seek diverse content: Needed for big picture thinking.
- Establish (or not) your online presence.