

Equity Securities

TOPIC 8: FREE CASH FLOW VALUATION
(LECTURE EXAMPLES & SOLUTIONS ONLY)



Outcome 8.3

Computing FCFF from net income ?

- Using the information below and on the next two slides, calculate Cane Distribution Inc's FCFF, starting with net income

Cane Distribution Inc Income Statement	2001 US\$m	2002 US\$m	2003 US\$m
EBITDA	200.00	220.00	242.00
Depreciation	45.00	49.50	54.45
EBIT	155.00	170.50	187.55
Interest expense	15.68	17.25	18.97
Income before tax	139.32	153.25	168.58
Taxes @30%	41.80	45.97	50.58
Net income	97.52	107.28	118.00

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Outcome 8.3

Computing FCFF from net income ?

Cane Distribution Inc Balance Sheet	2000 US\$m	2001 US\$m	2002 US\$m	2003 US\$m
Cash	0.00	108.92	228.74	360.54
Accounts receivable	0.00	100.00	110.00	121.00
Inventory	60.00	66.00	72.60	79.86
Net fixed assets	500.00	455.00	455.50	456.05
Total assets	560.00	729.92	866.84	1,017.45
Accounts payable	0.00	50.00	55.00	60.50
Long-term debt	224.00	246.40	271.04	298.15
Total liabilities	224.00	296.40	326.04	358.65
Common stock	336.00	336.00	336.00	336.00
Retained earnings	0.00	97.52	204.80	322.80
Total shareholders' equity	336.00	433.52	540.80	658.80
Total liabilities & shareholders' equity	560.00	729.92	866.84	1,017.45

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Outcome 8.3

Computing FCFF from net income ?

Cane Distribution Inc Cash Flow Statement	2001 US\$m	2002 US\$m	2003 US\$m
Net income	97.52	107.28	118.00
Depreciation	45.00	49.50	54.45
Change in working capital	-56.00	-11.60	-12.76
Cash from operating activities	86.52	145.18	159.69
Purchases of fixed assets	0.00	-50.00	-55.00
Cash from investing activities	0.00	-50.00	-55.00
Net borrowing	22.40	24.64	27.10
Cash from financing activities	22.40	24.64	27.10
Cash and equivalents increase	108.92	119.82	131.79
Cash and equivalents (beginning of year)	0.00	108.92	228.74
Cash and equivalents (end of year)	108.92	228.74	228.74

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Outcome 8.3

Computing FCFF from net income ✓

- Using the information provided, calculate Cane Distribution Inc's FCFF, starting with net income
- The first step is to calculate the increase in working capital

	2000	2001	2002	2003
Accounts receivable	\$0.00	\$100.00	\$110.00	\$121.00
plus Inventory	60.00	66.00	72.60	79.86
less Accounts payable	0.00	50.00	55.00	60.50
Working capital	\$60.00	\$116.00	\$127.60	\$140.36
Increase in working capital		\$56.00	\$11.60	\$12.76

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Outcome 8.3

Computing FCFF from net income ✓

- Using the information provided, calculate Cane Distribution Inc's FCFF, starting with net income
- We can then calculate FCFF using the previous formula

	2001	2002	2003
Net income	\$97.52	\$107.28	\$118.00
plus Depreciation	45.00	49.50	54.45
plus Interest expense x (1 – tax rate)	10.98	12.08	13.28
less Investment in fixed capital	0.00	-50.00	-55.00
less Investment in working capital	-56.00	-11.60	-12.76
Free cash flow to the firm	\$97.50	\$107.26	\$117.97

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Outcome 8.3

Computing FCFF from cash flow



- Using the financial statements previously provided, calculate Cane Distribution Inc's FCFF, starting with cash flow from operations

	2001	2002	2003
Cash flow from operations	\$86.52	\$145.18	\$159.69
plus Interest expense x (1 – tax rate)	10.98	12.08	13.28
less Investment in fixed capital	0.00	-50.00	-55.00
Free cash flow to the firm	\$97.50	\$107.26	\$117.97

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Outcome 8.3

Computing FCFE from FCFF



- Using the financial statements previously provided, calculate Cane Distribution Inc's FCFE, starting with FCFF

	2001	2002	2003
Free cash flow to the firm	\$97.50	\$107.26	\$117.97
less Interest expense x (1 – tax rate)	-10.98	-12.08	-13.28
plus Net borrowing	22.40	24.64	27.10
Free cash flow to equity	\$108.92	\$119.82	\$131.79

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Outcome 8.4

Computing FCFF and FCFE



- Using the information below and on the next 2 slides, calculate Pitt Corp's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA

Pitt Corporation Income Statement	2003 US\$m
Total revenue	3,000
Operating costs and expenses	2,200
EBITDA	800
Depreciation	300
EBIT	500
Interest expense	100
Income before tax	400
Taxes @ 40%	160
Net income	240

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Outcome 8.4

Computing FCFF and FCFE



Pitt Corporation Balance Sheet	2002 US\$m	2003 US\$m
Cash and equivalents	190	200
Accounts receivable	560	600
Inventory	410	440
Gross fixed assets	2,200	2,600
Accumulated depreciation	-900	-1,200
Total assets	2,460	2,640
Accounts payable	285	300
Accrued taxes and expenses	140	150
Notes payable	200	250
Long-term debt	865	890
Total liabilities	1,490	1,590
Total shareholders' equity	970	1,050
Total liabilities & shareholders' equity	2,460	2,640

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Outcome 8.4

Computing FCFF from net income



Pitt Corporation Cash Flow Statement	2003 US\$m
Net income	240
Depreciation	300
Change in working capital	-45
Cash from operating activities	495
Purchases of fixed assets	-400
Cash from investing activities	-400
Notes payable	50
Long-term debt	25
Common stock dividends	-160
Cash from financing activities	-85
Cash and equivalents increase	10
Cash and equivalents (beginning of year)	190
Cash and equivalents (end of year)	200

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Outcome 8.4

Computing FCFF and FCFE



- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFF from net income

	2003
Net income	240
plus Non-cash charges	300
plus Interest expense x (1 – Tax Rate)	100 x (1 – 0.40) 60
less Investment in fixed capital	-400
less Investment in working capital	40 + 30 – 15 – 10 -45
Free cash flow to the firm	155

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Outcome 8.4

Computing FCFF and FCFE

- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFE from FCFF

2003		
Free cash flow to the firm		155
less Interest expense x (1 – Tax Rate)	$100 \times (1 - 0.40)$	-60
plus Net borrowing	$50 + 25$	75
Free cash flow to equity		170

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Outcome 8.4

Computing FCFF and FCFE

- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFE from net income

2003		
Net income		240
plus Non-cash charges		300
less Investment in fixed capital		-400
less Investment in working capital	$40 + 30 - 15 - 10$	-45
plus Net borrowing	$50 + 25$	75
Free cash flow to equity		170

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Outcome 8.4

Computing FCFF and FCFE

- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFF from CFO

2003		
Cash flow from operations		495
plus Interest expense x (1 – Tax Rate)	$100 \times (1 - 0.40)$	60
less Investment in fixed capital		-400
Free cash flow to the firm		155

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Outcome 8.4

Computing FCFF and FCFE

- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFE from CFO

2003		
Cash flow from operations		495
less Investment in fixed capital		-400
plus Net borrowing	$50 + 25$	75
Free cash flow to equity		170

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Outcome 8.4

Computing FCFF and FCFE

- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFE from EBIT

2003		
EBIT x (1 – Tax Rate)	$500 \times (1 - 0.40)$	300
plus Non-cash charges		300
less Interest expense x (1 – Tax Rate)	$100 \times (1 - 0.40)$	-60
less Investment in fixed capital		-400
less Investment in working capital	$40 + 30 - 15 - 10$	-45
plus Net borrowing	$50 + 25$	75
Free cash flow to equity		170

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Outcome 8.4

Computing FCFF and FCFE

- Using the information provided, calculate Pitt Corporation's FCFE, starting with FCFF, net income, CFO, EBIT and EBITDA
- Calculate FCFE from EBITDA

2003		
EBITDA x (1 – Tax Rate)	$800 \times (1 - 0.40)$	480
plus Depreciation x Tax Rate	300×0.40	120
less Interest expense x (1 – Tax Rate)	$100 \times (1 - 0.40)$	-60
less Investment in fixed capital		-400
less Investment in working capital	$40 + 30 - 15 - 10$	-45
plus Net borrowing	$50 + 25$	75
Free cash flow to equity		170

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Outcome 8.5

Forecasting FCFF



- An analyst valuing Pitts Corporation at the end of 2003 estimates sales (currently \$3,300m) to grow by 10% p.a. from 2004 onwards
- In 2004 the EBIT margin will be maintained at the 2003 level of 16.67%, but decline to 14.5% over the next 4 years
- The incremental fixed capital and working capital ratios are expected to be maintained at 2003 levels
- Calculate Pitts Corp's FCFF over the next five years

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Outcome 8.5

Forecasting FCFF



- Calculate Pitt Corp's FCFF over the next five years

	2003	2004(e)
Prior year sales	3,000	3,300
Sales growth	forecast	10%
EBIT margin	500 / 3000	16.7%
Tax rate	160 / 400	40%
EBIT x (1 - Tax Rate)	(3,300 x 0.1667) x (1 - 0.40)	330
Incremental FCI	(400 - 300) / (3,000 x 0.10)	33.3%
Incremental WCI	45 / (3000 x 0.10)	15%
Free cash flows to the firm		185

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Outcome 8.5

Forecasting FCFF



- Calculate Pitt Corp's FCFF over the next five years

	2003	2004	2005	2006	2007	2008
Prior year sales	3,000	3,300	3,630	3,992	4,392	4,831
Sales growth	10%	10%	10%	10%	10%	10%
EBIT margin	16.7%	16.0%	15.5%	15.0%	14.5%	14.0%
Tax rate	40%	40%	40%	40%	40%	40%
EBIT x (1 - Tax Rate)	330	348	371	395	420	
Incremental FCI	33.3%	-100	-110	-121	-133	-146
Incremental WCI	15%	-45	-50	-54	-60	-66
Free cash flow to the firm		185	188	196	202	208

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Outcome 8.5

Forecasting FCFF



- An analyst valuing Pitts Corporation at the end of 2003 estimates sales (currently \$3,300m) to grow by 10% p.a. from 2004 onwards
- In 2004 the net income margin will be maintained at the 2003 level of 8%
- The incremental fixed capital and working capital ratios are expected to be maintained at 2003 levels
- Calculate Pitts Corporation's FCFE for 2004

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Outcome 8.5

Forecasting FCFF



- Calculate Pitt Corp's FCFE for 2004

	2003	2004(e)
Prior year sales	3,000	3,300
Sales growth	forecast	10%
NI margin	240 / 3000	8%
Net income		264
Incremental FCI	(400 - 300) / (3,000 x 0.10)	33.3%
Incremental WCI	45 / (3000 x 0.10)	15%
Gearing of new funds	Target	50%
Net borrowing	(100 + 45) x 0.50	72
Free cash flows to equity		191

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Outcome 8.10

One-stage model



- Cagiati Enterprises (CE) has FCFF of CHF700m, FCFE of CHF620m and expects to grow FCFF forever at 5% p.a.
- CE's before-tax cost of debt is 5.7% and its required return on equity is 11.8%
- CE expects a target capital structure of 20% debt and 80% equity
- CE has debt outstanding with a market value of CHF2.2b and 200m outstanding common shares
- The tax rate is 33.33%
- Calculate CE's intrinsic value per share

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Outcome 8.10

One-stage model



- Calculate CE's intrinsic value per share

$$WACC = \left(\frac{MV \text{ Debt}}{MV \text{ Debt} + MV \text{ Equity}} \right) \times r_d (1 - \text{Tax Rate}) + \left(\frac{MV \text{ Equity}}{MV \text{ Debt} + MV \text{ Equity}} \right) \times r$$

$$= [0.20 \times 0.057 \times (1 - 0.3333)] + [0.80 \times 0.118] = 10.2\%$$

$$\text{Equity Value} = \frac{FCFF_0 (1 + g)}{WACC - g} - MV \text{ Debt}$$

$$= \frac{700 \times (1 + 0.05)}{0.102 - 0.05} - 2,200 = CHF11,934.6m$$

$$\text{Value per share} = \frac{11,934.6m}{200m} = CHF59.67$$

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Outcome 8.10

Two-stage model



- On 1/1/03, Vishal Noronha is valuing Sindhu Enterprises (SE), which had an EPS of \$2.40 in 2002
- For the next five years EPS is estimated to grow by 30%, 18%, 12% and 9%, respectively, and 7% thereafter
- Net investment in fixed capital per share is estimated for each of the next five years at 3.0, 2.5, 2.0, 1.5 and 1.0, respectively, and to grow by 7% thereafter
- Investment in working capital equals 50% of investment in fixed capital
- Investment in capital is funded 30% by new debt
- R_F is 6%, the equity risk premium is 4% and beta is 1.1

- Calculate SE's intrinsic value per share on 1/1/03
- What should be the trailing P/E on 1/1/03 and 1/1/07?

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Outcome 8.10

Two-stage model



- Calculate SE's intrinsic value per share on 1/1/03

$$\text{Required rate of return} = R_F + \beta_i [E(R_M) - R_F]$$

$$= 0.06 + (1.1 \times 0.04) = 10.4\%$$

	2002	2003	2004	2005	2006	2007
EPS growth rate		30%	18%	12%	9%	7%
EPS	2.400	3.120	3.682	4.123	4.494	4.809
less Net FC Exp		-3.000	-2.500	-2.000	-1.500	-1.000
less Net WC Exp		-1.500	-1.250	-1.000	-0.750	-0.500
plus Net Borrowing		1.350	1.125	0.900	0.675	0.450
FCFE per share		-0.030	1.057	2.023	2.919	3.759

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Outcome 8.10

Two-stage model



- Calculate SE's intrinsic value per share on 1/1/03

$$\text{Terminal Value}_{2006} = \frac{FCFE_{2007}}{r - g} = \frac{3.759}{0.104 - 0.07} = 110.559$$

	2002	2003	2004	2005	2006
FCFE per share		-0.030	1.057	2.023	2.919
Terminal Value					110.559
Total FCFE		-0.030	1.057	2.023	113.478
Discount factor		1.104^{-1}	1.104^{-2}	1.104^{-3}	1.104^{-4}
PV of cash flows		-0.027	0.867	1.504	76.390
Total PV					78.74

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Outcome 8.10

Two-stage model



- What should be the trailing P/E on 1/1/03 and 1/1/07?

$$\text{Trailing P/E}_{2003} = \frac{V_{2003}}{EPS_{2002}} = \frac{78.73}{2.40} = 32.8$$

$$\text{Trailing P/E}_{2007} = \frac{V_{2007}}{EPS_{2006}} = \frac{110.56}{4.494} = 24.6$$

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Outcome 8.10

Three-stage model



- Marathon Oil Company (MRO) reported FCFF of \$745m
- Forecast growth rate of FCFF is 8.8% p.a. for the next four years, 7.4%, 6.0% and 4.6% in years 5, 6 and 7, respectively, and 3.2% p.a. thereafter
- Capital structure is 20% debt, 80% equity
- Cost of debt is 7.1%
- Long-term debt is currently \$1.518b
- Tax rate is 34%
- Beta for MRO is 0.90, the risk-free rate is 5.04% and the equity premium is 5.5%
- There are 309.39 million shares outstanding

- Estimate MRO's WACC, firm value, equity value and value per share

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Outcome 8.10

Three-stage model• **Estimate MRO's WACC**

- Required rate of return = $R_F + \beta_i [E(R_M) - R_F]$
 $= 0.0504 + (0.9 \times 0.055) = 9.99\%$
- $WACC = \frac{E}{D+E}(r_e) + \frac{D}{D+E}(r_d)(1 - \text{Tax Rate})$
 $= (0.80)(0.0999) + (0.20)(0.071)(1 - 0.34) = 8.93\%$

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Outcome 8.10

Three-stage model• **Estimate MRO's firm value**

	2002	2003	2004	2005	2006	2007	2008	2009
FCFF growth rate	8.8%	8.8%	8.8%	8.8%	8.8%	7.4%	6.0%	4.6%
FCFF	745	811	882	959	1044	1121	1188	1243
Terminal value ₂₀₀₉	$= \frac{FCFF_{2010}}{WACC - g} = \frac{FCFF_{2009}(1+g)}{WACC - g} = \frac{1243(1.032)}{0.0893 - 0.032} = 22389$							
Total FCFF	811	882	959	1044	1121	1188	23632	
PV of FCFF	744	743	742	741	731	711	12986	
Total PV	17,398							

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Outcome 8.10

Three-stage model• **Estimate MRO's equity value**

- Value of equity = Value of firm – Value of debt
 $= 17,398 - 1,518 = \$15,880$

• **Estimate MRO's value per share**

- Value per share = $\frac{\text{Value of equity}}{\text{No of shares}} = \frac{15,880}{309.39} = \51.33

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