

Alnylam Pharmaceuticals

Takeaways from our group meeting with ALNY management

Maintain Rating: BUY | PO: 246.00 USD | Price: 162.81 USD

APOLLO-B suggests outsized benefit with monotherapy

We hosted the ALNY mgmt team (CEO, CMO and CCO) and our conversation focused on changes to the statistical plan for HELIOS-B (see our Feb 16 note). Mgmt reiterated the changes were primarily driven by long-term data from the APOLLO-B study where they saw the greatest benefit in the monotherapy subgroup. On the timing of the decision, they noted they wanted to ensure they had all the possible information available from APOLLO-B as well as enough time to discuss the changes with regulators. They reiterated they remain confident in the potential to show outcomes benefit in the overall population but think the magnitude of effect will be highest in monotherapy, which will allow them to be better positioned from a commercial perspective. Mgmt reiterated topline data is expected in late June/early July and they expect to include some subgroup analyses including background tafamidis. We remain confident on a positive outcome from HELIOS-B and think the changes could help highlight the differentiated profile of Amvuttra in ATTR-CM, which our KOL agrees on (see inside for more). We maintain our Buy with \$246 PO.

Disease halting would be key point of differentiation

The company noted that data from APOLLO-B showed stabilization of patients based on 6MWT (age-consistent decline) and stable KCCQ as well as biomarkers, which they think is a key point of differentiation over other therapies were patients continue to decline despite seeing survival benefit. They noted APOLLO-B showed trending survival benefit despite the short duration of the trial and not being powered for this, which gives them confidence in the potential for HELIOS-B to show outcomes benefit. They noted evidence of earlier outcomes benefit is possible and would also be a differentiator.

Reimbursement dynamics would favor Amvuttra

On the commercial opportunity, mgmt highlighted they expect monotherapy will dominate the ATTR-CM market at least until tafamidis' LOE as reimbursement for combination will be challenging. The company noted that beyond potential to show a differentiated profile halting disease progression, they anticipate payor dynamics to favor Amvuttra. They highlighted taf' is a part D drug resulting in high out-of-pocket cost to pts, and IRA changes will further impact coverage by increasing burden on payors. Amvuttra is a part B drug, which will give them a competitive advantage. They also highlighted that in the ex-US ATTR-PN market, where taf' and Amvuttra are available, Amvuttra has 90% market share underscoring physicians' view of a more favorable profile for Amvuttra, which could translate to the ATTR-CM market.

Estimates (Dec) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	(9.30)	(3.52)	(5.90)	(1.90)	1.03
EPS Change (YoY)	-29.2%	62.2%	-67.6%	67.8%	NM
Consensus EPS (Bloomberg)			(2.70)	(0.99)	3.31
DPS	0	0	0	0	0
Valuation (Dec)					
P/E	NM	NM	NM	NM	158.1x
EV / EBITDA*	NM	NM	NM	247.4x	51.5x
Free Cash Flow Yield*	-3.0%	0.2%	-1.1%	1.5%	3.7%
* For full definitions of <i>IQ</i> method SM measures, see page 5.					

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Refer to important disclosures on page 6 to 8. Analyst Certification on page 4. Price
Objective Basis/Risk on page 4.

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22 February 2024

Equity

Tazeen Ahmad

Research Analyst BofAS +1 646 855 4236 tazeen.ahmad@bofa.com

Daniel Giraldo Research Analyst BofAS +1 646 855 0993 daniel.giraldoperez@bofa.com

Jeremiah Lorentz Research Analyst BofAS jeremiah.lorentz@bofa.com

Stock Data

 Price
 162.81 USD

 Price Objective
 246.00 USD

 Date Established
 13-Dec-2023

 Investment Opinion
 8-1-9

 52-Week Range
 143.52 USD - 218.88 USD

 Mrkt Val (mn) / Shares Out
 20,505 USD / 125.9

 (mn)
 (mn)

Free Float 99.7%

Average Daily Value (mn) 165.85 USD

BofA Ticker / Exchange ALNY / NAS

Bloomberg / Reuters ALNY US / ALNY.OQ

ROF (2024F) NA

 ROE (2024E)
 NA

 Net Dbt to Eqty (Dec-2023A)
 NA

 ESGMeter™
 High

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Abbreviations

6MWT: 6-minute walk test

ALNY: Alnylam

ATTR-CM/PN: Transthyretin

amyloidosis -

cardiomyopathy/polyneuropathy IRA: Inflation Reduction Act

KCCQ: Kansas City cardiomyopathy

questionnaire

KOL: Key opinion leaders LOE: Loss of exclusivity Mgmt: Management

pts: patients

iQprofile[™] Alnylam Pharmaceuticals

iQmethod [™] – Bus Performance*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Return on Capital Employed	-24.3%	-8.9%	-14.7%	-0.7%	7.79
Return on Equity	-526.1%	NM	NM	NM	25.19
Operating Margin	-75.7%	-15.4%	-25.3%	-1.0%	9.50
Free Cash Flow	(613)	42	(236)	315	75
i Q method [™] – Quality of Earnings*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash Realization Ratio	NM	NM	NM	NM	6.0
Asset Replacement Ratio	0.8x	0.6x	0.6x	0.6x	0.6
Tax Rate	NM	NM	NM	NM	N
Net Debt-to-Equity Ratio	NM	NM	NM	-153.6%	-109.39
Interest Cover	-5.0x	-11.0x	-6.9x	-0.4x	4.7
Income Statement Data (Dec)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Sales	1,037	1,828	1,835	2,573	3,31
% Change	22.9%	76.2%	0.4%	40.2%	28.79
Gross Profit	869	1,518	1,542	2,178	2,76
% Change	23.4%	74.8%	1.6%	41.3%	27.19
EBITDA	(700)	(185)	(358)	93	44
% Change	-13.0%	73.5%	-93.3%	NM	380.19
Net Interest & Other Income	(342)	(151)	(193)	(193)	(193
Net Income (Adjusted)	(1,131)	(440)	(756)	(251)	14
% Change	-32.6%	61.1%	-71.9%	66.8%	NI
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Net Income from Cont Operations (GAAP)	(1,131)	(440)	(756)	(251)	14
Depreciation & Amortization	86	97	107	117	12
Change in Working Capital	(36)	11	10	4	(3
Deferred Taxation Charge	NA	NA	NA	NA	N
Other Adjustments, Net	540	437	473	520	57
Capital Expenditure	(72)	(62)	(68)	(75)	(83
Free Cash Flow	-613	42	-236	315	75
% Change	14.6%	NM	NM 163	NM 170	139.49
Share / Issue Repurchase	259	147	162	178	19
Cost of Dividends Paid	166	0 25	0	0	
Change in Debt	166	25	U	U	
Balance Sheet Data (Dec)	20224	20224	20245	20255	2024
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash & Equivalents	866	813	739	1,233	2,18
Trade Receivables	238	328	393	472	56
Other Current Assets	1,588	1,842	1,864	1,887	1,91
Property, Plant & Equipment	523	526	488	446	39
Other Non-Current Assets	331	321	321	321	32
Total Assets	3,546	3,830	3,805	4,359	5,38
Short-Term Debt	42	42	46	50	5
Other Current Liabilities	726	926	1,019	1,121	1,23
Long-Term Debt	1,017	1,021	1,021	1,021	1,02
Other Non-Current Liabilities	1,920	2,062	2,062	2,062	2,06
Total Liabilities	3,705	4,051	4,147	4,254	4,37
		•	•	•	
Total Equity Total Equity & Liabilities	(158) 3,546	(221) 3,830	(342) 3,805	105 4,359	1,01 5,38

Company Sector

Biotechnology

Company Description

Alnylam Pharmaceuticals (ALNY) is a biotechnology company developing gene silencing therapeutics in rare disorders, such as ATTR, AHP, and PH1. The company's lead assets are Onpattro and Amvuttra, approved for hereditary ATTR polyneuropathy, Givlaari, approved for AHP, and Oxlumo, approved for PH1. ALNY is also in late-stage development for follow-on asset Vutrisiran in ATTR, and other pipeline assets. The company also has several partnerships in place.

Investment Rationale

We rate ALNY with a Buy rating, as we see significant upside potential from its growth in ATTR. Onpattro sales metrics continue to signal favorable uptake consistent with our doctor survey. We also see meaningful advantages from follow-on Vutrisiran in ATTR. The company also has Givlaari approved in AHP, Oxlumo approved in PH1, and a versatile RNAi technology platform that can potentially be applied to a variety of diseases.

Stock Data

Average Daily Volume

1,018,689

Quarterly Earnings Estimates

	2023	2024
Q1	-1.40A	-1.56E
Q2	-1.50A	-1.49E
Q3	2.19A	-1.48E
04	-1 10Δ	-1 38F

* For full definitions of \emph{IQ} method $^{\text{SM}}$ measures, see page 5.

Takeaways from our KOL on new HELIOS-B statistical plan

We discussed the recently announced changes with an expert cardiologist at a large academic center. Our KOL commented that he sees the changes positively and increase his confidence in a positive outcome. He thinks the trial being overenrolled and having fewer-than-expected patients on background tafamidis increase the chances to see benefit in the monotherapy population. In his view, the choice of secondary endpoints is appropriate as these reflect clinically relevant measures and additional analysis on important biomarkers like NT-proBNP (N-terminal pro b-type natriuretic peptide) will still be available even if it is not included as part of the formal statistical analysis. He noted that he thinks the trial has a 70-80% likelihood of succeeding. He highlighted that he will focus on the primary endpoint in the monotherapy arm, and thinks that there is potential to show superior benefit to competitors, but we will need to wait for the data. He noted that even if the outcomes benefit is comparable to other competitors, he still thinks vutrisiran would provide additional advantage in terms of ease of dosing. While he would like to see some trending benefit in the tafamidis subgroups as evidence for potential in combination, he does not think this would be a requirement for clinical uptake. In his view, if HELIOS-B is positive, Amvuttra would become his drug of choice for new patients or patients who are progressing on tafamidis.



Price objective basis & risk

Alnylam Pharmaceuticals (ALNY)

Our PO of \$246 for ALNY consists of \$4/share for Onpattro, \$112/share for Vutrisiran, \$23/share for Givlaari and Lumasiran, \$6/share for Leqvio, \$7/share for Fitusiran, \$20/share for ALN-AGT, \$63/sh for other pipeline and partnered assets and \$11/sh for net cash. We apply a WACC of 9% for commercial-stage assets, 10% for Vutrisiran in ATTR-CM, 10% for other late stage pipeline, and 11% for ALN-AGT.

Upside risks to our PO are 1) better-than-expected uptake of its marketed stage assets, 2) approval of Onpattro and Vutrisiran in ATTR cardiomyopathy, 3) early-stage pipeline advancing into late-stage development, and 4) positive results from partnered programs.

Downside risks to our PO are 1) slower-than-expected uptake of commercial assets, 2) unexpected safety in its siRNA-based assets, and 3) higher-than-expected expenses.

Analyst Certification

I, Tazeen Ahmad, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Biotechnology Coverage Cluster

03 - Bioteciniology cov	erage cluster			
Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	4D Molecular Therapeutics, Inc.	FDMT	FDMT US	Tazeen Ahmad
	Alnylam Pharmaceuticals	ALNY	ALNY US	Tazeen Ahmad
	Amicus Therapeutics	FOLD	FOLD US	Tazeen Ahmad
	Annexon Biosciences	ANNX	ANNX US	Tazeen Ahmad
	Apellis Pharmaceuticals	APLS	APLS US	Tazeen Ahmad
	Argenx SE	ARGX	ARGX US	Tazeen Ahmad
	Arvinas	ARVN	ARVN US	Tazeen Ahmad
	Ascendis Pharma	ASND	ASND US	Tazeen Ahmad
	Biocryst Pharmaceuticals Inc	BCRX	BCRX US	Tazeen Ahmad
	BioNTech	BNTX	BNTX US	Tazeen Ahmad
	Denali Therapeutics	DNLI	DNLI US	Tazeen Ahmad
	Inozyme Pharma, Inc.	INZY	INZY US	Tazeen Ahmad
	Merus	MRUS	MRUS US	Tazeen Ahmad
	Neurocrine Biosciences	NBIX	NBIX US	Tazeen Ahmad
	Ocular Therapeutix	OCUL	OCUL US	Tazeen Ahmad
	PepGen Inc	PEPG	PEPG US	Tazeen Ahmad
	Rhythm Pharmaceuticals	RYTM	RYTM US	Tazeen Ahmad
	Sarepta Therapeutics	SRPT	SRPT US	Tazeen Ahmad
	Ultragenyx Pharmaceuticals	RARE	RARE US	Tazeen Ahmad
NEUTRAL				
	Acadia Pharmaceuticals	ACAD	ACAD US	Tazeen Ahmad
	Incyte Corporation	INCY	INCY US	Tazeen Ahmad
	Prothena Corporation	PRTA	PRTA US	Tazeen Ahmad
	SAGE Therapeutics	SAGE	SAGE US	Tazeen Ahmad
JNDERPERFORM				
	Achilles Therapeutics	ACHL	ACHL US	Tazeen Ahmad
	Fate Therapeutics	FATE	FATE US	Tazeen Ahmad
	Fulcrum Therapeutics	FULC	FULC US	Tazeen Ahmad
	Pharvaris	PHVS	PHVS US	Tazeen Ahmad
	PTC Therapeutics	PTCT	PTCT US	Tazeen Ahmad



IQmethod[™] Measures Definitions

•		
Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) × (1 - Tax Rate) + Goodwill Amortization	Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill
		Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt - Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap = Current Share Price × Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price × Current Shares + Minority Equity + Net Debt +	Sales
,	Other LT Liabilities	

EV / EBITDA Enterprise Value Basic EBIT + Depreciation + Amortization

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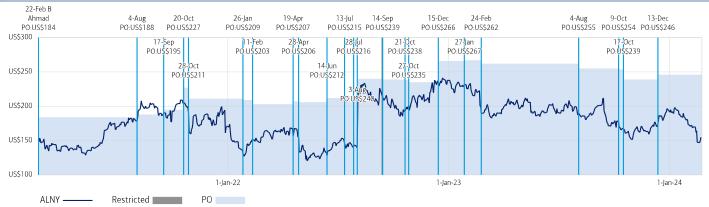
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Important Disclosures

Alnylam (ALNY) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

Equity Investment Rating Distribution: Health Care Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	234	60.94%	Buy	115	49.15%
Hold	80	20.83%	Hold	36	45.00%
Sell	70	18.23%	Sell	29	41.43%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Inderperform	N/A	≥ 20%

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