

ADP

Risk/reward now more balanced; upgrade to Neutral

Rating Change: NEUTRAL | PO: 243.00 USD | Price: 235.28 USD

Shares lagged heavily the past year; fundamentals stable

We upgrade ADP to Neutral from Underperform on more balanced risk/reward. Over the past year, shares have lagged the S&P500 by ~2,400bps, as anticipated tailwinds from employment and interest rates have waned. We hesitate to get more constructive given the 25x C24 P/E and limited upside potential to estimates. In the core ES business, we believe trends remain generally stable. Worst is likely over in the smaller PEO segment.

F2Q likely to be trough for growth and margins

ADP reports F2Q on 1/31. Last quarter management suggested F2Q will be the trough for revs growth (BofAe=+5.6% y/y vs. Street =+6.0%) and EBIT margins (BofAe= -20bps y/y vs. Street -4bps and guide for modest decline). Strength in F1Q ES bookings and retention along with an incrementally better macro could drive a modest F24 guidance raise for these metrics. Our F2Q EPS estimate of \$2.11 is in line with consensus.

PEO poised for potential F2H improvement

Revs growth in the PEO segment (30-35% of total revs) has been challenged in recent quarters due to a combination of post-pandemic normalization and layoffs in the professional services & tech verticals. However, ADP's National Employment Report suggests that trends in these verticals stabilized during C4Q (Ex. 1). In addition, on the F1Q call management cited three straight quarters of solid PEO bookings, which along with easier comps should promote F2H re-acceleration of PEO revs growth.

Still prefer networks over payroll processors

We maintain our preference for Buy-rated V and MA over ADP as well as Underperform-rated PAYX. In our view, V/MA have sturdier competitive moats, longer-duration secular tailwinds, and higher P&L growth rates, all at just a modest valuation premium to ADP/PAYX. Prefer ADP vs. PAYX given PAYX's SMB concentration.

PO to \$243 from \$217

Our new PO of \$243 (vs. \$217 prior) is based on a blend of 24x our unchanged F25 (Jun) EPS, vs. 22x C24 P/E prior, and our DCF. We are comfortable now basing our PO on F25 given the general stability in ADP's fundamentals.

Estimates (Jun) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	7.01	8.23	9.12	10.09	11.35
GAAP EPS	7.00	8.21	9.11	10.09	11.35
EPS Change (YoY)	16.4%	17.4%	10.8%	10.6%	12.5%
Consensus EPS (Bloomberg)			9.13	10.00	10.96
DPS	4.05	4.79	5.15	5.35	5.55
Valuation (Jun)					
P/E	33.6x	28.6x	25.8x	23.3x	20.7x
GAAP P/E	33.6x	28.7x	25.8x	23.3x	20.7x
Dividend Yield	1.7%	2.0%	2.2%	2.3%	2.4%
EV / EBITDA*	18.8x	16.2x	15.0x	14.4x	13.4x
Free Cash Flow Yield*	3.0%	4.1%	4.3%	4.8%	5.2%
* For full definitions of <i>iQ</i> method ^{≤M} measures, see page 5.					

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Refer to important disclosures on page 6 to 8. Analyst Certification on page 4. Price
Objective Basis/Risk on page 4.

Timestamp: 17 January 2024 06:00AM EST

17 January 2024

Equity

Key Changes		
(US\$)	Previous	Current
Inv. Opinion	B-3-7	B-2-7
Inv. Rating	UNDERPERFORM	NEUTRAL
Price Obj.	217.00	243.00

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Stock Data

Price	235.28 USD
Price Objective	243.00 USD
Date Established	16-Jan-2024
Investment Opinion	B-2-7
52-Week Range	201.46 USD - 256.84 USD
Mrkt Val (mn) / Shares Out	97,312 USD / 413.6
(mn)	
Free Float	99.6%
Average Daily Value (mn)	428.18 USD
BofA Ticker / Exchange	ADP / NAS
Bloomberg / Reuters	ADP US / ADP.OQ
ROE (2024E)	105.8%
Net Dbt to Eqty (Jun-2023A)	25.8%
ESGMeter™	High

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See page 3 for abbreviations

iQprofile[™] ADP

iQmethod SM – Bus Performance*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Return on Capital Employed	31.7%	43.0%	47.1%	52.8%	60.4%
Return on Equity	66.3%	101.5%	105.8%	124.6%	157.2%
Operating Margin	23.1%	25.0%	26.2%	26.8%	27.49
Free Cash Flow	2,925	4,001	4,216	4,659	5,084
i Q method [™] – Quality of Earnings*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash Realization Ratio	1.1x	1.2x	1.2x	1.2x	1.2:
Asset Replacement Ratio	0.1x	0.1x	0.1x	0.1x	0.1:
Tax Rate	22.5%	23.1%	22.8%	23.0%	23.09
Net Debt-to-Equity Ratio	48.1%	25.8%	46.9%	36.4%	24.99
Interest Cover	46.4x	17.8x	17.0x	23.8x	32.2
Income Statement Data (Jun)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Sales	16,498	18,012	19,175	20,491	21,932
% Change	9.9%	9.2%	6.5%	6.9%	7.09
Gross Profit	9.9% NA	9.2% NA	0.5% NA	0.9% NA	7.09 NA
% Change	NA NA	NA NA	NA NA	NA NA	N/
EBITDA	5,356	6,233	6,697	7,009	7,52
% Change	10.1%	16.4%	7.4%	4.7%	7,32
Net Interest & Other Income	10.1 %	(70)	(165)	(151)	(106
Net Income (Adjusted)	2,950	3,419	3,761	4,111	4,54
% Change	14.4%	15.9%	10.0%	9.3%	10.5%
US\$ Millions)	2022A	2023A	2024E	2025E	2026
Net Income from Cont Operations (GAAP)	2,949	3,412	3,758	4,111	4,54
Depreciation & Amortization	1,470	1,542	1,533	1,439	1,43
Change in Working Capital	(1,638)	(939)	(1,141)	(952)	(951
Deferred Taxation Charge	37	(80)	(33)	(33)	(33
Other Adjustments, Net	282	272	265	273	28
Capital Expenditure	(174)	(206)	(167)	(178)	(191
Free Cash Flow	2,925	4,001	4,216	4,659	5,084
% Change	0.4%	36.8%	5.4%	10.5%	9.1%
Share / Issue Repurchase	(1,873)	(1,030)	(935)	(1,922)	(1,928
Cost of Dividends Paid	(1,659)	(1,904)	(2,115)	(2,169)	(2,211
Change in Debt	(1)	(1)	0	0	1
Balance Sheet Data (Jun)					
US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash & Equivalents	1,436	2,084	1,299	1,901	2,29
Trade Receivables	NA	NA	NA	NA	N/
Other Current Assets	53,369	40,087	41,189	42,554	43,62
Property, Plant & Equipment	653	681	617	601	600
Other Non-Current Assets	7,611	8,119	7,508	6,638	5,776
Total Assets	63,068	50,971	50,612	51,694	52,29
Short-Term Debt	0	0	0	0	(
Other Current Liabilities	55,159	42,768	42,324	43,968	44,68
Long-Term Debt	2,987	2,989	2,990	2,990	2,99
Other Non-Current Liabilities	1,697	1,705	1,694	1,741	1,82
Total Liabilities	59,843	47,462	47,008	48,699	49,507
Total Equity	3,225	3,509	3,604	2,995	2,787
Total Equity & Liabilities	63,068	50,971	50,612	51,694	52,294

Company Sector

Payments, Processors & IT Services

Company Description

Founded in 1949, Automatic Data Processing (ADP) is the world's largest payroll processor. ADP provides payroll services (62% of revenue), co-employment services (33% of revenue) and earns interest on funds held for clients (5% of revenue). In FY23 (ended June), ADP generated \$18bn in revenue. ADP has raised its dividend for 49 consecutive years.

Investment Rationale

We rate ADP at Neutral. We view ADP's profitability and solid balance sheet / cash-flow profile favorably, and now believe the risks of rising unemployment and the expectation of lower rates are more appropriately discounted in the valuation following LTM underperformance.

Stock Data

Average Daily Volume 1,819,891

Quarterly Earnings Estimates

	2023	2024
Q1	1.86A	2.08A
Q2	1.96A	2.11E
Q3	2.52A	2.88E
Q4	1.89A	2.05E



Exhibit 1: Headcount in information (tech) and professional services verticals has stabilized over the past few months

YoY % change in U.S. private employment by industry



BofA GLOBAL RESEARCH

ES: Employer Services

PEO: Professional Employer Organization

SMB: small and midsized business

V: Visa

MA: Mastercard

PAYX: Paychex

Price objective basis & risk

ADP (ADP)

Our \$243 PO is based on a 50/50 combination of a 24x PE multiple to FY25E EPS and our DCF model. Our 24x PE multiple represents a premium of nearly 30% premium to the S&P 500, consistent with ADP's long-term average. We think this is appropriate as we balance the general stability in ADP's core business with the current cycle for employment and rates. Our DCF uses an approximate 3% terminal rate and a 9% WACC.

Upside risks to our price objective are: 1) stronger than forecast economic / employment backdrop - ADP's business model is tied to cyclical swings in US private sector employment. 2) better than expected margin / new bookings performance and 3) ADP is perceived as a high-quality company than can comfortably endure the unprecedented pressures from the pandemic.

Downside risks to our price objective are: 1) while ADP has a defensive business model, its shares have been tied to cyclical swings in US private sector employment, 2) potential for new competitive entrants or disintermediation through technical innovation, and 3) potential regulatory changes.

Analyst Certification

I, Jason Kupferberg, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Payments, Processors, Specialty Finance and IT services Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	Accenture Plc	ACN	ACN US	Jason Kupferberg
	American Express Company	AXP	AXP US	Mihir Bhatia
	Block Inc	SQ	SQ US	Jason Kupferberg
	Capital One Financial	COF	COF US	Mihir Bhatia
	Discover Financial	DFS	DFS US	Mihir Bhatia
	Enact Holdings	ACT	ACT US	Mihir Bhatia
	Essent Group	ESNT	ESNT US	Mihir Bhatia
	Fidelity National Information Services	FIS	FIS US	Jason Kupferberg
	Fiserv Inc	FI	FIUS	Jason Kupferberg
	FleetCor Technologies Inc.	FLT	FLT US	Mihir Bhatia
	Flywire	FLYW	FLYW US	Jason Kupferberg
	Global Payments Inc	GPN	GPN US	Jason Kupferberg
	Jack Henry & Associates	JKHY	JKHY US	Jason Kupferberg
	Mastercard Inc	MA	MA US	Jason Kupferberg
	MGIC Investment Corp.	MTG	MTG US	Mihir Bhatia
	NMI Holdings	NMIH	NMIH US	Mihir Bhatia
	Nuvei	NVEI	NVEI US	Jason Kupferberg
	Nuvei	YNVEI	NVEI CN	Jason Kupferberg
	OneMain Holdings, Inc.	OMF	OMF US	Mihir Bhatia
	Shift4 Payments, Inc	FOUR	FOUR US	Jason Kupferberg
	Telus International	TIXT	TIXT US	Cassie Chan
	Telus International	YTIXT	TIXT CN	Cassie Chan
	Visa Inc.	V	V US	Jason Kupferberg
	WEX Inc.	WEX	WEX US	Mihir Bhatia
NEUTRAL				
	ADP	ADP	ADP US	Jason Kupferberg
	Affirm Holdings	AFRM	AFRM US	Jason Kupferberg
	Bread Financial Holdings Inc	BFH	BFH US	Mihir Bhatia
	DLocal	DLO	DLO US	Jason Kupferberg
	Global Blue	GB	GB US	Mihir Bhatia
	Globant SA	GLOB	GLOB US	Jason Kupferberg

US - Payments, Processors, Specialty Finance and IT services Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
	Marqeta	MQ	MQ US	Jason Kupferberg
	PayPal Holdings Inc	PYPL	PYPL US	Jason Kupferberg
	SoFi Technologies Inc	SOFI	SOFI US	Mihir Bhatia
	Synchrony Financial	SYF	SYF US	Mihir Bhatia
	Thoughtworks	TWKS	TWKS US	Jason Kupferberg
	Toast	TOST	TOST US	Jason Kupferberg
	TTEC Holdings	TTEC	TTEC US	Cassie Chan
UNDERPERFORM				
	CGI Inc.	GIB	GIB US	Jason Kupferberg
	CGI Inc.	YGIBA	GIB/A CN	Jason Kupferberg
	Cognizant Technology Solutions	CTSH	CTSH US	Jason Kupferberg
	Coinbase	COIN	COIN US	Jason Kupferberg
	DXC Technology	DXC	DXC US	Jason Kupferberg
	EPAM Systems	EPAM	EPAM US	Jason Kupferberg
	Paychex	PAYX	PAYX US	Jason Kupferberg
	Radian Group Inc	RDN	RDN US	Mihir Bhatia
	Rocket Companies, Inc.	RKT	RKT US	Mihir Bhatia
	TaskUs	TASK	TASK US	Cassie Chan
	Western Union	WU	WU US	Jason Kupferberg

IQmethodSM Measures Definitions

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) \times (1 $-$ Tax Rate) + Goodwill Amortization	Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations – Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt - Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap = Current Share Price × Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price × Current Shares + Minority Equity + Net Debt +	Sales
	Other LT Liabilities	
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization

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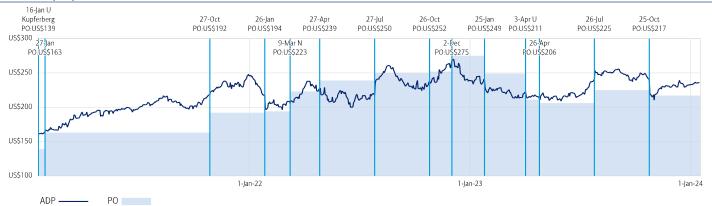
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Automatic Data (ADP) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

Equity Investment Rating Distribution: Technology Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	215	53.09%	Buy	111	51.63%
Hold	97	23.95%	Hold	45	46.39%
Sell	93	22.96%	Sell	24	25.81%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%
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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Underperform	N/A	≥ 20%

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