

## Canopy Growth

## Improving trends but more work to be done

Reiterate Rating: UNDERPERFORM | PO: 4.00 CAD | Price: 4.72 CAD

### Remain Underperform; lower POs to C\$4/US\$2.97

On Friday, Canopy reported 3Q24 net sales of C\$78.5mn, -7% on a reported basis or +6% excl the sale of its Canadian retail unit. Versus our/Visible Alpha (VA) 3Q24 sales estimates, Canopy beat by C\$5.0/4.5mn. While we see an improved sales outlook and rightsizing aiding the stock, its cash burn and lack of US federal regulatory progress likely holds back additional investor interest. We cut our POs on YWEED/CGC to C\$4.00/US\$2.97 from C\$7.00/US\$5.30 and is based on 1.3x (previously 3x) CY24e EV/sales given higher share count, updated net debt and revenue forecasts. This compares to the avg valuation for cannabis peers\* of 1.3x.

### Progress made, but still a need to reduce expenses

Canopy has made significant progress over the last 2 years to right size the company for current operating conditions. It has moved to as asset light model, which is helping margins and product quality. Gross margins are improving. It has cut costs (-\$262mn over the last 7 quarters) and divested non-core assets. Canopy is now a 100% cannabis company. Given the 3Q24 beat, we are lifting our sales forecasts but remain below consensus on caution on the Canadian market (too many licensed producers, price compression). We believe that the company has made strides but more work is necessary as continuing ops free cash flow (-\$34mn in 3Q/-\$210mn YTD) still needs to improve.

## Regulatory progress news would help attract investors

Along with reducing its cash burn, we think some positive regulatory news is needed to make these stocks work. The US market is on the edge of regulatory news – with Health & Human Services (HHS) recommending that cannabis move from Schedule 1 of the Controlled substances Act to Schedule 3. We are waiting for recommendations from the Drug Enforcement Agency (DEA). This news is expected by mid-year given it is an election year. Moving to a Schedule 3 would still be restrictive and not solve all of cannabis' legal issues, but would definitely be progress to build upon. We think the lack of progress on the US is a drag on Canopy's performance as it limits institutional investors from entering the category.

Estimates (Mar) (C\$)	2022A	2023A	2024E	2025E	2026E
EPS	(7.92)	(68.89)	(8.44)	(1.97)	(1.59)
EPS Change (YoY)	83.1%	-769.8%	87.7%	76.7%	19.3%
Consensus EPS (Bloomberg)			(3.96)	(1.26)	(1.00)
DPS	0	0	0	0	0
EPS (CGC - US\$)	(6.32)	(52.07)	(6.23)	(1.45)	(1.17)
DPS (CGC - US\$)	0	0	0	0	0
Valuation (Mar)					
EV / EBITDA*	NM	NM	NM	51.2x	27.8x
Free Cash Flow Yield*	-148.8%	-140.0%	-53.5%	47.4%	56.4%
* For full definitions of <i>IQ</i> method <sup>SM</sup> measures, see page 10.					

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Objective Basis/Risk on page 9. 12659136

#### 13 February 2024

#### Equity

Previous	Current
7.00	4.00

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Bryan D. Spillane Research Analyst **BofAS** +1 646 855 1979 bryan.spillane@bofa.com

#### **Stock Data**

ESGMeter™

Price (TOR / NAS)	4.72 CAD / 3.49 USD
Price Objective	4.00 CAD / 2.97 USD
Date Established	13-Feb-2024 / 13-Feb-2024
Investment Opinion	C-3-9 / C-3-9
52-Week Range	4.55 CAD - 34.20 CAD
Market Value (mn)	391 CAD
Free Float	80.4%
Average Daily Value	7.37 USD
Shares Outstanding (mn)	82.9 / 82.9
BofA Ticker / Exchange	YWEED / TOR
BofA Ticker / Exchange	CGC / NAS
Bloomberg / Reuters	WEED CN / WEED.TO
ROE (2024E)	-88.6%
Net Dbt to Eqty (Mar-	84.1%
2023A)	

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology

\*includes Tilray (2.0x) and Aurora (0.6x) but excludes Cronos due to its modest negative EV/sales valuation.

Medium

# **iQ**profile<sup>™</sup> Canopy Growth

iQmethod <sup>SM</sup> − Bus Performance*					
(C\$ Millions)	2022A	2023A	2024E	2025E	2026E
Return on Capital Employed	-8.8%	-9.7%	-6.9%	-6.1%	-5.0%
Return on Equity	-8.8%	-147.0%	-88.6%	-24.3%	-16.4%
Operating Margin	-115.2%	-151.5%	-52.6%	-39.6%	-32.1%
Free Cash Flow	(582)	(548)	(209)	186	221
iQmethod <sup>SM</sup> – Quality of Earnings*					
(C\$ Millions)	2022A	2023A	2024E	2025E	2026E
Cash Realization Ratio	NM	NM	NM	NM	NM
Asset Replacement Ratio	0.5x	0.2x	0.3x	0.3x	0.3x
Tax Rate	2.6%	0.2%	NM	1.0%	1.0%
Net Debt-to-Equity Ratio	20.0%	84.1%	56.1%	24.0%	1.8%
Interest Cover	-5.7x	-3.4x	-1.5x	-1.4x	-1.7x
Income Statement Data (Mar)					
(C\$ Millions)	2022A	2023A	2024E	2025E	2026E
Sales	510	333	292	289	310
% Change	-6.7%	-34.7%	-12.3%	-1.0%	7.3%
Gross Profit	(68)	(99)	87	91	109
% Change	NM	-46.0%	NM	4.7%	19.3%
EBITDA	(426)	(275)	(114)	16	29
% Change	-25.5%	35.4%	58.6%	NM	84.3%
Net Interest & Other Income	753	(466)	(292)	(68)	(48)
Net Income (Adjusted)	(310)	(3,194)	(637)	(181)	(146)
% Change	82.2%	-930.3%	80.1%	71.6%	19.0%
Free Cash Flow Data (Mar)					
(C\$ Millions)	2022A	2023A	2024E	2025E	2026E
Net Income from Cont Operations (GAAP)	(331)	(3,221)	(461)	(181)	(146)
Depreciation & Amortization	76	56	28	29	29
Change in Working Capital	173	(6,181)	(24)	9	10
Deferred Taxation Charge	0	0	0	0	0
Other Adjustments, Net	(464)	8,807	254	337	336
Capital Expenditure	(37)	(9)	(8)	(8)	(8)
Free Cash Flow	-582	-548	-209	186	221
% Change	7.6%	5.9%	61.8%	NM	19.0%
Share / Issue Repurchase	3	1	69	0	0
Cost of Dividends Paid	0	0	0	0	0
Change in Debt	(51)	17	(480)	(91)	(135)
Balance Sheet Data (Mar)					
(C\$ Millions)	2022A	2023A	2024E	2025E	2026E
Cash & Equivalents	776	668	231	326	412
Trade Receivables	87	68	29	24	21
Other Current Assets	865	341	125	181	175
Property, Plant & Equipment	943	471	340	319	298
Other Non-Current Assets	2,935	891	716	690	709
Total Assets	5,605	2,440	1,441	1,540	1,615
Short-Term Debt	9	557	91	91	135
Other Current Liabilities	204	247	76	136	137
Long-Term Debt	1,492	750	521	430	295
Other Non-Current Liabilities	280	126	73	73	73
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Total Liabilities	1,985	1,680	761	729	640

3,620

5,605

760

2,440

679

1,441

810

1,615

1,540

#### **Company Sector**

Cannabis

#### **Company Description**

Canopy Growth is a global cannabis company based in Ontario, Canada, operates in federally legal medical markets globally and the recreational-adult use cannabis market in Canada. Beverage/alcohol company Constellation Brands (STZ) is Canopy's largest shareholder.

#### **Investment Rationale**

Our Underperform rating is driven by poor execution, a tough Canadian operating environment, debt concerns, and a lack of progress on the US federal regulatory front.

Canopy has shown mixed progress on key performance metrics, is confronted with a rapidly evolving Canadian market with new entrants taking market share and changing consumer tastes, and lackluster industry growth even with ample stores opened.

#### Stock Data

Average Daily Volume	2,117,665
Shares / Common - Dual Listed	1.00

#### **Quarterly Earnings Estimates**

	2023	2024
Q1	-52.36A	-0.69A
Q2	-6.20A	-4.33A
Q3	-5.34A	-2.61A
Q4	-14.47A	-0.78E

Key Changes		
(US\$)	Previous	Current
Price Obj.	5.30	2.97

**Total Equity** 

**Total Equity & Liabilities** 

\* For full definitions of  $\emph{IQ} \textit{method}^{\text{SM}}$  measures, see page 10.

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## **Remain Underperform**

## Progress made, but still a need to reduce expenses

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## Highlights of 3Q24

**Canadian adult use cannabis** sales grew 9% on a pro forma basis, led by improved product quality, innovation, the addition of Wana (edibles) in Canada and new retail store entry.

**Canadian medical** sales grew YoY for the 6th consecutive quarter, aided by innovation/quality. International medical cannabis posted strong growth, led by Australia (medical cannabis and Storz & Bickel) and a return to growth in Europe and the exit of non-core markets.

**Storz & Bickel** sales dropped YoY, with a successful late qtr launch of Venty (portable vaporizer) more than offset by persistent wholesaler financial issues.

**This Works**, which was sold Dec 18th, posted a 1.5% YoY drop but improved vs. 2Q24.

Canopy appears to have divested all of its non-core assets, so it can focus exclusively on cannabis and cannabis-related products going forward and continue to progress towards its goal of achieving positive adj EBITDA in each unit exiting FY24.

Exhibit 1: 3Q24 sales table (C\$mns)

Reported sales were C5mn better than of our forecast.

		ACTUAL	BofAe	Visible Alpha
Net sales	3Q23R	<b>3Q24</b>	3Q24E	3Q24E
Canadian cannabis	46.6	39.0	37.5	37.9
RoW cannabis	5.8	10.5	6.1	9.4
Storz & Bickel	20.2	18.5	21.2	18.6
This works	8.3	8.2	6.7	6.7
Other	<u>3.9</u>	<u>2.3</u>	<u>2.0</u>	<u>1.4</u>
Total net sales	84.9	78.5	73.5	74.0

**Source:** Company reports, BofA Global Research, Visible Alpha

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## Progress on transformation plan

As Canopy seeks to reduce cash burn and become adjusted EBITDA positive (ex. BioSteel investments), it has implemented several cost cutting and other measures over the last 12-18 months. In FY23/4, it announced a series of steps to align its Canadian operations and resources to current market conditions including:

- <u>Streamlined its business</u> by divestitures of its C3 (international medical) and Canadian retail business. More recently it divested BioSteel (beverages) and This Works (beauty).
- <u>Improve product quality and execution</u> by shifting to an asset light model, with the sale of previously mentioned retail business, closure of 8 cultivation facilities to focus on 2 purpose-built cultivation facilities and outsourced it vape, beverage and edible production to independent, 3<sup>rd</sup> party contract manufacturing.
- The above described moves are anticipated to reduce costs by C\$270-300mn by FY24, of which C\$262mn has been realized by 3Q24 and includes a reduction of C\$38mn in the third quarter.
- Management continues to see cost cutting opportunities post the capture of the current program. We expect them to give an update with 4Q24 results in May.
- Canopy took control of all distribution (as of late May 2023), marketing and sales of Wana (edibles) in Canada. The addition of Wana is anticipated to help drive sales adjusted EBITDA in the quarters ahead.
  - In August, Wana launched 11 new SKUs in 4 existing markets. Wana has been reintroduced into Canada, along with having Wana products available at its Spectrum (medical) website.
  - While the edibles category is very competitive, Wana has good name recognition and we would expect it to be additive to Canopy's adult use/medical offerings.
- In recent quarters Storz & Bickel (vaporizers) suffered in from reduced consumer spending in light of inflationary pressures. In addition, wholesalers who sell into smoke and vaping shops have been under financial pressure due to the slow pace of cannabis banking and tax reform.
  - In late 3Q24, Storz & Bickel introduced portable vaporizer innovation (Venty).
  - Venty was said to have driven a very successful holiday period for S&B, with a backlog of orders expected to be filled in 4Q24.
  - S&B is also expected to increase its international distribution in FY24, with strong growth recorded in Australia (which is accounted for under international medical cannabis).
- In medical cannabis, Canopy plans to focus on driving insured patient registrations in Canada, Australia, and Europe. This has been backed by improving its supply (and consistency) of high-strength THC flower strains, inventory improvement and innovation.
  - o In 2Q24/3Q24 Canopy posted strong growth in Australia and began shipping Venty into Australia during 3Q24.
  - Going forward, Australia, Poland, Czech Republic and Germany appear to be growth opportunities in medical cannabis.



 While not currently a focus market, the Israeli medical market could be an opportunity, with the Health Ministry recently streamlining access to medical cannabis (implementing rule in March 2024.)

## **Boosting sales forecasts**

Given the 3Q beat and improved outlook given recent innovation, increased store presence and rightsizing programs, we increase our FY24/25/26 sales estimates by C\$8.0/16.0/18.7mn to C\$292/289/310mn. We now anticipate adj gross margins of 30% in FY24, rising to 35% by FY26. We expect additional cost reductions, including lower interest due to refinancing moves. In the last 6 months, management is now clearly showing progress on its strategy to reinvigorate sales and cost cutting progress, and now see them within sights of its goal of positive EBITDA by fiscal year end.

#### Exhibit 2: Updated sales, EPS and PO forecasts (C\$mns)

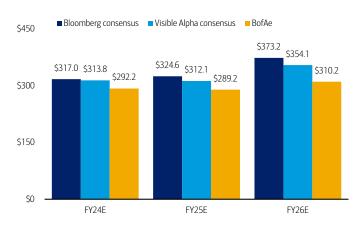
We are increasing our estimates on management progress on innovation, product quality and streamlining

	New	Prior	% change
		Net sales (in mn)	
2023	C\$333.3	C\$333.3	0%
2024e	C\$292.2	C\$284.3	3%
2025e	C\$289.2	C\$273.2	6%
2026e	C\$310.2	C\$291.5	6%
		EPS	
2023	(C\$68.89)	(C\$69.81)	-1%
2024e	(C\$8.44)	(C\$6.78)	25%
2025e	(C\$1.97)	(C\$2.55)	-23%
2026e	(C\$1.59)	(C\$2.42)	-34%
	New PO	Prior PO	
PO (CAD\$)	\$4.00	\$7.00	-42.9%
PO (USD\$)	\$2.97	\$5.30	-43.9%

Source: BofA Global Research

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# Exhibit 3: BofA sales forecasts vs. Bloomberg and Visible Alpha (C\$mn) We remain below consensus estimates



Source: Bloomberg, Visible Alpha, BofA Global Research

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#### Exhibit 4: Updated sales forecasts (C\$mns)

We look for near flat sales in 2025 as it cycles the recent sale of This Works in mid December

	Actual	Actual	Actual	Bof	A estima	ates		Yo	oY % cha	inge				% of tot	al	
C\$mns	2021A	2022A	2023R	2024e	2025e	2026e	2022	2023	2024e	2025e	2026e	2022	2023	2024e	2025e	2026e
Canadian rec revenue (B2B)	163.6	143.7	95.0	94.3	102.5	111.2	-12%	-34%	-1%	9%	8%	28%	29%	32%	35%	36%
Canadian rec revenue (B2C)	66.0	61.6	36.2	-	-	-	-7%	-41%				12%	11%	-	-	-
Total adult use revenue	229.6	205.3	131.3	94.3	102.5	111.2	-11%	-36%	-28%	9%	8%	40%	39%	32%	35%	36%
Canada medical	55.4	52.6	55.8	59.8	62.2	64.1	-5%	6%	7%	4%	3%	10%	17%	20%	22%	21%
International medical	91.6	79.3	38.9	40.2	43.2	45.3	-13%	-51%	3%	7%	5%	16%	12%	14%	15%	15%
Total medical revenue	147.1	131.9	94.7	100.0	105.4	109.4	-10%	-28%	6%	5%	4%	26%	28%	34%	36%	35%
Total cannabis	376.7	337.2	226.0	194.3	207.9	220.6	-10%	-33%	-14%	7%	6%	66%	68%	67%	72%	71%
Storz & Bickel	81.0	85.4	64.8	66.3	71.3	76.9	5%	-24%	2%	7%	8%	17%	19%	23%	25%	25%
This Works	33.3	32.3	26.0	21.3	=	=	-3%	-19%	-18%			6%	8%	7%	-	-
BioSteel	28.4	34.6	-	-	=	=	22%					7%	0%	-	-	-
All other	25.2	20.8	<u>16.3</u>	10.3	10.0	12.8	-18%	-22%	-37%	-3%	28%	4%	<u>5%</u>	4%	3%	4%
Other consumer products	170.0	173.1	107.1	97.9	81.3	89.7	2%	-38%	-9%	-17%	10%	34%	32%	33%	28%	29%
Net sales	546.6	510.3	333.2	292.2	289.2	310.2	-7%	-35%	-12%	-1%	7%	100%	100%	100%	100%	100%

**Source:** Company reports

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## **Gross margin**

3Q24's gross margin was +36%, an improvement over 3Q23 (+8.5%) and 2Q24 (+33%) levels. Key drivers to the improvement include 1) improvement in Canadian cannabis, led by strategic moves to an asset light model, lower cost inputs, improved product quality and innovation.



#### Exhibit 5: Adjusted gross margin by segment

3Q24 margins improved YoY and consecutively as management's strategy and cost cuts became evident

	3Q23R	2Q24	3Q24
Canadian cannabis	-8%	36%	28%
RoW cannabis	-33%	30%	40%
Storz & Bickel	45%	33%	51%
This works	49%	49%	49%
Other	-14%	-27%	-33%
Adj GM	9%	33%	36%
Source: Company reports			

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#### Exhibit 6: Fiscal year gross margin outlook

The exit of unprofitable business lines along with moving to an asset light model and other changes have improved its GM outlook



**Source:** Company reports, BofA Global Research

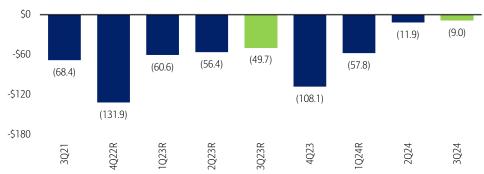
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#### **EBITDA**

**Adjusted EBITDA** was a loss of C\$9.0mn, a +\$41mn improvement YoY. We now see the company within striking distance of its goal of achieving EBITDA positive results by fiscal year end 2024.

#### Exhibit 7: Quarterly EBITDA (C\$mns)

This quarter made clear that progress is being made on right-sizing and cost cutting

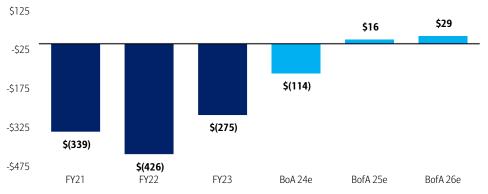


**Source:** Company reports

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#### Exhibit 8: Adjusted EBITDA forecasts (C\$mns)

Cost cutting and exiting non-core, cost laden business is driving improvements in EBITDA



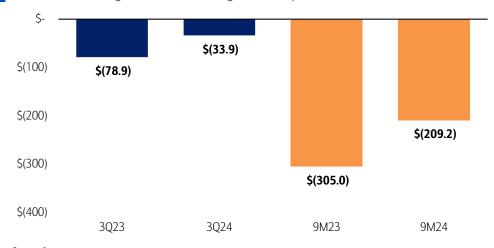
Source: Company reports

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## Adjusted free cash flow

## Exhibit 9: Adjusted FCF (C\$mns)

CGC's shift to an asset light model and cost cutting focus has helped reduce FCF losses



**Source:** Company reports

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## **Updated income statement**

## Exhibit 10: Canopy Growth income statement (C\$mns)

Gross margin improved for 3<sup>rd</sup> consecutive quarter

Income statement	1Q23R	2Q23R	3Q23R	4Q23	FY23	1Q24R	2Q24	3Q24	4Q24E	FY24E	FY25E	FY26E
	Jun-22	Sep-22	Dec-22	Mar-23	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Mar-24	Mar-25	Mar-26
Gross sales	105.0	100.4	97.0	78.9	381.3	88.6	82.1	90.1	79.2	339.9	340.1	365.1
Excise taxes	(12.7)	(12.5)	(12.1)	(10.6)	(48.0)	(12.4)	(12.5)	<u>(11.6)</u>	(11.4)	(47.8)	(50.9)	<u>(54.9)</u>
Net sales (cont. ops)	92.2	87.9	84.9	68.2	333.3	76.3	69.6	78.5	67.8	292.2	289.2	310.2
YoY % change in NET sales			-39.8%	-32.9%	-34.7%	-17.3%	-20.9%	-7.5%	-0.6%	-12.3%	-1.0%	7.3%
Organic YoY % change in NET sales												
QoQ % change in NET sales			-3.5%	-19.6%		11.8%	-8.7%	12.8%	-13.6%			
Adjusted cost of goods sold	92.8	83.7	77.6	178.0	432.1	62.5	46.9	50.3	45.2	204.8	197.7	201.1
Adjusted gross profit (loss)	(0.5)	4.2	7.2	(38.1)	(27.2)	13.8	22.7	28.2	22.7	87.4	91.5	109.2
Gross margin reconciliation												
Reported gross profit (loss)	(3.8)	(0.6)	5.2	(109.8)	(109.0)	13.8	23.4	28.2	22.7	88.1	91.5	109.2
Inventory step up	(0.7)	(3.2)	-	(3.2)	(7.1)	-	-	-	-	-	-	-
Restructuring charge	4.0	8.0	2.0	74.9	88.9	-	(0.7)	-	-	(0.7)	-	-
Adjusted gross profit (loss)	(0.5)	4.2	7.2	(38.1)	(27.2)	13.8	22.7	28.2	22.7	87.4	91.5	109.2
Reported gross margin	-4%	-1%	6%	-161%	-33%	18%	34%	36%	33%	30%	32%	35%
Adjusted gross margin	-1%	5%	8.5%	-56%	-8%	18%	33%	36%	33%	30%	32%	35%
Change in YoY adj GM	-2160bps	5660bps	-410bps	-1060bps	510bps	1860bps	2790bps	2740bps	8930bps	3810bps	170bps	350bps
Change in QoQ adj GM	4470bps	540bps	370bps	-6440bps		2620bps	1460bps	330bps	-260bps			
Adjusted SG&A	86.8	95.0	89.6	104.3	375.8	62.8	57.6	54.4	53.0	227.8	194.3	197.9
Share-based comp	<u>5.3</u>	<u>9.6</u>	<u>6.1</u>	<u>9.5</u>	<u>30.4</u>	<u>3.7</u>	2.7	<u>3.7</u>	<u>3.1</u>	<u>13.2</u>	<u>11.6</u>	10.9
Total operating expenses	92.1	104.6	95.7	113.8	406.1	66.5	60.3	58.1	56.1	241.0	205.9	208.8
Adjusted operating income	(92.6)	(100.4)	(88.4)	(151.9)	(433.3)	(52.7)	(37.6)	(29.9)	(33.4)	(153.6)	(114.4)	(99.6)
Adjusted operating expenses												
General and administrative	27.8	30.8	31.3	27.8	117.6	24.1	19.0	22.7	20.8	86.7	85.6	86.5
Sales and marketing	<u>38.0</u>	<u>35.7</u>	32.4	137.3	<u>243.5</u>	<u>20.8</u>	<u>19.6</u>	18.3	20.0	<u>78.7</u>	<u>77.7</u>	<u>78.5</u>
Total SG&A	65.8	66.5	63.7	165.1	361.1	44.9	38.6	41.1	40.8	165.4	163.3	165.0
R&D	7.0	5.5	4.9	4.4	21.7	1.4	1.1	1.3	1.1	4.9	5.0	5.1
Acquisition-related costs	4.2	14.0	13.3	4.1	35.7	8.9	10.5	5.0	5.0	29.4	-	-
Depreciation & amortization	<u>9.9</u>	<u>9.0</u>	<u>7.6</u>	(69.3)	(42.7)	<u>7.6</u>	<u>7.4</u>	<u>7.1</u>	6.1	<u>28.2</u>	<u>26.0</u>	<u>27.9</u>
Total operating expenses	86.8	95.0	89.6	104.3	375.8	62.8	57.6	54.4	53.0	227.8	194.3	197.9
Share based compensation expense	5.3	9.6	6.1	9.5	30.4	3.7	2.7	3.7	3.1	13.2	11.6	10.9
Adjusted operating expenses	92.1	104.6	95.7	113.8	406.1	66.5	60.3	58.1	56.1	241.0	205.9	208.8
Asset impairment & restructuring costs	<u>1,728.0</u>	<u>44.0</u>	<u>22.3</u>	<u>462.5</u>	2,256.7	<u>1.9</u>	(29.9)	<u>30.4</u>	Ē	<u>2.5</u>	=	Ξ
Reported operating expenses	1,820.1	148.561	117.9	576.3	2,662.9	68.4	30.4	88.54	56.1	243.4	205.9	208.8
YoY reduction in adj op exp	(74.0)	(64.6)	(68.4)	(53.4)	(260.4)	(59.2)	(81.4)	(65.5)	(73.2)	(279.3)	(200.2)	(32.2)
YoY % growth												
G&A				-14%	-9%	-13%	-38%	-27%	-25%	-26%	-1%	1%
					•	-				-	•	•



# **Exhibit 10: Canopy Growth income statement (C\$mns)** Gross margin improved for 3<sup>rd</sup> consecutive quarter

Sales & marketing R&D	3Q23R	<b>4Q23</b>	FY23	1Q24R	2Q24	<b>3Q24</b>	4Q24E	FY24E	FY25E	FY26E
		130%	2%	-45%	-45%	-43%	-85%	-68%	-1%	1%
		-50%	-33%	-81%	-80%	-73%	-75%	-78%	2%	2%
Acquisition-related costs		226%	223%	112%						
Depreciation & amortization		-546%	-170%	-23%	-18%	-7%	-109%	-166%	-8%	7%
Total S&GA		-11%	-21%	-28%	-39%	-39%	-49%	-39%	-15%	2%
% of net revenue										
G&A 30.1% 35.0%	36.9%	40.7%	35.3%	31.7%	27.3%	29.0%	30.7%	29.7%	29.6%	27.9%
Sales & marketing 41.2% 40.6%	38.2%	201.2%	73.1%	27.2%	28.2%	23.3%	29.5%	26.9%	26.9%	25.3%
R&D 7.5% 6.2%	5.8%	6.4%	6.5%	1.8%	1.6%	1.7%	1.6%	1.7%	1.7%	1.6%
Acquisition-related costs 4.5% 15.9%	15.7%	6.1%	10.7%	11.7%	15.1%	6.3%	7.3%	10.0%	0.0%	0.0%
Depreciation & amortization 10.7% 10.3%	9.0%	-101.5%	-12.8%	10.0%	10.6%	9.0%	9.0%	9.7%	9.0%	9.0%
Total SG&A 94.1% 108.0%	105.6%	152.9%	112.8%	82.3%	82.8%	69.3%	78.2%	78.0%	67.2%	63.8%
Other income (expense), net										
Loss from equity investments	-	-	-	-	-	-	-	-	-	-
	(103.0)	(21.4)	(362.1)	73.7	(105.6)	(143.44)	(21.4)	(196.8)	-	-
Interest income 4.0 4.9	7.0	8.4	24.3	7.8	3.5	2.55	2.5	16.4	20.0	20.0
Interest expense (26.9) (30.5)	(33.3)	(35.5)	(126.2)	(32.2)	(27.4)	(24.62)	(20.0)	(104.2)	(80.0)	(60.0)
Foreign currency loss (0.9) 1.9	0.8	0.3	2.2	(0.1)	4.7	(4.07)	-	0.5	-	
Other income (expense), net (20.0) 13.9	12.9	(11.0)	(4.2)	(3.2)	(3.5)	(1.45)	Ξ	(8.1)	(8.1)	(8.1)
· · · · · · · · · · · · · · · · · · ·	(115.5)	(59.3)	(455.3)	46.1	(128.3)	(171.04)	(38.9)	(292.2)	(68.1)	(48.1)
One time charges (COGS) 3.3 4.8	2.0	71.7	81.8	=	(0.7)	=	=	(0.7)	-	-
One time charges (SG&A) 1,728.0 44.0	22.3	462.5	2,256.7	1.9	(29.9)	30.4	-	2.5	-	-
, , , , ,	(112.7)	(686.1)	(2,771.9)	(54.7)	(7.0)	(60.3)	(33.4)	(155.4)	(114.4)	(99.6)
(1,122)	( /	()	(-,)	(= )	()	()	(==: .)	(,	( ,	()
GAAP Pretax inc/(loss) (2,065.4) (188.2)	(228.2)	(745.4)	(3,227.2)	(8.6)	(135.3)	(231.4)	(72.3)	(447.6)	(182.5)	(147.7)
Income tax recovery/(expense) (3.7) (8.2)	1.3	16.4	5.7	(2.0)	(12.8)	1.08	0.72	(13.04)	1.82	1.48
	(226.8)	(729.0)	(3,221.5)	(10.57)	(148.16)	(230.28)	(71.59)	(460.59)	(180.64)	(146.25)
Net income discontinued ops (22.6) (109.3)	(33.2)	(. ==)	(165.1)	(31.29)	(176.64)	13.48	()	(194.45)	( ,	( ,
Net (loss)/ inc attrib to non controlling int (5.3) (13.6)	(0.5)	(7.5)	(27.0)	(3.74)	(14.79)	-	-	(18.53)	-	-
	(259.5)	(721.5)	(3,194.5)	(38.12)	(310.01)	(216.8)	(71.6)	(636.5)	(180.64)	(146.25)
	(\$5.34)	(\$14.47)	(\$68.89)	(\$0.69)	(\$4.33)	(\$2.78)	(\$0.78)	(\$8.44)	(\$1.97)	(\$1.59)
	(\$4.66)	(+ :)	(+/	(+/			(+		(+ /	(+ /
			(\$60.55)	(\$0.40)	(\$2.10)	(\$2.62)		L (SS 12)		
	• •		(\$60.55) (\$3.35)	(\$0.40) \$5.20	(\$2.10) (\$2.20)	(\$2.62) \$0.16		(\$5.12) \$3.16		
Discontinued operations (\$0.57) (\$2.10)	(\$0.68)	49.9	(\$3.35)	\$5.20	(\$2.20)	\$0.16	91 9	\$3.16	91 9	91 9
Discontinued operations(\$0.57)(\$2.10)Diluted shares outstanding39.847.2	<b>(\$0.68)</b> 48.6	49.9 27%	<b>(\$3.35)</b> 46.4	<b>\$5.20</b> 55.0	<b>(\$2.20)</b> 71.6	<b>\$0.16</b> 82.9	91.9 84%	<b>\$3.16</b> 75.4	91.9 22%	91.9 0%
Discontinued operations(\$0.57)(\$2.10)Diluted shares outstanding39.847.2YOY% change in diluted shares out1.5%20%	( <b>\$0.68</b> ) 48.6 23%	27%	<b>(\$3.35)</b> 46.4 19%	<b>\$5.20</b> 55.0 38%	<b>(\$2.20)</b> 71.6 52%	<b>\$0.16</b> 82.9 71%	84%	<b>\$3.16</b> 75.4 63%	22%	0%
Discontinued operations(\$0.57)(\$2.10)Diluted shares outstanding39.847.2YoY % change in diluted shares out1.5%20%General & admin. Ratio30%35%	(\$0.68) 48.6 23% 37%	27% 41%	(\$3.35) 46.4 19% 35%	<b>\$5.20</b> 55.0 38% 32%	( <b>\$2.20</b> ) 71.6 52% 27%	\$0.16 82.9 71% 29%	84% 31%	<b>\$3.16</b> 75.4 63% 30%	22% 30%	0% 28%
Discontinued operations         (\$0.57)         (\$2.10)         (\$0.57)         (\$2.10)         (\$0.57)         (\$2.10)         (\$0.57)         (\$2.10)         (\$0.57)         (\$2.10)         (\$0.57)	(\$0.68) 48.6 23% 37%	27% 41% 900bps	(\$3.35) 46.4 19% 35% 1000bps	\$5.20 55.0 38% 32% 150bps	(\$2.20) 71.6 52% 27% -770bps	\$0.16 82.9 71% 29% -790bps	84% 31% -1000bps	\$3.16 75.4 63% 30% -560bps	22% 30% -10bps	0% 28% -170bps
Discontinued operations         (\$0.57)         (\$2.10)         (\$2.10)           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%	(\$0.68) 48.6 23% 37% 1750bps 38%	27% 41% 900bps 201%	(\$3.35) 46.4 19% 35% 1000bps 73%	\$5.20 55.0 38% 32% 150bps 27%	(\$2.20) 71.6 52% 27% -770bps 28%	\$0.16 82.9 71% 29% -790bps 23%	84% 31% -1000bps 29%	\$3.16 75.4 63% 30% -560bps 27%	22% 30% -10bps 27%	0% 28% -170bps 25%
Discontinued operations         (\$0.57)         (\$2.10)         (\$2.10)           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%           Change in YoY G&A         410bps         -850bps	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps	27% 41% 900bps 201% 14250bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps	\$5.20 55.0 38% 32% 150bps 27% -1400bps	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps	84% 31% -1000bps 29% NM	\$3.16 75.4 63% 30% -560bps 27% -4610bps	22% 30% -10bps 27% -10bps	0% 28% -170bps 25% -160bps
Discontinued operations         (\$0.57)         (\$2.10)         (\$2.10)           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps           SG&A ratio adj         94%         108%	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106%	27% 41% 900bps 201% 14250bps 153%	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113%	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82%	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83%	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69%	84% 31% -1000bps 29% NM 78%	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78%	22% 30% -10bps 27% -10bps 67%	0% 28% -170bps 25% -160bps 64%
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps           SG&A ratio adj         94%         108%           Change in YoY SG&A         1150bps         1230bps         2	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps	27% 41% 900bps 201% 14250bps 153% 3730bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps	84% 31% -1000bps 29% NM 78% -7470bps	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps	22% 30% -10bps 27% -10bps 67% -1080bps	0% 28% -170bps 25% -160bps 64% -340bps
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps           SG&A ratio adj         94%         108%           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1%	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9%	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1%	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9%	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9%	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7%	84% 31% -1000bps 29% NM 78% -7470bps	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5%	22% 30% -10bps 27% -10bps 67% -1080bps 4.0%	0% 28% -170bps 25% -160bps 64% -340bps 3.5%
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         -130bps           Change in YoY stock comp mgn         -390bps         -130bps         -144%	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104%	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223%	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130%	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69%	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38%	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49%	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53%	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40%	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32%
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -1           Change in YoY OI margin         -2910bps         4550bps         -2	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         -           Change in YoY stock comp mgn         -390bps         -130bps         -           Adjusted OI margin         -100%         -114%         -           Change in YoY OI margin         -2910bps         4550bps         -           YoY \$ change	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         -           Change in YoY stock comp mgn         -390bps         -130bps         -           Adjusted OI margin         -100%         -114%         -           Change in YoY OI margin         -2910bps         4550bps         -           YOY \$ change         General & administrative         (5.9)         (4.8)	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         -           Change in YoY stock comp mgn         -390bps         -130bps         -           Adjusted OI margin         -100%         -114%         -           Change in YoY OI margin         -2910bps         4550bps         -           YOY \$ change         General & administrative         (5.9)         (4.8)           Sales & marketing         (12.5)         (28.8)	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps (3.6) (17.3)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps (6.9) (117.3)	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (164.8)	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0)	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -14           Change in YoY OI margin         -2910bps         4550bps         -2           YOY \$ change         (5.9)         (4.8)         -2           Sales & marketing         (12.5)         (28.8)           Research & development         (1.4)         (3.3)	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0) (1.6)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2 (10.6)	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps (3.6) (17.3) (5.6)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps (6.9) (117.3) (3.3)	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (164.8) (16.9)	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0) 0.1	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps 0.9 0.8 0.1
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -114%           Change in YoY OI margin         -2910bps         4550bps         -2           YOY \$ change         (5.9)         (4.8)         -3           Sales & marketing         (12.5)         (28.8)           Research & development         (1.4)         (3.3)           SUBTOTAL         (19.8)         (36.9)	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0) (1.6) (29.7)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps  (4.5) 77.5 (4.4) 68.7	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2 (10.6) (17.7)	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps  (3.6) (17.3) (5.6) (26.5)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps (11.8) (16.1) (4.4) (32.2)	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps (8.6) (14.1) (3.6) (26.3)	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps (6.9) (117.3) (3.3) (127.5)	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (164.8) (16.9) (212.5)	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0) 0.1 (2.0)	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps 0.9 0.8 0.1 1.7
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -114%           Change in YoY OI margin         -2910bps         4550bps         -2           YOY \$ change         (5.9)         (4.8)         -3           Sales & marketing         (12.5)         (28.8)         -3           Research & development         (1.4)         (3.3)         -3           SUBTOTAL         (19.8)         (36.9)	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0) (1.6) (29.7) (63.3)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps  (4.5) 77.5 (4.4) 68.7 141.8	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2 (10.6) (17.7) (24.1)	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps  (3.6) (17.3) (5.6) (26.5) (49.4)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps (11.8) (16.1) (4.4) (32.2) (52.7)	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps (8.6) (14.1) (3.6) (26.3) (43.9)	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps (6.9) (117.3) (3.3) (127.5) (248.1)	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (164.8) (16.9) (212.5) (394.2)	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0) 0.1 (2.0) (2.9)	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps 0.9 0.8 0.1 1.7 2.6
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -114%           Change in YoY OI margin         -2910bps         4550bps         -2           YOY \$ change         (5.9)         (4.8)         50.9         -2           Sales & marketing         (12.5)         (28.8)         6.9         6.9           Sales & marketing         (1.4)         (3.3)         6.9         6.9         6.9	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0) (1.6) (29.7) (63.3) (9.3)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps  (4.5) 77.5 (4.4) 68.7 141.8 (84.8)	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2 (10.6) (17.7) (24.1) (103.9)	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps (3.6) (17.3) (5.6) (26.5) (49.4) (2.2)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps (11.8) (16.1) (4.4) (32.2) (52.7) (1.7)	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps (8.6) (14.1) (3.6) (26.3) (43.9) (0.5)	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps (6.9) (117.3) (3.3) (127.5) (248.1) 75.4	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (164.8) (16.9) (212.5) (394.2) 70.9	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0) 0.1 (2.0) (2.9) (2.2)	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps  0.9 0.8 0.1 1.7 2.6 1.9
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -           SG&A ratio adj         94%         108%         1230bps         2           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -114%           Change in YoY OI margin         -2910bps         4550bps         -2           YOY \$ change         (5.9)         (4.8)         52           Sales & marketing         (12.5)         (28.8)         6.9           Research & development         (1.4)         (3.3)         6.9           SUBTOTAL         (19.8)         (36.9)	(\$0.68) 48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0) (1.6) (29.7) (63.3) (9.3) (27.2)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps  (4.5) 77.5 (4.4) 68.7 141.8 (84.8) (13.3)	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2 (10.6) (17.7) (24.1) (103.9) (97.0)	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps (3.6) (17.3) (5.6) (26.5) (49.4) (2.2) (24.0)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps (11.8) (16.1) (4.4) (32.2) (52.7) (1.7) (37.4)	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps (8.6) (14.1) (3.6) (26.3) (43.9) (0.5) (35.2)	84% 31% -1000bps 29% NM 78% -7470bps 4.5% -940bps -49% 17340bps (6.9) (117.3) (3.3) (127.5) (248.1) 75.4 (51.3)	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (16.4.8) (16.9) (212.5) (394.2) 70.9 (147.9)	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0) 0.1 (2.0) (2.9) (2.2) (33.5)	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps  0.9 0.8 0.1 1.7 2.6 1.9 3.6
Discontinued operations         (\$0.57)         (\$2.10)         C           Diluted shares outstanding         39.8         47.2           YoY % change in diluted shares out.         -1.5%         20%           General & admin. Ratio         30%         35%           Change in YoY G&A         540bps         790bps         1           Sales & marketing ratio         41%         41%         41%           Change in YoY G&A         410bps         -850bps         -           Change in YoY SG&A         1150bps         1230bps         2           Stock comp / net sales         5.7%         10.9%         10.9%           Change in YoY stock comp mgn         -390bps         -130bps         -1           Adjusted OI margin         -100%         -114%         -114%           Change in YoY OI margin         -2910bps         4550bps         -2           YoY \$ change         (5.9)         (4.8)         50.9         -2           Sales & marketing         (12.5)         (28.8)         6.9           Research & development         (1.4)         (3.3)         6.9           SuBTOTAL         (19.8)         (36.9)         6.9           Acquisition-related costs         (33.7)	48.6 23% 37% 1750bps 38% -750bps 106% 2270bps 7.1% 230bps -104% 2910bps 3.9 (32.0) (1.6) (29.7) (63.3) (9.3)	27% 41% 900bps 201% 14250bps 153% 3730bps 13.9% 240bps -223% -5040bps  (4.5) 77.5 (4.4) 68.7 141.8 (84.8)	(\$3.35) 46.4 19% 35% 1000bps 73% 2620bps 113% 2010bps 9.1% -20bps -130% -1480bps (11.2) 4.2 (10.6) (17.7) (24.1) (103.9)	\$5.20 55.0 38% 32% 150bps 27% -1400bps 82% -1180bps 4.9% -80bps -69% 3130bps (3.6) (17.3) (5.6) (26.5) (49.4) (2.2)	(\$2.20) 71.6 52% 27% -770bps 28% -1240bps 83% -2530bps 3.9% -700bps -54% 6010bps (11.8) (16.1) (4.4) (32.2) (52.7) (1.7)	\$0.16 82.9 71% 29% -790bps 23% -1490bps 69% -3630bps 4.7% -240bps -38% 6610bps (8.6) (14.1) (3.6) (26.3) (43.9) (0.5)	84% 31% -1000bps 29% NM 78% -7470bps <b>4.5%</b> -940bps -49% 17340bps (6.9) (117.3) (3.3) (127.5) (248.1) 75.4	\$3.16 75.4 63% 30% -560bps 27% -4610bps 78% -3480bps 4.5% -460bps -53% 7740bps (30.9) (164.8) (16.9) (212.5) (394.2) 70.9	22% 30% -10bps 27% -10bps 67% -1080bps 4.0% -50bps -40% 1300bps (1.1) (1.0) 0.1 (2.0) (2.9) (2.2)	0% 28% -170bps 25% -160bps 64% -340bps 3.5% -50bps -32% 740bps  0.9 0.8 0.1 1.7 2.6 1.9

**Source:** Company reports, BofA Global Research

BofA GLOBAL RESEARCH



## Price objective basis & risk

#### Canopy Growth (YWEED / CGC)

Our POs on YWEED/CGC are C\$4.00/US\$2.97 PO based on 1.3x CY25e EV/sales, in line with its average peer valuation. While we see an improved sales outlook and rightsizing aiding the stock, its cash burn and lack of US federal regulatory progress likely holds back additional investor interest.

Downside risks to our price objective are a continued challenging adult-use cannabis channel in Canada that limits sales development, management's inability to get costs right-sized for current category opportunities, and the opening of new legal cannabis markets slowing over the next decade, thereby impacting future growth.

Upside risks to our price objective are better-than-expected sales and free cash flow, sooner-than-expected US federal legalization, and additional brand-enhancing acquisitions.

## **Analyst Certification**

I, Lisa K. Lewandowski, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

## **Special Disclosures**

Cannabis is a controlled substance in many jurisdictions. Prior to making any decision to invest in any company involved in the manufacture or distribution of cannabis products, investors should seek their own legal advice and be aware of any legal considerations relevant to making, maintaining or divesting such investment.

#### **US - Consumables Coverage Cluster**

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	BellRing Brands Inc	BRBR	BRBR US	Bryan D. Spillane
	Coca-Cola Europacific Partners plc	CCEP	CCEP US	Bryan D. Spillane
	Colgate-Palmolive Company	CL	CL US	Bryan D. Spillane
	Constellation Brands	STZ	STZ US	Bryan D. Spillane
	Coty Inc.	COTY	COTY US	Anna Lizzul
	e.l.f. Beauty	ELF	ELF US	Anna Lizzul
	Freshpet, Inc.	FRPT	FRPT US	Bryan D. Spillane
	Kenvue Inc.	KVUE	KVUE US	Anna Lizzul
	Keurig Dr Pepper	KDP	KDP US	Bryan D. Spillane
	Kraft Heinz Company	KHC	KHC US	Bryan D. Spillane
	Lamb Weston Holdings Inc	LW	LW US	Peter T. Galbo, CFA
	McCormick & Co.	MKC	MKC US	Peter T. Galbo, CFA
	Mondelez International	MDLZ	MDLZ US	Bryan D. Spillane
	Monster Beverage Corporation	MNST	MNST US	Peter T. Galbo, CFA
	PepsiCo	PEP	PEP US	Bryan D. Spillane
	Philip Morris International	PM	PM US	Lisa K. Lewandowski
	Pilgrim's Pride Corp.	PPC	PPC US	Peter T. Galbo, CFA
	The Coca Cola Company	КО	KO US	Bryan D. Spillane
	The Procter & Gamble Company	PG	PG US	Bryan D. Spillane
NEUTRAL				
	Altria Group	MO	MO US	Lisa K. Lewandowski
	Celsius Holdings Inc	CELH	CELH US	Jonathan Keypour
	Church & Dwight	CHD	CHD US	Anna Lizzul
	Clorox	CLX	CLX US	Anna Lizzul
	Conagra Brands, Inc.	CAG	CAG US	Peter T. Galbo, CFA
	Estee Lauder Companies Inc.	EL	EL US	Bryan D. Spillane



#### **US - Consumables Coverage Cluster**

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
	General Mills	GIS	GIS US	Bryan D. Spillane
	JM Smucker Company	SJM	SJM US	Peter T. Galbo, CFA
	Kellanova	K	KUS	Peter T. Galbo, CFA
	Molson Coors Beverage Company	TAP	TAP US	Bryan D. Spillane
	The Hershey Company	HSY	HSY US	Bryan D. Spillane
	Tyson Foods, Inc.	TSN	TSN US	Peter T. Galbo, CFA
	Utz Brands	UTZ	UTZ US	Peter T. Galbo, CFA
	WK Kellogg Co	KLG	KLG US	Peter T. Galbo, CFA
UNDERPERFORM				
	Brown-Forman Corporation	BFB	BF/B US	Bryan D. Spillane
	Campbell Soup Company	CPB	CPB US	Peter T. Galbo, CFA
	Canopy Growth	YWEED	WEED CN	Lisa K. Lewandowski
	Canopy Growth	CGC	CGC US	Lisa K. Lewandowski
	Cronos Group	YCRON	CRON CN	Lisa K. Lewandowski
	Cronos Group	CRON	CRON US	Lisa K. Lewandowski
	Dole plc	DOLE	DOLE US	Bryan D. Spillane
	Herbalife Nutrition Ltd	HLF	HLF US	Anna Lizzul
	Hormel Foods Corp.	HRL	HRL US	Peter T. Galbo, CFA
	Kimberly-Clark	KMB	KMB US	Anna Lizzul
	The Duckhorn Portfolio, Inc.	NAPA	NAPA US	Peter T. Galbo, CFA
RSTR				
	The Vita Coco Company, Inc.	COCO	COCO US	Bryan D. Spillane

## **IQ**method<sup>™</sup> Measures Definitions

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) $\times$ (1 - Tax Rate) + Goodwill Amortization	Total Assets — Current Liabilities + ST Debt + Accumulated Goodwill
		Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt - Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap = Current Share Price × Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price × Current Shares + Minority Equity + Net Debt +	Sales
•	Other LT Liabilities	
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization

Manethod 3<sup>ss</sup> is the set of BofA Global Research standard measures that serve to maintain global consistency under three broad headings: Business Performance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently structured, detailed, and transparent methodology. Guidelines to maximize the effectiveness of the comparative valuation process, and to identify some common pitfalls.

\*\*Relatabase\*\* is our real-time global research database that is sourced directly from our equity analysts' earnings models and includes forecasted as well as historical data for income statements, balance sheets, and cash flow statements for companies covered by BofA Global Research.

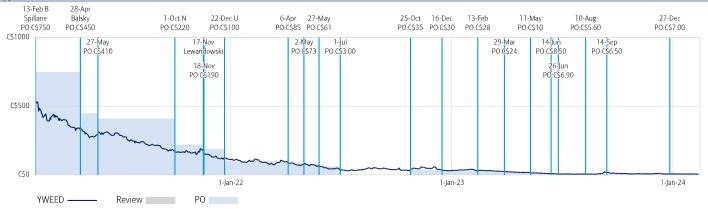
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## **Important Disclosures**

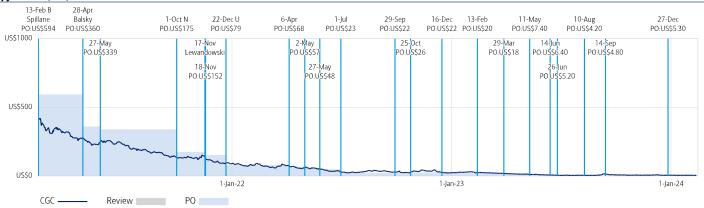
#### **Canopy Growth (YWEED) Price Chart**



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

#### Canopy Growth (CGC) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

#### Equity Investment Rating Distribution: Consumer Products Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	32	50.00%	Buy	16	50.00%
Hold	19	29.69%	Hold	8	42.11%
Sell	13	20.31%	Sell	7	53.85%

#### Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

R1 Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.



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# Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster<sup>R2</sup>

 Buy
 ≥ 10%
 ≤ 70%

 Neutral
 ≥ 0%
 ≤ 30%

 Underperform
 N/A
 ≥ 20%

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