

Salesforce.com

Channel suggests healthy Q4 demand; Emerging as next quality GARP stock

Reiterate Rating: BUY | PO: 350.00 USD | Price: 289.72 USD

Sales & Service holding; Data Cloud pipeline ramping

We spoke to nearly a dozen key Salesforce partners and feedback suggests deal activity has been holding with recently healthy levels. Deal activity suggests that the spending backdrop has improved, though sales cycles remain challenging, with added executive approval required. Several key trends stand out, including 1) stable, healthy Sales and Service Cloud deal activity, 2) balanced results across the major verticals, with some uptick in the financials vertical and 3) growing interest/pipeline in Data Cloud.

Expect Q4 cRPO upside; Solidly in-line FY25 guide

We expect Salesforce to report 1% to 2% points upside to our current estimate for Q4 cRPO growth of +10% y/y (11% y/y cc), given positive channel feedback. Also, we remain comfortable with our estimate for FY25 total revenue growth of 12%. With ongoing focus on profitable growth and efficiency efforts, we remain comfortable with our estimate for FY25 operating margin of 32%, representing 150 bps margin expansion.

Improving macro, Data Cloud to drive topline acceleration

As the clear front office applications leader in the enterprise, Salesforce can sustain mid teens growth, outpacing industry growth of 14.5% (according to Gartner). Also, the company remains in the early stages of efficiency gains and margin expansion, via ongoing focus on sales productivity. We believe that Salesforce can achieve high 30s/low 40s margin (versus our FY24e of 30.5%) as the company approaches a sales efficiency ratio consistent with large cap peers (sales and marketing expense to incremental revenue ratio is 3.1x vs peers of 1.5x).

See strong 31% FCF CAGR from balanced growth

With enduring mid teens topline growth and 200 to 250 margin expansion in each of the next 3 years (in an upside case scenario), we estimate strong 31% 3 year FCF CAGR. See FCF base and upside case in exhibits 6 and 8. We believe Salesforce is emerging as the next quality GARP stock in the software group and the shares will continue to rerate higher with upward revisions to FCF growth. We reiterate our Buy rating and view Salesforce as a top pick. We are raising our PO to \$350 from \$300 for expected Q4 cRPO upside. Our EV/FCF multiple moves from 22x to 25x on better visibility for accelerating FCF Growth.

Estimates (Jan) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	4.78	5.24	8.18	9.63	10.77
GAAP EPS	1.48	0.21	4.00	6.31	7.39
EPS Change (YoY)	-3.0%	9.6%	56.1%	17.7%	11.8%
Consensus EPS (Bloomberg)			8.20	9.67	11.13
DPS	0	0	0	0	0
Valuation (Jan)					
P/E	60.6x	55.3x	35.4x	30.1x	26.9x
GAAP P/E	195.8x	1,379.6x	72.4x	45.9x	39.2x
EV / EBITDA*	33.0x	25.1x	18.9x	16.7x	14.5x
Free Cash Flow Yield*	1.9%	2.3%	3.2%	4.0%	5.0%
* For full definitions of <i>IQ</i> method sm measures, see page 11.					

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Refer to important disclosures on page 13 to 15. Analyst Certification on page 10. Price Objective Basis/Risk on page 10.

20 February 2024

Equity

Key Changes		
(US\$)	Previous	Current
Price Obj.	300.00	350.00

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Stock Data

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Price	289.72 USD
Price Objective	350.00 USD
Date Established	20-Feb-2024
Investment Opinion	B-1-9
52-Week Range	159.66 USD - 295.24 USD
Mrkt Val (mn) / Shares Out	271,468 USD / 937.0
(mn)	
Free Float	96.9%
Average Daily Value (mn)	1454.85 USD
BofA Ticker / Exchange	CRM / NYS
Bloomberg / Reuters	CRM US / CRM.N
ROE (2024E)	13.4%
Net Dbt to Eqty (Jan-2023A)	2.7%
ESGMeter™	High

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology".

SI = System integrator

CRPO = current remaining performance obligation

NRR = net revenue retention

CC: constant currency

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iQmethod SM – Bus Performance*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Return on Capital Employed	8.7%	6.6%	11.0%	11.3%	11.39
Return on Equity	9.3%	9.0%	13.4%	14.5%	14.29
Operating Margin	18.7%	22.5%	30.5%	32.0%	33.59
Free Cash Flow	5,283	6,313	8,613	10,866	13,66
i Q method [™] – Quality of Earnings*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash Realization Ratio	1.3x	1.4x	1.2x	1.2x	1.3
Asset Replacement Ratio	0.2x	0.2x	0.2x	0.2x	0.2
Tax Rate	5.7%	30.4%	21.5%	25.1%	26.09
Net Debt-to-Equity Ratio	5.9%	2.7%	-2.3%	-15.9%	-28.09
Interest Cover	NA	19.1x	NM	NM	NN
Income Statement Data (Jan)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Sales	26,492	31,352	34,794	38,942	44,20
% Change	24.7%	18.3%	11.0%	11.9%	13.59
Gross Profit	20,749	24,526	27,542	30,887	35,20
% Change	24.1%	18.2%	12.3%	12.1%	14.09
EBITDA	8,249	10,854	14,451	16,353	18,79
% Change	24.8%	31.6%	33.1%	13.2%	14.99
Net Interest & Other Income	984	(370)	(54)	(30)	(48
Net Income (Adjusted)	4,653	5,224	8,054	9,816	11,59
% Change	1.7%	12.3%	54.2%	21.9%	18.19
Free Cash Flow Data (Jan)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Net Income from Cont Operations (GAAP)	1,444	208	3,940	6,435	7,95
Depreciation & Amortization	3,298	3,786	3,826	3,892	3,97
Change in Working Capital	(1,658)	(2,069)	(3,349)	(3,827)	(3,303
Deferred Taxation Charge	NA 2016	NA 5106	NA 1001	NA 5100	N
Other Adjustments, Net	2,916	5,186	4,961	5,108	5,87
Capital Expenditure	(717)	(798)	(765)	(741)	(841
Free Cash Flow	5,283	6,313	8,613 36.4%	10,866	13,66
% Change Share / Issue Repurchase	29.1% 0	19.5% (4,000)	(5,928)	26.2% 0	25.79
Cost of Dividends Paid	0	(4,000)	(3,326)	0	
Change in Debt	(173)	(419)	(620)	(456)	(456
·	(173)	(113)	(020)	(150)	(150
Balance Sheet Data (Jan) (US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash & Equivalents	10,537	12,508	14,120	24,530	37,73
Trade Receivables	9,739	10,755	12,524	16,270	19,08
Other Current Assets	2,574	3,132	5,337	6,565	8,05
Property, Plant & Equipment	2,815	3,702	3,819	3,782	3,82
Other Non-Current Assets	69,544	68,752	67,469	65,856	64,70
Total Assets	95,209	98,849	103,267	117,002	133,40
Short-Term Debt	686	1,772	1,522	1,522	1,52
Other Current Liabilities	21,102	24,119	26,692	27,839	28,83
Long-Term Debt	13,295	12,316	11,190	11,190	11,19
Other Non-Current Liabilities	1,995	2,283	2,348	2,348	2,34
Total Liabilities	37,078	40,490	41,752	42,899	43,89
	•	•		•	
Total Equity	58,131	58,359	61,515	74,103	89,502

Company Sector

Server & Enterprise Software

Company Description

Salesforce.com is a provider of on-demand customer relationship management (CRM) services to business of all sizes and industries worldwide, including sales, service, marketing, commerce, analytics, Al. Salesforce.com also offers PaaS for customers and developers to build applications.

Investment Rationale

We believe Salesforce is well positioned to continue capturing share of the cumulative \$200 billion market opportunity. With a combined market share of only 15% and a formidable competitive Moat, stemming from 1) largest installed base of over 150,000 customers in the core sales/front office category, 2) distribution channel of an estimated 14,000 personnel, and 3) breadth and depth of the suite, we believe a long runway exists for Salesforce to continue growing 15%+ organic in the coming years.

Stock Data

Average Daily Volume

5,021,569

Quarterly Earnings Estimates

	2023	2024
Q1	0.98A	1.69A
Q2	1.19A	2.12A
Q3	1.40A	2.11A
Q4	1.68A	2.25E



Exhibit 1: Q4 and FY25Q1 estimates

Consensus estimates total revenue of \$9.2 billion in Q4.

	4Q24E				1Q25E					
	Conser	ารนร	BofA (Base)		BofA (Upside)		Consensus		BofA (Base)	
	Estimate	Y/Y Growth	Estimate	Y/Y Growth	Estimate	Y/Y Growth	Estimate	Y/Y Growth	Estimate	Y/Y Growth
Total revenue	\$9,219,980	10.0%	\$9,223,630	10.0%	\$9,324,577	11.2%	\$9,157,428	11.0%	\$9,140,722	10.8%
Subscription revenue	\$8,608,459	10.5%	\$8,581,030	10.2%			\$8,529,574	11.6%	\$8,464,553	10.8%
cRPO	\$27,101,110	10.2%	\$27,060,000	10.0%	\$27,312,513	11.0%	\$26,510,026	10.0%	\$26,751,000	11.0%
Current Bookings		==	\$12,383,630	2.5%	\$12,737,090	5.4%			\$8,831,722	14.0%
RPO	\$54,754,260	12.7%	\$53,460,000	10.0%			\$52,561,897	12.6%	\$51,837,000	11.0%
Total Bookings			\$14,383,630	-15.3%				==	\$7,517,722	18.4%
PF Operating margin	31.5%		31.6%				30.8%		30.5%	
PF EPS	\$2.27	34.8%	\$2.25	34.3%			\$2.20	30.1%	\$2.21	30.6%
FCF	\$2,401,636	-6.6%	\$2,370,507	-7.8%			\$5,286,595	24.4%	\$4,629,778	9.0%
FCF margin	26.0%		25.7%				57.7%		50.7%	

Source: BofA Global Research estimates, company report, Visible Alpha

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Exhibit 2: FY24 and FY25 estimates

Consensus estimates total revenue of \$38.6 billion in FY25.

	2024E					
	Consen	sus	BofA (Base)			
	Estimate	Y/Y Growth	Estimate	Y/Y Growth		
Total revenue	\$34,789,980	11.0%	\$34,793,630	11.0%		
Subscription revenue	\$32,397,459	11.6%	\$32,370,030	11.5%		
cRPO	\$27,105,392	10.2%	\$27,060,000	10.0%		
Current Bookings			\$37,253,630	10.4%		
RPO	\$54,543,628	12.2%	\$53,460,000	10.0%		
Total Bookings		==	\$39,653,630	9.4%		
PF Operating margin	30.5%		30.5%			
PF EPS	\$8.19	56.3%	\$8.18	56.1%		
FCF	\$8,621,489	36.6%	\$8,612,507	36.4%		
FCF margin	24.8%	==	24.8%			

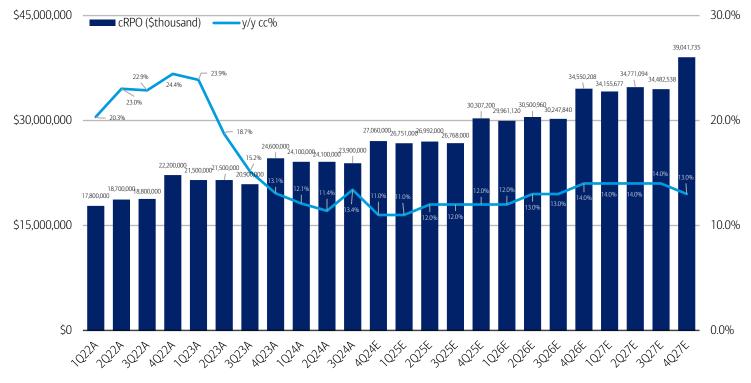
	202	!5E	
Consens	sus	BofA (B	ase)
Estimate	Y/Y Growth	Estimate	Y/Y Growth
\$38,600,044	11.0%	\$38,941,913	11.9%
\$36,045,682	11.3%	\$36,207,246	11.9%
\$30,247,570	11.6%	\$30,307,200	12.0%
		\$42,189,113	13.2%
\$60,943,645	11.7%	\$59,875,200	12.0%
	==	\$45,357,113	14.4%
32.0%		32.0%	
\$9.62	17.4%	\$9.63	17.8%
\$10,433,327	21.0%	\$10,866,289	26.2%
27.0%		27.9%	

Source: BofA Global Research estimates, company report, Visible Alpha

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Exhibit 3: Base case Current Remaining Performance obligation (cRPO)/backlog and growth

We are modeling cRPO/backlog to reaccelerate to low teens by 2QFY26 (See BofA detailed model for bottoms up cRPO assumptions)



Source: BofA Global Research estimates, company report

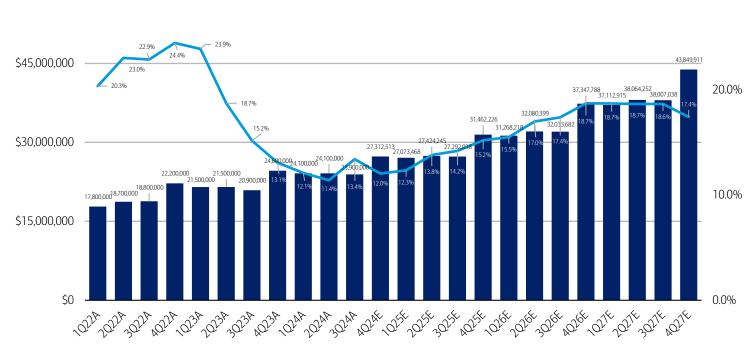
cRPO (\$thousand) — y/y cc%

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30.0%

Exhibit 4: Upside case Current Remaining Performance obligation (cRPO)/backlog and growth

We are modeling cRPO/backlog to reaccelerate to mid teens by 4QFY25 (See BofA detailed model for bottoms up cRPO assumptions)



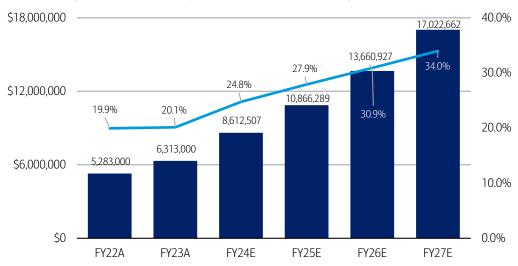
Source: BofA Global Research estimates, company report

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Exhibit 5: Base case Free Cash Flow (FCF) and FCF Margin

We are modeling FCF to reach \$17 billion by FY27 in our base case, representing a CAGR of 25.5%



Source: BofA Global Research estimates, company report

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Exhibit 6: Base case FCF table

Assumes the sales efficiency ratio (sales and marketing expense to incremental revenue) improves modestly to 2.3x by FY27 from 3.1x in FY24

FCF Model - Base Case	FY22A	FY23A	FY24E	FY25E	FY26E	FY27E
Revenue (\$mns)	26,492	31,352	34,794	38,942	44,203	50,102
y/y	25%	18%	11%	12%	14%	13%
CAGR						
Gross Profit	20,749	24,526	27,542	30,887	35,203	40,062
Gross Margin	78.3%	78.2%	79.2%	79.3%	79.6%	80.0%
S&M Expense	10,024	11,354	10,763	11,539	12,435	13,343
Sales efficiency ratio (S&M exp/incremental total rev)	1.9x	2.3x	3.1x	2.8x	2.4x	2.3x
as % of revenue	37.8%	36.2%	30.9%	29.6%	28.1%	26.6%
R&D Expense	3,547	3,919	3,899	4,374	5,098	5,928
as % of revenue	13.4%	12.5%	11.2%	11.2%	11.5%	11.8%
G&A Expense	2,227	2,185	2,254	2,514	2,853	3,234
as % of revenue	8.4%	7.0%	6.5%	6.5%	6.5%	6.5%
Non GAAP Operating Income	4,951	7,068	10,626	12,460	14,817	17,557
Non GAAP Operating Margin	18.7%	22.5%	30.5%	32.0%	33.5%	35.0%
Interest and other	984	(370)	(54)	(30)	(48)	(48)
Pretax Income	5,935	6,698	10,572	12,430	14,769	17,509
Tax	1,276	1,474	2,517	2,614	3,175	3,794
Tax Rate	21.5%	22.0%	23.8%	21.0%	21.5%	21.7%
Net Income	4,659	5,224	8,054	9,816	11,594	13,715
Net Income Margin	17.6%	16.7%	23.1%	25.2%	26.2%	27.4%
EPS	\$6.55	\$5.24	\$8.18	\$9.63	\$10.77	\$12.06
Shares Outstanding	711	997	985	1,019	1,077	1,137
Net Income	4,659	5,224	8,054	9,816	11,594	13,715
Net Working Capital	(1,658)	(2,069)	(3,349)	(3,827)	(3,303)	(2,460)
as a % of revenue	-6.3%	-6.6%	-9.6%	-9.8%	-7.5%	-4.9%
Depreciation and other	2,999	3,956	4,672	5,619	6,211	6,721
as a % of revenue	11.3%	12.6%	13.4%	14.4%	14.1%	13.4%
Operating Cash Flow	6,000	7,111	9,377	11,608	14,502	17,976
Operating Cash Flow Margin	22.6%	22.7%	27.0%	29.8%	32.8%	35.9%
Capex	(717)	(798)	(765)	(741)	(841)	(954)
as a % of revenue	-2.7%	-2.5%	-2.2%	-1.9%	-1.9%	-1.9%
FCF	5,283	6,313	8,613	10,866	13,661	17,023
y/y	29.1%	19.5%	36.4%	26.2%	25.7%	24.6%
		****	24.00/	27.00/	20.00/	34.0%
FCF Margin	19.9%	20.1%	24.8%	27.9%	30.9%	25.5%

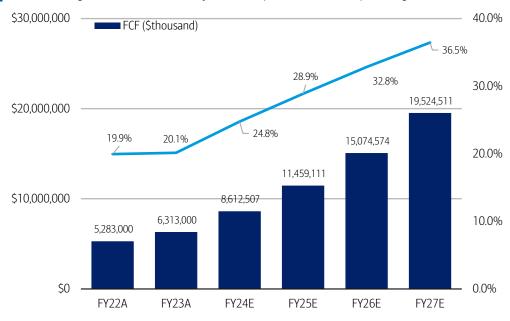
Source: BofA Global Research estimates, company report

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Exhibit 7: Upside case Free Cash Flow (FCF) and FCF Margin

We are modeling FCF to reach \$19.5 billion by FY27 in an upside case scenario, representing a CAGR of 31.4%



Source: BofA Global Research estimates, company report

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Exhibit 8: Upside case FCF table

Assumes that the sales efficiency ratio reaches industry average 1.5x by FY27 from 3.1x in FY24

FCF Model - Bas	re Case	FY22A	FY23A	FY24E	FY25E	FY26E	FY27E
Revenue (\$mns)		26,492	31,352	34,794	39,689	45,926	53,560
	y/y	25%	18%	11%	14%	16%	17%
	CAGR						
Gross Profit		20,749	24,526	27,542	30,887	35,203	40,062
	Gross Margin	78.3%	78.2%	79.2%	77.8%	76.7%	74.8%
S&M Expense		10,024	11,354	10,763	10,966	11,102	11,069
	Sales efficiency ratio (S&M exp/incremental total rev)	1.9x	2.3x	3.1x	2.2x	1.8x	1.5x
	as % of revenue	37.8%	36.2%	30.9%	27.6%	24.2%	20.7%
R&D Expense		3,547	3,919	3,899	4,374	5,098	5,928
	as % of revenue	13.4%	12.5%	11.2%	11.0%	11.1%	11.1%
G&A Expense		2,227	2,185	2,254	2,514	2,853	3,234
	as % of revenue	8.4%	7.0%	6.5%	6.3%	6.2%	6.0%
Non GAAP Opera		4,951	7,068	10,626	13,033	16,150	19,830
	Non GAAP Operating Margin	18.7%	22.5%	30.5%	32.8%	35.2%	37.0%
Interest and other	er	984	(370)	(54)	(30)	(48)	(48)
Pretax Income		5,935	6,698	10,572	13,003	16,102	19,782
Tax		1,276	1,474	2,517	2,614	3,175	3,794
	Tax Rate	21.5%	22.0%	23.8%	20.1%	19.7%	19.2%
Net Income		4,659	5,224	8,054	10,389	12,927	15,989
	Net Income Margin	17.6%	16.7%	23.1%	26.2%	28.1%	29.9%
EPS		\$6.55	\$5.24	\$8.18	\$10.19	\$12.01	\$14.06
Shares Outstand	ing	711	997	985	1,019	1,077	1,137
Net Income		4,659	5,224	8,054	10,389	12,927	15,989
Net Working Capi		(1,658)	(2,069)	(3,349)	(3,901)	(3,431)	(2,630)
	as a % of revenue	-6.3%	-6.6%	-9.6%	-9.8%	-7.5%	-4.9%
Depreciation and	other	2,999	3,956	4,672	5,727	6,453	7,185
	as a % of revenue	11.3%	12.6%	13.4%	14.4%	14.1%	13.4%
Operating Cash F	low	6,000	7,111	9,377	12,215	15,949	20,544
	Operating Cash Flow Margin	22.6%	22.7%	27.0%	30.8%	34.7%	38.4%
Capex		(717)	(798)	(765)	(756)	(874)	(1,020)
	as a % of revenue	-2.7%	-2.5%	-2.2%	-1.9%	-1.9%	-1.9%
FCF		5,283	6,313	8,613	11,459	15,075	19,525
	у/y	29.1%	19.5%	36.4%	33.1%	31.6%	29.5%
	FCF Margin	19.9%	20.1%	24.8%	28.9%	32.8%	36.5%
	3 year CAGR						31.4%

Source: BofA Global Research estimates, company report

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Partner Commentary

"Demand has picked up in Q4 and pipelines looking forward are healthy. A lot of companies held back on resources last year, however as the macro has been improving,



they have been loosening their budgets. The technology vertical is recovering as they have cut costs. Financial services vertical activity has been strong. I think Salesforce is well positioned with their net zero cloud product and I see a big push there in 2024. I think they will also double down on AI; they have been putting a lot of investments there hiring top talent. We have seen some customers add AI onto their deals, while some are still waiting to see if it provides enough value. There is definitely growing interest. MuleSoft is a good product, but their price increase has impacted demand. Mid-market tech companies pay upwards of \$1 million a year for MuleSoft, which is up 40% from 5 years ago. Customer bought in and are now paying more than they forecasted from a budgeting perspective. It's cheaper to get Teams than Slack, especially for bigger companies. I think Salesforce is losing some share in the SMB market, especially from HubSpot, but nevertheless their moat is strong. Salesforce's core product is expensive and take more technically knowledge to set up effectively versus other cheaper options. Sales and Service cloud deal activity has been holding." — **Global SI**

"We are seeing an overall positive trend and saw a modest difference in the spending environment this past quarter, which we are excited about. We also saw strong renewals despite the pricing increase. We are starting to see more conversations about growth in the technology vertical, similar to the ones we saw 18-20 months ago. We also saw clients talking about AI much more positively and have started seeing the GPT products in deals, though we don't expect growth to materialize for another few years. Service Cloud continues to do well, and we are very happy with performance there. Mulesoft is a pre-eminent platform in the infrastructure industry. Data Cloud (CDP) is starting to see new use cases in the marketing and commerce domains. There are a lot of clients that are still underinvested in infrastructure and data even if they have multiple analytics platforms, and we think that Salesforce could benefit. Slack is still soft in our view. However, we are still balancing that some companies overbought Salesforce previously. Overall, we do expect more growth this year and are optimistic." – **Global SI**

"This past quarter we were satisfied with our business in EMEA and APAC. North America was a bit more of a difficult environment, but it was more than offset with our other geographies. Salesforce increased prices, but existing customers still found value in the platform and we did not see a lot of churn. We ourselves saw our Salesforce revenue nearly double but also faced cost challenges that we assume our clients felt as well. We saw a lot of competition for implementations, which is a trend that started in 2023. Looking ahead, there is a growing emphasis on AI but pricing is a concern. Our Service Cloud business continued to outperform Sales Cloud. Slack, Tableau, and Mulesoft do well in our geographies. Data Cloud is still confusing—we are still working with customers on cleaning up their data before even considering a solution like that. We've seen an increase in multi-cloud customers, which is very promising. We think this year will be strong, but don't think it will be driven by AI or Data Cloud."—Regional SI,

APAC/EMEA

"Demand has been good and was in line with our expectations for Q4. A lot of the growth for us has been customers expansion as opposed to net new business, although of course we still had net new business. In terms of Data cloud, there is definitely skepticism around its pricing, however, I've been hearing that Salesforce is giving customers free trial on Data cloud. Interest around Data cloud is definitely growing. I think they will push hard on AI this year; we are seeing that already. Salesforce has also released a non-profit cloud which is also an industry cloud, there is definitely a lot of interest however no implementations yet. Pipelines are accelerating and more active than it was in the previous quarter, which I think has to do some the financial pressure from last year; customers can't hold off projects forever. There are definitely more favorable conditions in the market right now and I think the macro is easing a bit. I think net new deals will also come back stronger this year. In Q4, non-profit vertical was strong, and mid-market sized customers overall were strong whereas enterprise was weak." — **Regional SI, North America**



"Demand in Q4 has been holding. It was slightly quieter than the previous quarter, which happens usually in November and December. Even given pricing increases, we have not heard from any customers that they will use a competitor's software. We have not seen any customer reduce licenses in Q4. Service and Sales cloud activity has been strong, and experience cloud has been solid too. We've seen a push from continual configuration to no code, especially with omni cloud. I think industry clouds and omni studio is going to perform well going into 2024. In terms of AI, chatbots are very popular right now, e.g., Virgin Voyages has a chatbot AI through salesforce, but overall, customers are still waiting for Salesforce to put out use cases." – **Global SI**

"Demand in Q4 has been strong, however, we missed our target by 20%. Heading into 2024, I think we will see big things from omni studio and Einstein. I work predominantly with the Financial Services Cloud and exclusively with the insurance industry, mostly with mid-market companies with deals in the low 7 figures. I like the data model for Financial Services Cloud. However, it is hard to take advantage of it, if not properly used/implemented. We end up highly customizing and making subsets of it when working on projects with Financial Services Cloud. Leveraging Service cloud is a great platform for AI because you receive a wide variety of unpredictable inputs, which you don't get in Sales cloud for example." – **Global SI**

"Demand in Q4 has been slow. We've seen slight fall in revenue over the last few months. Referrals for potential new projects were 30-35% less than normal, leading us to cutting costs internally. Things slowed down starting August 2023, where May, June and July were pretty good. We had a good month to start the year but it was the end of the fiscal year, so it was not a surprise. Q4 will probably show 10% growth. Most of our growth comes from new customers, and they have pulled back on Sales and Marketing spend. I think the macro has a lot to do with it (higher interest rates). I also think their pricing increase in August and implementing multi-factor authentication has also impacted demand. Our customers are usually in financial services and real estate, and I don't think they're at a point where they want to invest in software. Nevertheless, all of our deals are still multi-cloud deals, it is rare for a customer to only purchase one cloud. Not many SMID companies have been implementing Data Cloud, they don't view it as a CDP like they would an Azure or AWS. As far as AI, it is definitely still in the hype stage and not compelling enough yet to drive sales. In the future however, I do think Salesforce will be a winner in Al. From our 350-400 customers last year, no one expressed interest in Slack. On the lower end of the market, there is notable competitive pressure from HubSpot." - Regional SI, North America

"Demand this quarter has been good and fell in line with expectations. We have not seen any slowdown in demand. We have a good outlook looking forward this year and pipelines are healthy. I think we have gone through the worst of the macro. Data cloud is a precursor to working with generative Al, which allows customers to do more with their data. Interest for Data cloud is definitely growing. When it comes to market share in CRM, the main competitor is Microsoft dynamics that matches Salesforce's offerings from what we've seen. A lot of customers like Tableau, however, some do not like its high price. Verticals such as healthcare and manufacturing have been performing well, haven't seen any clients pick up the life sciences cloud yet." – **Global SI**

"Sales cycles took longer, and customers were spending less. Nevertheless, it seems like demand stayed in line with our expectation; deals were getting done. Smaller customers were more reserved in Q4 and spending less, whereas larger enterprise customers had the budgets to do more transformational software changes which meant they spent more. Not seeing many pure Service cloud deals, most customers are doing multi product deals with Service Cloud. Service and Sales cloud activity have been stable in our practice. Opinions vary a lot on Data cloud at the moment, some customers say it's too little too late (Snowflake has been doing it for a while), while other customers think it will be useful. If a client is a fully Salesforce powered company, then Data cloud would benefit them a lot. Having a lot of conversations around Data cloud but haven't signed



any deals. I think moving forward in 2023, we are pretty optimistic about the year. Pipelines are healthy and I think the financial services vertical will perform particularly well." – **Global SI**

"Demand in Q4 were good but not great, in line with our expectation. Although there is interest for Al products such as Einstein, we haven't seen many implementations of it. On the other hand, Data cloud is selling very well and selling better than other Al products. They have been trying to sell Data Cloud for a while (formerly Genie), I don't think the technology has improved too much but the marketing definitely has. For customers already using Salesforce Data cloud is probably one of the better CDP options. Growth this quarter was a good mix between new customers and customer expansion. MuleSoft is doing great. Tableau growth has slowed. Pipelines looking forward are holding but not accelerating. Sales cycles have been taking longer and deal sizes have decreased in Q4, though this is consistent." – **Global SI**



Price objective basis & risk

Salesforce.com (CRM)

Our PO of \$350 is based on an EV/FCF multiple of 25x our C25 FCF estimate, representing a growth adjusted multiple of 0.6x. This is a discount to the large cap software group at 1.3x, which we believe is justified for margin expansion.

Downside risks are: 1) Competition from point solutions and platform vendors presents the risk of slowing share gains/share losses if the company fails to continue delivering ongoing roadmap of new features/new modules, 2) Salesforce's history of acquisitions could present a higher degree of execution risk given the need to continuously integrate the technologies and the installed bases of offerings of technology that are not organically built, and 3) enterprise application spending has proven to be highly cyclical, given the more discretionary nature of applications projects - during an economic slowdown, projects involving application upgrades, migrations or new installations are often deferred which could present a higher degree of risk for a bookings deceleration.

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I, Brad Sills, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Enterprise Software Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	8x8	EGHT	EGHT US	Michael J. Funk
	Adobe	ADBE	ADBE US	Brad Sills
	Alarm.com	ALRM	ALRM US	Michael J. Funk
	Amplitude, Inc.	AMPL	AMPL US	Koji Ikeda, CFA
	BILL	BILL	BILL US	Brad Sills
	CCC Intelligent Solutions	CCCS	CCCS US	Michael J. Funk
	Dynatrace	DT	DT US	Koji Ikeda, CFA
	Elastic NV	ESTC	ESTC US	Koji Ikeda, CFA
	GitLab Inc.	GTLB	GTLB US	Koji Ikeda, CFA
	Global-e Online Ltd.	GLBE	GLBE US	Koji Ikeda, CFA
	HubSpot	HUBS	HUBS US	Brad Sills
	Informatica Inc.	INFA	INFA US	Koji Ikeda, CFA
	Intapp Inc.	INTA	INTA US	Koji Ikeda, CFA
	Intuit	INTU	INTU US	Brad Sills
	JFrog Ltd	FROG	FROG US	Koji Ikeda, CFA
	MeridianLink, Inc.	MLNK	MLNK US	Koji Ikeda, CFA
	Microsoft Corporation	MSFT	MSFT US	Brad Sills
	MongoDB Inc	MDB	MDB US	Brad Sills
	nCino, Inc.	NCNO	NCNO US	Adam Bergere
	NICE Ltd.	NICE	NICE US	Michael J. Funk
	NICE Ltd.	NCSYF	NICE IT	Michael J. Funk
	PagerDuty	PD	PD US	Koji Ikeda, CFA
	PowerSchool Holdings, Inc.	PWSC	PWSC US	Koji Ikeda, CFA
	RingCentral	RNG	RNG US	Michael J. Funk
	Salesforce.com	CRM	CRM US	Brad Sills
	ServiceNow	NOW	NOW US	Brad Sills
	UiPath	PATH	PATH US	Brad Sills
	Unity	U	U US	Michael J. Funk
	Weave	WEAV	WEAV US	Michael J. Funk
	Workday Inc.	WDAY	WDAY US	Brad Sills
	Zeta Global	ZETA	ZETA US	Koji Ikeda, CFA
	ZoomInfo	ZI	ZIUS	Koji Ikeda, CFA

US - Enterprise Software Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
NEUTRAL				
	Autodesk	ADSK	ADSK US	Michael J. Funk
	Bentley Systems	BSY	BSY US	Michael J. Funk
	BigCommerce Holdings, Inc.	BIGC	BIGC US	Koji Ikeda, CFA
	Coveo	YCVO	CVO CN	Koji Ikeda, CFA
	Datadog Inc	DDOG	DDOG US	Koji Ikeda, CFA
	DocuSign	DOCU	DOCU US	Brad Sills
	Freshworks, Inc.	FRSH	FRSH US	Adam Bergere
	HashiCorp	HCP	HCP US	Brad Sills
	Jamf	JAMF	JAMF US	Koji Ikeda, CFA
	Lightspeed Commerce Inc.	LSPD	LSPD US	Koji Ikeda, CFA
	Lightspeed Commerce Inc.	YLSPD	LSPD CN	Koji Ikeda, CFA
	Oracle Corporation	ORCL	ORCL US	Brad Sills
	Paycom	PAYC	PAYC US	Adam Bergere
	Paylocity	PCTY	PCTY US	Adam Bergere
	Shopify, Inc.	SHOP	SHOP US	Brad Sills
	Snowflake	SNOW	SNOW US	Brad Sills
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	Zoom Video Communications	ZM	ZM US	Michael J. Funk
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	AvidXchange, Inc.	AVDX	AVDX US	Brad Sills
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	Twilio	TWLO	TWLO US	Michael J. Funk
	Vertex, Inc.	VERX	VERX US	Brad Sills
	vertex, IIIC.	VERA	VERA US	Didu Jilis
RSTR				
	Splunk	SPLK	SPLK US	Brad Sills

*IQ*method[™] Measures Definitions

Numerator

Business Performance

Return On Capital Employed	NOPAT = (EBIT + Interest Income) \times (1 $-$ Tax Rate) + Goodwill Amortization	Total Assets — Current Liabilities + ST Debt + Accumulated Goodwill Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt - Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap = Current Share Price × Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price × Current Shares + Minority Equity + Net Debt + Other LT Liabilities	Sales
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization

Denominator



Valuation Toolkit Numerator Denominator

Manethod Suis the set of BofA Global Research standard measures that serve to maintain global consistency under three broad headings: Business Performance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently structured, detailed, and transparent methodology. Guidelines to maximize the effectiveness of the comparative valuation process, and to identify some common pitfalls.

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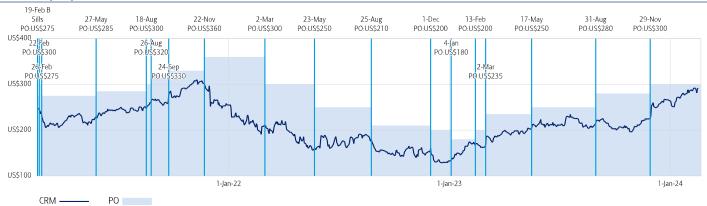
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Salesforce.com (CRM) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

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Equity Investment Rating Distribution: Technology Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	215	53.09%	Buy	111	51.63%
Hold	97	23.95%	Hold	45	46.39%
Sell	93	22.96%	Sell	24	25.81%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

Buy	≥ 10%	≤ /0%
Neutral	≥ 0%	≤ 30%
Jnderperform	N/A	≥ 20%

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