

### **Topgolf Callaway Brands Corp**

## **PGA Show: Expect efficiencies & improved** utilization at Topgolf, share gains in equip.

Maintain Rating: BUY | PO: 18.00 USD | Price: 14.02 USD

We recently hosted an investor meeting at the PGA Show with Topgolf Callaway Brands CEO Chip Brewer, and VP of IR & Corporate Communications Katina Metzidakis. We maintain Buy and our \$18 PO given we see 2024 as a return to positive comps at Topgolf, continued growth and share gains in golf equipment, and positive free cash flow.

### Topgolf focused on utilization, efficiencies, and events

We believe MODG is still in nascent stages of unlocking the margin improvement and same-venue sales uplift from the implementation of its new digital reservation system (PIE) as 2024 will be the first full year with all venues on the platform. We believe the digital reservation system continues to be refined (generation 2.0 has been rolled out) but has significantly improved labor cost optimization and scheduling, while also improving bay utilization, with future opportunity for more dynamic pricing, and customized marketing with the integration of a customer data platform. While PIE is driving better peak utilization, we believe there could be further improvements in offpeak utilization through the use of more gameplay promos which are still accretive to same-venue sales and overall venue margins (including the recently announced half off gameplay Mon.-Wed.). We believe the events business is stabilizing and MODG is "very confident" in the unit whitespace opportunity, especially as it hasn't seen a long-term traffic headwind from the rise of competing leisure entertainment concepts. We also believe Topgolf's next key initiative will be the cross-selling of Callaway branded equipment merchandise at venues.

### Expect growth and share gains in golf equipment in 2024

We expect growth and share gains for MODG's equipment business in 2024 given strong new product launches across golf balls and clubs, and especially in the backdrop of a less competitive launch year. For Golf Clubs, MODG should benefit from the launch of its new Paradym Ai Smoke family of clubs, which include learnings from Ai and machine learning to create more forgiving products that are "sweeter from every spot." While MODG expects to have the number one driver in 2024, its irons business should be supported by a more price accessible line for the core (less advanced) golfer at \$1,000 per set and should drive stronger unit volume vs. last year's original Paradym line (\$1,400 per set) which was priced too high given the market environment. For Golf Balls, MODG should benefit the launch of its next generation Chrome Soft line for core golfers, but also the introduction of its Chrome Tour line for the avid golfer, against the backdrop of a less competitive environment (Titleist Pro V1 launched last year). We expect immaterial impact from Red Sea disruption for MODG, with only a small amount of Jack Wolfskin apparel product moving through the transit route.

#### TravisMathew momentum continues

We believe momentum at TravisMathew continues, especially given the broader rollout of its women's line to its owned DTC channel and wholesale (led by a large expansion of its SKU/door count at JWN). We also believe TravisMathew continues to sell well at Dick's Sporting Goods (& House of Sport), Scheel's, and see the expansion of owned doors from 47 to 75 in the short term.

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Timestamp: 25 January 2024 05:00AM EST

#### 25 January 2024

#### Equity

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#### **Stock Data**

14.02 USD 18.00 USD Price Objective Date Established 9-Nov-2023 Investment Opinion C - 1 - 952-Week Range 9.84 USD - 25.96 USD Mrkt Val (mn) / Shares Out 2.587 USD / 184.5

76.5% 51 90 USD Average Daily Value (mn) BofA Ticker / Exchange MODG / NYS Bloomberg / Reuters MODG US / MODG N ROE (2023E) 1.8% 31.7% Net Dbt to Eqty (Dec-2022A) FSGMeter™ Medium

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Exhibit 1: MODG Golf Equipment Product Launch Schedule (since 1Q19)

We believe MODG took price on golf balls vs. prior generation product but cut price on irons

Launch Product	Category	Launch Date (available at retail)	Quarter	Price	% change vs. prior generation product	
Epic Flash Drivers	Drivers	2/1/201	9 1Q19	\$530		
Epic Flash Fairway Woods	Woods	2/1/201	9 1Q19	\$300		
Odyssey Stroke Lab Putters	Putters	2/8/201	9 1Q19	\$250		
Epic Forged Irons	Irons	8/2/201	9 3Q19	\$1,800		
Epic Flash Hybrids	Hybrids	8/2/201	9 3Q19	\$300		
Epic Flash Star Hybrid	Hybrids		9 3Q19	\$325		
Epic Forged Star Irons	Irons	8/2/201	9 3Q19	\$2,600		
Epic Flash Star Driver	Drivers	8/2/201	9 3Q19	\$700		
Epic Flash Star Fairway Wood	Woods	8/2/201	9 3Q19	\$400		
JAWS MD5 Wedges	Wedges	9/20/201	9 3Q19	\$160		
MAVRIK Drivers	Drivers	1/23/202	0 1Q20	\$500		
MAVRIK Fairway Woods	Woods	1/23/202	0 1Q20	\$300		
MAVRIK Hybrids	Hybrids	1/23/202	-	\$250		
Odyssey Triple Track Putter	Putters	1/30/202	-	\$300		
Odyssey Stroke Lab Putters	Putters	1/30/202	-	\$200		
MAVRIK Irons	Irons		0 1Q20	\$800		
Chrome Soft Golf Ball	Balls	3/12/202	-	\$48		
Big Bertha Driver	Drivers	9/10/202	-	\$500		
Big Bertha Fairway Woods	Woods	9/10/202	-	\$300		
Big Bertha Hybrids	Hybrids	9/10/202	-	\$250		
Big Bertha Irons	Irons	9/10/202		\$900		
Apex Irons (Steel)	Irons	2/11/202		\$1,480		
Odyssey White Hot OG Putters (Steel)	Putters	1/28/202	-	\$220		
Odyssey White Hot OG Putters (Stroke Lab)	Putters	1/28/202	-	\$270		
Supersoft Golf Balls	Balls	2/4/202		\$23		
Apex Irons (Graphite)	Irons	2/11/202		\$1,600		
Apex Hybrids	Hybrids	2/11/202		\$270		
Epic Drivers	Drivers	2/18/202	-	\$530		
Epic Fairway Woods	Woods	2/18/202		\$300		
Erc Soft Golf Balls	Balls	2/25/202	-	\$35		
Chrome Soft X LS Golf Balls	Balls	3/18/202	-	\$48		4.20/
Chrome Soft Golf Balls	Balls	1/28/202	-	\$50		4.2%
Odyssey Golf Tri-Hot 5K Putter	Putters		2 1Q22	\$400		
Odyssey Eleven Putter	Putters		2 1Q22	\$300		
Odyssey Golf Toulon Putter	Putters		2 1Q22	\$450		
Odyssey Golf White Hot OG Putter	Putters		2 1Q22	\$270		
Rogue Drivers	Drivers	2/18/202	-	\$550		
Rogue Fairway Woods	Woods	2/18/202	-	\$350		
Rogue Hybrids	Hybrids	2/18/202	-	\$280		
Rogue Irons	Irons	2/18/202	-	\$1,000		0.70/
Supersoft Golf Balls	Balls	2/24/2023	-	\$25		8.7%
ERC Soft Golf Balls	Balls	2/24/2023		\$40		14.3%
REVA 2023 Golf Ball	Balls	2/24/2023	-	\$25 \$40		
REVA 2023 ERC Soft Golf Ball	Balls	2/24/2023	-	\$20		
Warbird 2023 Golf Ball	Balls	2/24/2023 2/24/202		\$600		
Paradym Driver Paradym Fairway Woods	Driver Woods	2/24/202	-	\$350		
Paradym Hybrids	Hybrids	2/24/202		\$300		
Paradym Irons	Irons	2/24/202	-	\$1,400		
Big Bertha Driver	Drivers	5/26/202		\$1,400		0.0%
Big Bertha Woods	Woods	5/26/202		\$300		0.0%
Big Bertha Hybrids	Hybrids	5/26/202	-	\$260		4.0%
Big Bertha Iryonus  Big Bertha Irons	Irons	5/26/202		\$1,000		11.1%
Big REVA Bertha Driver	Drivers	4/28/202		\$500		11.170
Big REVA Bertha Woods	Woods	4/28/202		\$300		
Big REVA Bertha Woods  Big REVA Bertha Hybrids	Hybrids	4/28/202		\$260		
Big REVA Bertha Fryonds  Big REVA Bertha Irons	Irons	4/28/202		\$1,000		
Odyssey ai-ONE Putter	Putters	11/3/202	-	\$300		
Odyssey Ai-ONE Milled Putter	Putters	11/3/202		\$450		
Chrome Tour Golf Balls	Balls		4 1Q24	\$55		
Chrome Tour X Golf Balls	Balls		4 1024	\$55		
Chrome Soft Golf Balls	Balls		4 1Q24 4 1Q24	\$55		10.0%
Paradym Ai Smoke Drivers	Drivers	1/26/202	-	\$600		0.0%
Paradym Ai Smoke Fairway Woods	Woods	1/26/202	-	\$350		0.0%
Paradym Ai Smoke Hybrids	Hybrids	1/26/202	-	\$280		-6.7%
Paradym Ai Smoke Irons	Irons	1/26/202	-	\$1,000	_	28.6%
<b>Source:</b> BofA Global Research Estimates	55	1,20,202		Ų 1,000		_0.0 /0
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**Source:** BofA Global Research Estimates

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### Price objective basis & risk

### **Topgolf Callaway Brands Corp (MODG)**

Our \$18 price objective is based on an enterprise value of 8-9x our C2024 adj. EBITDA estimate of \$620MM, a premium to other Leisure Brands & Experience models (trading at 7x) reflecting stickiness in new customer acquisition and pricing opportunity across both golf equipment and Topgolf.

Risks to the downside are: 1) tough comparisons as MODG laps surge in demand for golf equipment, (2) slowdown in golf participation as consumers return to other forms of entertainment in a post-COVID environment, (3) resurgence in COVID-19 cases could pressure recovery trends for Topgolf, and (4) risk from increasing supply chain headwinds including from Vietnam Factory shutdowns, elevated freight costs, & rising raw material input costs.

### **Analyst Certification**

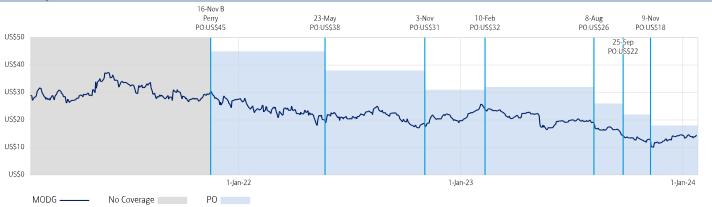
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#### **Topgolf Callaway (MODG) Price Chart**



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading 'Fundamental Equity Opinion Key'. Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

#### **Equity Investment Rating Distribution: Leisure Group (as of 31 Dec 2023)**

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	16	55.17%	Buy	9	56.25%
Hold	7	24.14%	Hold	5	71.43%
Sell	6	20.69%	Sell	4	66.67%

#### Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

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Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

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# Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster<sup>R2</sup>

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Underperform	N/A	≥ 20%

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