

Organon

4Q wrap: expense reduction to drive nearterm financial performance; PO to \$15/sh

Reiterate Rating: UNDERPERFORM | PO: 15.00 USD | Price: 18.62 USD

Modest 4Q beats, tighter FY24 OpEx mgmt

Organon delivered a modest cons revenue beat (+3% above BofA/cons) and high-SD BofA/cons EBITDA beat while delivering full year numbers at the mid-points of prior guidance range. Despite pre-announcing 4Q (within guidance range), we believe part of OGN's stock outperformance (+14% vs. DRG +1%) was attributable to the 4Q beats and FY24 better than expected OpEx cuts. However, the 4Q update did not warrant meaningful estimate changes + R&D cutting / softening tone on M&A may simply prolong the time to securing assets needed to defray a 2025-27 Nexplanon LOE. Further, any increased visibility on Teva's recently disclosed US g-Nexplanon program could pressure shares. We reiterate our Underperform given the above factors but increase our PO to \$15/shr to reflect improving sector multiples (now 6x from 5.75x).

Kinetics of '24 expense reduction + capital deployment

Overall, the big takeaway from '24 detailed guidance is around tighter OpEx spend, though for a company needing to diversify its business we wonder if cutting OpEx and messaging less aggressive M&A ambitions (focus on "tuck-ins") only helps with the short-term P&L optics while leaving the diversification problem for a later date. In terms of kinetics of '24, management indicated that 2H margins are expected to improve vs 1H. In our follow-up call, we got the sense transformative dealmaking is an item that always gets evaluated but such a pivot will depend on the interest rate environment.

No major near-term portfolio updates

On the call, management indicated its China est. brand business should grow low-SD in aggregate, with a mix of VBP headwinds and offsetting retail growth dynamics. While some investors had worried (in 2023) about the commercial impact of China's anti-corruption policy, we believe the guide offers confirmation the China segment remains relatively stable. On the call, there was some discussion around TEVA's recently disclosed Gx Nexplanon program (2027 US LOE) though management believes advancing a generic will be challenging with 5-year efficacy study/label update.

Model changes: lower R&D outlook + improved net debt

We modestly (+1%) increase our 2024 EBITDA with -2% revenue trim offset by lower R&D expense to \$450m (from \$530m) + modest 1-2% out-year EBITDA increase on the assumption R&D rebases off '24 levels.

Estimates (Dec) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	3.60	4.14	4.13	4.65	4.79
EPS Change (YoY)	-45.0%	15.0%	-0.2%	12.6%	3.0%
Consensus EPS (Bloomberg)			4.27	4.41	4.49
DPS	1.18	1.12	1.07	1.24	1.32
Valuation (Dec)					
P/E	5.2x	4.5x	4.5x	4.0x	3.9x
Dividend Yield	6.3%	6.0%	5.8%	6.7%	7.1%
EV / EBITDA*	5.9x	6.2x	6.2x	6.0x	6.0x
Free Cash Flow Yield*	16.4%	18.5%	19.6%	22.5%	23.8%
* For full definitions of <i>iQmethod</i> ^{≤M} measures, see page 5.					

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Objective Basis/Risk on page 4.

Timestamp: 15 February 2024 05:40PM EST

15 February 2024

Equity

Key Changes		
(US\$)	Previous	Current
Price Obj.	12.00	15.00
2024E Rev (m)	6,477.2	6,376.6
2025E Rev (m)	6,582.1	6,522.7
2026E Rev (m)	6,606.1	6,528.8
2024E EPS	4.30	4.13
2025E EPS	4.49	4.65
2026E EPS	4.74	4.79
2024E EBITDA (m)	1,976.4	1,999.2
2025E EBITDA (m)	2,025.1	2,071.8
2026E EBITDA (m)	2,017.2	2,054.6
2024E DPS	1.14	1.07

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Stock Data

Stock Butu	
Price	18.62 USD
Price Objective	15.00 USD
Date Established	15-Feb-2024
Investment Opinion	B-3-7
52-Week Range	10.84 USD - 29.37 USD
Mrkt Val (mn) / Shares Out	4,759 USD / 255.6
(mn)	
Free Float	99.9%
Average Daily Value (mn)	62.20 USD
BofA Ticker / Exchange	OGN / NYS
Bloomberg / Reuters	OGN US / OGN.N
ROE (2024E)	NA
Net Dbt to Eqty (Dec-2023A)	NA
ESGMeter™	High

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent

iQprofile[™] Organon

2022A 16.0% NM 27.6% 779	2023A 18.1% NM 29.9% 879	2024E 17.0% NM 29.5% 932	2025E 17.5% 247.8% 29.6%	57.6%
NM 27.6% 779	NM 29.9%	NM 29.5%	247.8% 29.6%	16.4% 57.6%
27.6% 779	29.9%	29.5%	29.6%	
779				
	879	932		29.4%
20224			1,071	1,132
20224				
2022A	2023A	2024E	2025E	2026E
1.0x	1.0x	1.1x	1.1x	1.1x
1.3x	1.6x	1.6x	1.6x	1.7x
18.3%	18.3%	20.0%	18.5%	18.5%
NM	NM	NM	NM	114.6%
3.8x	3.5x	3.6x	4.1x	4.8x
2022A	2023A	2024E	2025E	2026
6,175	6,263	6,377	6,523	6,529
-2.0%	1.4%	1.8%	2.3%	0.1%
3,881	3,930	3,913	3,996	4,004
-4.9%	1.3%	-0.4%	2.1%	0.2%
				2,055
				-0.8%
, ,	, ,	, ,	, ,	(398)
	•	·		1,240 4.0%
2022A	2023A	2024E	2025E	2026E
918	1.061	1.071	1.193	1,240
132	137	141	140	135
(74)	(75)	(31)	(9)	11
(288)	(288)	(288)	(288)	(288)
263	263	263	263	263
(171)	(219)	(223)	(228)	(229)
			•	1,132
				5.8%
				0
(0.00)	(0.50)	(0.50)	(==0)	(342)
(300)	(250)	(250)	(550)	300
				2026E
				2,028
				1,534 1,862
				1,640
				5,729
				12,794
	•			1,761
				2,783
				4,272
				484
				9,300
	•	151	811	3,494
				12,794
	18.3% NM 3.8x 2022A 6,175 -2.0% 3,881 -4.9% 2,086 -12.3% (476) 918 -44.8% 2022A 918 132 (74) (288) 263 (171) 779 -65.7% 0 (301) (300) 2022A 706 1,475 1,750 1,018 6,006 10,955 250 2,716 8,533 484 11,983 (1,028) 10,955	18.3% NM NM 3.8x 3.5x 2022A 2023A 6,175 6,263 -2.0% 1.4% 3,881 3,930 -4.9% 1.3% 2,086 2,003 -12.3% -4.0% (476) (567) 918 1,061 -44.8% 15.6% 2022A 2023A 918 1,061 132 137 (74) (75) (288) (288) 263 263 (171) (219) 779 879 -65.7% 12.8% 0 0 (301) (261) (300) (250) 2022A 2023A 706 900 1,475 1,472 1,750 1,778 1,018 1,168 6,006 5,937 10,955 11,256 250 250 2,716 2,666 8,533 8,283 484 484 11,983 11,683 (1,028) (427) 10,955 11,256	18.3% 18.3% 20.0% NM NM NM 3.8x 3.5x 3.6x 2022A 2023A 2024E 6,175 6,263 6,377 -2.0% 1.4% 1.8% 3,881 3,930 3,913 -4.9% 1.3% -0.4% 2,086 2,003 1,999 -12.3% -4.0% -0.2% (476) (567) (520) 918 1,061 1,071 -44.8% 15.6% 0.9% 2022A 2023A 2024E 918 1,061 1,071 132 137 141 (74) (75) (31) (288) (288) (288) 263 263 263 (171) (219) (223) 779 879 932 -65.7% 12.8% 6.0% 0 0 0 (301) (261) (278	18.3% 18.3% 20.0% 18.5% NM NM NM NM NM 3.8x 3.5x 3.6x 4.1x 2022A 2023A 2024E 2025E 6,175 6,263 6,377 6,523 -2.0% 1.4% 1.8% 2.3% 3,881 3,930 3,913 3,996 -4.9% 1.3% -0.4% 2.1% 2,086 2,003 1,999 2,072 -12.3% -4.0% -0.2% 3.6% (476) (567) (520) (469) 918 1,061 1,071 1,193 -44.8% 15.6% 0.9% 11.4% 2022A 2023A 2024E 2025E 918 1,061 1,071 1,193 132 137 141 140 (74) (75) (31) (9) (288) (288) (288) (288) 263 263 2

Company Sector

Pharmaceuticals

Company Description

Organon (OGN) is a global pharmaceutical company focused on a mix of products ranging from established (off-patent) pharmaceuticals, patented women's health brands and biosimilars. Organon was spun-off from Merck in 2021. Organon's three key business segments -- women's health, biosimilars and established brands -- generated 2022 revenues of \$1.7bn (27%), \$0.5bn (8%) and \$3.9bn (63%), respectively.

Investment Rationale

We rate OGN Underperform for 3 key reasons: 1) OGN's transformation via M&A has been slow to materialize and the company is relatively catalyst-light over next 12-18 mos. 2) while OGN's key growth brand, Nexplanon (long-acting reversible contraceptive) may be able to deliver on management's DD growth target, we don't foresee meaningful upward revisions relative to consensus forecasts for the product. 3) EBITDA trending to low-SD declines annually.

Stock Data

Average Daily Volume

3,340,350

Quarterly Earnings Estimates

	2023	2024
Q1	1.05A	NAE
Q2	1.31A	NAE
Q3	0.87A	NAE
Q4	0.90A	NAE

Acronyms:

SD: single-digit

LOE: loss of exclusivity

g-Nexplanon: generic Nexplanon

1H: first half 2H: second half

VBP: volume-based procurement

Gx: generic



Price objective basis & risk

Organon (OGN)

Our \$15 PO for OGN is based on 6x EV/EBITDA multiple on our '24E EBITDA. We believe the multiple is justified vs peers trading at 6-10x given the potential growth outlook for Nexplanon and biosimilars.

Upside risks to our PO are: (1) higher-than-anticipated Nexplanon peak sales as it expands within the long-acting reversible contraceptive (LARC) category, (2) higher-than-expected operating leverage leading to higher EBITDA margin.

Downside risks to our PO are: (1) reduced uptake of Nexplanon in the LARC category or slow rebound by the LARC category due to C19 other factors and (2) steeper erosion of established brands than expected.

Analyst Certification

I, Jason M. Gerberry, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Specialty Pharma & Biotechnology Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	Arcellx, Inc.	ACLX	ACLX US	Jason M. Gerberry
	Arrowhead Pharmaceuticals	ARWR	ARWR US	Jason M. Gerberry
	bluebird bio	BLUE	BLUE US	Jason M. Gerberry
	Exelixis	EXEL	EXEL US	Jason M. Gerberry
	Immunovant, Inc.	IMVT	IMVT US	Jason M. Gerberry
	Intra-Cellular Therapies	ITCI	ITCI US	Jason M. Gerberry
	lonis	IONS	IONS US	Jason M. Gerberry
	Jazz Pharmaceuticals	JAZZ	JAZZ US	Jason M. Gerberry
	Lyra Therapeutics	LYRA	LYRA US	Jason M. Gerberry
	Oculis Holding AG	OCS	ocs us	Jason M. Gerberry
	Relay Therapeutics	RLAY	RLAY US	Jason M. Gerberry
	Tarsus Pharmaceuticals	TARS	TARS US	Jason M. Gerberry
	Teva Pharmaceuticals	TEVA	TEVA US	Jason M. Gerberry
	Vaxcyte Inc	PCVX	PCVX US	Jason M. Gerberry
	Xenon Pharmaceuticals	XENE	XENE US	Jason M. Gerberry
NEUTRAL				
	Alkermes	ALKS	ALKS US	Jason M. Gerberry
	Amphastar Pharmaceuticals	AMPH	AMPH US	Jason M. Gerberry
	Axsome Therapeutics	AXSM	AXSM US	Jason M. Gerberry
	Galapagos	GLPG	GLPG US	Jason M. Gerberry
	ProKidney Corp	PROK	PROK US	Jason M. Gerberry
	Roivant	ROIV	ROIV US	Chi M. Fong
UNDERPERFORM				U U
	Bausch Health Cos Inc	BHC	BHC US	Jason M. Gerberry
	FibroGen Inc.	FGEN	FGEN US	Jason M. Gerberry
	Harmony Biosciences	HRMY	HRMY US	Jason M. Gerberry
	Organon	OGN	OGN US	Jason M. Gerberry
	Viatris Inc.	VTRS	VTRS US	Jason M. Gerberry
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*IQ*method[™] Measures Definitions

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) \times (1 - Tax Rate) + Goodwill Amortization	Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill
Return On Equity Operating Margin	Net Income Operating Profit	Amortization Shareholders' Equity Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings Cash Realization Ratio Asset Replacement Ratio Tax Rate Net Debt-To-Equity Ratio Interest Cover	Numerator Cash Flow From Operations Capex Tax Charge Net Debt = Total Debt — Cash & Equivalents EBIT	Denominator Net Income Depreciation Pre-Tax Income Total Equity Interest Expense
Valuation Toolkit Price / Earnings Ratio Price / Book Value Dividend Yield Free Cash Flow Yield Enterprise Value / Sales	Numerator Current Share Price Current Share Price Annualised Declared Cash Dividend Cash Flow From Operations — Total Capex EV = Current Share Price × Current Shares + Minority Equity + Net Debt + Other LT Liabilities	Denominator Diluted Earnings Per Share (Basis As Specified) Shareholders' Equity / Current Basic Shares Current Share Price Market Cap = Current Share Price × Current Basic Shares Sales

EV / EBITDA Enterprise Value Basic EBIT + Depreciation + Amortization

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Organon (OGN) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

Equity Investment Rating Distribution: Health Care Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	234	60.94%	Buy	115	49.15%
Hold	80	20.83%	Hold	36	45.00%
Sell	70	18.23%	Sell	29	41.43%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Indernerform	N/A	> 20%

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