

## Vodafone Group

# Dividend outlook; rebase, but with 'substitute' buyback

Reiterate Rating: BUY | PO: 122.00 GBp | Price: 68.29 GBp

## Rebase ahead, supplemented by buyback

Vodafone's restructuring is advancing rapidly with portfolio change and partnerships agreed to improve customer service and drive Enterprise growth. The former is a catalyst to a new capital allocation policy - flagged by management – at May FY results. We model a scenario assuming Spanish, Italian and UK deals that dilute mid-term avg cash flows 37%, with VOD cutting divi 45% to E5c/sh to provide sustainable cover at peak dilution. Sale proceeds then support a E3bn, 2-year buyback within leverage constraints. This means VOD effectively replaces its current 12% divi yield with 6% divi and 7% buyback. This is not unattractive, is a vehicle to support increased e& shareholding ambitions, and is perhaps the best way to see the 'wood for the trees' amidst the complexity of VOD over the coming 24m. Buy.

## Restructuring implications: cash flow dilution

We model a scenario with Vodafone ex-Spain and ex-Italy from FY March 25 and assume the merger of UK operations with Hutch from FY26 (there could be variation, but this supports cleaner proforma conclusions). Versus pre-deal forecasts the Spanish sale dilutes initial cash flows c9% but unwinds with deferred proceeds, Italian dilution is a further c13-14% and broadly constant, the UK merger dilutes a further 23% initially with restructuring (FY26 group peak -44%) although this unwinds by year 4 (FY29), and with full UK synergies and minority buyout we model 10% Group dilution by FY30.

## Restructuring implications: dividend and leverage

We assume VOD's priority is to derive a dividend floor that is covered by post M&A cash flow and a more stable base to grow. Thus, based on c75% payout of diluted mid-term cash flows and with peak payout of 88% in FY26 we model a 45% dividend cut (to E5c/share). With excess cash flow and sale proceeds, VOD can supplement with E3bn buyback over the initial 2-year period to support DPS growth (up to 8% pa, per share price re-rating) within a secure investment grade leverage outlook. New yield 6% compares to current 12% (priced at risk), but total return remains broadly similar.

Estimates (Mar) (EUR)	2022A	2023A	2024E	2025E	2026E
EPS (Adjusted Diluted)	0.10	0.43	0.06	0.08	0.09
EPS Change (YoY)	427.7%	346.7%	-85.2%	23.7%	11.0%
Dividend / Share	0.09	0.09	0.09	0.09	0.09
ADR EPS (Adjusted Diluted - US\$)	1.11	4.44	0.69	0.85	0.94
ADR Dividend / Share (US\$)	1.05	0.94	0.98	0.98	0.98
Valuation (Mar)					
P/E	8.45x	1.82x	12.6x	10.2x	9.17x
Dividend Yield	11.3%	11.3%	11.3%	11.3%	11.3%
EV / EBITDA*	5.98x	6.20x	7.01x	6.91x	6.86x
Free Cash Flow Yield*	22.4%	20.4%	14.2%	15.3%	15.8%

\* For full definitions of *IQmethod*<sup>SM</sup> measures, see page 11.

29 February 2024

### Equity

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### Stock Data

Price (Common / ADR)	68.29 GBp / 8.67 USD
Price Objective	122.00 GBp / 13.22 USD
Date Established	23-Jan-2024 / 29-Feb-2024
Investment Opinion	B-1-8 / B-1-8
52-Week Range	62.71 GBp-102.12 GBp
Market Value (mn)	18,492 GBP
Shares Outstanding (mn)	27,079.0 / 2,707.9
Average Daily Value (mn)	55.74 USD
Free Float	95.0%
BofA Ticker / Exchange	VODPF / LSE
BofA Ticker / Exchange	VOD / NAS
Bloomberg / Reuters	VOD LN / VOD.L
ROE (2024E)	2.8%
Net Dbt to Eqty (Mar-2023A)	84.8%
ESGMeter™	High

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**Refer to important disclosures on page 12 to 15. Analyst Certification on page 10. Price Objective Basis/Risk on page 10.**

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Timestamp: 29 February 2024 07:23AM EST

# iQprofile<sup>SM</sup> Vodafone Group

Key Income Statement Data (Mar)	2022A	2023A	2024E	2025E	2026E
(EUR Millions)					
Sales	45,580	45,706	44,168	44,502	44,538
EBITDA Adjusted	15,208	14,665	12,978	13,157	13,251
Depreciation & Amortization	(9,858)	(9,649)	(9,114)	(8,787)	(8,655)
EBIT Adjusted	5,350	5,016	3,865	4,369	4,596
Net Interest & Other Income	(1,710)	(1,480)	(1,700)	(1,709)	(1,716)
Tax Expense / Benefit	(1,330)	(481)	(574)	(705)	(771)
Net Income (Adjusted)	2,773	11,818	1,753	2,168	2,406
Average Fully Diluted Shares Outstanding	29,012	27,680	27,680	27,680	27,680

<b>Key Cash Flow Statement Data</b>					
Net Income (Reported)	3,309	11,818	1,753	2,168	2,406
Depreciation & Amortization	9,858	9,649	9,114	8,787	8,655
Change in Working Capital	(31.0)	256	(175)	(75.0)	0
Deferred Taxation Charge	0	0	0	0	0
Other CFO	(224)	(9,464)	(584)	(449)	(341)
<b>Cash Flow from Operations</b>	<b>12,912</b>	<b>12,259</b>	<b>10,108</b>	<b>10,432</b>	<b>10,721</b>
Capital Expenditure	(8,306)	(8,378)	(7,609)	(7,430)	(7,490)
(Acquisition) / Disposal of Investments	NA	NA	NA	NA	NA
Other CFI	101	11,909	187	37.4	87.4
<b>Cash Flow from Investing</b>	<b>(8,205)</b>	<b>3,531</b>	<b>(7,421)</b>	<b>(7,393)</b>	<b>(7,402)</b>
Share Issue / (Repurchase)	(2,029)	(1,893)	0	0	0
Cost of Dividends Paid	(539)	(400)	(500)	(504)	(533)
Increase (decrease) debt	2,332	(3,702)	305	(43.0)	(295)
Other CFF	(4,785)	3,629	(2,796)	(2,448)	(2,196)
<b>Cash Flow from Financing</b>	<b>(5,021)</b>	<b>(2,366)</b>	<b>(2,992)</b>	<b>(2,995)</b>	<b>(3,024)</b>
<b>Total Cash Flow (CFO + CFI + CFF)</b>	<b>(314)</b>	<b>13,424</b>	<b>(305)</b>	<b>43.0</b>	<b>295</b>
FX and other changes to cash	1,989	(9,215)	305	(43.0)	(295)
Change in Cash	1,675	4,209	0	0	0
Change in Net Debt	657	(7,911)	305	(43.0)	(295)
Net Debt (Reported)	62,596	54,685	54,990	54,947	54,652
Net Debt (Adjusted)	41,578	33,375	33,680	33,637	33,342

<b>Key Balance Sheet Data</b>					
Property, Plant & Equipment	40,804	37,992	38,310	38,711	39,276
Goodwill	31,884	27,615	27,615	27,615	27,615
Other Intangibles	21,360	19,592	18,069	16,612	15,181
Other Non-Current Assets	31,368	39,660	39,431	39,218	38,921
Trade Receivables	11,019	10,705	10,705	10,705	10,705
Cash & Equivalents	7,496	11,705	11,705	11,705	11,705
Other Current Assets	10,022	8,252	8,252	8,252	8,252
Total Assets	153,953	155,521	154,087	152,817	151,655
Long-Term Debt	58,131	51,669	51,974	51,931	51,636
Other Non-Current Liabilities	5,198	4,785	4,785	4,785	4,785
Short-Term Debt	11,961	14,721	14,721	14,721	14,721
Other Current Liabilities	21,686	19,863	20,013	20,163	20,313
Total Liabilities	96,976	91,038	91,493	91,600	91,455
Total Equity	56,977	64,483	62,595	61,217	60,200
Total Equity & Liabilities	153,953	155,521	154,087	152,817	151,655

<b>Business Performance*</b>					
Return On Capital Employed	2.71%	3.37%	2.16%	2.47%	2.64%
Return On Equity	5.02%	20.0%	2.80%	3.52%	3.95%
Operating Margin	11.9%	30.3%	8.75%	9.82%	10.3%
Free Cash Flow (MM)	5,193	4,508	3,137	3,384	3,486

<b>Quality of Earnings*</b>					
Cash Realization Ratio	4.66x	1.04x	5.77x	4.81x	4.46x
Asset Replacement Ratio	0.84x	0.87x	0.83x	0.85x	0.87x
Tax Rate	32.4%	3.75%	24.7%	24.5%	24.3%
Net Debt/Equity	110%	84.8%	87.9%	89.8%	90.8%
Interest Cover	2.72x	2.90x	2.27x	2.56x	2.68x

\* For full definitions of iQmethod<sup>SM</sup> measures, see page 11.

## Company Sector

Telecom Services-Wireless/Cellular

## Company Description

Vodafone provides telecoms services, including mobile voice, data and fixed communications. The Group has c450m fixed and mobile customers, with operations across more than 30 countries worldwide. Its main European businesses are in Germany, Italy, Spain, the UK. The UK-listed company also has an extensive EM portfolio, with exposure to wireless businesses in India, and S Africa.

## Investment Rationale

We rate Vodafone Buy. Restructuring is complex and Germany faces operational headwinds. However, looking through the complexity we envisage a new, more constructive shareholder remuneration policy and portfolio restructuring to provide scale and support better returns, or to exit where there is no route to do so.

## Stock Data

Shares / ADR	10.00
Price to Book Value	0.4x

## Key Changes

(US\$)	Previous	Current
Price Obj.	13.18	13.22

# Investment conclusions

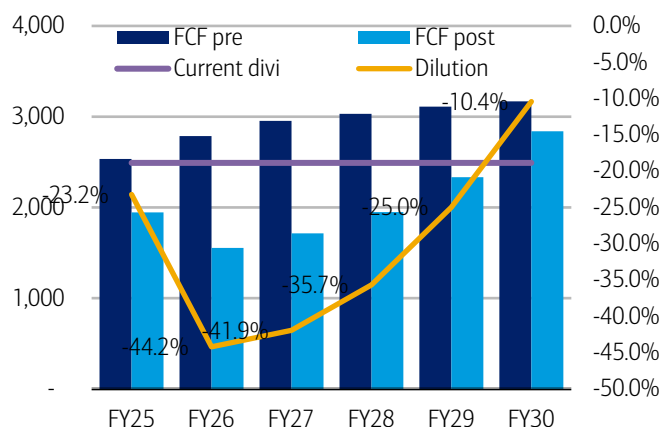
Following the announcement of a potential sale of Vodafone Italy to Swisscom we revisit our January analysis of the potential impact of multiple deals on Vodafone's capital allocation policy. Management has committed to an update at FY results in May.

At the time our analysis assumed closure of the Spanish sale (due imminently) and proposed merger of UK operations with Hutch (estimated completion end calendar 2024). We now add a potential sale of Italy following yesterday's announcement.

Our conclusion is that distributable free cash flow is diluted around 10% by the sale of Spain and another 13-14% by the sale of Italy in FY25, although the Spanish dilution does unwind over time with improved coupons on preference equity. Analysis indicates the UK merger should be an incremental 23% dilutive in FY26 as initial restructuring costs weigh heavily (aggregate group peak cash flow dilution c44% FY26) although this too unwinds as synergies accrue into UK cash flow accretion by FY29. We forecast longer-term group FCF dilution of 10% versus pre-deal levels.

## Exhibit 1: Distributable FCF – pre/post Spain/Italy/UK M&A

Post M&A FCF below current divi payout, compelling rebase

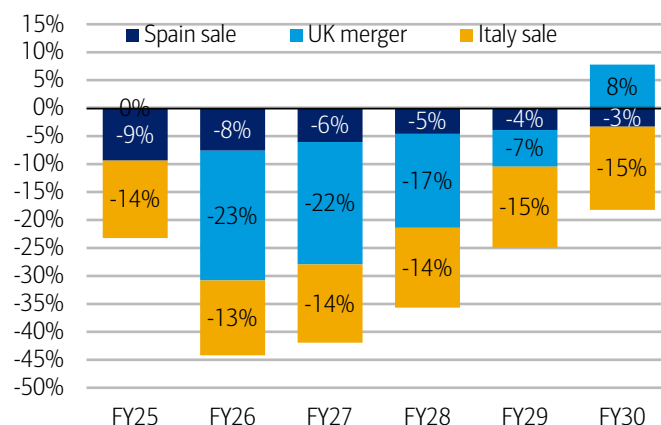


Source: BofA Global Research estimates, company report

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## Exhibit 2: Distributable FCF dilution– Spain/Italy/UK composition

Spain initially 10% dilutive, unwinds with preference equity coupons, Italy stable dilution, UK dilution initially higher with £500m integration costs before Y5 £700m synergy accrual.



Source: BofA Global Research estimates, company report

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A clear observation is that current dividend (E9c DPS, outflow cE2.5bn) is not covered until FY30 and is thus an unsustainable policy. Thus, in our scenario, we consider a revised policy during this interim period (as has been openly communicated by VOD management), with c3/4 average cash flow payout, ensuring peak dilution coverage, deriving a 45% dividend cut (to E5c DPS, outflow E1.37bn).

This frees cash flow while additional balance sheet headroom is freed up by Spanish and Italian sale proceeds (less incremental UK debt), enabling VOD to supplement dividend with a 2-year aggregate buyback of E3bn during the period, potentially fuelling DPS growth (up to 8% PA) based on a static payout and reduced share count. Note that this number means that VOD never rises above 2.5 leverage, even when acquiring the Hutch minorities in FY29. Buyback also provides a vehicle for shareholder e& to grow share without buying directly in the market.

## Exhibit 3: Group Net Debt & leverage impact, dividend cut scenario, EURm

Deducting Spanish/Italian proceeds FY25, adding initial incremental UK debt FY26, adjusting for new cash flows and buyback/dividend cut

Net Debt	FY 24	FY25	FY26	FY27	FY28	FY29	FY30
b/f		33,680	22,505	25,799	25,454	24,875	31,427
- M&A Spain proceeds		- 4,100					
- M&A Italy proceeds		- 8,000					
- M&A UK new debt			1,978			7,447	-
- Post M&A cash flow		- 1,946	- 1,555	- 1,716	- 1,950	- 2,334	- 2,839

**Exhibit 3: Group Net Debt & leverage impact, dividend cut scenario, EURm**

Deducting Spanish/Italian proceeds FY25, adding initial incremental UK debt FY26, adjusting for new cash flows and buyback/dividend cut

		1,370	1,370	1,370	1,370	1,370	1,370
(divi / FCF payout)		70%	88%	80%	70%	62%	53%
- Buyback		1,500	1,500				
<b>c/f</b>	<b>33,680</b>	<b>22,505</b>	<b>25,799</b>	<b>25,454</b>	<b>24,875</b>	<b>31,427</b>	<b>30,099</b>
- Leverage	2.6	2.1	2.3	2.2	2.1	2.5	2.3
- proportionate		2.1	2.1	2.0	1.9	2.5	2.3
Shares		27,680	25,746	23,811	23,811	23,811	23,811
Buyback	-	1,934	-	1,934	-	-	-
Share price (EUR)		78	78	78	78	78	78
New DPS p/sh		5.0	5.3	5.8	5.8	6.0	6.3
- YoY (buyback return)			8%	8%	0%	5%	5%
- yield		6%	7%	7%	7%	8%	8%

**Source:** BofA Global Research estimates, company report

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Our conclusion is that VOD could rebase payout to ensure divi coverage during the initially dilutive period, but supplement with buyback until full UK integration and synergy realization on a 4-5 year outlook. This would provide a more visible, sustainable base to grow dividend, and from an attractive initial yield of 6%, but total return closer to 13%

## Proforma analysis

Forecasting the financial outlook for Vodafone is complex and uncertain given that there are deals agreed and close to completion (Spain), deals proposed but not yet approved from a regulatory standpoint (UK) and deals that are in latter stages of negotiation (Italy).

This presents a challenge for Vodafone that has committed to reviewing its capital allocation policy following portfolio restructuring. Our view is that Vodafone would prefer to reset expectations and provide stability rather than constantly adjusting its policy after each deal. Thus, we put ourselves in Vodafone's shoes (so to speak), modelling what we think are the more likely transactions to complete, and what the implications could be.

To recap recent (material) M&A deals and discussions:

- **Spain:** Vodafone announced the sale of Spanish operations to Zegona in October 2023 for E5bn (implied 5.3x EV/EBITDAaL) comprising E4.1bn cash proceeds and E900m redeemable preference shares with a yield of 5% in years 1-3, then 10%/12.5%/15% thereafter. VOD will retain annual service fees of E110m. With no regulation due the deal is expected to close in calendar Q1 2024.

*We expect this deal to complete at any time, with buyer funds raised and no regulatory complications.*

- **UK:** VOD announced a proposed merger with Hutch's Three in the UK in June 2023. Both companies will inject Debt (VOD £4.3bn, Hutch £1.7bn) to balance a 51:49 shareholding in favour of VOD who will consolidate the operation. The merger is expected to deliver £700m OpFCF synergy from Year 5 with £500m interrogation costs in the near-term. FCF should positive by year 4. Then both VOD and Hutch have call/put options on the Hutch stake 3 years post completion. Deal completion is expected by end of calendar 2024 as it requires regulatory approval from the UK CMA (competition market authority).

UK regulatory commentary is that absolute number of mobile operators (this would represent a 4-3 network consolidation) is not a primary driver of competitive analysis. And while VOD/Three would derive an outsized operator with c44% mobile subscriber share, it would be mobile only versus converged competitors BT and VMO2, thus more balanced on a service revenue basis. There could be remedies around spectrum caps but we believe this deal has a good likelihood of completion.

- **Italy:** VOD and Swisscom have announced they are in final discussions for a sale of Vodafone operations to Swisscom for E8bn. There are no indications of any resolution regarding potential service fees in a manner similar to Spain, although Vodafone does disclose around E100m non-cash items in EBITDAaL (to deduct when considering free cash flow dilution).

Headline 7.6x EBITDA valuation is reasonable but aggregate proceeds of E8bn are significantly below the E10-11bn valuation offered by Iliad, albeit in more complex form with the recently proposed JV. Vodafone's approach to value vs. time to deliver value vs. regulatory outlook seems to have tipped in favour of an exit, with an Iliad deal sure to have faced significant regulatory hurdles.

In conclusion, our approach to a 24-36m outlook that could shape policy is to consider the Spanish, Italian and UK deals, with the caveat that any one could break-down and/or change shape.

## Proforma model

Our analysis begins with YE 2024 group unadjusted forecasts then we deduct Spain (impact March YE 25), Italy (impact March YE 25), deduct standalone UK (impact March YE 26), add-back merged UK (impact March YE 26) and model the impact on cash flows and leverage. Based on these we consider the potential for adjustments to cash returns.

## Underlying assumptions

The following table comprises our forecasts for VOD Group (untouched and published), VOD Spain, VOD UK and merged UK operations. Some core assumptions:

- Spain standalone: We use current forecasts for Spain EBITDAaL and Capex, but assume no cash tax per company commentary (and supported by multiple losses at ONO). We do not consider debt, as we include the net benefits of sale proceeds as a separate line in the cash flow analysis.
- Italy standalone: We use current forecasts for Spain EBITDAaL and Capex, deducting the E97m disclosed non-cash element, while we assume around E50m cash tax paid historically (and thus reducing net cash outflows). Similar to Spain, we do not consider debt, as we include the net benefits of sale proceeds as a separate line in the cash flow analysis.
- UK standalone: We use current forecasts for UK EBITDAaL and Capex, and assume an interest charge based on the £4.3bn debt associated with VOD UK that will be injected into the merged entity (at VOD Group 2.5% cost of debt). Again we assume limited cash tax.
- Merged UK: We incorporate current VOD UK EBITDAaL and Capex forecasts and those for Hutch UK (we consider reported data but normalise EBITDAaL for consistent SAC accounting, c40% lower). Then, per deal reports, we assume: 1) guidance for £700m OpFCF synergy phased into full runrate by year 5 (we assume 2/3 opex, 1/3 capex per previous precedent) and more up-front phased £500m integration costs, 2) £6bn debt (4.3 VOD 1.7 Hutch) associated with the merged entity at 2.5% cost of debt, 3) no cash taxes until material free cash flow positive in year 5, 4) no cash distribution until <2.5x leverage by year 5. We include a simple working to convert UK Merged EBITDA and FCF to EUR per forecast FX.

**Exhibit 4: Underlying assumptions, Group untouched / Spain / Italy (both EURm), UK standalone / UK merged (both £m)**

Building inputs to a proforma model

<b>Group untouched, EUR</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
EBITDAaL	12,978	13,157	13,251	13,659	13,979	14,313	14,626
FCF VOD	3,137	3,384	3,486	3,554	3,631	3,711	3,769
FCF clean	2,187	2,534	2,786	2,954	3,031	3,111	3,169
Net Debt	33,680	33,637	33,342	32,879	32,339	31,720	31,042
Leverage	2.6	2.6	2.5	2.4	2.3	2.2	2.1
<b>SPAIN standalone, EUR</b>	<b>Assumptions</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
EBITDAaL		883	897	911	926	941	956
Capex	-	498	537	585	594	604	614
OpFCF		385	360	326	332	337	342
Taxed	0%	385	360	326	332	337	342
<b>ITALY standalone, EUR</b>		<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
EBITDAaL		1,388	1,425	1,488	1,528	1,570	1,614
Non-cash	-	97	97	97	97	97	97
Capex	-	712	724	744	764	785	807
OpFCF		579	603	647	667	688	710
Taxed	8%	536	558	598	617	637	657
<b>UK standalone, £</b>	<b>Assumptions</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
EBITDAaL		1,198	1,241	1,269	1,298	1,328	1,358
Capex	-	667	682	698	714	730	747
OpFCF		531	558	571	584	598	611
Interest, £4.3bn	2.5%	108	108	108	108	108	108
Taxed FCF	0%	423	451	464	477	490	504
- EUR		492	524	539	555	570	586
<b>UK Merged, £</b>	<b>Assumptions</b>		<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>FY 29</b>	<b>FY 30</b>
EBITDAaL			1,459	1,463	1,590	1,865	2,177
- VOD			1,241	1,269	1,298	1,328	1,358
- Less VOD charges				-	-	-	-
- Hutch			345	347	349	350	352
- Synergy (opex 2/3)	467		23	47	93	187	467
- runrate			5%	10%	20%	40%	100%
- Integration	- 500		150	200	150		
Capex			1,414	1,402	1,392	1,361	1,236
- VOD			682	682	698	714	730
- Hutch			743	743	741	740	739
- Synergy (capex 2/3)	233		12	23	47	93	233
<b>OpFCF</b>			<b>46</b>	<b>61</b>	<b>198</b>	<b>504</b>	<b>941</b>
Interest			150	153	155	154	146
Tax	10%		-	-	4	35	80
<b>FCF</b>			<b>104</b>	<b>92</b>	<b>39</b>	<b>315</b>	<b>716</b>
- Distribution							400
<b>Net Debt</b>	<b>6,000</b>		<b>6,104</b>	<b>6,196</b>	<b>6,158</b>	<b>5,843</b>	<b>5,527</b>
- Leverage x	0.0		4.2	4.2	3.9	3.1	2.5
EUR		0.86	0.86	0.86	0.86	0.86	0.86
EBITDA			1,698	1,702	1,850	2,170	2,533
FCF			122	107	45	367	832

Source: BofA Global Research estimates

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**EBITDAaL impact (used within leverage)**

Based on the assumptions above, we illustrate current untouched group EBITDAaL forecasts, then:

- Deduct Spain & Italy EBITDAaL from FY25.
- Add back newly consolidated Hutch EBITDAaL from FY26 and synergy (note that integration costs will not be reported at EBITDA but in restructuring cash flows).

We also present proportionate EBITDAaL given the 51% UK ownership from FY26.

**Exhibit 5: Group EBITDAaL impact, EURm**

Proforma = group untouched – Spain FY25 – Italy FY25 + new UK /synergy FY26

	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
<b>EBITDAaL pre</b>	<b>12,978</b>	<b>13,157</b>	<b>13,251</b>	<b>13,659</b>	<b>13,979</b>	<b>14,313</b>	<b>14,626</b>

**Exhibit 5: Group EBITDAaL impact, EURm**

Proforma = group untouched – Spain FY25 – Italy FY25 + new UK /synergy FY26

	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
- Spain, less EBITDAaL		- 883	- 897	- 911	- 926	- 941	- 956
- Italy, less EBITDAaL		- 1,388	- 1,425	- 1,488	- 1,528	- 1,570	- 1,614
- UK, add Hutch consol			402	404	406	408	410
- UK, add synergy			27	54	109	217	543
<b>EBITDAaL post</b>	<b>12,978</b>	<b>10,886</b>	<b>11,358</b>	<b>11,718</b>	<b>12,039</b>	<b>12,426</b>	<b>13,008</b>
- proportional		10,886	10,441	10,770	11,047	12,426	13,008

Source: BofA Global Research estimates

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**Free cash flow impact**

Based on the assumptions above, we illustrate VOD's untouched 'guidance' free cash flow forecasts for comparability, but start from distributable free cash flow forecasts that include restructuring charges and spectrum, then:

- Deduct Spanish & Italian free cash flow from FY25.
- Add back the interest benefit (at VOD's 2.5% cost of debt) on E4.1bn cash consideration from Spain, and coupons on the E900m deferral (5% years 1-3, then 10%, 12.5/15% thereafter).
- Add back the interest benefit (at VOD's 2.5% cost of debt) on E8bn cash consideration from Italy.
- Deduct standalone UK free cash flow from FY26, add back the merged entity free cash flow (initially dilutive, this includes restructuring charges).

We measure dilution, with Spain c9% but unwinding with deferred proceeds, Italy broadly stable at 13-14%, and the UK initially 23% (contributing to peak FY26 dilution close to 50%) before normalising by year 4, more substantially cash flow positive by year 5.

**Exhibit 6: Group free cash flow impact, EURm**

proforma = Group untouched – Spain OpFCF + proceeds – Italy OpFCF + proceeds - UK standalone + UK merged

<b>FCF pre</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
FCF pre - VOD	3,137	3,384	3,486	3,554	3,631	3,711	3,769
FCF pre - clean (ex restructure/spec)	2,187	2,534	2,786	2,954	3,031	3,111	3,169
- Spain, less standalone taxed OpFCF	-	- 385	- 360	- 326	- 332	- 337	- 342
- Spain, add interest on cash sale	2.5%	103	103	103	103	103	103
- Spain, add interest on def sale	5.0%	45	45	45	90	113	135
- Italy, less standalone taxed OpFCF	0	- 536	- 558	- 598	- 617	- 637	- 657
- Italy, add interest on cash sale	2.5%	185	185	185	185	185	185
- UK, less standalone FCF			- 524	- 539	- 555	- 570	- 586
- UK add merger FCF			- 122	- 107	45	367	832
<b>FCF post</b>		<b>1,946</b>	<b>1,555</b>	<b>1,716</b>	<b>1,950</b>	<b>2,334</b>	<b>2,839</b>
- dilution		-23.2%	-44.2%	-41.9%	-35.7%	-25.0%	-10.4%

Source: BofA Global Research estimates, company report

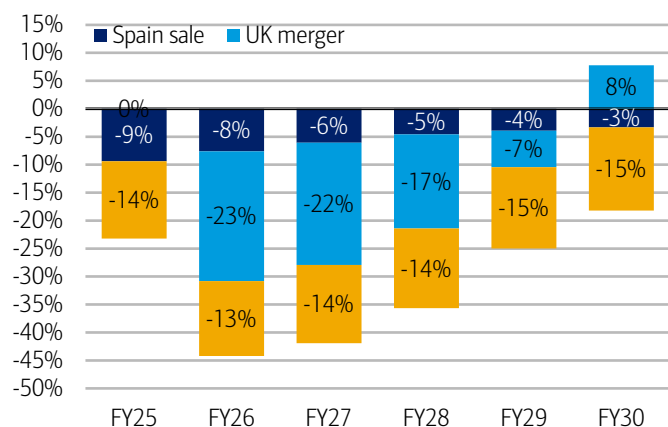
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Graphically (and including a reference to current dividend cash outflow):



**Exhibit 7: Distributable FCF – pre/post Spain/Italy/UK M&A**

Post M&amp;A FCF below current divi payout, compelling rebase

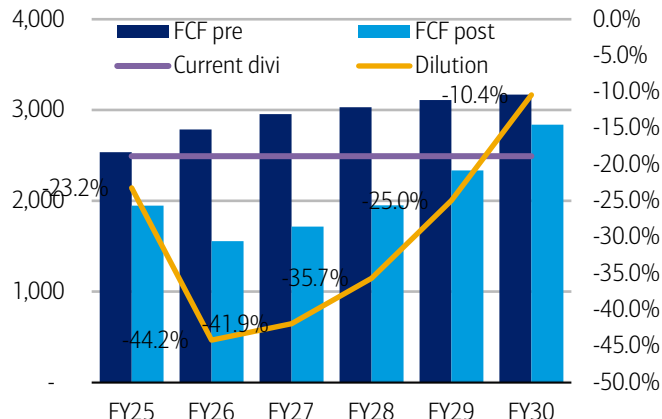


Source: BofA Global Research estimates

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**Exhibit 8: Distributable FCF dilution– Spain/Italy/UK composition**

Spain initially 10% dilutive, unwinds with preference equity coupons, Italy stable dilution, UK dilution initially higher with £500m integration costs before Y5 £700m synergy accrual.



Source: BofA Global Research estimates

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**Net Debt impact – current dividend profile.**

For Net Debt / leverage we illustrate VOD's untouched Net Debt carried forward from FY24 forecasts, then:

- Deduct Spanish and Italian proceeds in FY25, add incremental £1.7bn UK merger debt in FY26, add a payment to acquire Hutch minorities per the call option in FY29 (year 4, as the asset moves into positive cash flow, at implied 8.5x EBITDAaL)
- Deduct adjusted free cash flows defined above.
- Add back dividend outflow assuming no change to current E9c DPS.

We illustrate implied Net Debt/EBITDAaL and also include a proportionate multiple given the 51% ownership of the UK EBITDAaL and Net Debt.

**Exhibit 9: Group Net Debt impact, current dividend policy, EURm**

Deducting Spanish &amp; Italian proceeds, adding UK debt, adjusting for new cash flows.

	FY 24	FY25	FY26	FY27	FY28	FY29	FY30
<b>Net Debt</b>							
b/f	33,375	33,680	22,125	25,039	25,815	26,356	33,960
- M&A Spain proceeds		- 4,100					
- M&A Italy proceeds		- 8,000					
- M&A UK new debt			1,978			7,447	
- Post M&A cash flow		- 1,946	- 1,555	- 1,716	- 1,950	- 2,334	- 2,839
- Divi +1yr		2,491	2,491	2,491	2,491	2,491	2,491
<b>c/f</b>	<b>33,680</b>	<b>22,125</b>	<b>25,039</b>	<b>25,815</b>	<b>26,356</b>	<b>33,960</b>	<b>33,612</b>
- Leverage	2.6	2.0	2.2	2.2	2.2	2.7	2.6
- proportionate		2.0	2.1	2.1	2.1	2.7	2.6

Source: BofA Global Research estimates, company report

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**Initial conclusions**

Given deal proceeds, VOD's leverage should fall significantly to 2x territory but then bounce upwards to c2.7x on payment to Hutch for the minorities in year 4. However interim FY25-28 cash flows are diluted c37% from pre-deal levels at an average E1.8bn level and thus below the cE2.5bn current dividend outflow.

Our view is that while a brief period with dividend uncovered could be considered, a 3–4-year gap is too long and that VOD will choose to rebase the dividend lower to levels that could be guaranteed and used as a base to grow. Per our point around leverage being



stable, and as a fuel to potential DPS growth, we expect VOD to 'fill the gap' with buyback (as has been alluded to by the CEO and CFO).

### Adjusting shareholder remuneration assumptions

With the above in mind, we consider the potential to reduce dividend outflow and balance with buyback, both assuming that leverage around 2.5x is maintained.

The following working considers a potential reduction in payout of FY 25-28 average free cash flow, and the implications for dividend. Our assumption is that a cut of 45% should broadly assume a more secure 3/4 payout (broadly in-line with sector average) to provide a buffer to delever and as a base to grow, but also ensure that dividend is covered in the FY26 peak dilution year.

#### Exhibit 10: Dividend cut scenario based on sustainable payout

A 40% cut to divi reduces payout during the dilutive M&A period.

<b>FY25-FY28 average FCF</b>	<b>1,792</b>
Payout target	76%
New payout amount	1,370
Old payout amount	2,491
Implied cut	-45%

Source: BofA Global Research estimates, company report

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We then model a modified Net Debt working, assuming new payout initially but a 2-year FY25-26 E3bn aggregate buyback to relever the business but ensure that the UK minority acquisition does not breach the 2.5x threshold in FY28.

Note that we model the impact of buyback on dividend assuming a static share price at the time of writing that would support compound DPS growth of 8%. Clearly this could translate into an increase in share price and reduced dividend growth. From FY 28 onwards as UK cash flow accretion kicks in we assume hard coded 5% dividend increase.

Our conclusion is that a rebased dividend reduces cash flow payout pressure during the initially dilutive M&A period, but that buyback using proceeds should support divi growth during that period ahead of UK cash flow accretion from FY29 onwards that should support more organic growth based on payout.

#### Exhibit 11: Group Net Debt impact, dividend cut scenario, EURm

Deducting Spanish/Italian proceeds (FY25), adding UK debt (FY26/29), adjusting for new cash flows and buyback/dividend cut

<b>Net Debt</b>	<b>FY 24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>FY30</b>
b/f		33,680	22,505	25,799	25,454	24,875	31,427
- M&A Spain proceeds		- 4,100					
- M&A Italy proceeds		- 8,000					
- M&A UK new debt			1,978			7,447	-
- Post M&A cash flow		- 1,946	- 1,555	- 1,716	- 1,950	- 2,334	- 2,839
- Divi +1yr		1,370	1,370	1,370	1,370	1,439	1,511
(divi / FCF payout)		70%	88%	80%	70%	62%	53%
- Buyback		1,500	1,500				
<b>c/f</b>	<b>33,680</b>	<b>22,505</b>	<b>25,799</b>	<b>25,454</b>	<b>24,875</b>	<b>31,427</b>	<b>30,099</b>
- Leverage	2.6	2.1	2.3	2.2	2.1	2.5	2.3
- proportionate		2.1	2.1	2.0	1.9	2.5	2.3
<b>Shares</b>		<b>27,680</b>	<b>25,746</b>	<b>23,811</b>	<b>23,811</b>	<b>23,811</b>	<b>23,811</b>
Buyback		- 1,934	- 1,934	-	-	-	-
Share price (EUR)		78	78	78	78	78	78
New DPS p/sh		5.0	5.3	5.8	5.8	6.0	6.3
- YoY (buyback return)			8%	8%	0%	5%	5%
- yield		6%	7%	7%	7%	8%	8%

Source: BofA Global Research estimates, company report

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## Price objective basis & risk

### Vodafone Group (VODPF / VOD)

Our 122p PO (US\$13.22 ADR) is based on a sum-of-the-parts analysis.

We value each of the European subsidiaries (where Vodafone discloses revenues, EBITDA and capex) via DCF and/or multiples. We apply multiples of 5.0-6.5x EBITDAaL for operations in Europe and 4.5-6.0x in emerging markets. In line with the remaining coverage, we apply a conglomerate discount of 10% for the group.

We include liabilities for future License spend and potential German capex network investment. We include assets for VOD's deferred tax asset.

Upside risks to our PO are:

1) Market consolidation leading to improved pricing power, 2) unexpected and positive macroeconomic changes, given VOD's diversified footprint.

Downside risks to our PO are:

1) Pressing needs to invest in cable operations in the face of fibre competition, 2) Ongoing dilutive ROCE in non-core regions, 3) unexpected and negative macroeconomic changes, given VOD's diversified footprint.

## Analyst Certification

I, David Wright, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

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Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
<b>BUY</b>				
	BT	BTGOF	BT/A LN	David Wright
	Cellnex	CLNXF	CLNX SQ	David Wright
	Cellnex	CLLNY	CLLNY US	David Wright
	Deutsche Telekom	DTEGY	DTEGY US	David Wright
	Deutsche Telekom	DTEGF	DTE GY	David Wright
	Freenet AG	FRTAF	FNTN GY	Titus Krahn
	Helios Towers plc	HTWSF	HTWS LN	David Wright
	Inwit	IFSUF	INW IM	David Wright
	Orange	FNCTF	ORA FP	Titus Krahn
	Orange	ORAN	ORAN US	Titus Krahn
	Tele2 AB	TLTZF	TEL2B SS	Titus Krahn
	Telecom Italia -RSP	TIAJF	TITR IM	David Wright
	Telecom Italia SPA	TIIAY	TIIAY US	David Wright
	Telecom Italia SPA	TIAOF	TIT IM	David Wright
	Telefonica SA	TEFOF	TEF SQ	David Wright
	Telefonica SA	TEF	TEF US	David Wright
	United Internet AG	UDIRF	UTDI GY	Titus Krahn
	Vodafone Group	VOD	VOD US	David Wright
	Vodafone Group	VODPF	VOD LN	David Wright
<b>NEUTRAL</b>				
	1&1 AG	DRHKF	1U1 GY	Titus Krahn
	KPN	KKPNF	KPN NA	Titus Krahn
	Telenor	TELNF	TEL NO	Titus Krahn
	Telenor	TELNY	TELNY US	Titus Krahn
<b>UNDERPERFORM</b>				
	Bouygues	BOUYF	EN FP	Titus Krahn
	Elisa	ELMUF	ELISA FH	Titus Krahn

## EMEA - Telecoms Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
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	Proximus	BGAOF	PROX BB	Titus Krahn
	Swisscom	SWZCF	SCMN SW	Titus Krahn
	Swisscom	SCMWY	SCMWY US	Titus Krahn
	Telia Company	TLSNF	TELIA SS	Titus Krahn
	Telia Company	TLSNY	TLSNY US	Titus Krahn
<b>RSTR</b>				
	Telefonica Deutschland	TELDF	O2D GY	David Wright

**iQmethod<sup>SM</sup> Measures Definitions****Business Performance**

Return On Capital Employed

Return On Equity  
Operating Margin  
Earnings Growth  
Free Cash Flow

**Quality of Earnings**

Cash Realization Ratio  
Asset Replacement Ratio  
Tax Rate  
Net Debt-To-Equity Ratio  
Interest Cover

**Valuation Toolkit**

Price / Earnings Ratio  
Price / Book Value  
Dividend Yield  
Free Cash Flow Yield  
Enterprise Value / Sales

EV / EBITDA

**Numerator**

NOPAT = (EBIT + Interest Income) × (1 – Tax Rate) + Goodwill Amortization

Net Income  
Operating Profit  
Expected 5 Year CAGR From Latest Actual  
Cash Flow From Operations – Total Capex

**Numerator**

Cash Flow From Operations  
Capex  
Tax Charge  
Net Debt = Total Debt – Cash & Equivalents  
EBIT

**Numerator**

Current Share Price  
Current Share Price  
Annualised Declared Cash Dividend  
Cash Flow From Operations – Total Capex  
EV = Current Share Price × Current Shares + Minority Equity + Net Debt +  
Other LT Liabilities  
Enterprise Value

**Denominator**

Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill  
Amortization  
Shareholders' Equity  
Sales  
N/A  
N/A

**Denominator**

Net Income  
Depreciation  
Pre-Tax Income  
Total Equity  
Interest Expense

**Denominator**

Diluted Earnings Per Share (Basis As Specified)  
Shareholders' Equity / Current Basic Shares  
Current Share Price  
Market Cap = Current Share Price × Current Basic Shares  
Sales

Basic EBIT + Depreciation + Amortization

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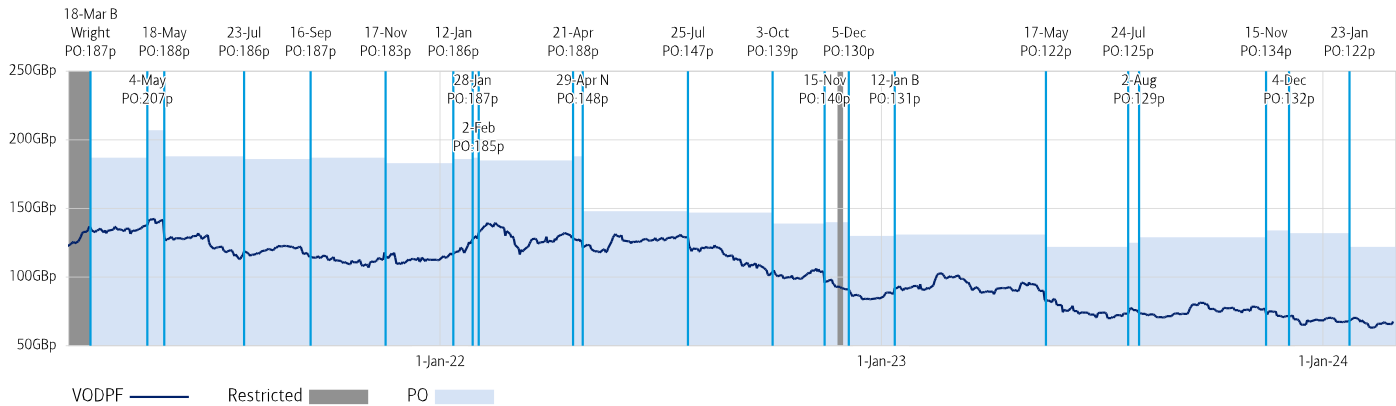
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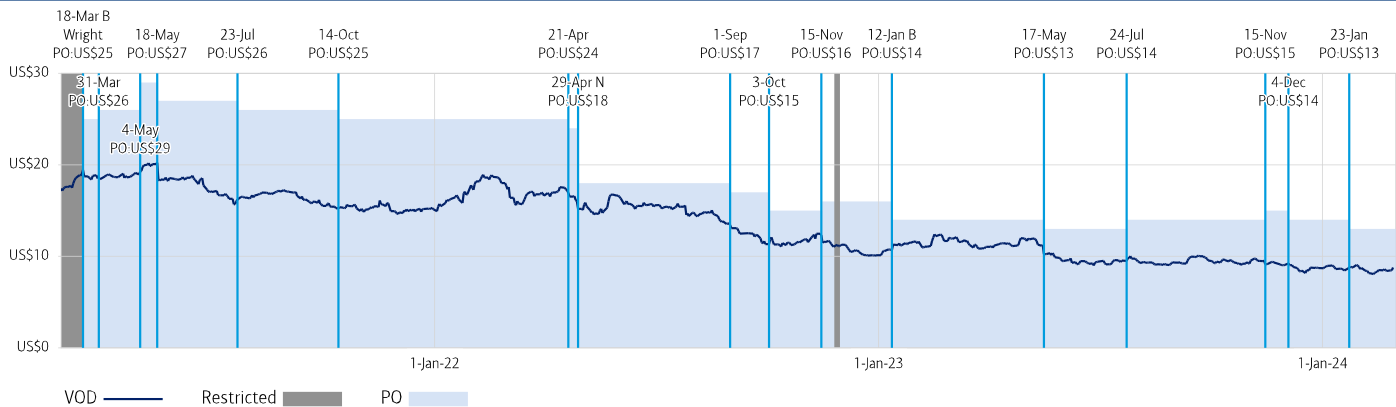
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### Vodafone Group (VODPF) Price Chart



The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

### Vodafone Group (VOD) Price Chart



The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

### Equity Investment Rating Distribution: Telecommunications Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships <sup>R1</sup>	Count	Percent
Buy	57	51.82%	Buy	43	75.44%
Hold	27	24.55%	Hold	17	62.96%
Sell	26	23.64%	Sell	12	46.15%

### Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships <sup>R1</sup>	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

<sup>R1</sup> Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.

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Investment rating	Total return expectation (within 12-month period of date of initial rating)	Ratings dispersion guidelines for coverage cluster <sup>R2</sup>
Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Underperform	N/A	≥ 20%

<sup>R2</sup>Ratings dispersions may vary from time to time where BofA Global Research believes it better reflects the investment prospects of stocks in a Coverage Cluster.

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