

Nordstrom

Encouraging progress at Rack, but continued challenges elsewhere

Reiterate Rating: UNDERPERFORM | PO: 15.00 USD | Price: 20.90 USD

Outlook includes lower credit, margins

We reiterate Underperform as we see continued risk to sales and profitability given structural challenges within the department store sector. JWN reported 4Q EPS of \$0.96, above our/VA cons of \$0.75/\$0.88 on better sales and GM. Sales increased 2% y/y (incl 460bp benefit from 53^{rd} week and 250bp negative impact from the wind-down of Canada). Management introduced F24 guidance for revenues down 2% to +1% (incl 135bp unfavorable impact from 53^{rd} week lap), EBIT margin 3.5-4% (down 25bp yy at midpoint), and EPS of \$1.65-2.05 (down 13% y/y; cons \$1.99). We are lowering our F24E EPS by 4% to \$1.74 as lower credit is partly offset by higher Rack openings. We are raising our PO to \$15 (from \$13), now \$4x EV/EBITDA (was \$3.5x) on peer multiple expansion.

Credit revenue down in F24

Credit card revenue comprised 3.3% of net sales in F23 and mgmt expects this will decline 11% to 3% of sales in F24. The company has incorporated an impact from the recent CFPB ruling on late fees into F24 guidance. Mgmt noted that the average credit quality of the portfolio is higher than peers so late fees are a smaller piece of the revenue stream. The 11% decline is in line with our estimate (see our March 5 note), with higher delinquencies offsetting the partial year of impact from reduced late fees.

Making progress on Rack; Banner remains weak

Rack sales grew 15% in the quarter (incl 580bp from 53^{rd} wk) and comps were up HSD as customers responded to the assortment and value. The company plans to open 22 Rack stores in F24 (+8% sqft growth), and we model total Rack sales +6%. Banner sales in 4Q declined 3% (incl 410bp for the 53^{rd} week) and we expect continued pressure in the channel through F24; we model sales -4%.

1Q EBIT breakeven to slightly down

The company switched from retail to cost accounting in early 2024, which will pressure 1Q GM due to the timing of accounting for markdowns. Mgmt guided 1Q EBIT to be near breakeven to a slight loss, and 2Q to account for one-third of the year's earnings. The Anniversary sale will shift one week earlier, out of 3Q and into 2Q (last year 3Q had +300bp impact from Anniversary sale timing).

Estimates (Jan) (US\$)	2023A	2024A	2025E	2026E	2027E
EPS	1.69	2.12	1.74	1.63	1.62
GAAP EPS	1.84	0.95	1.74	1.63	1.62
EPS Change (YoY)	12.7%	25.4%	-17.9%	-6.3%	-0.6%
Consensus EPS (Bloomberg)			1.99	2.21	NA
DPS	0.74	0.77	0.76	0.76	0.76
Valuation (Jan)					
P/E	12.4x	9.9x	12.0x	12.8x	12.9x
GAAP P/E	11.4x	22.0x	12.0x	12.8x	12.9x
Dividend Yield	3.6%	3.7%	3.6%	3.6%	3.6%
EV / EBITDA*	5.3x	5.1x	5.4x	5.4x	5.4x
Free Cash Flow Yield*	14.1%	1.6%	10.0%	10.1%	9.7%
* For full definitions of <i>iQ</i> method SM measures, see page 7.					

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Refer to important disclosures on page 8 to 10. Analyst Certification on page 6. Price
Objective Basis/Risk on page 6.

Timestamp: 06 March 2024 12:01AM EST

06 March 2024

Equity

Key Changes		
(US\$)	Previous	Current
Price Obj.	13.00	15.00
2025E Rev (m)	14,342.7	14,167.1
2026E Rev (m)	14,724.9	14,162.2
2027E Rev (m)	NA	14,004.1
2025E EPS	1.81	1.74
2026E EPS	1.95	1.63
2027E EPS	NA	1.62

Lorraine Hutchinson, CFA

Research Analyst BofAS +1 646 855 0951 lorraine.hutchinson@bofa.com

Melanie Nuñez Research Analyst BofAS +1 646 855 2279 melanie.nunez@bofa.com

Stock Data

Price	20.90 USD
Price Objective	15.00 USD
Date Established	6-Mar-2024
Investment Opinion	C-3-9
52-Week Range	12.88 USD - 23.53 USD
Mrkt Val (mn) / Shares Out	3,346 USD / 160.1
(mn)	
Free Float	60.2%
Average Daily Value (mn)	84.66 USD
BofA Ticker / Exchange	JWN / NYS
Bloomberg / Reuters	JWN US / JWN.N
ROE (2025E)	30.0%
Net Dbt to Eqty (Jan-2024A)	263.4%
ESGMeter™	High

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology".

CFPB: Consumer Financial Protection Bureau

GM: gross margin

HSD: high single digit

iQprofile[™] Nordstrom

Q method [™] – Bus Performance*					
(US\$ Millions)	2023A	2024A	2025E	2026E	2027
Return on Capital Employed	6.5%	7.5%	6.5%	6.4%	6.2%
Return on Equity	41.4%	43.7%	30.0%	23.1%	19.69
Operating Margin	3.3%	4.0%	3.5%	3.5%	3.59
Free Cash Flow	473	52	336	338	324
i Q method [™] – Quality of Earnings*					
(US\$ Millions)	2023A	2024A	2025E	2026E	2027
Cash Realization Ratio	3.5x	1.8x	2.9x	3.1x	3.0
Asset Replacement Ratio	0.8x	1.0x	0.8x	0.8x	0.8
Tax Rate	27.0%	24.9%	27.0%	27.0%	27.09
Net Debt-to-Equity Ratio	293.5%	263.4%	189.9%	143.0%	110.09
Interest Cover	3.9x	5.4x	4.7x	3.8x	3.8
Income Statement Data (Jan)					
(US\$ Millions)	2023A	2024A	2025E	2026E	2027
Sales	15,091	14,219	14,167	14,162	14,00
% Change	4.8%	-5.8%	-0.4%	0%	-1.19
Gross Profit	5,073	4,916	4,878	4,876	4,82
% Change	0.3%	-3.1%	-0.8%	0%	-1.19
EBITDA	1,106	1,152	1,090	1,091	1,08
% Change	-0.1%	4.2%	-5.4%	0.2%	-0.29
Net Interest & Other Income	(128)	(104)	(106)	(130)	(130
Net Income (Adjusted)	273	347	287	269	26
% Change	12.8%	27.1%	-17.3%	-6.3%	-0.7%
Free Cash Flow Data (Jan)					
(US\$ Millions)	2023A	2024A	2025E	2026E	
(US\$ Millions) Net Income from Cont Operations (GAAP)	273	347	287	269	26
(US\$ Millions) Net Income from Cont Operations (GAAP) Depreciation & Amortization	273 604	347 586	287 590	269 593	26 ² 593
(US\$ Millions) Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital	273 604 (97)	347 586 (441)	287 590 (282)	269 593 (264)	26 59 (283
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge	273 604 (97) (83)	347 586 (441) (60)	287 590 (282) 0	269 593 (264) 0	26 59: (283
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net	273 604 (97) (83) 249	347 586 (441) (60) 189	287 590 (282) 0 236	269 593 (264) 0 236	26 59: (283 (23)
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure	273 604 (97) (83) 249 (473)	347 586 (441) (60) 189 (569)	287 590 (282) 0 236 (496)	269 593 (264) 0 236 (496)	26 59 (283 (23) (490
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow	273 604 (97) (83) 249 (473)	347 586 (441) (60) 189 (569)	287 590 (282) 0 236 (496) 336	269 593 (264) 0 236 (496) 338	26: 59: (283 (236: (490: 32 4:
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change	273 604 (97) (83) 249 (473) 473 137.7%	347 586 (441) (60) 189 (569) 52 -89.0%	287 590 (282) 0 236 (496) 336 545.6%	269 593 (264) 0 236 (496) 338 0.6%	26 59 (283 (23) (490 32 4
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase	273 604 (97) (83) 249 (473) 473 137.7% (62)	347 586 (441) (60) 189 (569) 52 - 89.0% (1)	287 590 (282) 0 236 (496) 336 545.6%	269 593 (264) 0 236 (496) 338 0.6%	26 59 (283 23 (490 32 - 4.29
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change	273 604 (97) (83) 249 (473) 473 137.7%	347 586 (441) (60) 189 (569) 52 -89.0%	287 590 (282) 0 236 (496) 336 545.6%	269 593 (264) 0 236 (496) 338 0.6%	267 593 (283 (236 (490 324 -4.2% (123
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid	273 604 (97) (83) 249 (473) 473 137.7% (62) (119)	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123)	287 590 (282) 0 236 (496) 336 545.6% 0 (123)	269 593 (264) 0 236 (496) 338 0.6% 0 (123)	267 593 (283 (236 (490 324 -4.2% (123
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt	273 604 (97) (83) 249 (473) 473 137.7% (62) (119)	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123)	287 590 (282) 0 236 (496) 336 545.6% 0 (123)	269 593 (264) 0 236 (496) 338 0.6% 0 (123)	26. 59: (283) (283) (490) 324 -4.29 (123)
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Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Jan) (US\$ Millions) Cash & Equivalents Trade Receivables	273 604 (97) (83) 249 (473) 473 137.7% (62) (119) 0	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123) 0	287 590 (282) 0 236 (496) 336 545.6% 0 (123) (251) 2025E 590 334	269 593 (264) 0 236 (496) 338 0.6% 0 (123) 0	26. 59. (283) (490) 324 -4.29 (123) (123) (2027) 1,000 334 2,43
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Jan) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets	273 604 (97) (83) 249 (473) 473 137.7% (62) (119) 0 2023A 687 265 2,257	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123) 0	287 590 (282) 0 236 (496) 336 545.6% 0 (123) (251) 2025E 590 334 2,269	269 593 (264) 0 236 (496) 338 0.6% 0 (123) 0	26 59. (283 (490 324 -4.29 (123 1.000 33. 2,43 2,88.
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Jan) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment	273 604 (97) (83) 249 (473) 473 137.7% (62) (119) 0 2023A 687 265 2,257 3,351	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123) 0 2024A 628 334 2,174 3,177	287 590 (282) 0 236 (496) 336 545.6% 0 (123) (251) 2025E 590 334 2,269 3,083	269 593 (264) 0 236 (496) 338 0.6% 0 (123) 0 2026E 805 334 2,349 2,985	26. 59. (283 (490 324 -4.29 (123 (123 (123 (123 (123 (123 (123 (123
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Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Jan) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets	273 604 (97) (83) 249 (473) 473 137.7% (62) (119) 0 2023A 687 265 2,257 3,351 2,185 8,745	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123) 0 2024A 628 334 2,174 3,177 2,131 8,444	287 590 (282) 0 236 (496) 336 545.6% 0 (123) (251) 2025E 590 334 2,269 3,083 2,131 8,407	269 593 (264) 0 236 (496) 338 0.6% 0 (123) 0 2026E 805 334 2,349 2,985 2,131 8,605	26 59. (283 (490 32: -4.29 (123 1,00 33: 2,43 2,88. 2,13 8,784
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Jan) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt	273 604 (97) (83) 249 (473) 473 137.7% (62) (119) 0 2023A 687 265 2,257 3,351 2,185 8,745 0	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123) 0 2024A 628 334 2,174 3,177 2,131 8,444 250	287 590 (282) 0 236 (496) 336 545.6% 0 (123) (251) 2025E 590 334 2,269 3,083 2,131 8,407 0	269 593 (264) 0 236 (496) 338 0.6% 0 (123) 0 2026E 805 334 2,349 2,985 2,131 8,605 0	26 59. (283 (490 324 -4.29 (123 2027 1,000 33- 2,43 2,88. 2,13 8,784
Net Income from Cont Operations (GAAP) Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Jan) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Short-Term Debt Other Current Liabilities Long-Term Debt Other Non-Current Liabilities	273 604 (97) (83) 249 (473) 473 137.7% (62) (119) 0 2023A 687 265 2,257 3,351 2,185 8,745 0 2,990	347 586 (441) (60) 189 (569) 52 -89.0% (1) (123) 0 2024A 628 334 2,174 3,177 2,131 8,444 250 2,822	287 590 (282) 0 236 (496) 336 545.6% 0 (123) (251) 2025E 590 334 2,269 3,083 2,131 8,407 0 2,820	269 593 (264) 0 236 (496) 338 0.6% 0 (123) 0 2026E 805 334 2,349 2,985 2,131 8,605 0 2,819	26. 59. (283 (490 324 -4.29 (123 (123 (123 (123 (123 (123 (123 (123
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Company Sector

Retailing-Broadline/Department Stores

Company Description

Nordstrom Inc., founded in 1901 by John W. Nordstrom, is a luxury department store that offers a selection of fashion, sportswear, accessories, and shoes for women, men, and children. It targets mainly upper and upper-middle class customers. The company is based in Seattle, WA. The company also operates a clearance vehicle, Nordstrom Rack, which is located primarily in outlet shopping centers.

Investment Rationale

We expect earnings misses and multiple contraction due to soft sales and a lack of margin expansion to result in share price underperformance.

Stock Data

Average Daily Volume

4,050,955

Quarterly Earnings Estimates	Quarterly	Earnings	Estimates
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	2024	2025
Q1	0.07A	-0.10E
Q2	0.84A	0.59E
Q3	0.25A	0.19E
Q4	0.96A	1.07E



Exhibit 1: JWN Income StatementJWN reported 4Q EPS of \$0.96, above our/VA cons of \$0.75/\$0.88 on better sales and GM.

Nordstrom	1023	2023	3023	4023	F2023	1024E	2024E	3Q24E	4024E	F2024E	1025E	2025E	3025E	4025E	F2025E	1026E	2026E	3026E	4026E	F2026E
INCOME STATEMENT	Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan	
Net Retail Sales	\$3,064.0	\$3.662.0	\$3,200.0	\$4,293.0	\$14,219.0	\$3.077.0	\$3.622.7	\$3.221.4	\$4.246.0	\$14.167.1	\$3,088.1	\$3,627.6	\$3,219,1	\$4,227.5	\$14,162.2	\$3,055.4	\$3.586.6	\$3.187.0	\$4.175.2	\$14.004.1
Credit Card Revenue	117.0	110.0	120.0	127.0	474.0	92.3	108.7	96.6	127.4	425.0	92.3	108.7	96.6	127.4	425.0	92.3	108.7	96.6	127.4	425.0
Total Revenue	\$3,181.0	\$3,772.0	\$3,320.0	\$4.420.0	\$14,693.0	\$3,169.3				\$14,592.1	\$3,180,4						\$3.695.2			\$14,429.2
	3.8%	3.0%	3.8%	3.0%	4 ,055.0	45,105.5	45,75	40,010	4 1,5 2 5 1 1	411,00=11	45,15511	40,700.0	45,515	ų 1,00 III	4 1 1,007 10	40,1.17.10	45,555.2	40,200.0	4 1,002.0	¥ · ·, ·==-
COGS	2,028.0	2,380.0	2,080.0	2,815.0	9.303.0	2,067.4	2,372.6	2,085.9	2,763.0	9.288.8	2,074.8	2,375.8	2,084.3	2,750.9	9.285.9	2,052.9	2,348.9	2,063.6	2,716.9	9.182.2
Gross Profit	1,036.0	1,282.0	1,120.0	1,478.0	4,916.0	1,009.6	1,250.1	1,135.6	1,483.1	4,878.3	1,013.3	1,251.8	1,134.7	1,476.6	4,876.4	1,002.6	1,237.7	1,123.4	1,458.3	4,821.9
SG&A	1,103.0	1,200.0	1,163.0	1,358.0	4,824.0	1,098.9	1,199.1	1,162.3	1,343.7	4,804.0	1,102.8	1,200.6	1,161.5	1,338.0	4,802.9	1,091.5	1,187.5	1,150.3	1,321.9	4,751.1
Other Expense/(Income)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operating Income	<u>0.0</u> 50.0	<u>0.0</u> 1 92.0	<u>0.0</u> 77.0	<u>0.0</u> 247.0	<u>0.0</u> 566.0	<u>0.0</u> 3.0	<u>0.0</u> 159.7	<u>0.0</u> 69.9	<u>0.0</u> 266.8	<u>0.0</u> 499.3	<u>0.0</u> 2.8	<u>0.0</u> 159.8	<u>0.0</u> 69.9	<u>0.0</u> 266.0	<u>0.0</u> 498.5	<u>0.0</u> 3.4	<u>0.0</u> 158.9	<u>0.0</u> 69.8	<u>0.0</u> 263.8	<u>0.0</u> 495.8
Interest Expense/(Income)	28.0	26.0	24.0	26.0	104.0	26.6	26.6	26.6	26.6	106.3	32.6	32.6	32.6	32.6	130.3	32.6	32.6	32.6	32.6	130.3
Pretax Income	22.0	166.0	53.0	221.0	462.0	(23.6)	133.2	43.3	240.2	393.1	(29.8)	127.3	37.3	233.4	368.2	(29.2)	126.3	37.2	231.2	365.6
Taxes	11.2	29.0	12.0	63.0	115.2	(6.4)	36.0	11.7	64.9	106.1	(8.0)	34.4	10.1	63.0	99.4	(7.9)	34.1	10.1	62.4	98.7
Tax Rate	50.7%	17.5%	22.6%	28.5%	24.9%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%
Net Income	\$10.8	\$137.0	\$41.0	\$158.0	\$346.8	(\$17.2)	\$97.2	\$31.6	\$175.3	\$287.0	(\$21.7)	\$92.9	\$27.2	\$170.4	\$268.8	(\$21.3)	\$92.2	\$27.2	\$168.8	\$266.9
Earnings per Share	\$0.07	\$0.84	\$0.25	\$0.96	\$2.12	(\$0.10)	\$0.59	\$0.19	\$1.07	\$1.74	(\$0.13)	\$0.56	\$0.17	\$1.04	\$1.63	(\$0.13)	\$0.56	\$0.17	\$1.03	\$1.62
Diluted Shares Outs.	161.6	163.2	163.6	164.6	163.3	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6	164.6
Margins:																				
Gross margin (includes credit COGS)	33.8%	35.0%	35.0%	34.4%	34.6%	32.8%	34.5%	35.3%	34.9%	34.4%	32.8%	34.5%	35.3%	34.9%	34.4%	32.8%	34.5%	35.3%	34.9%	34.4%
BP Gross Margin	105	(20)	182	126	96	(100)	(50)	25	50 50	(14)	0	0	0	0	(0)	0	0	0	0	(0)
GM vs. 2019	34	55	73	(60)	21	(100)	(30)	23	30	(14)	"	·	·	Ū	(0)	"	·	Ū	Ū	(0)
GIVI V3. 2013	31	33	75	(00)																
SG&A expense (total)	36.0%	32.8%	36.3%	31.6%	33.9%	35.7%	33.1%	36.1%	31.6%	33.9%	35.7%	33.1%	36.1%	31.6%	33.9%	35.7%	33.1%	36.1%	31.7%	33.9%
Total SG&A Growth	-8.5%	-7.6%	-1.4%	2.5%	-3.7%	-0.4%	-0.1%	-0.1%	-1.1%	-0.4%	0.3%	0.1%	-0.1%	-0.4%	0.0%	-1.0%	-1.1%	-1.0%	-1.2%	-1.1%
BP TOTAL SG&A Margin	121	22	200	9	73	(28)	33	(26)	1	(2)	(0)	(0)	0	0	0	1	1	1	1	1
Operating income (as % of retail																				
sales)	1.6%	5.2%	2.4%	5.8%	4.0%	0.1%	4.4%	2.2%	6.3%	3.5%	0.1%	4.4%	2.2%	6.3%	3.5%	0.1%	4.4%	2.2%	6.3%	3.5%
BP Operating Margin	71	(2)	2.4 //	130	65	(153)	(83)	(24)	53	(46)	(1)	(0)	0	1	(0)	2	2	2.2 /0	3	2
Y/Y Growth:	1	(-)		.50		(.55)	(05)	\ - ·/		(,	(.,	(0)	Ü	•	(5,	-	-	-	_	_
Total Sales	-11.6%	-8.2%	-6.8%	2.2%	-5.8%	0.4%	-1.1%	0.7%	-1.1%	-0.4%	0.4%	0.1%	-0.1%	-0.4%	0.0%	-1.1%	-1.1%	-1.0%	-1.2%	-1.1%
Total Revenue	-10.9%	-7.9%	-6.4%	2.3%	-5.4%	-0.4%	-1.1%	-0.1%	-1.1%	-0.7%	0.3%	0.1%	-0.1%	-0.4%	0.0%	-1.0%	-1.1%	-1.0%	-1.2%	-1.1%
Operating Income	56.3%	-8.6%	5.5%	32.1%	12.7%	-94.0%	-16.8%	-9.3%	8.0%	-11.8%	-6.9%	0.1%	0.0%	-0.3%	-0.2%	21.8%	-0.6%	-0.1%	-0.8%	-0.5%
. 0	-210.1%	3.5%	25.7%	30.4%	25.9%	-255.8%	-29.6%	-23.4%	11.0%	-17.9%	26.3%	-4.4%	-13.9%	-2.8%	-6.3%	-2.0%	-0.8%	-0.2%	-0.9%	-0.7%

Source: Company filings and reports, BofA Global Research estimates

BofA GLOBAL RESEARCH

Nordstrom | 06 March 2024

Exhibit 2: JWN Balance Sheet
We are raising our PO to \$15, now 4x EV/EBITDA (was 3.5x) on peer multiple expansion.

BALANCE SHEET	1Q23	2Q23	3Q23	•	F2023	-	• .	•	•	F2024E	1Q25E	•	3Q25E		F2025E	1Q26E	•	3Q26E		F2026E
Assets	Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan	
Cash & Cash Equivalents	581	885	375	628	628	327	651	405	658	658	613	970	745	1,027	1,027	988	1,360	1,139	1,430	1,430
Accounts Receivable	279	246	322	334	334	334	334	334	334	334	334	334	334	334	334	334	334	334	334	334
Merchandise Inventories	2,237	1,979	2.626	1.888	1,888	2,329	2,065	2,759	1,983	1,983	2,446	2,166	2,869	2,063	2,063	2,544	2,252	2,984	2,145	2,145
Prepaid / Other Current Assets	414	400	392	286	286	286	286	286	286	286	286	286	286	286	286	286	286	286	286	286
Total Current Assets	3,511	3,510	3,715		3,136	3,276	3,336	3,783	3,262	3,262	3,666	3,731	4,183	3,672	3,672	4,093	4,166	4,637	4,119	4,119
Property and equipment, net	3,197	3,181	3,187	3,177	3,177	3,143	3,126	3,091	3,083	3,083	3,048	3,030	2,994	2,985	2,985	2,949	2,929	2,892	2,882	2,882
Operating leases	1,393	1,381	1,402	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359	1,359
Goodwill	249	249	249	249	249	249	249	249	249	249	249	249	249	249	249	249	249	249	249	249
Other Assets	<u>478</u>	<u>480</u>	<u>460</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>	<u>523</u>
TOTAL ASSETS	8,828	8,801	9,013	8,444	8,444	8,551	8,599	9,015	8,486	8,486	8,858	8,913	9,335	8,820	8,820	9,211	9,276	9,718	9,199	9,199
Linkilising and Faultu																				
Liabilities and Equity	1,674	1.434	1.890	1,236	1,236	1,610	1.408	1,899	1,234	1,234	1,602	1.402	1,891	1,234	1,234	1,596	1,393	1,874	1,220	1,220
Accounts Payable Accrued Liabilities	246	375	245	744	244	237	368	1,099 246	244	244	235	367	245	1,234 244	244	235	364	243	241	241
Income Taxes Payable	0	0	243	0	0	0	0	0	0	0	0	0	0	0	0	233	0	0	0	0
Short term debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating lease	249	224	232	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240
Current Portion Of LTD	249	249	250	250	250	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings under revolving line of credit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Current Liabilities	1,236	1.264	1,092	1,102	1,102	1,102	1,102	1.102	1,102	1,102	1,102	1,102	1,102	1,102	1,102	1,102	1,102	1,102	1,102	1,102
Total Current Liabilities	3,654	3,546	3,709	3,072	3,072	3,188	3,118	3,488	2,820	2,820	3,179	3,111	3,478	2,819	2,819	3,173	3,099	3,459	2,803	2,803
Long Term Debt	2,608	2.609	2.611	2,612	2,612	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611	2,611
Operating lease	1.406	1.392	1.403	1,377	1,377	1,377	1,377	1,377	1,377	1.377	1,377	1,377	1.377	1,377	1.377	1.377	1,377	1,377	1,377	1.377
Deferred Income Taxes and property incentives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Liabilities	609	580	561	535	535	535	535	535	535	535	535	535	535	535	535	535	535	535	535	535
TOTAL LIABILITIES	8,277	8,127	8,284	7,596	7,596	7,711	7,641	8,011	7,343	7,343	7,702	7,634	8,001	7,342	7,342	7,696	7,622	7,982	7,326	7,326
STOCKHOLDER'S EQUITY	551	674	729	848	848	814	895	909	1,064	1,064	1,026	1,102	1,112	1,262	1,262	1,224	1,300	1,309	1,459	1,459
TOTAL LIABILITIES AND EQUITY	8,828	8,801	9,013	8,444	8,444	8,525	8,536	8,919	8,407	8,407	8,728	8,736	9,112	8,605	8,605	8,920	8,922	9,291	8,784	8,784

Source: Company filings and reports, BofA Global Research estimates

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Exhibit 3: JWN Cash Flow Statement
We reiterate Underperform as we see continued risk to sales and profitability given structural challenges within the department store sector.

CASH FLOW	1Q23	2Q23	3Q23	4Q23	F2023	1Q24E	2Q24E	3Q24E	4Q24E	F2024E	1Q25E	2Q25E	3Q25E	4Q25E	F2025E	1Q26E	2Q26E	3Q26E	4Q26E	F2026E
	Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan		Apr	Jul	Oct	Jan	
CASH FROM OPERATIONS																				
Net Income	(\$205.0)	\$138.0	\$67.0	\$134.0	\$134.0	(\$17.2)	\$97.2	\$31.6	\$175.3	\$287.0	(\$21.7)	\$92.9	\$27.2	\$170.4	\$268.8	(\$21.3)	\$92.2	\$27.2	\$168.8	\$266.9
Depreciation & Amortization	144.0	141.0	145.0	\$156.0	586.0	141.9	144.0	147.8	156.5	590.2	142.9	144.8	148.4	156.7	592.9	143.5	145.1	148.5	156.3	593.4
Amortization of deferred property incentives &																				
lease credits	43.0	43.0	46.0	\$52.0	184.0	43.0	43.0	46.0	52.0	184.0	43.0	43.0	46.0	52.0	184.0	43.0	43.0	46.0	52.0	184.0
Deferred Income Taxes	(16.0)	(1.0)	19.0	(\$62.0)	(60.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Stock-based compensation expense	14.0	14.0	13.0	\$11.0	52.0	14.0	14.0	13.0	11.0	52.0	14.0	14.0	13.0	11.0	52.0	14.0	14.0	13.0	11.0	52.0
Other	195.0	(22.0)	(27.0)	\$20.0	166.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Change In Working Capital	(159.0)	136.0	(621.0)	203.0	(441.0)	(117.3)	149.8	(369.5)	<u>55.5</u>	(281.6)	(146.0)	168.7	(382.9)	<u>96.0</u>	(264.2)	(170.1)	174.7	(417.5)	130.4	(282.6)
Net Cash from Operations	16.0	449.0	(358.0)	514.0	621.0	64.4	448.0	(131.1)	450.3	831.6	32.2	463.4	(148.3)	486.2	833.5	9.1	469.0	(182.9)	518.5	813.7
CASH FROM INVESTING																				
Capital Expenditures	(106.0)	(119.0)	(150.0)	(\$194.0)	(569.0)	(107.7)	(126.8)	(112.7)	(148.6)	(495.8)	(108.1)	(127.0)	(112.7)	(148.0)	(495.7)	(106.9)	(125.5)	(111.5)	(146.1)	(490.1)
Other	(17.0)	13.0	3.0	(\$1.0)	(2.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net Cash from Investing	(123.0)	(106.0)	(147.0)	(195.0)	(571.0)	(107.7)	(126.8)	(112.7)	(148.6)	(495.8)	(108.1)	(127.0)	(112.7)	(148.0)	(495.7)	(106.9)	(125.5)	(111.5)	(146.1)	(490.1)
CASH FROM FINANCING																				
Increase/(Decrease) in Debt	0.0	0.0	0.0	\$0.0	0.0	(251.0)	0.0	0.0	0.0	(251.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Proceeds from Stock Option Exercises	0.0	0.0	0.0	\$0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Proceeds from employee stock purchase plan	11.0	2.0	6.0	\$1.0	20.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Proceeds from revolving line of credit	0.0	0.0	0.0	\$0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Excess Tax Benefits from Share-Based Comp	0.0	0.0	0.0	\$0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cash Dividends	(30.0)	(31.0)	(31.0)	(\$31.0)	(123.0)	(30.7)	(30.7)	(30.7)	(30.7)	(122.7)	(30.7)	(30.7)	(30.7)	(30.7)	(122.7)	(30.7)	(30.7)	(30.7)	(30.7)	(122.7)
Stock Issuance/(Repurchase)	0.0	(1.0)	0.0	\$0.0	(1.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Other</u>	20.0	(9.0)	20.0	(\$36.0)	(5.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net Cash from Financing	1.0	(39.0)	(5.0)	(66.0)	(109.0)	(281.7)	(30.7)	(30.7)	(30.7)	(373.7)	(30.7)	(30.7)	(30.7)	(30.7)	(122.7)	(30.7)	(30.7)	(30.7)	(30.7)	(122.7)
Effects of exchange rates	0.0	0.0	0.0	0.0	0.0															
Net increase (decrease) in cash	(106.0)	304.0	(510.0)	253.0	(59.0)	(325.0)	290.5	(274.5)	271.1	(38.0)	(106.5)	305.8	(291.6)	307.5	215.2	(128.5)	312.8	(325.1)	341.7	200.9
Beginning cash balance Ending cash balance	687.0 581.0	581.0 885.0	885.0 375.0	375.0 628.0	687.0 628.0	628.0 327.3	327.3 651.0	651.0 404.7	404.7 658.4	628.0 658.4	658.4 613.1	613.1 970.0	970.0 745.3	745.3 1,026.7	658.4 1,026.7	1,026.7 988.4	988.4 1,360.0	1,360.0 1,138.9	1,138.9 1,430.3	1,026.7 1,430.3

Source: Company filings and reports, BofA Global Research estimates

BofA GLOBAL RESEARCH

Price objective basis & risk

Nordstrom (JWN)

Our \$15 price objective is based on 4x EV/EBITDA for F2024E, which is in line with the peer group. This multiple reflects the company's weak sales and limited margin expansion potential.

Upside risks: high-end consumer spending grows more rapidly than our expectations, Rack execution improves faster than planned

Downside risks: severe spending cuts by high-end consumers, poor execution of store expansion initiatives, credit income dropping more significantly

Analyst Certification

I, Lorraine Hutchinson, CFA, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Softline Retailing and Dept Stores Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	Amer Sports Inc	AS	AS US	Lorraine Hutchinson, CFA
	Bath & Body Works Inc	BBWI	BBWI US	Lorraine Hutchinson, CFA
	Burlington Stores	BURL	BURL US	Lorraine Hutchinson, CFA
	Crocs, Inc.	CROX	CROX US	Christopher Nardone
	Deckers Outdoor Corp	DECK	DECK US	Christopher Nardone
	European Wax Center	EWCZ	EWCZ US	Lorraine Hutchinson, CFA
	lululemon athletica Inc	LULU	LULU US	Lorraine Hutchinson, CFA
	Oddity Tech	ODD	ODD US	Lorraine Hutchinson, CFA
	PVH Corp	PVH	PVH US	Christopher Nardone
	Ralph Lauren	RL	RL US	Christopher Nardone
	Ross Stores Inc	ROST	ROST US	Lorraine Hutchinson, CFA
	Tapestry Inc.	TPR	TPR US	Lorraine Hutchinson, CFA
	TJX Companies	TJX	TJX US	Lorraine Hutchinson, CFA
	Urban Outfitters	URBN	URBN US	Lorraine Hutchinson, CFA
	Victoria's Secret & Co	VSCO	VSCO US	Alice Xiao
IEUTRAL				
	American Eagle	AEO	AEO US	Christopher Nardone
	Birkenstock	BIRK	BIRK US	Lorraine Hutchinson, CFA
	FIGS, Inc.	FIGS	FIGS US	Alice Xiao
	Foot Locker	FL	FL US	Lorraine Hutchinson, CFA
	Levi Strauss & Co.	LEVI	LEVI US	Christopher Nardone
	Nike	NKE	NKE US	Lorraine Hutchinson, CFA
	Signet Jewelers	SIG	SIG US	Lorraine Hutchinson, CFA
	Ulta Beauty	ULTA	ULTA US	Lorraine Hutchinson, CFA
	Under Armour Inc	UAA	UAA US	Lorraine Hutchinson, CFA
JNDERPERFORM				
	Aritzia	YATZ	ATZ CN	Alice Xiao
	Aritzia	ATZAF	ATZAF US	Alice Xiao
	Carter's Inc	CRI	CRI US	Christopher Nardone
	Gap Inc.	GPS	GPS US	Lorraine Hutchinson, CFA
	Kohl's	KSS	KSS US	Lorraine Hutchinson, CFA
	Nordstrom	JWN	JWN US	Lorraine Hutchinson, CFA
	Revolve	RVLV	RVLV US	Alice Xiao
	V F Corp	VFC	VFC US	Lorraine Hutchinson, CFA
RSTR				
	Macy's	М	M US	Lorraine Hutchinson, CFA



*IQ*method[™] Measures Definitions

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) \times (1 - Tax Rate) + Goodwill Amortization	Total Assets — Current Liabilities + ST Debt + Accumulated Goodwill
		Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt — Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Farnings Ratio	Current Share Price	Diluted Farnings Per Share (Basis As Specified)
ĕ		
	·	·
Enterprise value / Jaies	Other LT Liabilities	Suics
Valuation Toolkit Price / Earnings Ratio Price / Book Value Dividend Yield Free Cash Flow Yield Enterprise Value / Sales	Current Share Price Current Share Price Annualised Declared Cash Dividend Cash Flow From Operations — Total Capex EV = Current Share Price × Current Shares + Minority Equity + Net Debt +	Denominator Diluted Earnings Per Share (Basis As Specified) Shareholders' Equity / Current Basic Shares Current Share Price Market Cap = Current Share Price × Current Basic Shares Sales

EV / EBITDA Enterprise Value Basic EBIT + Depreciation + Amortization

Menethod 3*is the set of BofA Global Research standard measures that serve to maintain global consistency under three broad headings: Business Performance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently structured, detailed, and transparent methodology. Guidelines to maximize the effectiveness of the comparative valuation process, and to identify some common pitfalls.

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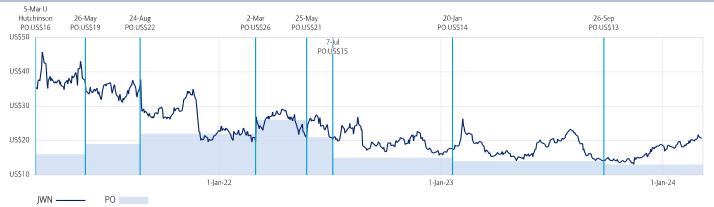
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Nordstrom (JWN) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

Equity Investment Rating Distribution: Retailing Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	96	57.83%	Buy	39	40.63%
Hold	32	19.28%	Hold	12	37.50%
Sell	38	22.89%	Sell	18	47 37%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

R1 Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.

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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Jnderperform	N/A	≥ 20%

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