

Restaurants Industry

2/13 4Q Earnings Recap: QSR, DNUT – Settling in for the long haul

Price Objective Change

QSR: Slower unit growth, continued investment

F24's unit growth rate of 4.5% (down from 5.5% previously) is at the midpoint of mature global Quick Service peers YUM (5%+) and MCD (4% in 2024 and 5% by 2027), suggesting it's not overly conservative, especially given challenges in the China market, previously an outsized driver of growth. In the same vein, we view the ongoing investments – including the \sim \$300 mm in incremental spend to support BK franchisee remodels – as consistent with the reinvestment needs of a global system and reiterate our Underperform rating.

F24 EPS up slightly as lower opex offsets lower revenue

Our 1Q and F24 revenue estimates come down modestly (from \$8.76bb to \$8.32bb) to reflect softer international performance, including slower BK unit growth. The lower topline is, however, offset by lower G&A and advertising contributions (though we believe that if the operating environment grows more challenging, QSR may need to increase investment beyond the \$58 mm target). As a result, 1Q24 EPS moves from \$0.70 to \$0.78 and F24 moves from \$3.32 to \$3.37 (though we remain below prerelease consensus of \$3.42). Relative to the S&P 500, currently QSR's earnings multiple stands at 1.2x, above its 5-year average. We view the historical average as appropriate as lagging sales trends and greater investment needs drive lower estimate revisions. We apply a 1.1x multiple to our 12 months forward EPS estimate (F25: \$3.72) EPS to arrive at a price objective of \$78 /C\$105.83 (\$74/C\$100.09 prior). Our 1.1x relative multiple (vs the S&P 500) translates to an absolute P/E multiple of 20.9x.

DNUT: More consistent earnings growth ahead

While DNUT's 2024E guidance (6-8% organic revenue growth, 8-11% EBITDA growth) was lower than the algorithm it previously articulated (~9% revenue CAGR, 13% EBITDA growth), we continue to think it embeds some conservativism. But it also reflects the current management team's commitment to delivering more consistent operating profit growth over time predicated on systematic processes and longer term planning. We view this shift as part of the natural evolution of the business, and one that will prove welcome after recent years' volatility. Reiterate Buy.

F24 lower on slower topline growth

We lower F24 revenue from \$1.85bb to \$1.82bb to reflect a softer start to the year (January weather) as well as a slower pace of point of access (POA) additions. Our EBITDA estimate declines (\$273.7mm to \$233.9mm) on the slower topline and higher expenses due to persistent inflation (sugar, CA labor exposure among others). Higher interest expense further drags on EPS (we now model \$0.30 from \$0.46 prior). We apply a 13x multiple (similar to high growth peers) to our forward estimate 12 months from now (F25: \$255mm) to arrive at our \$16 price objective (\$19 prior).

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Equity United States Restaurants

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Stock symbol key:

QSR- Restaurant Brands Intl

DNUT- Krispy Kreme

YUM- Yum! Brands

MCD- McDonald's

Glossary:

SSSG – same-store sales growth, also known as comparable sales or "comps"

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Refer to important disclosures on page 5 to 9. Analyst Certification on page 4. Price
Objective Basis/Risk on page 4.

Exhibit 1: We forecast EPS of \$3.37 in F24 and \$3.72 in F25

QSR Income Statement F23-F25E

(\$ millions; FYE Dec)	2023	1Q24E	2Q24E	3Q24E	4Q24E	2024E	1Q25E	2Q25E	3Q25E	4Q25E	2025E
Company sales	2,950	695	963	1,196	1,202	4,055	979	964	1,199	1,205	4,347
Franchise and property revenues	2,903	719	775	771	751	3,016	731	818	812	795	3,156
Advertising revenues	1,171	292	313	326	320	1,250	307	335	347	347	1,337
Total revenues	7,024	1,705	2,050	2,293	2,272	8,321	2,018	2,117	2,359	2,348	8,841
		7%	16%	25%	25%						
Cost of sales	2,435	573	813	1,032	1,040	3,458	843	819	1,029	1,043	3,734
Franchise and property expenses	513	136	134	129	141	541	137	143	143	139	562
Advertising expenses	1,273	304	355	339	361	1,359	320	348	361	360	1,389
General and administrative expenses	704	154	163	167	187	671	151	160	164	180	655
SG&A	1,977	458	518	506	548	2,030	471	508	525	540	2,044
(Income) loss from equity method investments	(8)	-	-	-	-	-	-	-	_	-	. =
Other operating expenses (income), net	55	-	-	-	-	-	-	-	_	-	=
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EBIT	2,052	538	586	625	543	2,292	567	647	662	625	2,501
EBIT margin	29%	32%	29%	27%	24%	28%	28%	31%	28%	27%	28%
			,-	,-						/	
Interest expense, net	582	140	140	140	140	560	147	147	147	147	590
(Gain) loss on early debt extinguishment	16	-	-	-	-	-	-	-	-	-	-
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EBT	1,454	398	446	485	403	1,732	420	499	515	477	1,911
Income tax expense	(265)	64	71	78	64	277	67	80	82	76	306
Tax rate (%)	-18.2%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%
Net income	1,719	334	375	408	338	1,455	352	419	432	401	1,605
Net income (loss) attributable to non-controlling	531	107	120	131	110	468	115	136	141	132	524
Net income to common shareholders	1,188	227	255	277	228	987	238	283	292	269	1,081
GAAP EPS to common	\$3.81	\$0.73	\$0.81	\$0.88	\$0.74	\$3.17	\$0.77	\$0.92	\$0.95	\$0.89	\$3.53
Basic sharecount - common	312	313	314	314	307	312	307	308	308	301	306
Parternship exchangeable units at EOP	146	145	145	146	146	145	146	146	146	146	146
Total sharecount (incl PEUs) - diluted	456	453	454	455	448	452	448	449	449	442	447
Adjusted net income (ex. preferred div.)	1,481	353	392	426	355	1,527	368	434	448	415	1,663
Adjusted EPS - company method	\$3.24	\$0.78	\$0.86	\$0.94	\$0.79	\$3.37	\$0.82	\$0.97	\$1.00	\$0.94	\$3.72
%growth	3.3%	4.4%	2.2%	3.9%	5.7%	4.0%	5.3%	11.9%	6.4%	18.2%	10.3%
Adjusted EBITDA - company method (ex SBC)	2,555	642	712	754	678	2,786	684	769	787	756	2,996
Adjusted EBITDA (includes SBC)	2,361	596	664	703	623	2,586	638	721	736	701	2,796
%growth	7.3%	9.8%	7.5%	8.2%	13.3%	9.6%	7.1%	8.5%	4.7%	12.5%	8.1%
Margin	33.6%	34.9%	32.4%	30.7%	27.4%	31.1%	7.170	0.5 /0	1.7 /0	. 2.5 /0	31.6%
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Source: Company reports, BofA Global Research estimates

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Exhibit 2: Our F24 EPS estimate is up from \$3.32 to \$3.37 Restaurant Brands Int'l BofA Estimates - Prior vs New

	Prior 1024E	New 1024E	% Change	Prior 2024E	New 2024E	% Change	Prior 2025E	New 2025E	% Change
Total revenues	\$1,723.9	\$1,705.4	-1%	\$8,755.7	\$8,321.4	-5%	\$9,489.3	\$8,840.8	-7%
Adjusted EBITDA (includes SBC)	\$568.0	\$595.9	5%	\$2,622.6	\$2,586.1	-1%	\$2,827.8	\$2,795.7	-1%
Adjusted EPS - company method	\$0.70	\$0.78	11%	\$3.32	\$3.37	2%	\$3.65	\$3.72	2%

Source: BofA Global Research estimates

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Exhibit 3: We forecast EBITDA of \$233.9mm in F24 and \$255 in F25 DNUT Income Statement F23-F25E

(\$ in mm except per share amounts; YE December)	2023	1Q24E	2Q24E	3Q24E	4Q24E	2024E	1Q25E	2Q25E	3Q25E	4Q25E	2025E
Total Net Revenues	\$1,686.1	\$453.0	\$450.1	\$441.2	\$476.7	\$1,821.1	\$508.6	\$502.3	\$494.9	\$532.4	\$2,038.1
% Growth	10%	8%	10%	8%	6%	8.0%	12%	12%	12%	12%	12%
Product and distribution costs	\$443.2	\$126.1	\$122.3	\$113.1	\$123.0	\$484.5	\$144.4	\$136.7	\$129.4	\$135.6	\$546.0
Operating expenses	776.6	197.2	194.8	201.2	206.7	799.9	220.8	218.2	225.4	231.5	895.9
Selling, general and administrative expense	266.9	65.8	67.0	73.1	79.7	285.5	70.4	71.7	78.2	85.3	305.5
Marketing expenses	45.9	10.7	13.5	10.6	9.5	44.3	12.0	15.1	11.9	10.6	49.6
Preopening costs	4.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other expenses, net	10.4	0.0	0.0	-1.3	-4.8	-6.1	2.5	2.5	2.5	2.7	10.2
Depreciation and amortization	125.9	29.8	31.7	34.2	38.4	134.1	30.4	32.3	35.4	39.7	137.8
Operating Income	\$13.1	\$23.5	\$20.8	\$10.3	\$24.2	\$78.9	\$28.1	\$25.8	\$12.2	\$27.1	\$93.2
Interest expense, net	50.3	13.8	13.8	13.8	13.8	55.2	12.0	12.0	12.0	12.0	48.1
Interest expense - related party											
Other non-operating expense/(income), net	3.8	0.8	0.8	0.8	0.8	3.1	0.0	0.0	0.0	0.0	0.0
Pre-tax income	(41.0)	8.9	6.2	(4.2)	9.6	20.6	16.0	13.7	0.2	15.1	45.1
Income tax expense / (Benefit)	(4.3)	2.4	1.7	(1.1)	2.6	5.6	4.0	3.4	0.0	3.8	11.3
Net income	(36.6)	6.5	4.5	(3.1)	7.0	15.0	12.0	10.3	0.1	11.4	33.8
Net Income attributable to noncontrolling interest	1.3	1.9	(0.1)	0.2	(0.7)	1.3	2.5	2.5	2.0	2.0	9.0
Net Income attributable to Krispy Kreme, Inc.	(37.9)	4.6	4.7	(3.3)	7.8	13.7	9.5	7.8	(1.9)	9.4	24.8
GAAP EPS	(\$0.22)	\$0.03	\$0.03	(\$0.02)	\$0.05	\$0.08	\$0.06	\$0.05	(\$0.01)	\$0.06	\$0.15
Adjusted EPS	\$0.27	\$0.08	\$0.08	\$0.04	\$0.10	\$0.30	\$0.12	\$0.11	\$0.05	\$0.12	\$0.39
Shares Outstanding											
Basic	169	169	169	169	169	169	169	169	169	169	169
Diluted	171	170	170	170	170	170	170	170	170	170	170
EBITDA	135	53	52	44	62	210	58	58	48	67	231
Adjusted EBITDA	211.6	58.5	57.7	49.8	67.8	233.9	64.5	64.1	53.6	72.8	255.0
% Margin	12.6%	12.9%	12.8%	11.3%	14.2%	12.8%	12.7%	12.8%	10.8%	13.7%	12.5%
% Growth	11%	7%	18%	14%	6%	10.5%	10%	11%	8%	7%	9.0%
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Source: Company report, BofA Global Research estimates

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Exhibit 4: We lower our F24 EBITDA and EPS estimates

Krispy Kreme BofA Estimates - Prior vs New

	Prior	New	% Change	Prior	New	% Change	Prior	New	% Change
	1Q24E	1Q24E		2024E	2024E		2025E	2025E	_
Total Net Revenue	\$471.5	\$453.0	(4%)	\$1,851.8	\$1,821.1	(2%)	\$2,074.4	\$2,038.1	(2%)
Adjusted EBITDA	\$76.0	\$58.5	(23%)	\$273.7	\$233.9	(15%)	\$315.4	\$255.0	(19%)
Adjusted EPS	\$0.15	\$0.08	(45%)	\$0.46	\$0.30	(34%)	\$0.68	\$0.39	(43%)

Source: BofA Global Research estimates

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Exhibit 5: Stocks mentioned

Prices and ratings for stocks mentioned

BofA Ticker	Bloomberg ticker	Company name	Price	Rating
DNUT	DNUT US	Krispy Kreme	US\$ 13.16	C-1-7
QSR	QSR US	Restaurant Brands In	US\$ 74.76	B-3-7
YQSR	QSR CN	Restaurant Brands In	C\$ 101.46	B-3-7

Source: BofA Global Research

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Price objective basis & risk

Krispy Kreme (DNUT)

We believe a premium valuation is justified owing to DNUT's robust double digit topline growth, extended growth runway, and higher incremental returns. We apply a 13x multiple (similar to high growth peers) to our forward estimate 12 months from now (F25: \$255mm) to arrive at our \$16 price objective.

Downside risks: potential industry headwinds from higher-than-expected wages, logistics, and commodity cost inflation, competition from other indulgence and foodservice businesses, and failure to achieve targeted unit growth due to higher than expected costs or other factors.

Upside risks: faster-than-expected growth in global access points, organic growth above the company's stated long-term growth targets, higher-than-expected share gains in the global indulgence and foodservice markets.

Restaurant Brands International Inc. (QSR / YQSR)

We view QSR's 5-yr historical average multiple of 1.1x as appropriate as lagging sales trends and greater investment needs drive lower estimate revisions. We apply this multiple to our 12 months forward EPS estimate (F25) EPS to arrive at a price objective of \$78 (C\$105.83). Our 1.1x relative multiple (vs the S&P 500) translates to an absolute P/E multiple of 20.9x.

Upside risks: better-than-expected results on sales trends and market share gains as a result of investments in stores, technology, and marketing spend. Faster-than-expected turnaround in the Burger King brand. Faster-than-expected growth of the Tim Horton's brand.

Downside risks: Higher-than-expected G&A spending, continued lag in topline growth trends relative to competitors, slower-than-expected recovery in supply chain and/or labor constraints associated with COVID-19.

Analyst Certification

I, Sara Senatore, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.



US - Restaurants Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	Chipotle Mexican Grill	CMG	CMG US	Sara Senatore
	Darden Restaurants	DRI	DRI US	Sara Senatore
	Domino's Pizza	DPZ	DPZ US	Sara Senatore
	Dutch Bros	BROS	BROS US	Sara Senatore
	First Watch	FWRG	FWRG US	Sara Senatore
	Jack in the Box	JACK	JACK US	Sara Senatore
	Krispy Kreme	DNUT	DNUT US	Sara Senatore
	Papa Johns International	PZZA	PZZA US	Sara Senatore
	Portillo's Inc.	PTLO	PTLO US	Sara Senatore
	Starbucks	SBUX	SBUX US	Sara Senatore
	Sweetgreen	SG	SG US	Katherine Griffin
	Texas Roadhouse	TXRH	TXRH US	Sara Senatore
	Wingstop Inc	WING	WING US	Sara Senatore
NEUTRAL				
	Bloomin Brands	BLMN	BLMN US	Sara Senatore
	McDonald's	MCD	MCD US	Sara Senatore
	Shake Shack	SHAK	SHAK.US	Sara Senatore
	The Cheesecake Factory	CAKE	CAKE US	Katherine Griffin
	Yum Brands Inc	YUM	YUM US	Sara Senatore
UNDERPERFORM				
	Brinker International	EAT	EAT US	Katherine Griffin
	Cracker Barrel	CBRL	CBRL US	Katherine Griffin
	Restaurant Brands International	YQSR	QSR CN	Sara Senatore
	Restaurant Brands International Inc.	QSR	QSR US	Sara Senatore
	Wendy's Co	WEN	WEN US	Sara Senatore

Disclosures

Important Disclosures

Krispy Kreme (DNUT) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.





B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

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Restaurant Brands In (YQSR) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

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Equity Investment Rating Distribution: Restaurants Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	21	58.33%	Buy	10	47.62%
Hold	10	27.78%	Hold	3	30.00%
Sell	5	13.89%	Sell	4	80.00%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

 Buy
 ≥ 10%
 ≤ 70%

 Neutral
 ≥ 0%
 ≤ 30%

 Underperform
 N/A
 ≥ 20%

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