

AECOM

Strong start out of the gate

Reiterate Rating: BUY | PO: 100.00 USD | Price: 88.75 USD

Reports positive Q1 - reaffirms FY2024 guidance

ACM reported a strong set of results: adj EPS of \$1.05 increased 25% YoY (9% better than consensus of \$0.96), adj EBITDA of \$251mn increased 14% YoY on net service revenue (NSR) growth of 7% YoY, operating margin expanded +100bps YoY. Bright spots included: design backlog up 9%, International margin of 10.6% (+230bps YoY), Americas margin up 10bps to a new high (off a tough comp), FCF of \$87mn (+4% YoY). ACM reaffirmed its FY24 guidance: NSR growth 8-10%, adj op margin +90bps YoY, EBITDA \$1.065-1.105bn (+13% midpoint), adj EPS \$4.35-455 (+20% midpoint). In our view, first impression ACM is likely running in line to slightly ahead of its FY midpoint based on Q1.

Showing discipline w/ CM: -ve backlog, but +ve long-term

Total backlog of \$39bn was down 3% YoY and 2% QoQ, largely due to CM (with design backlog up). Specifically, CM had two projects removed from the backlog as ACM did not see them meeting its risk criteria and strategically chose not to chase projects in such a high-demand backdrop. We see this as a sign of the 'new AECOM' not trying to grow for growth's sake (i.e., drive a higher backlog) and building further credibility on responsible growth. For example, while total backlog is down 3% on a YoY basis, we believe gross profit in backlog likely up mid to high single digits (CM is 90% pass through business).

2024 pipeline: indications that momentum supports '25

Design backlog (\$21.8bn) increased 9% YoY to a new record, driven by a record win rate. We sense that 2024 is not 'peak' in terms of project activity for AECOM – early stages of pipeline are increasing (front end, early stage discussion), suggesting more runway ahead. Infrastructure funding remains a bright spot into 2024 with ARTBA stating that contract awards (leading indicator of future infrastructure work) reaching new records. We look to the call for more color around the multi-year pipeline on 8am EST call.

Buy: FCF remains underrated story: ~\$2bn by 2026

We update our estimates for Q1 and raise our PO to \$100 (\$95) based on 13x 2024e EV/EBITDA, as the solid start to the year with the design backlog warrants a higher multiple (vs 12.5x prior). We reiterate our Buy rating and continue to believe the FCF visibility on a multi-year basis remains the underrated part of the long-term story (see report: Investor Day Takeaways).

Estimates (Sep) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	3.47	3.70	4.40	5.05	5.65
GAAP EPS	2.73	0.79	4.40	5.05	5.65
EPS Change (YoY)	23.0%	6.6%	18.9%	14.8%	11.9%
Consensus EPS (Bloomberg)			4.46	5.06	5.83
DPS	0.45	0.18	0.20	0.22	0.24
Valuation (Sep)					
P/E	25.6x	24.0x	20.2x	17.6x	15.7x
GAAP P/E	32.5x	112.3x	20.2x	17.6x	15.7x
Dividend Yield	0.5%	0.2%	0.2%	0.2%	0.3%
EV / EBITDA*	14.6x	13.6x	12.1x	11.1x	10.5x
Free Cash Flow Yield*	4.7%	4.7%	5.2%	5.7%	6.2%
* For full definitions of <i>IO</i> method SM measures, see page	4.				

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Refer to important disclosures on page 5 to 7. Analyst Certification on page 3. Price
Objective Basis/Risk on page 3.

06 February 2024

Equity

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Stock Data

ESGMeter™	High
Net Dbt to Eqty (Sep-2023A)	39.5%
ROE (2024E)	25.2%
Bloomberg / Reuters	ACM US / ACM.N
BofA Ticker / Exchange	ACM / NYS
Average Daily Value (mn)	63.05 USD
Free Float	99.5%
(mn)	
Mrkt Val (mn) / Shares Out	12,544 USD / 141.3
52-Week Range	74.40 USD - 94.01 USD
Investment Opinion	B-1-7
Date Established	6-Feb-2024
Price Objective	100.00 USD
Price	88.75 USD

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology".

CM: Construction Management

-ve: negative+ve: positive

iOprofile[™] AECOM

<i>iQ</i> method [™] – Bus Performance*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Return on Capital Employed	9.9%	11.7%	13.3%	13.7%	13.7%
Return on Equity	19.1%	22.1%	25.2%	25.4%	24.09
Operating Margin	5.9%	5.9%	6.3%	6.4%	6.5%
Free Cash Flow	586	591	655	711	772
<i>iQ</i> method [™] – Quality of Earnings*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash Realization Ratio	1.4x	1.3x	1.3x	1.3x	1.2:
Asset Replacement Ratio	0.7x	0.6x	0.9x	0.9x	1.0:
Tax Rate	22.7%	22.6%	23.7%	23.8%	23.9%
Net Debt-to-Equity Ratio	39.7%	39.5%	19.8%	15.2%	-8.9%
Interest Cover	8.5x	8.0x	7.9x	8.7x	9.4
Income Statement Data (Sep)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Sales	13,148	14,378	15,667	16,759	17,784
% Change	-1.4%	9.4%	9.0%	7.0%	6.1%
Gross Profit	848	945	1,098	1,212	1,31
% Change	6.2%	11.5%	16.1%	10.4%	8.2%
EBITDA	900	964	1,085	1,175	1,252
% Change	8.5%	7.1%	12.5%	8.3%	6.6%
Net Interest & Other Income	(91)	(106)	(122)	(123)	(123
Net Income (Adjusted)	495	519	606	668	725
% Change	17.4%	4.8%	16.9%	10.2%	8.5%
Free Cash Flow Data (Sep)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Net Income from Cont Operations (GAAP)	389	111	606	668	725
Depreciation & Amortization	171	176	158	142	128
Change in Working Capital	134	50	(15)	(14)	120
Deferred Taxation Charge	23	(136)	0	0	(
Other Adjustments, Net	(3)	495	46	46	46
*	(-)		(1.40)	(132)	/122
Capital Experiulture	(128)	(105)	(140)		(132
Capital Expenditure Free Cash Flow	(128) 586	(105) 591	(140) 655	711	,
			. ,	711 8.5%	772
Free Cash Flow	586	591	655		772 8.7%
Free Cash Flow % Change	586 0.4%	591 0.9%	655 10.9%	8.5%	772 8.7%
Free Cash Flow % Change Share / Issue Repurchase	586 0.4% (446)	591 0.9% (340)	655 10.9% (225)	8.5% (600)	(132) 772 8.7% (1)
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt	586 0.4% (446) 0	591 0.9% (340) 0	655 10.9% (225) 0	8.5% (600)	772 8.7% (1)
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep)	586 0.4% (446) 0	591 0.9% (340) 0	655 10.9% (225) 0	8.5% (600)	772 8.7% (1)
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep)	586 0.4% (446) 0 (39)	591 0.9% (340) 0 (46)	655 10.9% (225) 0	8.5% (600) 0	772 8.7% (1 ()
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions)	586 0.4% (446) 0 (39) 2022A 1,172 2,318	591 0.9% (340) 0 (46)	655 10.9% (225) 0 0	8.5% (600) 0 0	772 8.7% (1 () 2026 2,531
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333	591 0.9% (340) 0 (46) 2023A 1,260	655 10.9% (225) 0 0	8.5% (600) 0 0 2025E 1,758	772 8.7% (1 (0 2026 2,531 3,847
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383	655 10.9% (225) 0 0 2024E 1,647 2,772 1,352 364	8.5% (600) 0 0 2025E 1,758 3,429 892 354	772 8.7% (1 ((2026 2,53 3,847 774 358
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428 4,888	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383 4,681	655 10.9% (225) 0 0 2024E 1,647 2,772 1,352 364 4,681	8.5% (600) 0 0 2025E 1,758 3,429 892 354 4,681	7772 8.7% (1 (0 2026 2,53 3,847 774 358 4,68
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428 4,888 11,139	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383 4,681 11,233	655 10.9% (225) 0 0 2024E 1,647 2,772 1,352 364 4,681 10,816	8.5% (600) 0 0 0 2025E 1,758 3,429 892 354 4,681 11,115	772 8.7% (1 (1 (2) 2026 2,531 3,847 774 358 4,681
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428 4,888 11,139 49	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383 4,681	655 10.9% (225) 0 0 0 2024E 1,647 2,772 1,352 364 4,681 10,816 89	8.5% (600) 0 0 2025E 1,758 3,429 892 354 4,681	772 8.7% (1)
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428 4,888 11,139 49 5,356	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383 4,681 11,233 89 5,761	655 10.9% (225) 0 0 0 2024E 1,647 2,772 1,352 364 4,681 10,816 89 4,914	8.5% (600) 0 0 0 2025E 1,758 3,429 892 354 4,681 11,115 89 5,098	772 8.7% (1) (0) 2026 2,531 3,847 774 358 4,681 12,191 89 5,403
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities Long-Term Debt	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428 4,888 11,139 49 5,356 2,157	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383 4,681 11,233 89 5,761 2,113	655 10.9% (225) 0 0 2024E 1,647 2,772 1,352 364 4,681 10,816 89 4,914 2,113	8.5% (600) 0 0 0 2025E 1,758 3,429 892 354 4,681 11,115 89 5,098 2,113	7772 8.7% (1 (0 2026 2,53° 3,847 774 358 4,68° 12,191 89 5,403 2,113
Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid Change in Debt Balance Sheet Data (Sep) (US\$ Millions) Cash & Equivalents Trade Receivables Other Current Assets Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities	586 0.4% (446) 0 (39) 2022A 1,172 2,318 2,333 428 4,888 11,139 49 5,356	591 0.9% (340) 0 (46) 2023A 1,260 2,544 2,365 383 4,681 11,233 89 5,761	655 10.9% (225) 0 0 0 2024E 1,647 2,772 1,352 364 4,681 10,816 89 4,914	8.5% (600) 0 0 0 2025E 1,758 3,429 892 354 4,681 11,115 89 5,098	77: 8.79 (1 2026 2,53 3,84 77: 35: 4,68 12,19 8: 5,40.

8,850

2,384

11,233

8,534

2,605

11,139

886 8,003

2,811

10,814

8,187

2,925

11,112

8,492

3,695

12,187

Company Sector

Engineering & Construction

Company Description

AECOM is a premier global engineering and design firm with a leading market position both in the US and globally. AECOM is ranked as the second largest architectural &engineering design firm in the world. Key end markets $include\ Transportation,\ Environmental,\ Facilities,\ and$ Government services.

Investment Rationale

AECOM is pivoting to a lower risk, professional services model via several strategic actions. We like the strategy, although there are still several initiatives to execute in the medium term amidst a slowing global growth backdrop.

Stock Data

Average Daily Volume 710,449

Quarterly Earnings Estimates

	2023	2024
Q1	0.84A	1.05A
Q2	0.92A	1.05E
Q3	0.94A	1.15E
Q4	1.01A	1.15E

Total Liabilities

Total Equity & Liabilities

Total Equity

^{*} For full definitions of $\emph{\textbf{\textit{IQ}}}\textit{method}^{\text{SM}}$ measures, see page 4.

Price objective basis & risk

AECOM (ACM)

Our \$100 PO is based on 13x our 2024E EBITDA. This multiple is moving more in line with professional services/design peers and defensive/infrastructure related peers given AECOM's improving balance sheet (net leverage of 1.1x, net debt free in 18 months) and portfolio transformation into a professional services firm. We believe the growth outlook is recovering given potential for infrastructure, transportation, and environmental spending initiatives.

Downside risks to our PO are 1) weaker-than-expected global construction growth, particularly public spending in the US, 2) higher-than-expected headwind from COVID-19, 3) shortfall in execution around CS divestiture or hitting FCF conversion target. Upside risks to our PO are 1) stronger-than-expected infrastructure spending by local, state, and federal agencies, 2) higher-than-forecast cost savings from the restructuring program, 3) better-than-expected free cash flow generation.

Analyst Certification

I, Michael Feniger, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Machinery Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	AECOM	ACM	ACM US	Michael Feniger
	Blue Bird Corp	BLBD	BLBD US	Sherif El-Sabbahy
	Caterpillar Inc	CAT	CAT US	Michael Feniger
	CNH Industrial NV	CNHI	CNHI US	Michael Feniger
	Construction Partners Inc.	ROAD	ROAD US	Michael Feniger
	ESAB Corp	ESAB	ESAB US	Sherif El-Sabbahy
	Finning International Inc.	YFTT	FTT CN	Sherif El-Sabbahy
	H&E Equipment Services Inc	HEES	HEES US	Sherif El-Sabbahy
	Knife River Corp	KNF	KNF US	Sherif El-Sabbahy
	Republic Services	RSG	RSG US	Michael Feniger
	Techtronic Industries Co Ltd	TTNDF	669 HK	Michael Feniger
	Techtronic Industries Co Ltd	TTNDY	TTNDY US	Michael Feniger
	United Rentals Inc	URI	URI US	Michael Feniger
	Vulcan Materials	VMC	VMC US	Michael Feniger
	Waste Connections Inc	WCN	WCN US	Michael Feniger
	WillScot Mobile Mini	WSC	WSC US	Sherif El-Sabbahy
NEUTRAL				
	AGCO Corp	AGCO	AGCO US	Michael Feniger
	Deere & Co	DE	DE US	Michael Feniger
	Fluor	FLR	FLR US	Michael Feniger
	GFL Environmental Inc	GFL	GFL US	Michael Feniger
	GFL Environmental Inc	YGFL	GFL CN	Michael Feniger
	Jacobs Eng.	J	JUS	Michael Feniger
	Kennametal Inc.	KMT	KMT US	Michael Feniger
	Martin Marietta Materials	MLM	MLM US	Michael Feniger
	NV5 Global Inc.	NVEE	NVEE US	Michael Feniger
	PACCAR Inc	PCAR	PCAR US	Michael Feniger
	RB Global, Inc	RBA	RBA US	Michael Feniger
	Waste Management	WM	WM US	Michael Feniger
UNDERPERFORM				
	Allison Transmission Holdings Inc.	ALSN	ALSN US	Sherif El-Sabbahy



US - Machinery Coverage Cluster

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
	Casella	CWST	CWST US	Michael Feniger
	Cummins Inc	CMI	CMI US	Michael Feniger
	Herc Holdings Inc	HRI	HRI US	Sherif El-Sabbahy
	IPG Photonics	IPGP	IPGP US	Michael Feniger
	Oshkosh Corp.	OSK	OSK US	Michael Feniger
	Terex Corp.	TEX	TEX US	Michael Feniger
	Timken Company	TKR	TKR US	Michael Feniger

Pmethod[™] Measures Definitions

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) \times (1 – Tax Rate) + Goodwill Amortization	Total Assets — Current Liabilities + ST Debt + Accumulated Goodwill
Return On Equity Operating Margin	Net Income Operating Profit	Amortization Shareholders' Equity Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt - Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations - Total Capex	Market Cap = Current Share Price × Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price × Current Shares + Minority Equity + Net Debt + Other LT Liabilities	Sales
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization

Manethod 3³¹ is the set of BofA Global Research standard measures that serve to maintain global consistency under three broad headings: Business Performance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently structured, detailed, and transparent methodology. Guidelines to maximize the effectiveness of the comparative valuation process, and to identify some common pitfalls.

Relatabase is our real-time global research database that is sourced directly from our equity analysts' earnings models and includes forecasted as well as historical data for income statements, balance sheets, and cash flow statements for companies covered by BofA Global Research.

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Disclosures

Important Disclosures

AECOM (ACM) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

Equity Investment Rating Distribution: Engineering & Construction Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	9	42.86%	Buy	5	55.56%
Hold	7	33.33%	Hold	3	42.86%
Sell	5	23.81%	Sell	3	60.00%

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

R1 Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.

FUNDAMENTAL EQUITY OPINION KEY: Opinions include a Volatility Risk Rating, an Investment Rating and an Income Rating. VOLATILITY RISK RATINGS, indicators of potential price fluctuation, are: A - Low, B - Medium and C - High. INVESTMENT RATINGS reflect the analyst's assessment of both a stock's absolute total return potential as well as its attractiveness for investment relative to other stocks within its Coverage Cluster (defined below). Our investment ratings are: 1 - Buy stocks are expected to have a total return of at least 10% and are the most attractive stocks in the coverage cluster; 2 - Neutral stocks are expected to remain flat or increase in value and are less attractive than Buy rated stocks and 3 - Underperform stocks are the least attractive stocks in a coverage cluster. An investment rating of 6 (No Rating) indicates that a stock is no longer trading on the basis of fundamentals. Analysts assign investment ratings considering, among other things, the 0-12 month total return expectation for a stock and the firm's guidelines for ratings dispersions (shown in the table below). The current price objective for a stock should be referenced to better understand the total return expectation at any given time. The price objective reflects the analyst's view of the potential price appreciation (depreciation).

Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Inderperform	N/A	≥ 20%

Ratings dispersions may vary from time to time where BofA Global Research believes it better reflects the investment prospects of stocks in a Coverage Cluster.

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Price Charts for the securities referenced in this research report are available on the Price Charts website, or call 1-800-MERRILL to have them mailed.

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The issuer is or was, within the last 12 months, a securities business client (non-investment banking) of BofAS and/or one or more of its affiliates: AECOM.

BofA Global Research personnel (including the analyst(s) responsible for this report) receive compensation based upon, among other factors, the overall profitability of Bank of America



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