

Honeywell International Inc.

CEO meeting: Growth is the key priority

Reiterate Rating: BUY | PO: 250.00 USD | Price: 197.35 USD

Takeaways from CEO meeting with investors

We hosted Vimal Kapur, CEO of Honeywell and Sean Meakim, Vice President, Investor Relations, for an investor meeting in NYC yesterday (3/5). Kapur will assume the chairman role in addition to his CEO title in early June 2024. A key focus for investors is the visibility on the plan to accelerate organic growth. Kapur articulated key aspects of the growth strategy going forward and expressed confidence in Honeywell's operating philosophy. We feel incrementally more confident on the path to faster growth long-term & proactive portfolio management. Reiterate Buy, \$250 PO. Takeaways continued inside.

Three levers to accelerate organic volumes

Kapur outlined three levers to generate faster volume growth: 1) High growth regions (HGR) 2) Increasing customer wallet share in aftermarket and services 3) Increasing focus on new product introductions. We understand that HGR and services strategies are being implemented right now, while new products is more of a '25 and beyond focus. We estimate that some of the limited operating leverage in '24 already reflects some of the reinvestment. Kapur stressed an 80/20 approach to R&D prioritizing larger, more impactful projects, and stressed the company ability to digitally track the progress of its entire R&D effort. While historically, general managers had compensation tied to cash flow and margins, their bonus now incorporates organic growth targets. The company highlighted near-term defense growth opportunity (margin accretive to overall Aero) and Energy & Sustainability Solutions benefitting from stimulus and decarbonization longer-term. Near term, the company is seeing some sequential short cycle improvement, reiterating 2H24 recovery view.

M&A: like more active, focus on strategic bolt-ons

Honeywell reiterated its focus on strategic bolt-ons in the \$1-7bn EV range. The company noted its already much accelerated pace of M&A since last year. HON's main M&A criteria is a fit with key strategic verticals (aerospace, automation, and energy transition)and accretive gross margins long-term (>40%). The company is publicly targeting up to 10% of its revenue for potential divestitures near-term. Over the longer-term Industrial Automation segment presents the key area for both bolt-on acquisitions and divestitures, with a focus on hardware (v. software). We raise our 2025/2026E estimates to reflect the company's stated commitment to reduce share count 1%+ annually through share buybacks.

| Estimates (Dec) (US\$) | 2022A | 2023A | 2024E | 2025E | 2026E | |
|--|-------|-------|-------|-------|-------|--|
| EPS | 8.76 | 9.16 | 10.10 | 11.27 | 12.19 | |
| EPS Change (YoY) | 8.7% | 4.6% | 10.3% | 11.6% | 8.2% | |
| Consensus EPS (Bloomberg) | | | 9.96 | 10.88 | 11.92 | |
| DPS | 3.97 | 4.12 | 4.41 | 4.72 | 5.05 | |
| Valuation (Dec) | | | | | | |
| P/E | 22.5x | 21.5x | 19.5x | 17.5x | 16.2x | |
| Dividend Yield | 2.0% | 2.1% | 2.2% | 2.4% | 2.6% | |
| EV / EBITDA* | 18.3x | 17.0x | 16.0x | 14.8x | 14.1x | |
| Free Cash Flow Yield* | 3.1% | 2.9% | 4.0% | 4.3% | 4.8% | |
| * For full definitions of <i>IQ</i> method SM measures, see page 6. | | | | | | |

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Refer to important disclosures on page 7 to 9. Analyst Certification on page 5. Price
Objective Basis/Risk on page 5.

Timestamp: 06 March 2024 05:09AM EST

06 March 2024

Equity

| Key Changes | | |
|---------------|----------|----------|
| (US\$) | Previous | Current |
| 2024E Rev (m) | 38,690.5 | 38,646.2 |
| 2025E Rev (m) | 40,908.6 | 41,054.3 |
| 2026E Rev (m) | 42,750.0 | 42,939.6 |
| 2025E EPS | 11.21 | 11.27 |
| 2026E EPS | 12.11 | 12.19 |
| | | |

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Stock Data

| Price | 197.35 USD |
|-----------------------------|-------------------------|
| Price Objective | 250.00 USD |
| Date Established | 8-Dec-2023 |
| Investment Opinion | B-1-7 |
| 52-Week Range | 174.88 USD - 210.87 USD |
| Mrkt Val (mn) / Shares Out | 146,809 USD / 743.9 |
| (mn) | |
| Free Float | 99.7% |
| Average Daily Value (mn) | 630.69 USD |
| BofA Ticker / Exchange | HON / NYS |
| Bloomberg / Reuters | HON US / HON.OQ |
| ROE (2024E) | 37.5% |
| Net Dbt to Eqty (Dec-2023A) | 75.1% |
| ESGMeter™ | High |

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology".

iQprofile[™] Honeywell International Inc.

| iQmethod [™] – Bus Performance* | | | | | |
|--|---|--|---|---|---|
| (US\$ Millions) | 2022A | 2023A | 2024E | 2025E | 2026 |
| Return on Capital Employed | 13.0% | 14.4% | 15.6% | 16.8% | 17.3% |
| Return on Equity | 32.7% | 36.3% | 37.5% | 36.2% | 33.7% |
| Operating Margin | 22.0% | 23.2% | 23.8% | 24.3% | 24.7% |
| Free Cash Flow | 4,508 | 4,301 | 5,849 | 6,365 | 7,061 |
| i Q method [™] – Quality of Earnings* | | | | | |
| (US\$ Millions) | 2022A | 2023A | 2024E | 2025E | 2026 |
| Cash Realization Ratio | 0.9x | 0.9x | 1.1x | 1.0x | 1.1> |
| Asset Replacement Ratio | 0.6x | 0.9x | 1.0x | 1.0x | 1.1> |
| Tax Rate | 19.1% | 20.9% | 21.0% | 21.0% | 20.9% |
| Net Debt-to-Equity Ratio | 54.6% | 75.1% | 53.6% | 38.8% | 23.2% |
| Interest Cover | 18.9x | 11.1x | 11.5x | 14.4x | 15.8> |
| Income Statement Data (Dec) | | | | | |
| (US\$ Millions) | 2022A | 2023A | 2024E | 2025E | 2026 |
| Sales | 35,466 | 36,662 | 38,646 | 41,054 | 42,940 |
| % Change | 3.1% | 3.4% | 5.4% | 6.2% | 4.6% |
| Gross Profit | 11,641 | 13,667 | 14,968 | 15,983 | 16,802 |
| % Change | 5.8% | 17.4% | 9.5% | 6.8% | 5.1% |
| EBITDA | 9,017 | 9,695 | 10,349 | 11,132 | 11,756 |
| % Change | 0.8% | 7.5% | 6.7% | 7.6% | 5.6% |
| Net Interest & Other Income | (414) | (765) | (800) | (694) | (672) |
| Net Income (Adjusted) | 5,986 | 6,119 | 6,623 | 7,335 | 7,860 |
| % Change | 6.1% | 2.2% | 8.2% | 10.7% | 7.2% |
| US\$ Millions) Not Income from Cont Operations (GAAD) | 2022A | 2023A | 2024E | 2025E | 7 960 |
| Net Income from Cont Operations (GAAP) | 5,986 | 6,119 | 6,623 | 7,335 | 7,860 |
| Depreciation & Amortization | 1,204 | 1,176 | 1,164 | 1,153 | 1,141 |
| Change in Working Capital | (745) | 361 | 19 0 | (570) | (242) |
| Deferred Taxation Charge | (180) | 153 (2,469) | (819) | (26.4) | (450 |
| Other Adjustments, Net Capital Expenditure | (991) (766) | (2,469) | (1,139) | (364) (1,189) | (459) (1,239) |
| Free Cash Flow | 4,508 | 4,301 | 5,849 | 6,365 | 7,061 |
| % Change | -12.3% | -4.6% | 36.0% | 8.8% | 10.9% |
| Share / Issue Repurchase | (3,880) | (3,519) | (753) | (1,539) | (1,211 |
| Cost of Dividends Paid | (2,719) | (2,855) | (2,893) | (3,073) | (3,258 |
| Change in Debt | 317 | 583 | (3,782) | (1,250) | (1,500 |
| Balance Sheet Data (Dec) | | | | | |
| (US\$ Millions) | 2022A | 2023A | 2024E | 2025E | 2026 |
| Cash & Equivalents | 10,110 | 8,095 | 6,516 | 7,018 | 8,110 |
| Trade Receivables | 7,440 | 7,530 | 7,927 | 8,365 | 8,690 |
| | 7,432 | 7,877 | 7,931 | 8,091 | 8,148 |
| Other Current Assets | 7,432 | | 5,635 | 5,671 | 5,769 |
| Other Current Assets Property, Plant & Equipment | 5,471 | 5,660 | 5,055 | | |
| | | 5,660 32,363 | 32,882 | 33,511 | 34,004 |
| Property, Plant & Equipment | 5,471 | | | 33,511 62,656 | |
| Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt | 5,471 31,822 62,275 4,447 | 32,363 61,525 3,881 | 32,882 60,889 0 | 62,656 0 | 64,72 1 |
| Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities | 5,471 31,822 62,275 | 32,363 61,525 3,881 14,658 | 32,882 60,889 0 14,802 | 62,656 0 15,058 | 64,72 1 |
| Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities Long-Term Debt | 5,471 31,822 62,275 4,447 15,491 15,123 | 32,363 61,525 3,881 14,658 16,562 | 32,882 60,889 0 14,802 16,661 | 62,656 0 15,058 15,411 | 64,721 (0 15,191 13,911 |
| Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities Long-Term Debt Other Non-Current Liabilities | 5,471 31,822 62,275 4,447 15,491 15,123 9,888 | 32,363 61,525 3,881 14,658 16,562 9,983 | 32,882 60,889 0 14,802 16,661 10,508 | 62,656 0 15,058 15,411 10,546 | 64,721 (15,191 13,911 10,587 |
| Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities Long-Term Debt Other Non-Current Liabilities Total Liabilities | 5,471 31,822 62,275 4,447 15,491 15,123 9,888 44,949 | 32,363 61,525 3,881 14,658 16,562 9,983 45,084 | 32,882 60,889 0 14,802 16,661 10,508 41,971 | 62,656 0 15,058 15,411 10,546 41,015 | 64,721 0 15,191 13,911 10,587 39,689 |
| Property, Plant & Equipment Other Non-Current Assets Total Assets Short-Term Debt Other Current Liabilities Long-Term Debt Other Non-Current Liabilities | 5,471 31,822 62,275 4,447 15,491 15,123 9,888 | 32,363 61,525 3,881 14,658 16,562 9,983 | 32,882 60,889 0 14,802 16,661 10,508 | 62,656 0 15,058 15,411 10,546 | 34,004 64,721 0 15,191 13,911 10,587 39,689 25,032 64,721 |

Company Sector

Industrials/Multi-Industry

Company Description

Honeywell International is a North Carolina-based diversified, global technology and manufacturing company. Honeywell's operations are organized under four business groups: Aerospace Technologies, Industrial Automation, Building Automation, and Energy & Sustainability Solutions. The company is a premier supplier of avionics, power, and control systems for the aerospace industry.

Investment Rationale

HON has executed well recently in the volatile macro environment. We are also optimistic on recent initiatives (higher spending on R&D, internal automation investment), which in our view indicate a structural shift towards reinvestment in the business. HON has strong pricing power, well offsetting cost.

Stock Data

Average Daily Volume 3,195,792

Quarterly Earnings Estimates

| | 2023 | 2024 |
|----|-------|-------|
| Q1 | 2.07A | 2.20E |
| Q2 | 2.23A | 2.34E |
| Q3 | 2.27A | 2.66E |
| Q4 | 2.60A | 2.89E |



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Structurally better pricing provides cushion to LT targets

Structurally, Honeywell sees pricing ($\pm 2\%$ annually vs. $\pm 1\%$ historically) as a stronger lever for growth going forward. On the ± 4 -7% organic growth target given at the company's 2023 investor day, this implies 2-5% volume growth. The company noted industry labor costs running at a structurally higher level, supporting the broader inflationary environment.

Update on software & AI efforts

Honeywell seems to be emphasizing organic growth over M&A for its software franchise. Its \$1.5bn software business (~4% of sales) comprises Sparta, the key recent acquisition (~\$125mn in sales in 2021 growing to ~\$200mn today), and the remainder from organic development. Management saw success in HGRs for Sparta, where competitors were less entrenched. Honeywell is utilizing Al to reduce headcount and streamline efficiency for the frontline employees. Management views the company as better suited to realize benefits from Al given prior digitization investments.



Valuation

We base our \$250 price objective on 16x 2025E EV/EBITDA (vs 15x previously). Our target multiple is in line with peers trading at 16x on 2024E. We argue an in-line valuation is warranted as top-quartile execution is offset by near-term end market headwinds.

Exhibit 1: HON valuation versus comparables

Our \$250 price objective is based on 16x EV/EBITDA our 2025E estimates

| | | Stock Price | P | /E | EV/E | BITDA | EBITDA | margins | EPS g | rowth |
|-----------------------|--------|-------------|--------|---------------|--------|---------------|--------------|--------------|-------------|-------|
| Company | Ticker | 3/5/2024 | 2024E | 2025E | 2024E | 2025E | 2024E | 2025E | 2024E | 2025E |
| 3M | MMM | \$92.42 | 9.6 x | 9.1 x | 7.2 x | 6.9 x | 27.8% | 28.1% | 3.9% | 6.1% |
| Dover | DOV | \$166.69 | 18.4 x | 16.6 x | 13.3 x | 12.3 x | 21.8% | 22.5% | 3.2% | 10.6% |
| Eaton | ETN | \$290.62 | 28.6 x | 26.8 x | 22.9 x | 21.0 x | 21.9% | 22.1% | 11.3% | 6.8% |
| Emerson | EMR | \$109.14 | 20.4 x | 18.7 x | 15.2 x | 14.1 x | 26.0% | 26.5% | 15.5% | 8.8% |
| Fortive | FTV | \$83.86 | 22.4 x | 20.7 x | 17.5 x | 16.5 x | 28.3% | 28.7% | 9.3% | 8.3% |
| General Electric* | GE | \$156.87 | 36.0 x | 29.3 x | 16.6 x | 15.4 x | 15.2% | 14.9% | 55.2% | 22.7% |
| Illinois Tool Works | ITW | \$257.82 | 26.1 x | 23.9 x | 18.5 x | 17.1 x | 27.2% | 27.8% | 1.3% | 9.3% |
| Trane Technologies | TT | \$283.25 | 27.7 x | 25.6 x | 19.3 x | 17.8 x | 18.5% | 18.9% | 12.9% | 8.4% |
| Rockwell | ROK | \$287.41 | 21.0 x | 19.1 x | 16.3 x | 14.9 x | 21.6% | 22.3% | 10.0% | 9.6% |
| Raytheon Technologies | RTX | \$89.79 | 16.6 x | <u>14.6 x</u> | 12.8 x | <u>11.7 x</u> | <u>15.4%</u> | <u>15.6%</u> | <u>7.1%</u> | 13.9% |
| AVERAGE | | | 22.7 x | 20.4 x | 15.8 x | 14.6 x | 21.7% | 22.1% | 13.4% | 10.7% |
| Honeywell | HON | \$196.78 | 19.5 x | 17.5 x | 12.8 x | 12.2 x | 26.8% | 27.1% | 10.2% | 11.6% |
| Honeywell at PO | | \$250.00 | 24.8 x | 22.2 x | 16.0 x | 15.4 x | | | | |

Source: BofA Global Research, company files

BofA GLOBAL RESEARCH



Price objective basis & risk

Honeywell International Inc. (HON)

We base our \$250 price objective on 16x 2025E EV/EBITDA. Our target multiple is in line with peers trading at 16x on 2024E. We argue an in-line multiple is warranted given top-quartile execution is offset by near-term end market headwinds.

Downside risks to our price objective are: 1) Acquisitions, specifically that Honeywell overpays for deals in the pursuit of diversifying and expanding into new, faster-growing adjacent markets, 2) Lack of re-acceleration in short cycle end markets pressures organic growth.

Analyst Certification

I, Andrew Obin, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

US - Multi-Industrials/Engineering and Construction Coverage Cluster

| Investment rating | Company | BofA Ticker | Bloomberg symbol | Analyst |
|-------------------|------------------------------------|-------------|------------------|---|
| BUY | | | | |
| | AspenTech | AZPN | AZPN US | Andrew Obin |
| | Atmus Filtration | ATMU | ATMU US | Andrew Obin |
| | Dover Corp | DOV | DOV US | Andrew Obin |
| | Eaton Corp PLC | ETN | ETN US | Andrew Obin |
| | Emerson Electric Co | EMR | EMR US | Andrew Obin |
| | Flowserve | FLS | FLS US | Andrew Obin |
| | General Electric Company | GE | GE US | Andrew Obin |
| | Honeywell International Inc. | HON | HON US | Andrew Obin |
| | ITT Inc. | ITT | ITT US | Andrew Obin |
| | Montrose Environmental Group, Inc. | MEG | MEG US | Andrew Obin |
| | Parker Hannifin Corporation | PH | PH US | Andrew Obin |
| | PTC Inc. | PTC | PTC US | Andrew Obin |
| | Rush | RUSHA | RUSHA US | Andrew Obin |
| | Vertiv | VRT | VRT US | Andrew Obin |
| | Vontier | VNT | VNT US | Andrew Obin |
| NEUTRAL | | | | |
| | 3M Company | MMM | MMM US | Andrew Obin |
| | AMETEK Inc | AME | AME US | Andrew Obin |
| | Fortive Corporation | FTV | FTV US | Andrew Obin |
| | Johnson Controls International PLC | JCI | JCI US | Andrew Obin |
| | Pentair plc | PNR | PNR US | Andrew Obin |
| | Rockwell | ROK | ROK US | Andrew Obin |
| | Trane Technologies PLC | TT | TT US | Andrew Obin |
| UNDERPERFORM | | | | |
| | Allegion | ALLE | ALLE US | Andrew Obin |
| | Carrier Global Corp. | CARR | CARR US | Andrew Obin |
| | Core & Main | CNM | CNM US | Andrew Obin |
| | Illinois Tool Works | ITW | ITW US | Andrew Obin |
| | John Bean Technologies | JBT | JBT US | Andrew Obin |
| | Keysight | KEYS | KEYS US | David Ridley-Lane, CFA |
| |)0 | 0 | | , - |



*IQ*method[™] Measures Definitions

| Business Performance | Numerator | Denominator |
|-----------------------------|--|---|
| Return On Capital Employed | NOPAT = (EBIT + Interest Income) \times (1 - Tax Rate) + Goodwill Amortization | Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill |
| | | Amortization |
| Return On Equity | Net Income | Shareholders' Equity |
| Operating Margin | Operating Profit | Sales |
| Earnings Growth | Expected 5 Year CAGR From Latest Actual | N/A |
| Free Cash Flow | Cash Flow From Operations — Total Capex | N/A |
| Quality of Earnings | Numerator | Denominator |
| Cash Realization Ratio | Cash Flow From Operations | Net Income |
| Asset Replacement Ratio | Capex | Depreciation |
| Tax Rate | Tax Charge | Pre-Tax Income |
| Net Debt-To-Equity Ratio | Net Debt = Total Debt — Cash & Equivalents | Total Equity |
| Interest Cover | EBIT | Interest Expense |
| Valuation Toolkit | Numerator | Denominator |
| Price / Earnings Ratio | Current Share Price | Diluted Earnings Per Share (Basis As Specified) |
| Price / Book Value | Current Share Price | Shareholders' Equity / Current Basic Shares |
| Dividend Yield | Annualised Declared Cash Dividend | Current Share Price |
| Free Cash Flow Yield | Cash Flow From Operations – Total Capex | Market Cap = Current Share Price × Current Basic Shares |
| Enterprise Value / Sales | EV = Current Share Price × Current Shares + Minority Equity + Net Debt + | Sales |
| • | Other LT Liabilities | |
| | | |

EV / EBITDA Enterprise Value Basic EBIT + Depreciation + Amortization

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Disclosures

Important Disclosures

Honeywell (HON) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

Equity Investment Rating Distribution: Industrials/Multi-Industry Group (as of 31 Dec 2023)

| Coverage Universe | Count | Percent | Inv. Banking Relationships R1 | Count | Percent |
|-------------------|-------|---------|-------------------------------|-------|---------|
| Buy | 45 | 50.56% | Buy | 25 | 55.56% |
| Hold | 26 | 29.21% | Hold | 13 | 50.00% |
| Sell | 18 | 20.22% | Sell | 7 | 38.89% |

Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

| Coverage Universe | Count | Percent | Inv. Banking Relationships R1 | Count | Percent |
|-------------------|-------|---------|-------------------------------|-------|---------|
| Buy | 1895 | 53.62% | Buy | 1083 | 57.15% |
| Hold | 832 | 23.54% | Hold | 454 | 54.57% |
| Sell | 807 | 22.84% | Sell | 383 | 47.46% |

R1 Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.

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Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster^{R2}

| Buy | ≥ 10% | ≤ /0% |
|--------------|-------|-------|
| Neutral | ≥ 0% | ≤ 30% |
| Underperform | N/A | ≥ 20% |

R2Ratings dispersions may vary from time to time where BofA Global Research believes it better reflects the investment prospects of stocks in a Coverage Cluster.

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