

## L3Harris

## Still a "wait-and-see" story – reiterate Neutral

Reiterate Rating: NEUTRAL | PO: 215.00 USD | Price: 209.30 USD

## Same old problems, but intentions are in right place

For L3Harris (NYSE: LHX), the 'usual suspects' (excessive costs, IMS woes) persist. However, intentions remain in the right place post-investor day. We remain constructive on LHX's aims to 1) focus on cutting costs through the LHX NeXt program and 2) pay down debt and deploy remaining capital to shareholders (see post-LHX investor day report). Additionally, we believe the imposition of a Business Review Committee and the cooperation agreement with shareholder DE Shaw will continue to drive transparency and accountability within the ranks. However, many of the programmatic concerns seem to persist. The IMS business continues to lag the broader company (see 4Q23 recap). We continue to wonder when LHX will turn the page and see profitability expansion.

## Need to see progress - reiterate Neutral and PO to \$215

While we look favorably on LHX's efforts to clean up its portfolio, we continue to see the stock as a "wait-and-see" story. We are awaiting signs of progress toward LHX's cost and footprint reduction goals outlined during its 2023 investor day. In the meantime, we continue to value LHX with a 0.8x relative multiple to the S&P 500 on 2025 estimates (unchanged). We believe a multiple in line with LHX's historical relative average and the historical relative average of the defense primes to the S&P 500 fairly reflects upside from heightened defense spending both domestically and abroad offset by continued operational hurdles (Exhibit 1). We revise ests, reiterate Neutral, and raise PO to \$215.

## Outlook implies strong 2025/26 to hit investor day targets

In our view, even after accounting for the integration of AJRD, LHX's 2024 outlook is conservative (only ~20bps operating margin improvement Y/Y at midpoint) despite a full year of LHX NeXt cost savings baked in. The small bump will necessitate a steeper margin improvement in 2025 and 2026 in order for the company to achieve its investor day target of 100bps margin expansion. We expect LHX to come ~15bps short of this expectation, but understand that this could change depending on LHX's progress on cost cutting efforts.

Estimates (Dec) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	12.90	12.36	12.60	14.40	15.80
GAAP EPS	5.49	6.44	8.95	12.22	13.84
EPS Change (YoY)	-0.4%	-4.2%	1.9%	14.3%	9.7%
Consensus EPS (Bloomberg)			12.80	14.07	15.64
DPS	4.90	5.39	5.65	5.94	6.23
Valuation (Dec)					
P/E	16.2x	16.9x	16.6x	14.5x	13.2x
GAAP P/E	38.1x	32.5x	23.4x	17.1x	15.1x
Dividend Yield	2.3%	2.6%	2.7%	2.8%	3.0%
EV / EBITDA*	22.1x	31.4x	15.4x	13.5x	12.6x
Free Cash Flow Yield*	4.8%	4.2%	5.6%	6.5%	6.9%
* For full definitions of <i>IQ</i> method <sup>SM</sup> measures, see page 6.					

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Refer to important disclosures on page 7 to 9. Analyst Certification on page 5. Price
Objective Basis/Risk on page 5.

09 February 2024

Equity

Key Changes		
(US\$)	Previous	Current
Price Obj.	210.00	215.00

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#### Stock Data

Price	209.30 USD
Price Objective	215.00 USD
Date Established	9-Feb-2024
Investment Opinion	B-2-7
52-Week Range	160.25 USD - 219.31 USD
Mrkt Val (mn) / Shares Out	39,671 USD / 189.5
(mn)	
Free Float	99.5%
Average Daily Value (mn)	241.71 USD
BofA Ticker / Exchange	LHX / NYS
Bloomberg / Reuters	LHX US / LHX.N
ROE (2024E)	12.7%
Net Dbt to Eqty (Dec-2023A)	66.7%
ESGMeter™	High

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology".

IMS – Integrated Mission Systems

CAS - Commercial Aviation Solutions

## **iQ**profile<sup>™</sup>L3Harris

iQmethod <sup>™</sup> – Bus Performance*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Return on Capital Employed	5.1%	4.0%	7.7%	8.5%	9.2%
Return on Equity	13.2%	12.6%	12.7%	14.1%	14.9%
Operating Margin	10.7%	13.2%	14.8%	15.3%	15.9%
Free Cash Flow	1,920	1,647	2,206	2,593	2,746
i <b>Q</b> method <sup>™</sup> – <b>Quality of Earnings*</b>					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash Realization Ratio	0.9x	0.9x	1.1x	1.1x	1.1x
Asset Replacement Ratio	0.3x	0.4x	0.4x	0.5x	0.6x
Tax Rate	16.7%	56.9%	13.3%	13.3%	13.3%
Net Debt-to-Equity Ratio	33.2%	66.7%	62.8%	55.4%	49.4%
Interest Cover	6.5x	4.7x	4.8x	7.1x	8.3>
Income Statement Data (Dec)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Sales	17,062	19,419	21,112	22,009	22,890
% Change	-17.2%	13.8%	8.7%	4.3%	4.0%
Gross Profit	4,927	5,113	5,911	6,383	6,867
% Change	-39.6%	3.8%	15.6%	8.0%	7.6%
EBITDA	2,490	1,749	3,570	4,090	4,352
% Change	-29.2%	-29.7%	104.1%	14.6%	6.4%
Net Interest & Other Income	22	(436)	(386)	(217)	(175)
Net Income (Adjusted) % Change	2,496 -5.1%	2,356 -5.6%	2,396 1.7%	2,734 14.1%	2,983 9.1%
Free Cash Flow Data (Dec)					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026
Net Income from Cont Operations (GAAP)	1,063	<b>2023A</b> 46	1,701	2,321	2,614
. , , ,	938		963	938	2,014
Depreciation & Amortization	(568)	1,166 (315)	224	149	904
Change in Working Capital	, ,	. ,		0	02
Deferred Taxation Charge	0 725	(423)	(200)		
Other Adjustments, Net Capital Expenditure		1,622	(260)	(352)	(350)
Free Cash Flow	(238)	(449)	(422)	(462)	(504) <b>2,746</b>
% Change	1,920 -18.4%	1,647 -14.2%	2,206 33.9%	2,593 17.6%	5.9%
Share / Issue Repurchase	-1 <b>0.4%</b> 57	-1 <b>4.2%</b> 24	<b>33.9%</b> 24	24	24
Cost of Dividends Paid	(864)	(868)			(1,177)
Change in Debt	(10)	4,398	(1,075) (750)	(1,127) (750)	(750)
-	, ,		, ,	, ,	,
Balance Sheet Data (Dec) (US\$ Millions)	2022A	2023A	2024E	2025E	2026
Cash & Equivalents	880	560	465	705	798
Trade Receivables					
Other Current Assets	4,238	4,426	4,579	4,593	4,651
	1,636	3,069	2,960	2,992	3,005
Property, Plant & Equipment	2,104	2,862	2,878	2,913	2,969
Other Non-Current Assets	24,666	30,770	30,213	29,794	29,428
Total Assets	33,524	41,687	41,095	40,997	40,851
Short-Term Debt	839	1,965	1,965	1,965	1,965
Other Current Liabilities	4,937	6,039	6,307	6,502	6,655
Long-Term Debt	6,225	11,160	10,410	9,660	8,910
Other Non-Current Liabilities	2,899	3,694	3,434	3,174	2,914
Total Liabilities	14,900	22,858	22,116	21,301	20,444
	18,624	18,829	18,979	19,696	20,407
Total Equity		•		•	
Total Equity & Liabilities  For full definitions of **Month od ** measures see page 6	33,524	41,687	41,095	40,997	40,85

### **Company Sector**

Defense Electronics

#### **Company Description**

L3Harris Technologies is a global aerospace and defense company that focuses on technology driven solutions to mission requirements in sea, land, air, space, and cyber domains. L3Harris is a combined entity resulting from the merger of equals between L3 Technologies and Harris Corporation. The merger, which was announced in the fall of 2018, closed on 1 July 2019. LHX has four segments: Integrated Mission Systems, Space and Airborne Systems, Communication Systems, and Aerojet Rocketdyne.

#### **Investment Rationale**

L3Harris is a leader in defense technologies globally, offering a broad portfolio of defense electronics and communications equipment. Minor overlap between legacy LLL and HRS provides LHX with revenue synergy-driven opportunities to deliver integrated end-to-end solutions that meet future DoD requirements. Management has a proven track record of successful integration. Additionally, LHX's uniquely commercial style business model drives innovation and an increased focus on cost.

#### Stock Data

Average Daily Volume

1,154,873

#### **Quarterly Earnings Estimates**

	2023	2024
Q1	2.86A	2.86E
Q2	2.97A	3.10E
Q3	3.19A	3.13E
04	3.35A	3.51E

\* For full definitions of  $\emph{IQ}$  method  $^{\text{SM}}$  measures, see page 6.

## Cap. deployment: pay down debt then return to investors

Reinforcing their comments from the investor day, management stated that it would focusing on paying down debt in order to bring LHX's leverage ratio down to 3x or less. Any excess capital would then be distributed to shareholders, with the company aiming to return 35-40% of FCF through the dividend and ~\$500mn through share repurchases (in line with 2023 levels). Share buybacks are expected to accelerate through 2025 and 2026, with less focus on M&A in the near future. Our model reflects \$750mn in debt repayment, ~\$1bn in dividend payments, and \$500mn in shares repurchased (>60% of FCF returned to shareholders).

## Record orders further highlights heightened demand

We continue to see LHX benefiting from heightened global demand. 2023 saw a record \$23bn in orders, resulting in record backlog of \$33bn, over double the backlog at the time of the LLL/HRS merger in 2019. Some major wins include a \$247mn US Army award for Manpack and Leader radios as well as an award for increased levels of rocket motors in support of the US Army's Guided Multiple Launch Rocket System (GMLRS) program. Additionally, 2024 is off to strong start, with a \$919mn award from the Space Development Agency (SDA) to provide 18 sensing satellites for Tranche 2 Tracking Layer (T2TL) of its Proliferated Warfighter Space Architecture (PWSA) program (see The Orbit #20).

#### Robust international demand should support margin expansion

Robust international demand continues, which should be a tailwind to margins as FMS and DCS sales generally carry higher margins. This should especially benefit the Communication Systems business, which has the highest concentration of international work through its Tactical Radio business. We expect CS margins to exceed 25% by 2026.

## LHX NeXt – targeting \$1bn in gross savings over 3 years

At LHX's 2023 investor day, significant time was spent detailing the company's LHX NeXt program (see 2023 investor day takeaways). The three-year program is intended to achieve significant cost savings that will unlock over 100bps of margin expansion (~\$400mn). While implementation is slated to cost ~\$400mn, the company aims tox reduce overall costs by 6%, yielding gross savings of ~\$1bn (~\$450mn in direct spend, ~\$200mn in indirect spend, ~\$350mn in workforce and labor). Some specific cost takeouts include:

- Reducing footprint to 200 facilities (vs. current 275)
- Consolidating to two data centers (vs. current 85)
- Reduce IT application portfolio and spend by 25%
- Outsource vendor management to yield a ~5% indirect spending reduction
- Reducing indirect labor costs by 15-20% through organizational redesign and Al adoption
- Reduce supplier spending by 8% through rationalization and inflation claw back

We look favorably upon these efforts. However, we wonder why this has not been done sooner. Many of these problems were carried over from L-3 Technologies, which was the product of roughly 160 acquisitions over 25 years, many of which were never fully integrated. We have little doubt that if they integrate, there is indeed operational upside.

## IMS margins falter on program challenges

The Integrated Mission Systems continues to be the problem child of the LHX portfolio. Management attributes some of the margin lumpiness to aircraft purchases required for ISR aircraft modernization work. No aircraft purchases are planned for 2H24, which



should alleviate some profitability burden through the year. Additionally, LHX is looking to fix operation challenges through a multitude of other tools, including leadership changes, training, and risk management programs. We look favorably on management's newfound emphasis on execution and evaluating the portfolio to streamline operations. LHX's decision to not bid on fixed-price development programs that do not fit the company's risk tolerance can also be seen as a step in the right direction.

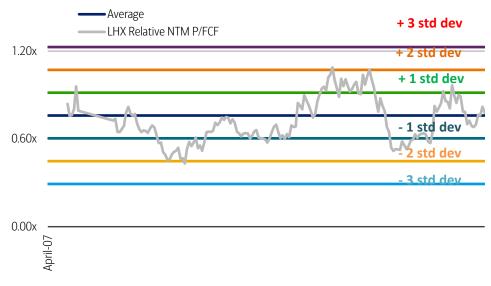
#### PO to \$215 and lower EPS estimates

We raise our PO to \$215 from \$210 based on a 15.8x 2024e P/FCF multiple (unchanged), which reflects a 0.8x relative multiple to the S&P 500 on 2025 estimates (unchanged). We continue to value LHX with a 0.8x relative multiple to the S&P 500 on 2025 estimates (unchanged). We believe a multiple in line with LHX's historical relative average and the historical relative average of the defense primes to the S&P 500 fairly reflects upside from heightened defense spending both domestically and abroad offset by continued operational hurdles.

We lower our EPS estimates on a softer 2024E pushing out the margin ramp through the outyears. We expect EPS of \$12.60 (vs. prior \$13.05) in 2024E, \$14.40 (vs. prior \$14.90) in 2025E, and \$15.80 (vs. prior \$16.20) in 2026E.

### Exhibit 1: LHX P/FCF multiple relative to S&P 500

On average, LHX has historically traded at 0.8x the market multiple on a NTM P/FCF basis



Source: BofA Global Research, FactSet

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## Price objective basis & risk

#### L3Harris (LHX)

Our PO of \$215 is based on an 15.8x 2024E P/FCF multiple. The P/FCF multiple reflects a 0.8x relative multiple to the S&P 500 on 2025 estimates. Improved sentiment on defense spending offset by operational hurdles is reflected through a relative valuation in line with the LHX and defense historical average, in our view.

Upside risk to our PO could result from LHX winning more content on new and existing programs vs. our expectations. Downside risk to our PO could result from continued supply chain challenges and LHX not integrating LLL and HRS as we expect. Integration challenges could put a strain on cash and impact our FCF estimates.

## **Analyst Certification**

I, Ronald J. Epstein, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

#### **US - Aerospace and Defense Coverage Cluster**

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	AerCap Holdings N.V.	AER	AER US	Ronald J. Epstein
	Air Lease Corporation	AL	AL US	Ronald J. Epstein
	Booz Allen Hamilton	BAH	BAH US	Mariana Perez Mora
	BWX Technologies, Inc.	BWXT	BWXT US	Ronald J. Epstein
	CACI International	CACI	CACI US	Mariana Perez Mora
	Cadre Holdings Inc	CDRE	CDRE US	Ronald J. Epstein
	Crane Co.	CR	CR US	Ronald J. Epstein
	Embraer	ERJ	ERJ US	Ronald J. Epstein
	General Dynamics	GD	GD US	Ronald J. Epstein
	HEICO Corporation	HEI	HEI US	Ronald J. Epstein
	Howmet Aerospace Inc.	HWM	HWM US	Ronald J. Epstein
	KBR	KBR	KBR US	Mariana Perez Mora
	Leidos Holdings	LDOS	LDOS US	Mariana Perez Mora
	Leonardo DRS, Inc.	DRS	DRS US	Ronald J. Epstein
	Northrop Grumman	NOC	NOC US	Ronald J. Epstein
	Palantir Technologies	PLTR	PLTR US	Mariana Perez Mora
	Parsons Corporation	PSN	PSN US	Mariana Perez Mora
	RBC Bearings Inc	RBC	RBC US	Ronald J. Epstein
	Rocket Lab	RKLB	RKLB US	Ronald J. Epstein
	Teledyne Technologies Inc	TDY	TDY US	Ronald J. Epstein
	TransDigm Group Inc.	TDG	TDG US	Ronald J. Epstein
	Triumph Group	TGI	TGI US	Ronald J. Epstein
NEUTRAL				
	Albany International	AIN	AIN US	Ronald J. Epstein
	Boeing	BA	BA US	Ronald J. Epstein
	Garmin	GRMN	GRMN US	Ronald J. Epstein
	Hexcel Corporation	HXL	HXL US	Ronald J. Epstein
	L3Harris '	LHX	LHX US	Ronald J. Epstein
	Lockheed Martin	LMT	LMT US	Ronald J. Epstein
	RTX Corp	RTX	RTX US	Ronald J. Epstein
	Textron	TXT	TXT US	Ronald J. Epstein
UNDERPERFORM				
	Bombardier	BDRBF	BDRBF US	Ronald J. Epstein
	Bombardier Inc.	YBBD B	BBD/B CN	Ronald J. Epstein
	CAE Inc.	YCAE	CAE CN	Ronald J. Epstein
	CAE Inc.	CAE	CAE US	Ronald J. Epstein
	Huntington Ingalls Industries	HII	HII US	Ronald J. Epstein
	Mercury Systems	MRCY	MRCY US	Ronald J. Epstein
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#### **US - Aerospace and Defense Coverage Cluster**

 Investment rating
 Company
 BofA Ticker
 Bloomberg symbol
 Analyst

 Spirit AeroSys-A
 SPR
 SPR US
 Ronald J. Epstein

## **P**method<sup>™</sup> Measures Definitions

<b>Business Performance</b>	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) × (1 - Tax Rate) + Goodwill Amortization	Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill
		Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5 Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations — Total Capex	N/A
Quality of Earnings	Numerator	Denominator
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt - Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit	Numerator	Denominator
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap = Current Share Price × Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price × Current Shares + Minority Equity + Net Debt +	Sales
	Other LT Liabilities	
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization

\*\*Methods\*\* is the set of BofA Global Research standard measures that serve to maintain global consistency under three broad headings: Business Performance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently structured, detailed, and transparent methodology. Guidelines to maximize the effectiveness of the comparative valuation process, and to identify some common pitfalls.

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## **Disclosures**

## **Important Disclosures**

#### L3Harris (LHX) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

#### Equity Investment Rating Distribution: Aerospace/Defense Electronics Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	31	62.00%	Buy	23	74.19%
Hold	11	22.00%	Hold	9	81.82%
Sell	8	16.00%	Sell	6	75.00%

#### Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

R1 Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.

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# Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster<sup>R2</sup>

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Inderperform	N/A	≥ 20%

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