

#### Crane Co.

# Not a swan song, opportunities for upside abound - Reiterate Buy, Raise PO to \$140

Reiterate Rating: BUY | PO: 140.00 USD | Price: 123.50 USD

#### Stand-alone Crane is only just getting started

In its first 8-months as a stand-alone company, Crane (NYSE: CR) is demonstrating the potential that can be unlocked from a leaner, well-funded, and more focused company. CR's unique position to the comm'l aero recovery and defense modernization is creating new opportunities faster than anticipated (See Exhibit 1). Additionally, their pricing and cost reduction strategy resulted in adj. op. margins increasing 320bps Y/Y. We anticipate this pricing and cost strategy to lift margins another >100bps in 2024. These drivers coupled with an actionable M&A pipeline lead us to raise our PO to \$140 (from \$110).

#### **Commercial Aero portfolio well hedged from OEM distress**

Despite the noise surrounding the Commercial Aero OEM production ramp, Crane continues to stand out as an expert operator. Although CR is not immune to the <u>Boeing production ramp freeze</u>, in disruption CR finds opportunities. 737MAX content (sensors, power conversion, fluid management) ear-marked for OEM delivery, can instead be transitioned to aftermarket customers at higher margins. We see additional opportunity in the widebody market which, so far, has had a smoother ramp and is accelerating.

#### Defense positioned to meet demand step-up

CR's program agnostic tech development strategy continues to pay dividends, especially in the defense segment. Defense aftermarket revenue increased ~16% Y/Y, in addition to Defense OEM revenue up ~9%. We expect the strong demand will lead to low-teens growth in both Defense OEM and aftermarket revenue in 2024. The defense product portfolio is well positioned to benefit over the next decade as the Department of Defense (DoD) prioritizes fleet modernization and readiness. We expect near term tail-winds from new ramping programs (AESA radars, LTAMS, Sentinel, TPY-4) and upgrades on legacy platforms (F-110 and F-16).

#### More M&A coming through the pipe

We expect increased M&A activity in 2024, with \$3.8bn remaining of the \$4bn allocated to CR's capital deployment strategy. We continue to see their M&A strategy of acquiring niche IP driven companies to gain access to new technologies and program content, as a winning formula. The strategy is exemplified with the recent bolt-on of the aero supplier, "Vian" which increased content on the A350, A320neo, 737MAX, and F-35.

Estimates (Dec) (US\$)	2022A	2023A	2024E	2025E	2026E
EPS	7.38	5.04	4.90	5.70	6.35
GAAP EPS	3.54	3.55	4.90	5.70	6.35
EPS Change (YoY)	7.3%	-31.7%	-2.8%	16.3%	11.4%
Consensus EPS (Bloomberg)			4.80	5.50	6.12
DPS	1.88	0.72	0.80	0.88	0.96
Valuation (Dec)					
P/E	16.7x	24.5x	25.2x	21.7x	19.4x
GAAP P/E	34.9x	34.8x	25.2x	21.7x	19.4x
Dividend Yield	1.5%	0.6%	0.6%	0.7%	0.8%
EV / EBITDA*	36.7x	21.2x	16.2x	14.5x	13.3x
Free Cash Flow Yield*	-3.0%	2.1%	3.7%	4.3%	4.8%
* For full definitions of <i>iQ</i> method <sup>SM</sup> measures, see page 6.					

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Refer to important disclosures on page 7 to 9. Analyst Certification on page 5. Price
Objective Basis/Risk on page 5.

Timestamp: 04 March 2024 09:53AM EST

#### 04 March 2024

#### Equity

Key Changes		
(US\$)	Previous	Current
Price Obj.	110.00	140.00
2024E Rev (m)	2,190.6	2,259.0
2025E Rev (m)	2,306.6	2,428.4
2026E Rev (m)	2,429.8	2,560.1
2024E EPS	4.60	4.90
2025E EPS	5.25	5.70
2026E EPS	5.95	6.35

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#### Stock Data

Price	123.50 USD
Price Objective	140.00 USD
Date Established	4-Mar-2024
Investment Opinion	C-1-7
52-Week Range	67.28 USD - 127.83 USD
Mrkt Val (mn) / Shares Out	7,101 USD / 57.5
(mn)	
Free Float	85.4%
Average Daily Value (mn)	33.15 USD
BofA Ticker / Exchange	CR / NYS
Bloomberg / Reuters	CR US / CR.N
ROE (2024E)	17.8%
Net Dbt to Eqty (Dec-2023A)	-6.0%
ESGMeter™	NLA

ESGMeter is not indicative of a company's future stock price performance and is not an investment recommendation or rating. ESGMeter is independent of BofA Global Research's equity investment rating, volatility risk rating, income rating, and price objective for that company. For full details, refer to "BofA ESGMeter Methodology".

OEM: Original Equipment Manufacturer

## **iQ**profile<sup>™</sup> Crane Co.

<i>iQ</i> method <sup>SM</sup> − Bus Performance*					
(US\$ Millions)	2022A	2023A	2024E	2025E	2026E
Return on Capital Employed	1.7%	12.0%	14.3%	14.4%	15.2%
Return on Equity	28.4%	23.2%	17.8%	17.4%	18.3%
Operating Margin	11.6%	13.6%	16.9%	17.8%	18.4%
Free Cash Flow	(210)	151	261	307	344
<i>iQ</i> method <sup>™</sup> – Quality of Earnings*					

(US\$ Millions)	2022A	2023A	2024E	2025E	2026E
Cash Realization Ratio	-0.4x	0.7x	1.1x	1.1x	1.1x
Asset Replacement Ratio	0.5x	1.1x	1.2x	1.4x	1.4x
Tax Rate	35.7%	23.7%	23.0%	23.0%	23.0%
Net Debt-to-Equity Ratio	-2.4%	-6.0%	-26.9%	-25.9%	-26.3%
Interest Cover	6.8x	12.5x	17.8x	20.1x	21.9x

#### Income Statement Data (Dec)

(US\$ Millions)	2022A	2023A	2024E	2025E	2026E
Sales	2,035	2,086	2,259	2,428	2,560
% Change	-40.3%	2.5%	8.3%	7.5%	5.4%
Gross Profit	714	805	904	971	1,024
% Change	-51.4%	12.7%	12.2%	7.5%	5.4%
EBITDA	187	323	423	475	515
% Change	-71.2%	72.7%	30.8%	12.2%	8.5%
Net Interest & Other Income	247	(17)	(14)	(13)	(12)
Net Income (Adjusted)	422	290	283	323	354
% Change	3.6%	-31.3%	-2.3%	14.1%	9.5%

#### Free Cash Flow Data (Dec)

(U	JS\$ Millions)	2022A	2023A	2024E	2025E	2026E
	Net Income from Cont Operations (GAAP)	202	204	283	323	354
	Depreciation & Amortization	119	39	41	42	43
	Change in Working Capital	690	(50)	(48)	(47)	(37)
	Deferred Taxation Charge	(15)	(22)	0	0	0
	Other Adjustments, Net	(1,148)	21	36	46	46
	Capital Expenditure	(58)	(43)	(51)	(57)	(63)
	Free Cash Flow	-210	151	261	307	344
	% Change	NM	NM	72.8%	17.7%	12.0%
	Share / Issue Repurchase	(188)	22	(261)	(261)	(261)
	Cost of Dividends Paid	(106)	(57)	(46)	(50)	(54)
	Change in Debt	399	199	0	0	0
	Depreciation & Amortization Change in Working Capital Deferred Taxation Charge Other Adjustments, Net Capital Expenditure Free Cash Flow % Change Share / Issue Repurchase Cost of Dividends Paid	690 (15) (1,148) (58) -210 NM (188) (106)	(50) (22) 21 (43) <b>151</b> <b>NM</b> 22 (57)	(48) 0 36 (51) <b>261</b> <b>72.8%</b> (261) (46)	(47) 0 46 (57) <b>307</b> <b>17.7%</b> (261) (50)	(3 (6 <b>34</b> <b>12.0</b> (26

#### **Balance Sheet Data (Dec)**

(US\$ Millions)	2022A	2023A	2024E	2025E	2026E
Cash & Equivalents	427	330	741	737	767
Trade Receivables	271	306	335	360	379
Other Current Assets	432	455	469	504	531
Property, Plant & Equipment	248	271	290	315	344
Other Non-Current Assets	887	972	962	952	942
Total Assets	2,265	2,334	2,797	2,868	2,964
Short-Term Debt	0	0	0	0	0
Other Current Liabilities	446	467	461	474	484
Long-Term Debt	400	249	249	249	249
Other Non-Current Liabilities	278	258	258	258	258
Total Liabilities	1,124	973	967	980	990
Total Equity	1,142	1,360	1,830	1,888	1,974
Total Equity & Liabilities	2,265	2,334	2,797	2,868	2,964

<sup>\*</sup> For full definitions of  $\emph{IQ}$  method  $^{\text{SM}}$  measures, see page 6.

#### **Company Sector**

Aerospace

#### **Company Description**

Crane Co. (CR) is a diversified manufacturer of engineered industrial products operating in three segments: 1) Process Flow Technologies. which is split between Process Valves & Related products and Pumps & Systems, 2) Aerospace & Electronics, which provides one integrated source for sensing, power, braking, and electronics products, and 3) Payment & Merchandising Technologies, which provides cash and cashless payment systems and manufactures automatic merchandisers.

#### **Investment Rationale**

Crane is a mostly a mid- to late-cycle beneficiary of an economic recovery. The company is poised to expand margins in its legacy businesses while also looking to expand its portfolio across Aerospace & Electronics and Process Flow Technologies through strategic M&A.

#### **Stock Data**

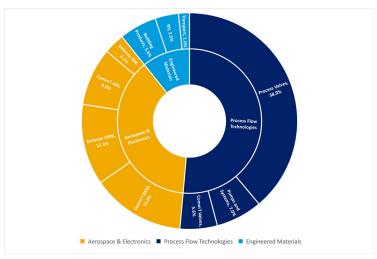
Average Daily Volume	268,459

#### **Quarterly Earnings Estimates**

	2023	2024
Q1	1.25A	NA
Q2	1.10A	NA
Q3	1.03A	NA
Q4	0.80A	NA



**Exhibit 1: We see upside for A&E to expand its overall portfolio presence above the current ~38%** BofA: 2024 Revenue by sub-segment



Source: BofA Global Research

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#### PFT - Macro constrained for now, solid long-term trends

Across our coverage, those with industrial exposure have noted the slowdown in CapEx spending in Europe and China. In the near term, we anticipate Process Flow Technologies' (PFT) organic growth to be constrained by the weaker macro. However, PFT's portfolio and IP driven product development remains poised to benefit from a recovery in CapEx with exposure in high-growth markets. We are forecasting, 4.8% growth Y/Y in the segment, primarily related to revenues from acquisitions. Additionally, we do see an opportunity for a recovery in the macro closer to the end of the 2024, after reaching a trough 3Q2024.

#### New wins helping offset macro decline

Even in a constrained environment CR's was able to secure multiple wins due to their unique technology developments. Strategic wins in target growing markets included a \$5mn contract in pharmaceuticals supporting oncology therapies, a \$12mn win in China supporting chemical manufacturing, and a \$4.5mn win in US liquefied natural gas (LNG) production. Additionally, new product launches in hydrogen are already being booked and delivered to new customers. Management expects to see a major inflection point of orders in Hydrogen in 2025, which will support meaningful growth through the next decade.

#### Margin expansion focus: Pricing and cost discipline

Crane's pricing and cost reduction strategy resulted in adjusted operating margins increasing 320bps Y/Y, and management continues to see opportunities for further improvement. In PFT the focus remains on exercising pricing power to offset volumes decline. In Aerospace & Electronics, while limited on pricing due to LTA, excess costs are being trimmed aggressively. Management has acted quickly to adjust staffing and shifting personnel to manage supply chains constrains and reduce production inefficiencies. With the assertive pricing and disciplined attention to cost we expect operating margins to improve ~100bps in 2024. In the mid-term we expect further improvements with opportunity for upside with improve overhead absorption on higher volumes and program maturation.

#### Increasing estimates on stronger aftermarket demand

With the strong demand environment supporting Aerospace & Electronics growth (especially in the aftermarket) along with the margin expansion strategy offsetting lower PFT volumes we are increase our EPS estimates. In 2024E we now anticipate \$4.90 (vs.



prior \$4.60), in 2025E: \$5.70 (vs. prior \$5.25), 2026E: \$6.35 (vs. prior \$5.95), and 2027E \$7.05 (vs. prior \$6.70).

#### Reiterate Buy; Increase PO to \$140

We reiterate our Buy and increase our PO to \$140 (from \$110) to account for stronger aftermarket growth and market rerating. We value CR on relative EV/EBITDA multiple and roll our estimate forward one year to 2025 (from 2024). Our valuation uses 1.3x (unchanged) relative multiple to the S&P500 on 2025. We believe this fairly reflects the strong performance CR has demonstrated as a stand-alone company, the value unlocked from both operational and portfolio shaping over the last seven years, and the upside of inorganic growth as the company aggressively pursues M&A. Applying this multiple we derive a \$140 PO.



#### Price objective basis & risk

#### Crane Co. (CR)

We value CR on relative EV/EBITDA multiple on 2025 estimates. We assume a 1.3x relative multiple to the S&P500 on 2025. We believe this fairly reflects the strong performance CR has demonstrated as a stand-alone company, the value unlocked from both operational and portfolio shaping over the last seven years, and the upside of inorganic growth as the company aggressively pursues M&A. Applying this multiple we derive a \$140 PO.

Downside risks to our PO are: Another downturn in commercial aviation, due to an exogenous factor or natural business cyclicality, could adversely affect CR's financial results. CR could be materially affected by increased R&D expense if serious complications should arise from new platforms. A decline in US bill circulation could negatively affect Payment. Weakness in chemicals, oil and gas, and power, could materially affect the outlook for Process Flow Technologies. Increasing asbestos claims could result in higher settlement or defense costs and thus affect CR's financial results.

Upside risks to our PO are: a faster recovery in its end-markets than expected, particularly in commercial aerospace, acquisitions could provide upside to our estimates, better than-expected execution could increase the company's earnings power, and share buybacks could be greater than anticipated.

#### **Analyst Certification**

I, Ronald J. Epstein, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

**US - Aerospace and Defense Coverage Cluster** 

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
BUY				
	AerCap Holdings N.V.	AER	AER US	Ronald J. Epstein
	Air Lease Corporation	AL	AL US	Ronald J. Epstein
	Booz Allen Hamilton	BAH	BAH US	Mariana Perez Mora
	BWX Technologies, Inc.	BWXT	BWXT US	Ronald J. Epstein
	CACI International	CACI	CACI US	Mariana Perez Mora
	Cadre Holdings Inc	CDRE	CDRE US	Ronald J. Epstein
	Crane Co.	CR	CR US	Ronald J. Epstein
	Embraer	ERJ	ERJ US	Ronald J. Epstein
	General Dynamics	GD	GD US	Ronald J. Epstein
	HEICO Corporation	HEI	HEI US	Ronald J. Epstein
	Howmet Aerospace Inc.	HWM	HWM US	Ronald J. Epstein
	KBR	KBR	KBR US	Mariana Perez Mora
	Leidos Holdings	LDOS	LDOS US	Mariana Perez Mora
	Leonardo DRS, Inc.	DRS	DRS US	Ronald J. Epstein
	Northrop Grumman	NOC	NOC US	Ronald J. Epstein
	Palantir Technologies	PLTR	PLTR US	Mariana Perez Mora
	Parsons Corporation	PSN	PSN US	Mariana Perez Mora
	RBC Bearings Inc	RBC	RBC US	Ronald J. Epstein
	Rocket Lab	RKLB	RKLB US	Ronald J. Epstein
	Teledyne Technologies Inc	TDY	TDY US	Ronald J. Epstein
	TransDigm Group Inc.	TDG	TDG US	Ronald J. Epstein
	Triumph Group	TGI	TGI US	Ronald J. Epstein
NEUTRAL				
	Albany International	AIN	AIN US	Ronald J. Epstein
	Boeing	BA	BA US	Ronald J. Epstein
	Garmin	GRMN	GRMN US	Ronald J. Epstein
	Hexcel Corporation	HXL	HXL US	Ronald J. Epstein



#### **US - Aerospace and Defense Coverage Cluster**

Investment rating	Company	BofA Ticker	Bloomberg symbol	Analyst
	L3Harris	LHX	LHX US	Ronald J. Epstein
	Lockheed Martin	LMT	LMT US	Ronald J. Epstein
	RTX Corp	RTX	RTX US	Ronald J. Epstein
	Textron	TXT	TXT US	Ronald J. Epstein
UNDERPERFORM				
	Bombardier	BDRBF	BDRBF US	Ronald J. Epstein
	Bombardier Inc.	YBBD B	BBD/B CN	Ronald J. Epstein
	CAE Inc.	YCAE	CAE CN	Ronald J. Epstein
	CAE Inc.	CAE	CAE US	Ronald J. Epstein
	Huntington Ingalls Industries	HII	HII US	Ronald J. Epstein
	Mercury Systems	MRCY	MRCY US	Ronald J. Epstein

### *Q*method<sup>™</sup> Measures Definitions

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) $\times$ (1 $-$ Tax Rate) + Goodwill Amortization	Total Assets — Current Liabilities + ST Debt + Accumulated Goodwill
Return On Equity Operating Margin Earnings Growth Free Cash Flow	Net Income Operating Profit Expected 5 Year CAGR From Latest Actual Cash Flow From Operations — Total Capex	Amortization Shareholders' Equity Sales N/A N/A
Quality of Earnings Cash Realization Ratio Asset Replacement Ratio Tax Rate Net Debt-To-Equity Ratio Interest Cover	Numerator Cash Flow From Operations Capex Tax Charge Net Debt = Total Debt — Cash & Equivalents EBIT	Denominator Net Income Depreciation Pre-Tax Income Total Equity Interest Expense
Valuation Toolkit Price / Earnings Ratio Price / Book Value Dividend Yield Free Cash Flow Yield Enterprise Value / Sales	Numerator Current Share Price Current Share Price Annualised Declared Cash Dividend Cash Flow From Operations — Total Capex EV = Current Share Price × Current Shares + Minority Equity + Net Debt + Other LT Liabilities	Denominator Diluted Earnings Per Share (Basis As Specified) Shareholders' Equity / Current Basic Shares Current Share Price Market Cap = Current Share Price × Current Basic Shares Sales
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization

EV / EBITDA Enterprise Value Basic EBIT + Depreciation + Amortization

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#### **Disclosures**

#### **Important Disclosures**

#### Crane (CR) Price Chart



B: Buy, N: Neutral, U: Underperform, PO: Price Objective, NA: No longer valid, NR: No Rating

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark grey shading indicates the security is restricted with the opinion suspended. Medium grey shading indicates the security is under review with the opinion withdrawn. Light grey shading indicates the security is not covered. Chart is current as of a date no more than one trading day prior to the date of the report.

#### Equity Investment Rating Distribution: Aerospace/Defense Electronics Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	31	62.00%	Buy	23	74.19%
Hold	11	22.00%	Hold	9	81.82%
Sell	8	16.00%	Sell	6	75.00%

#### Equity Investment Rating Distribution: Global Group (as of 31 Dec 2023)

Coverage Universe	Count	Percent	Inv. Banking Relationships R1	Count	Percent
Buy	1895	53.62%	Buy	1083	57.15%
Hold	832	23.54%	Hold	454	54.57%
Sell	807	22.84%	Sell	383	47.46%

R1 Issuers that were investment banking clients of BofA Securities or one of its affiliates within the past 12 months. For purposes of this Investment Rating Distribution, the coverage universe includes only stocks. A stock rated Neutral is included as a Hold, and a stock rated Underperform is included as a Sell.

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# Investment rating Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster<sup>R2</sup>

Buy	≥ 10%	≤ 70%
Neutral	≥ 0%	≤ 30%
Inderperform	N/A	≥ 20%

R2Ratings dispersions may vary from time to time where BofA Global Research believes it better reflects the investment prospects of stocks in a Coverage Cluster.

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