## FINAL ANALYSIS: DIGITAL SERVICE BUSINESSAND MARKETING

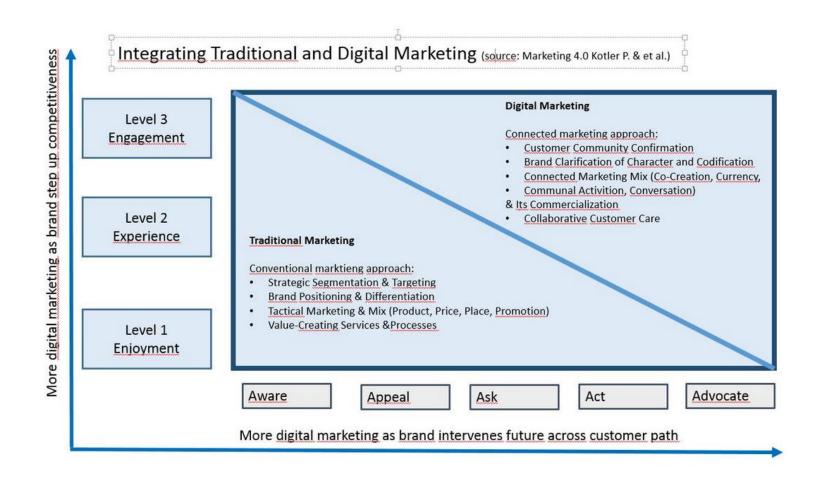
## INSTRUCTIONS: USE THIS WORKBOOK TO GUIDE YOU IN YOUR FINAL ANALYSIS

- Save this workbook template in your own laptop
- Do your assignment "Final analysis" according to this workbook template. You can add more pages/slides, if needed, but do not remove any pages.
- The Final analysis consists of many small tasks which you are expected to document into this workbook.
- Use course book (Kotler P., Kartajaya H., Setiawan I., Marketing 4.0 Moving from Traditional to Digital), Google & Hubspot learning material (videos) as your background material when doing this work.

## INSTRUCTIONS IN A NUTSHELL

- Observe Zalando, H&M and Ikea marketing and sales approach in both digital (e.g. website, social media channels, SEO/SEM, bloggers, Youtube) and traditional channels (e.g. Store, TV, print media, radio, outdoor) during the course.
- Observe for at least four (4) weeks.
- If you prefer observing a company of your own interest you can replace one of the preselected companies with that.
- Read the theory (Kotler) and START OBSERVING RIGHT AWAY©!
- You can do this online and/or when out in the city. Take notes, pictures, screen shots etc. during your observation process. Include dates when you made your observations. You are expected to attach those to your workbook (Final analysis)
- The key is to analyze, compare and summarize your observations, notes, pictures etc. into this workbook
- Describe also the process (i.e. what you did) of your work in every place where indicated in the template file. Process is equally as important as the result.

## THIS IS THE FRAMEWORK FOR YOUR ANALYSIS — READ MORE IN THE BOOK



## COMPARE HUBSPOT (LEFT) AND GOOGLE (RIGHT) TO THE KOTLER 5 A'S (OPTIONAL)

Awareness Stage Consideration Stage **Decision** Stage



Prospect is experiencing and expressing symptoms of a problem or opportunity. Is doing educational research to more clearly understand, frame, and give a name to their problem.



Prospect has now clearly defined and given a name to their problem or opportunity. Is committed to researching and understanding all of the available approaches and/or methods to solving the defined problem or opportunity.



Prospect has now decided on their solution strategy, method, or approach. Is compiling a long list of all available vendors and products in their given solution strategy. Is researching to whittle the long list down to a short list and ultimately make a final purchase decision.



# OBSERVE CONTENT, CALL-TO-ACTION AND CHANNELS BASED ON FIVE A'S FRAMEWORK

Consider the following questions to understand Zalando, H&M and Ikea business (or your own preferred company) and their approach to integrated Sales & Marketing. In total you are expected to observe 3 companies:

- What is the promise/message/unique selling proposition/value proposition/slogan of these companies to their customers? Of course, they sell fashion, furniture, etc. but that's not enough.
- Which channels/media do the companies use to advertise/communicate about their products to create Awareness or to support potential customers at their AWARENESS phase? And what kind of message do they use to get your attention? (select at least 3 channels)
- How do they generate interest in the APPEAL phase? What kind of format, which channel/media and what kind of message?
- How do the companies support and help to find the right service/product in the ASK phase? What kind of content and tools, what kind of message in what kind of channel/media?
- What do they do to encourage to buy (ACT phase)? Is it easy to buy and get the product? Think both online and store purchases. What kind of format, which channel/media and what kind of message?
- How are customers encouraged to recommend the company or the products in their networks in the ADVOCATE phase? What kind of format, which channel/media and what kind of message?
- Do you find some marketing automation that tracks your moves?

### 1. ZALANDO VALUE PROPOSITION

What is the company value proposition for it's customers and how it is shown in it's marketing?

#### **Answer here:**

Zalando have largest selection of clothes, shoes and accessories online. Selection is also varying(street fashion, designer products). Zalando is available in many European countries. Zalando wants to make shopping easy, safe and affordable by making personalized feed, offering free delivery and secure payment methods.

https://www.zalando.co.uk/about-us/

They market their products for all and they market varying products. That's done by for example using personalized feeds in their website and by help of social media. Zalando is fashion retailer and it claims to have more brands than any other its rivals. Zalando offers discounts and it has also own social media channels for different countries. It's easy to check their selection for example from the social media and go to buy it.

## 1. ZALANDO: [OBSERVATIONS]

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?	Get to know us and our selection. CTA:There wasn't any CTA.	Here is closer look what we have to offer. Biggest collection of fashion and trends for women, men and kids. CTA: Show the product.	Is there something you would like to know? Can we help somehow? CTA:Description, Size&Fit, Delivery, Reviews.	Buying is easy and secure. CTA:Add to bag. Only x amount pieces left. Go to checkout. Add a voucher.	This is what others think about this product. What do you think? CTA: Share your opinion.
How: Which channels/media and what kind of content	Social media: Instagram. Text, pictures.	Social media: Instagram. Text, pictures, videos.	Website: Pictures, text, information about the	Website: Pictures and text.	Website:Text and pictures.
format (pictures, text, blog, videos)? Answer with text and pictures	sannajornvik  Wasarih, karapanuur köyrb,är zalando karsaa  10  Parti par	Zalando  4 469 853 t 1 445  Julio sut Seurarjat Seuretaan  Zalando Ostrosel ja skrift liiskauppa We believe in a werdi where awayana is Atheraba thomackas.  © (zalando la men. y 656 Niyda kannas britovasunikhi Seuras  Viesti Sahkaposti  Eng cone: erabedast Securavity andre Pride	information about the product and other similars you might be sinterested.  4 469 853 t 1 445 Sourcear Sourcear similars you might be interested.  18 18 18 18 18 19 19 18 18 18 18 18 18 18 18 18 18 18 18 18	Your bag (I item)  Rigners  Ri	3.8 Share your opinion  Share your opinion  If came are an animal defining at a first level a long as the level a long as the level and to reach the companion opinion to the level and
Conclusions: How consistent is the message based on value proposition?					

### 1. ZALANDO: [OBSERVATIONS]

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures		Social media: Facebook. Pictures,text.  Etusivu Julkaisut Tapahtumat Arvoslehat Vide  Zalando 14. maalide. kella 13.00 · © Schick + Casuali Jil macht's vorl  Ihren Look findet ihr hier Zin.do/Jil Chic + rentol Jil pelaa sitä!  Löydät hänen ilmeensä täältä Zin.do/Jil ③ · Andol käännäs.			
Conclusions: How consistent is the message based on value proposition?					

### 1. ZALANDO: [OBSERVATIONS]

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	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures		Website: Pictures, text.  Social media: YouTube.Pictures, text, video.			
Conclusions: How consistent is the message based on value proposition?	Message is not that consistent in aware phase. Message is more general in aware stage in my opinion. It could be in any fashion retailer's collaboration.	I would say it is very consistent. They show in their varying channels that they have large selection for everybody. Also from the front page you can see them offering free delivery and safe and easy shopping.	Message is even more consistent than in Appeal phase. They want to make shopping easy by providing information about the product and other similars they have to offer. Also this personalised feed recommends you products you might like. Also you see the delivery section at the same time.	Message is quite consistent. In this step it is more like "Buy this". They try to offer other products and there are information about prices and delivery. In order to buy you need to register or sign in so the buying is not that fast and easy in that point.	It's not that wide in this final phase. It's only to help them to stock only the best products.

### 1. ZALANDO: [INSERT YOUR OBSERVATION PICTURES & **ADDITIONAL MATERIAL HEREI**

Space reserved for additional material

Nävtä tuotteet OOA 2 378 tykkää tästä zalando Style has no age limit.

P Top: M1421D02F-E11 #madsnørgaard

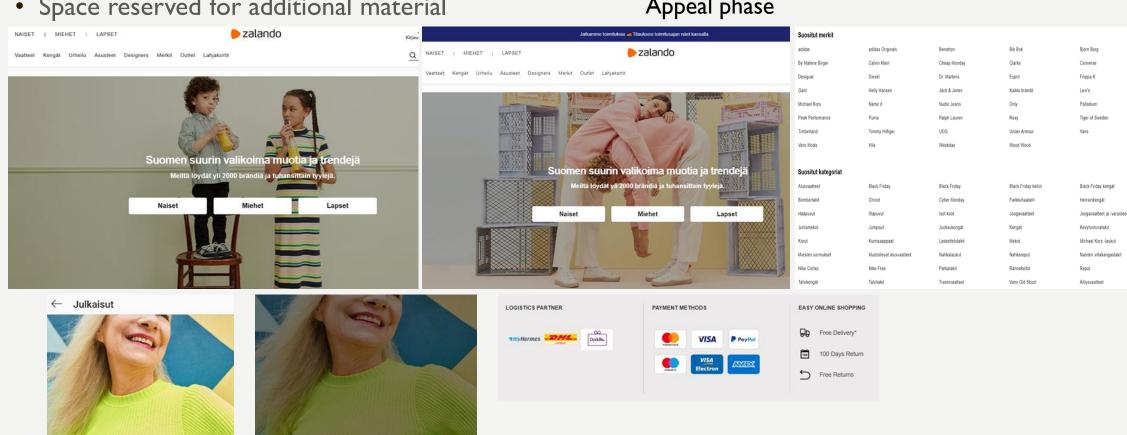
#zalando #zerotypes #fluro #sportsluxe

Tässä kuvassa

Mads Nørgaard HOT

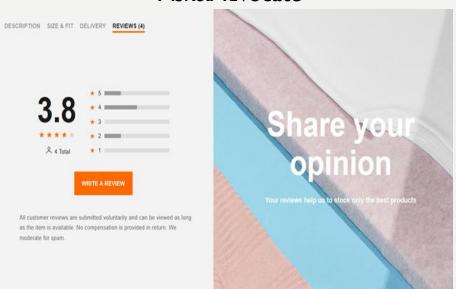
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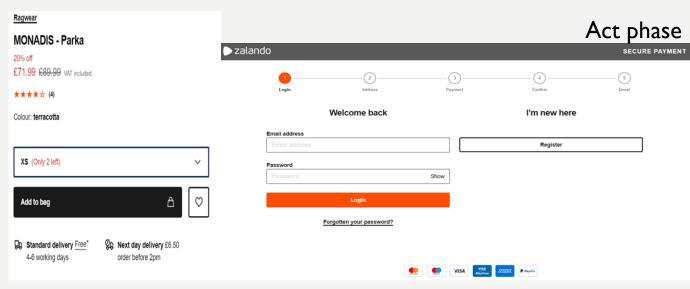
#### Appeal phase

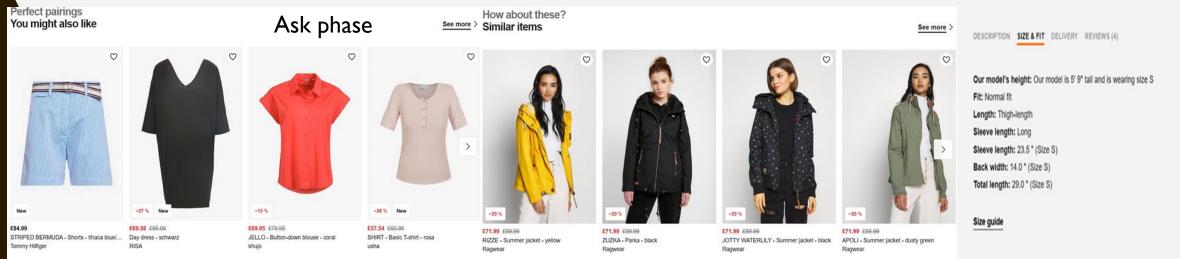


## 1. ZALANDO: IINSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE!

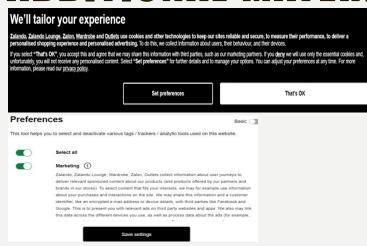
#### Ask&Advocate







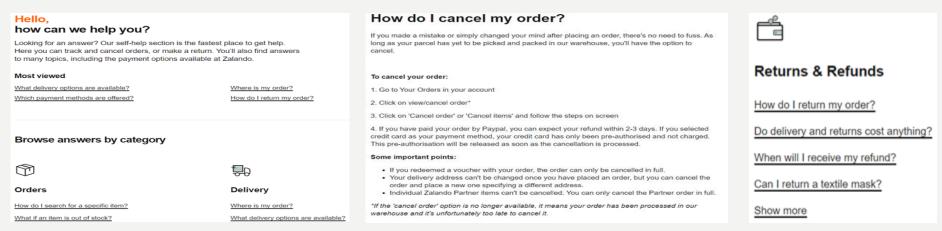
## 1. ZALANDO: (INSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE)



There must be information abut cookies and why user data is sored and used. Zalando has this information when entering to the site. It's also possible to change the options later.



First site they also have easy access to the delivery and return and help sections. Also these informations are available in the bottom of every site.

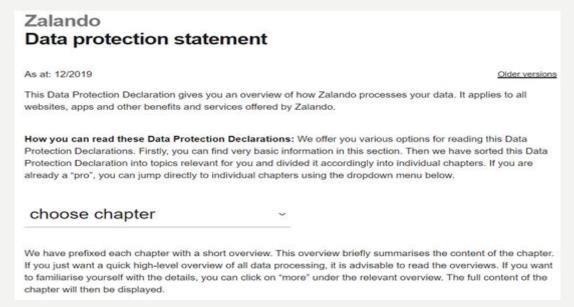


I would say that it is pretty easy to find the cancellation policies from the site and for me the policies are easy to understand. Cancelling is possible before the parcel is picked and packed. There are also guidelines for doing the cancellation. Also you can find information for example returns, refunds, payments etc and those are also easy to understand. In the bottom of the site there are terms&conditions for orders. It was more formal than help-section and in my opinion it was harder to read and understand.

When comparing these three companies I would say that Zalando's cancellation policies were the easiest to find.

## 1. ZALANDO: (INSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE)

On the bottom of the site there is also "Privacy policy" and it was all about customers personal data usage and collection. It was a little bit hard to read and understand because of the language and formal vocabulary.





On the bottom of the site is also clickable Android and Apple logos. If you click the logo, the new site opens and there are more information about Zalando-app for the phone. There are no terms of use but I think if you download the app you can see them.

### 2. H&M VALUE PROPOSITION

What is the company value proposition for it's customers and how it is shown in it's marketing?

#### **Answer here:**

H&M Offers quality fashion and home interior products at the best price. Product prices are low and selection is large. Also sustainability is important for the company. They aim to offer great design to everybody. They offer clothes for all kinds of situations and purposes and for all seasons and styles. https://hmgroup.com/about-us.html, https://hmgroup.com/brands/hm.html

Company markets its products by telling how cheap they are and what's the price. Also they have sales and discounts they use in their marketing efforts. The ads usually contains several products and those are for women, men and kids and also for home. Goal of sustainability is shown in their website and social media posts. H&M is also in many countries world wide and they market different things in different countries.

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?	Get to know us and what we have to offer. CTA:Offer valid from x to x. Buy now.	Do you want to know more about our products. CTA: Tap link to shop our feed! Buy now!	What others think about this. CTA: See the reviews of this product.	It's easy and secure to buy this and it benefits you. CTA:Add to basket. Checkout securely.	We hope you will buy more from us and become more loyal customer. CTA:Share
How: Which channels/media and	Social media:Facebook(spons	Social media: Instagram. Text,	Website: Pictures and text.	Website: Pictures and text.	Website: Pictures and text.
what kind of content format (pictures, text, blog, videos)? Answer with text and pictures	Ored ad). Text, pictures.  Tocebook  Tocebook  Total  Tota	pictures.	Balloon-sleeved dress AD 99:00 Pattern 475 Dark Make gree  Size M  Siz	LARSE FORDS SEE NEE MENDRES SEE  AND LARSE FORDS SEE NEE MENDRES SEE  AND LARSE FORD SEE NEE MENDRES SEE  AND LARSE FORD SEE NEE MENDRES SEE  AND LARSE FORD SEE NEE MENDRES SEE  AND LARSE SEE NEED SEE NEED SEE NEED SEE  AND LARSE SEE NEED SEE NEED SEE NEED SEE NEED SEE NEED SEE NEED SEE  AND LARSE SEE NEED S	Appropriate Approp
Conclusions: How consistent is the message based on value proposition?					

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures	Banner Advertising: Websites, Gulf News, Facebook and Instagram apps.  Mainos (artikkeli jatku alia)  O  SALE SOV. 70% OFF	Website:text, pictures.  Free delivery on all orders until futter notice.  HM  What are you looking for?  Shop Online 24/7  AB HOURS ONLY  BUY 2 GET 1 FREE ON SALE ITEMS  Offer valid cottine until March 25.			
Conclusions: How consistent is the message based on value proposition?					

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures	Talo&Koti-magazine advertising: Text and pictures.  Lempe tunnelmavalo sopii makuuhunneeseen. Dots-valasin 60 e, Kodin Lom. Aina on hyvä syy kattaa nätsit. Pellavalautasiinat 10 e/2 kpl, H&M Horne. Kala kulvalla maalla, Koristekala 15,95 e, Zarahome.com.	Social media: Facebook. Text and pictures.  HEAM & COMPANY TO STAND TO STAN			
Conclusions: How consistent is the message based on value proposition?					

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures		Social media: Youtube.  Pictures, text, videos.  10.47 H&M			
Conclusions: How consistent is the message based on value proposition?					

	Z. IIQM. IODOLIIVAIIONOI					
WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE	
What: What is the message in each phase? What kind of CTAs are used?						
How:Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures						
Conclusions: How consistent is the message based on value proposition?	It's pretty accurate. They show their large collection with low prices. The selection is also suitable for many kinds of people and styles. Sustainability aspect is not in a big part in this phase.	It's consistent. They offer varying products for different people and for different ocassions. The sustainability is in bigger role than in Aware phase.	I would say it's very consistent. You see the price, there are multiple options. During the observation period I noticed that different websites (Finland, UAE, UK) have different options. For example Finnish site were this "Backround of the product" but it wasn't available in UAE website (see Additional material). So different websites adduces different things.	I think it's not that consistent in this phase. The price is shown to the customer but the follow-up is basically just the buying process which is pretty easy.	In advocate phase the message is not that consistent in compared to the value proposition. You can share your thought about the prodct for others in your network or other prople those are using H&M website.	

### 2. H&M: [INSERT YOUR OBSERVATION PICTURES & **ADDITIONAL MATERIAL HEREI**

KOVAKUORIAISET

muutkin kuin kotiväki.

Matto 49 e. pompula-

tyyny 29 e ja kori 15 e.

99.90 e. kastelukannu

22,90 e ja terrakotta

tyyny 9,90 e, Granit.

Vihreä tyyny 15 e, H&M

Home. Kovakuoriaiset

Day. Rottinkipöytä

MUKAAN Parvekkeella viihtyvät

Space reserved for additional material







Spend more save more

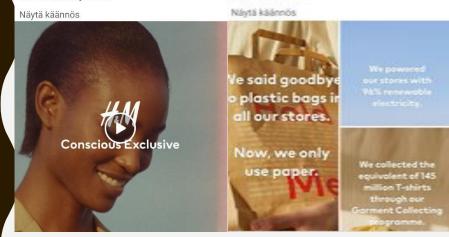


Näytä kaikki 7 kommenttia



Introducing the 11th collection from Conscious Exclusive: Emotionally durable pieces made from more sustainably sourced materials. Avaliable now at ae... Näytä lisää

A day for turning off all the lights and shedding a light on things that make tomorrow feel brighter. Three actions we took in 2019 towards a more sus\_Nāytā līsāā





Use Code - APRIL20

## 2. H&M: [INSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE]

 Space reserved for additional material Ask phase Valitse koko **TOIMITUS JA MAKSAMINEN** YKSITYISKOHDAT **TUOTTEEN TAUSTA** Jäsenet saavat ilmaisen toimituksen ja palautuksen yli 25€ ostoksiin. STYLE WITH What are you looking for? Wedge-heel sandals Wedge-heel sandals AED 199.00 AED 129.00 AED 129.00 AED 55.00 Act phase SECURE CHECKOUT SECURE CHECKOUT Order Summary YOU MAY ALSO LIKE (3) Order confirmation Items in your basket (1) Sign in with email address Sign in with social media AED 10.00 Subtotal Sign in with Facebook Before Delivery Email address HOME DELIVERY Inclusive of VAI Password G Sign in with Google DELIVERY INFORMATION Dress with a sheen First Name Last Name Forgot password **CHECKOUT AS GUEST** Email Back to basket

## 2. H&M: IINSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE!

H&M uses cookies to give you the best shopping experience. If you continue to use our services, we will assume that you agree to the use of such cookies. Find out more about cookies and how you can refuse them,

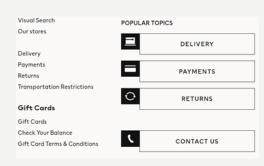


When coming for the first time to the uk site there is this small window about cookies. You can also click the part of the message if you want more information.



In top and bottom of the site there are customer service, possibility to download H&M app, read about legal&privacy aspects and about contract. These can be found easily.

Downloading the app is also easy because it can be done straight by clicking the wanted operation system and it takes you straight to the appstore.



It was harder than in Zalando's case to find information about cancelling the order. Finally I found that from Terms&Conditions. Cancelling is possible if delivery time is longer than 30 days. Cancelling is possible at the same day the order was made until 28 days receipt of the order. Cancelling can be made with the letter or via contacting to the customer service. In my opinion it was harder to understand this information because it was so formal. Also Zalando's instructions about the cancelling were much more easier to understand.

The return section is easy to find and the information is quite understandable. There are also lot of information available for different situations.

## 2. H&M: [INSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE]

#### **PRIVACY NOTICE**

Data privacy is of high importance for H&M and we want to be open and transparent with our processing of your personal data.

We therefore have a policy setting out how your personal data will be processed and protected.

#### Who is the controller of your personal data?

The Swedish company, H & M Hennes & Mauritz GBC AB ("H&M"), is the controller of the personal data you submit to us and responsible for your personal data under applicable data protection law.

H & M Hennes & Mauritz GBC AB Master Samuelsgatan 46 106 38 Stockholm

Companies register: Bolagsverket/Swedish Companies Registration Office Company registration number: 556070-1715 Authorised representative: Helena Helmersson VAT registration number: VAT NO. 5E556070171501 It was easy to find and understad data privacy notice. It was represented by using question&answer method.

Also Terms&Conditions were easy to find on the bottom of every page and those were clearly expressed. In my opinion those were easier to understand than Zalando's.

### 3. IKEA VALUE PROPOSITION

What is the company value proposition for it's customers and how it is shown in it's marketing?

**Answer here:** IKEA aims to welcome its customers into a world of inspiration for their homes. IKEA offers low-price furniture made by sustainable way. The company wants to create better everyday life for many people. Design, large and varying selection, sustainability and product prices are top priorities in the company.

Https://about.ikea.com/en/who-we-are/our-roots/the-ikea-vision-and-business-idea

IKEA is marketing its products by telling what's the price, what they have to offer and what kind of situations these would be good/suitable. In my opinion sustainability emerges most in the website. Also IKEA is quite global group because it has stores almost everywhere so their products are available for many people in many different countries.

proposition?

#### **ASK ACT ADVOCATE** WHAT/HOW **AWARE APPEAL** What: What is the We have something to Get the closer look to Information about the Many have already We have now this offer related to this IKEA's closet. message in each our selection. This product or similar bought/think this. You phase? What kind of might interest you. We should also buy this. situation. options. CTAs are used? CTA:Buy online, get have large selection CTA: What are you Buying is secure. from store or use and for different looking for? CTA: Add to shopping home delivery. bag. Begin checkout. purposes. Click&drive. CTA: Show the Continue. products. How: Which Website: Text and Website: Social media: Helsingin Sanomat-Social channels/media and Facebook, Picture and magazine. media:Instagram. Text, pictures. pictures. Pictures, text. what kind of content Pictures, text, videos. text. format (pictures, text, Ryhman Moderni ja skandinaavinen sis. + Product description NORRÅKER blog, videos...)? Bar table, black, 74x74 cm + Product size Dhs 495 Kittes thanan ryhmäläisen, tiesan kaappi on Answer with text and Sytänyt kot in ##keasteckholm + Care instructions pictures Each table expresses straightforward Scandinavian design in birch with varying grain patterns and natural + Environment & materials colour shifts. Approved for public use - so you know it can handle eager children and wild friends. Read More + Package details The price reflects selected options Black + Product availability Add to shopping bag A. Add to wish list Available for delivery OO 2 1 350 55 kerryment a Check at your local store Conclusions: How consistent is the message based on value

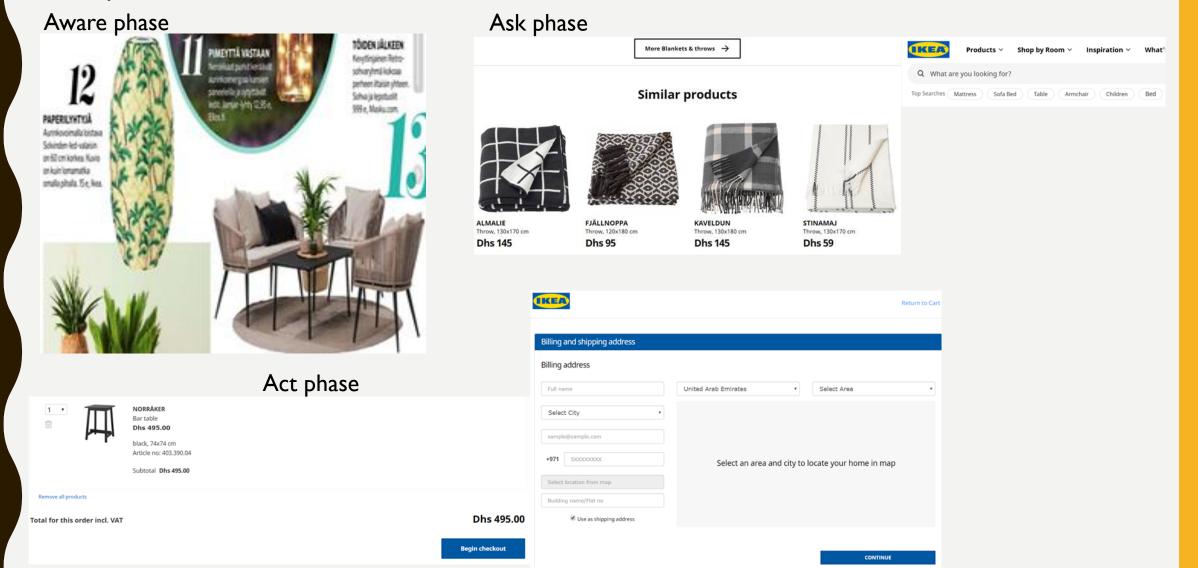
WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures	Talo&Koti-magazine. Text, pictures.  **CES OR KACCU **Plant August 1997 **Surface August	Social media: YouTube. Videos, text, pictures.  IKEA  IKEA  236 t tilias jas TILAA  Matchers Keepers Ep. 01: Couches IKEA - 204 t. katselukertaa - 2 vuotta siten			
Conclusions: How consistent is the message based on value proposition?					

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures		We're open 24/7. Shop online now.  Q. Search for Products  259/0 off on all dining tables & chairs  Shop now.  JOKKMOKK Table and 4 chairs Dhs 395 Dhs 545  Get it delivered for f si 10 'L' E Limited time offer			
Conclusions: How consistent is the message based on value proposition?					

WHAT/HOW	AWARE	APPEAL	ASK	ACT	ADVOCATE
What: What is the message in each phase? What kind of CTAs are used?					
How: Which channels/media and what kind of content format (pictures, text, blog, videos)? Answer with text and pictures	Banner advertising: Instagram and Facebook apps. Pictures,text.   Trodagram  Trodagram	Social media: Facebook. Text, pictures.  10:41 M S M S M M M M M M M M M M M M M M M			
Conclusions: How consistent is the message based on value proposition?	It's quite consistent. They show their large and cheap collection of furnitures etc and those are suitable for many situations and many kind of people. Sustainability is not emerging.	In my opinion it's more overall message than in aware phase. They show their large selection in different channels and offer an inspiration at the same time.	Very consistent. There are information about sustainability, prices, selection, similar products etc.	It's not that consistent anymore. It's more like buy this, it's easy and there are services like delivery and assembly for you to pick up.	It's the less consistent in this phase. There is no visible message to recommend the product in customer's network.

## 3. IKEA: [INSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE]

Space reserved for additional material

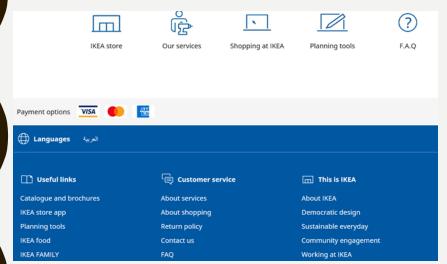


## 3. IKEA: IINSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HERE!

The IKEA website uses cookies, which make the site simpler to use. Find out more about browser cookies,



When entering to the website there is short message about using cookies. There is also a link where you can find more information about IKEA's cookie policy.



On the bottom of the site there are information about return policy, privacy- and cookie policy. There is also IKEA shopping app available and there are links to the app stores. There is no terms&conditions available considering this app.

Cancelling section was a bit hard to find because it wasn't in return section but instead it was in FAQ. Canselling an order is possible before the delivery. An item can be cancelled if the package is not opened. If you want to cancel you must contact the call center. In my opinion the instructions for cancelling were clear.

It was easy to find the return policy because it was in the bottom of the site. The instructions were short and simple and understandable.



#### Return policy

For an exchange or refund, you can return your products within 90 days, Simply return the unopened items and please return them with proof of purchase.

If the returns criteria are not met fully, we may refuse the return

This policy is in addition to your statutory rights and IKEA commercial guarantees.

## 3. IKEA: IINSERT YOUR OBSERVATION PICTURES & ADDITIONAL MATERIAL HEREI

#### The IKEA Privacy Notice

#### **About this Privacy Policy**

We know how important it is for you to understand how we use your data. This Privacy Policy sets out how and why we collect, store, process and share your personal data. We will always be transparent with you about what we do with your personal data.

This Policy also tells you what your rights are in relation to the personal data you give to us. If you have any questions about this Privacy Policy or your rights under it, please contact:

Address: IKEA Customer Services Dubai Festival City, Al Rebat Road, Dubai, P.O. Box 50618, United Arab Emirates

Telephone: 00971 04 203 7555

E-mail: privacy.IKEA@alfuttaim.com

We are IKEA Branch of Al-Futtaim trading CO L.L.C. in Dubai; Hamad & Mohammed Al-Futtaim Company (Abu Dhabi) – IKEA L.L.C. in Abu Dhabi. Further referred to as ("IKEA"). IKEA is the "data controller" of any personal data it may collect, process and hold about you, unless we inform you otherwise.

#### **IKEA Cookie Policy**

#### **About this Cookie Policy**

This Cookie Policy explains what cookies are and how we use them. You should read this policy so you can understand what type of cookies we use, the information we collect using cookies and how that information is used. For further information on how we use, store and keep your personal data secure, see our Privacy Policy.

This Policy also tells you what your rights are in relation to the personal data you give to us. If you have any questions about this Cookie Policy please contact:

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We are IKEA Branch of Al-Futtaim trading CO L.L.C. in Dubai; Hamad & Mohammed Al-Futtaim Company (Abu Dhabi) – IKEA L.L.C. in Abu Dhabi. Further referred to as ("IKEA"). IKEA is the "data controller" of any personal data it may collect, process and hold about you, unless we inform you otherwise.

The privacy and cookie policies were easy to find and understand. Those were done by using Ask&Answer method. There were told what personal data IKEA is collecting and when and how they are going to use that information etc.

	ZALANDO	H&M	IKEA
Efficiency of messages and CTAs. Does it make sense based on Five A's framework?	Messages and CTAs were clear and powerful throughout buyer's journey except the aware phase.  Zalando was less visible in aware stage and it was differing the most from 5A's framework. It didn't use traditional media at all during the observation period.	Messages were clear and powerful. I think H&M's messages and CTAs were the best in compared to these three companies.  H&M was using both traditional and digital media in the customer path and like it's shown in the 5A's framework.	Messages and CTAs were clear and powerful except in advocate phase.  IKEA was using both traditional and digital media in the customer path. Marketing approach was complying with the 5A's framework. IKEA used the most traditional media.
Channels and content formats used. How interesting, educating, creative, entertaining the content is?	During the observation period Zalando was using only digital channels. No advertising in traditional media.  Channels used: -Social media: Instagram, YouTube, Facebook -Website (Text and pictures the most, also videos)  Content was interesting and entertaining. They used different channels and formats.  In my opinion everyones content were quite same and high-quality. They used same kind of channels and same kind of content formats.	H&M used traditional and digital channels.  Channels used: -Talo&Koti magazine 5/2020 -Website -Social media: Facebook, Instagram, YouTube(+banner ads) -Gulf news-app(banner ad) -Different websites(banner ads) (Text and pictures the most, also videos)  Content was interesting and entertaining. There were many kinds of formats used.	Ikea used both traditional and digital channels.  Channels used: -Helsingin Sanomat newspaper -Talo&Koti magazine 5/2020 -Website -Social media: Instagram, Facebook, YouTube(+banner ads) (Text and pictures the most, also videos)  Content was interesting,inspiring and entertaining. I would say IKEA's content was the best because it used more channels than others.
1. Your own opinion and recommendations for improvement 2. Compare Five A's framework with			

Hubspot's Buyer's Journey

	ZALANDO	H&M	IKEA	
Efficiency of messages and CTAs. Does it make sense based on Five A's framework?				
Channels and content formats used. How interesting, educating, creative, entertaining the content is?				
I.Your own opinion and recommendations for improvement 2. Compare Five A's framework with Hubspot's Buyer's Journey	I. Zalando was less visible during the observation time so I would recommend them concentrating more for different channels and for example banner advertising.  Also I was wondering why this company is not using traditional channels because those are playing major role in building an awareness.  Also it would be good to improve the paying section(no need to sign in/create account when paying).	I. I think the messages could be more alike in different websites. For example I couldn't find "Product backround" in every page(.fi/.com/.ae) even if sustainability is in the value proposition.	I. I would recommend to concentrate more to the advocate step because it was IKEA's least visible step in 5A's framework.	

Efficiency of messages and CTAs. Does it make sense based on Five A's framework?			
Channels and content formats used. How interesting, educating, creative, entertaining the content is?			
I.Your own opinion and recommendations for improvement 2. Compare Five A's framework with Hubspot's Buyer's Journey	2. 5A framework is generalized path to everybody whereas Hubspot's buyer's journey is more personalized according to buyer personas. In 5A's there are five steps and Hubspot's model there are only three. In 5A there is also this advocate phase that is all about after the purchase. In Hubsbot's model there is no such a step.	5A is based on persons own activity and actions and it consentrates more to the brand, image and reputation.  Helping and providing relevant information is characteristic for Hubsbot's Buyer's Journey. Selling and marketing are seen as byproducts. Also this Buyer's Journey is part of the bigger inbound strategy.	

My own notices All of these three companies were mainly using digital channels and I would say that the content they were offering was quite similar.

Marketing is more often done in social media. Also marketing in blogs and social media is popular combination. It seems that influersers are doing more and more digital marketing nowdays and they decide the brands they want to collaborate with.

I didn't notice any blogger mention these three companies during the observation period. Couple years ago bloggers I follow used to mention they have H&M or Zalando clothes or IKEA's furnitures and they weren't even collaborating with the company. Nowdays they are not doing it anymore or when they do it is paid advertising and often it is someone else than IKEA, Zalando or H&M. Also I have noticed that they prefer mention other brands that are more expensive(designer brands) or local and made by smaller companies. So I think the advocate and aware phases are different now than 5-10 years ago.

IKEA was advertising suprisingly less in traditional channels compared to its rivals such as (Asko,Isku).
But IKEA was advertising the most in traditional channels during this observation period that consisted Zalando,H&M and IKEA observation.
Afterwards I think did I observe wrong traditional channels because only IKEA used them mostly. Also I think IKEA might have different customers than example in Zalando and that's why IKEA was using traditional channels the most.

## 5. DESCRIBE THE OBSERVATION PROCESS FOR YOUR FINAL ANALYSIS

Process is equally as important as the result. How did you observed the selected companies? What was the timeframe and what where the methods? Why did you select these 3 companies?

#### **Answer here:**

I selected these companies because those were given to us and I was familiar with those. Those are also quite big companies so I thought that they are going to do marketing and sales noticetably and that's why it's easier to observe them.

I mainly observed these companies by using digital channels, because of the lack of traditional channels. We don't have TV and we don't get magazines or printed advertising to our home. Also there were this situation with corona virus so for example IKEA and H&M weren't open normally and I didn't travel to the city during this time. Traditional channels that I used were: Helsingin Sanomat(digital edition), Gulf news(App), Talo&Koti magazine(digital edition). Digital channels I used were: websites, social media(Instagram, Facebook, YouTube), TV: Areena, Ruutu and Katsomo applications and bloggers I follow. Bloggers I follow are popular in Finland and the areas they are influencing are lifestyle, fashion and interior decoration.

I read Helsingin Sanomat every day and also I'm using Instagram, YouTube and Facebook every day. I'm using Gulf News app almost every day. I read blogs I-2 times a week and I think I also use Areena, Ruutu or Katsomo as many times.

I started observing these companies on I4.3. and ended it I.5. so it took seven weeks to follow the actions these companies were making. I tried to observe first Zalando, then H&M and finally Ikea but actually observation was overlapping because I was reading Helsingin Sanomat and using social media so often and observing these three companies at the same time.

## 5. DESCRIBE THE OBSERVATION PROCESS FOR YOUR FINAL ANALYSIS

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#### **Answer here:**

In my opinion it was little bit difficult to decide how should I divide which content I'm going to put to the aware stage and what to the appeal stage because these two are using the same marketing channels and they use overlapping marketing techniques such as advertising. I have understood that aware is more like general advertising and appeal is stage where customer might go to the website or social media page. Also I was little bit confused considering the fact that usually in the awareness stage there are many brands/companies available and in appeal stage the most interesting ones start to stand out. However in this work the firms were already given to us and we had to observe only them.

During the observation period I started to think can product reviews be both ask and advocate. Buyers might look those when searching information in ask phase and the happy customers might recommend the product there in advocate phase.

Mainly I was quite unsure am I doing this right. There was only one example in the book and I didn't find any additional info from the internet about this 5A's framework. Many times I was thinking should I include this and this into my work but I wasn't sure where to put it so I didn't add those materials. Still it was interesting to do this and observe these companies and I hope I have understood and done this correctly.

### 5. OBSERVATION ACTIVITIES DIARY

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	Mon	Tue	Wed	Thu	Fri	Sat	Sun
WI						I4.3. IKEA's ad in Facebook (Aware)	15.3.
W2	16.3.	17.3. IKEA's ad in Facebook	I8.3. Zalando's website: frontpage, YouTube channel, Facebook(Appe	19.3. Zalando's website;jacket description, review(Ask+adv ocate)	20.3. Zalando's website: Buying a jacket(Act)	21.3.	22.3.
W3	23.3. Zalando Legal aspects	24.3. IKEA's ad in Helsingin Sanomat. Zalando in Instagram(Appe al)	25.3. H&M website+Facebo ok (Appeal)	26.3.	27.3.	28.3.	29.3.
W4	30.3.	31.3. H&M Instagram&Face book(Appeal)	1.4.	2.4. H&M's banner ad in Instagram and Facebook(Awar e)	3.4. H&M's website. Size quide, review(Ask) Also product's backround.	4.4. H&M's website. Sharing options.(Advoca te)	5.4.

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	Mon	Tue	Wed	Thu	Fri	Sat	Sun	
W5	6.4. Buying the product from H&M's website(Act)	7.4. H&M's YouTube(Appe al)	8.4.	9.4. Zalando ad in Instagram(Awa re)	10.4. H&M Legal aspects	11.4.	12.4.	
W6	13.4.	I4.4. IKEA's ad in Helsingin Sanomat	15.4.	16.4.	17.4.	18.4. IKEA's ad in Instagram(Awa re)	19.4.	
W7	20.4. H&M's banner ad in Facebook. IKEA's Instagram, Facebook, Website(Appea I).	21.4.	22.4. IKEA's website(Ask)	23.4. IKEA's website(Act)	24.4.	25.4. Talo&Koti magazine(lkea and H&M ads)	26.4. IKEA facebook(Advo cate) H&M's banner ad in Instagram(Awa re)	
W8	27.4.	28.4. H&M banner ad in kelikamerat.fi (Aware)	29.4. H&M ad in Facebook(Awa re) IKEA Legal aspects	30.4. H&M banner advertisement in Gulf news+website( Aware)	1.5			