A Project Report On "Employee Retention System"

Prepared by

Amit Chandravadiya (19DCS015) Nisarg Chaniyara (19DCS016) Anil Chavda (19DCS018)

Under the guidance of

Prof. Jesal Desai

A Report Submitted to
Charotar University of Science and Technology
for Partial Fulfillment of the Requirements for the
6th Semester Software Group Project-IV (CS357)

Submitted at



CSE DEPSTAR

At: Changa, Dist: Anand – 388421 April 2022



CERTIFICATE

This is to certify that the report entitled "Employee Retention System" is a bonafied work carried out by Mr. Amit Chandravadiya (19DCS015), Mr. Nisarg Chaniyara (19DCS016), Mr. Anil Chavda (19DCS018) under the guidance and supervision of Prof. Jesal Desai for the subject CS357-Software Group Project-IV (CSE) of 6th Semester of Bachelor of Technology in DEPSTAR at Faculty of Technology & Engineering – CHARUSAT, Gujarat.

To the best of my knowledge and belief, this work embodies the work of candidate himself, has duly been completed, and fulfills the requirement of the ordinance relating to the B.Tech. Degree of the University and is up to the standard in respect of content, presentation and language for being referred to the examiner.

Prof. Jesal Desai Assistant Professor – Computer Science & Engineering, DEPSTAR CHARUSAT, Changa, Gujarat.

Prof. Parth Goel Head of Department – Computer Science & Engineering, DEPSTAR CHARUSAT, Changa, Gujarat. Dr. Amit Ganatra Principal, DEPSTAR Dean, FTE CHARUSAT, Changa, Gujarat.

Devang Patel Institute of Advance Technology And Research At: Changa, Ta. Petlad, Dist. Anand, PIN: 388 421. Gujarat

ABSTRACT

Where there is any organization, there are Employees. One cannot imagine an organization without Employees. In today's competitive world, Employee leaves their organization for various reasons like they get greater opportunities in other organization. It would be very challenging for the organization if it fails to retain its employees. Basically, Employee Retention means to make the current Employees Sustainable by retaining them. Employee retention is not all about forcing Employees to stay by binding them with agreements or contracts but it is to figure out the factors that make them "Voluntarily stay". This project will show that how the employee retention will contribute towards employee performance and that will directly or indirectly improve organizations' profit. Also, this project will help to get knowledge about the role of employee retention in any organization. The main purpose of this project is to analyze and identify the major concerning factors affecting employee retention.

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ACKNOWLEDGEMENT

We, the developer of a Machine Learning Project "Employee Retention

System", with immense pleasure and commitment would like to present the

project assignment. The development of this project has given us wide

opportunity to think, implement and interact with various aspects of Machine

Learning Skills as well as the new emerging technologies.

Every work that one completes successfully stands on the constant

encouragement, good will and support of the people around. We hereby avail

this opportunity to express our gratitude to number of people who extended

their valuable time, full support and cooperation in developing the project.

We express deep sense of gratitude towards our Head of the CSE Department,

Prof. Parth Goel and project guides Prof. Jesal Desai for the support during the

whole session of study and development. It is because of them, that we were

prompted to do hard work, adopting new technologies.

I am sincerely thankful to all the people at DEPSTAR who helped me complete

the project in one way or the other.

They altogether provided me favourable environment, and without them it

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would not have been possible to achieve my goal.

Thanks,

Amit Chandravadiya (19DCS015)

Nisarg Chaniyara (19DCS016)

Anil Chavda (19DCS018)

DEPSTAR

Department of Computer Science and Engineering

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CHAPTER 1: INTRODUCTION

1.1 PROJECT OVERVIEW

Success of any organization depends on its Employees; it can be said that Employees play a vital role in developing a long-term image of any organization. So, main task of any organization is to retain their employees by encouraging them. Employee Retention is nothing but Encouraging employees to stay in the organization for a longer period of time. This does not mean that forcefully binding them by contracts or agreements but by providing them the satisfaction and encouragement they need to make them stay voluntarily. Evolution/Advancements have led most organizations to become technology-driven but automation too requires Employee. In Any kind of automation or any technology-driven organization, Human resource is required.

Due to more and more competition in today's era, Skilled Employees are finding more and more opportunities. So, mostly that kind of Employee tends to leave their jobs. And here comes the terminology "Attrition Rate".

Attrition Rate: The rate at which employees leave an organization from a specific group over a particular period of time.

The main goal of our Project is to analyze and identify the major concerning factors affecting employee retention.

1.2 OBJECTIVES

The main objective of the project is to predict on what factors Employees tends to leave their organisation. Our Project will helps organisations to figure out how to retain their employees by dealing with the problem which is causing Employees to leave the organisation.

We want to

- > Apply Machine Learning algorithms on this real-world problem like Employee Retention.
- ➤ Check the results which Machine Learning Algorithms provide by applying it in real-world scenarios.

1.3 SCOPE

The proposed system of the project will figure out the major concerning factors which are resulting Employees to leave their organisation.

The project will predict that the Employee will stay or leave the organisation on the basis of some major factors like;

- a. salary
- b. promotions in last 5 years (if any)
- c. number of projects done
- d. satisfaction level
- e. work accidents (if any)
- f. evaluation report

1.4 TOOLS & TECHNOLOGIES USED

Python	Jupyter Notebook
Python Libraries	NumPyPandasMatplotlibSeabornSkLearn
Front End	HTMLCSSBootStrap
Back End	SQLiteDjango FrameworkHerokuGithub

Table 1. Tools and Technologies Used

CHAPTER 2: PROJECT MANAGEMENT

2.1 PROJECT PLANNING

2.1.1 Project Development Approach and Justification

The spiral model is a **risk-driven process model**. This SDLC model helps the group to adopt elements of one or more process models like a waterfall, incremental, waterfall, etc. The spiral technique is a combination of rapid prototyping and concurrency in design and development activities.

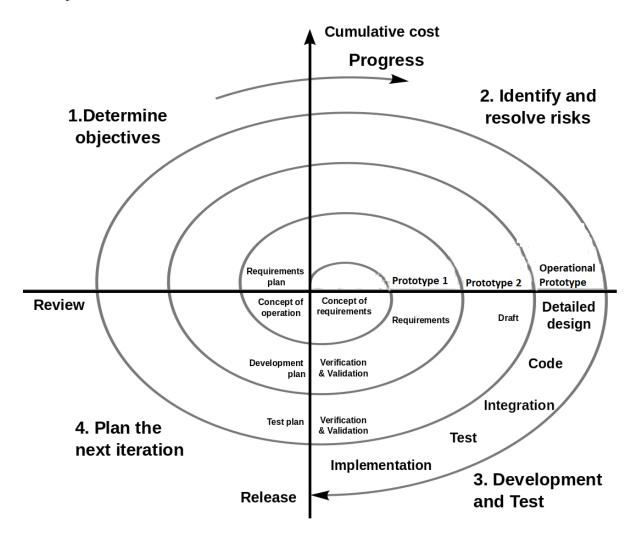


Fig 1. Spiral model

Each cycle in the spiral begins with the identification of objectives for that cycle, the different alternatives that are possible for achieving the goals, and the constraints that exist. This is the first quadrant of the cycle (upper-left quadrant).

The next step in the cycle is to evaluate these different alternatives based on the objectives and constraints. The focus of evaluation in this step is based on the risk perception for the project.

The next step is to develop strategies that solve uncertainties and risks. This step may involve activities such as benchmarking, simulation, and prototyping.

Advantages:

- Changing requirements can be accommodated.
- Allows extensive use of prototypes.
- Requirements can be captured more accurately.

Disadvantages:

- Management is more complex.
- End of project may not be known early.
- Not suitable for small or low risk projects and could be expensive for small projects.

2.1.2 Project Effort and Time, Cost Estimation

We have used basic COCOMO estimation technique for the estimation of our project. As our project team is combination of experienced and inexperienced members in developing such kind of applications. We concluded to include the project under semidetached category.

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CHAPTER 3: SYSTEM REQUIREMENTS STUDY	7

3.1 USER CHARACTERISTICS

• End Users

This system is mainly developed for HR of an organisation. So, it will be easier for them to predict the sustainability of the Employees, whether they will leave or not. Employee Retention Prediction System mainly focuses on the various reasons which leads Employees to leave the organisation.

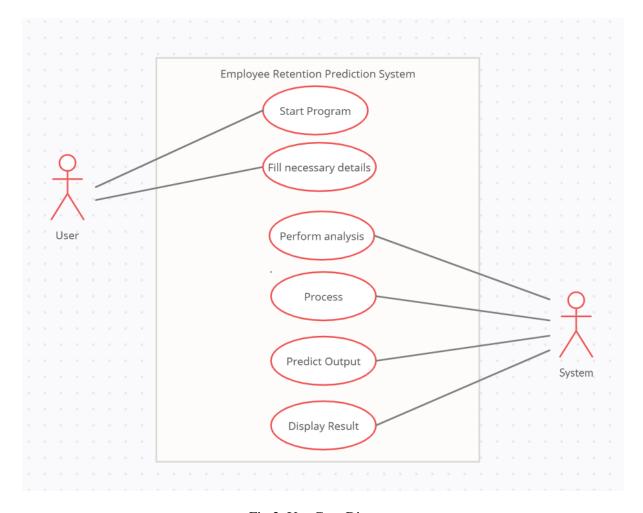


Fig 2. Use Case Diagram

3.2 HARDWARE AND SOFTWARE REQUIREMENTS

3.2.1 Hardware specification

• For Developer

CPU	Intel i5 10 th gen
GPU	Nvidia GeForce GTX 1650
RAM	8 GB
ROM	128 GB SSD

Table 2. Hardware Specifications (Developer)

• For User

CPU	Intel core 2 duo
GPU	Intel UHD graphics
RAM	2 GB
ROM	20 GB

Table 3. Hardware Specifications (User)

3.2.2 Software specification

• For Developer

Jupyter Notebook	Machine Learning Platform	
Google Collab	Run models in cloud	
	Deploy models	
Google Chrome	To run web-based system	
Microsoft PowerPoint	Presentation of the Project	
Microsoft Word	Creating Report of the Project	
Kaggle	Get Dataset	
Snipping Tool	For capturing screenshots	
PyCharm	Web model	
Visual Studio	Implementation and Deployment	

Table 4. Software Specifications (Developer)

• For User

Operating System	Windows 7 and later
Web Browsers	Google Chrome
	Microsoft Bing
	Mozilla Firefox
	Opera

Table 5. Software Specifications (User)

3.3 DATA FLOW DIAGRAM



Fig 3. DFD (Level 0)

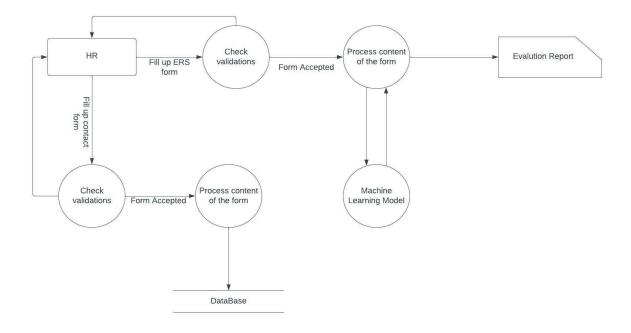


Fig 4. DFD (Level 1)

CHAPTER 4: PROPOSED SYSTEM

4.1 STUDY OF PROPOSED SYSTEM

For our Classification based project we will use Kaggle dataset, and there are total of 5 steps for Building our Model.

1. Data Cleaning

Data cleaning refers to identifying and correcting errors in the dataset that may negatively impact a predictive model. Data cleaning is used to refer to all kinds of tasks and activities to detect and repair errors in the data.

2. Exploratory Data Analysis

Exploratory Data Analysis (EDA) is an approach to analyse the data using visual techniques. It is used to discover trends, patterns, or to check assumptions with the help of statistical summary and graphical representations.

3. Data Pre-possessing

Data pre-processing is a process of preparing the raw data and making it suitable for a machine learning model. It is the first and crucial step while creating a machine learning model. When creating a machine learning project, it is not always a case that we come across the clean and formatted data.

4. Model Building

A machine learning model is built by learning and generalizing from training data, then applying that acquired knowledge to new data it has never seen before to make predictions and fulfil its purpose. Lack of data will prevent you from building the model, and access to data isn't enough.

5. Evaluation

Model evaluation is the process of using different evaluation metrics to understand a machine learning model's performance, as well as its strengths and weaknesses.

6. Improvements which were needed

7. Deployment

Deployment is the method by which you integrate a machine learning model into an existing production environment to make practical business decisions based on data.

4.2 FRAMEWORKS, TECHNIQUES & LIBRARIES USED

For Python	Jupyter Notebook
	 Google Colab
	• Pandas
	 NumPy
Libraries	 Matplotlib
	 Seaborn
	• SKLearn
	• HTML
Front End	• CSS
	BootStrap
Back End	• SQLite
	Django Framework
Deployment	Heroku
	 GitHub

Table 6. Frameworks, Techniques & Libraries Used

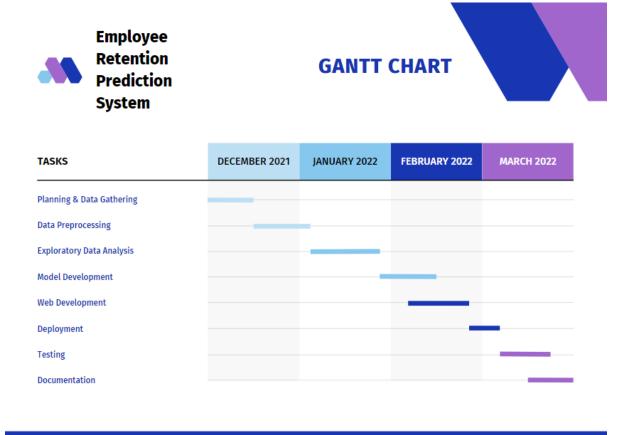


Fig 5. Gantt Chart

3353 – Software Group Project IV	
CHAPTER 5: SYSTEM ARCHITECTUR	E & DESIGN

5.1 EMPLOYEE RETENTION SYSTEM TECHNIQUE

Classification Algorithms which we have tested to find out which one is suitable for our Dataset:

- 1. Naïve Bayes Classifier
- 2. Logistic Regression
- 3. Support Vector Machine (SVM)
- 4. Decision Tree
- 5. Random Forest

Following are the screenshots which shows:

- 1. Data Preprocessing
- 2. Exploratory Data analysis (EDA)
- 3. Feature Engineering

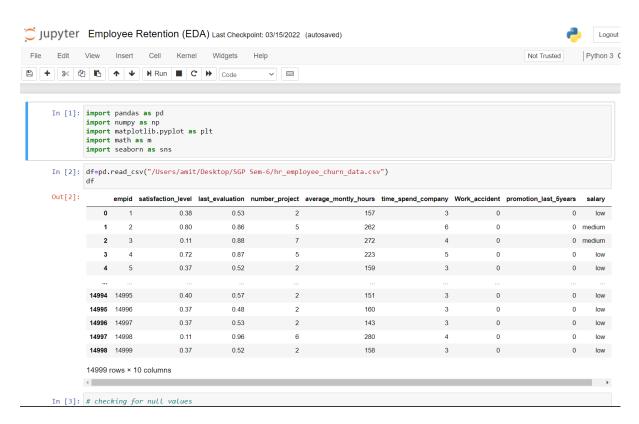


Fig 6. EDA

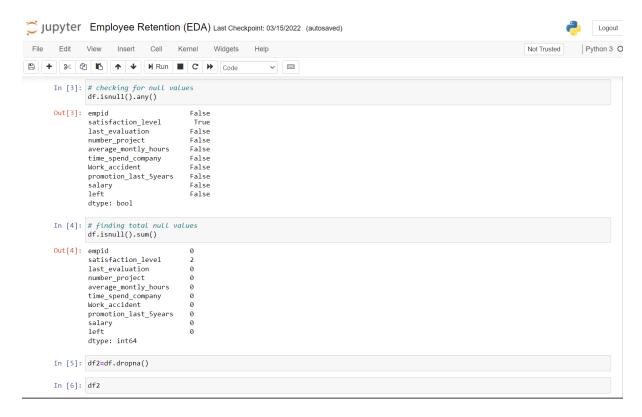


Fig 7. EDA 1

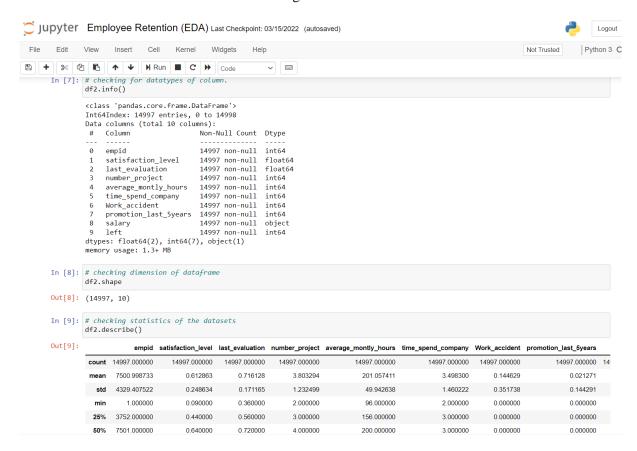


Fig 8. EDA 2

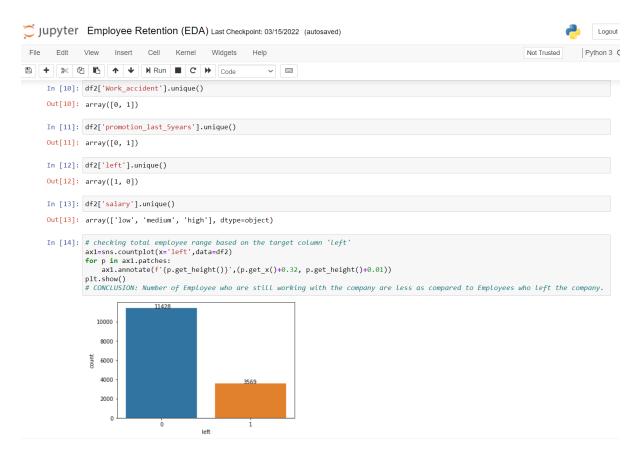


Fig 9. EDA 3

Fig 10. EDA 4

```
In [16]: # checking left and stayed on the basis of the salarya column.
g=sns.catplot(x='left',col='salary',kind='count',data=df2)
ax3= g.axes.ravel()

# l=[]
for i in ax3:
    for c in i.containers:
        labels = [f'{(v.get_height())}' for v in c]
        i.bar_label(c, labels=labels, label_type='edge')
plt.show()

# CONCLUSION: Employees with low salary have high churning rate.

salary = low

salary = medium

salary = high
```

Fig 11. EDA 5

```
In [17]: # Checking count of the employes who got promoted in last years.

ax=sns.countplot(x='promotion_last_5years',data=df2)
for p in ax.patches:
    ax.annotate(f'{p.get_height()}',(p.get_x()+0.32, p.get_height()+0.01))
plt.show()
# CONCLUSION: Most of the employees who were not promoted they tends to leave the job.

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Fig 12. EDA 6

```
In [18]: # feature 'left' split over the feature 'promotion_last_Syears'
g2=sns.catplot(x='left',col='promotion_last_Syears',kind='count',data=df2)
ax4= g2.axes.ravel()

# This for Loop is uesd to annotate the plot
for i in ax4:
    for c in i.containers:
        labels = [f'({v.get_height())}' for v in c]
        i.bar_label(c, labels=labels, label_type='edge')
plt.show()
# CONCLUSION: Employee who are not promoted have high churning rate as compared to employees who are promoted.

promotion_last_Syears = 0

promotion_last_Syears = 1

10000

# 6000

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Fig 13. EDA 7

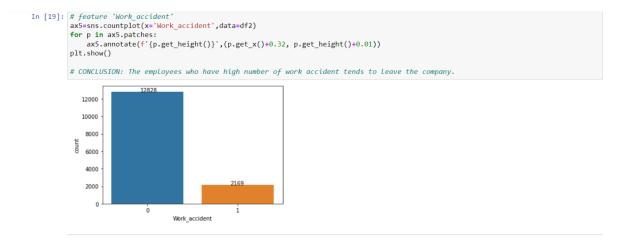


Fig 14. EDA 8

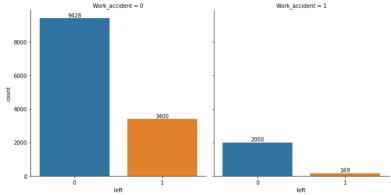


Fig 15. EDA 9

ANALYSIS OF THE NUMERICAL FEATURES

```
In [24]: # Analysis of satisfaction_level feature
sns.distplot(df2['satisfaction_level'])
                  plt.show()
# CONCLUSION: Satisfaction level ranges between 0.1 to 1 and satisfaction level is highest at 0.1
                  /Users/amit/opt/anaconda3/lib/python3.8/site-packages/seaborn/distributions.py:2551: FutureWarning: `distplot` is a deprecated function and will be removed in a future version. Please adapt your code to use either `displot` (a figure-level function with similar flexibility) or `histplot` (an axes-level function for histograms).

warnings.warn(msg, FutureWarning)
                        2.00
                        1.75
                        1.50
                        1.25
                        1.00
                        0.75
                        0.50
                        0.25
                                   0.0
                                                 0.2
                                                                            0.6
                                                                                          0.8
                                                                                                        10
```

Fig 16. EDA 10

```
In [26]: # Boxplot to show distribution of satisfaction level over the Category left sns.boxplot(x='left',y='satisfaction_level',data=df2) plt.show() # CONCLUSION: Employee left more who has less satisfaction level range from 0.1 - 0.5
```

Fig 17. EDA 11

```
In [29]: # Analysis of number_project feature
sns.distplot(df2['number_project'])
plt.show()
# CONCLUSION: Project is distributed from 2-7 where it has high count at 4.

/Users/amit/opt/anaconda3/lib/python3.8/site-packages/seaborn/distributions.py:2551: FutureWarning: 'distplot' is a deprecated function and will be removed in a future version. Please adapt your code to use either 'displot' (a figure-level function with similar flexibility) or 'histplot' (an axes-level function for histograms).

warnings.warn(msg, FutureWarning)
```

Fig 18. EDA 12

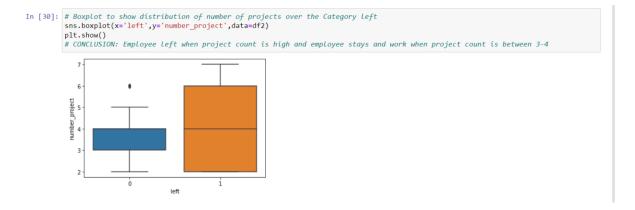


Fig 19. EDA 13

```
In [33]: # Analysis of average_monthly_hours feature
sns.distplot(df2['average_montly_hours'])
plt.show()
# CONCLUSION: count of working hour 150 is high in the range of 90-320 hrs.

//Users/amit/opt/anaconda3/lib/python3.8/site-packages/seaborn/distributions.py:2551: FutureWarning: `distplot` is a deprecated function and will be removed in a future version. Please adapt your code to use either `displot` (a figure-level function with similar flexibility) or `histplot` (an axes-level function for histograms).

warnings.warn(msg, FutureWarning)
```

Fig 20. EDA 14

```
In [36]: # Boxplot to show distribution of average working hours over the Category Left
sns.boxplot(x='left',y='average_montly_hours',data=df2)
plt.show()
# CONCLUSION: Employee left more who has high average_monthly_hours value
```

Fig 21. EDA 15

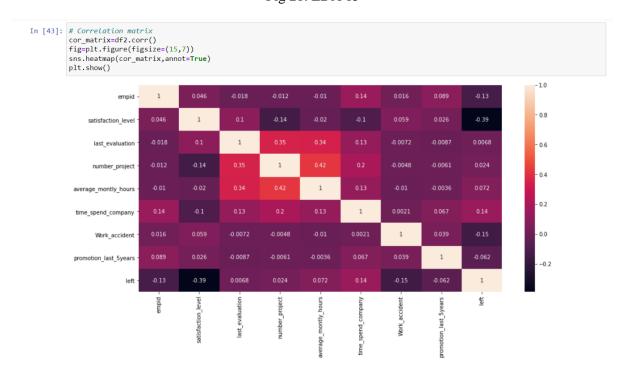


Fig 22. EDA 16

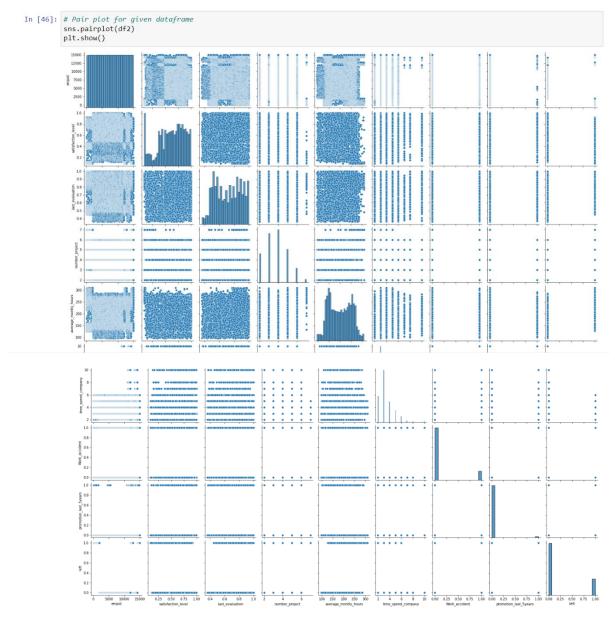


Fig 23. EDA 17

```
In [97]:
           # Confusion matrix
           cnf_mtx=confusion_matrix(y_test,pred1)
           print(cnf_mtx)
           # Classification report
           clf_report1=classification_report(y_test,pred1)
           print(clf_report1)
          [[2120 162]
           [ 452 266]]
                         precision recall f1-score support
                              0.82 0.93
0.62 0.37
                                                    0.87
                                                               2282
                                                   0.46
                                                               718
                      1
                                                   0.80
                                                               3000
              accuracy

    0.72
    0.65
    0.67

    0.78
    0.80
    0.78

             macro avg
                                                              3000
          weighted avg
                                                              3000
```

Fig 24. Confusion Matrix - Logistic Regression

```
In [102...
          # Confusion matrix
          cnf_mtx3=confusion_matrix(y_test,pred3)
          print(cnf_mtx3)
          # Classification report
          clf_report3=classification_report(y_test,pred3)
          print(clf_report3)
         [[1840 442]
          [ 153 565]]
                      precision recall f1-score support
                   0
                          0.92 0.81
                                           0.86
                                                      2282
                                   0.79
                   1
                          0.56
                                            0.66
                                                       718
                      0.74 0.80
0.84 ^
             accuracy
                                             0.80
                                                      3000
            macro avg
                                           0.76
                                                      3000
         weighted avg
                                             0.81
                                                      3000
```

Fig 25. Confusion Matrix - Naïve Bayes Classifier

```
In [32]:
          # Confusion matrix
          cnf_mtx4=confusion_matrix(y_test,pred4)
          print(cnf_mtx4)
          # Classification report
          clf_report4=classification_report(y_test,pred4)
          print(clf_report4)
         [[2280
                   2]
          [ 649
                  69]]
                       precision
                                   recall f1-score
                                                       support
                    0
                            0.78
                                      1.00
                                                0.88
                                                          2282
                    1
                            0.97
                                      0.10
                                                0.17
                                                           718
             accuracy
                                                0.78
                                                          3000
         macro avg 0.88
weighted avg 0.82
                                      0.55
                                                          3000
                                                0.52
                                                          3000
                                      0.78
                                                0.71
```

Fig 26. Confusion Matrix - Support Vector Machine (SVM)

```
In [31]:
         # confusion matrix
          cnf_mtx5=confusion_matrix(y_test,pred5)
          print(cnf_mtx5)
          # classification matrix
          clf_report5=classification_report(y_test,pred5)
          print(clf_report5)
         [[2245
                  37]
          [ 18 700]]
                       precision
                                   recall f1-score
                                                       support
                    0
                            0.99
                                      0.98
                                                0.99
                                                          2282
                            0.95
                    1
                                      0.97
                                                0.96
                                                          718
                                                          3000
             accuracy
                                                0.98
            macro avg
                            0.97
                                      0.98
                                                0.98
                                                          3000
         weighted avg
                            0.98
                                      0.98
                                                0.98
                                                          3000
```

Fig 27. Confusion Matrix - Decision Tree

26

```
In [63]:
          # confusion matrix
          clf_mtx7=confusion_matrix(y_test,pred7)
          print(clf_mtx7)
          # classification report
          clf_report7=classification_report(y_test,pred7)
          print(clf_report7)
         [[2281
                  1]
          [ 19 699]]
                       precision recall f1-score support
                          0.99 1.00 1.00
1.00 0.97 0.99
                    0
                                                         2282
                    1
                                                          718
                                               0.99
0.99
                                                          3000
             accuracy
         macro avg 1.00 0.99
weighted avg 0.99 0.99
                                                          3000
                                               0.99
                                                          3000
```

Fig 28. Confusion Matrix - Random Forest

Now, if we compare the accuracy of all five classification algorithms from confusion matrix and classification report, Random Forest gives best accuracy among all.

Hence, we have used Random Forest for our Final Model Development.

CHAPTER 6: SYSTEM DEPLOYMENT

6.1 DATA SOURCE

Dataset which we have used is collected from Kaggle.com and the link for the same is as follows;

HR Employee Retention | Kaggle

6.2 DEPLOYMENT ON HEROKU

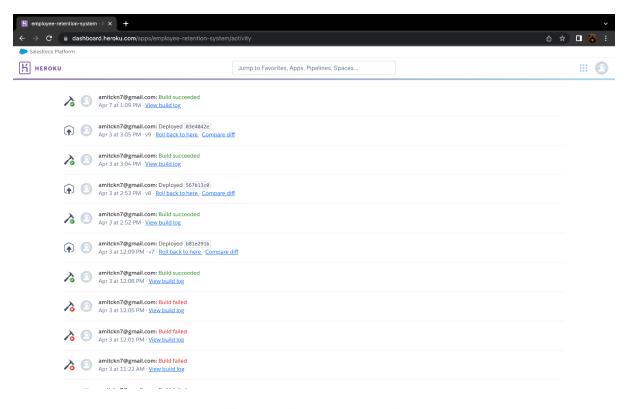


Fig 29. Deployment on Heroku

29

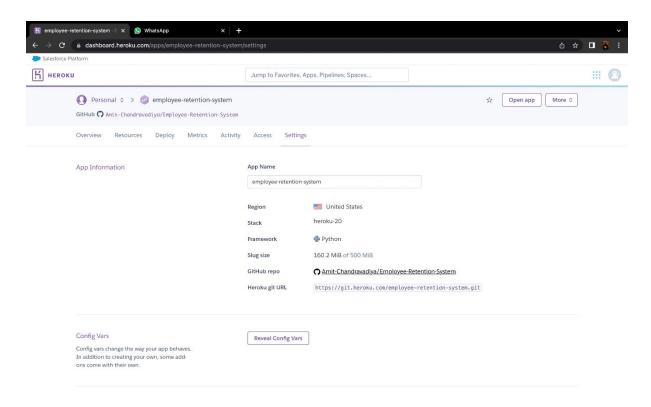


Fig 30. Final Deployment on Heroku

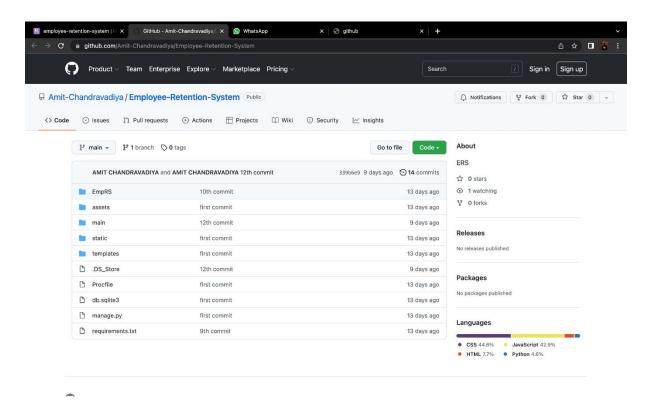


Fig 31. Project on GitHub

Currently, our project is live and the link for the same is as follows;

Home Page (employee-retention-system.herokuapp.com)

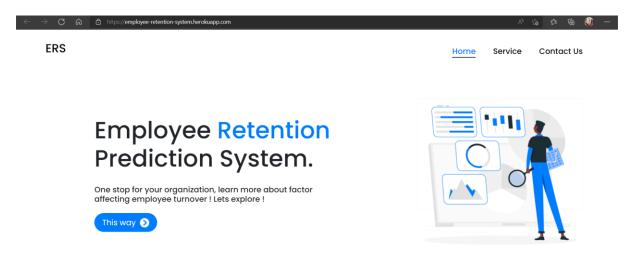


Fig 32. Home Page

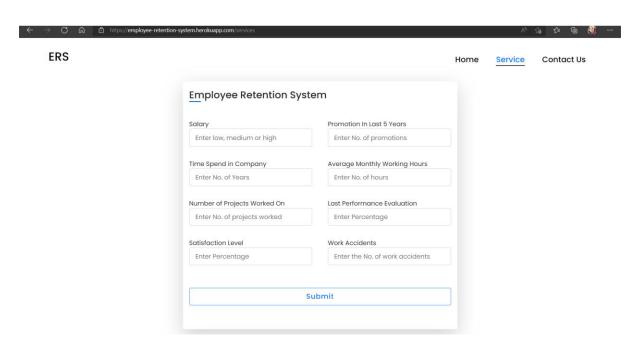


Fig 33. Service Page

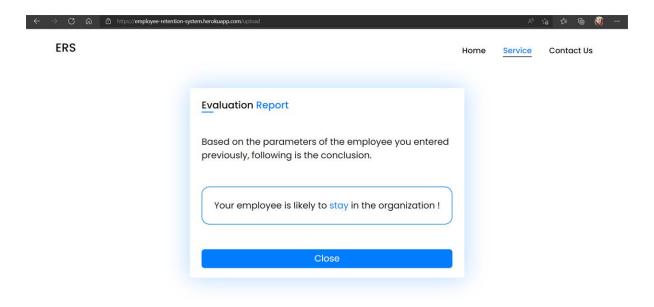


Fig 34. Output (Test case 1)

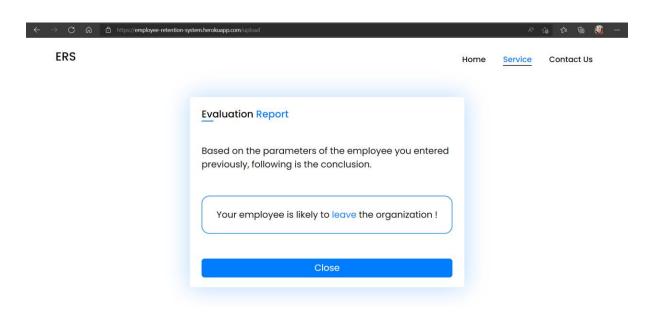


Fig 35. Output (Test case 2)

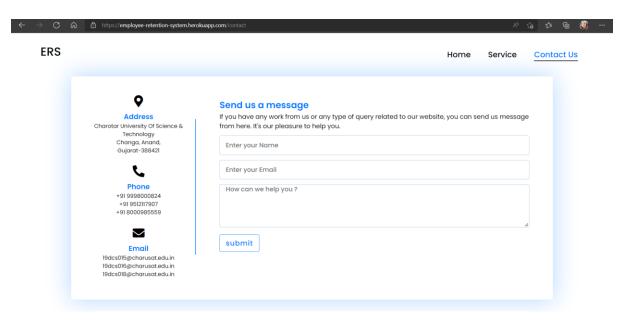


Fig 36. Contact Us page

CHAPTER 7: FUTURE ENHANCEMENT

7.1 FUTURE SCOPE

- As our project is just for some specific organisation, we are going to add some general
 and day-to-day parameters on which predictions can be made So that anyone from any
 organisation can use our project.
- Currently, we are working on the Research Work of our Project which will be completed in near Future.
- We are Planning to Publish our Research Work.
- We'll even optimize our Web-application to handle as many requests as possible and make it more responsive so it can be accessed through any Device.
- We are also Planning to make a Mobile Application of our Project.

7.2 LIMITATIONS AND CONSTRAINTS

- Currently, our project is just limited for some specific organisation, for that
 organisation there will be some company-specific parameters which some other
 organisation does not have. So, the other organisation cannot use our project.
- Our website is not much responsive as by minimising it to some extent, everything will be distorted.
- Also, it cannot handle multiple requests at a time.

CHAPTER 8: CONCLUSION

8.1 CONCLUSION

- The performance of a classification technique is affected by the quality of data source.
 Irrelevant and redundant features of data not only increase the elapse time, but also may reduce the accuracy of output. Each algorithm has its own advantages and disadvantages.
- There can be some parameters which are not providing significant contribution in classification, which can cause false predictions and can affect overall classification model to a great extent. So, we need to remove that parameter which is causing the same for better accuracy and correct results.
- Sometimes, by tuning hyperparameters in order to obtain greater accuracy can lead to decrease in accuracy. So, its better to use default algorithm without hyperparameter tuning.
- By doing this project we learnt the basics of Machine Learning which includes
 - a. cleaning of data such as removing null values and useless columns
 - b. extracting valuable insights from any dataset
 - c. Comparing different algorithm which are to be used on the basis of confusion matrix and classification report
- We learnt the basics of web development like for front end (HTML, CSS, BootStrap) and for Backend (Django framework, SQLite)
- We also leant how to deploy any project on Heroku server

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