

Exam Questions

These practice exam questions will help you review the material in this chapter. You should still try answering them even if you're not using this book to prepare for the PMI-ACP certification. It's a great way to figure out what you do and don't know, which helps get the material into your brain more quickly.

1. The Scrum Master is responsible for all of the following except:

- A. Helping the team understand what goes on during the Daily Scrum
- B. Giving the Product Owner guidance in effectively managing the Product Backlog
- C. Helping the team understand customer requirements
- D. Giving the rest of the organization guidance on understanding Scrum and working with the team

2. Which of the following is NOT an attribute of a Product Backlog item?

- A. Status
- B. Value
- C. Estimate
- D. Order

3. Juliette is a Product Owner on a Scrum project in a healthcare organization. She was called into a meeting with a steering committee made up of her company's senior managers because she decided to include a planned health privacy feature in the most recent Sprint. At the meeting, the senior managers told her in the future that she must consult with the whole committee before making business decisions like that.

Which of the following BEST describes Juliette's role?

- A. She is in a servant-leadership role
- B. She is not committed to the project
- C. She needs to concentrate on focus and courage
- D. She does not have the authority to adequately fill her Product Owner role

4. When is the Increment considered done?

- A. When the timebox expires
- B. When every item to be delivered meets its definition of "Done" and the Product Owner accepts it
- C. When the team holds the Sprint Review and demonstrates it to the users and stakeholders
- D. When the team holds the Sprint Retrospective

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5. Which of the following is an example of collective commitment?

- A. Everyone on the team feels personally responsible for delivering the entire Increment, not just their individual parts of it
- B. Everyone on the team always stays late and often works weekends
- C. Everyone on the team is responsible for delivering an important part of the project
- D. Everyone on the team participates in the Sprint Planning and retrospective meetings

6. Which of the following is NOT a Scrum event?

- A. Sprint Review
- B. Product Backlog
- C. Retrospective
- D. Daily Scrum

7. Amina is a Scrum Master on a team that is working on adopting Scrum. She wants to make a change to help her team get better at self-organizing. Which of the following is the best area to focus their improvement effort?

- A. Daily Scrum
- B. Sprint Planning
- C. Sprint Retrospective
- D. Product Backlog

8. When is a Scrum Sprint over?

- A. When the team finishes the work
- B. When the team completes the Sprint Retrospective
- C. When the timebox expires
- D. When the team completes the Sprint Review

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9. Each person on the team answers all of the following questions during the Daily Scrum except:

- A. What roadblocks are in my way?
- B. What planned work did I fail to accomplish?
- C. What will I do between now and the next Daily Scrum to meet the Sprint Goal?
- D. What have I done since the last Daily Scrum?

10. Barry is a developer at an online retailer. His project manager told him the deadline for the current feature that he's working on is three weeks from now, even though Barry made it clear that he would need four weeks, and there were no specific deadlines or external pressures that require it to be done earlier than that. Barry's team is starting to adopt Scrum. Which of the Scrum values will make the team's Scrum adoption difficult or less effective?

- A. Openness
- B. Respect
- C. Courage
- D. Focus

11. Sandeep is a product owner on a Scrum team working on a telecommunications project. The business users let him know about a major regulatory change in one of his regular meetings with them. Handling this regulatory change is now a very high priority for the team, and will need to be the main objective of the next Sprint.

Which of the following is used to describe the main objective of the next Sprint?

- A. The Increment
- B. The Sprint Backlog
- C. The Sprint Goal
- D. The Sprint plan

12. What aspect of empirical process control theory involves frequently examining the different Scrum artifacts and making sure the team is still on track to meet the current goal?

- A. Examination
- B. Adaptation
- C. Transparency
- D. Inspection

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13. What is an Increment in Scrum?

- A. The items from the Sprint Backlog that the team actually completes during the Sprint
- B. The items from the Product Backlog that the team plans to complete during the Sprint
- C. The result of decomposing the Sprint Backlog items
- D. A statement that describes the objective of the Sprint

14. Which of the following helps Scrum teams focus?

- A. Multitasking
- B. Holding a Daily Scrum
- C. Writing a Sprint Goal
- D. Holding a retrospective

15. Danielle is a Product Owner on a Scrum team. She's talking to one of her business users, who gives her a new requirement. Which of the following should Danielle do next?

- A. Update the Product Backlog
- B. Hold a Sprint Planning session
- C. Update the Sprint Backlog
- D. Bring up the new requirement at the next Daily Scrum

16. Which of the following BEST describes how the team determines what specific work will be needed to complete Sprint Backlog items?

- A. The Product Owner works with the business users to determine which items go into the Product Backlog
- B. The team decomposes Sprint Backlog items into tasks
- C. The team chooses which Product Backlog items to include in the Sprint Backlog
- D. The team decides on each Sprint Backlog item's definition of "Done"

17. Which of the following does NOT take place during a Sprint Review?

- A. The Product Backlog is updated to reflect what will probably be in the next Sprint
- B. The team collaborates with business users on what they will work on next
- C. The working software the team built during the Sprint is demonstrated
- D. The team looks back at the Sprint and creates a plan to improve