

## Chapter 27: How Program Size Affects Construction

- Things don't scale linearly
  - o 10x project
  - o 25x construction
  - o 40x architecture
  - o 15x errors

### Communication and Size

- Two person project has one path of communication
- 5 person path has 10 paths
- 10 person has 45 paths
- Need to streamline communication
  - o Instead of 10 people talking to each other, everyone documents

### Ranges of Project Sizes

- Employees per Project
  - o 1-3 = 25%
  - o 4-10 = 30%
  - o 11-25 = 20%
  - o 26-50 = 15%
  - o 50+ = 10%
- Team size – percentage of programmers
  - o 1-3 = 5%
  - o 4-10 = 10%
  - o 11-25 = 15%
  - o 26-50 = 20%
  - o 50+ = 50%
  - Aka big projects have half the employees, even though theres very few of them

### Effect of Project Size on Errors

- The larger the project, the larger percentage of errors can be attributed to requirements and design
- On small projects, 75% of errors are construction errors
- The larger the project, the more errors defects per lines of code too

### Effect of Project Size on Productivity

- On small projects, skill is the biggest indicator of productivity
- On larger projects, team size and organization become the main factors

## Effect of Project Size on Development Activities

### Activity Proportions and Size

- As project size increases and the need for formal communications increase, the kinds of activities the project needs change dramatically
- Construction – scale proportionally
  - Detailed design
  - Coding
  - Debugging
  - Unit testing
- Activities that grow greater than linearly
  - Communication
  - Planning
  - Management
  - Requirements development
  - System functional design
  - Interface design and specification
  - Architecture
  - Integration
  - Defect removal
  - System testing
  - Document production

### Methodology and Size

- On small projects, methodologies tend to be casual and instinctive
- On large projects, they tend to be rigorous and carefully planned
- **Formal approaches aren't always fun**
  - **And if misapplied, their overhead gobbles up other savings**
  - **Building a skyscraper is different than a dog house**
  - **Judge the appetite and setting the same way you would judge what to wear to a social event**
    - **Formal vs casual**
  - **Also start with lightweight then scale up instead of going overboard and dialing back**