

# Tarun

## Sr. Business System Analyst



Google  
Analytics

CERTIFIED PROFESSIONAL



### PROFESSIONAL EXPERTISE

- ✓ Extensive experience of over **8 years** working in the IT industry as **business analyst** and **business system analyst**, specializing in **Banking, Financial Services** and Investment sectors.
- ✓ A thorough understanding of the various SDLC methodologies and hands on experience working in Waterfall, Waterfall/Scrum/Kanban Hybrid and Agile-Scrum Framework with an in-depth knowledge of other industry standard SDLC methodologies such as **Scrum, Kanban** and **SAFe 4.0**.
- ✓ Possess core leadership skills including communication, decision making, problem solving, empirical analysis, critical thinking, **documentation, visual modeling**, facilitation, elicitation, **stakeholder analysis**, issue management, conflict resolution, team building, and **resource management**.
- ✓ Adept at coordinating with Stakeholders, Subject Matter Experts (SMEs) and End Users to understand, analyze and gain consensus of requirements through a techniques such **Prototyping, Brainstorming, Interviews, Focus Groups**, Joint Application Design (**JAD**), Joint Application Review (**JAR**) sessions.
- ✓ Experience in preparing Project Deliverables such as Project Charter, Work Breakdown Structure, Business Case, Business Requirement Document (**BRD**), Functional Specifications Document (**FSD**).
- ✓ Proficient in Requirement Traceability Matrix (**RTM**), Data Mapping Document, **RACI Matrix, Test Plans, Test Scenarios, Test Cases, Test Procedures** and **Test Reports**.
- ✓ Deft in prototyping wireframes, mock-ups and illustrating diagrams i.e. **UML Use Case** diagrams, **Activity** diagrams, **Sequence** diagrams, **business process flowcharts** and **Data Modeling** diagrams such as Conceptual, Logical, Physical, and Entity Relationship diagrams.
- ✓ Expertise in performing **GAP Analysis**, SWOT Analysis, Cost Benefit Analysis, Risk Analysis, Feasibility Study, Fishbone Analysis, Tree Hypothesis, Benchmarking and Root-Cause Analysis
- ✓ Adept at creating **User Stories** and slicing Epics into Features and using Horizontal and Vertical slices based on **business value** and mentored best practices of **TDD, BDD** and **ATDD**.
- ✓ Proficient in the writing user stories according to **INVEST** criteria and sub tasks by following **SMART** criterion, **Acceptance criteria, Definition of Done** , and **Definition of Ready** in Scrum
- ✓ Facilitated Sprint ceremonies for each sprint in Scrum Methodology as the Scrum Master and maintained Scrum artifacts such as **impediments list**, sprint **burn-down**, sprint **burn-up** charts.
- ✓ Experienced in Estimation techniques such as **Planning poker, Bucket system, Relative Mass Valuation, T-shirt sizing**; and Retrospective techniques such as **Sail Boat, Star Fish, Glad Sad Mad**
- ✓ Adept in writing and executing **CRUD** operations and complex SQL queries including complex **joins, unions**, grouping, aggregation, nested sub queries, triggers & stored procedures
- ✓ Knowledge of **Data Warehouse architectures** - Hub and spoke, federated, independent, centralized, along with **ETL** process, Star/Snowflake Schema, Facts, Dimensions, OLAP, MOLAP, HOLAP
- ✓ Adept in analytics & reporting tools like Power BI, Tableau, and IBM Cognos for OLAP
- ✓ In-depth knowledge of **Hadoop Ecosystem** including HDFS, YARN and libraries such as Hive, Pig, Spark, Impala, Sqoop, Flume, Storm, Oozie, Ambari, Mahout, and Kafka.
- ✓ In-depth knowledge of **SOA architecture** , **web services**, APIs - **SOAP, REST, XML**, and **JSON**.
- ✓ Experienced in supervising **Black-box Testing, System Testing** and **User Acceptance Testing (UAT)**.
- ✓ Knowledge of various regulatory acts such as **PCIDSS, PCISSC, PA-DSS, Bank Secrecy Act, Dodd Frank wall Street Reform and Consumer Act, Sarbanes Oxley Act, Basel I,II,III FINCEN, OFAC**.
- ✓ Knowledge of **Credit card Transaction Life Cycle, Card Member Management Life Cycle, Credit Card Dispute Resolution Process, Anti Money Laundering** process and various AML modules such as **KYC, SAR**, and **CTR**.

## CERTIFICATIONS

- ✓ Scrum Master Accredited Certification (SMAC) Authorized Certification Id: 33547688508871
- ✓ Google Analytics Certified Professional Reference ID: 8769046847
- ✓ Certified lean Six Sigma White Belt- Management and Strategy Institute

## TECHNICAL SKILLS

<b>Methodologies</b>	Waterfall, Agile- SCRUM, Scrum-Waterfall Hybrid, SAFe.
<b>Operating Systems</b>	Windows, Mac OS
<b>Database/ ETL</b>	MS Access, Oracle DB, SQL Server, Informatica- Power Center, SSIS
<b>Defect Tracking/ Testing Tools</b>	HPUFT, HPALM, Load Runner, Cucumber, JIRA, Gherkin.
<b>Data Warehousing</b>	Data Modeling, Data Marts, OLTP, OLAP, Slicing/Dicing, Roll Up/Drill Down, Pivot
<b>Business Modeling Tools</b>	MS Visio, Balsamiq, Lucid Chart.
<b>Reporting/ BI</b>	Tableau, SSRS, Microsoft Power BI
<b>Big Data Analytics (Hadoop)</b>	Apache Sqoop, Flume, Kafka, Storm, HBase, HDFS, Hive, Pig, Atlas, Ambari
<b>Language</b>	HTML, XML, SQL,JSON

## WORK EXPERIENCE

**Sr. Business System Analyst**  
**Master Card, O' Fallon, MO**

**July 2016 – January 2018**

### Centralized Credit Card Disputes Management System

The project was to re-engineer company's credit card disputes management system. It involved the design and development of performance analysis of dispute resolution including integration of cross functional platforms. The project also involved enhancement of the application for correspondence delivery.

### RESPONSIBILITIES:

- ✓ Elicited requirements from stakeholders and end clients applying **Interviews and JAD** techniques to gather functional and non functional requirements and reach consensus.
- ✓ Assisted Project Manager in overall scheduling, budgeting and creating **Work Breakdown Structure**
- ✓ Involved in Business Process Reengineering (BPR) by conducting Process modeling, **SWOT analysis**, Document analysis, and **GAP analysis** to analyze **As-Is** business process and the **To-Be** system.
- ✓ Captured the high-level requirements in **Accompa** requirements management tool and integrated the same with Atlassian's **Confluence** and **JIRA** to trace **epics** and **user stories** to high level requirements
- ✓ Assisted Product Owner and tech lead in defining **Acceptance Criteria**, **DOD** and **DOR**
- ✓ Assisted **UI/UX** teams in creating **wireframes**, **mock-up** screens and created **use case diagrams**, **use case documentation**, **sequence diagrams**, **data flow diagrams** and **Activity diagrams** for To-Be system, and Reporting UIs using **Balsamiq**, **MS Visio**
- ✓ Conducted business analysis workshops with the disputes management team to create a **current state** process model in MS VISIO depicting the process inefficiencies
- ✓ Lead business requirement meetings to create the **future state** process model in MS VISIO
- ✓ Created dispute resolution **process workflow diagrams** using **BPMN 2.0** in MS Visio
- ✓ Gathered API requirements to integrate **MCCGUI**, **Alta's documentation and translation console**, **GCM**, **Wisdom**, **Genesis with enterprise Global Disputes Management enterprise platform**.
- ✓ Worked with the Development team to integrate **Alta's REST API**. **MCCGUI's Rest API** and **Genesis's Rest API** with the Global Disputes Manager and assisted in **API Documentation**
- ✓ Executed CRUD operations and other SQL queries such as joins, nested queries and functions
- ✓ Assisted testing team in testing **REST** and **SOAP** web services in **HPUFT**
- ✓ Collaborated with SME's, Compliance and Risk Experts to ensure exception handling, risk mitigation and compliances were implemented, documented and satisfied implementing marketing strategies
- ✓ Collaborated with **GCM Admins** and **Opsnet** team to manage card holders' and merchant's claims

- ✓ Assisted UI/UX team in the design and development of new user experience & user interface specifications
- ✓ Involved in writing **test cases & test plans** to test the vertical slice of functionality being delivered
- ✓ Assisted the tester in understanding various test scenarios, test scripts and underlying test steps to be followed in order to test the functionality end-to-end.
- ✓ Effectively utilized **HP ALM, HP QC** to manage test plans, test scenarios, test scripts and test execution.
- ✓ Supported and maintained **Requirement Traceability Matrix (RTM)** for requirement analysis and design
- ✓ Partnered with QA team to ensure appropriate **test coverage** at various release levels
- ✓ **Tested** the whole systems and workflows of **settlements in Issuer, Acquirer and merchant prospective**
- ✓ Performed **Blackbox, UAT, A/B testing**, and wrote test cases in Gherkin's format on Cucumber
- ✓ Generated Reports and KPI through analytics for management to inspect, adapt and measure ROI
- ✓ Coached teams to write effective user stories using **INVEST** criteria, and tasks using **SMART** criteria, defined **Acceptance criteria**, and **Definition of Done**. Used various Estimation, Planning and Retrospective techniques such as **Agile Poker** and **Star Fish, ORID**, and **Mad Sad Glad**.
- ✓ Prepared and delivered **effective communications** regarding progress and status for both **internal and external stakeholders**
- ✓ Participated in **Scrum ceremonies** like **Sprint Planning, Daily standups, Sprint Reviews, retrospectives and Backlog Grooming sessions**
- ✓ Assisted Product owner and development team in **prioritizing, slicing, and estimating the user stories**
- ✓ Coached scrum team to be self-organizing, transparent, cross-functional and accountable
- ✓ Participated in various scrum ceremonies and workshops of other team to improve the learning of my team and organized multiple team building activities to improve the team's collaboration & productivity
- ✓ Encouraged teams to participate in other code reviews and involve in collective learning process
- ✓ Proactively assisted scrum master in identifying and removing blockers and impediments while identifying dependencies and mitigating risks and issues in sprints
- ✓ Documented all workshops, retrospective and other ceremonies notes in Confluence for transparency
- ✓ Intensive knowledge of **Credit card Transaction Lifecycle, Card holder management Lifecycle and Credit card dispute resolution process** and Understanding of **PCISSC, PCIDSS and PA-DSS**.

**ENVIRONMENT:** Agile Transformation- Accompa, Confluence, JIRA (v-6.6.3), Cucumber(v-2.3.0), MS Visio(v-15.0), MS PowerPoint, MS Excel, Balsamiq (v-3.4), OPSnet, MCCGUI, GCM, Wisdom, Aspect, HPQC, Gherkin, Rest API, JSON, SOAPUI, Oracle DB, PL/SQL

## Business System Analyst

January 2015 – June 2016

Bank of America, Pennington, NJ

### Project 1: **AML Case Management**

The project was to enhance and re-platform our bank's Anti Money Laundering case manager. The new system fully integrates modules like Know Your Customer (KYC), Suspicious Activity Report (SAR), sanction screening and Currency transaction reporting (CTR). The new case manager made it easier for financial analysts to work on each case and file the reports to various compliance institutions.

### **RESPONSIBILITIES:**

- ✓ Knowledge of the **Dodd-Frank Act, the Bank Secrecy Act, Financial Crimes Enforcement Network (FinCEN), Office of Foreign Asset Controls (OFAC) regulations, and Sarbanes-Oxley Act**.
- ✓ Assisted in identifying documents needed to develop **Suspicious Activity Reports (SAR)** as required by **Bank Secrecy Act and FINCEN** for generating reports and red flags to report fraud, money laundering, patterns and inconsistencies activities.
- ✓ Integrated third party services for **enhanced due diligence (EDD)** on our on-boarding customers, companies and ID documentations using REST API.
- ✓ Assisted data analyst in data mapping for **Enhanced Due Diligence and Further Due Diligence**.

- ✓ Integrated Red Hat open source Business Process Management (BPM) Suit that combines **Business Process Management** as well as **Business Rule Management**.
- ✓ Deployed Horton works data platform (HDP) to migrate to Hadoop ecosystem and integrated **Kafka** with **Storm** and **HBase** for real time analytics on streaming data.
- ✓ Identified various data sources that have to be stored in the **Hadoop Distributed File System (HDFS)**. Used **Sqoop** to transfer data between HDFS and structured data sources and **Flume** to load streaming data.
- ✓ Used SQL queries to retrieve data such as Select queries nested queries, Joins, Unions etc.
- ✓ Used **JIRA** for issue tracking, user story management and requirement traceability.
- ✓ Involved in testing activities such as test plans, test scenarios, test cases and test scripts.
- ✓ Assisted with **User Acceptance Testing**, developing and maintaining quality procedures, and ensured that **appropriate documentation** is in place.

## **Project 2: RapidPAY**

The project involved enhancing the payment gateway by using a technology-driven approach with upgraded security measures for online banking. The key features included in this project were the secured authorization processing and enhancement of automatic bill pay options. I was also engaged in creating interfaces for Bank of America involving FOREX Module.

### **RESPONSIBILITIES:**

- ✓ Organized and Conducted the **JAD** sessions for requirement elicitation.
- ✓ Elicited demands from the stakeholders and analyzed them for consistency, completeness and flexibility.
- ✓ Interacted with SME's, asking detailed questions and carefully recording the requirements in a format that can be understood and reviewed by both technical and business people.
- ✓ Communicated effectively across company contacts and clients including the regulatory and compliance authority, internal team about the project requirements, schedules and launches.
- ✓ Created **user stories** and defined acceptance criteria as conditions to **satisfy the user story**.
- ✓ Assisted the project manager to construct a project plan that included Project Schedules, Milestones tracking, and Meeting minutes using Jira.
- ✓ Developed use case documentation and **business process modeling** and **flows** using **MS Visio**.
- ✓ Created **Wireframes and mock ups** using **Balsamiq** and **MS Visio**, to effectively communicate the user-interface platforms to the system development teams.
- ✓ Responsible for identifying and documenting business rules and creating detailed diagrams including **Happy and unhappy flows and Data flow diagrams**.
- ✓ Assisted QA team in performing different levels of testing including **SIT, UAT, and regression testing**.
- ✓ Involved in implementation by assisting in the preparation of training module. Helped the end users getting accustomed to the system by live demonstrations and system tutorials.

**Environment:** Agile – Jira (6.0), HPALM, HPUFT (11.5) UML, MS Excel (2013), Oracle (11g), MS Visio (15.0), Red Hat JBoss BPM, Horton Works Data platform Balsamiq2.2, Apache Sqoop, Flume, Kafka, Storm, HBase, HDFS, Hive, Atlas

## **Business Analyst**

**November 2013 – January 2015**

### **State of Wisconsin, Madison, WI**

The project was undertaken with the aim of creating an Enterprise Data Warehouse system to provide budget allocation, expenditure tracking and enhanced financial reporting by integrating different data sources to State Data Center. The Legacy system had non-integrated databases which were core to business processing. The new integrated system would provide ease of access, analysis, transparency and enhanced reporting capabilities.

### **RESPONSIBILITIES:**

- ✓ Elicited database and reporting requirements by facilitating **JAD** sessions, conducting **Interviews**, and brainstorming with the business owners, stakeholders and data warehouse team.



- ✓ Created artifacts like **Business Requirement Document (BRD)** and **Functional Requirements Document (FRD)** to document the requirements and **Data Mapping document** and stored them in Sharepoint
- ✓ Involved in the process of creating **data flow, E-R, conceptual and Logical Model diagrams**.
- ✓ Performed **Risk Analysis** and created **Work Breakdown Structure** along with Project Manager.
- ✓ Conducted data profiling after identifying the source data source using **Informatica IDQ**
- ✓ Assisted database developers in normalization and transformation of data and data types, by creating **Star Schema dimension** modeling, enabling source to target column name and **data mapping**
- ✓ Helped Data Analysts in developing **rapidly changing and conformed dimensions** and **fact tables**
- ✓ Used **Informatica Power Center** in identifying business rules, and defining passive and active transformations like constant, look-up, data type conversion and data transformation
- ✓ Worked along with ETL developers using **Informatica Workflow Manager**, by assisting them in Extraction, Transformation, and Loading operations while documenting and monitoring **ETL logs**
- ✓ Assisted testing team and was responsible for creating and monitoring **Requirements Traceability Matrix, test cases, test plans**, defining **User Acceptance criteria** and tracking defects.
- ✓ Assisted in developing **OLAP cubes** and Performed **Rollup, Drill down, Slice and Dice** operations
- ✓ Responsible for creating **dashboards** and **customized visualizations** to present the reports as per business requirements that helped in strategic decisions and validated reports using **Power BI**

**ENVIRONMENT:** Waterfall, MS Office (MS Word, MS Excel, MS PowerPoint), Tableau, Informatica, MS Visio, MS Project, HP ALM, Wireframes, Mock-Up Screens, SQLServer, SharePoint, UML

**Business Analyst**  
**BANK OF INDIA, Mumbai, India**  
**BOI SECURE OTP**

**April 2012 – October 2013**

The project dealt with the credit card transaction authorization based on mobile number and origin of the transaction. The system would be able to verify the registered number and location with the transaction details and would send one time password to approve it accordingly.

**RESPONSIBILITIES:**

- ✓ Involved in Pre-Analysis of project with SME (Subject Matter Experts) and Developers
- ✓ Conducted Gap analysis to analyze the ‘as-is’ environment and to derive the To-be environment of the process to identify and validate requirements.
- ✓ Facilitated JAD sessions with SME’s and multiple teams for requirement gathering and refinement.
- ✓ Analyzed the gathered requirement and created requirement documents such as **BRD** and **FSD**.
- ✓ Created **Software Requirement Specification (SRS)** document to describe all data, functional and behavioral requirement of the system.
- ✓ Used Microsoft Share point for centralized content management and document management.
- ✓ Wrote **Use Case** and built **Use Case Diagram/ Activity Diagram** using MS Visio.
- ✓ Created **Requirement Traceability matrix (RTM)** using HP QC tool.
- ✓ Used JIRA for allotting task and issue tracking, user story management and requirement traceability.
- ✓ Worked with QA team to design Test Plan and Test Cases, Test Scripts for UAT and regression testing.

**ENVIRONMENT:** JIRA (4.4), MS Visio (v14.0), SQL, HPQC, MS Word (2010), MS PowerPoint (2010), SharePoint (2010), UML

**Jr. Business Analyst**  
**HDFC BANK, Mumbai, India**

**December 2010 – March 2012**

## **PayZapp**

The scope of the project was to develop the core banking application for HDFC Bank India operations. Due to the myriad of advantages that comes along with core banking, the integration of various IT capabilities was critical to the success of this project. Core banking functions such as deposit accounts, loans, mortgages, and payments were implemented as part of this project.

### **RESPONSIBILITIES:**

- ✓ Gathered requirements from key stakeholders and SME's to define the scope and requirements of the online banking system.
- ✓ Worked closely with Project Manager for any change request and helped to do Impact Analysis.
- ✓ Defined the context of the system by creating various **Use Cases** for the development system requirements specifications encompassing Functional and Non-Functional requirements.
- ✓ Developed plans for verification and validation of requirements at all levels so that developed software successfully satisfies user expectations and business needs.
- ✓ Worked closely with the development team to verify that business needs are fulfilled and deliverables are produced within a specified budget, quality and time.
- ✓ Created **Requirements Traceability Matrix** (RTM) using **HPQC** tool.
- ✓ Developed **UML Diagrams (normal flows/alternative flows)** for modeling dynamic aspects of Online Banking System.
- ✓ Developed data maps for retrieval of information from existing account systems and outlined security measures for accessibility and transmission of information.
- ✓ Created ad-hoc reports using MS-Excel and Pivot tables to do the calculations.
- ✓ Worked with the QA team to design **Test Plan and Test Cases** for the **User Acceptance Testing (UAT)**.

**ENVIRONMENT:** Waterfall MS Project (2010), HTML, MS Visio (v12.0), MS Office (2010), XML, UML, HPQC

## **Jr. SQL Developer**

**August 2009 –November 2010**

### **Zomato, Gurgaon, India**

Zomato is an Indian restaurant search and discovery service. It provides information and reviews about restaurants, including menu images for the restaurants that did not have their own website.

### **RESPONSIBILITIES:**

- ✓ Created and maintained a database of restaurants.
- ✓ Created Tables with Attributes and Constraints and inserted Data into tables.
- ✓ Converted integrity constraints - primary and foreign keys, unique and check constraints
- ✓ Created Stored Procedures to make it easier for Supervisors to view data.
- ✓ Created Triggers to make sure no duplicate records exist in database.

**ENVIRONMENT:** Waterfall MS SQL Server (v10.0), MS Office Suite (2007), SQL Server Reporting Services (2005)

**EDUCATION:** Bachelor of Science, Indira Gandhi National Open University, New Delhi, India