Queueing Theory: Psychiatrists doing intakes EBB074A05

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1 General info

This file contains the code and the results that go with this youtube movie: https://youtu.be/bCU3oP6r-00.

1.1 TODO Set theme and font size

Set the theme and font size so that it is easier to read on youbute

2 Base situation

5 psychiatrists do intakes. See my queueing book for further background.

2.1 Load standard modules

```
import numpy as np
import matplotlib.pylab as plt
from matplotlib import style

style.use('ggplot')

np.random.seed(3)
```

2.2 Simulate queue length

```
def computeQ(a, c, Q0=0): # initial queue length is 0
    N = len(a)
    Q = np.empty(N) # make a list to store the values of Q
    Q[0] = Q0
    for n in range(1, N):
        d = min(Q[n - 1], c[n])
        Q[n] = Q[n - 1] + a[n] - d
    return Q
```

2.3 Arrivals

We start with run length 10 for demo purpose.

```
1  a = np.random.poisson(11.8, 10)
2  a

12  9  7  13  14  9  9  11  12  10
```

2.4 Service capacity

```
def unbalanced(a):
    p = np.empty([5, len(a)])
    p[0, :] = 1.0 * np.ones_like(a)
    p[1, :] = 1.0 * np.ones_like(a)
    p[2, :] = 1.0 * np.ones_like(a)
    p[3, :] = 3.0 * np.ones_like(a)
    p[4, :] = 9.0 * np.ones_like(a)
    return p

p = unbalanced(a)

p = unbalanced(a)
```

```
1
  1
     1
        1
                 1
                     1
           1
              1
                        1
                           1
        1
           1
  1
     1
              1
                  1
                     1
                        1
                           1
                           1
3
  3
     3
               3
                  3
        3
           3
                     3
                        3
                           3
     9
         9
            9
               9
                  9
```

2.5 Include holidays

```
def spread_holidays(p):
    for j in range(len(a)):
        psych = j % 5
        p[psych, j] = 0

spread_holidays(p)

p
```

```
1
  1
     1
       1
          0
            1
                1
                   1
  1
    1
       1
          1 0
               1
                   1
                     1
1 0
       1
          1
            1
                0
                   1
                     1
  3
        3 3
             3
                     3
        0
          9
             9
```

2.6 Total weekly service capacity

```
s = np.sum(p, axis=0)
s = s
```

14 14 14 12 6 14 14 14 12 6

2.7 Simulate the queue length process

```
np.random.seed(3)

a = np.random.poisson(11.8, 1000)

p = unbalanced(a)

spread_holidays(p)

s = np.sum(p, axis=0)

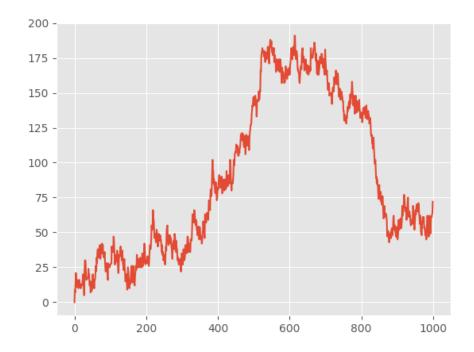
Q1 = computeQ(a, s)

plt.clf()

plt.plot(Q1)

plt.savefig("psych1.png")

"psych1.png"
```



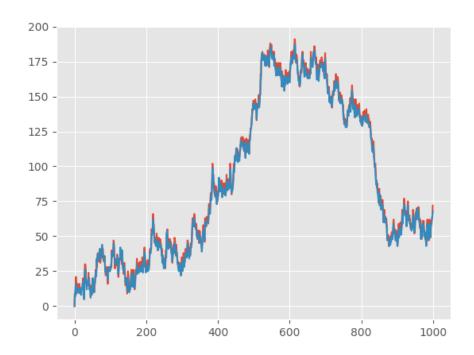
3 Evaluation of better (?) plans

3.1 Balance the capacity more evenly over the psychiatrists

I set the seed to enforce a start with the same arrival pattern.

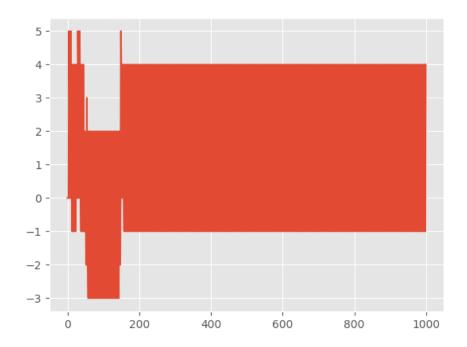
```
def balanced(a):
    p = np.empty([5, len(a)])
    p[0, :] = 2.0 * np.ones_like(a)
    p[1, :] = 2.0 * np.ones_like(a)
    p[2, :] = 3.0 * np.ones_like(a)
```

```
p[3, :] = 4.0 * np.ones_like(a)
       p[4, :] = 4.0 * np.ones_like(a)
        return p
   np.random.seed(3)
10
   a = np.random.poisson(11.8, 1000)
12
13
   p = balanced(a)
14
   spread_holidays(p)
15
   s = np.sum(p, axis=0)
16
   Q2 = computeQ(a, s)
17
18
   plt.plot(Q2)
   plt.savefig("psych2.png")
20
   "psych2.png"
21
```



What is the effect?

```
plt.clf()
plt.plot(Q1-Q2)
plt.savefig("psych22.png")
"psych22.png"
```



The effect of balancing capacity is totally uninteresting.

0 9 9

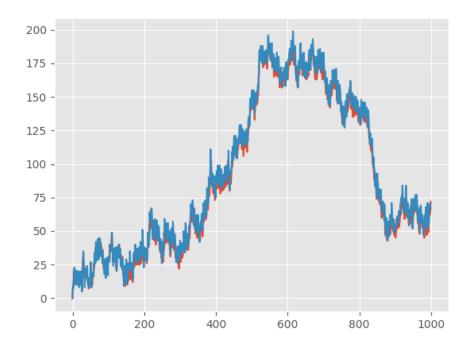
3.2 Synchronize holidays

What is the effect of all psychiatrists taking holidays in the same week?

```
\overline{a} = np.random.poisson(11.8, 10)
2
  def synchronize_holidays(p):
4
       for j in range(int(len(a) / 5)):
           p[:, 5 * j] = 0
  p = unbalanced(a)
  synchronize_holidays(p)
  p
                              0
                                      1
                                         1
                                            1
                                                0
                                                   1
                                                       1
                                                           1
                                                              1
                              0
                                  1
                                     1
                                         1
                                            1
                                                0
                                                   1
                                                       1
                                                           1
                                                              1
                              0
                                  3
                                     3
                                         3
                                            3
                                                0
                                                    3
                                                       3
                                                           3
                                                              3
```

```
np.random.seed(3)
a = np.random.poisson(11.8, 1000)
p = unbalanced(a)
spread_holidays(p)
```

```
s = np.sum(p, axis=0)
   Q3 = computeQ(a, s)
   plt.clf()
   plt.plot(Q3)
10
   p = balanced(a)
12
   synchronize_holidays(p)
13
   s = np.sum(p, axis=0)
   Q4 = computeQ(a, s)
16
   plt.plot(Q4)
17
   plt.savefig("psych3.png")
   "psych3.png"
```



All these proposals will not solve the problem. We need something smarter. For this, we steal an idea from supermarkets: dynamic control.

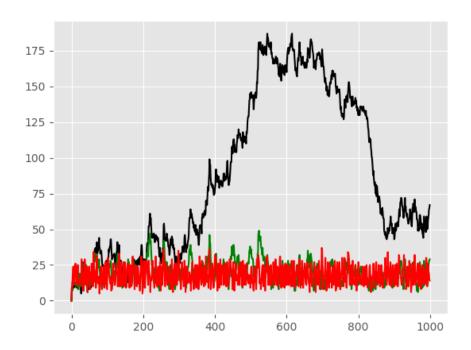
4 Control capacity as a function of queue length

```
lower_thres = 12
upper_thres = 24

def computeQExtra(a, c, e, QO=0): # initial queue length is 0

N = len(a)
Q = [0] * N # make a list to store the values of Q
Q[0] = QO
```

```
for n in range(1, N):
            if Q[n - 1] < lower_thres:</pre>
                C = c - e
10
            elif Q[n-1] >= upper_thres:
11
                C = c + e
            d = min(Q[n-1], C)
            Q[n] = Q[n-1] + a[n] -d
14
        return Q
15
16
   np.random.seed(3)
18
   a = np.random.poisson(11.8, 1000)
19
   c = 12
20
   Q = computeQ(a, c * np.ones_like(a))
21
   Qe1 = computeQExtra(a, c, 1)
22
   Qe5 = computeQExtra(a, c, 5)
23
   plt.clf()
25
   plt.plot(Q, label="Q", color='black')
26
   plt.plot(Qe1, label="Qe1", color='green')
27
   plt.plot(Qe5, label="Qe5", color='red')
   plt.savefig("psychfinal.png")
   "psychfinal.png"
```



We see, dynamically controlling the service capacity (as a function of queue length) is a much better plan.

5 Restore my emacs settings

```
(load-theme 'material t)
(set-face-attribute 'default nil :height 100)
```