

Planning before Committing

- Helps teams gain view of work they must do
 - Provides basis for tracking/completing work within certain timeframe
- Helps team balance work
 - Unbalanced workload leads to scheduling problems
 - Overcommitted engineers can delay the entire team
 - Results in shortest possible schedule
- If you don't start by making a plan, you will be stuck with your manager's timeline

What if Schedule is Too Long.

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- **DO NOT ADJUST ESTIMATES TO MAKE IT FIT!!!!**
 - Go back to your high-level design and reduce functionality.