



# Lesson 5. Finance

5.1. Financial analysis

5.2. Financial resources

5.3. Investments appraisal

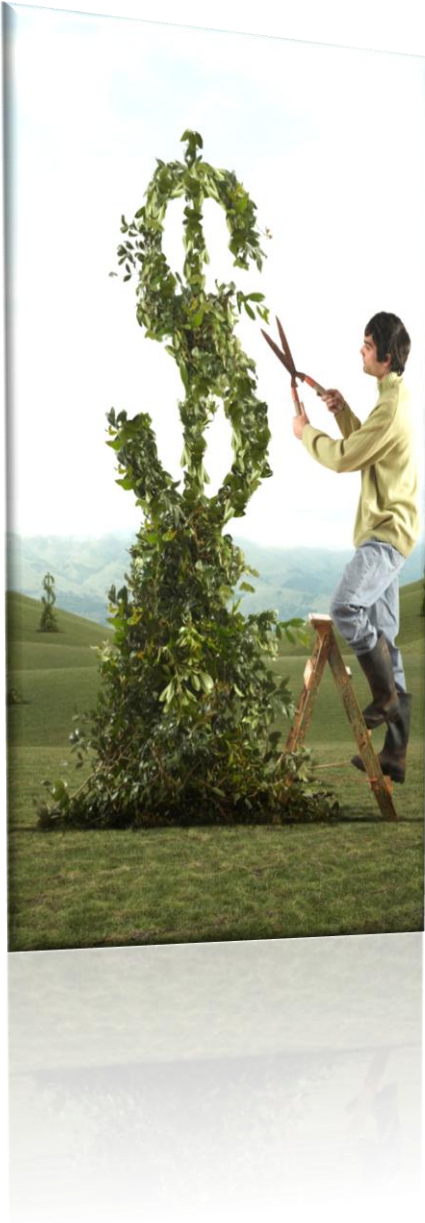
## At a glance

Lesson 5 focuses on the **firm's financial function**.

Firstly, we will review some key concepts on **accounting** and some **indicators about the firm's financial situation** will be introduced.

Secondly, several forms of **acquiring funds** will be studied. These funds, called **financial capital**, are required to purchase the firm's assets and finance its operations.

Not only is Finance the area responsible for finding the best sources of funds but also the best way to use them. For this reason, we will last study some **criteria to evaluate** and decide among **projects** with the **aim of maximizing the firm's value**.



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## A. INTRODUCTION

### Annual report:

*An annual publication that public corporations must provide to stakeholders to describe their operations and financial conditions.*

- Chairperson/CEO letter
- Business review (strategy, business areas, organization, HR...)
- Corporate governance information
- Corporate Social Responsibility information
- Financial statements



## A. INTRODUCTION

### Annual report:

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- **Financial statements**



### Financial statements:

*Accounting information that provides stakeholders with a broad picture of an organization's financial condition and its recent financial performance.*

- Balance sheet
- Profit and loss statement / income statement



## A. INTRODUCTION

*Accounting: Who uses it?*

### Managers



Decision making within the company

### Stockholders



Purchase / sale of shares

### Employees



Motivation and bonuses

### Creditors



Assess a firm's creditworthiness

### Suppliers



Will the firm be able to pay orders?

### Government



Meeting the SEC requirements of the



## B. BALANCE SHEET



**FIRM**



A balance sheet is often described as a "snapshot" of a firm's financial condition. It represents the assets, liabilities and ownership equity of the firm in a given point in time.

## B. BALANCE SHEET



$$\text{Assets} = \text{Liabilities} + \text{Owners' equity}$$



## B. BALANCE SHEET

*It summarizes a firm's financial position at a specific point in time*

$$\text{Assets} = \text{Liabilities} + \text{Owners' Equity}$$

### **Assets**

things of value that the firm owns

*E.g.:*

- Cash
- Inventories (stocks): raw materials, consumer products...
- Investments: machines, tools, computers...

### **Liabilities**

indicates what the firm owes to outsiders

*E.g.:*

- Accounts payable (debts to suppliers)
- Taxes
- Loans

### **Owners' Equity**

the claims owners have against their firm's assets

*E.g.:*

- Capital contributed by owners
- Reserves (retained earnings)

## B. BALANCE SHEET

**Assets** are generally classified into:

- **Current assets** or short-term assets:

Assets that the firm expects to use up or convert into cash within a year.

*E.g.: cash, inventories, accounts receivable...*

- **Non-current assets** or long-term assets:

Assets that tend to remain in the business for a longer period of time.

*E.g.: buildings, land, vehicles, equipment...*



## B. BALANCE SHEET

Similarly, **debt** is usually divided into:

- **Current liabilities** or short-term debt:

Debts that come due within a year of the date on the Balance Sheet.

*E.g.: accounts payable, wages payable, taxes payable...*



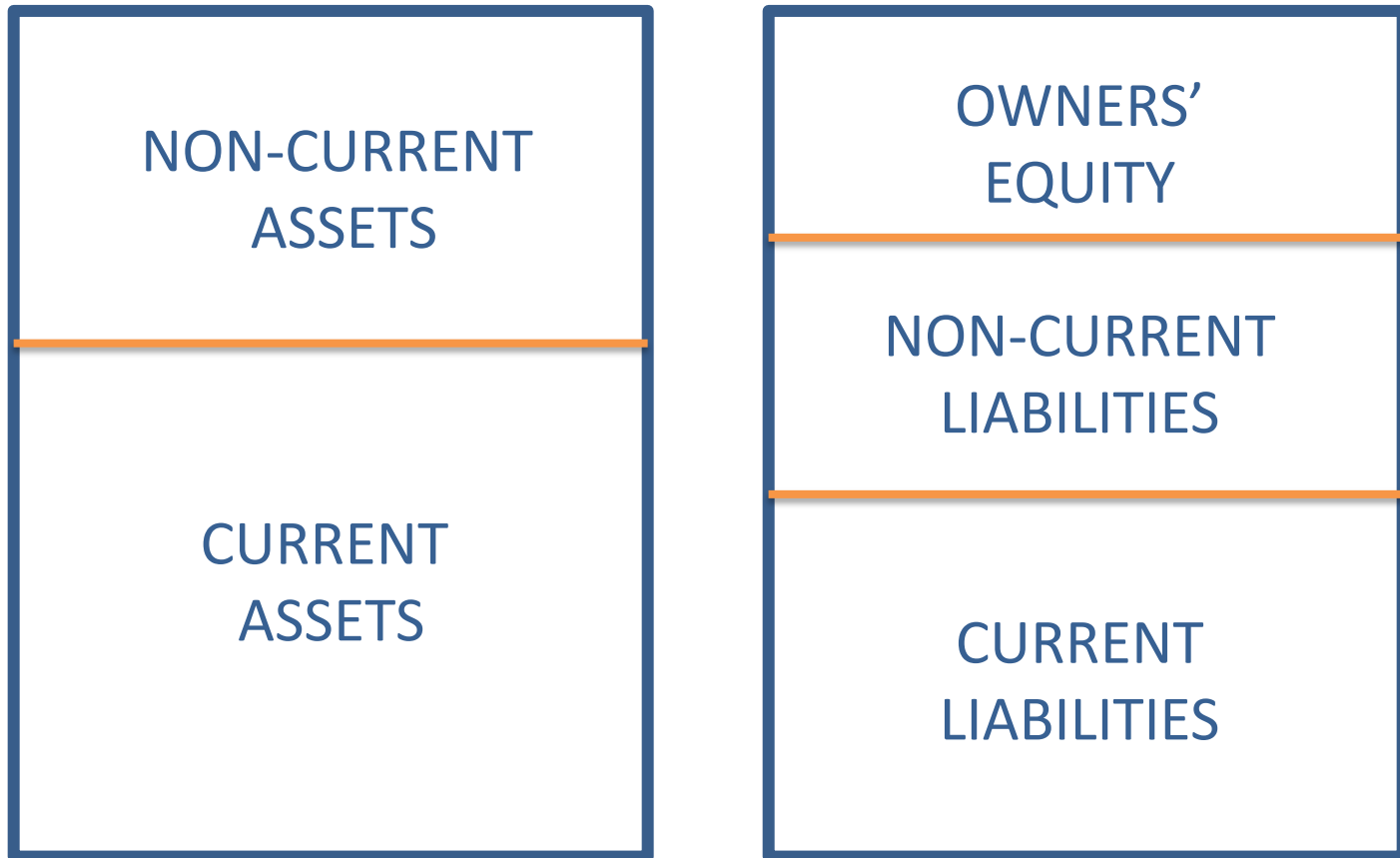
- **Non-current liabilities** or long-term debt:

Debts that don't come due until more than a year after the date on the Balance Sheet.

*E.g.: long-term loan, bonds payable...*



## B. BALANCE SHEET



$$\begin{aligned} &\text{NC Assets} + \text{C Assets} \\ &= \\ &\text{Owners' equity} + \text{NC Liabilities} + \text{C Liabilities} \end{aligned}$$

## B. BALANCE SHEET

Bigbux, Inc.  
Balance Sheet  
December 31, 201X

<b>Assets</b> (Resources owned by the firm)	<b>ASSETS</b>		
	<b>Current Assets</b>		
	Cash	\$188,000	
	Accounts receivable	187,000	
	Inventory	396,000	
	Total current assets	771,000	
	<b>Plant, Property and Equipment</b>	997,000	
	Less: Accumulated depreciation	<u>-64,000</u>	
	Net plant, property and equipment	\$933,000	
	<b>Total Assets</b>	<u>\$1,704,000</u>	
	<b>LIABILITIES</b>		
	<b>Current Liabilities</b>		
	Accounts payable	\$220,000	
	Wages payable	<u>300,000</u>	
	Total current liabilities	520,000	
	<b>Long-term Liabilities</b>		
	Long-term loan	<u>380,000</u>	
	<b>Total Liabilities</b>	\$900,000	
	<b>STOCKHOLDERS' EQUITY</b>		
	<b>Common Equity</b>		
	Common stock	\$300,000	
	Retained earnings	<u>504,000</u>	
	<b>Total Stockholders' Equity</b>	\$804,000	
	<b>Total Liabilities and Stockholders' Equity</b>	<u>\$1,704,000</u>	

**The balance sheet**  
"balances,"  
reflecting the  
equality expressed  
in the accounting  
equation.

## C. INCOME STATEMENT



**FIRM**



A profit and loss statement displays the “bottom line” (profit or loss) after calculating the revenues recognized for a specific period and the costs charged against these revenues. It always represents a period of time.

## C. INCOME STATEMENT

**+ SALES REVENUE**  
**- PRODUCTION COSTS (COST OF GOODS SOLD)**

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**GROSS INCOME)**  
**- SELLING, GENERAL AND ADMINISTRATIVE COSTS**

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**EARNINGS BEFORE INTEREST AND TAXES (EBIT)**  
**- INTEREST ( $= K_i * \text{Debt}$ )**

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**EARNINGS BEFORE TAXES (EBT)**  
**- TAXES ( $= \text{Tax rate} * \text{EBT}$ )**

---

**NET INCOME**





## C. INCOME STATEMENT

*It summarizes a firm's operations over a given period of time in terms of profit and loss*

$$\text{Revenue} - \text{Expenses} = \text{Net Income}$$

### **Revenue**

the increase in the amount of assets the firm earns

### **Expenses**

the cash the firm spends or other assets it uses to generate revenue

### **Net Income**

the profit or loss the firm earns

## C. INCOME STATEMENT

Net Sales		\$20,000,000
Cost of Goods Sold		<u>16,000,000</u>
Gross Profit		\$4,000,000
Selling Expense	\$1,500,000	
General & Administrative Expenses	<u>1,000,000</u>	
Total Operating Expenses		<u>2,500,000</u>
Earnings before Interest and Taxes (EBIT)		\$1,500,000
Interest Expense		<u>500,000</u>
Earnings before Taxes		\$1,000,000
Income Taxes (at 30%)		<u>300,000</u>
Net Income		<u><u>\$700,000</u></u>

## C. INCOME STATEMENT

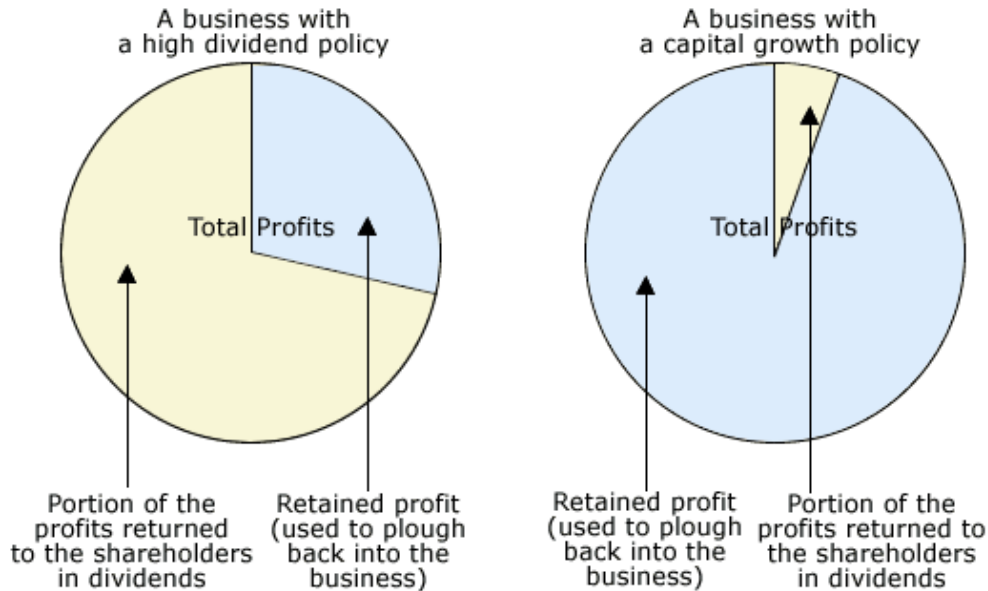
**Net income** is called the '**bottom line**' of the Income Statement but it is such an important measure of the **firm's operating success**.

But Income Statements usually include additional information below the net income, as this can be allocated to shareholders via a **dividend**, or kept within the company as **retained earnings**.

The **Board of Directors** decides the portion to be distributed among the shareholders (paid out as dividends) and the portion to be retained by the firm to be reinvested in its activities or to pay debt.



## C. INCOME STATEMENT



This decision has a great impact on investors, and hence on the **market value** of the firm.

Investors seeking **high current income** prefer companies with a high dividend payout ratio (**high dividend policy**). However, investors seeking **high capital growth** may prefer a lower payout ratio (**capital growth policy**) because capital gains are taxed at a lower rate.

## C. INCOME STATEMENT



$$\begin{aligned} \text{EBITDA} \\ = \\ \text{EBIT} + \text{D} + \text{A} \end{aligned}$$

*EBIT* is a widely-used indicator to evaluate how a firm is performing operations, as it does not consider neither interest nor taxes.

In this regard, the use of ***EBITDA*** is spread as an alternative, as it **removes the arbitrary and subjective judgments that can go into calculating depreciation and amortization** (useful lives, residual values and depreciation methods).



*Amortization (intangible assets) & Depreciation (tangible assets):  
spreading an asset's cost over that asset's useful life*

## D. FINANCIAL ANALYSIS

Unlike the **Economic Analysis**, which studies the profitability of the firms...

$$\underline{ROA} = \frac{EBIT}{A} = \frac{EBIT}{S} \cdot \frac{S}{A} = ROS \cdot AT \quad \underline{ROE} = \frac{EBT}{E} \quad ROE = ROA + (ROA - k_i) \cdot \frac{D}{E} = ROA + \underline{FL}$$

...the **Financial Analysis** focuses on the financial situation of the firm, which encompasses:



- **Liquidity** is a firm's ability to meet its short-term debt obligations. A *company with adequate liquidity* has enough cash available to pay its bills.
- **Solvency** is a firm's ability to meet its long-term debt obligations. A *solvent company* is one that owns more than it owes; i.e., it has a positive book value and a manageable debt.

## D. FINANCIAL ANALYSIS

Solvency and liquidity refer to an **firm's financial health**. Both are important –healthy companies are both solvent and possess adequate liquidity.

A firm that is insolvent must enter **bankruptcy**; a firm that lacks liquidity can also be forced to enter bankruptcy even if it is solvent.



"AND IT'S HERE, WHERE WE FEEL THE BULK OF OUR LIQUID ASSETS ARE GOING."



## D. FINANCIAL ANALYSIS

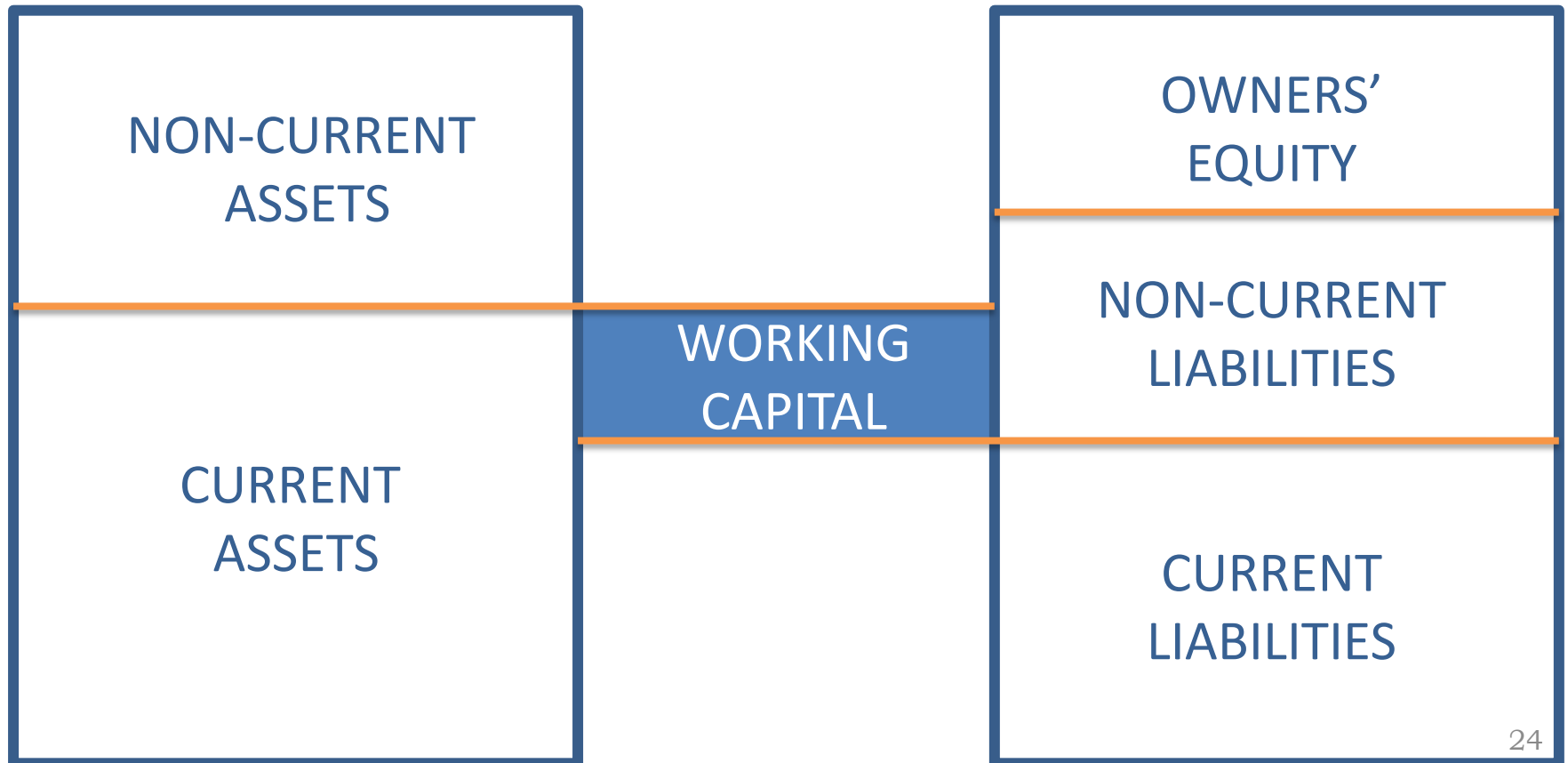
**Bankruptcy** is a **legal proceeding** involving a person or business that is unable to repay outstanding debts. In other words, it is a determination of insolvency made by a court of law with resulting legal orders intended to **resolve the insolvency**.



## D. FINANCIAL ANALYSIS: LIQUIDITY RATIOS

**WORKING CAPITAL = CURRENT ASSETS - CURRENT LIABILITIES**

**Working capital** measures a company's ability to meet its short-term debt obligations. If a company's current assets do not exceed its current debt, then it may run into trouble paying back creditors in short term.

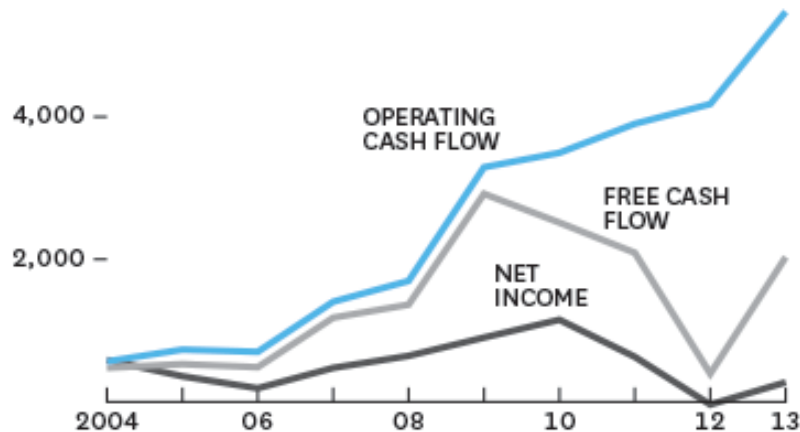




## AMAZON'S CASH MACHINE

Its earnings aren't much to look at, but the company's cash flows have been stupendous.

MILLIONS OF \$US  
\$6,000 –



SOURCE COMPANY REPORTS

In Amazon's case, all this cash is being used to finance the company's continued explosive growth. The company doesn't need to borrow; it doesn't need to issue stock. It can just keep spending its own cash to attack new sectors and upgrade its offerings.

Harvard  
Business  
Review

FINANCE & ACCOUNTING

## At Amazon, It's All About Cash Flow

by Justin Fox  
OCTOBER 30, 2014

SAVE SHARE COMMENT TEXT SIZE PRINT

In a few days, Amazon will report its quarterly earnings. If recent quarters are any indication, there will be a lot of worried talk before and after the announcement about the company's minuscule or perhaps even negative profits. If its stock price continues to slide downward, the story will probably be that investors are losing patience with Amazon's persistently low profit margins.

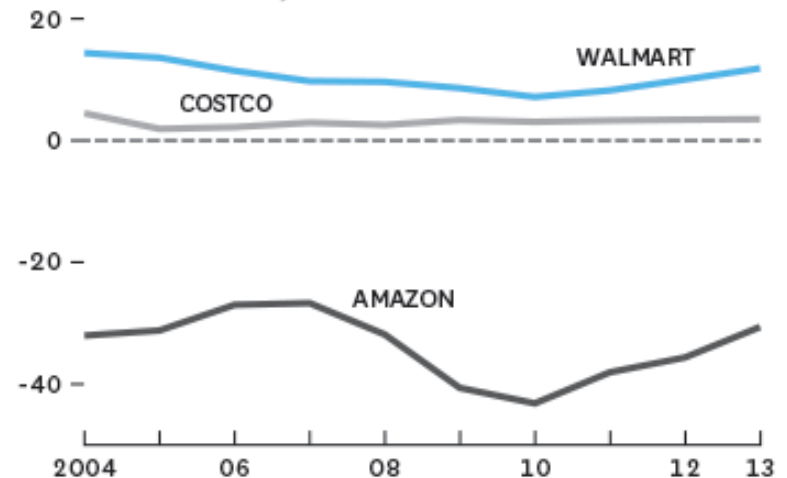
WHAT TO READ NEXT  
Lean Doesn't Always Create the Best Products  
Networking for Introverts  
How to Write a Cover Letter

RECOMMENDED  
Harvard Business Review, November 2015  
LEADERSHIP & MANAGING PEOPLE HR ISSUES by  
\$16.95 ADD TO CART

## IN A DIFFERENT LEAGUE

There's a lag of just a few days at Walmart and Costco between when they have to pay suppliers and when their customers pay. Amazon, however, gets paid weeks *before* it has to pay out.

### CASH CONVERSION CYCLE, IN DAYS



SOURCE MORNINGSTAR

HBR.ORG

## D. FINANCIAL ANALYSIS: SOLVENCY RATIOS

**DEBT-TO-EQUITY RATIO =  
LIABILITIES / EQUITY**

**DEBT-TO-ASSETS-RATIO  
= LIABILITIES / ASSETS**

A rising debt-to-equity ratio (or debt-to-assets ratio) implies high interest expenses, but it can allow managers to increase the firm's return on equity.

It should be highlighted that beyond a certain point it may affect a company's credit rating, making it more expensive to raise more debt (risk premium).



## D. FINANCIAL ANALYSIS

The following points should be borne in mind when using solvency and liquidity ratios:

- ***Get the Complete Financial Picture:*** Use both sets of ratios – liquidity and solvency – to get the complete picture of a company's financial health, since making this assessment on the basis of just one set of ratios may provide a misleading depiction of its finances.
- ***Compare Apples to Apples:*** These ratios vary widely from industry to industry, so ensure you're comparing apples to apples. A comparison of financial ratios for two or more companies would only be meaningful if they operate in the same industry.
- ***Evaluate the Trend:*** Analyzing the trend of these ratios over time will enable you to see if the company's position is improving or deteriorating. Pay particular attention to negative outliers to check if they are the result of a one-time event or indicate a worsening of the company's fundamentals.

# Key concepts

Annual reports and financial statements.

## *Review Balance Sheet*

Current and non-current assets

Current and non-current liabilities

## *Review Income Statement*

Retained earnings and dividends: high dividend policy vs. capital growth policy

EBIT vs. EBITDA: depreciations and amortizations

Financial vs. Economic Analysis

Liquidity, solvency and bankruptcy

Liquidity ratio: working capital.

Solvency ratio: D/E and D/A ratios.