



# REVENUE LEAKAGE & PROFIT LOSS DETECTION SYSTEM



# Revenue Leakage & Profit Loss Detection System



Built an enterprise-level Revenue Leakage Detection System using **SQL, Power BI, and Excel** to identify unbilled revenue, excess **discount losses, pricing mismatches, and return-driven profit erosion**, enabling data-driven corrective actions. To identify, measure, and analyze revenue loss caused by **discount misuse, billing gaps, delayed payments, and excessive returns**, using SQL-driven analytics and KPI monitoring.

# Business Problem

Many companies lose money due to:



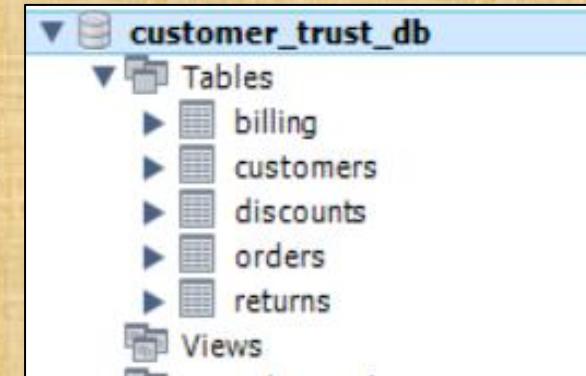
- High discounts without control
- Incorrect billing amounts
- Excessive product returns
- Delayed or failed payments

These losses are often **hidden** and not tracked properly.

## Data Model Used



- Customers - Customer profile & segmentation
- Orders - Order quantity & pricing
- Discounts - Discount % and approvals
- Billing - Invoice amount & payment status
- Returns - Refund amounts & reasons



## Tools & Technologies



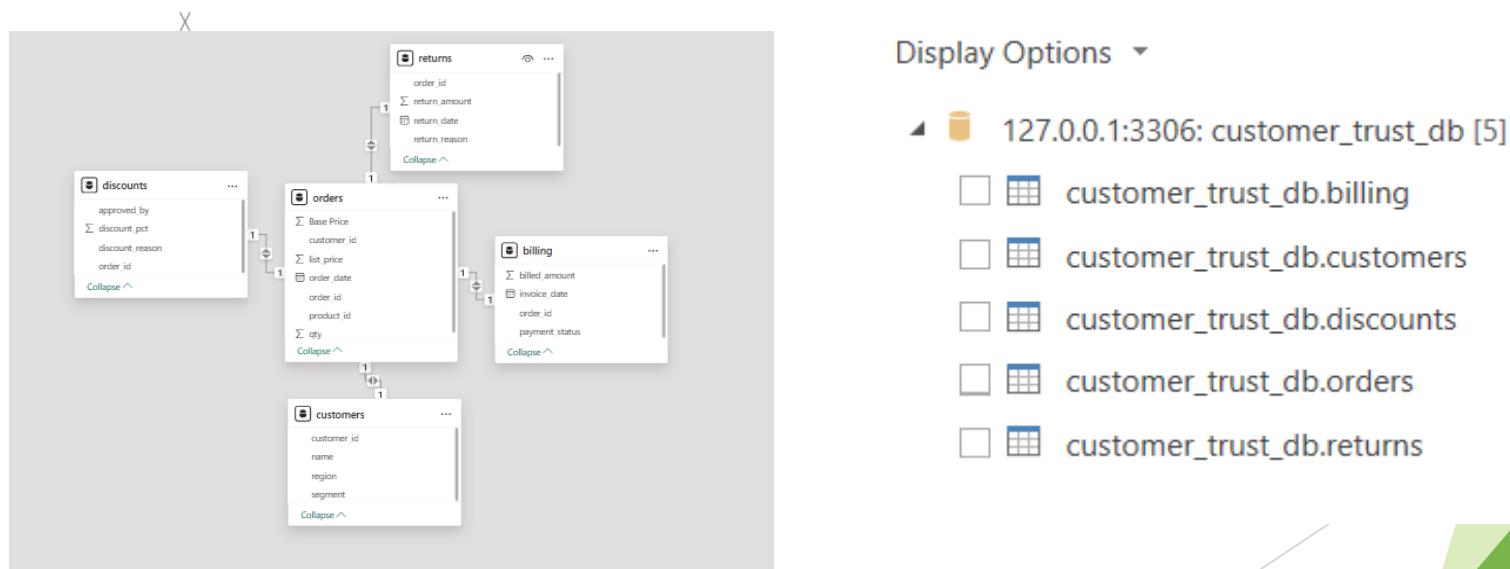
- SQL – KPI calculations & analysis
- Excel – Validation & intermediate analysis
- Power BI – Interactive dashboards & insights

## Skills

- Data Analysis
- Business Analytics
- KPI Design
- Financial Analysis
- Stakeholder Reporting

# Power BI Dashboard (SQL + Power BI)

- This Power BI dashboard provides a **comprehensive view of revenue performance, cost structure, and profit leakage points** across the business
- Total Revenue (₹299K)** is lower than **Total Cost Price (₹326K)**, clearly highlighting an **overall loss scenario**
- Refunds (₹16.5K)** and **discounts (₹2K)** are key contributors to revenue leakage.
- Monthly analysis shows a **sharp revenue decline in July**, signaling potential operational or demand issues.
- Sales Managers approve the majority of discounts (61%)**, indicating a need for stronger discount control policies.
- Major return reasons include **Damaged Products, Late Delivery, and Quality Issues**, directly impacting profitability.
- Product-level analysis identifies **low-performing SKUs**, enabling targeted corrective actions.



# Power BI Dashboard



# KEY KPIs

- Unbilled Revenue

```
--Unbilled Revenue
SELECT
    o.order_id,
    (o.qty * o.list_price) AS expected_revenue
FROM orders o
LEFT JOIN billing b
ON o.order_id = b.order_id
WHERE b.order_id IS NULL;
```

- Total Revenue

| total_revenue |
|---------------|
| 298595.00     |

- Total Refund By Reasons

| total_refund |
|--------------|
| 16500.00     |

- Max Discounts Percentage

| max_discount_percentage |
|-------------------------|
| 20                      |

- Actual price VS Billing Mismatch

|   | order_id | expected_amount | billed_amount | leakage |
|---|----------|-----------------|---------------|---------|
| ▶ | 0001     | 2400.00         | 2160.00       | 240.00  |
|   | 0002     | 850.00          | 808.00        | 42.00   |
|   | 0004     | 2200.00         | 1870.00       | 330.00  |
|   | 0005     | 1200.00         | 960.00        | 240.00  |
|   | 0006     | 1900.00         | 1710.00       | 190.00  |

- Late Invoicing Impact

```
SELECT
    o.order_id,
    DATEDIFF(b.invoice_date, o.order_date) AS delay_days
FROM orders o
JOIN billing b
    ON o.order_id = b.order_id
WHERE DATEDIFF(b.invoice_date, o.order_date) > 5;
```

- Price vs Billing Gap

```
SELECT
    o.order_id,
    o.customer_id,
    o.qty,
    o.list_price,
    (o.qty * o.list_price) AS expected_amount,
    b.billed_amount,
    ((o.qty * o.list_price) - b.billed_amount) AS billing_gap
FROM orders o
JOIN billing b
    ON o.order_id = b.order_id
WHERE b.billed_amount < (o.qty * o.list_price)
ORDER BY billing_gap DESC;
```

# Customer-Level Analysis

1. Which customers generated the highest total billed revenue?
2. Which customers have the most orders?
3. Which customers have never returned any products?
4. Identify customers with recurring return issues ( $\geq 3$  returns).
5. Find customers with average discount received above 15%.
6. Find customers whose payments are often delayed or overdue.
7. Identify customers with the highest total returns (return amount).
8. Which customers have the highest Revenue Leakage due to discounts?
9. Calculate the average billed amount per customer.
10. Which customers have the lowest trust score (Revenue - Returns - Discounts)?

# **Order-Level Analysis**

1. List all orders that received discounts greater than 20%.
2. Identify orders with returns exceeding 50% of billed amount.
3. Which orders have payment status as 'Overdue' or 'Failed'?
4. Find orders where billed amount is less than list price  $\times$  qty (Price vs Billing Gap).
5. List orders that received both a discount and had a return.

## **Product-Level Analysis**

1. Which products generated the most revenue?
2. Top 5 products with most returns.
3. Find the products with zero returns.
4. Which products have the highest return rate?
5. Which products were never sold?

## **Region / Segment Analysis**

1. Which region has the highest total sales?
2. Which regions have the most pending payments?
3. Find the total revenue lost due to returns per region.
4. Which segment of customers has the highest average trust score?
5. Which segments have highest average order value?

## **Discounts / Approver Analysis**

1. Find the total discount given by each approver.
2. Which approvers gave the maximum number of high-value discounts ( $>20\%$ )?
3. Analyze the correlation between discount pct and return amount.
4. Find orders where discount pct  $> 20\%$  and return amount  $> 0$ .
5. Identify customers who received the most total discounts.

## Customer Level Analysis---

### 1. Which customers generated the highest total billed revenue?

```
select
    c.name,
    sum(b.billed_amount) as total_Revenue
from customers c
join orders o
on c.customer_id = o.customer_id
join billing b
on o.order_id = b.order_id
group by name
order by total_Revenue desc
limit 5;
```

|   | name        | total_Revenue |
|---|-------------|---------------|
| ▶ | Customer_1  | 2160.00       |
|   | Customer_41 | 2160.00       |
|   | Customer_21 | 2160.00       |
|   | Customer_81 | 2160.00       |
|   | Customer_61 | 2160.00       |

### 2. Which customers have the most orders?

```
select
    c.name,
    count(o.order_id) as total_order
from customers c
join orders o
on c.customer_id = o.customer_id
group by c.name
order by total_order desc;
```

|   | name       | total_order |
|---|------------|-------------|
| ▶ | Customer_1 | 1           |
|   | Customer_2 | 1           |
|   | Customer_3 | 1           |
|   | Customer_4 | 1           |
|   | Customer_5 | 1           |

### 3. Which customers have never returned any products?

```
select
    c.customer_id,
    c.name
from customers c
join orders o
on c.customer_id = o.customer_id
join returns r
on o.order_id = r.order_id
where r.return_reason = "No Return"
group by c.customer_id,c.name;
```

|   | customer_id | name       |
|---|-------------|------------|
| ▶ | C002        | Customer_2 |
|   | C003        | Customer_3 |
|   | C006        | Customer_6 |
|   | C007        | Customer_7 |
|   | C009        | Customer_9 |

## Customer Level Analysis

### 4. Identify customers with recurring return issues (>=3 returns)?

```
select
    c.customer_id,
    c.name,
    count(r.order_id) as total_order
from customers c
join orders o
on c.customer_id = o.customer_id
join returns r
on o.order_id = r.order_id
where r.return_amount >0
group by c.customer_id, c.name
having count(r.order_id) >=1;
```

|   | customer_id | name        | total_order |
|---|-------------|-------------|-------------|
| ▶ | C001        | Customer_1  | 1           |
|   | C004        | Customer_4  | 1           |
|   | C005        | Customer_5  | 1           |
|   | C008        | Customer_8  | 1           |
|   | C011        | Customer_11 | 1           |

Result 61 ×

### 5. Find customers with average discount received above 15%?

```
select
    c.customer_id,
    c.name,
    avg(d.discount_pct) as avg_disc
from customers c
join orders o
on c.customer_id = o.customer_id
join discounts d
on o.order_id = d.order_id
group by c.customer_id , c.name
having avg(d.discount_pct) > 15;
```

|   | customer_id | name        | avg_disc |
|---|-------------|-------------|----------|
| ▶ | C005        | Customer_5  | 20.0000  |
|   | C014        | Customer_14 | 20.0000  |
|   | C024        | Customer_24 | 20.0000  |
|   | C034        | Customer_34 | 20.0000  |
|   | C044        | Customer_44 | 20.0000  |

Result 62 ×

### 6. Find customers whose payments are often delayed or overdue?

```
select
    c.customer_id,
    c.name
from customers c
join orders o
on c.customer_id = o.customer_id
join billing b
on o.order_id = b.order_id
where lower(b.payment_status) in ('overdue' , 'delayed');
```

|   | customer_id | name         |
|---|-------------|--------------|
| ▶ | C104        | Customer_104 |
|   | C114        | Customer_114 |

Result 63 ×

## Customer Level Analysis

### 7. Identify customers with the highest total returns (return amount).

```
select
    c.customer_id,
    c.name,
    max(r.return_amount) as total_returns
from customers c
join orders o
on c.customer_id = o.customer_id
join returns r
on o.order_id = r.order_id
group by c.customer_id,c.name
order by total_returns desc
limit 10;
```

|   | customer_id | name         | total_returns |
|---|-------------|--------------|---------------|
| ▶ | C071        | Customer_71  | 600.00        |
|   | C107        | Customer_107 | 600.00        |
|   | C051        | Customer_51  | 600.00        |
|   | C031        | Customer_31  | 600.00        |
|   | C011        | Customer_11  | 600.00        |

Result 65 ×

### 8. Which customers have the highest Revenue Leakage due to discounts?

```
SELECT
    c.customer_id,
    c.name,
    SUM((o.list_price * o.qty) * (d.discount_pct / 100)) A
FROM customers c
JOIN orders o
    ON c.customer_id = o.customer_id
JOIN discounts d
    ON o.order_id = d.order_id
GROUP BY c.customer_id, c.name
ORDER BY discount_revenue_leakage DESC;
```

|   | customer_id | name        | discount_revenue_leakage |
|---|-------------|-------------|--------------------------|
| ▶ | C014        | Customer_14 | 440.000000               |
|   | C024        | Customer_24 | 440.000000               |
|   | C034        | Customer_34 | 440.000000               |
|   | C044        | Customer_44 | 440.000000               |
|   | C054        | Customer_54 | 440.000000               |

Result 66 ×

# Customer Level Analysis

## 9. Calculate the average billed amount per customer.

```
select
    c.customer_id,
    c.name,
    avg(b.billed_amount) as avg_billed_amount
from customers c
join orders o
on c.customer_id = o.customer_id
join billing b
on o.order_id = b.order_id
group by c.customer_id, c.name;
```

| customer_id | name       | avg_billed_amount |
|-------------|------------|-------------------|
| C001        | Customer_1 | 2160.000000       |
| C002        | Customer_2 | 808.000000        |
| C003        | Customer_3 | 1350.000000       |
| C004        | Customer_4 | 1870.000000       |
| C005        | Customer_5 | 960.000000        |

Result 67 x

## 10. Which customers have the lowest trust score (Revenue - Returns - Discounts)?

```
SELECT
    c.customer_id,
    c.name,
    -- Revenue
    SUM(b.billed_amount) AS total_revenue,
    -- Discount Loss
    SUM(o.qty * o.list_price * IFNULL(d.discount_pct, 0) / 100) AS dis
    -- Return Loss
    SUM(IFNULL(r.return_amount, 0)) AS return_loss,
    -- Trust Score
    (
        SUM(b.billed_amount)
        - SUM(o.qty * o.list_price * IFNULL(d.discount_pct, 0) / 100)
        - SUM(IFNULL(r.return_amount, 0))
    ) AS trust_score
FROM customers c
JOIN orders o
    ON c.customer_id = o.customer_id
LEFT JOIN billing b
    ON o.order_id = b.order_id
LEFT JOIN discounts d
    ON o.order_id = d.order_id
LEFT JOIN returns r
    ON o.order_id = r.order_id
GROUP BY c.customer_id, c.name
ORDER BY trust_score ASC
LIMIT 10;
```

| customer_id | name        | total_revenue | discount_loss | return_loss | trust_score |
|-------------|-------------|---------------|---------------|-------------|-------------|
| C005        | Customer_5  | 960.00        | 240.000000    | 300.00      | 420.000000  |
| C065        | Customer_65 | 1020.00       | 180.000000    | 250.00      | 590.000000  |
| C085        | Customer_85 | 1020.00       | 180.000000    | 250.00      | 590.000000  |
| C045        | Customer_45 | 1020.00       | 180.000000    | 250.00      | 590.000000  |
| C025        | Customer_25 | 1020.00       | 180.000000    | 200.00      | 640.000000  |
| C075        | Customer_75 | 1080.00       | 120.000000    | 300.00      | 660.000000  |

Result 68 x

# Order-Level Analysis

## 1. List all orders that received discounts greater than 20%.

```
select
    o.order_id,
    o.customer_id,
    d.discount_pct,
    d.discount_reason,
    d.approved_by,
    o.order_date
from orders o
join discounts d
on o.order_id = d.order_id
where d.discount_pct > 18;
```

|  | order_id | customer_id | discount_pct | discount_reason | approved_by  | order_date |
|--|----------|-------------|--------------|-----------------|--------------|------------|
|  | O144     | C144        | 20           | Clearance Sale  | Finance Head | 2024-05-24 |
|  | O154     | C154        | 20           | Clearance Sale  | Finance Head | 2024-06-03 |
|  | O164     | C164        | 20           | Clearance Sale  | Finance Head | 2024-06-13 |
|  | O174     | C174        | 20           | Clearance Sale  | Finance Head | 2024-06-23 |
|  | O184     | C184        | 20           | Clearance Sale  | Finance Head | 2024-07-03 |
|  | O194     | C194        | 20           | Clearance Sale  | Finance Head | 2024-07-13 |

## 2. Identify orders with returns exceeding 50% of billed amount.

```
SELECT
    o.order_id,
    b.billed_amount,
    r.return_amount,
    ROUND((r.return_amount / b.billed_amount) * 100, 2) AS return_percentage
FROM orders o
JOIN billing b
    ON o.order_id = b.order_id
JOIN returns r
    ON o.order_id = r.order_id
WHERE r.return_amount > 0.3 * b.billed_amount
ORDER BY return_percentage DESC;
```

|  | order_id | billed_amount | return_amount | return_percentage |
|--|----------|---------------|---------------|-------------------|
|  | O107     | 1710.00       | 600.00        | 35.09             |
|  | O005     | 960.00        | 300.00        | 31.25             |

# Order Level Analysis

## 3. Which orders have payment status as 'Overdue' or 'Failed'?

```
select
    o.order_id,
    o.customer_id,
    b.payment_status
from orders o
join billing b
on o.order_id = b.order_id
where b.payment_status in ('overdue', 'failed');
```

|   | order_id | customer_id | payment_status |
|---|----------|-------------|----------------|
| ▶ | O104     | C104        | Overdue        |
|   | O107     | C107        | Failed         |
|   | O114     | C114        | Overdue        |
|   | O117     | C117        | Failed         |

## 4. Find orders where billed amount is less than list price × qty (Price vs Billing Gap).

```
SELECT
    o.order_id,
    o.customer_id,
    o.qty,
    o.list_price,
    (o.qty * o.list_price) AS expected_amount,
    b.billed_amount,
    ((o.qty * o.list_price) - b.billed_amount) AS billing_gap
FROM orders o
JOIN billing b
    ON o.order_id = b.order_id
WHERE b.billed_amount < (o.qty * o.list_price)
ORDER BY billing_gap DESC;
```

|   | order_id | customer_id | qty | list_price | expected_amount | billed_amount | billing_gap |
|---|----------|-------------|-----|------------|-----------------|---------------|-------------|
| ▶ | O014     | C014        | 1   | 2200.00    | 2200.00         | 1760.00       | 440.00      |
|   | O024     | C024        | 1   | 2200.00    | 2200.00         | 1760.00       | 440.00      |
|   | O034     | C034        | 1   | 2200.00    | 2200.00         | 1760.00       | 440.00      |
|   | O044     | C044        | 1   | 2200.00    | 2200.00         | 1760.00       | 440.00      |
|   | O054     | C054        | 1   | 2200.00    | 2200.00         | 1760.00       | 440.00      |
|   | O064     | C064        | 1   | 2200.00    | 2200.00         | 1760.00       | 440.00      |

## 5. List orders that received both a discount and had a return.

```
SELECT
    o.order_id,
    o.customer_id,
    d.discount_pct,
    r.return_amount,
    r.return_reason
    OM orders o
    IN discounts d
        ON o.order_id = d.order_id
    IN returns r
        ON o.order_id = r.order_id;
```

|   | order_id | customer_id | discount_pct | return_amount | return_reason   |
|---|----------|-------------|--------------|---------------|-----------------|
| ▶ | O001     | C001        | 10           | 400.00        | Damaged Product |
|   | O002     | C002        | 5            | 0.00          | No Return       |
|   | O003     | C003        | 0            | 0.00          | No Return       |
|   | O004     | C004        | 15           | 500.00        | Late Delivery   |
|   | O005     | C005        | 20           | 300.00        | Quality Issue   |
|   | O006     | C006        | 10           | 0.00          | No Return       |

# Products Level Analysis

## 1. Which products generated the most revenue?

```
select
    o.product_id,
    sum(b.billed_amount) as total_revenue
from orders o
join billing b
on o.order_id = b.order_id
group by o.product_id
order by total_revenue desc;
```

|   | product_id | total_revenue |
|---|------------|---------------|
| ▶ | P101       | 42000.00      |
|   | P106       | 37810.00      |
|   | P104       | 35310.00      |
|   | P107       | 34290.00      |
|   | P109       | 29850.00      |

Result 96 ×

## 2. Top 5 products with most returns.

```
SELECT
    o.product_id,
    COUNT(r.order_id) AS total_returns
FROM orders o
JOIN returns r
    ON o.order_id = r.order_id
GROUP BY o.product_id
ORDER BY total_returns DESC
LIMIT 5;
```

|   | product_id | total_returns |
|---|------------|---------------|
| ▶ | P101       | 20            |
|   | P102       | 20            |
|   | P103       | 20            |
|   | P104       | 20            |
|   | P105       | 20            |

## 3. Find the products with zero returns.

```
SELECT
    o.product_id,
    COUNT(o.order_id) AS total_orders
FROM orders o
LEFT JOIN returns r
    ON o.order_id = r.order_id
WHERE r.order_id IS NULL
GROUP BY o.product_id;
```

|   | product_id | total_orders |
|---|------------|--------------|
| ▶ |            |              |

# Products Level Analysis

## 4. Which products have the highest return rate?

```
SELECT
    o.product_id,
    COUNT(r.order_id) AS total_returns,
    COUNT(o.order_id) AS total_orders,
    ROUND(
        COUNT(r.order_id) * 100.0 / COUNT(o.order_id),
        2
    ) AS return_rate_pct
FROM orders o
LEFT JOIN returns r
    ON o.order_id = r.order_id
GROUP BY o.product_id
ORDER BY return_rate_pct DESC;
```

|   | product_id | total_returns | total_orders | return_rate_pct |
|---|------------|---------------|--------------|-----------------|
| ▶ | P101       | 20            | 20           | 100.00          |
|   | P102       | 20            | 20           | 100.00          |
|   | P103       | 20            | 20           | 100.00          |
|   | P104       | 20            | 20           | 100.00          |
|   | P105       | 20            | 20           | 100.00          |

Result 54 ×

## 5. Which products were never sold?

```
select
    product_id,
    order_id
from orders
where order_id is null;
```

|   | product_id | order_id |
|---|------------|----------|
| * | NULL       | NULL     |

# Region / Segment Analysis

## 1. Which regions generate the most revenue?

```
select
    c.region,
    sum(b.billed_amount) as total_revenue
from customers c
join orders o
on c.customer_id = o.customer_id
join billing b
on o.order_id = b.order_id
group by c.region
order by total_revenue desc;
```

|   | region | total_revenue |
|---|--------|---------------|
| ▶ | North  | 77190.00      |
|   | East   | 76890.00      |
|   | West   | 72550.00      |
|   | South  | 71965.00      |

## 2. Which regions have the highest total discounts given?

```
select
    c.region,
    max(d.discount_pct) as max_discount
from customers c
join orders o
on c.customer_id = o.customer_id
join discounts d
on o.order_id = d.order_id
group by c.region
order by max_discount desc;
```

|   | region | max_discount |
|---|--------|--------------|
| ▶ | North  | 20           |
|   | West   | 20           |
|   | South  | 20           |
|   | East   | 15           |

# Region / Segment Analysis

## 3. Segment-wise average order value and return loss ratio.

```
select
    c.segment,
    -- Total orders
    count(distinct o.order_id) as total_order,
    -- Total billed revenue
    sum(b.billed_amount) as total_revenue,
    -- Average Order Value (AOV)
    round(
        sum(b.billed_amount)/ count(distinct o.order_id),
        2
    ) as avg_order_value,
    -- Total return loss
    SUM(IFNULL(r.return_amount, 0)) AS total_return_loss,
    -- Return Loss Ratio
    ROUND(
        SUM(IFNULL(r.return_amount, 0)) / SUM(b.billed_amount),
        2
    ) AS return_loss_ratio
FROM customers c
JOIN orders o
    ON c.customer_id = o.customer_id
JOIN billing b
    ON o.order_id = b.order_id
LEFT JOIN returns r
    ON o.order_id = r.order_id
GROUP BY c.segment
ORDER BY avg_order_value DESC;
```

|   | segment   | total_order | total_revenue | avg_order_value | total_return_loss | return_loss_ratio |
|---|-----------|-------------|---------------|-----------------|-------------------|-------------------|
| ▶ | Retail    | 67          | 101748.00     | 1518.63         | 5000.00           | 0.05              |
|   | Corporate | 67          | 99631.00      | 1487.03         | 6050.00           | 0.06              |
|   | Premium   | 66          | 97216.00      | 1472.97         | 5450.00           | 0.06              |

# Region / Segment Analysis

## 4. Revenue leakage analysis by region (Discount Leakage %, Return Loss Ratio).

```
SELECT
    c.region,
    -- Expected revenue (before discount)
    SUM(o.qty * o.list_price) AS expected_revenue,
    -- Actual billed revenue
    SUM(b.billed_amount) AS billed_revenue,
    -- Discount loss
    SUM(o.qty * o.list_price * IFNULL(d.discount_pct, 0) / 100) AS discount_loss,
    -- Discount Leakage %
    ROUND(
        SUM(o.qty * o.list_price * IFNULL(d.discount_pct, 0) / 100)
        / SUM(o.qty * o.list_price) * 100,
        2
    ) AS discount_leakage_pct,
    -- Return loss
    SUM(IFNULL(r.return_amount, 0)) AS return_loss,
    -- Return Loss Ratio
    ROUND(
        SUM(IFNULL(r.return_amount, 0))
        / SUM(b.billed_amount),
        2
    ) AS return_loss_ratio
FROM customers c
JOIN orders o
    ON c.customer_id = o.customer_id
JOIN billing b
    ON o.order_id = b.order_id
LEFT JOIN discounts d
    ON o.order_id = d.order_id
LEFT JOIN returns r
    ON o.order_id = r.order_id
GROUP BY c.region
```

|   | region | expected_revenue | billed_revenue | discount_loss | discount_leakage_pct | return_loss | return_loss_ratio |
|---|--------|------------------|----------------|---------------|----------------------|-------------|-------------------|
| ▶ | South  | 80500.00         | 71965.00       | 8540.000000   | 10.61                | 4200.00     | 0.06              |
|   | West   | 80500.00         | 72550.00       | 7955.000000   | 9.88                 | 3600.00     | 0.05              |
|   | East   | 82500.00         | 76890.00       | 5610.000000   | 6.80                 | 4100.00     | 0.05              |
|   | North  | 82500.00         | 77190.00       | 5310.000000   | 6.44                 | 4600.00     | 0.06              |

# Region / Segment Analysis

## 5. Which segments have highest average order value?

```
SELECT
    c.segment,
    -- Total revenue
    SUM(b.billed_amount) AS total_revenue,
    -- Total orders
    COUNT(DISTINCT o.order_id) AS total_orders,
    -- Average Order Value
    ROUND(
        SUM(b.billed_amount) / COUNT(DISTINCT o.order_id),
        2
    ) AS avg_order_value
FROM customers c
JOIN orders o
    ON c.customer_id = o.customer_id
JOIN billing b
    ON o.order_id = b.order_id
GROUP BY c.segment
ORDER BY avg_order_value DESC;
```

|   | segment   | total_revenue | total_orders | avg_order_value |
|---|-----------|---------------|--------------|-----------------|
| ▶ | Retail    | 101748.00     | 67           | 1518.63         |
|   | Corporate | 99631.00      | 67           | 1487.03         |
|   | Premium   | 97216.00      | 66           | 1472.97         |

# Discounts / Approver Analysis

## 1. Find the total discount given by each approver.

```
SELECT
    d.approved_by,
    -- Total discount amount approved
    ROUND(
        SUM(o.qty * o.list_price * d.discount_pct / 100),
        2
    ) AS total_discount_amount,
    -- Number of orders approved
    COUNT(DISTINCT d.order_id) AS total_orders_approved
FROM discounts d
JOIN orders o
    ON d.order_id = o.order_id
GROUP BY d.approved_by
ORDER BY total_discount_amount DESC;
```

|   | approved_by   | total_discount_amount | total_orders_approved |
|---|---------------|-----------------------|-----------------------|
| ▶ | Sales Manager | 16180.00              | 80                    |
|   | Finance Head  | 8600.00               | 20                    |
|   | System        | 2635.00               | 100                   |

## 2. Which approvers gave the maximum number of high-value discounts (>=20%)?

```
SELECT
    d.approved_by,
    COUNT(d.order_id) AS high_value_discount_count
FROM discounts d
WHERE d.discount_pct >= 20
GROUP BY d.approved_by
ORDER BY high_value_discount_count DESC;
```

|   | approved_by  | high_value_discount_count |
|---|--------------|---------------------------|
| ▶ | Finance Head | 20                        |

# Discounts / Approver Analysis

3. Find orders where discount pct  $\geq 20\%$  and return amount  $> 0$ ?

```
SELECT
    o.order_id,
    o.customer_id,
    d.discount_pct,
    r.return_amount
FROM orders o
JOIN discounts d
    ON o.order_id = d.order_id
JOIN returns r
    ON o.order_id = r.order_id
WHERE d.discount_pct >= 20
    AND r.return_amount > 0;
```

|   | order_id | customer_id | discount_pct | return_amount |
|---|----------|-------------|--------------|---------------|
| ▶ | O005     | C005        | 20           | 300.00        |
|   | O014     | C014        | 20           | 400.00        |
|   | O024     | C024        | 20           | 450.00        |
|   | O034     | C034        | 20           | 500.00        |
|   | O044     | C044        | 20           | 450.00        |
|   | O054     | C054        | 20           | 500.00        |
|   | O064     | C064        | 20           | 450.00        |

4. Identify customers who received the most total discounts?

```
SELECT
    c.customer_id,
    c.name,
    -- Total discount amount received by customer
    ROUND(
        SUM(o.qty * o.list_price * d.discount_pct / 100),
        2
    ) AS total_discount_received,
    -- Number of discounted orders
    COUNT(DISTINCT d.order_id) AS discounted_orders
FROM customers c
JOIN orders o
    ON c.customer_id = o.customer_id
JOIN discounts d
    ON o.order_id = d.order_id
GROUP BY c.customer_id, c.name
ORDER BY total_discount_received DESC;
```

|   | customer_id | name        | total_discount_received | discounted_orders |
|---|-------------|-------------|-------------------------|-------------------|
| ▶ | C014        | Customer_14 | 440.00                  | 1                 |
|   | C024        | Customer_24 | 440.00                  | 1                 |
|   | C034        | Customer_34 | 440.00                  | 1                 |
|   | C044        | Customer_44 | 440.00                  | 1                 |
|   | C054        | Customer_54 | 440.00                  | 1                 |
|   | C064        | Customer_64 | 440.00                  | 1                 |

# Conclusion

This project demonstrates real-world financial analytics skills by identifying hidden revenue losses and providing actionable insights to improve profitability and governance.

