

# The Effects of Competition and Entry in Multi-sided Markets

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# Outline

1 Introduction

2 Model

3 Analysis

# Introduction

## 1 Introduction

## 2 Model

- Setup
- Equilibrium Analysis

## 3 Analysis

- The Effects of Competition
- The Effects of Entry

# Motivation and Focus

- Multi-sided platforms enable customers from different sides to interact.
- Cross-subsidization, is driven by the existence of crossside externalities, a key feature of the multi-sided markets. So, we focus on the questions below:
  - 1 Equilibrium Pricing Strategy?
  - 2 The Effects of Competition on Price and Welfare in the Presence of Cross-subsidization?
  - 3 Efficient? socially optimal level of welfare?

# Main Findings

- Under Such Assumptions and Setup:
  - 1 customer heterogeneity/platform product differentiation by membership benefits
  - 2 homogeneous network effects (within/cross-side externalities)
  - 3 single-homing and full market coverage
- Main Findings:
  - 1 We establish the existence of a symmetric pricing equilibrium  
the price equals a mark-up(oligopoly market power) minus a subsidy(externalities)
  - 2 A **perverse** pattern between prices and competition
  - 3 two U-shaped curves: one for CS and inverted one for Profit  
how fast each term changes with the number of platforms  $n$  matters!
  - 4 Sufficient conditions under which the overall effect favours excessive entry

# Realted Literature

## 1 Two-sided markets:

- Modelling Externalities and Studying the effects of competition and entry on prices and social welfare

- Platforms' strategies in two-sided markets and corresponding equilibrium concepts

- The relationship between free entry and social efficiency

- The impact of mergers and industry concentration in different industries with two-sidedness features (Empirical Research)

## 2 Oligopoly theory with discrete choice demand.

# Model

## 1 Introduction

## 2 Model

- Setup
- Equilibrium Analysis

## 3 Analysis

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# Setup

- $n \geq 2$  platforms competing for customers from  $s \geq 1$  sides by charging prices/membership fees
- $p^k = \{p_1^k, \dots, p_s^k\}$ : the prices charged by platform  $k \in N = \{1, \dots, n\}$
- $x^k = \{x_1^k, \dots, x_s^k\}$ : the participation profile on platform  $k$ , representing the aggregate share of customers who select  $k$
- $\epsilon_i = \{\epsilon_i^1, \dots, \epsilon_i^n\}$ : the matching values/membership benefits of a customer on side  $i \in S = \{1, \dots, s\}$  with  $n$  platforms
- $\phi_i(x^k) + \epsilon_i^k - p_i^k$ : the utility of a customer on side  $i$  from joining platform  $k$ ,  $\phi_i : [0, 1]^S \rightarrow R$
- $\sum_{i \in S} (p_i^k - c_i) x_i^k = \sum_{i \in S} p_i^k x_i^k$ : platform  $k$ 's profit



# Assumptions

- a continuum of heterogeneous customers (of measure 1)
- $\epsilon_i$  is common knowledge and  $\epsilon_i \sim_{iid} G_i(\epsilon_i)$
- single-homing and full market coverage: each customer participates in one and only one platform
- Assumptions about  $G_i(\cdot)$ 
  - 1 Cross-side independence:  $\epsilon_i$  is independent of  $\epsilon_j$  across different sides  $i \neq j \in S$
  - 2 Cross-platform symmetry:  $G_i(\cdot)$  is symmetric across  $n$  platforms
  - 3  $G_i(\cdot)$  and  $\phi_i(x)$  is continuously differentiable
- $\sigma_i(z) = \sum_{j \in S} \frac{\partial \phi_j(x)}{\partial x_i} \big|_{x=z1_s}$ : the aggregate marginal externality provided by customers from side  $i$  to all sides at the symmetric allocation  $x = z1_s = z(1, \dots, 1)'$

# Participation equilibrium

- each customer on side  $i$  joins the platform that yields the highest utility in equilibrium
- $x_i^k(P) = \int_{\epsilon_i: k \in \arg \max_{t \in N} \phi_i(x^k) + \epsilon_i^k - p_i^k} dG_i(\epsilon_i)$
- $B_\epsilon$ : the upper bound of the slopes of the demand functions without externalities
- $B_\phi$ : the upper bound of the marginal externalities

## Proposition 1

For any price profile  $P$ , there exists a participation equilibrium. Moreover, the participation equilibrium is unique if  $B_\phi < 1/B_\epsilon$

- When the degree of externalities is small, relatively to the dispersion of customers' heterogeneity,  $x_i^k(P)$  forms a contraction mapping

# Pricing Equilibrium: Notations

- $H_i(\cdot; n)$  and  $h_i(\cdot; n)$ : the CDF and PDF of  $\epsilon_i^1 - \max_{k \neq 1} \epsilon_i^k$ , independent of  $n$
- the inverse hazard rate at 0:  $M_i(n) = \frac{1 - H_i(0; n)}{h_i(0; n)}$
- the average marginal externality:  $\eta_i(n) = \frac{1}{n-1} \sigma_i(\frac{1}{n})$

## Assumption 1

Every stationary point of  $R(\cdot)$  on  $[0, 1]^s$  is a global maximum point, where

$$R(z) = \sum_{i \in S} z_i \{ p_i^* + H_i^{-1}(1 - z_i; n) + [\phi_i(z) - \phi_i(\frac{1 - z_i}{n-1})] \}$$

# Pricing Equilibrium

- Under Assumption 1, there exists a subgame perfect equilibrium such that

- $p^* = \{p_1^*, \dots, p_s^*\}$

- $x^* = \frac{1}{n} 1_s$

- $p_i^*(n) = M_i(n) - \eta_i(n)$

- the equilibrium price consists of two additively separable terms:

- $M_i(n) = \frac{1 - H_i(0; n)}{h_i(0; n)}$

market power of oligopolistic firms offering different products  
determined by the heterogeneity of membership benefits

- $\eta_i(n) = \frac{1}{n-1} \sigma_i(\frac{1}{n}) = \underbrace{\sum_{j \in S} \left(1 + \frac{1}{n-1}\right)}_{\text{the loop effect}} x_j^* \frac{\partial \phi_j}{\partial x_i}$

subsidy term = business-stealing effect + direct externalities

# Examples

**Example 1** In his model of platform competition ( $n=2$ ) in two-sided markets ( $s=2$ ), [Armstrong \(2006\)](#) uses a Hotelling specification with uniform distribution of consumer location. The equilibrium prices in his setting are given by

$$p_1^* = t_1 - \alpha_2, \quad p_2^* = t_2 - \alpha_1,$$

where  $t_1$  and  $t_2$  are unit transport costs, and  $\alpha_1$  and  $\alpha_2$  are the degrees of cross-group externalities enjoyed by two sides, respectively. This pricing formula is the same as ours in (7). Indeed, in this Hotelling specification, the market power effect is just  $t_i$ .<sup>23</sup>

**Example 2** Consider a one-sided market with linear form of within-side externalities and Gumbel distribution of matching values studied in [Anderson \*et al.\* \(1992\)](#). Under the assumption that  $\beta > \frac{8}{27} \frac{n}{n-1} \gamma$ , the symmetric equilibrium price is given by

$$p^* = \frac{n}{n-1} \beta - \frac{\gamma}{n-1},$$

where  $\beta$  is the scale parameter of Gumbel distribution and  $\gamma$  is the constant network effect parameter. This pricing formula is the same as ours in (7).<sup>24</sup>



# Price

- restrict our attention to IID matching values

## Lemma1

If  $\frac{z}{1-z}\sigma_i(z)$  increases (decreases) in  $z$  for  $z \in (0, 1)$ , the equilibrium cross-subsidy  $\eta_i(n)$  decreases (increases) with  $n$ .  
Moreover, if  $\lim_{z \rightarrow 0} z\sigma_i(z) = 0$ , then  $\lim_{n \rightarrow \infty} \eta_i(n) = 0$ .

- Indeed, we can decompose the subsidy term into 3 effects:
  - 1 the loop effect  $1 + \frac{1}{n-1}$  decreases with  $n$
  - 2 the market share  $\frac{1}{n}$  decreases with  $n$
  - 3 aggregate marginal externality  $\sigma_i(\frac{1}{n})$  may increase or decrease with  $n$

# Price

- Typically  $M_i(n)$  is monotonically decreasing in  $n$  (under the log-concavity of  $f_i$  (Zhou,2017))
- If  $\eta_i(n)$  also increases with  $n$ , then the price decreases with  $n$ , as in the standard single-sided market setting.
- $\eta_i(n)$  typically decreases with  $n$  as well, which can easily offset the monotonicity of the product differentiation effect
- Examples:

Suppose linear externalities  $\phi_i(x) = \sum_{j \in S} \gamma_{ij} x_j$ , thus  
 $\sigma_i = \tilde{\gamma}_i = \sum_{j \in S} \gamma_{ij}$

- 1 an exponential distribution with  $\lambda_i > 0$ ,  $p_i^*(n) = \frac{1}{\lambda_i} - \frac{1}{n-1} \tilde{\gamma}_i$
- 2 the Gumbel distribution with  $\beta_i > 0$ ,  $p_i^*(n) = \frac{n}{n-1} \beta_i - \frac{1}{n-1} \tilde{\gamma}_i$



# Price

- $\tau = -\lim_{\theta \rightarrow \bar{\theta}} \frac{d}{d\theta} \left( \frac{1-F(\theta)}{f(\theta)} \right)$ : the tail index of a CDF  $F$ , with density  $f$  and support  $[\underline{\theta}, \bar{\theta}]$
- $r = 1 + \lim_{z \rightarrow 0} z \frac{\sigma'_i(z)}{\sigma_i(z)}$ : the elasticity of  $\frac{z}{1-z} \sigma_i(z)$  w.r.t  $z$  at  $z = 0$

## Theorem 1

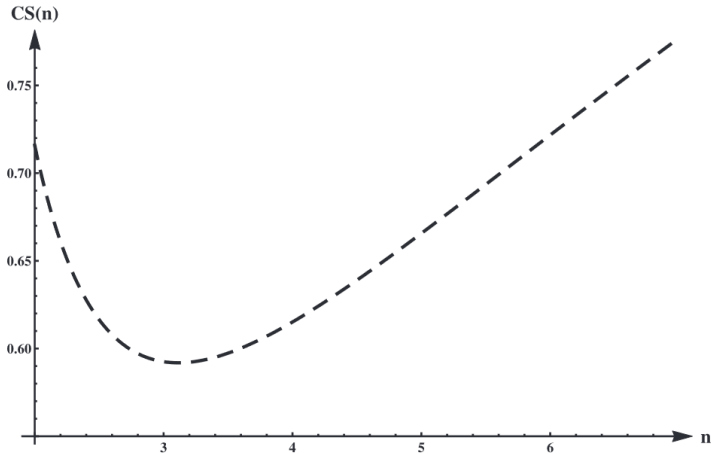
For each  $i \in S$ , assume  $f_i$  is log-concave. Then the following hold:

- 1 If  $0 < \tau_i < r_i$ , there exists a positive  $n_0$  such that  $p_i^*(n)$  decreases with  $n$  for any  $n \geq n_0$ ;
- 2 If  $0 < r_i < \tau_i$ , there exists a positive  $n_0$  such that, for any  $n \geq n_0$ ,  $p_i^*(n)$  increases (decreases) with  $n$  whenever  $\eta_i(n) > (<) 0$

# Consumer Suprlus

- $CS_i(n) = \delta_i(n) - p_i^*(n) + \phi_i(1_s q^*(n))$   
quad where  $\delta_i(n) = E[\max_{k \in N} \epsilon_i^k]$ ,  $q^*(n) = \frac{1}{n}$
- we can decompse the competition effect into 3 effects:
  - 1 the platform/product variety effect,  $\frac{\partial \delta_i(n)}{\partial n}$
  - 2 the price effect,  $-\frac{\partial p_i^*(n)}{\partial n}$
  - 3 the network consolidation effect,  $-\frac{\partial \phi_i(1_s q^*(n))}{\partial n}$
- In absence of any externalities, competition increases CS
- The presence of (within-side and/or cross-side) externalities affects CS in two ways:
  - 1 the perverse competition-price pattern emerges(-)
  - 2 the network consolidation effect(?)=aggregate marginal externality(+)+the business-stealing effect(-)

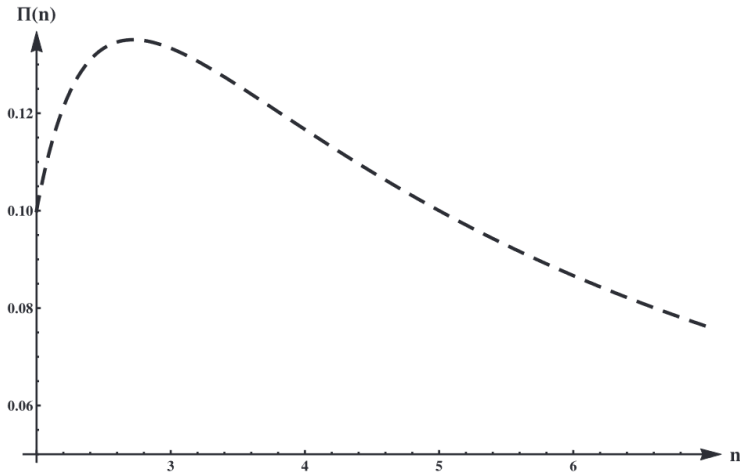
# U-shaped Consumer Suprlus Curve



# Platform Profits

- $\Pi(n) = q^*(n) \sum_{i \in S} p^*(n)$
- we can decompose the competition effect into 2 effects:
  - 1 the market share effect(-),  $q^*(n)$
  - 2 the price effect(?),  $p^*(n)$

# Inverted U-shaped Platform Profit Curve



# Asymptotic Impact of Competition

- Suppose  $n$  is sufficiently large (goes to infinite)
- In CS:  $CS_i(n) = \delta_i(n) - p_i^*(n) + \phi_i(1_s q^*(n))$ 
  - the product variety term is unbounded for a distribution with unbounded support, while the other two terms are bounded under fairly weak conditions.
  - $\Rightarrow$  the variety effect dominates the two other effects
  - $\Rightarrow$  the ultimate monotonicity of consumer surplus
- In profit:  $\Pi(n) = q^*(n) \sum_{i \in S} p^*(n)$ 
  - market share diminishes to zero while the price generally is bounded (under the log-concavity and the assumption1),
  - $\Rightarrow$  platform profit converges to zero
  - $\Rightarrow$  platform profit is most likely to be decreasing when  $n$  is sufficiently large.

# Notations

- the total welfare:  $W(n) = n\Pi(n) + \sum_{i \in S} CS_i(n)$
- the fixed cost of entry:  $K$
- the socially optimal:  $n^* = \operatorname{argmax}_{n \geq 2} (W(n) - nK)$
- the free-entry equilibrium number of platforms:  
 $n^e = \max_{n \geq 2} \Pi(n) - K$
- entry excessive (insufficient) if  $n^e > (<) n^*$

# Notations

- the total welfare:

$$W(n)' = \Pi^*(n) + \sum_{i \in S} [\delta'_i(n) + \frac{\partial q^*(n)}{\partial n} (np_i^* + \sigma_i(q_n))]$$

- we can decompose the term in the bracket into 2 effects:

- 1 the platform/product variety effect(+)  $\delta'_i(n)$

- 2 the business-stealing effect  $\frac{\partial q^*(n)}{\partial n} (np_i^* + \sigma_i(q_n))]$

- Indeed, the business-stealing effect consists of two distinct components:

- 1 the mark-up(?)  $\times$  the reduction in market shares(-)

- 2 the network consolidation effect(?)

(a reduction in market share(-) on the aggregate marginal externality generated(?))



# Entry Effects

- further decomposition:

$$\frac{\partial q^*(n)}{\partial n} (np_i^* + \sigma_i(q_n)) = \frac{\partial q^*(n)}{\partial n} [nM_i(n) - \frac{1}{n-1}\sigma_i(q_n)]$$

## Theorem 2(Entry effects)

The difference between the marginal welfare and per-platform profit equals:  $W(n)' - \Pi(n) = [\delta'_i(n) - \frac{M_i(n)}{n} - \frac{\sigma(1/n)}{(n-1)n^2}]$

# Sufficient Conditions for Excessive Entry

- further decomposition:

$$\frac{\partial q^*(n)}{\partial n}(np_i^* + \sigma_i(q_n)) = \frac{\partial q^*(n)}{\partial n}[nM_i(n) - \frac{1}{n-1}\sigma_i(q_n)]$$

## Theorem 3(Entry effects)

Assume that for each  $i \in S$ ,  $f_i$  is log-concave. Excessive entry occurs when either one of the following three conditions holds:

- 1  $\sum_{i \in S} \sigma_i(z) \leq 0$  for any  $z \in [0, 1]$
- 2  $\phi_i(x)$  is linear or convex in  $x \in [0, 1]^S$  for each  $i \in S$
- 3  $(\frac{n}{n-1})\delta'_i(n) \leq \frac{M_i(n)}{n}$  for each  $i \in S$  and  $n \geq 2$

# Intuition behind 3 conditions

- Condition 1:  $\sum_{i \in S} \sigma_i(z) \leq 0$   
 $\Rightarrow$  the aggregate marginal externality over all sides  $\leq 0$
- Condition 2:  $\phi_i(x)$  is linear or convex in  $x \in [0, 1]^s$   
 excess entry occurs  $\Leftrightarrow W(n+1) - W(n) - \Pi(n+1) \leq 0$   
 $\Leftrightarrow \sum_i \phi_i(\frac{1}{n+1} \mathbf{1}_s) - \sum_i \phi_i(\frac{1}{n} \mathbf{1}_s) + \sum_{i,j} \frac{1}{n(n+1)} \frac{\partial \phi_i(x)}{\partial (x_j)} \Big|_{x=\frac{1}{n+1} \mathbf{1}_s} \leq 0$   
 $\Leftrightarrow$  a reduction in network benefits > the aggregate subsidy paid by the entrant  
 $\Leftrightarrow$  convex (Jensen's Inequality) or linear
- Condition 3:  $(\frac{n}{n-1}) \delta'_i(n) \leq \frac{M_i(n)}{n}$   
 $(\frac{n}{n-1}) W'(n) - \Pi(n) = \sum_{i \in S} \{ (\frac{n}{n-1}) \delta'_i(n) - \frac{M_i(n)}{n} \}$   
 the variety effect is dominated by the business-stealing effect

# An Equivalent Condition to C3 in Theorem 3

## Lemma 2

For any  $i \in S$ ,  $f_i$  satisfies Condition 3 if and only if the corresponding quantile density function  $L(z) = f_i(F_i^{-1}(z))$  satisfies the following:

$$n^3 \left( \int_0^1 z^{n-2} L(z) dz \right) \left( \int_0^1 \frac{z^n \ln(1/z)}{L(z)} dz \right) \leq 1 \text{ for any } n \geq 2$$

- A large class of distributions, including commonly used ones like the Gumbel, uniform and reversed Weibull distributions, satisfies it.

# Not Necessary: An Example

**Example 5 (Insufficient entry)** Consider a two-sided market with distribution  $F_i(\theta_i) = 1 - \exp(-\theta_i)$  on both sides and externality function  $\phi_1(x_1, x_2) = \alpha_1 x_2^\rho$  and  $\phi_2(x_1, x_2) = \alpha_2 x_1^\rho$ . Under parameter values  $\alpha_1 = \alpha_2 = 11.9015$ ,  $\rho = 0.05515$ , and entry cost  $K = 0.0978$ , the free entry equilibrium number is shown to be 6, while the socially optimal number is 7.<sup>53</sup> The combination of the first two effects in (15) of Theorem 2 is negative, which is consistent with [Anderson \*et al.\* \(1995\)](#), but it is dominated by the third positive term generated by the concave externality functions (*i.e.* decreasing returns to scale).

In the example, none of the sufficient conditions in Theorem 3 is applicable, as  $\phi_i$  is monotonically increasing and strictly concave, and the exponential distribution violates the inequality in Lemma 2. Under the exponential distribution (which has a log-concave density) and without externalities, there is excessive entry. However, in the presence of cross-side externalities with decreasing returns of scale, free entry is socially insufficient. This example indicates that multi-sidedness and the nature of externalities may help provide a plausible explanation for industry concentration in many high-technology markets involving platforms.