

The Boeing Company and Subsidiaries
Consolidated Statements of Operations

(Dollars in millions, except per share data)

Years ended December 31,	2010	2009	2008
Sales of products	\$ 52,586	\$ 57,032	\$ 50,180
Sales of services	11,720	11,249	10,729
Total revenues	64,306	68,281	60,909
Cost of products	(42,194)	(47,639)	(41,662)
Cost of services	(9,489)	(8,726)	(8,467)
Boeing Capital Corporation interest expense	(160)	(175)	(223)
Total costs and expenses	(51,843)	(56,540)	(50,352)
	12,463	11,741	10,557
Income from operating investments, net	267	249	241
General and administrative expense	(3,644)	(3,364)	(3,084)
Research and development expense, net	(4,121)	(6,506)	(3,768)
Gain/(loss) on dispositions, net	6	(24)	4
Earnings from operations	4,971	2,096	3,950
Other income/(expense), net	52	(26)	247
Interest and debt expense	(516)	(339)	(202)
Earnings before income taxes	4,507	1,731	3,995
Income tax expense	(1,196)	(396)	(1,341)
Net earnings from continuing operations	3,311	1,335	2,654
Net (loss)/gain on disposal of discontinued operations, net of taxes of \$2, \$13 and (\$10)	(4)	(23)	18
Net earnings	\$ 3,307	\$ 1,312	\$ 2,672
Basic earnings per share from continuing operations	\$ 4.50	\$ 1.89	\$ 3.68
Net (loss)/gain on disposal of discontinued operations, net of taxes	(0.01)	(0.03)	0.02
Basic earnings per share	\$ 4.49	\$ 1.86	\$ 3.70
Diluted earnings per share from continuing operations	\$ 4.46	\$ 1.87	\$ 3.65
Net (loss)/gain on disposal of discontinued operations, net of taxes	(0.01)	(0.03)	0.02
Diluted earnings per share	\$ 4.45	\$ 1.84	\$ 3.67

See notes to the consolidated financial statements on pages 55 – 108.