

Behavior Driven Development

&

Specification ~~by~~ Examples
With

Arnauld Loyer - @aloyer

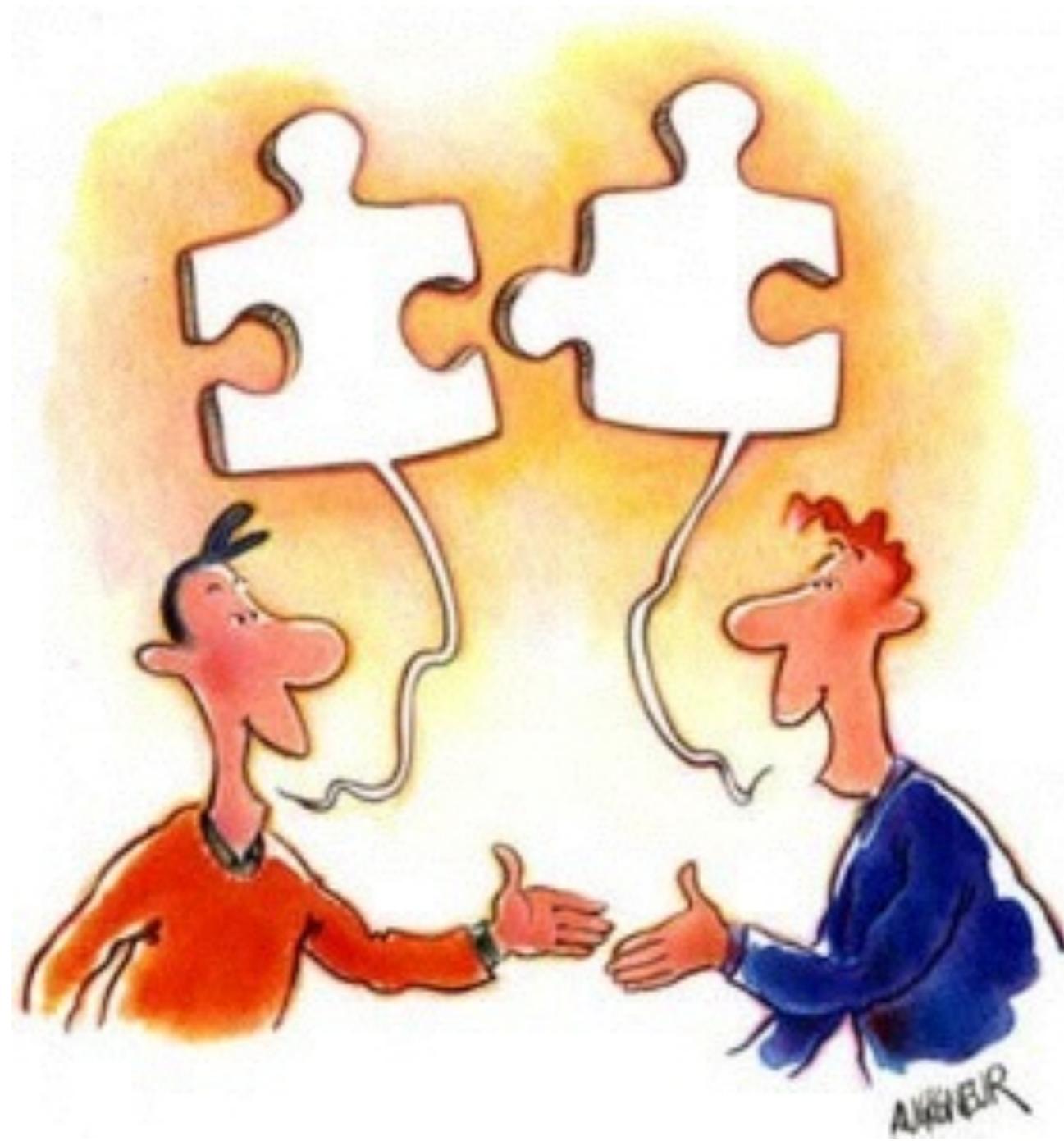


Arnauld Loyer
@aloyer

Authentic Developer
since 2000!

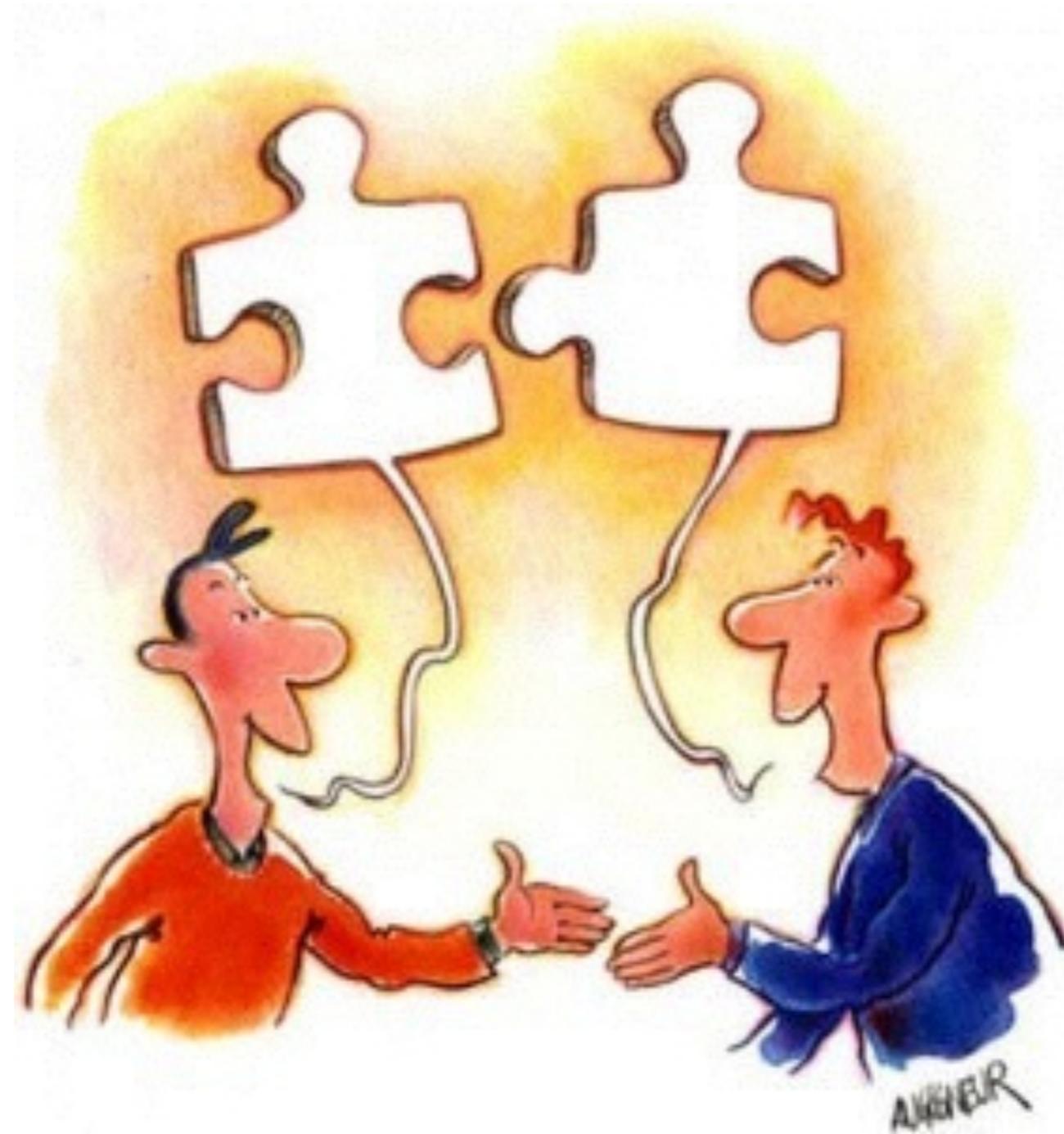
Software Craftsman
BDD fan boy

arolla



It's not about tools!

It's about Communication and Behavior!



It's not about tools!



It's not about testing!

It's about Exploring the Unknown



It's not about testing!

It's about Exploring the Unknown
It's about Driven Development!



It's not about testing!



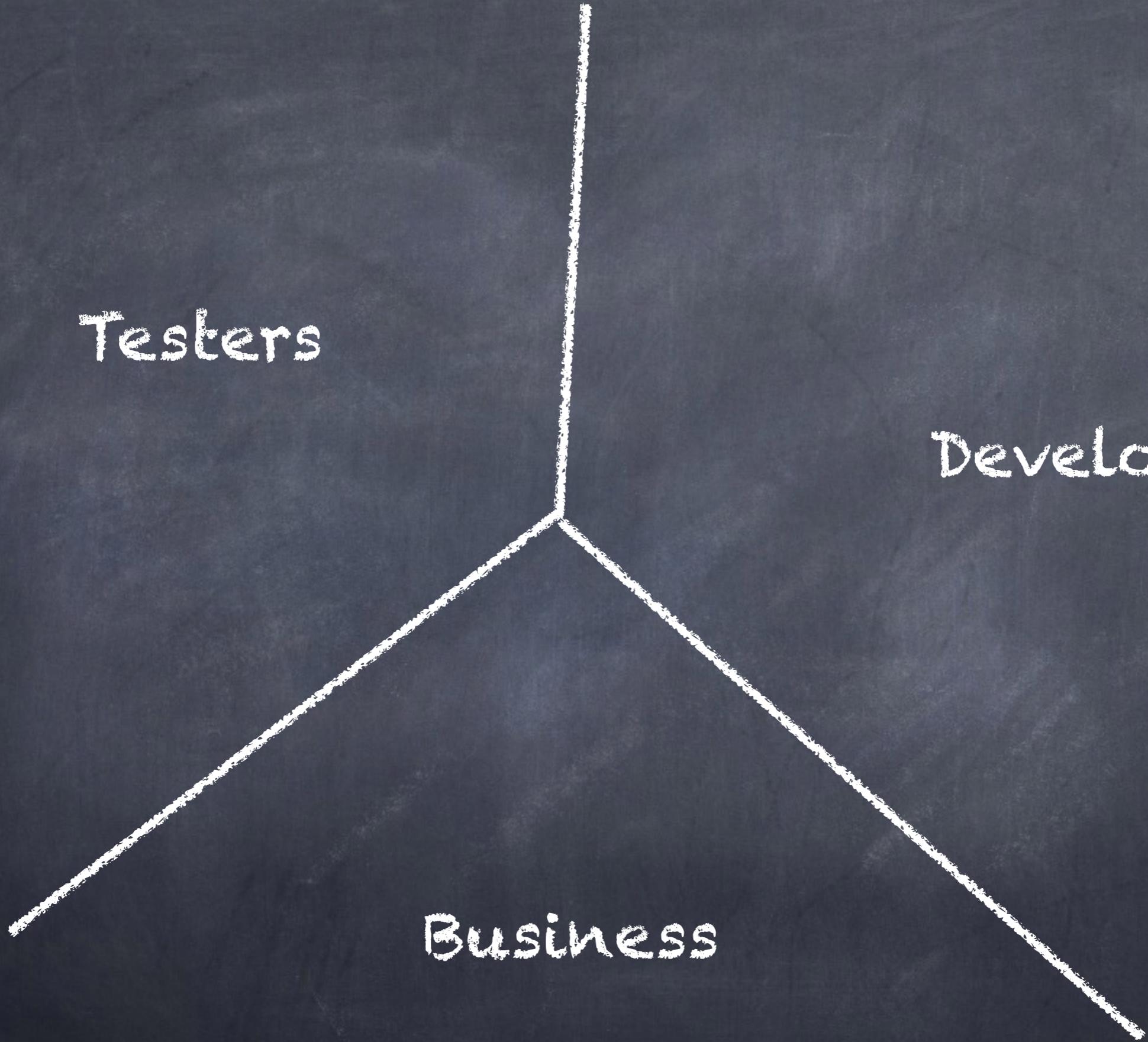
It's about Sharing and Understanding

It's not about Knowledge Silo!

Testers

Developers

Business





Chaos Report



Chaos Report

Project Challenged Factors

1. Lack of User Input	12.8%
2. Incomplete Requirements & Specifications	12.3%
3. Changing Requirements & Specifications	11.8%
4. Lack of Executive Support	7.5%
5. Technology Incompetence	7.0%
6. Lack of Resources	6.4%
7. Unrealistic Expectations	5.9%
8. Unclear Objectives	5.3%
9. Unrealistic Time Frames	4.3%
10. New Technology	3.7%

Project Impaired Factors

1. Incomplete Requirements	% of 13.1%
2. Lack of User Involvement	12.4%
3. Lack of Resources	10.6%
4. Unrealistic Expectations	9.9%
5. Lack of Executive Support	9.3%
6. Changing Requirements & Specifications	8.7%
7. Lack of Planning	8.1%
8. Didn't Need It Any Longer	7.5%
9. Lack of IT Management	6.2%
10. Technology Illiteracy	4.3%

Chaos Report

The Bull Survey (1998)

All the managers interviewed had previously taken the lead in integrating large systems within organizations in the Times Top 100.

Project Evaluation Criteria

The main IT project failure criteria identified by the IT and project managers were:

- * missed deadlines (75%)
- * exceeded budget (55%)
- * **poor communications** (40%)
- * **inability to meet project requirements** (37%).

http://www.it-cortex.com/Stat_Failure_Cause.htm

The Bull Survey (1998)

2005 Survey: The Top Challenges Facing Business Analysts
I had previously taken the lead in integrating large systems
Business Improvement Architect's research survey of Business Analysts attending Project World/
Business Analyst World 2005 in Toronto, Canada, identified that 'Lack of Clarity in the Scope of
the Business Functions' and 'Business Requirements Not Well-Defined' are the top two
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-- <http://www.bia.ca/articles/TheTopChallengesFacingBusinessAnalysts.htm>

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Why IT Projects Fail

1. Lack of Governance
2. Internal Politics
3. Poor communication between business and IT
4. Unclear expectations

<http://www.itbusinessedge.com/slideshows/show.aspx?c=81818&slide=4>

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Software fails - We waste billions of dollars each year on entirely preventable mistakes

(2005)

the <http://spectrum.ieee.org/computing/software/why-software-fails>

chart

Among the most common factors:

* Unrealistic or unarticulated project goals

* Inaccurate estimates of needed resources

* **Badly defined system requirements**

* Poor reporting of the project's status

* Unmanaged risks

* **Poor communication among customers, developers, and users**

* Use of immature technology

* Inability to handle the project's complexity

* Sloppy development practices

* Poor project management

* Stakeholder politics

* Commercial pressures

Seven Reasons IT Projects Fail - February 2012

Why IT
1. Lack
2. Inter
3. Poor
4. Un

1. Poor Project Planning and Direction
2. **Insufficient Communication**
3. Ineffective Management
4. **Failure to Align With Constituents and Stakeholders**

http://www.ibmsystemsmag.com/power/Systems-Management/Workload-Management/project_pitfalls/?page=2

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The Most Common Factors for the failure of Software Development Project

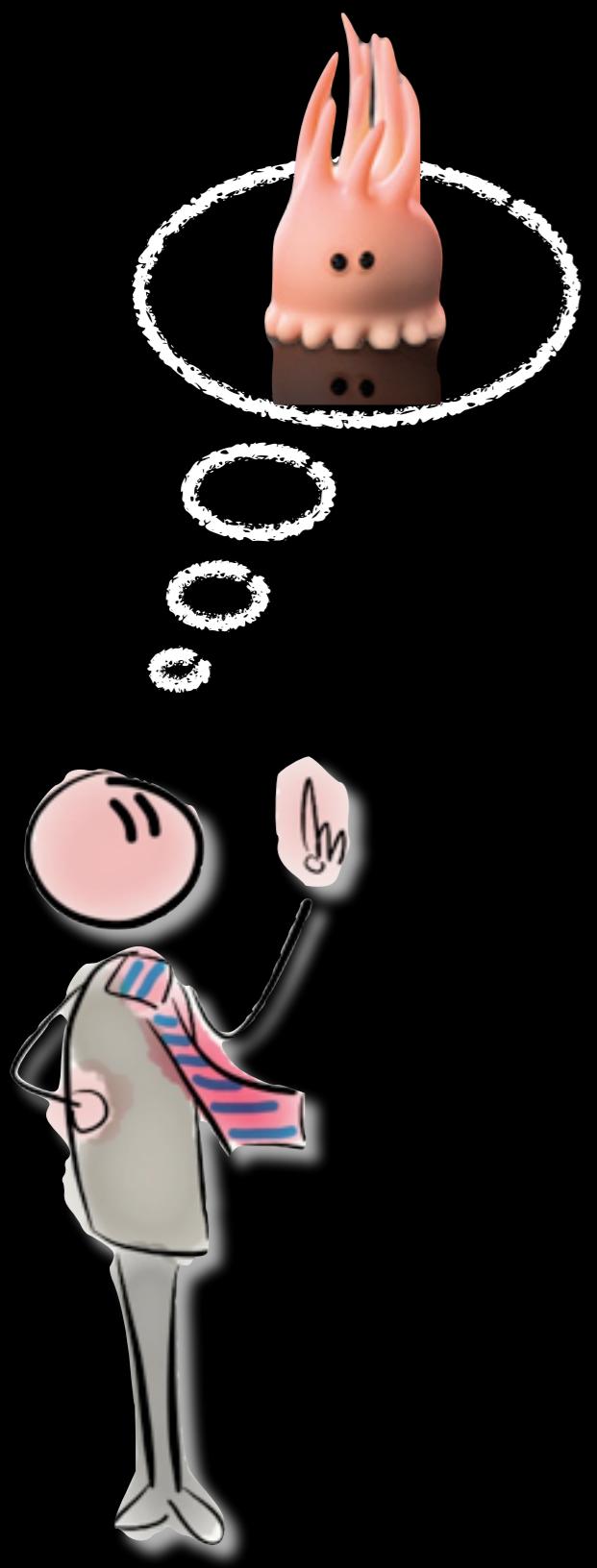
1. **Lack of Customer or User Involvement**
2. **Unclear goals and objectives**
3. **Poor Requirement Set**
4. Lack of Resources
5. **Failure to communicate and act as a team**

Volume I, No. 11, January 2013 ISSN – 2278-1080

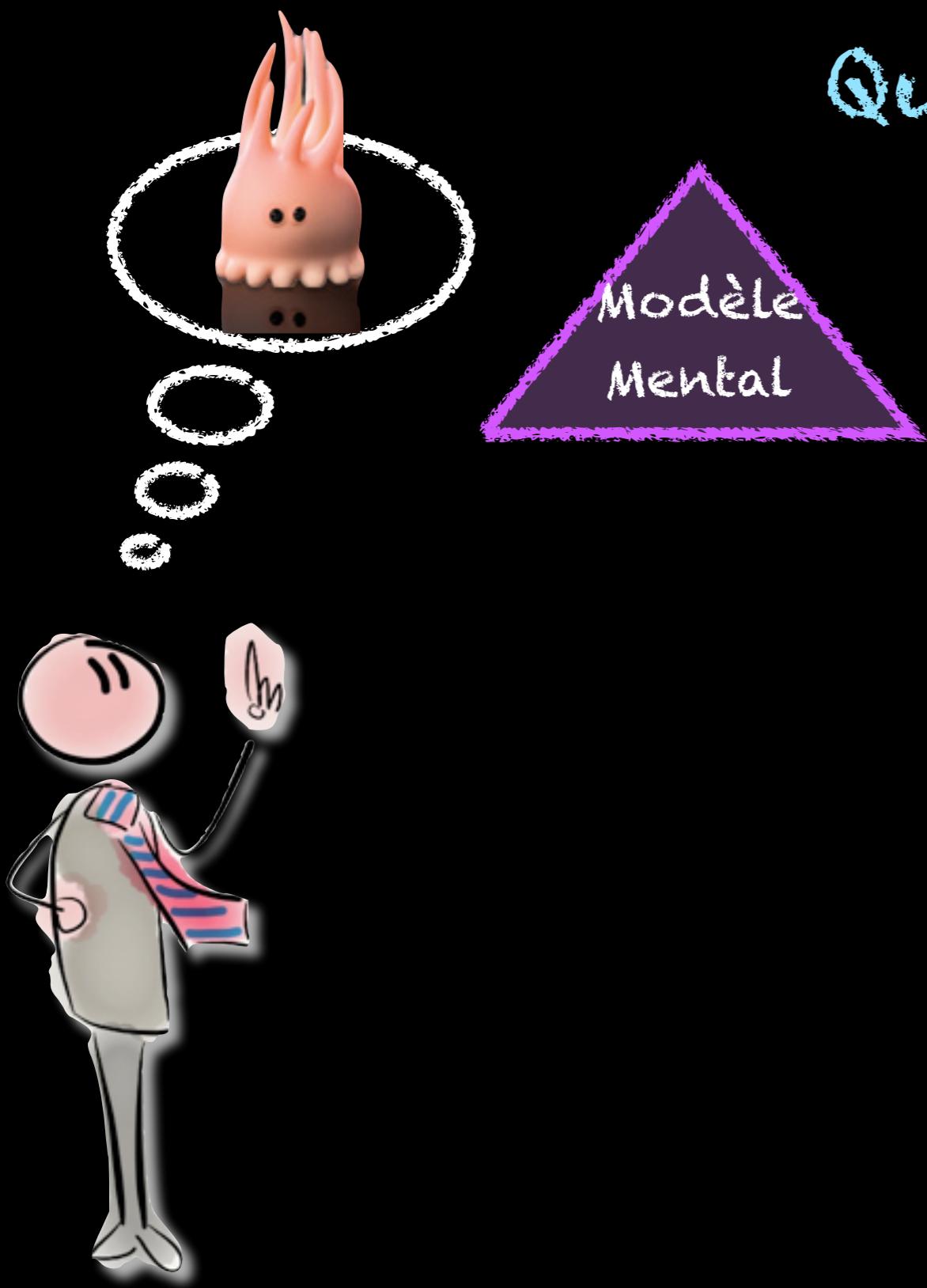
The International Journal of Computer Science & Applications

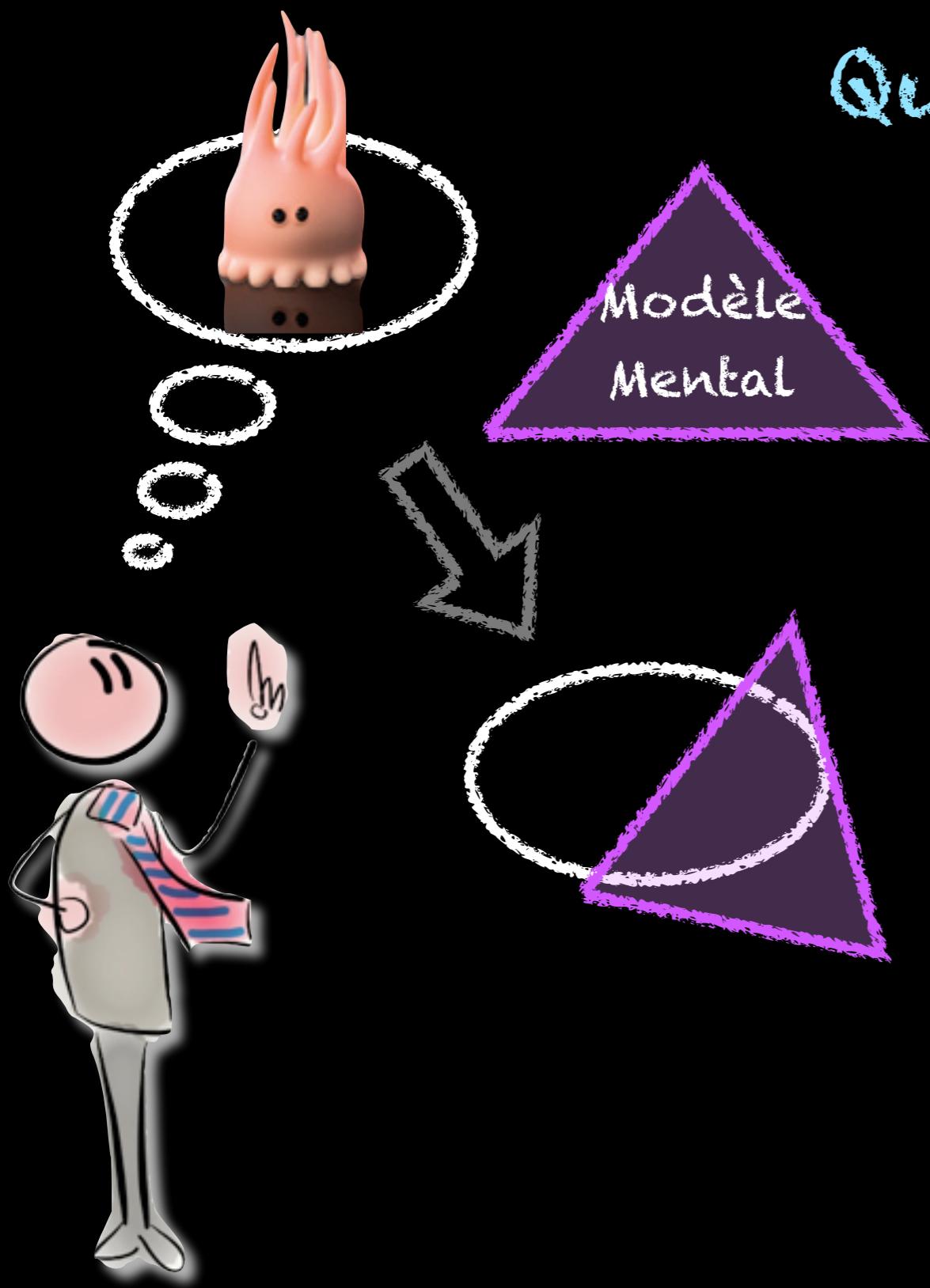
<http://www.journalofcomputerscience.com/2013Issue/Jan13/V1No11Jan13P044.pdf>

* Stakeholder
* Commercial pressures



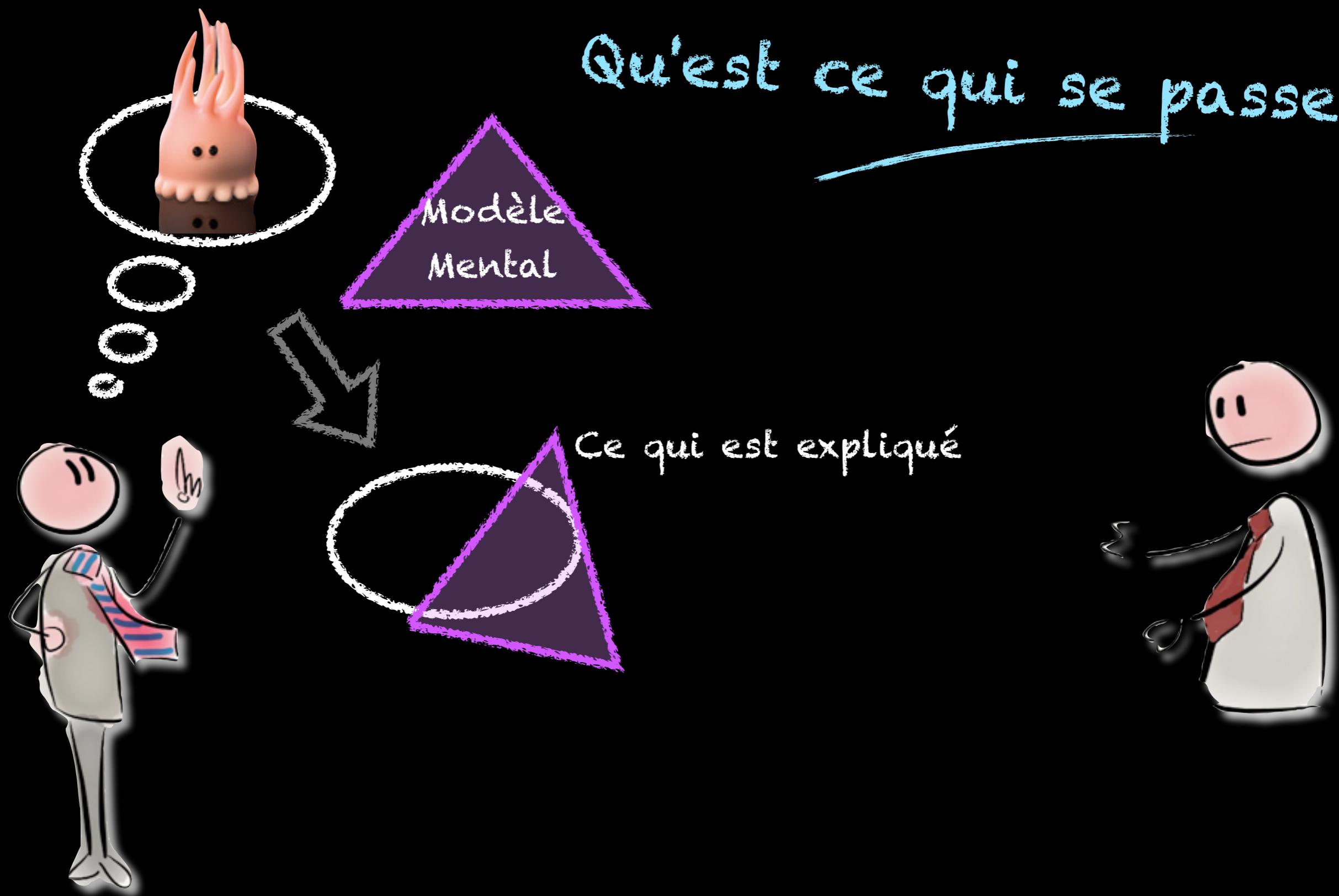
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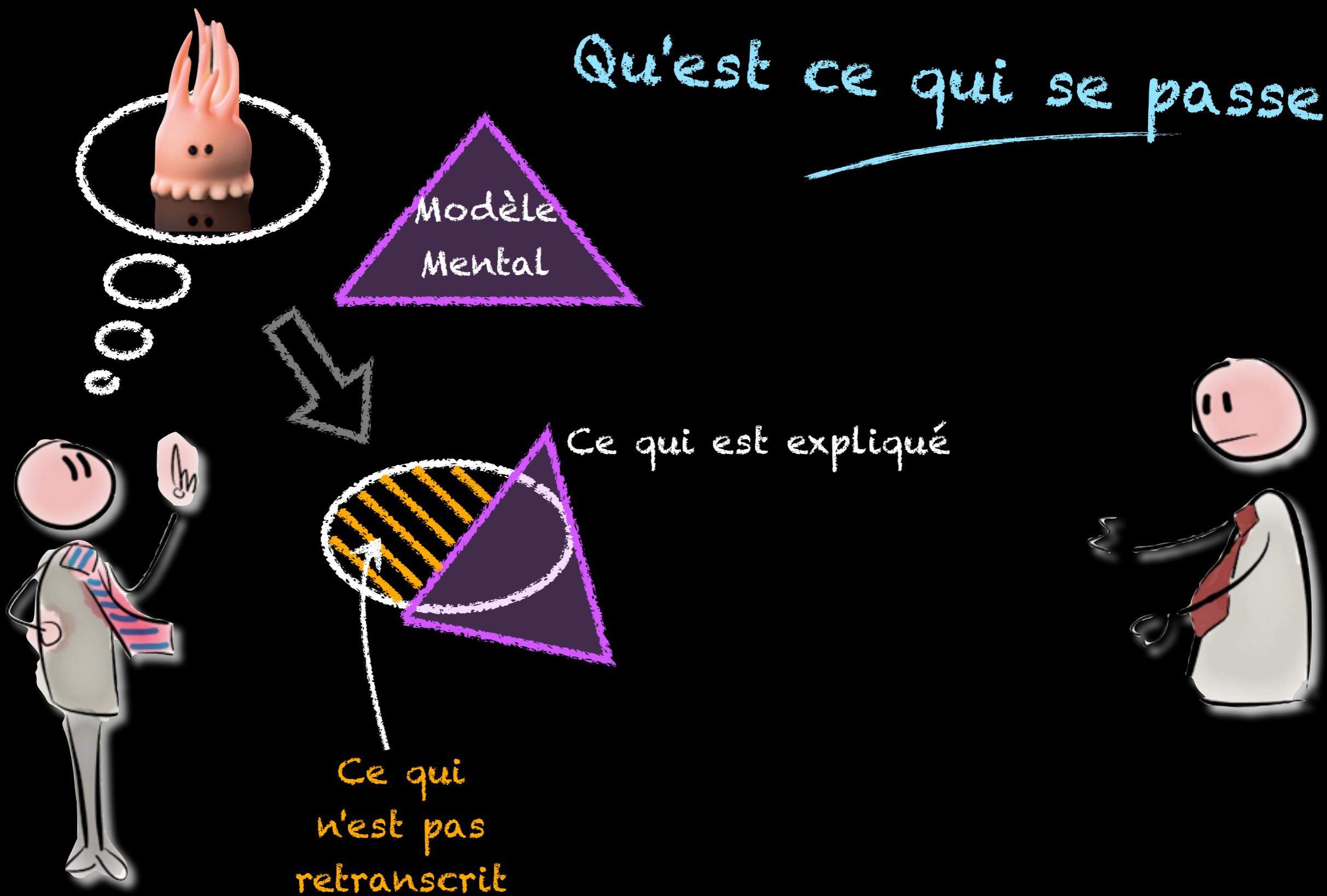


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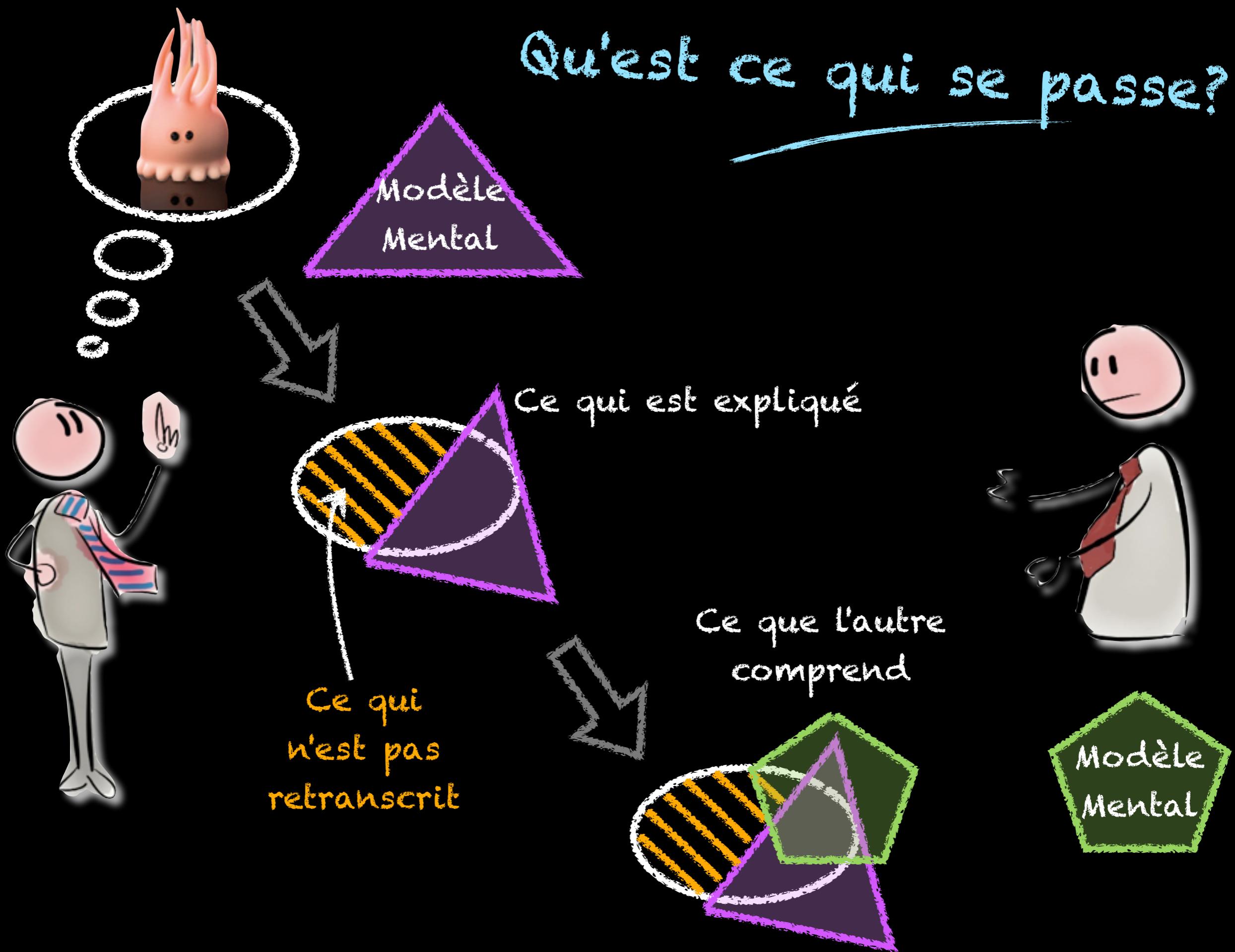
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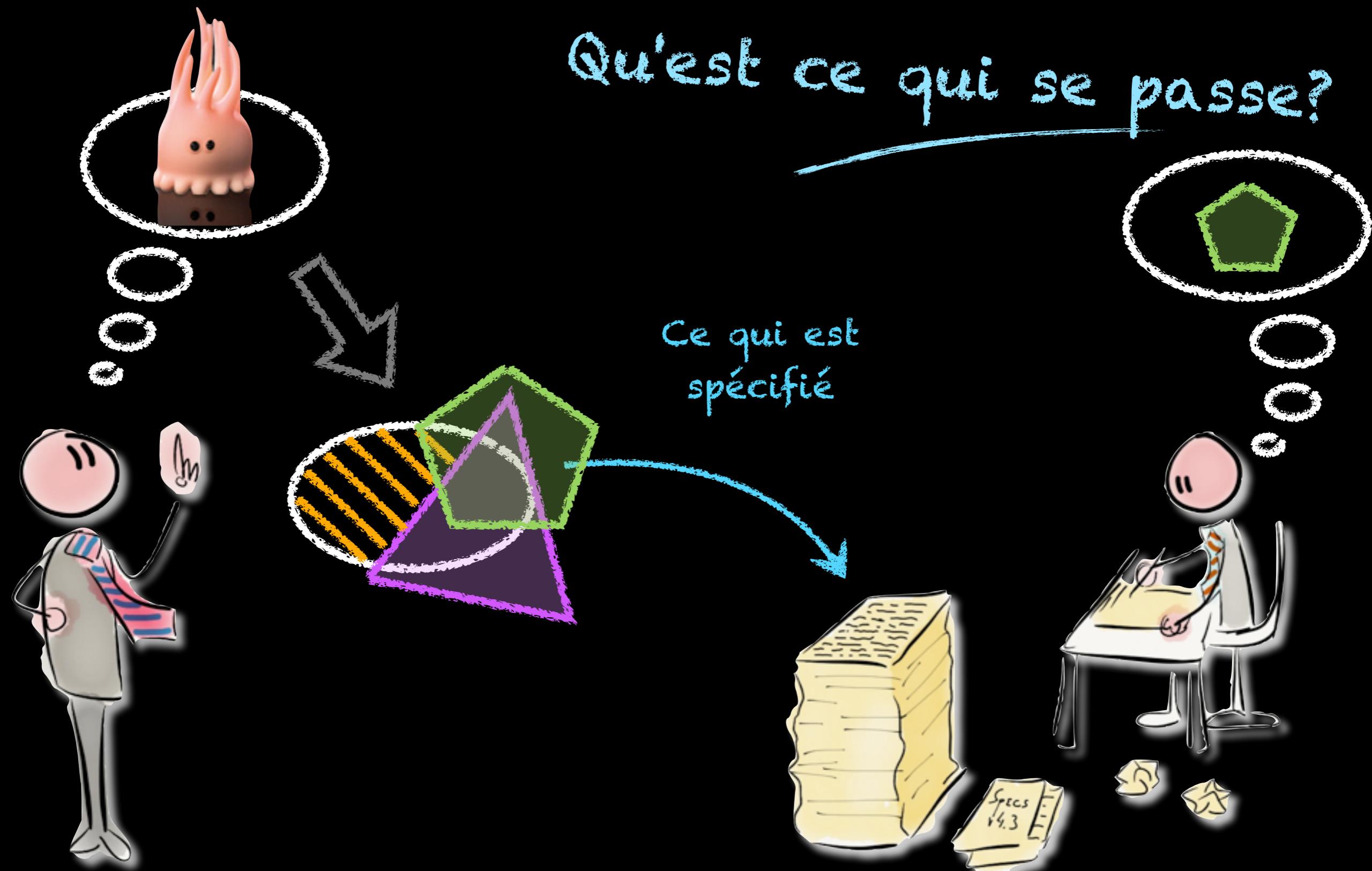
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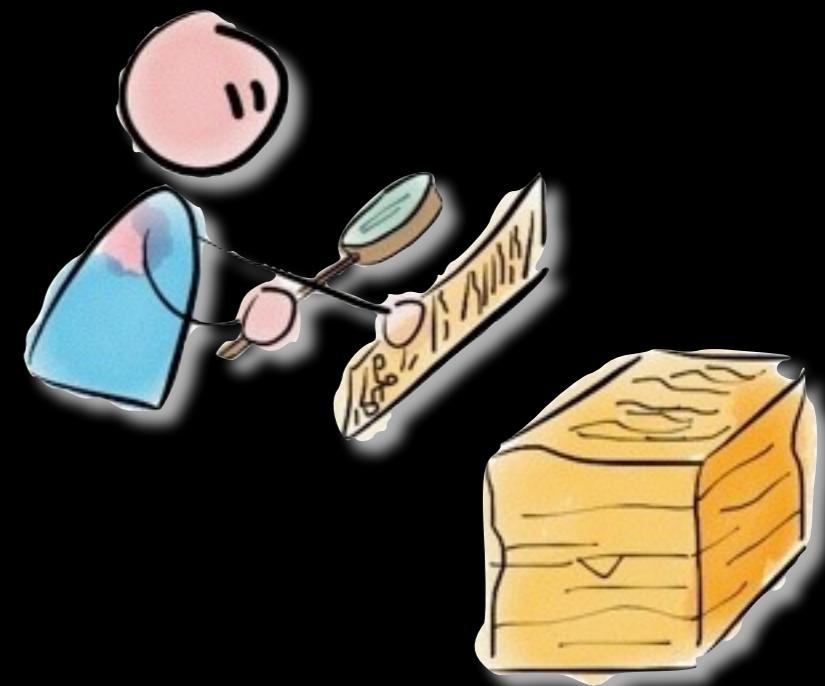
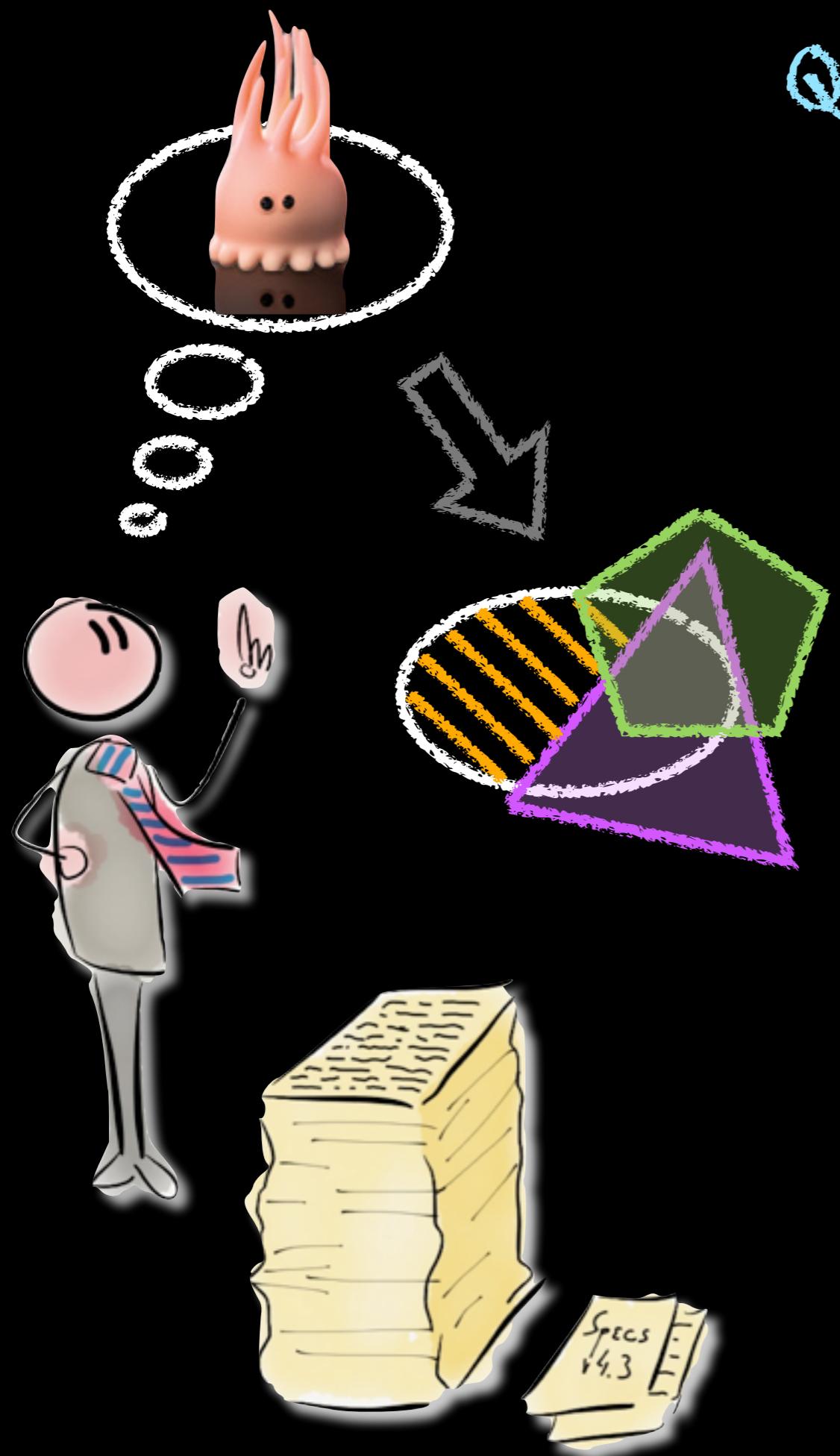
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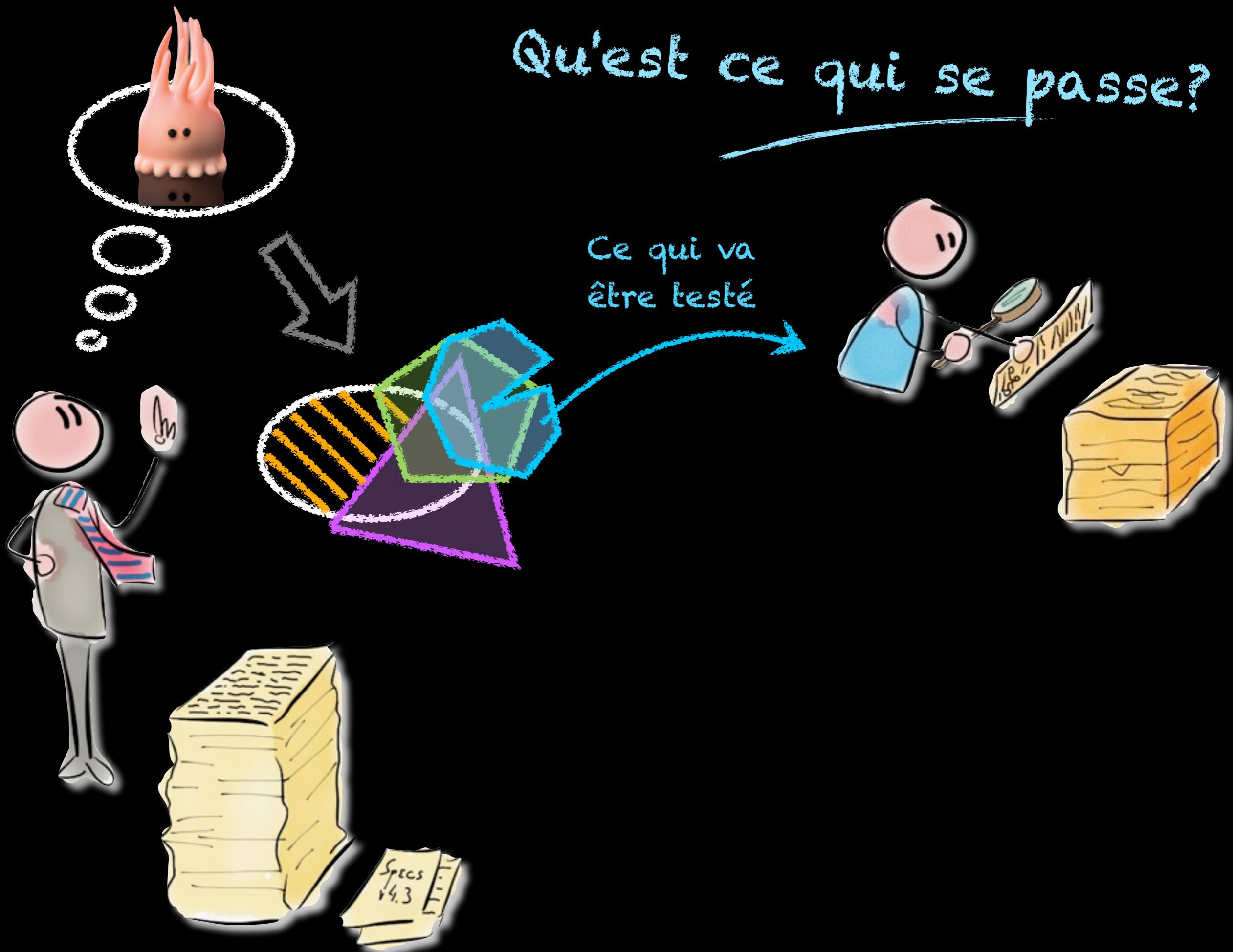
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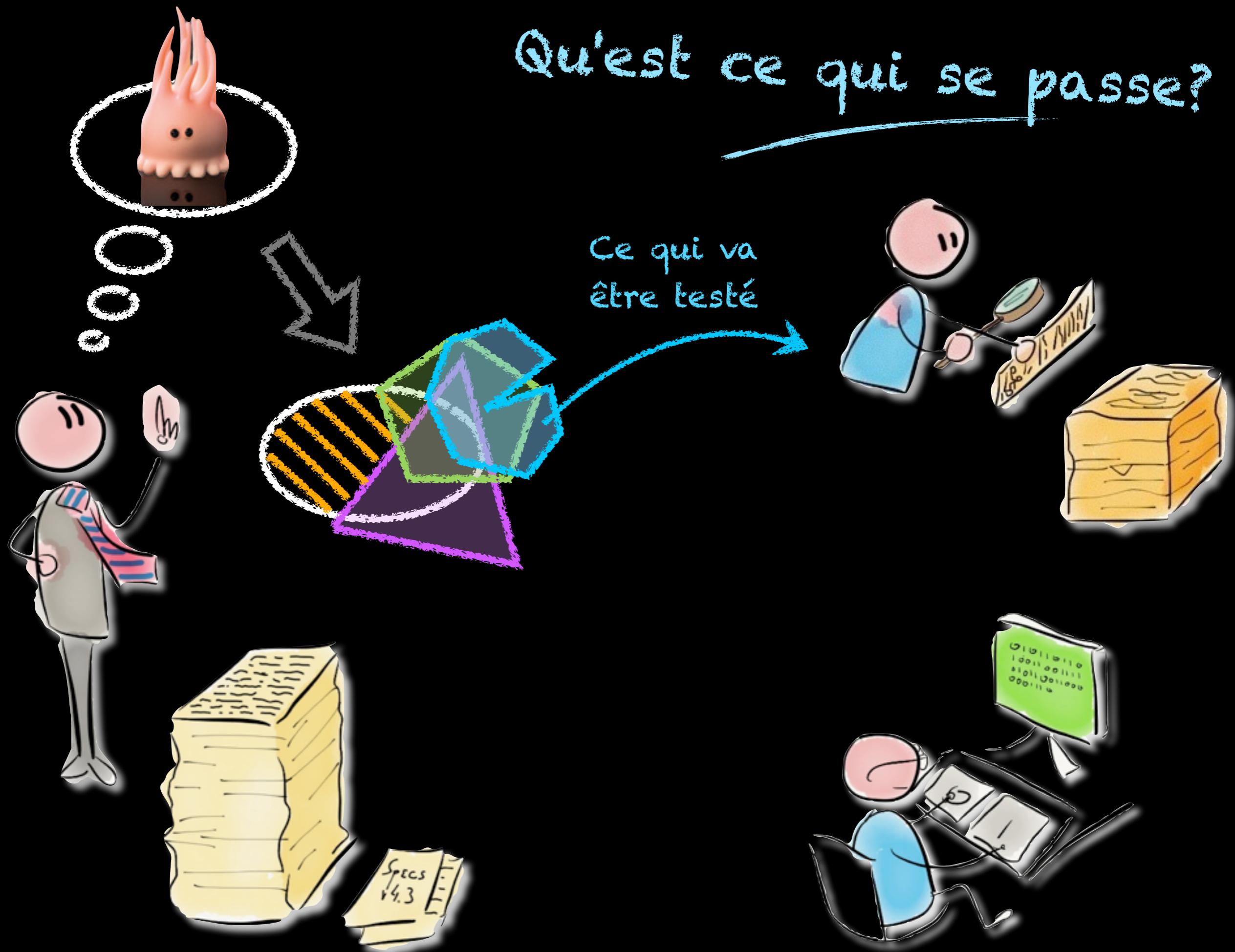
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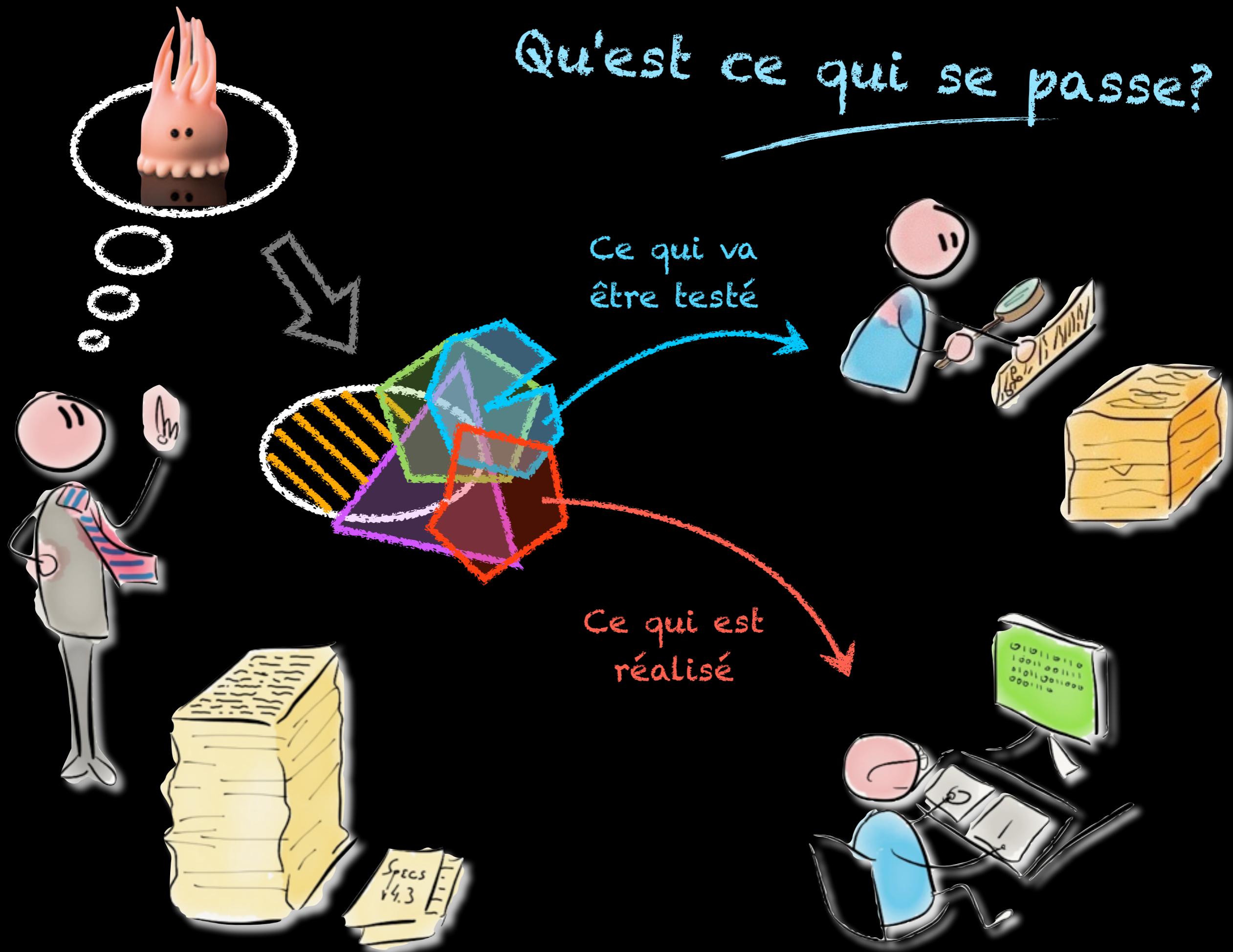
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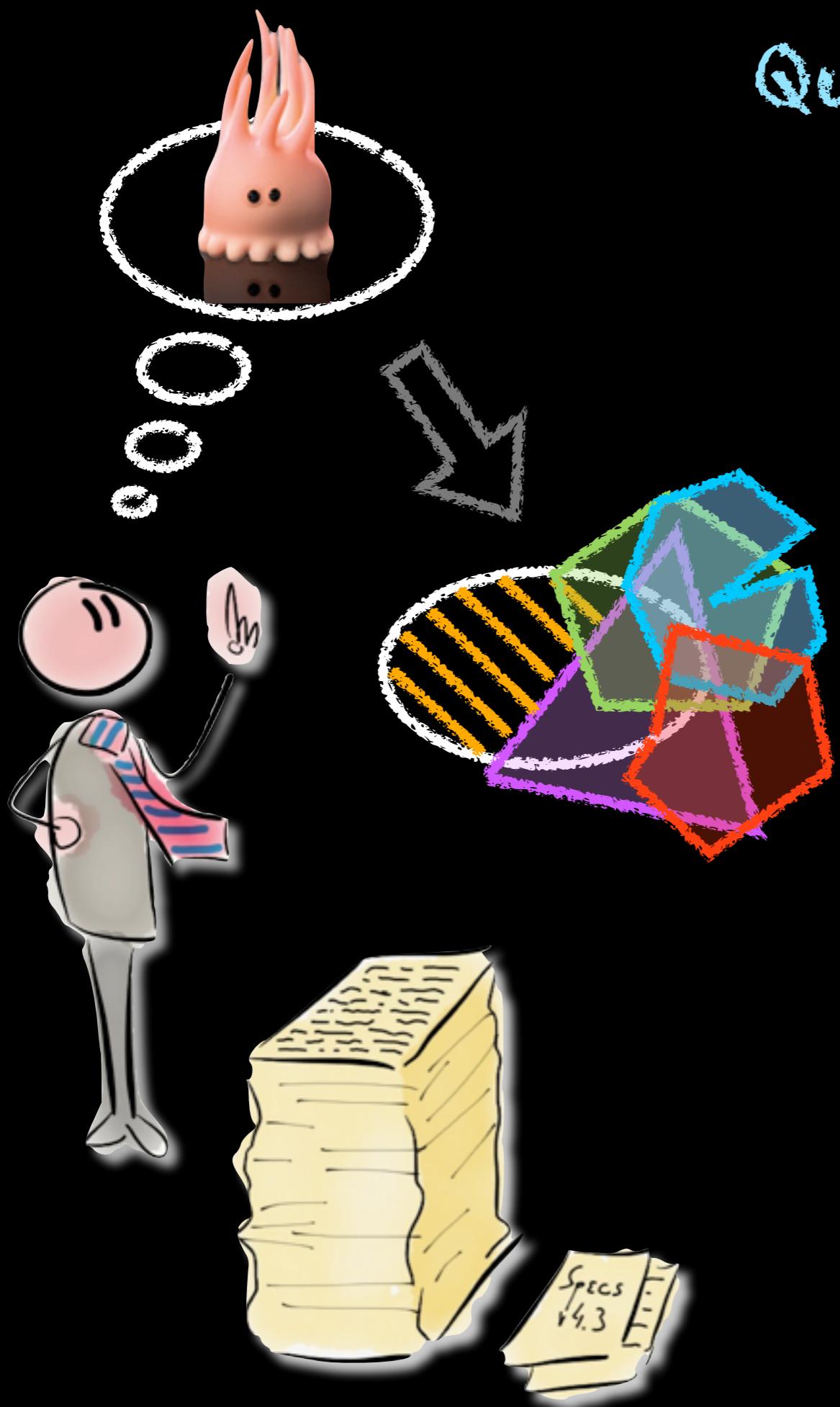


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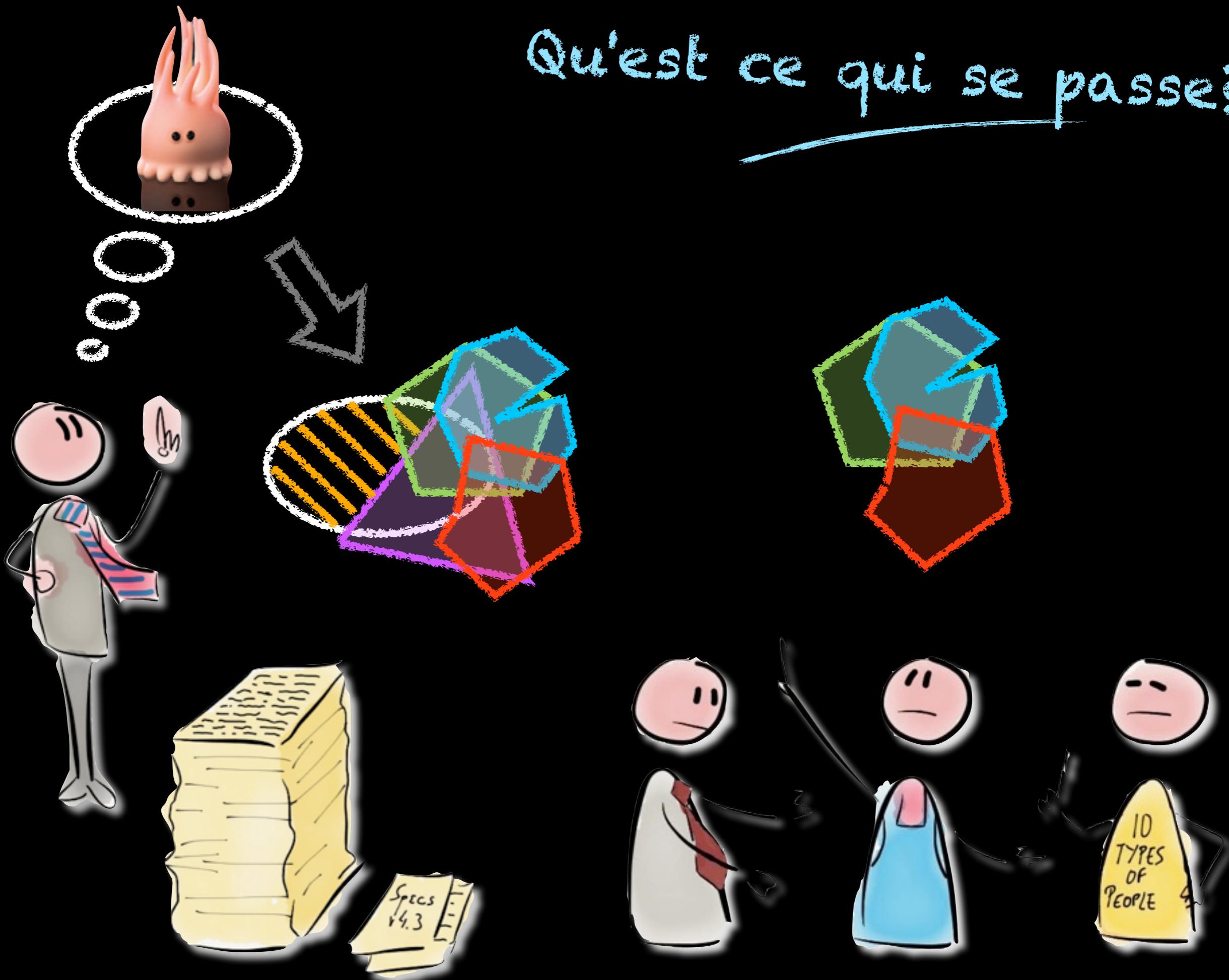
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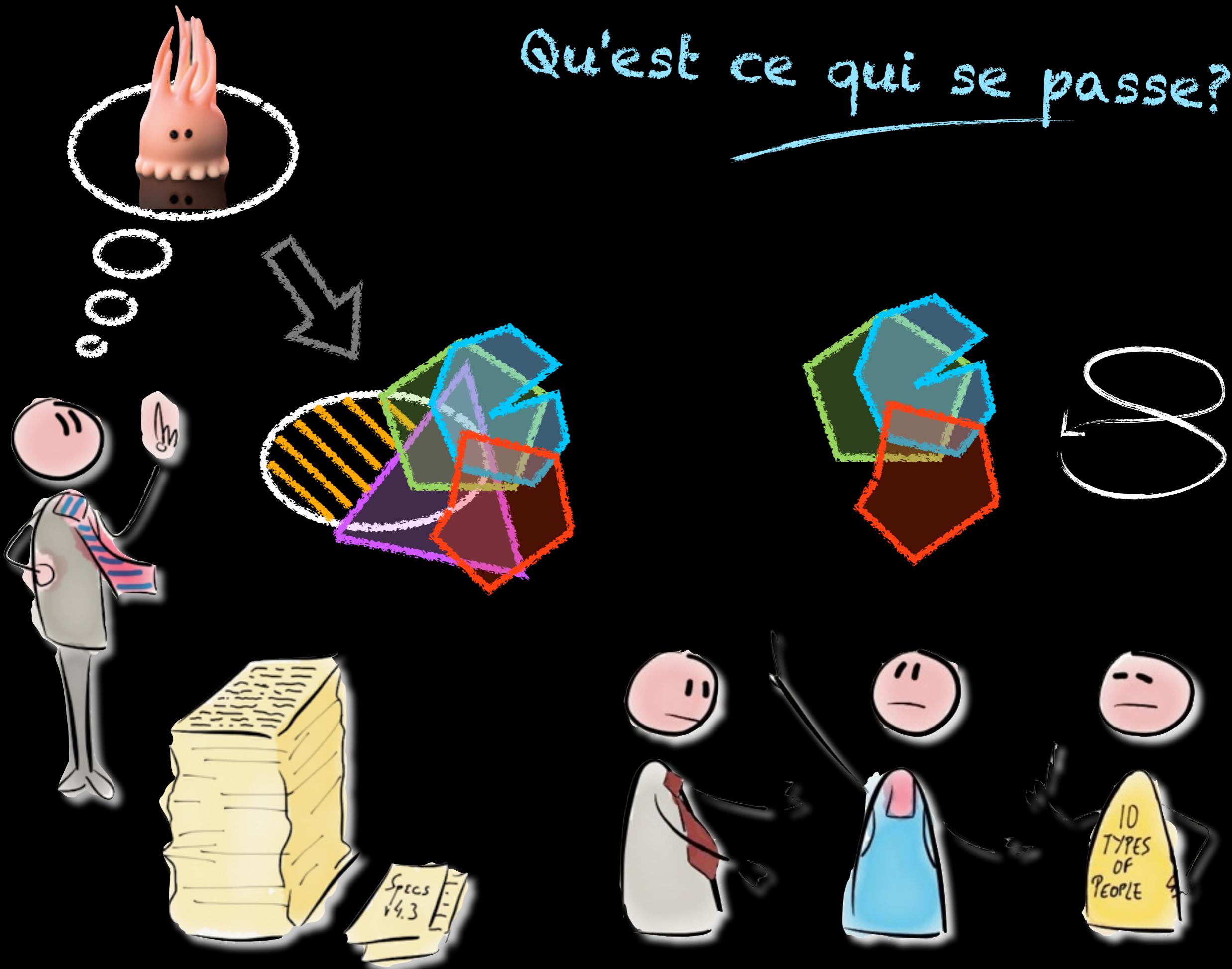


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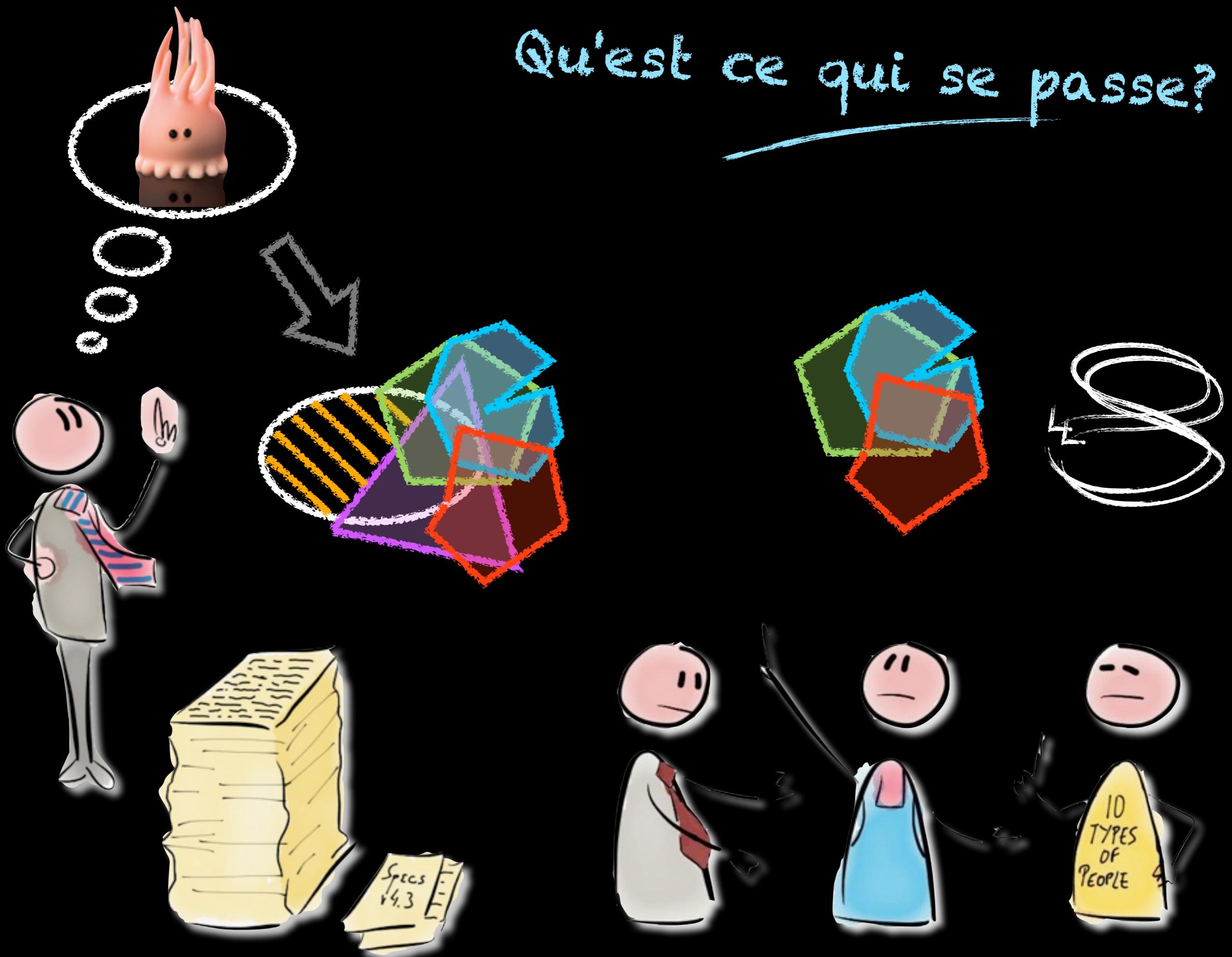
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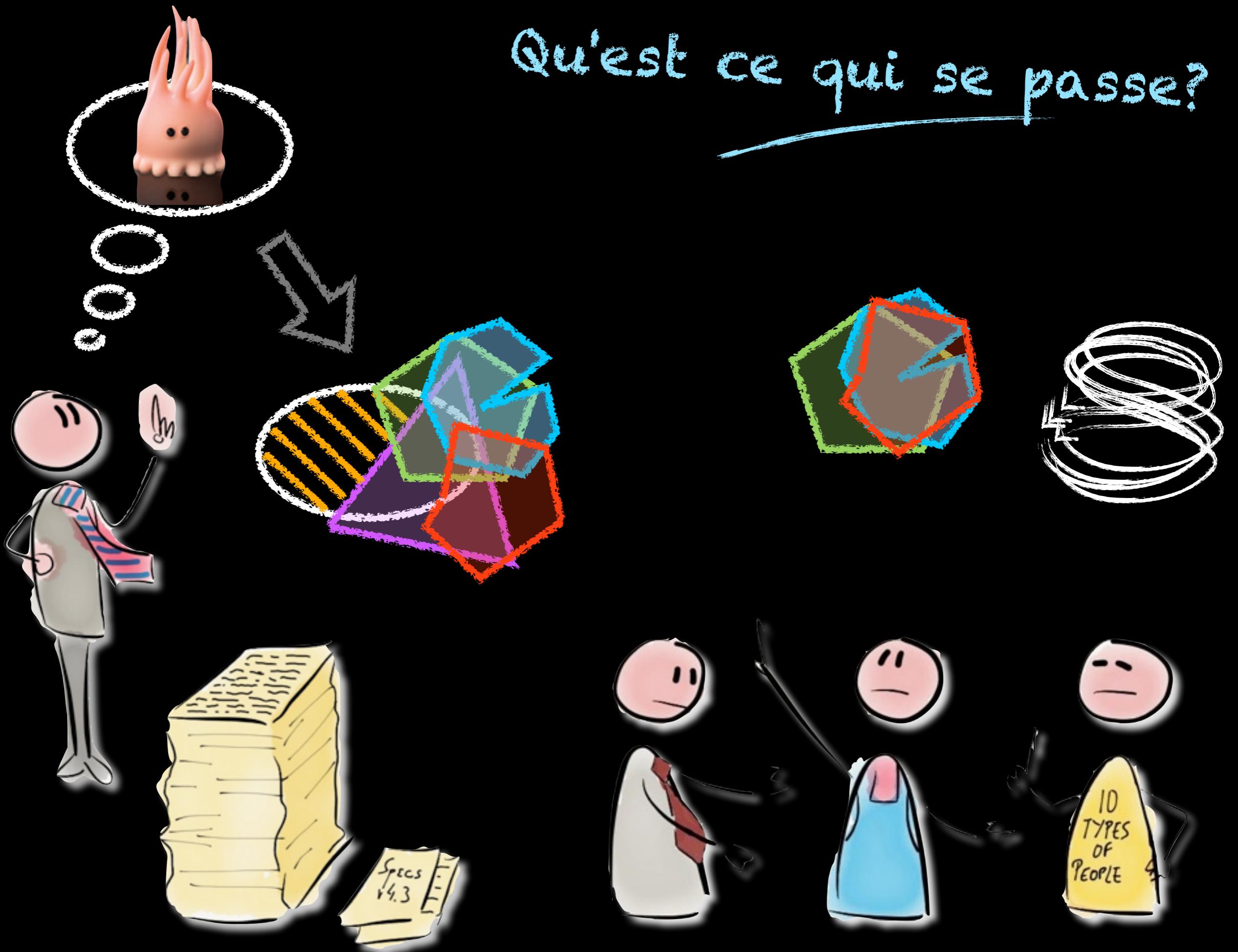
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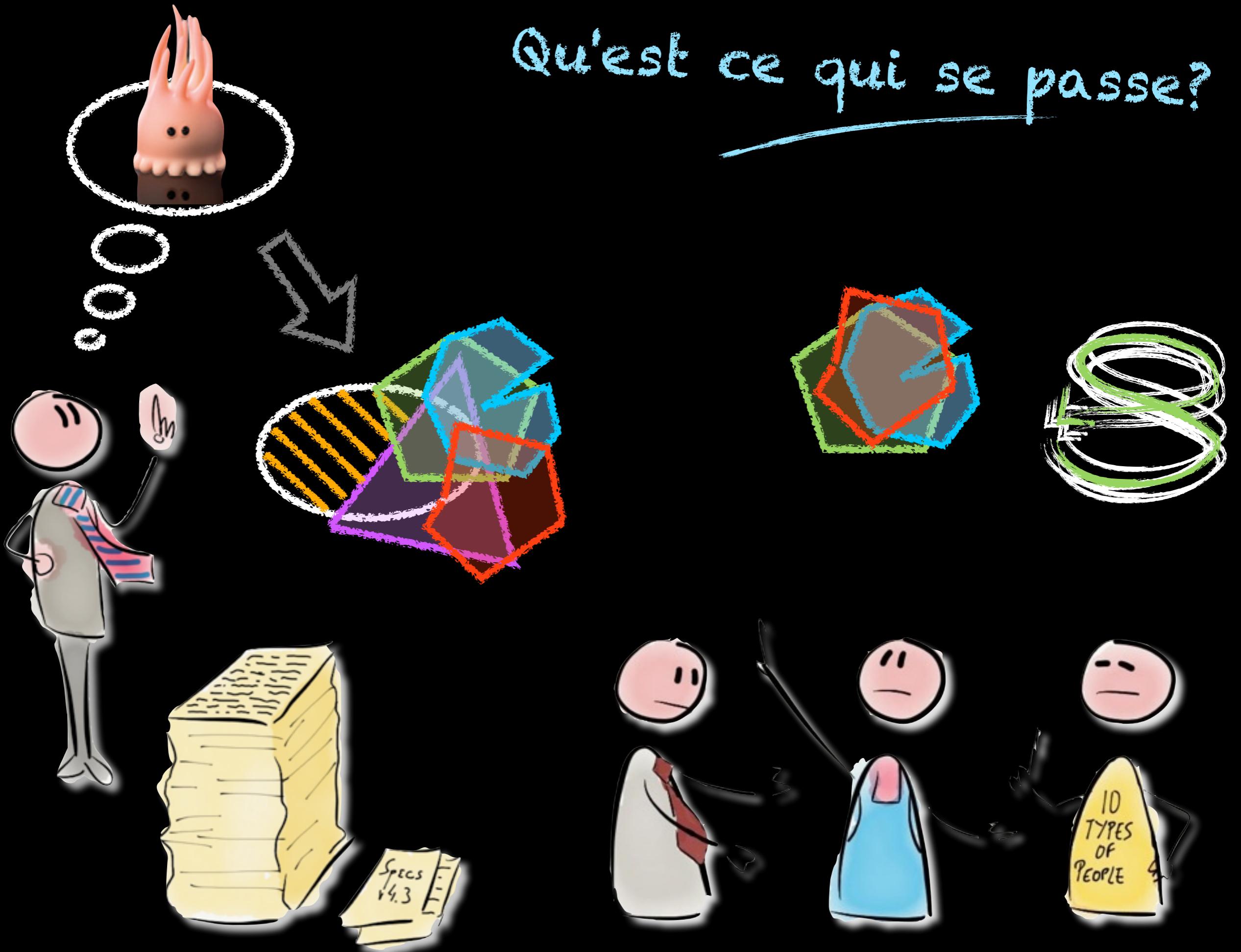
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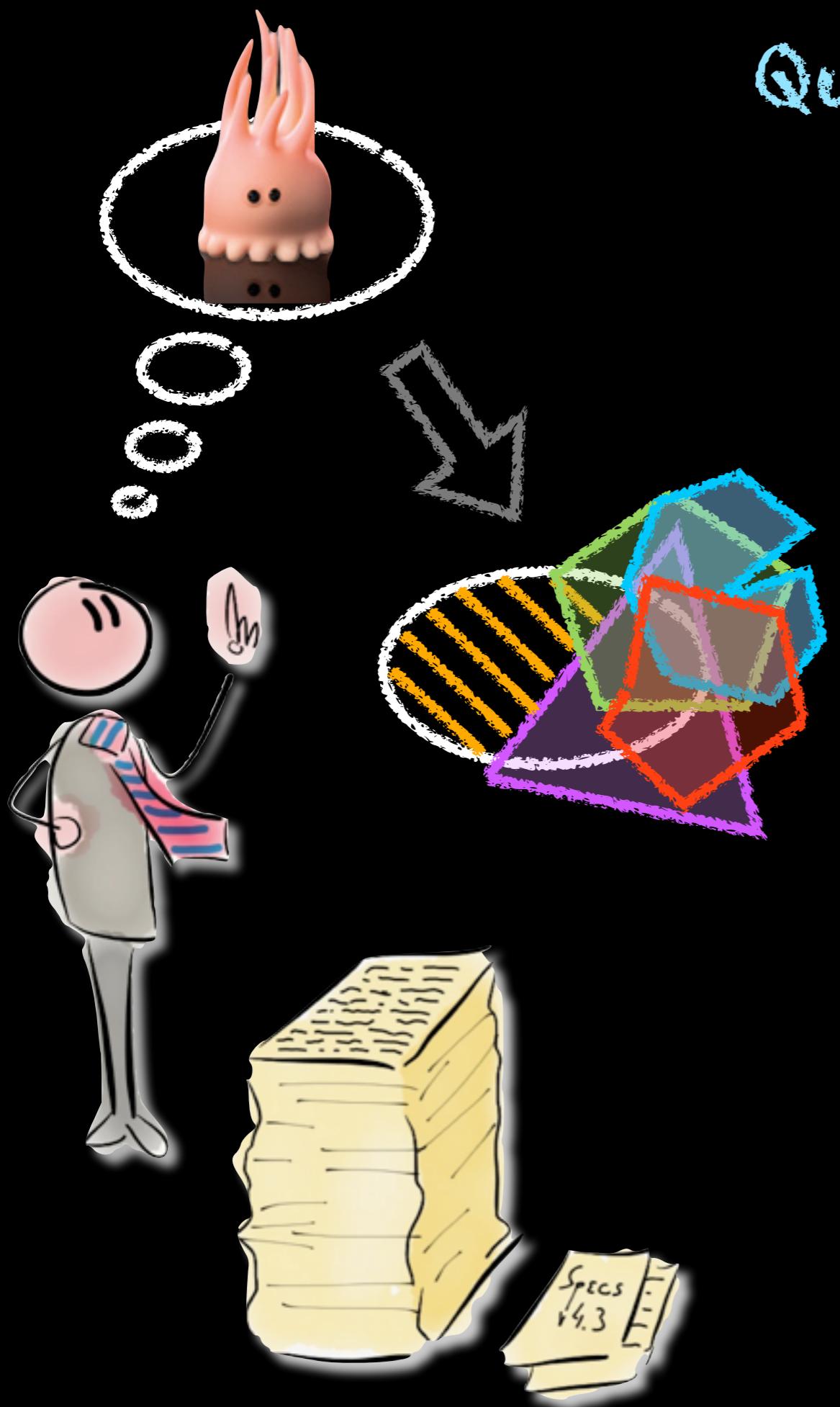


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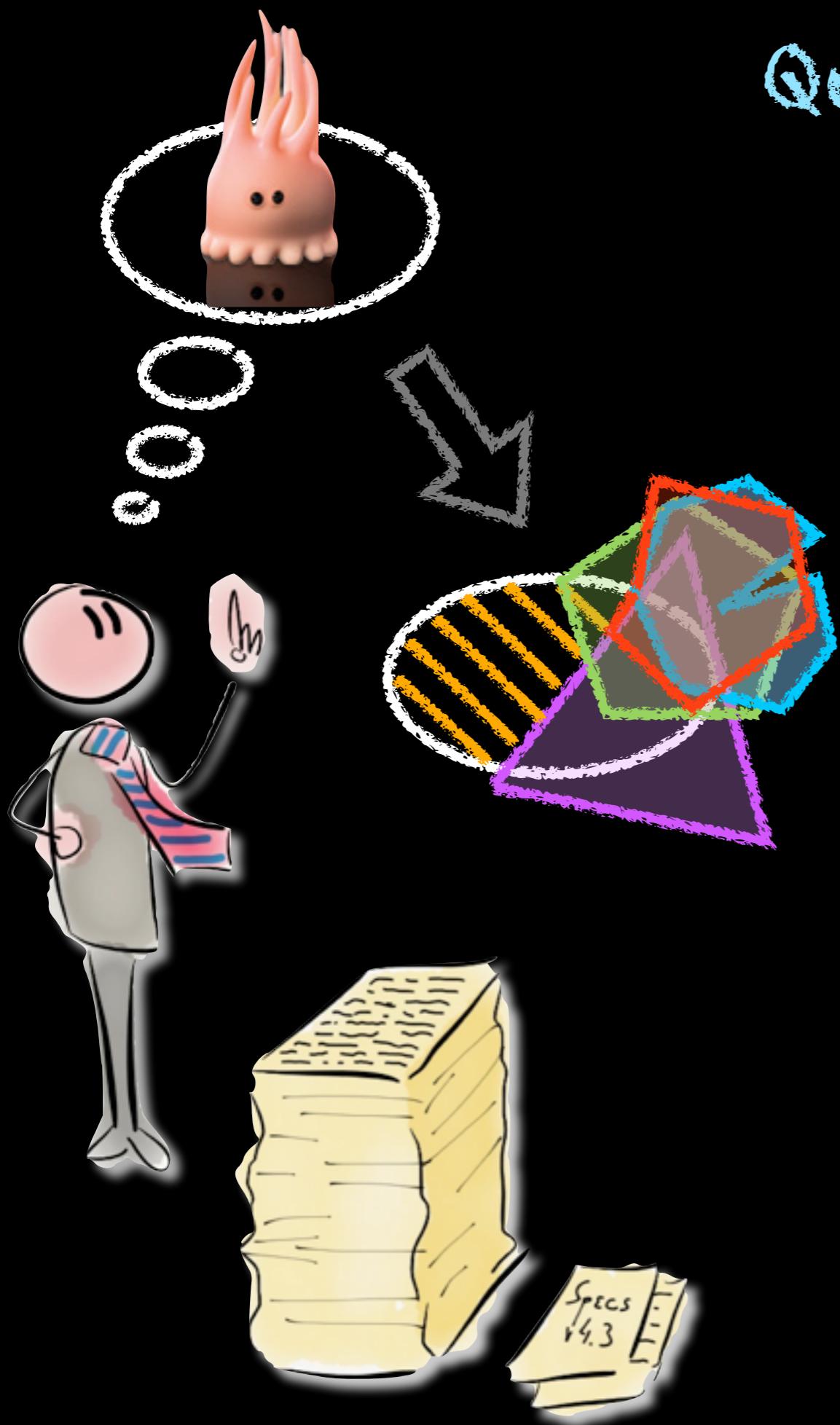


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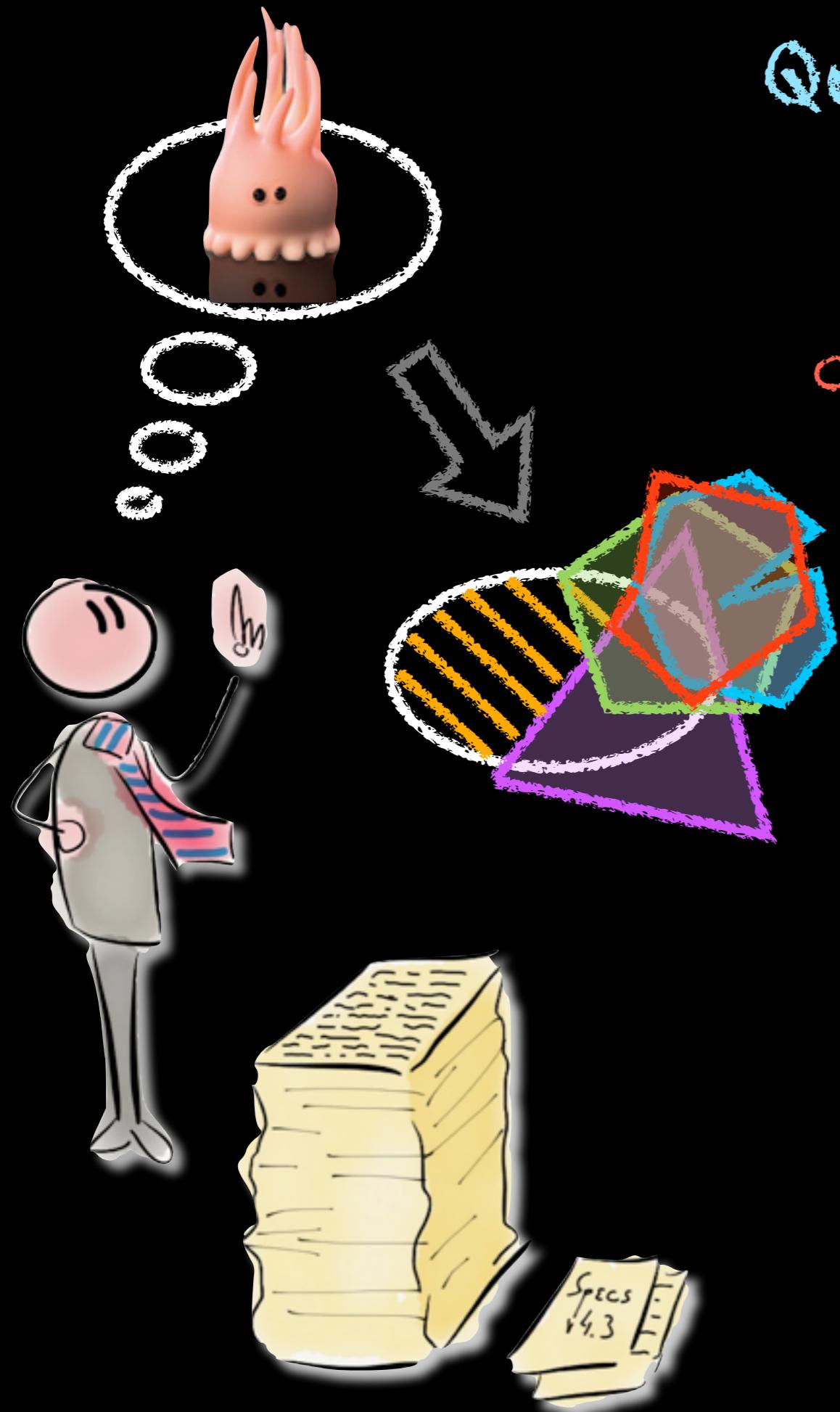


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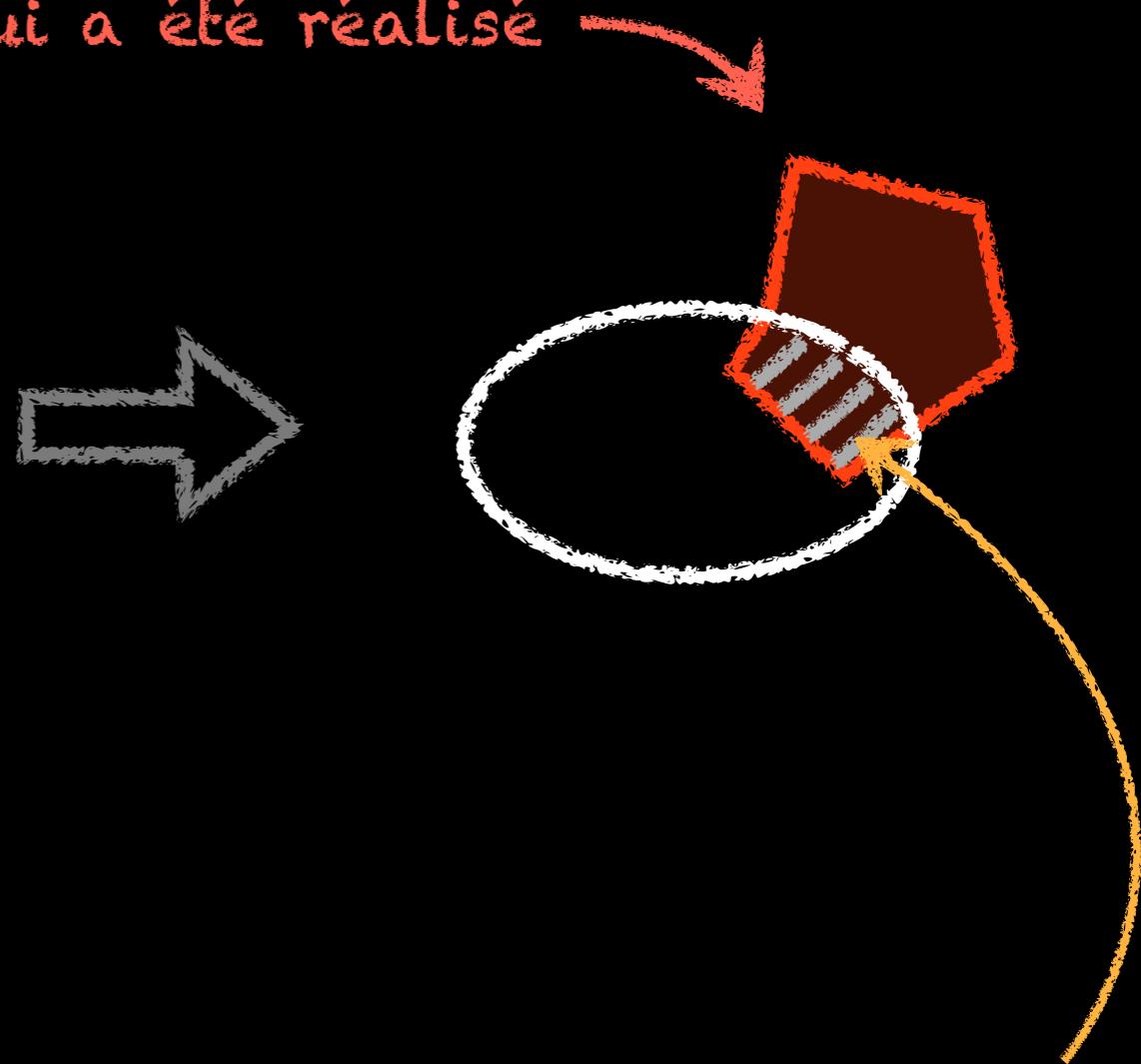


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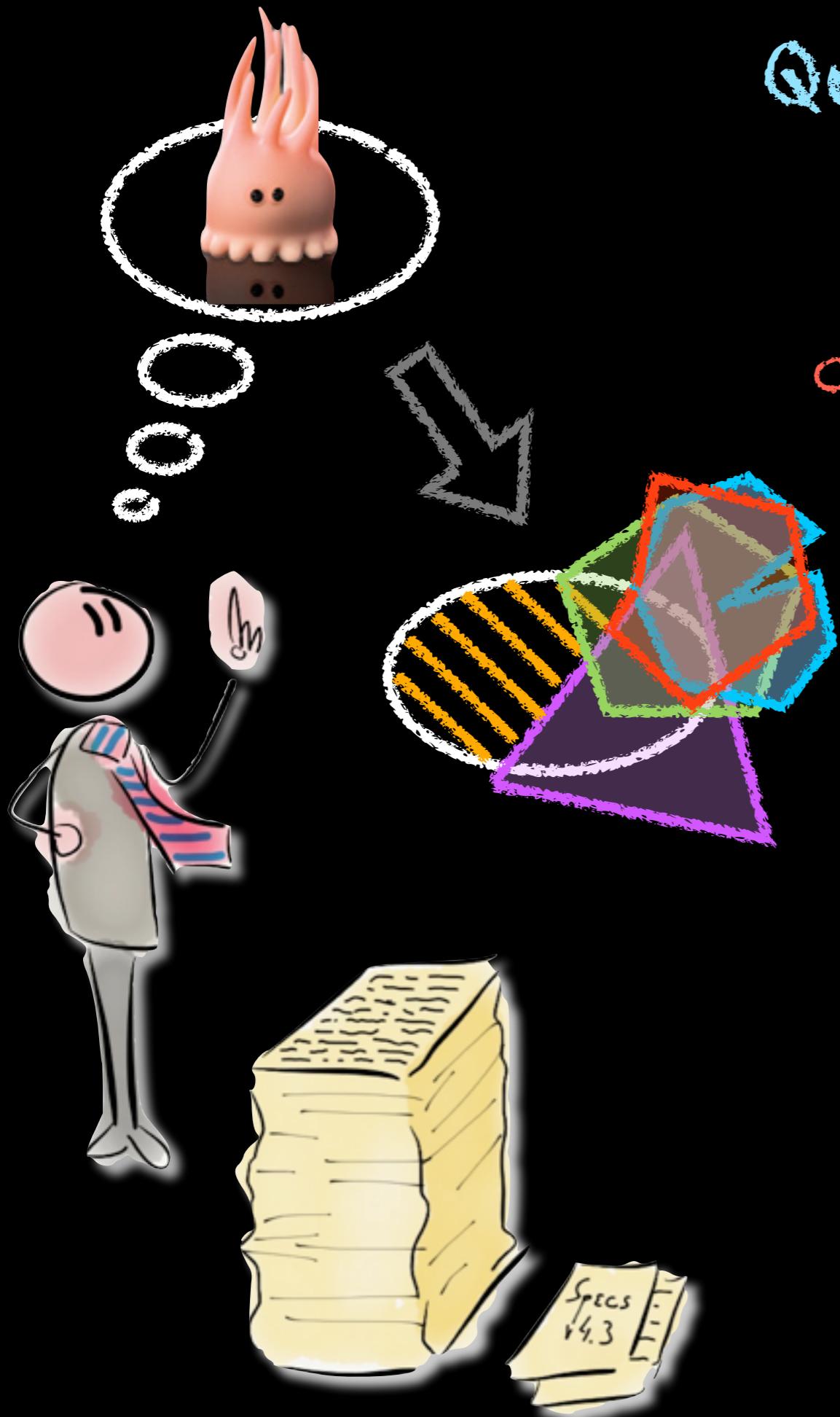


Ce qui a été réalisé

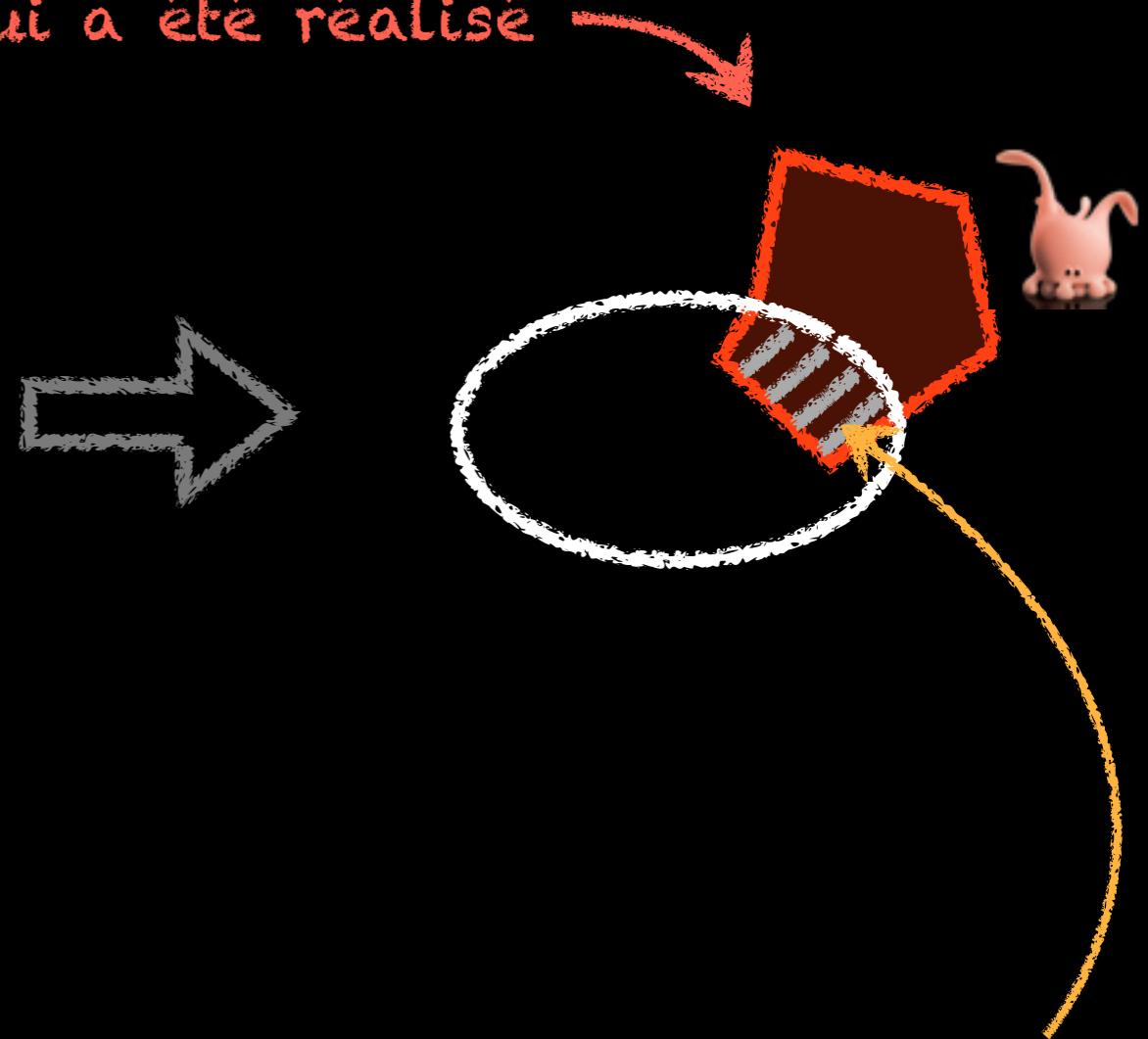


Correspond à l'idée
initiale

Qu'est ce qui se passe?



Ce qui a été réalisé



Correspond à l'idée
initiale

Qu'est ce qui se passe?

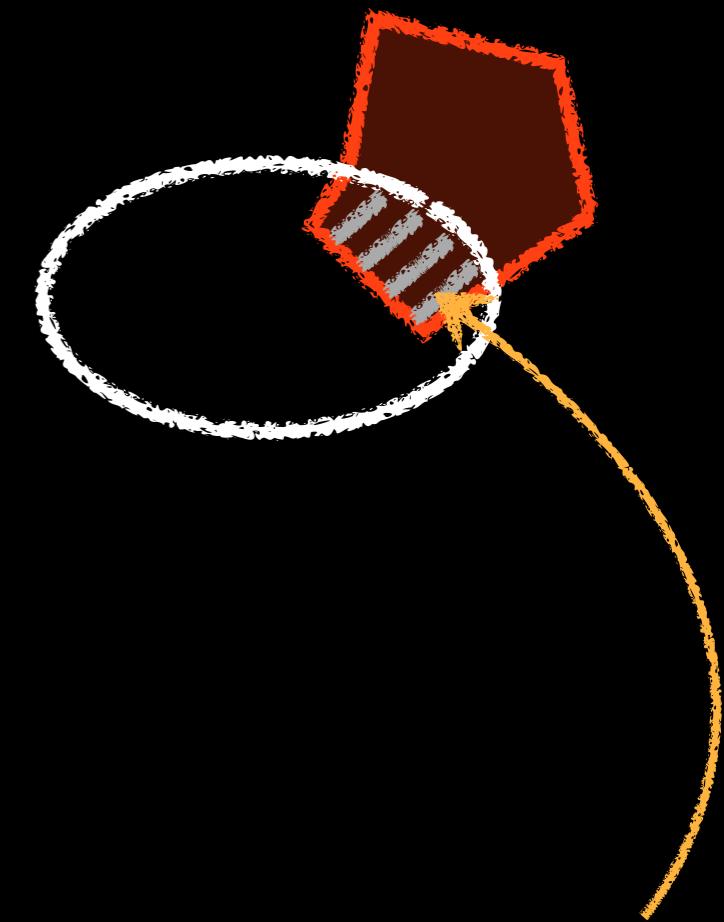
Ce qui a été réalisé



VS



Correspond à l'idée
initiale



Qu'est ce qui se passe?

NNNAaaaaannnnnn

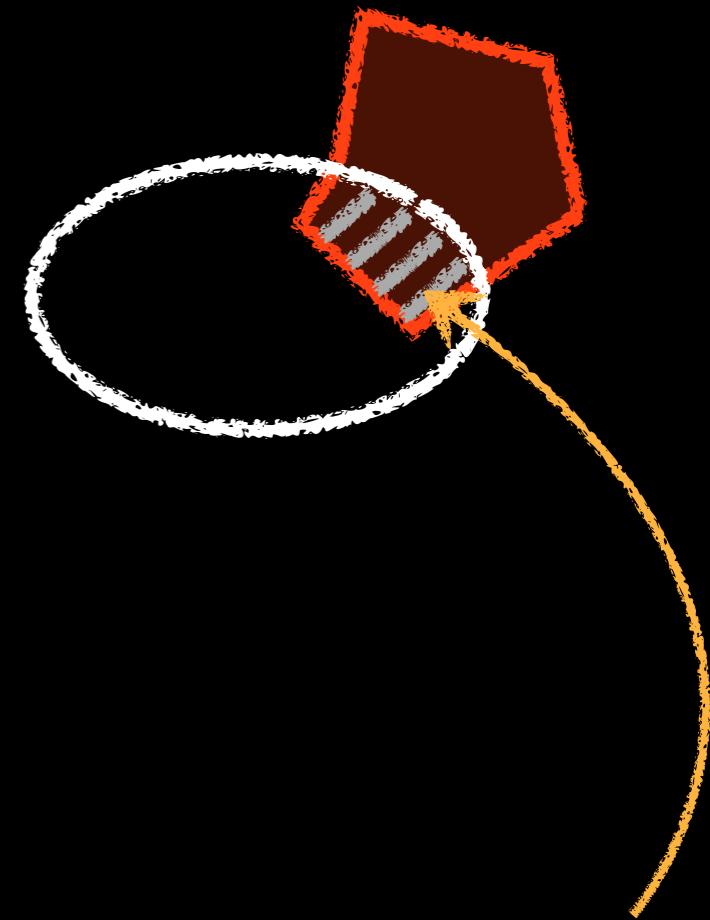
Ce qui a été réalisé



VS



Correspond à l'idée
initiale



"is this a bug or is this not a bug

"is this a bug or is this not a bug

a bug?

"is this a bug or is this not a bug

a bug?

a feature?

"is this a bug or is this not a bug

a bug?

a feature?

a beature?

"is this a bug or is this not a bug

a bug?

a feature?

a beature?

an enhancement?

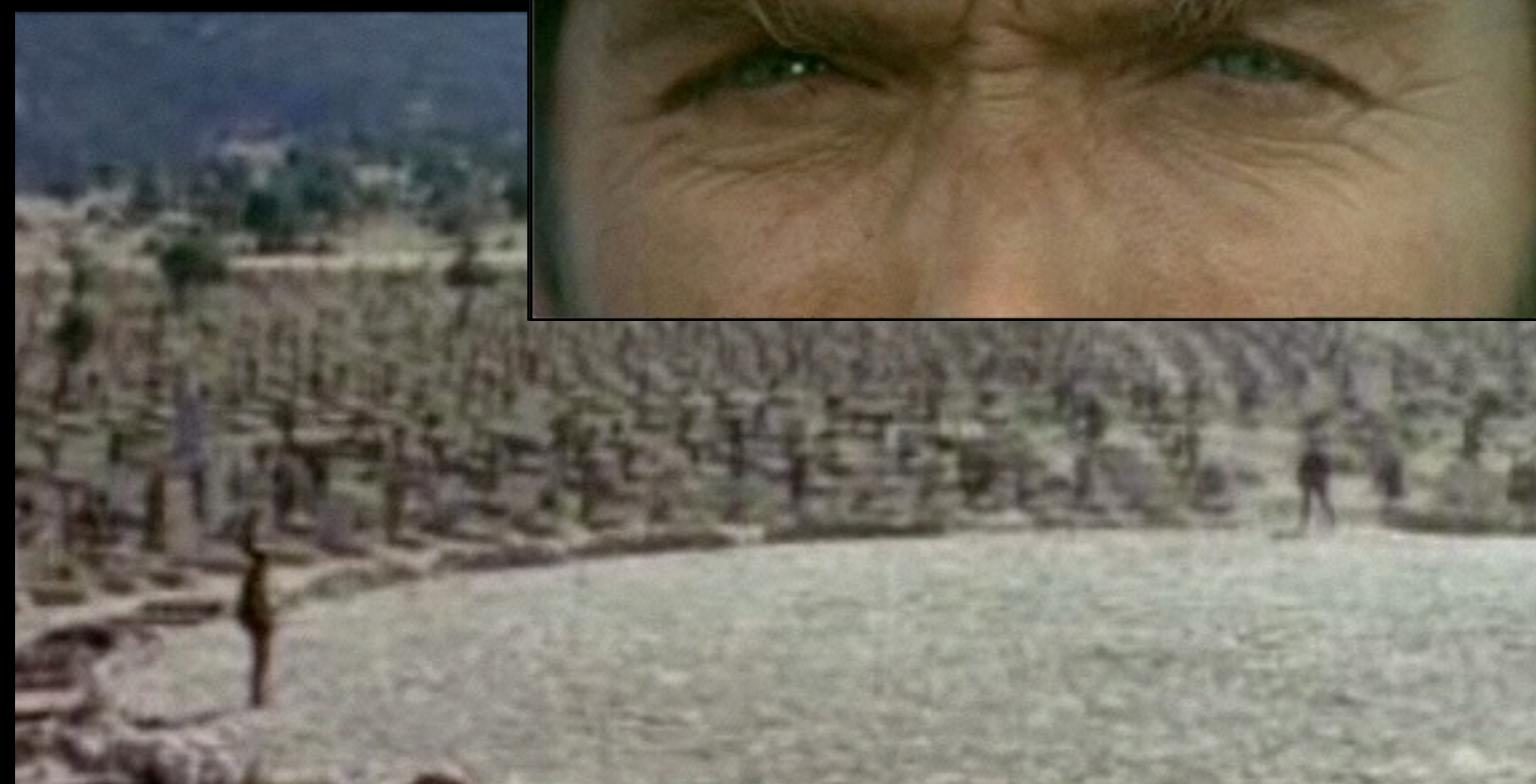










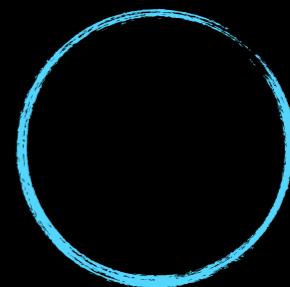




3 steps

3 model

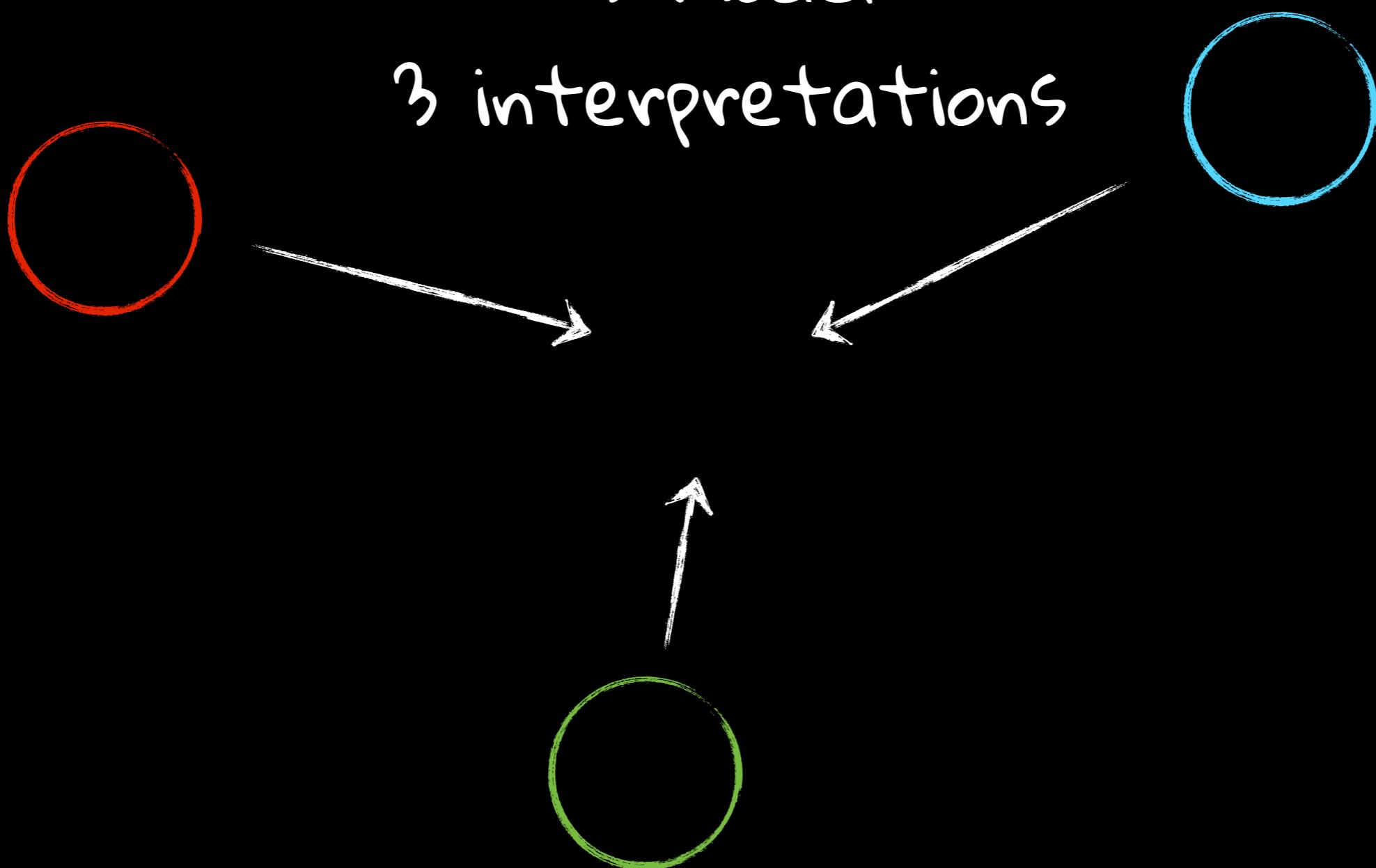
3 interpretations



3 steps

3 model

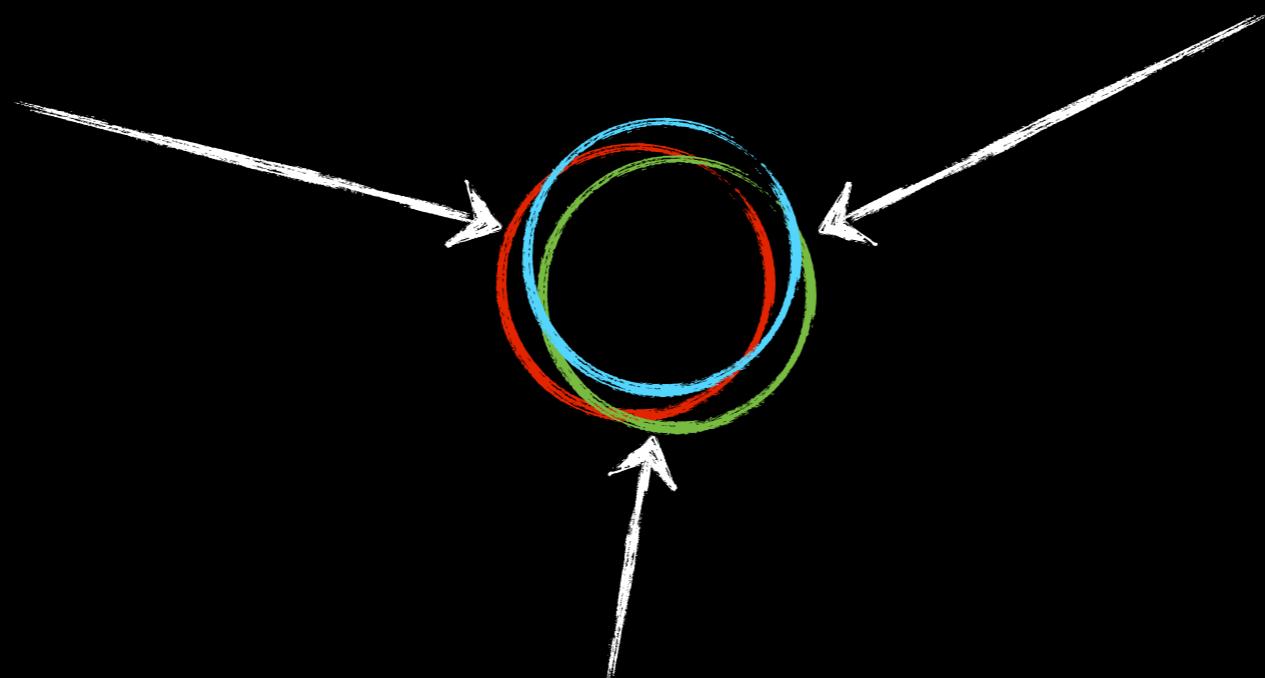
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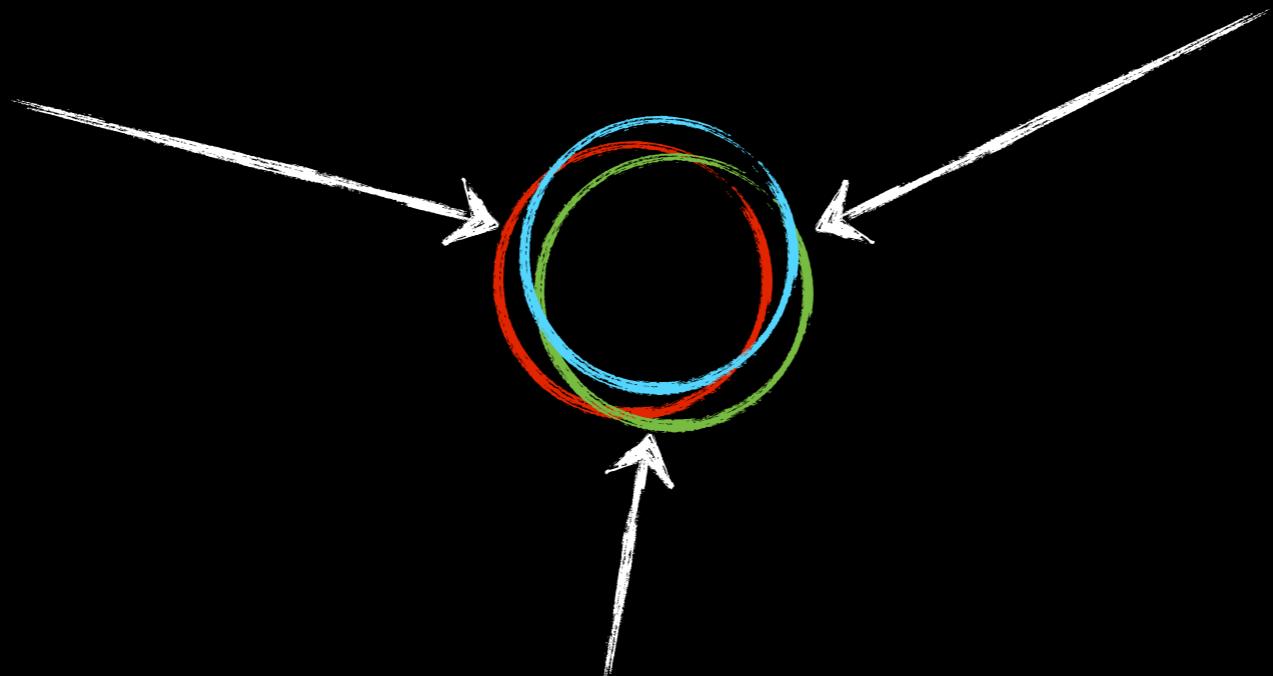


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3 model

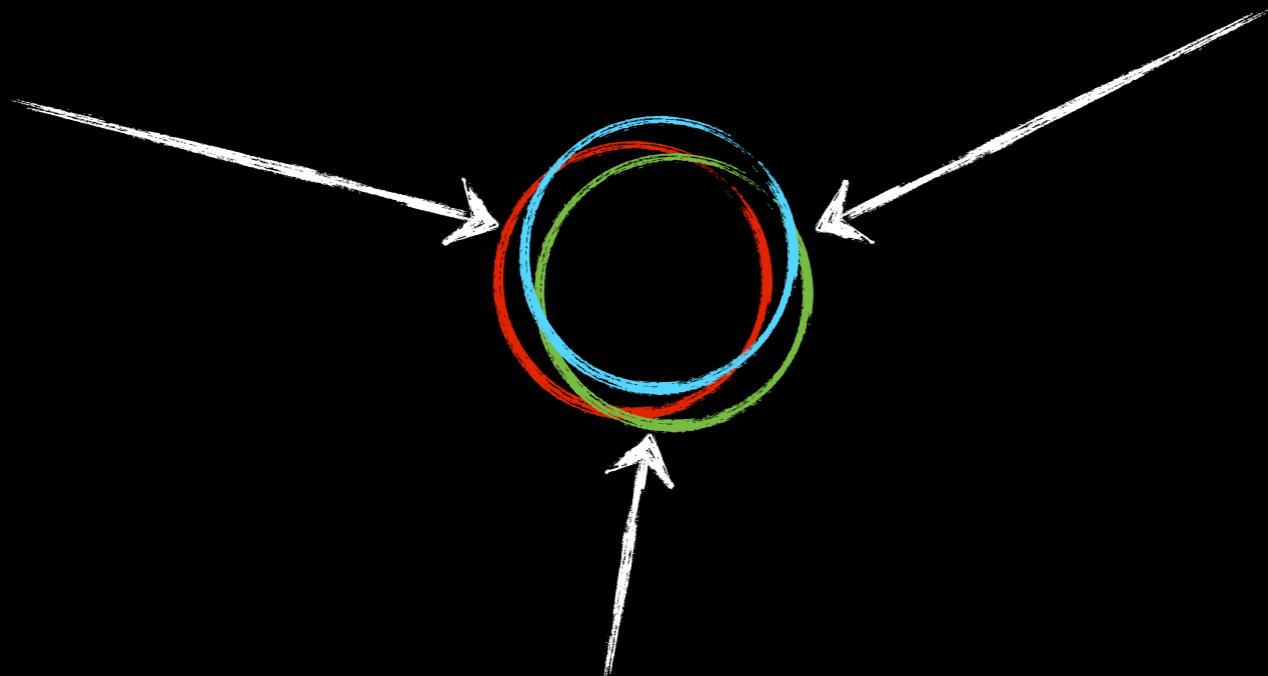
3 interpretations





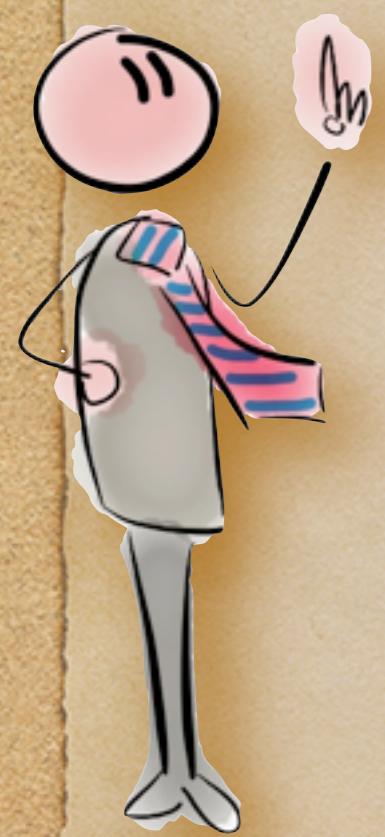


3 visions
1 model
1 goal

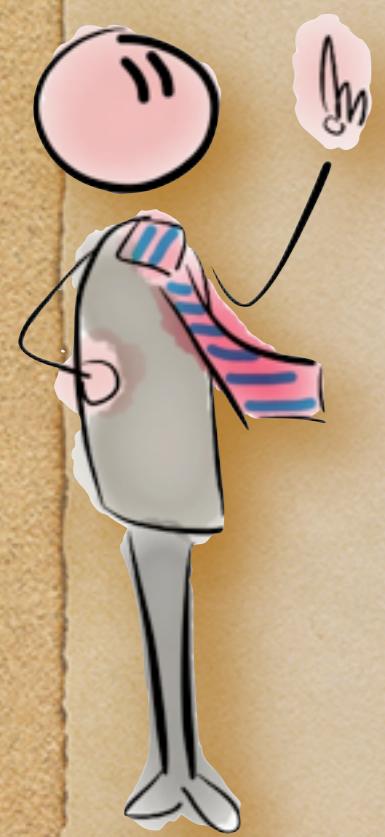




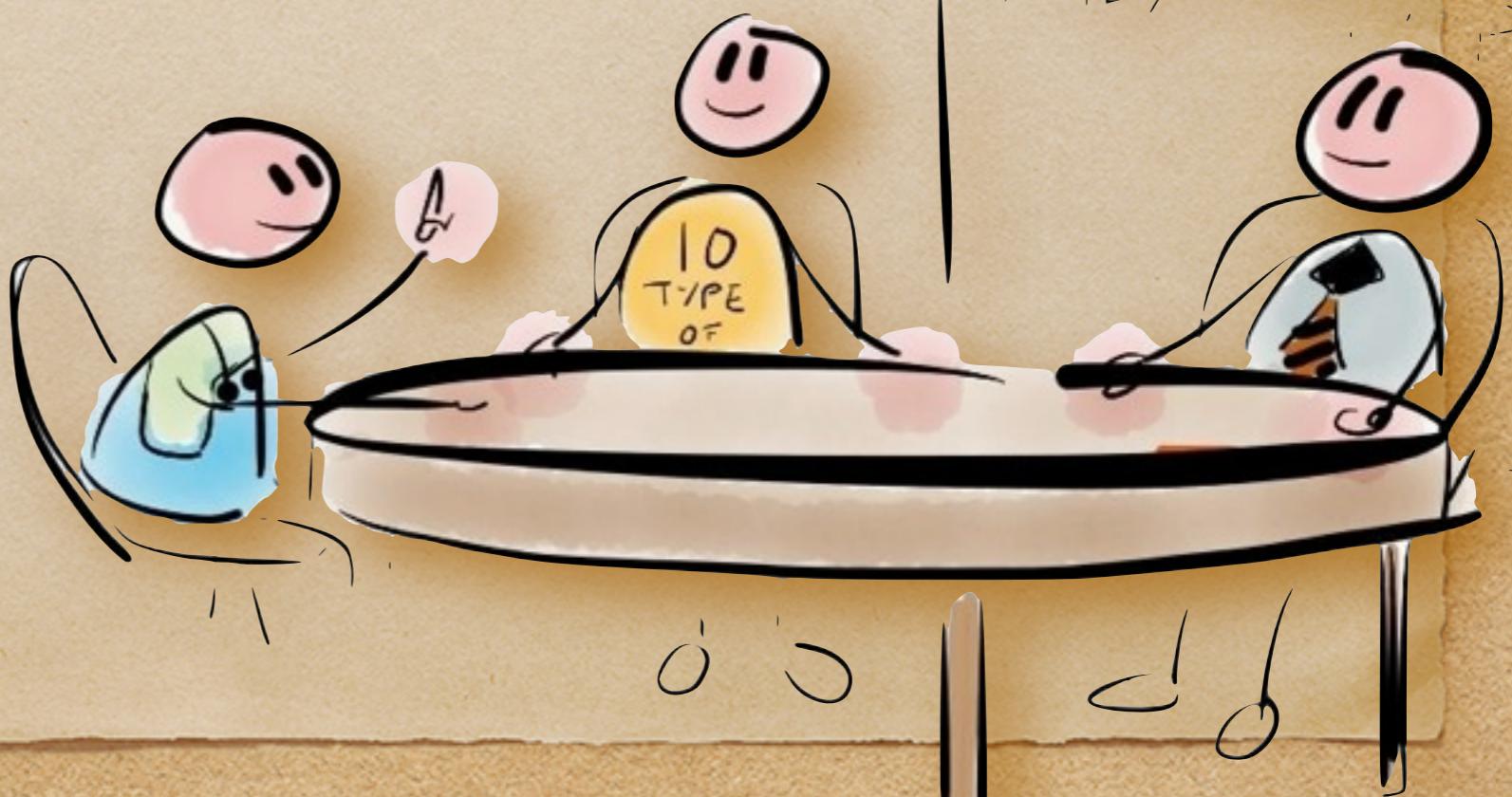
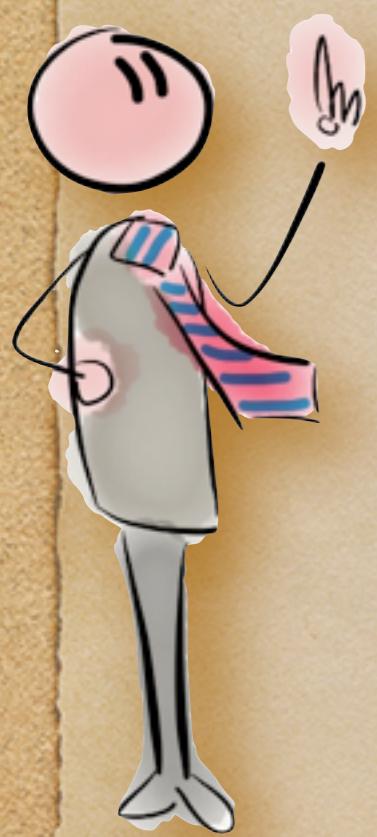
Three Amigos







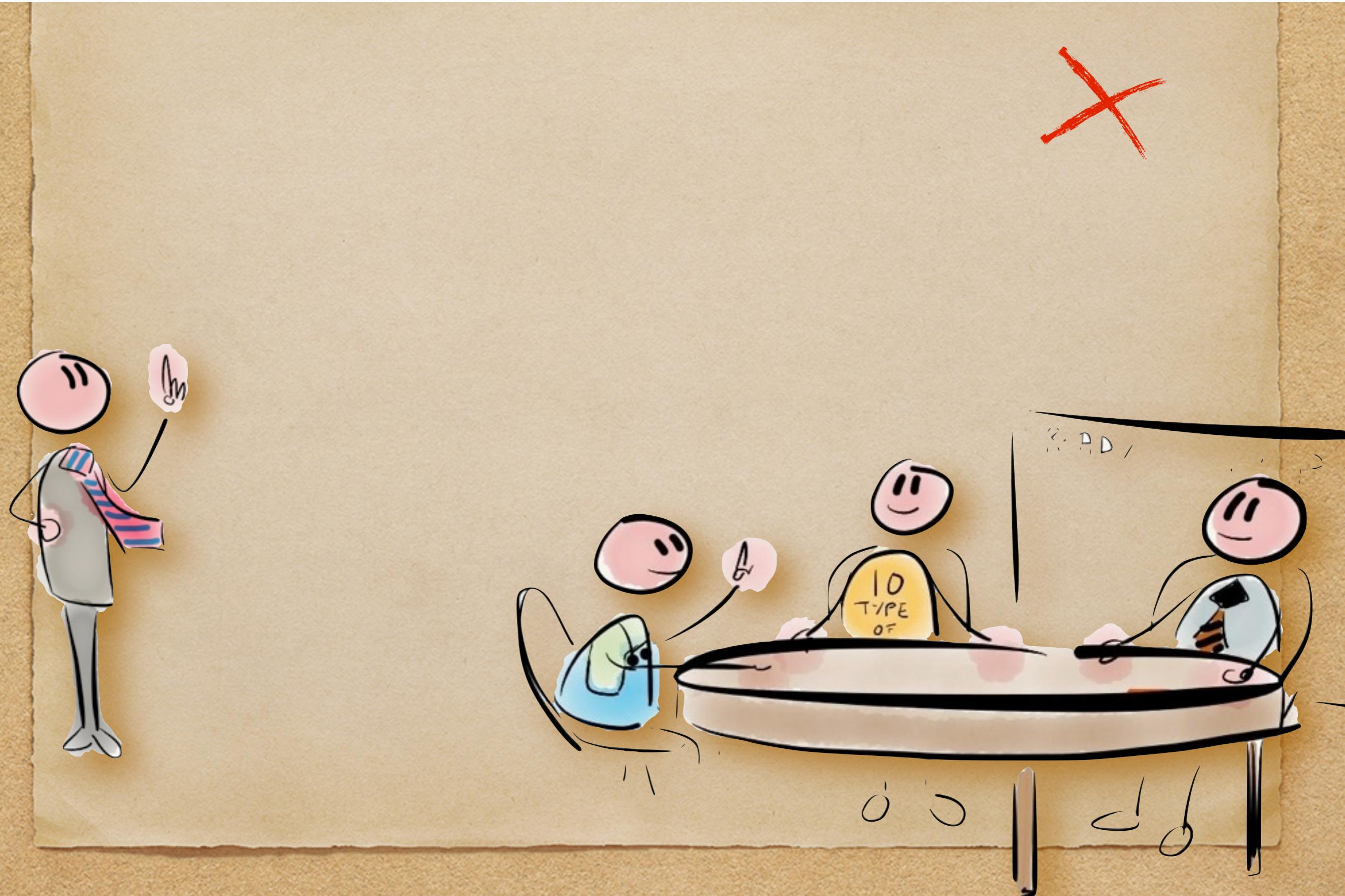
X



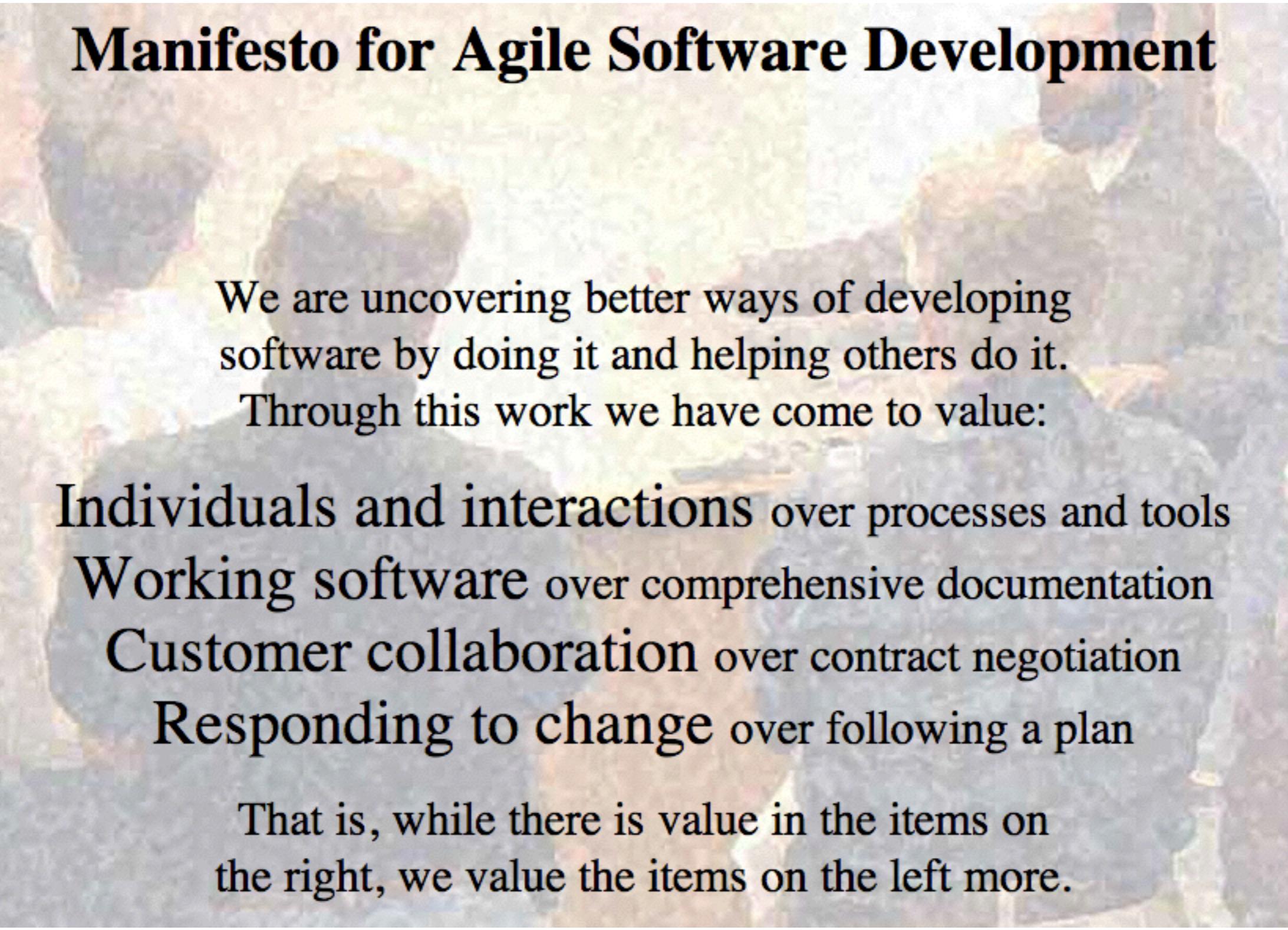
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R.D.

BDD is about conversation



Manifesto for Agile Software Development



We are uncovering better ways of developing software by doing it and helping others do it.

Through this work we have come to value:

Individuals and interactions over processes and tools

Working software over comprehensive documentation

Customer collaboration over contract negotiation

Responding to change over following a plan

That is, while there is value in the items on the right, we value the items on the left more.

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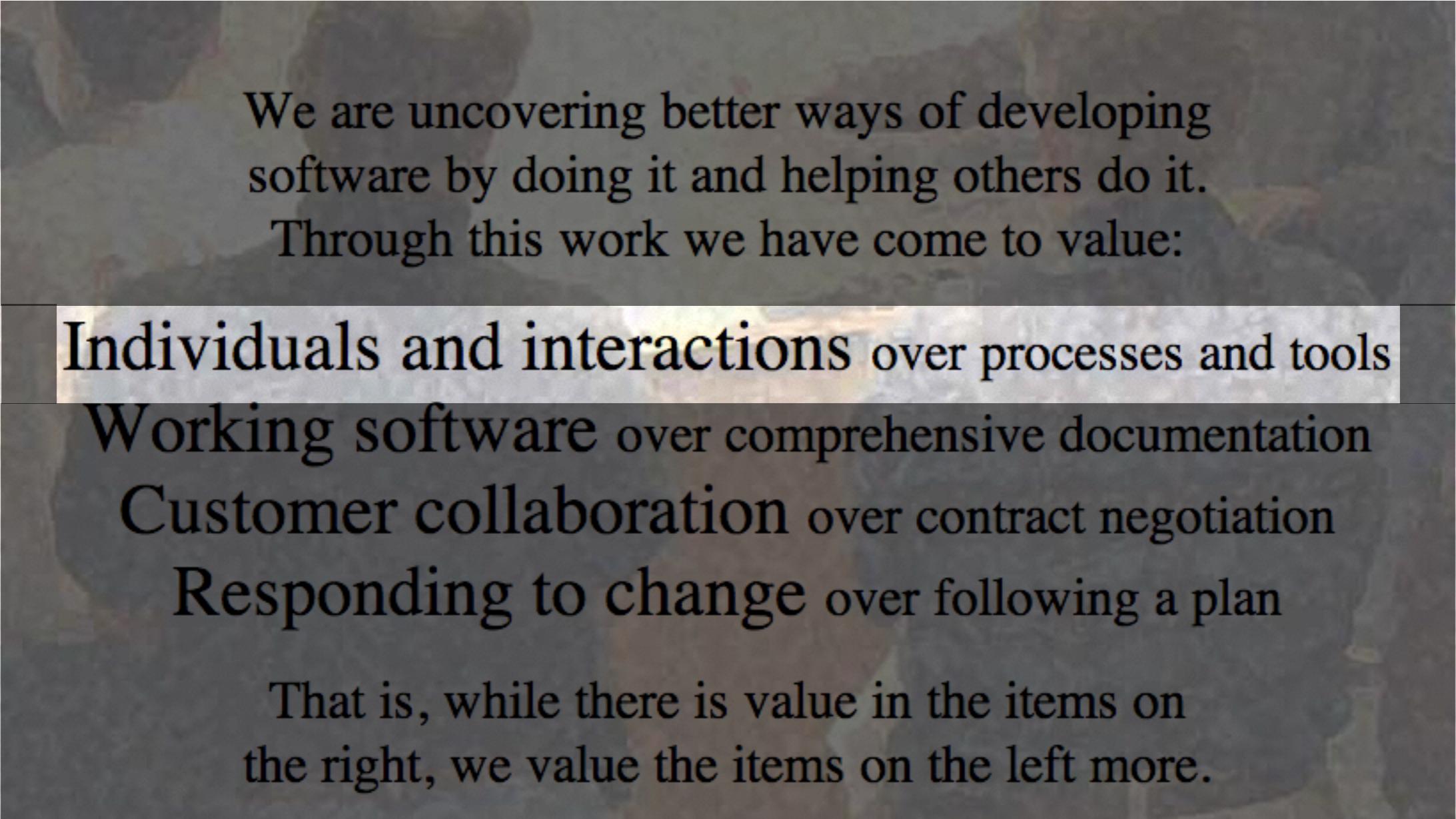
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BDD is about conversation

Manifesto for Agile Software Development

BDD is not about tools



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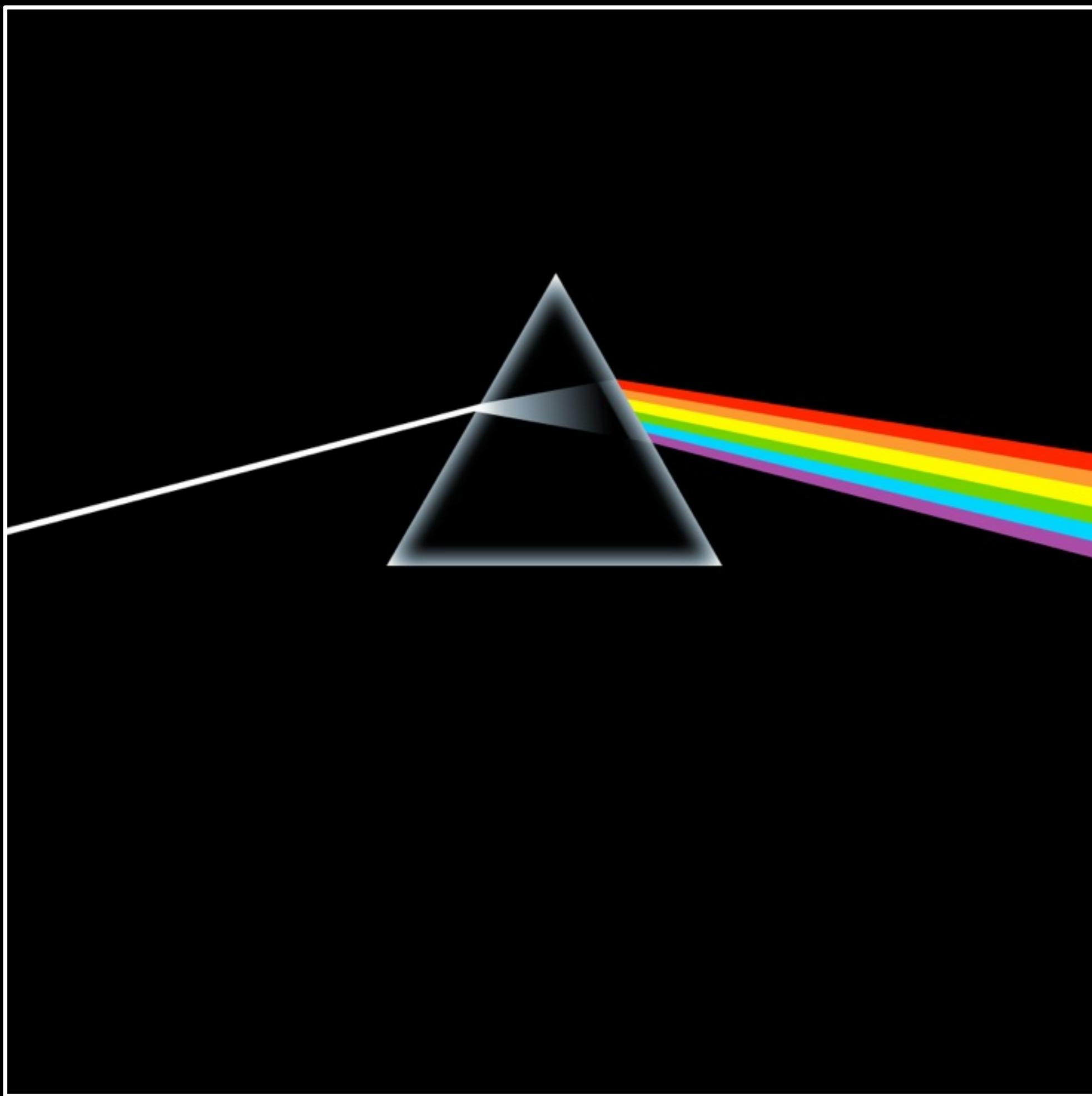
Working software over comprehensive documentation

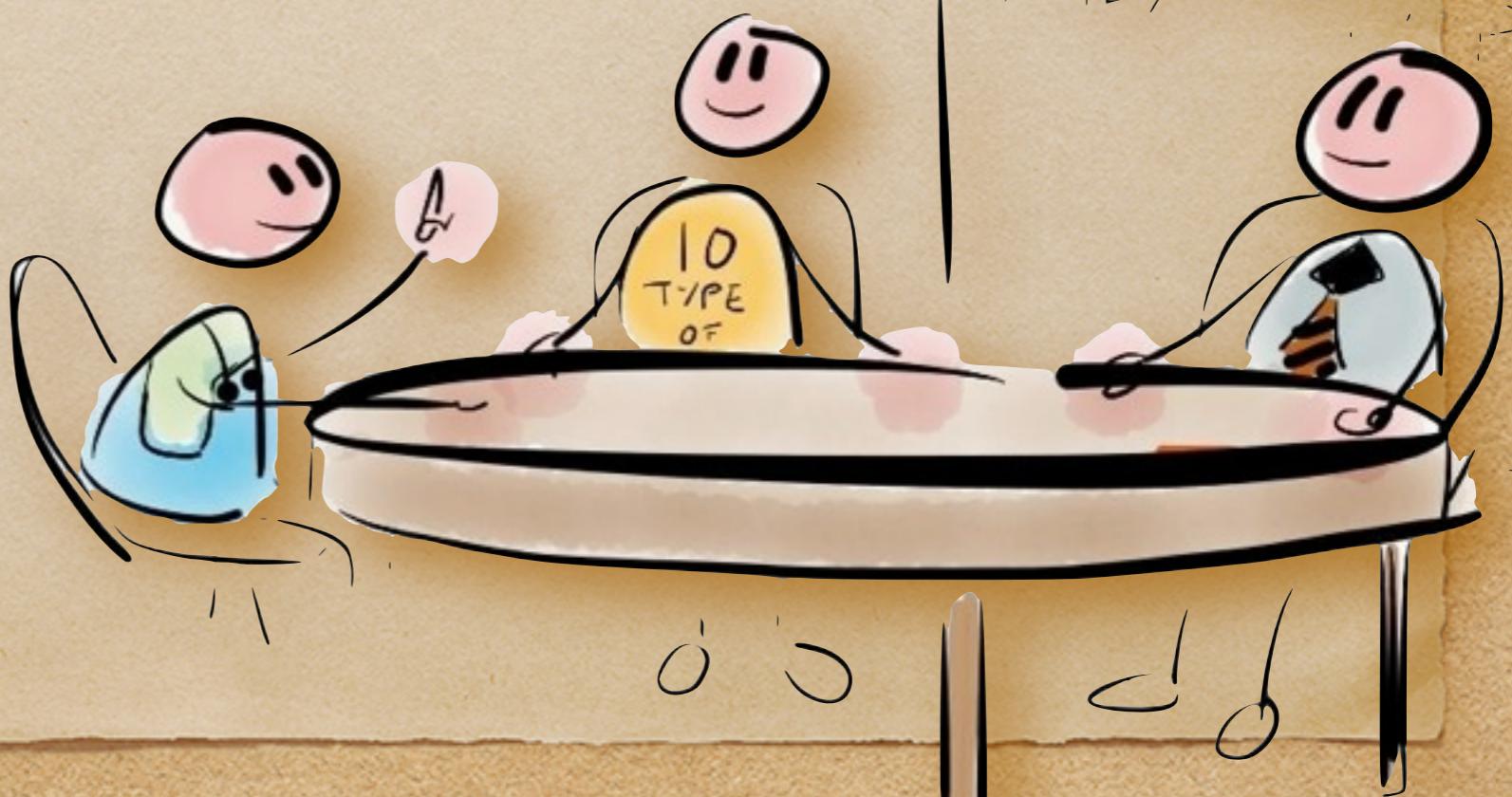
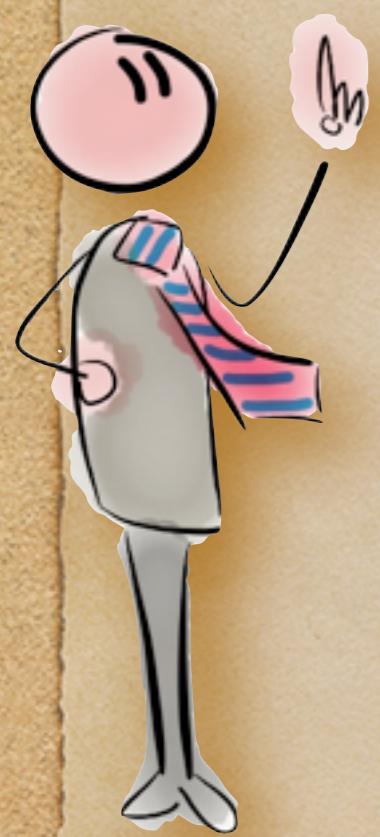
Customer collaboration over contract negotiation

Responding to change over following a plan

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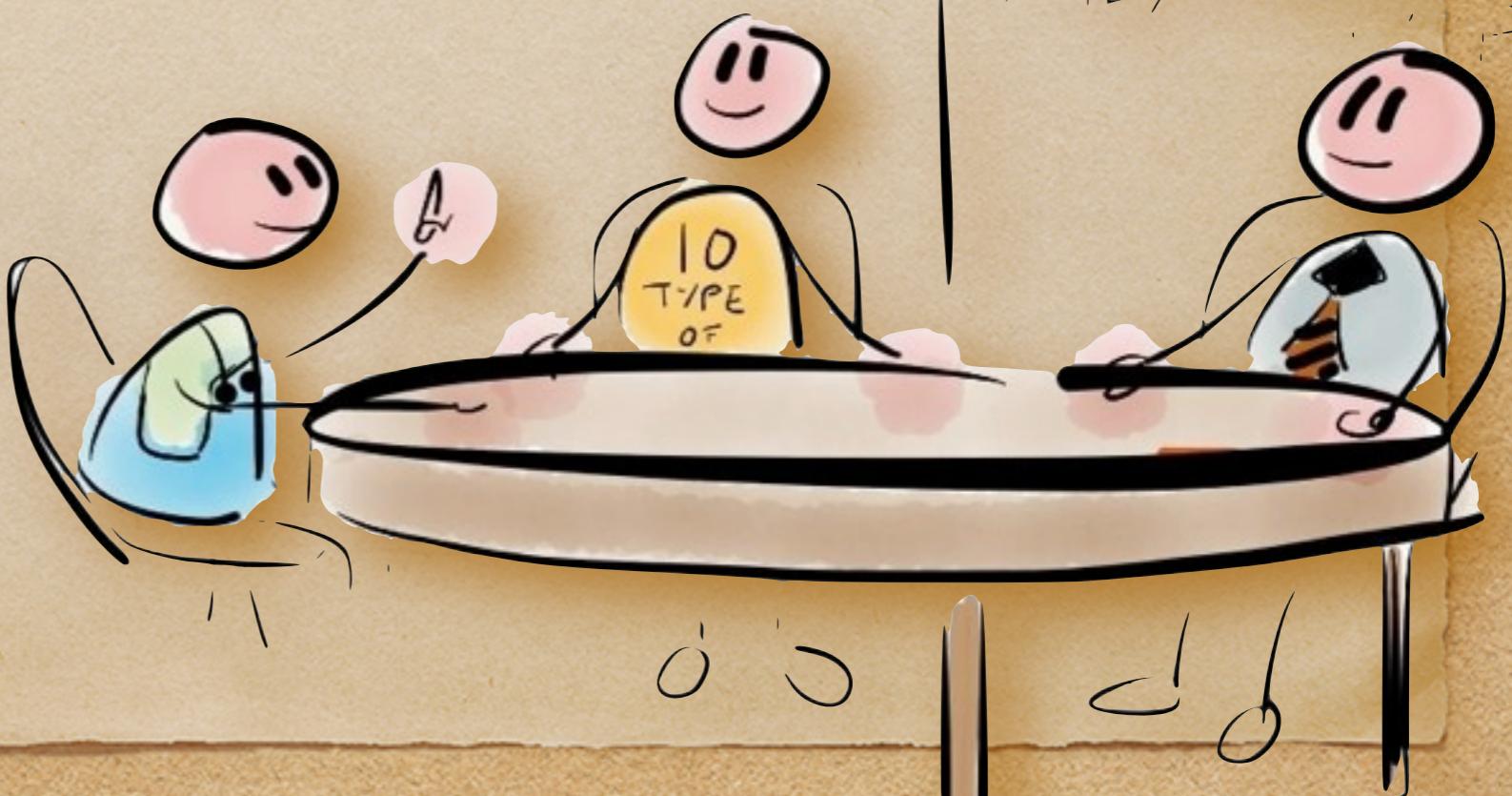




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R.D.

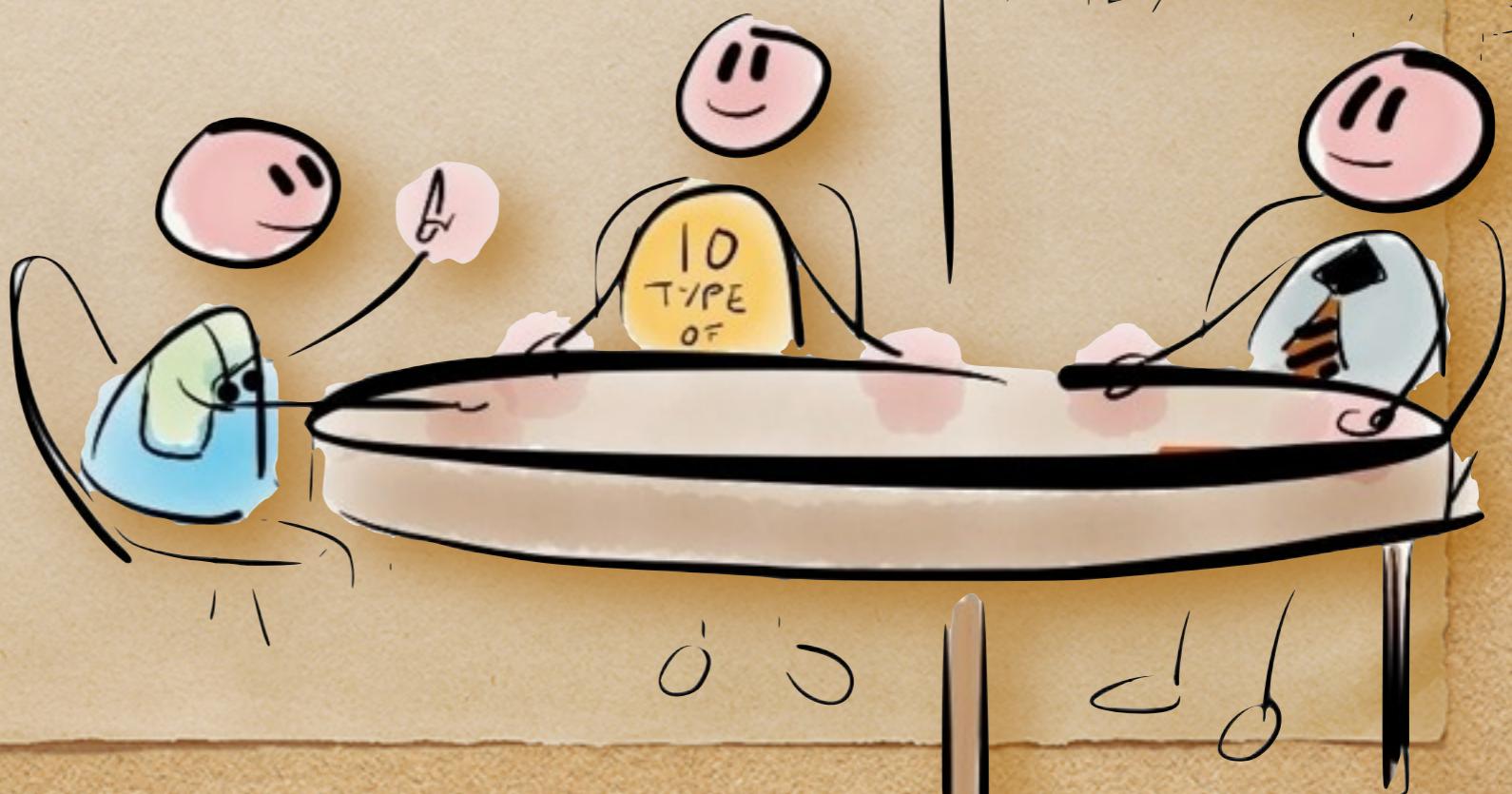
What?



What?



~~How!~~

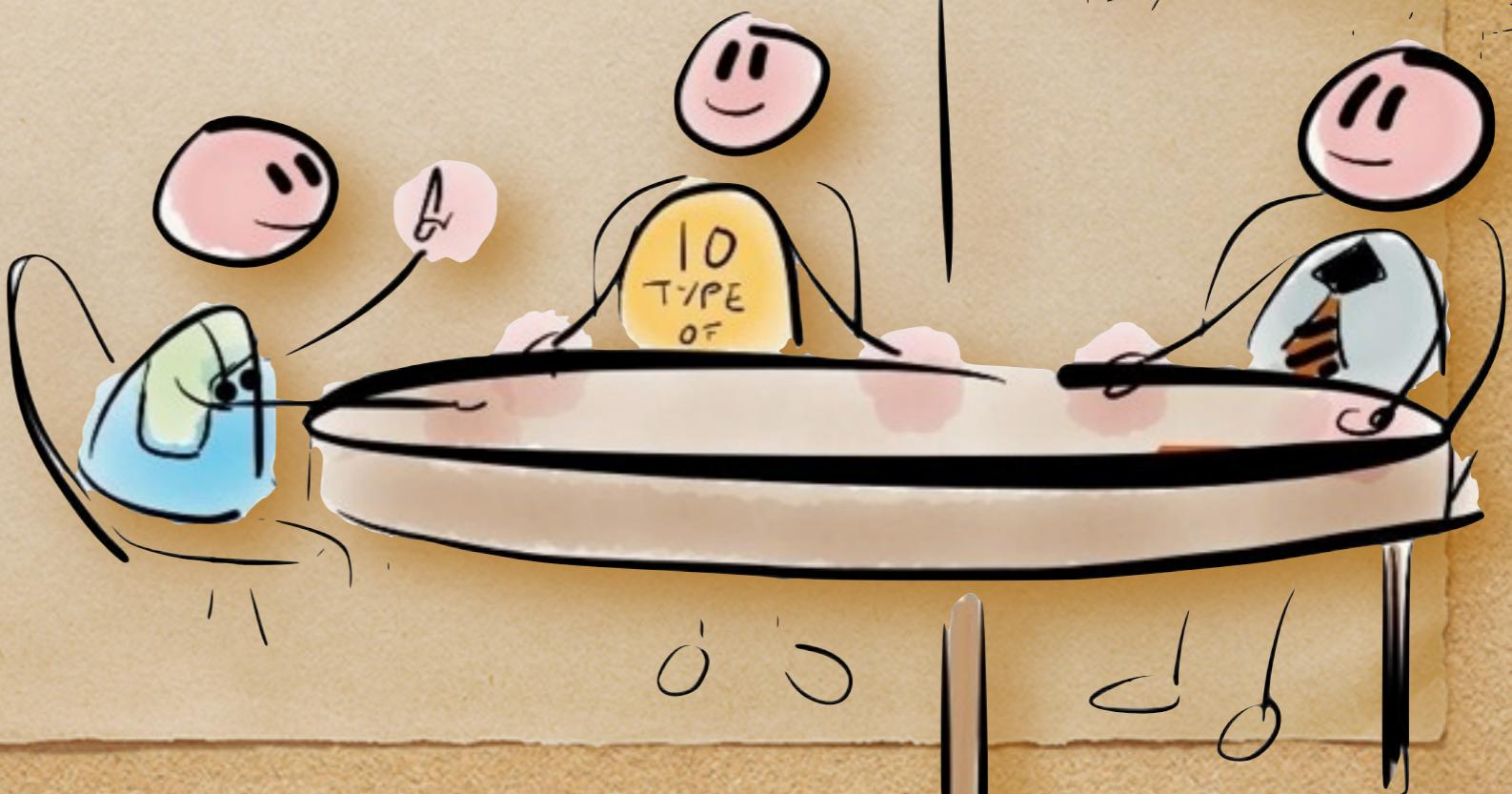
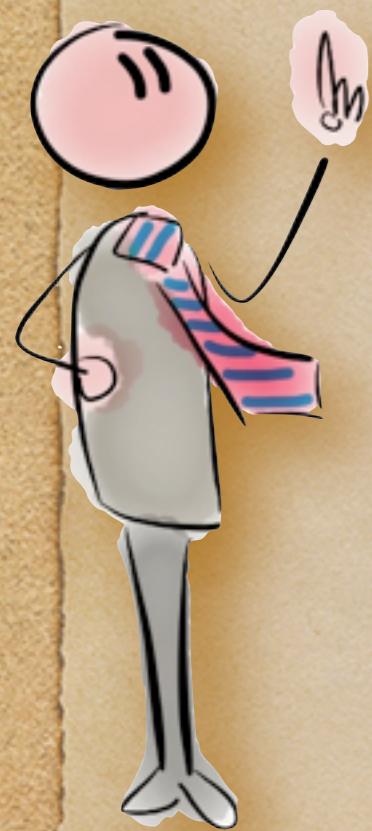


Why? What?

Goal?



~~How!~~



Intention

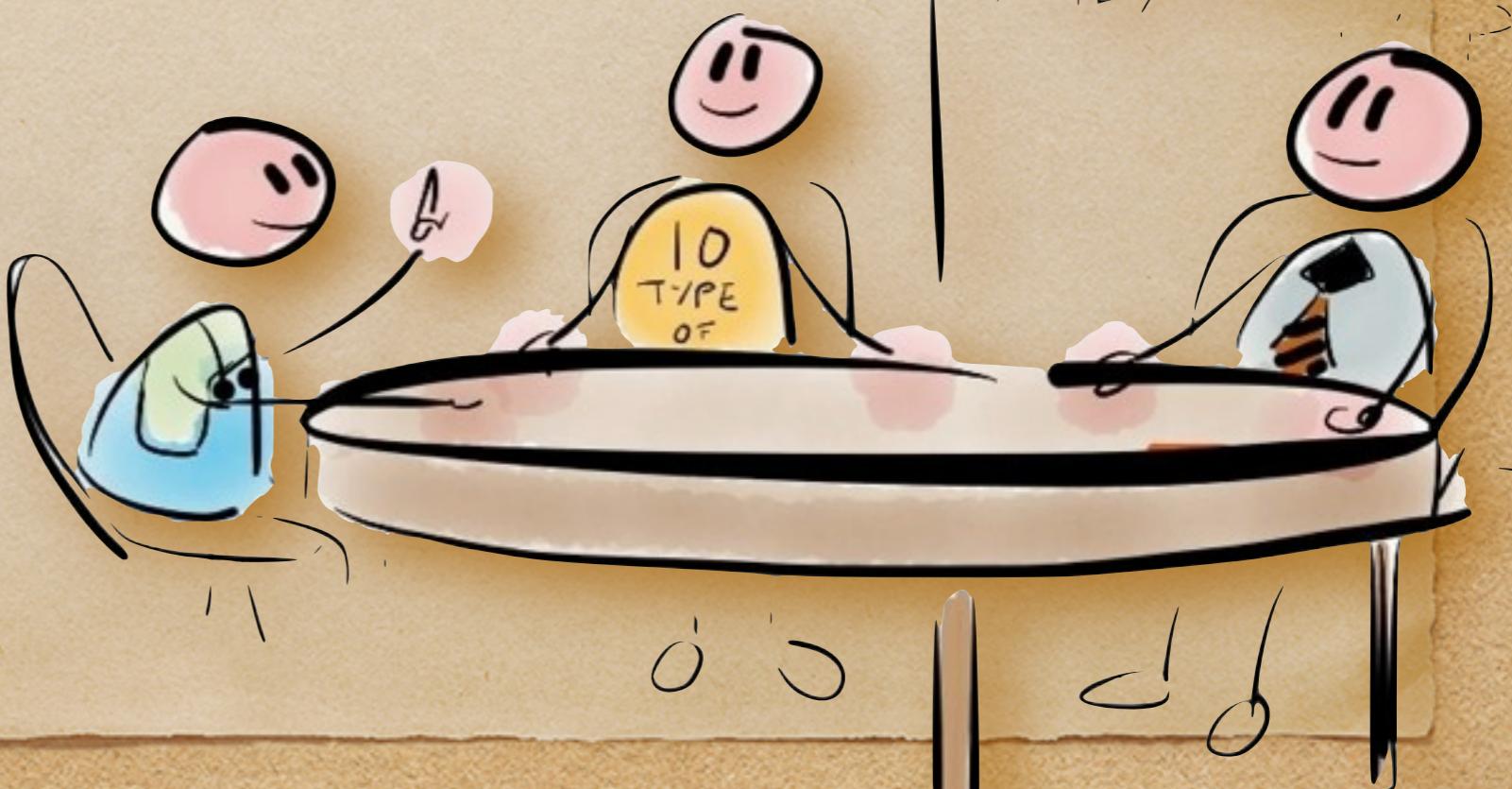
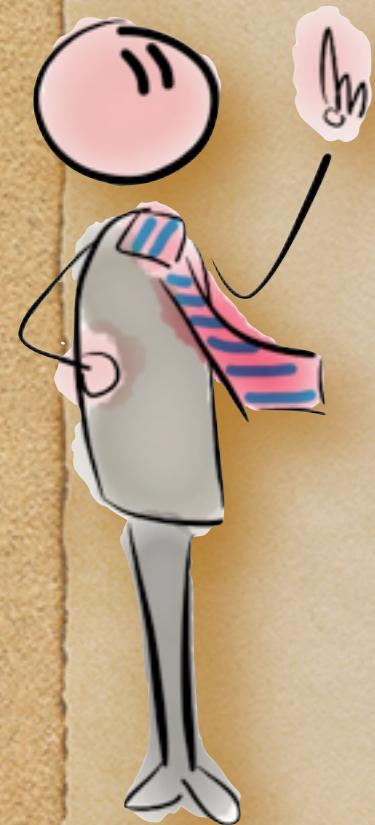
Why? What?

Goal?



Business Value?

~~How!~~



Feature: ...

Intention

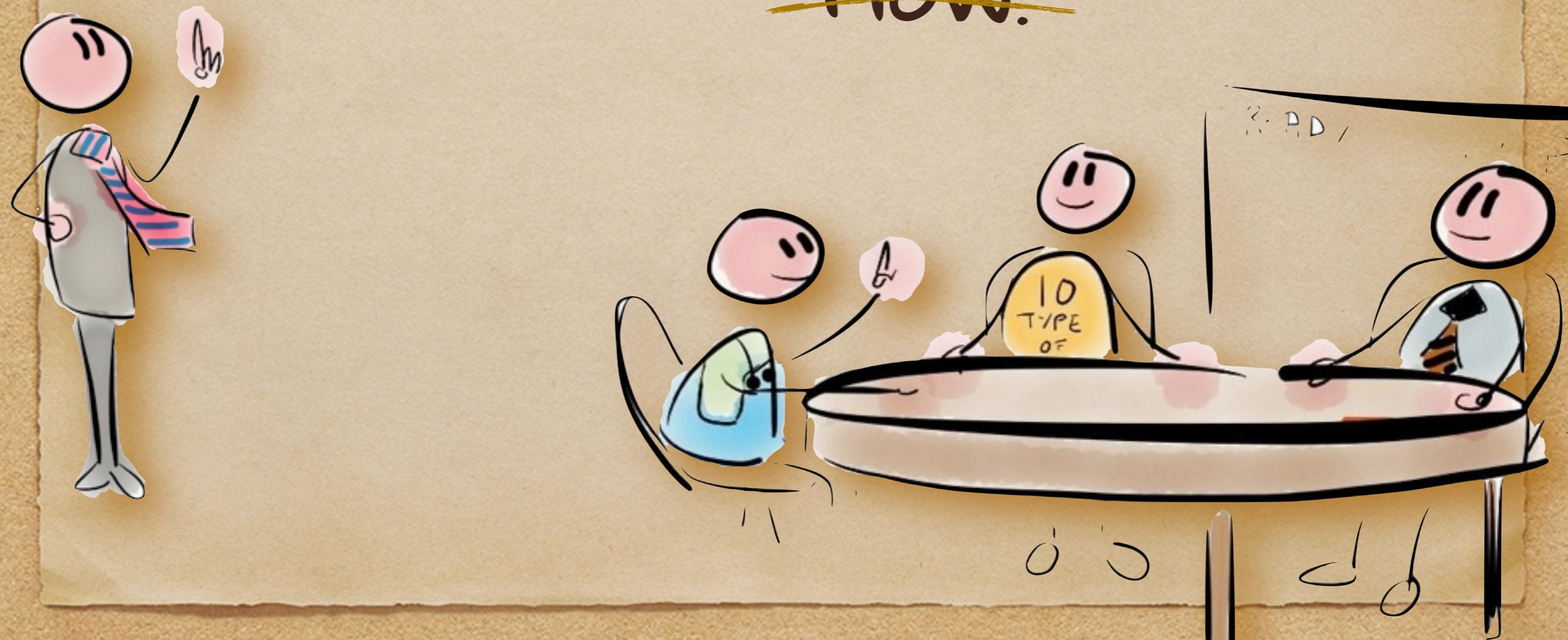
Why? What?

Goal?



Business Value?

~~How!~~



Feature: ...

Intention

In order to <achieve the vision>

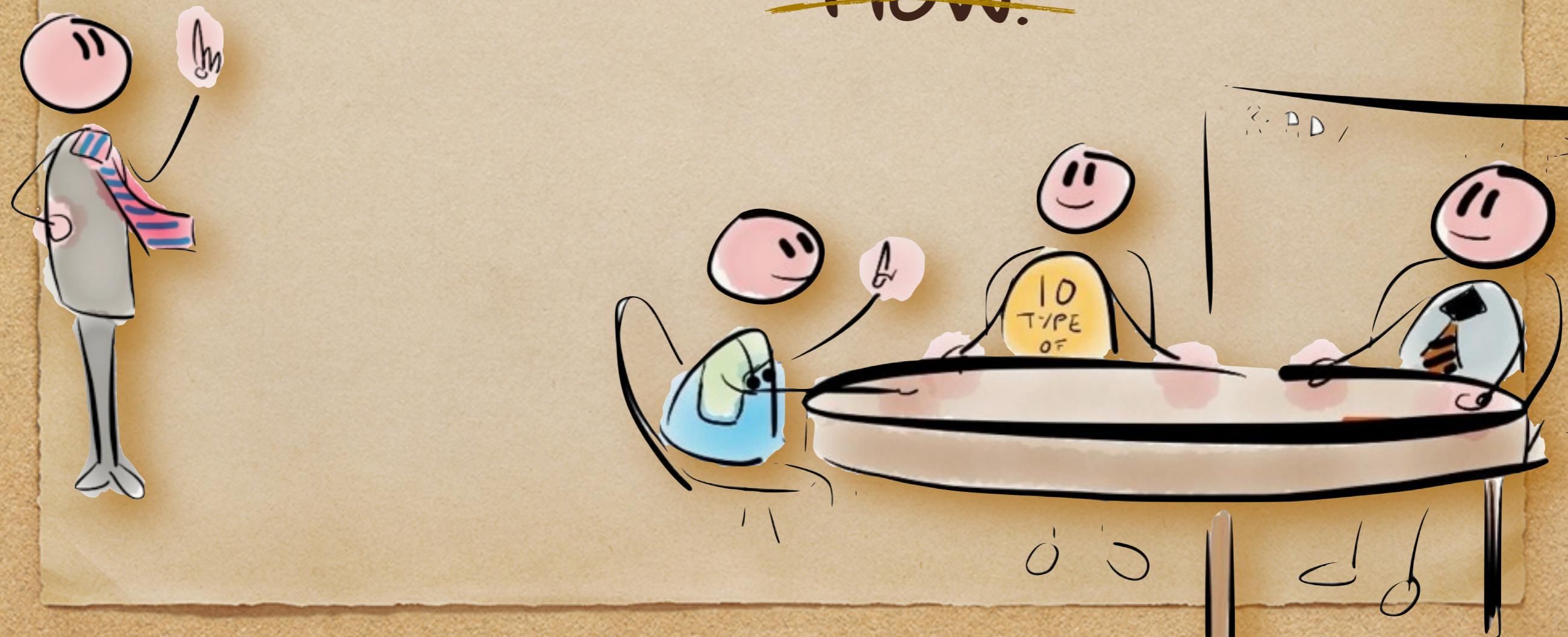
Goal?

Why? What?



Business Value?

~~How!~~



Feature: ...

Intention

In order to <achieve the vision>

As a <stakeholder>

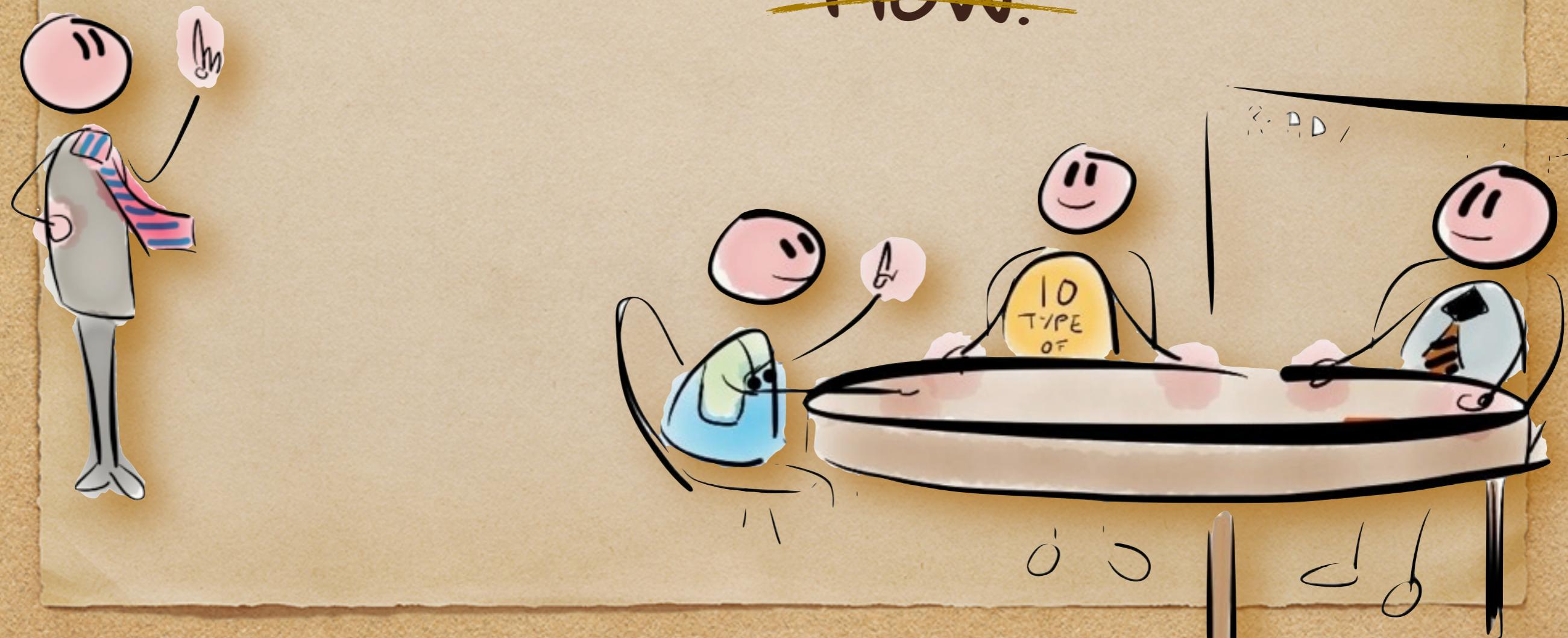
Goal?

Why? What?



Business Value?

~~How!~~



Feature: ...

Intention

In order to <achieve the vision>

As a <stakeholder>

I want <value>

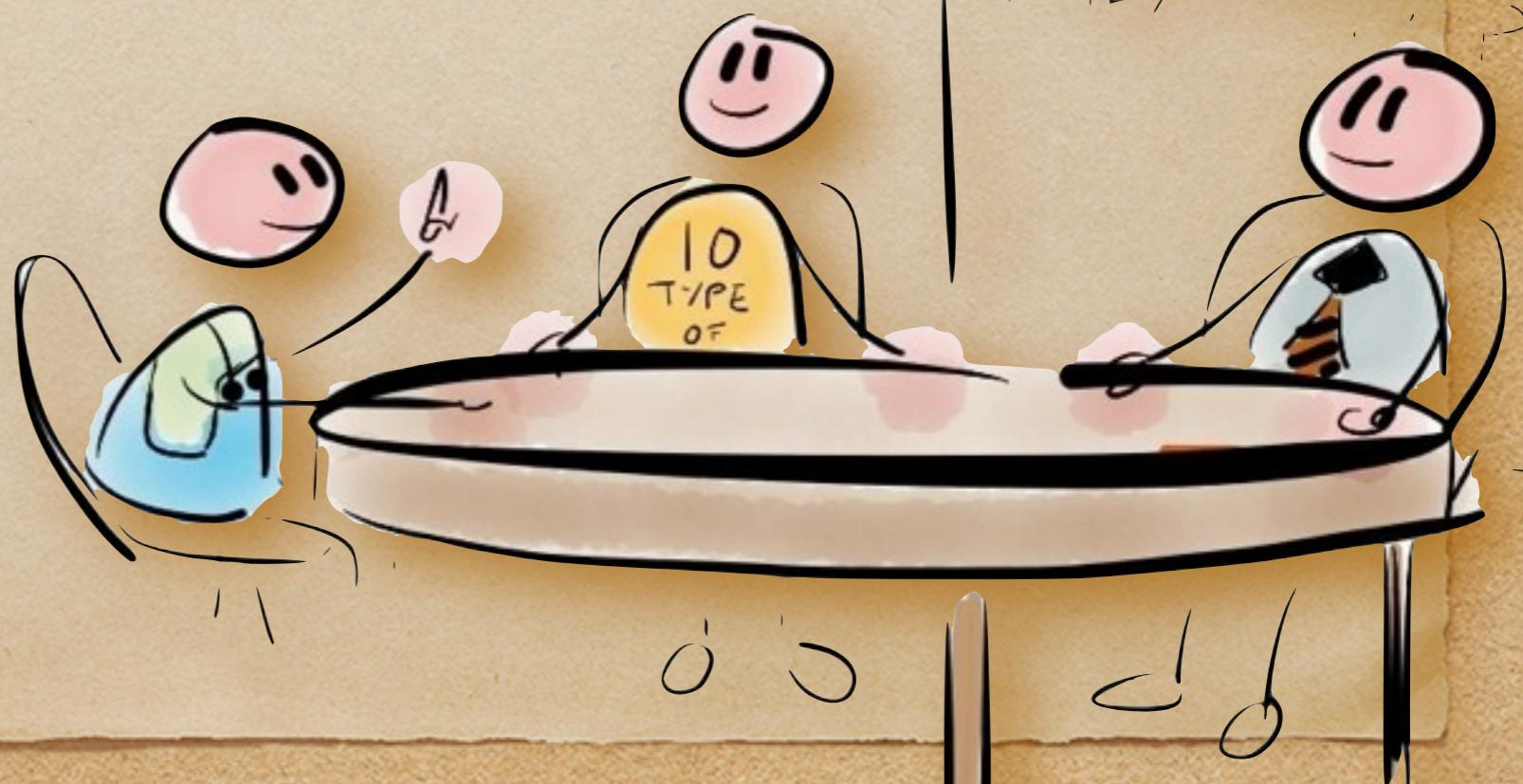
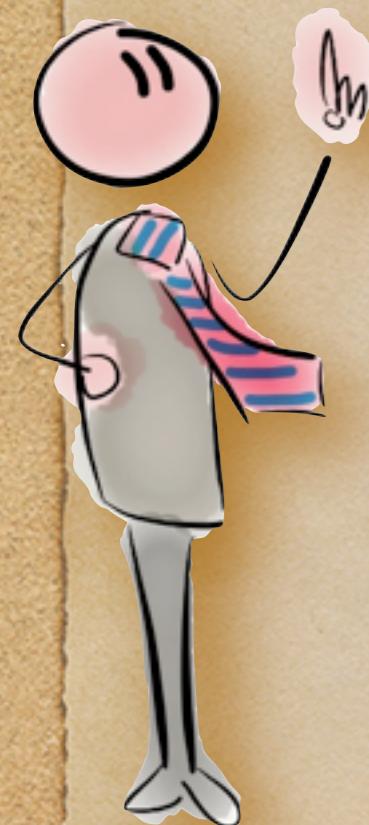
Why? What?

Goal?



Business Value?

~~How!~~



Feature: ...

Intention

Why? What?

In order to <achieve the vision>

Goal?



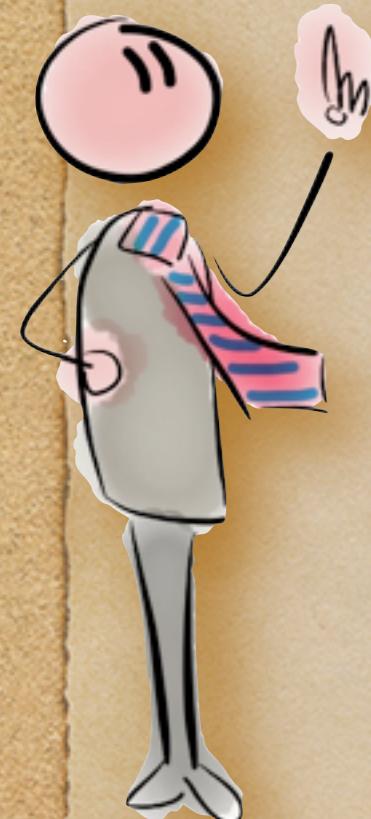
As a <stakeholder>

Business Value?

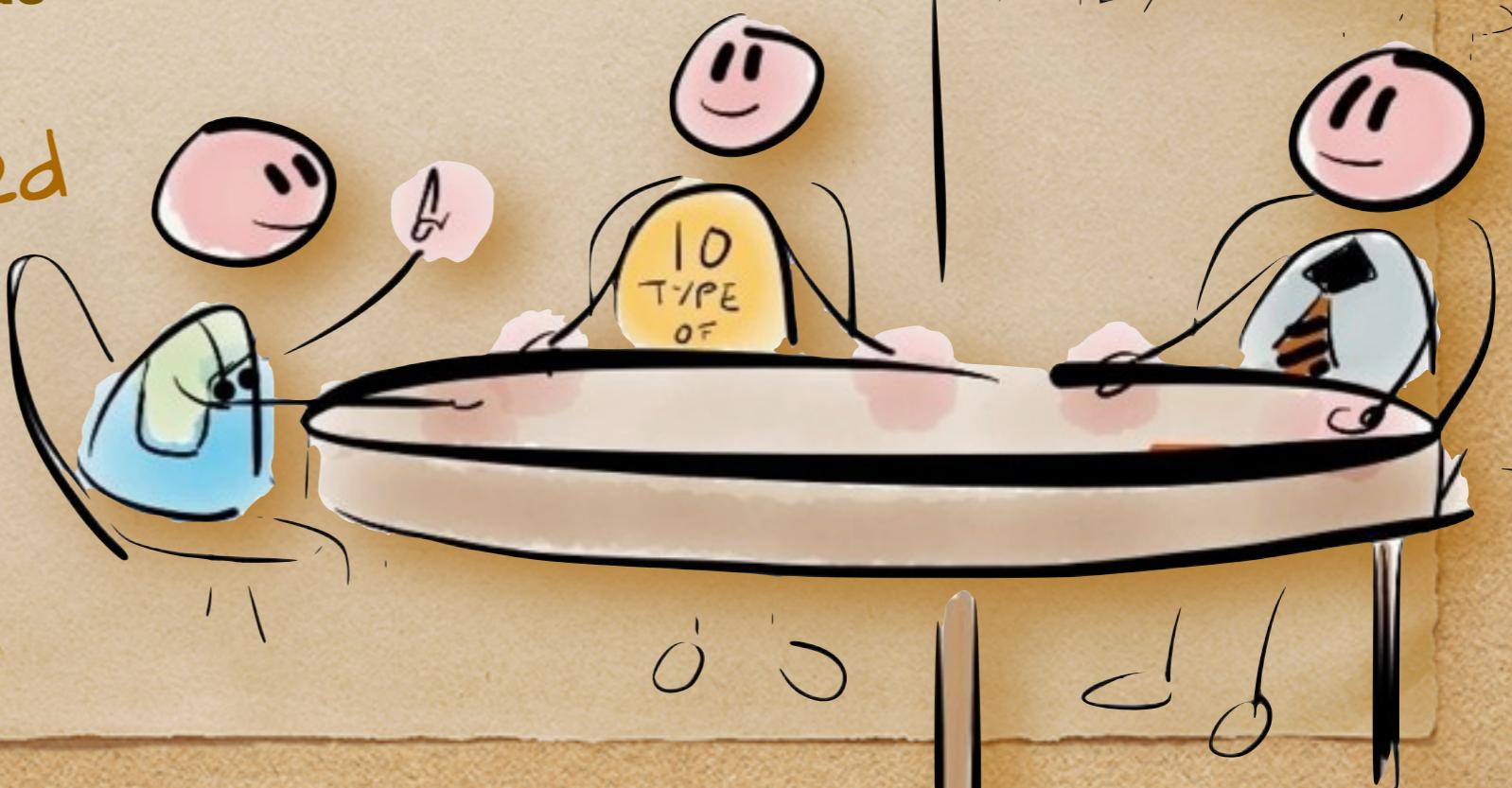
I want <value>

~~How!~~

As a <role>
I want <goal>
So that <value>

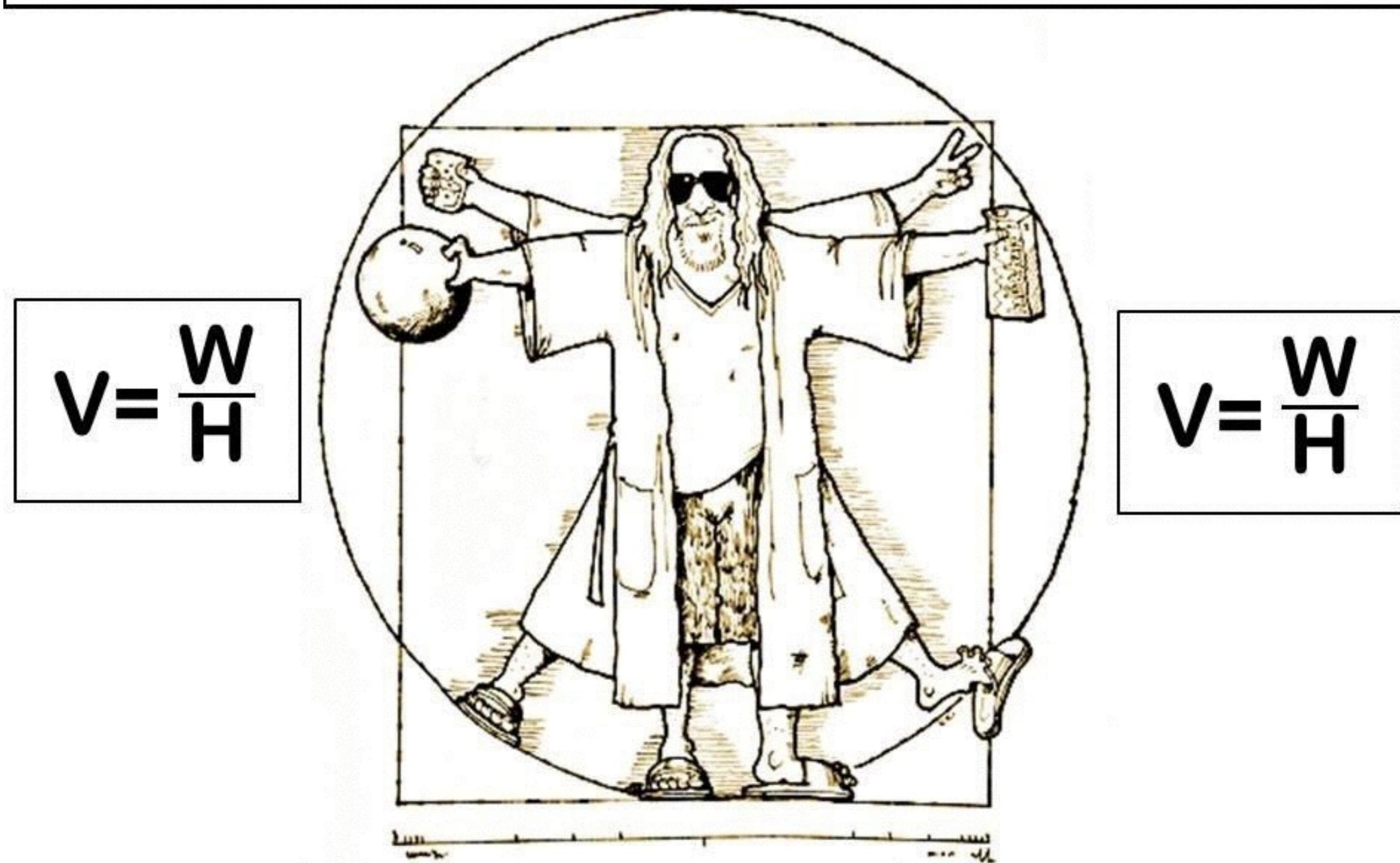


User focused



No Narrative
No Business Value
Unnecessary Feature !

Dude's Law: Value = Why / How



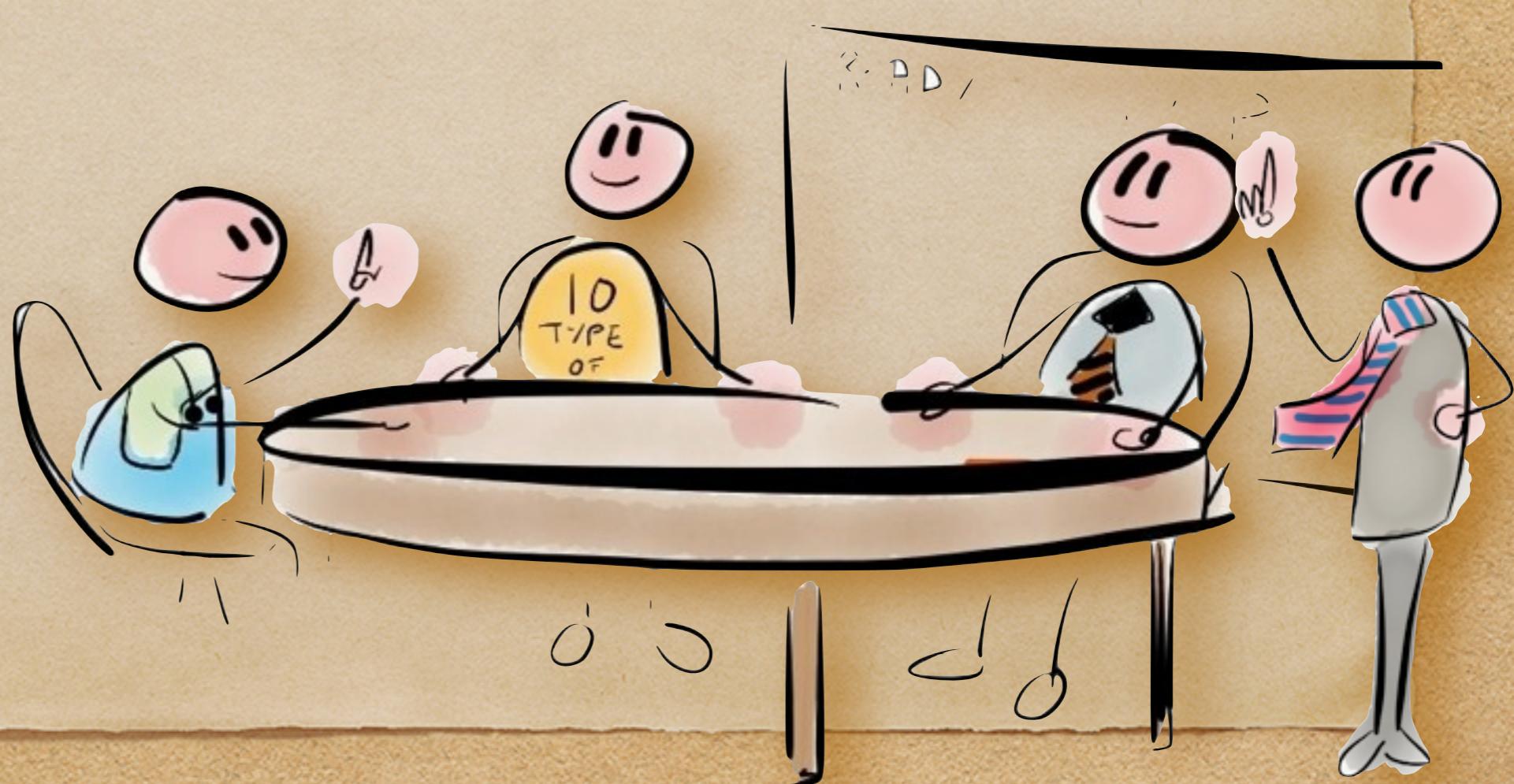
Feature: ...

In order to...

As a...

I want to...

~~X~~

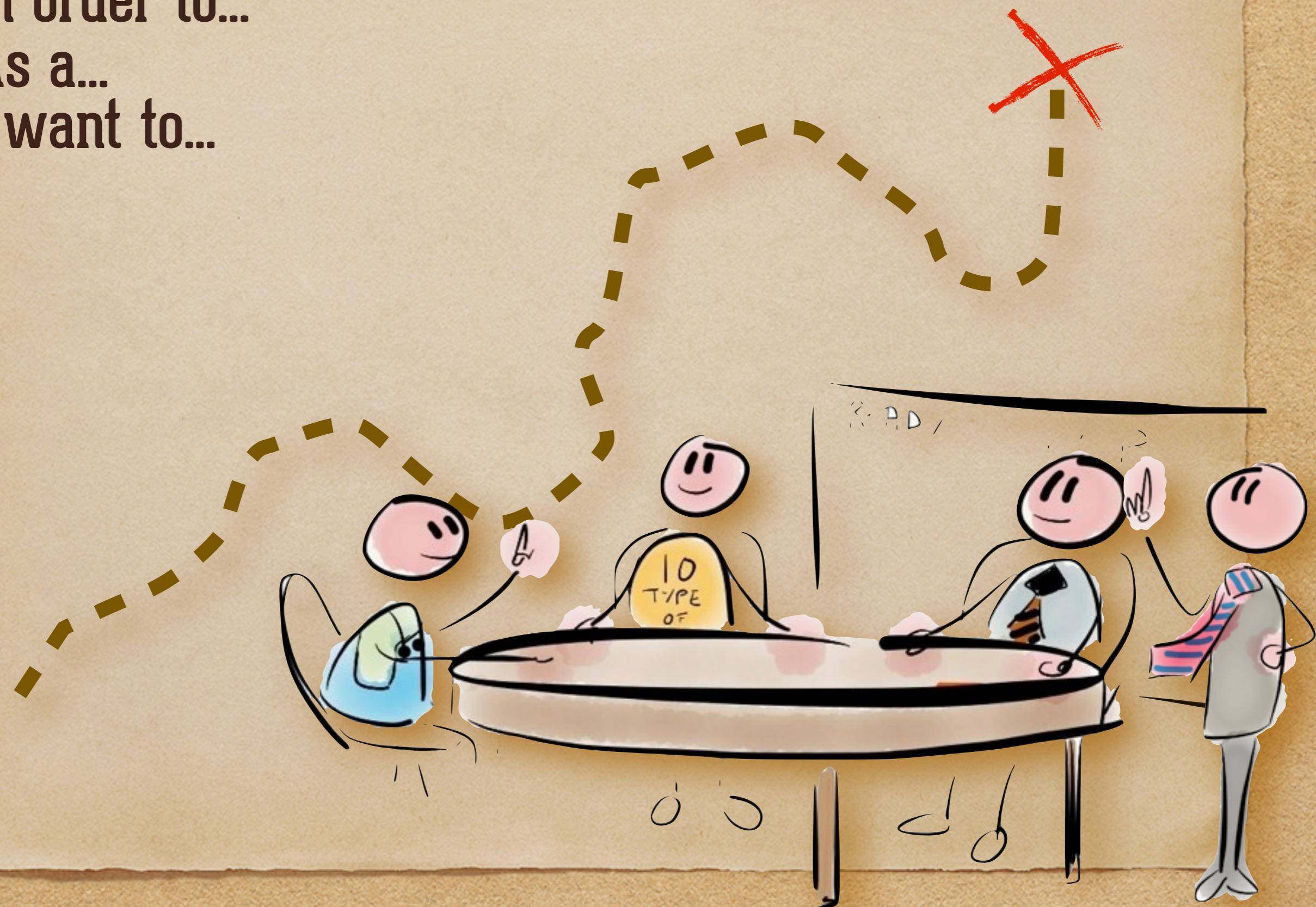


Feature: ...

In order to...

As a...

I want to...

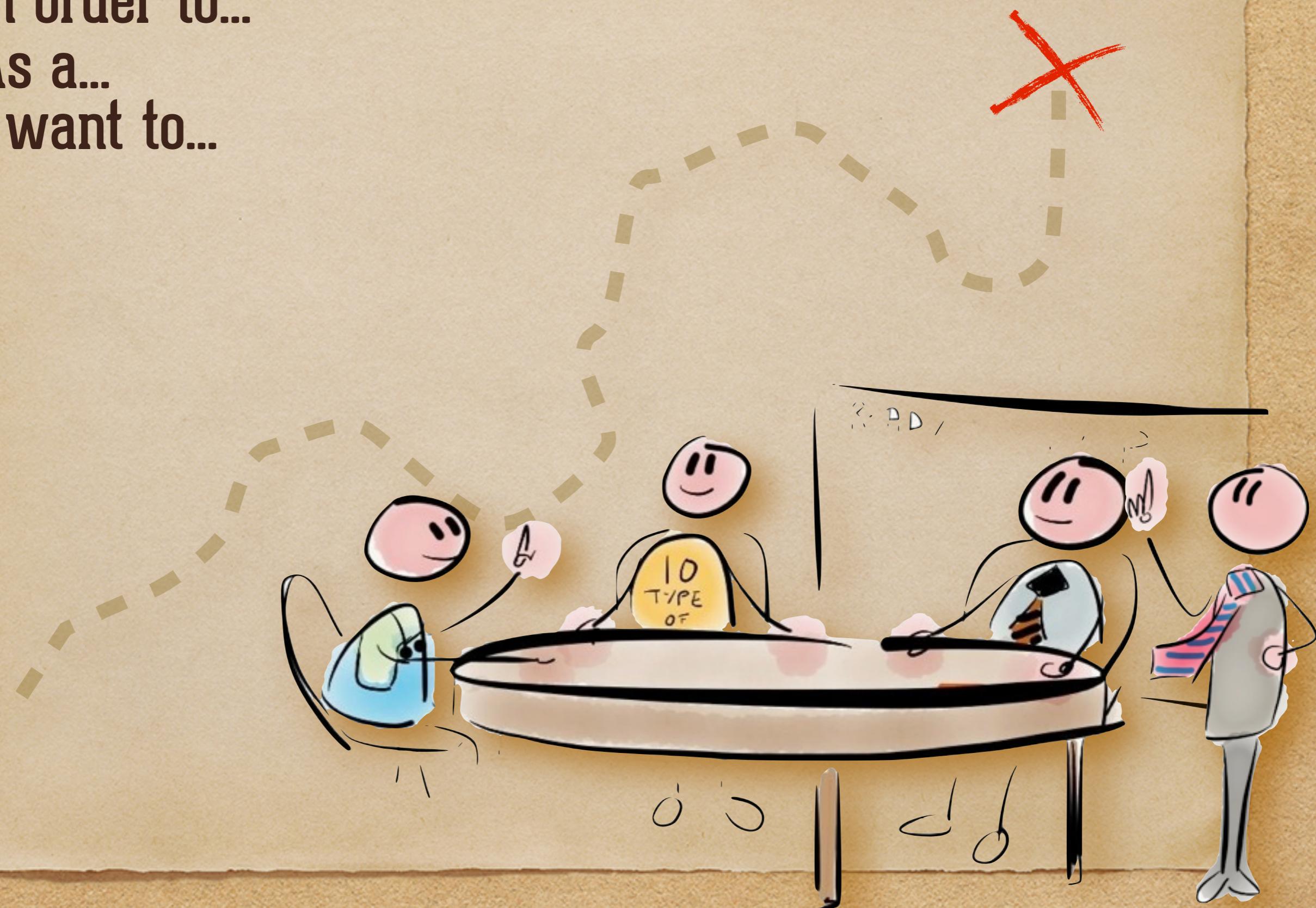


Feature: ...

In order to...

As a...

I want to...

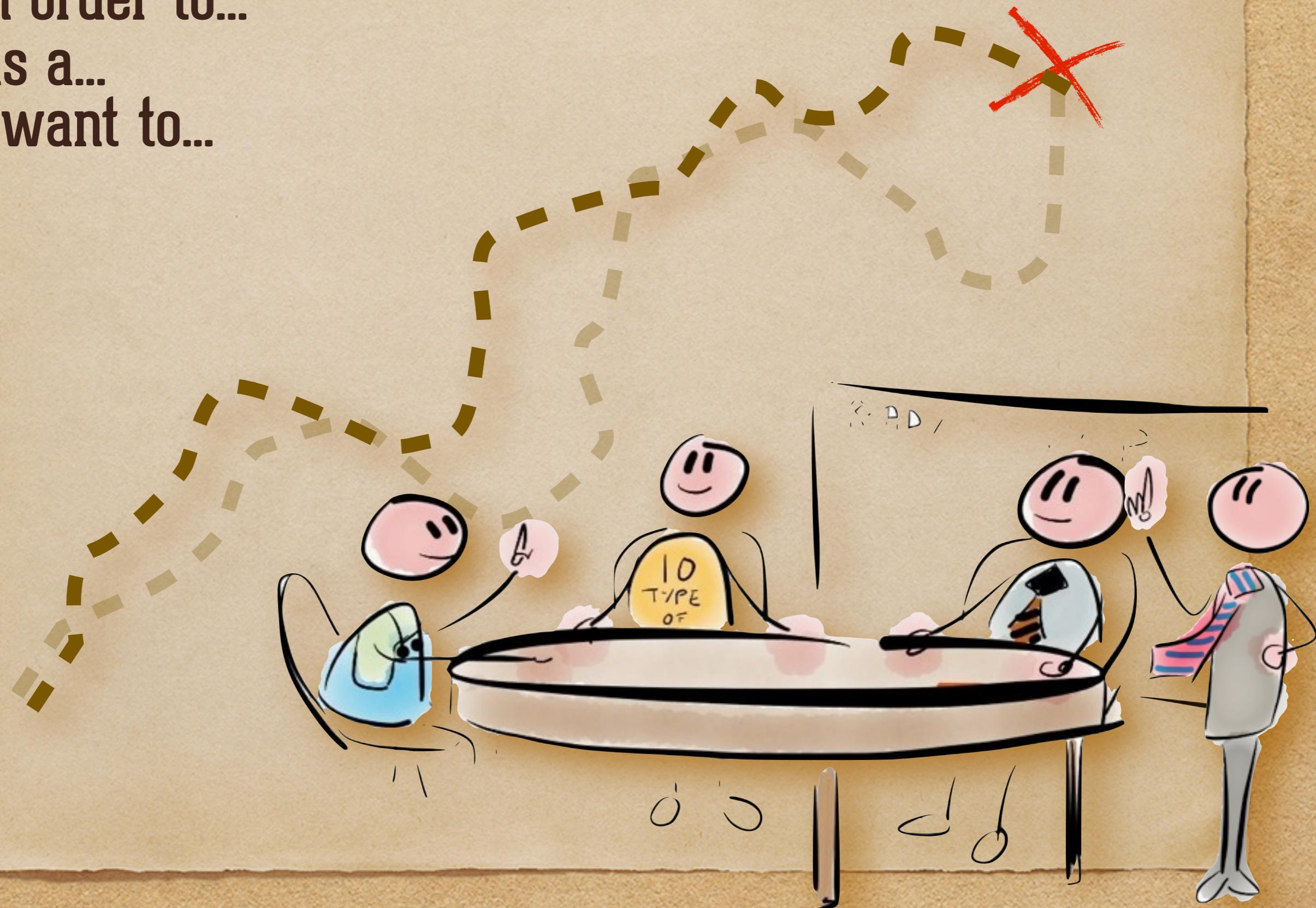


Feature: ...

In order to...

As a...

I want to...

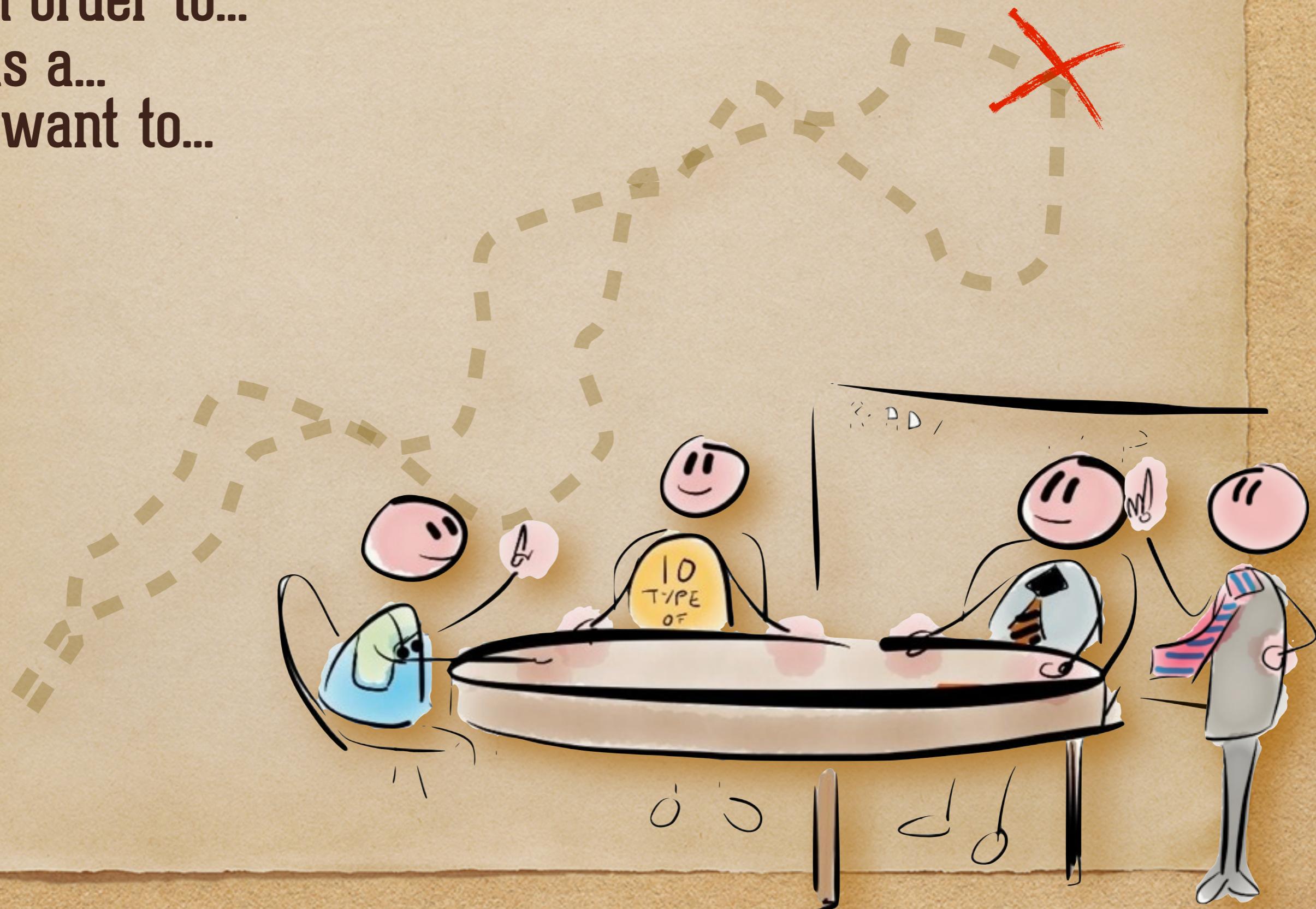


Feature: ...

In order to...

As a...

I want to...



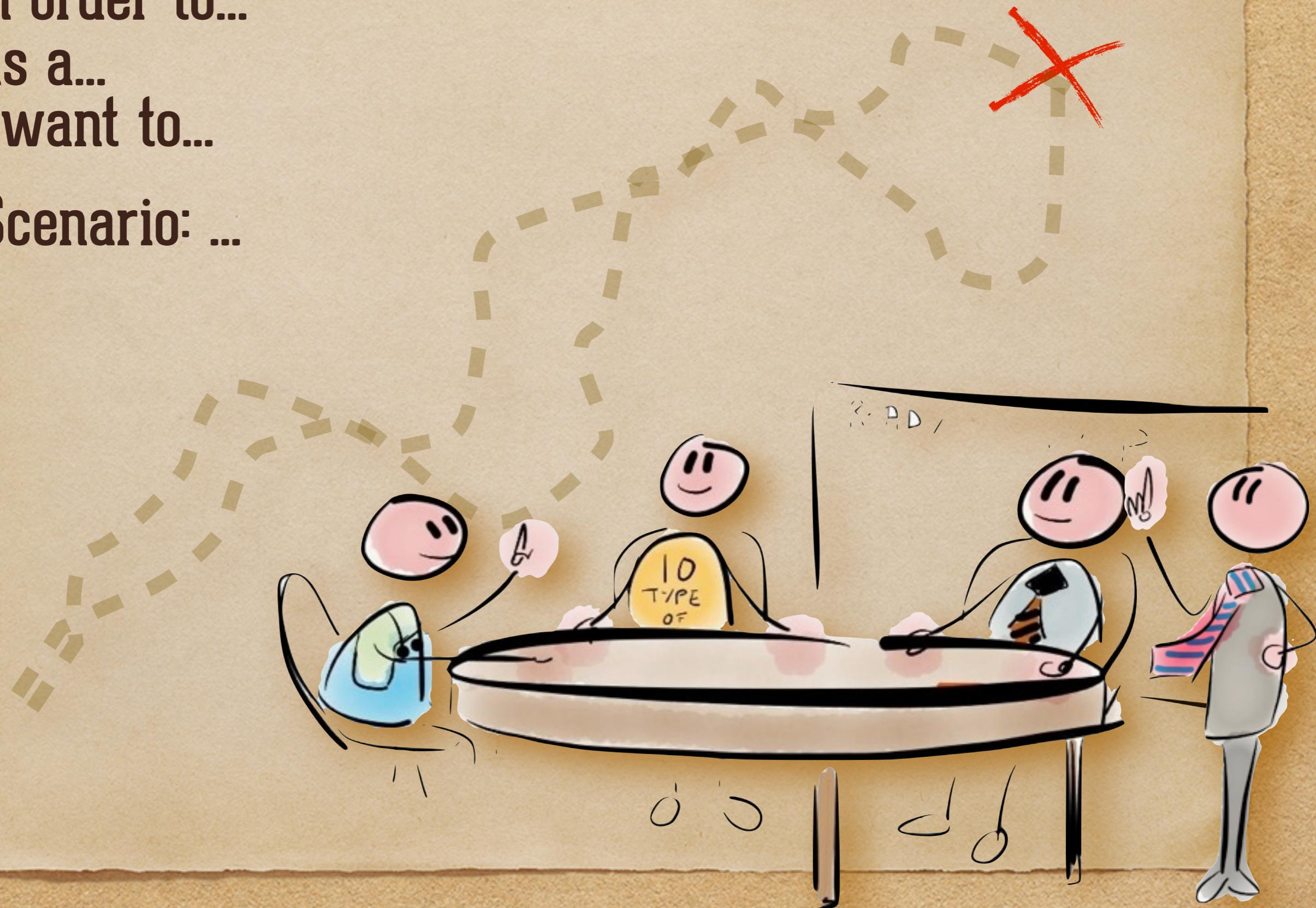
Feature: ...

In order to...

As a...

I want to...

Scenario: ...



Feature: ...

In order to...

As a...

I want to...

Scenario: ...

Given <a context>



Feature: ...

In order to...

As a...

I want to...

Scenario: ...

Given <a context>

When <an event happens>



Feature: ...

In order to...

As a...

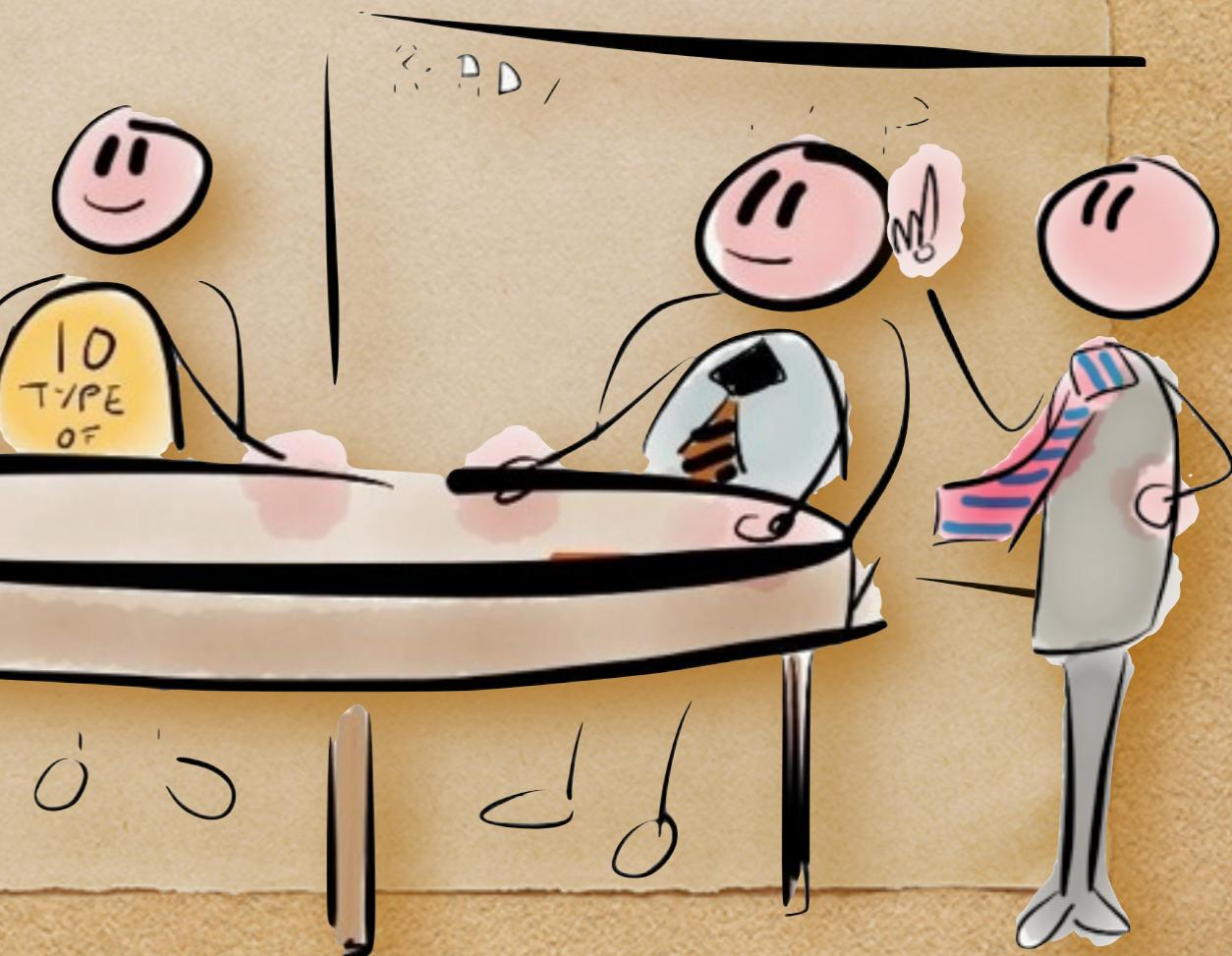
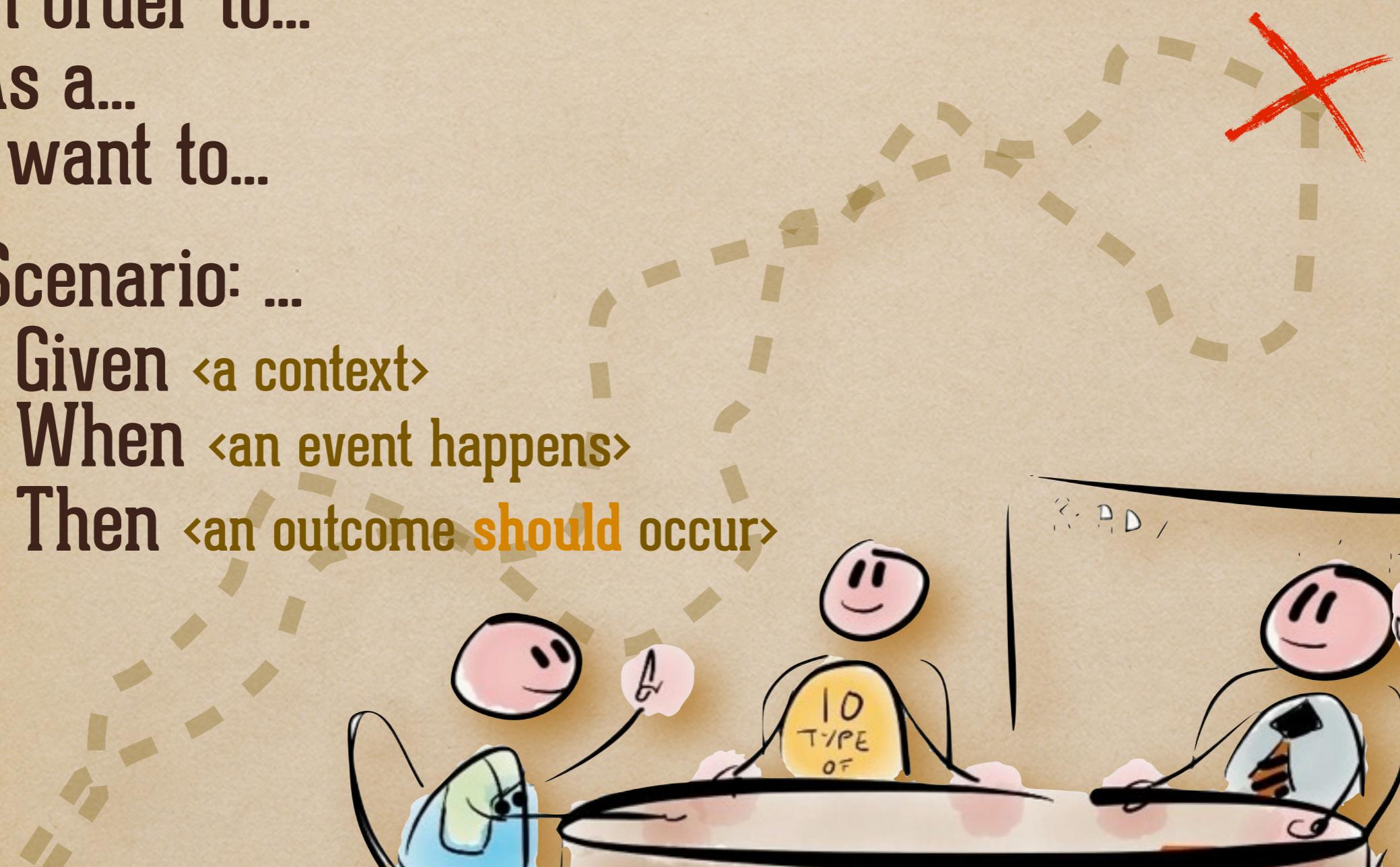
I want to...

Scenario: ...

Given <a context>

When <an event happens>

Then <an outcome **should** occur>



BDD uses examples to illustrate behavior

In order to...

As a...

I want to...

Scenario: ...

Given <a context>

When <an event happens>

Then <an outcome should occur>



SCENARIO

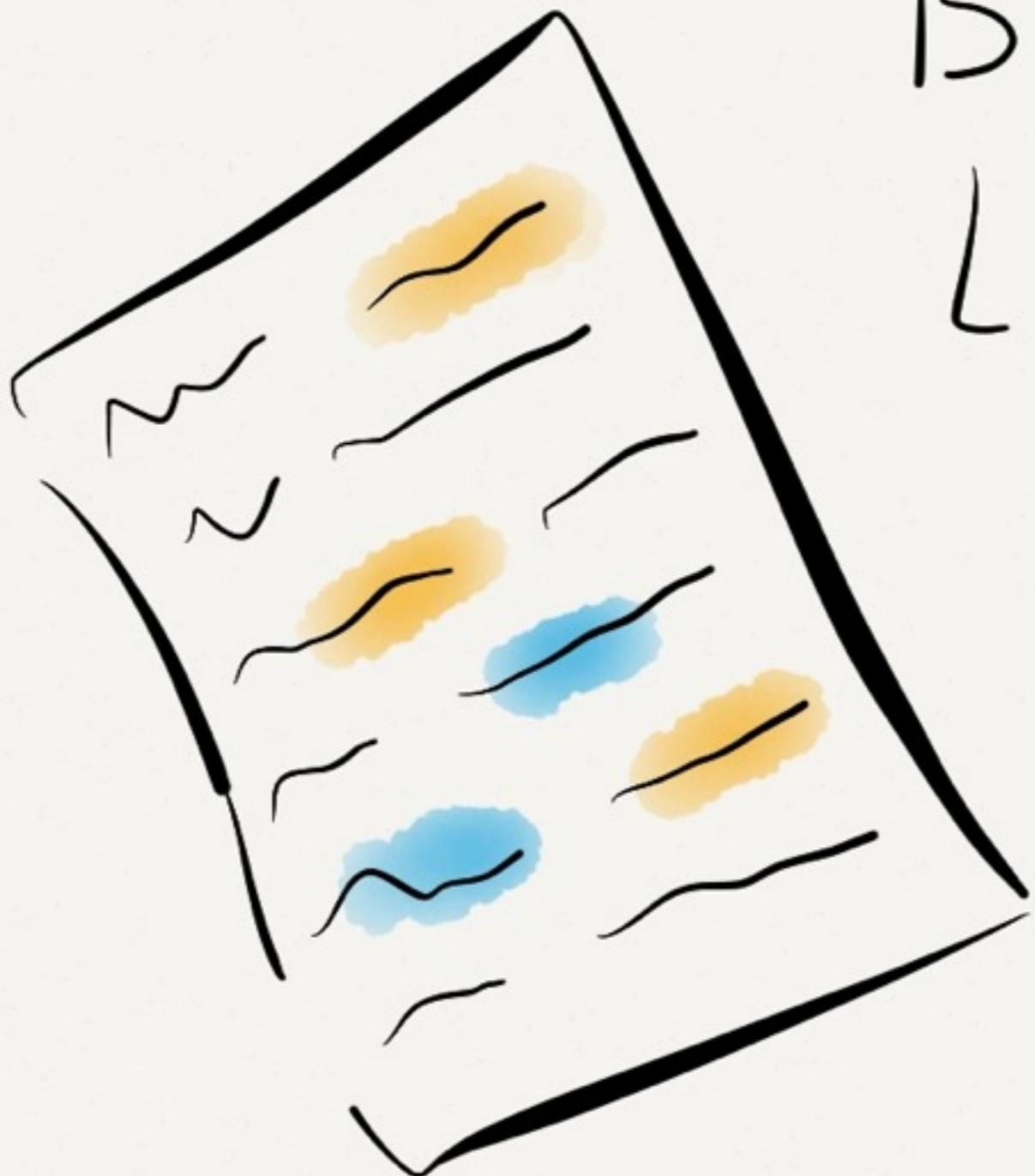


TEXT
FILE

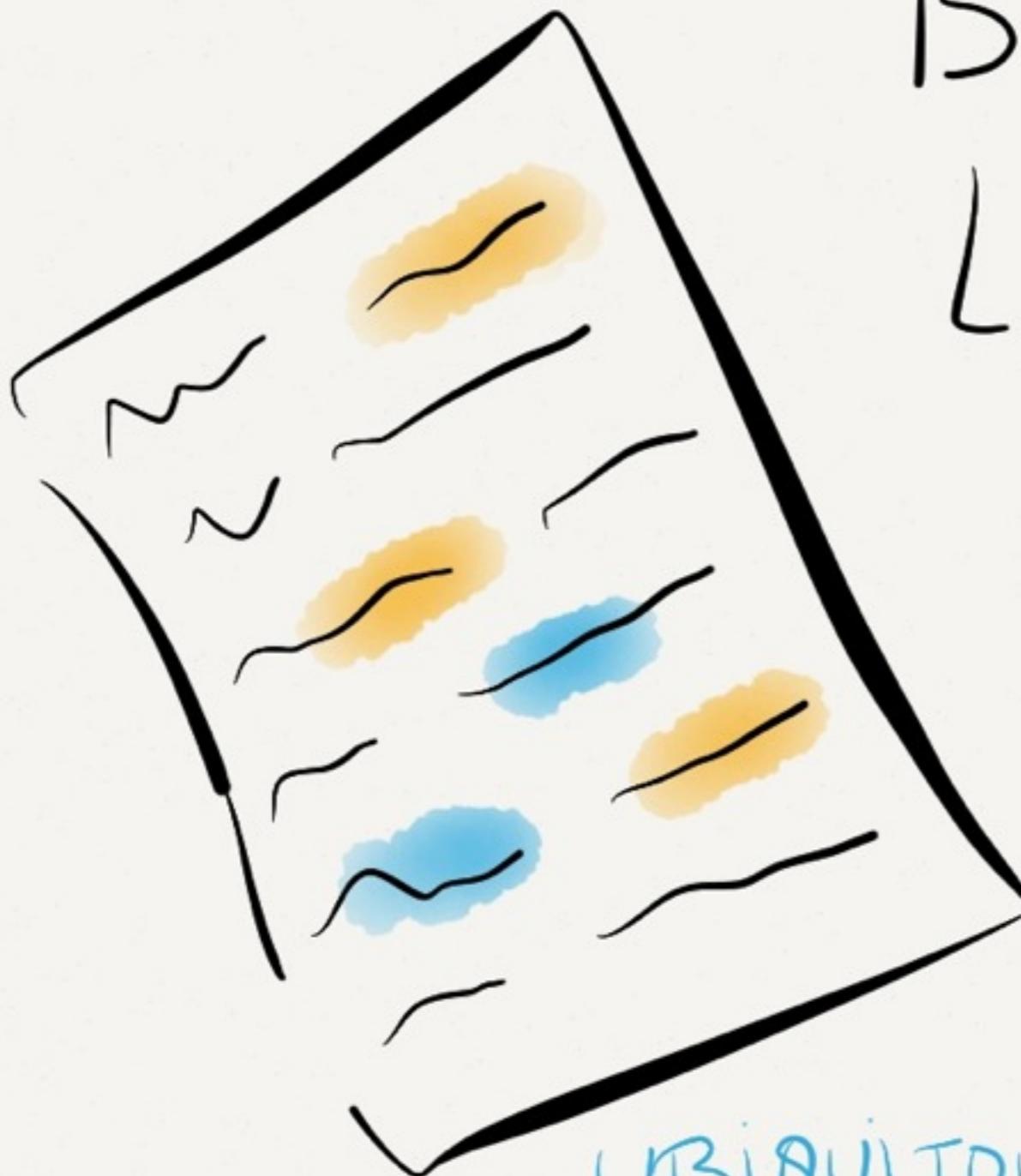


~~TECHNICAL~~

BUSINESS



BUSINESS
LANGUAGE
ENERGIES



BUSINESS
LANGUAGE



CODE

UBIQUITOUS LANGUAGE
DDD

Feature: ...

In order to...

As a...

I want to...

Scenario: ...

Given <a context>

When <an event happens>

Then <an outcome **should** occur>



Feature: ...

In order to...

As a...

I want to...

Scenario: ...

Given <a context>

When <an event happens>

Then <an outcome **should** occur>



Examples help discover things early

Feature...

In order to...

As a...

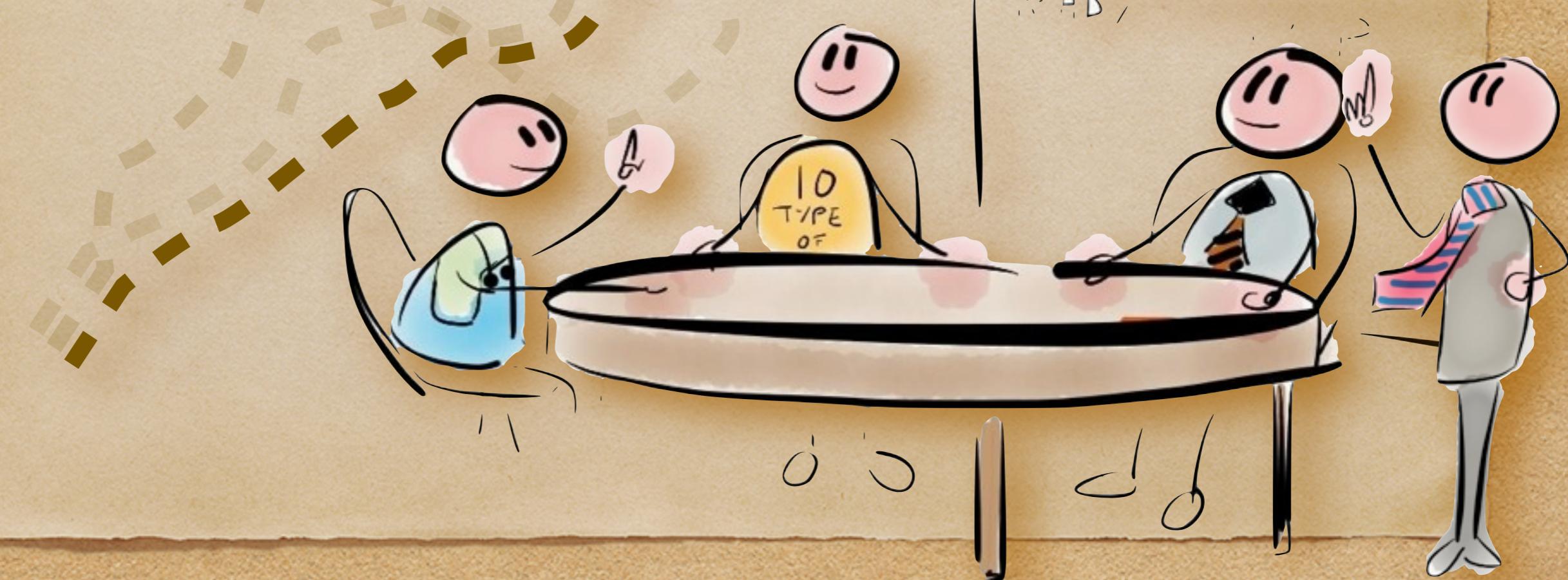
I want to...

Scenario: ...

Given <a context>

When <an event happens>

Then <an outcome **should** occur>



One may discover that one doesn't know

feature...

In order to...

As a...

I want to...

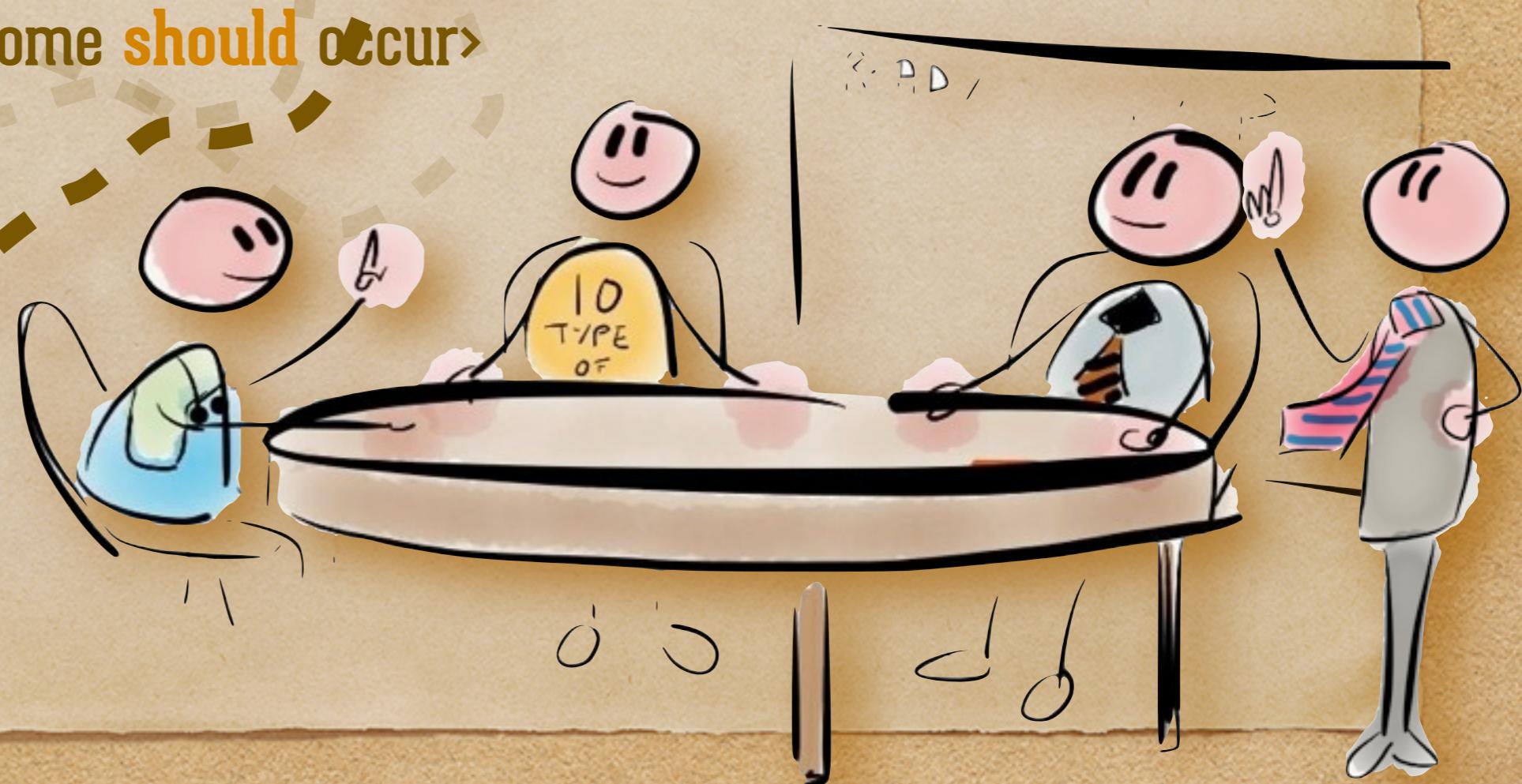
Scenario: ...

Given <a context>

When <an event happens>

Then <an outcome **should occur**>

but others do!



CONCRETE EXAMPLES

Feature: Account Holder withdraws cash

As an Account Holder

I want to withdraw cash from an ATM

So that I can get money when the bank is closed

Scenario: Account has sufficient funds

Given the account balance is 100€

And the card is valid

And the machine contains enough money

When the Account Holder requests 20€

Then the ATM should dispense 20€

And the account balance should be 80€

And the card should be returned

Scenario: The ATM has insufficient funds

Given the account balance is 100€

And the card is valid

And the machine contains only 20€

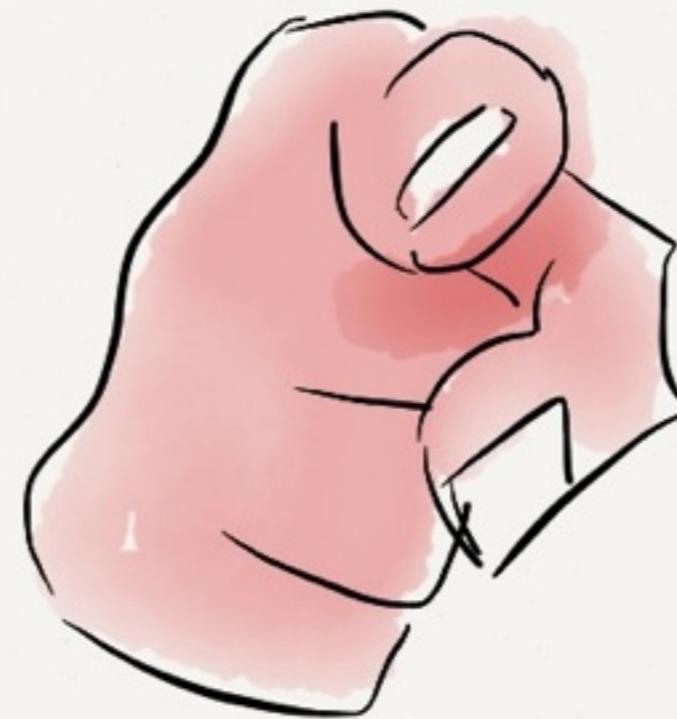
When the Account Holder requests 30€

Then the ATM should say it has insufficient funds

And the account balance should be 100€

And the card should be returned

Your Turn



Scenario: Account has insufficient funds

Given the account balance is 10€

And the card is valid

And the machine contains enough money

When the Account Holder requests 30€

Then the ATM should not dispense any money

And the ATM should say there are insufficient funds

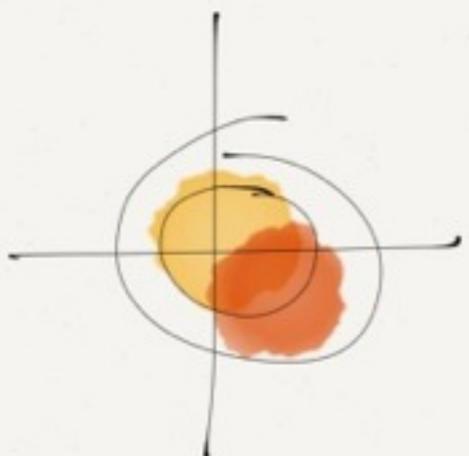
And the account balance should still be 10€

And the card should be returned

IMPLICIT

VS

EXPLICIT



Focus on the
behavior described

Scenario: Wrong PIN

Given the card is valid

And its PIN number is "0000"

When the Account Holder enters "1234"

Then the ATM should say the PIN number is wrong

Scenario: Wrong PIN three times

Given the card is valid

And its PIN number is "0000"

When the Account Holder enters "1234"

And the Account Holder enters "4321"

And the Account Holder enters "2341"

Then the ATM should retain the card

And the ATM should say the card has been retained

Scenario: Card has been disabled

Given the card is disabled

When the Account Holder requests 30€

Then the ATM should retain the card

And the ATM should say the card has been retained

Scenario: Card has been disabled

Given the card is disabled

When the Account Holder requests 30€

Then the ATM should retain the card

And the ATM should say the card has been retained

Feature: Account Holder withdraws cash from an ATM

In the following scenario, ATM will stands for Automatic Teller Machine in other word a “Cash machine”. Unless specified, one will assume that:

- * Account has enough money on its account,
- * The card is valid (not blocked, not expired, ...)
- * The ATM has all bills in an infinite quantity.

As an Account Holder

In order to get money at any time, even when the bank is closed

I want to withdraw cash from an ATM

Scenario: Account has sufficient funds

Given the account balance is **100€**

When the Account Holder requests **20€**

Then the ATM should dispense **20€**

And the account balance should be **80€**

And the card should be returned

Scenario: The ATM has insufficient funds

Given the machine contains only **20€**

When the Account Holder requests **30€**

Then the ATM should say it has insufficient funds

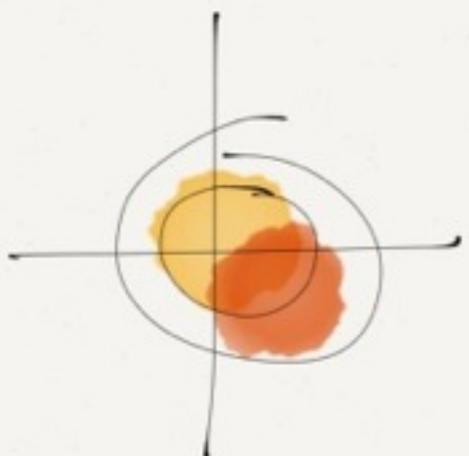
And the account balance should remain unchanged

And the card should be returned

DECLARATIVE

VS

IMPERATIVE



Focus on the
behavior described

Feature:

As a User
I want to create a new user registration to the site
So that I can share my profile with the community

Scenario: successful submission

Given I'm on the user creation page
When I fill in Name with 'Jean-Paul'
 And select Gender as 'Male'
 And fill in Username with 'jp'
 And fill in Password with 's3cr3t'
 And select in Occupation with 'Private Job'
 And check Terms and Conditions
 And click the Create button
Then I should see the notice 'Thank you for your submission!'
 And the page should include the user name, gender, username, occupation

Feature:

As a User

I want to create a new user registration to the site

So that I can share my profile with the community

Scenario: successful submission

Given I'm on the user creation page

When I add a new user with 'Jean-Paul'

And select Gender as 'Male'

And fill in Username with 'jp'

And fill in Password with 's3cr3t'

And select in Occupation with 'Private Job'

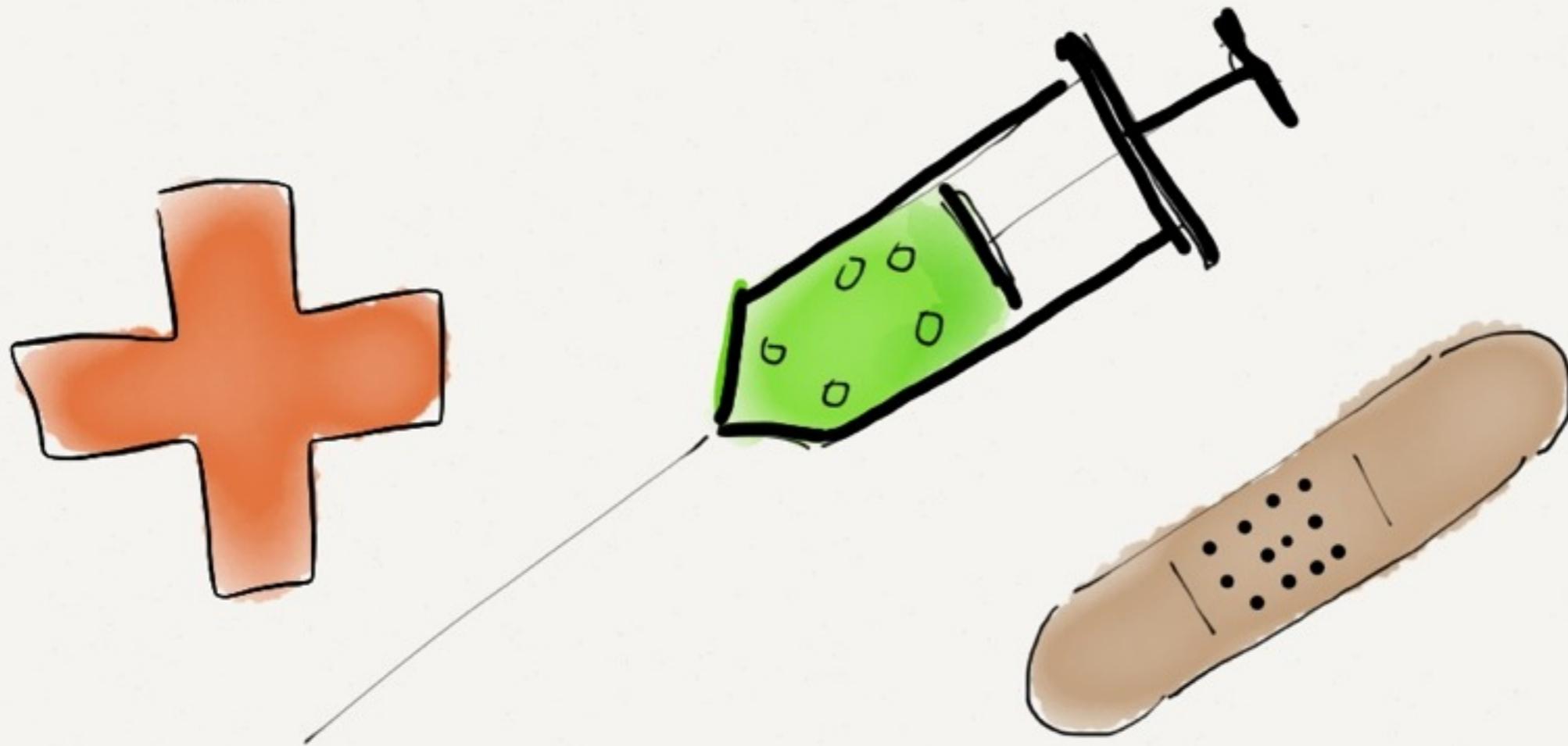
And check Terms and Conditions

And click the Create button

Then I should see the page for my newly created profile!

And the notice 'Thank you for your submission!' with gender, username, occupation

BDD - CLINIC



Why this feature ?

Feature: Interpolate

In order to interpolate values

As an Trader

I want to interpolate values in a range of Market data

Why this feature ?

Feature: Interpolate

In order to interpolate values

As an Trader

I want to interpolate values in a range of Market data



Why this feature ?

Feature: Linear Interpolation

In **order to** fill the gaps and provide a value for any maturity

As a trader responsible for market-marking

I **want to** interpolate linearly values within a range of points

And I **want** a flat extrapolation outside of the range of points

What about this scenario

Scenario: Change the negotiation price from positive to negative => soulte cashflow appears and premium cashflow is modified

Given an **FUNKY_EXOTIC**

And deal way is **sell**

And deal nature is **TOMATO**

And trade value date is **2012/07/01**

And nominal is **100 JPY**

And negotiation price is **0.20 JPY**

When I validate the deal

Then there are **1** Price cashflows

And there are **0** fee cashflows

When I change the negotiation price to **-0.3 JPY**

And I validate the deal

Then there are **1** Price cashflows

And there are **1** fee cashflows

And the trade cashflow's payment date is **2012/07/01**

And the trade cashflow's way is **receive**

And the trade cashflow's amount is **30 JPY**

And the fee cashflow's payment date is **2012/07/01**

And the fee cashflow's way is **give**

And the fee cashflow's amount is **60 JPY**

What about this scenario

Scenario: Change the negotiation price from positive to negative => soulte cashflow appears and premium cashflow is modified

Given an **FUNKY_EXOTIC**

And deal way is **sell**

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And there are **1** fee cashflows

And the trade cashflow's payment date is **2012/07/01**

And the trade cashflow's way is **receive**

And the trade cashflow's amount is **30 JPY**

And the fee cashflow's payment date is **2012/07/01**

And the fee cashflow's way is **give**

And the fee cashflow's amount is **60 JPY**

```
d = new Deal();
d.SetWay(Sell);
d.SetNature(Tomato);
d.SetValueDate(new Date(...));
d.SetNominal(100, JPY);
d.SetNegotiationPrice(0.20, JPY);
cf = d.GetCashFlows();
AssertThat(IsEqual(...));
...
```



What about this scenario

Scenario: Fee and Price cashflows when the negotiation price is set to a negative value

Given a sell for a nominal 100 JPY on FUNKY_EXOTIC TOMATO negotiation price 0.20 JPY traded on 2012/07/01

When the middle officer validates the deal

Then the trade has one Price cashflow and no Fee cashflow

When the middle officer changes the negotiation price to -0.3 JPY

And the middle officer validates the deal

Then the trade has the following cashflows:

FlowType	Way	Amount	Currency	PaymentDate	Remarks
Price	Receive	30	JPY	2012/07/01	100*abs (-0.3)
Fee	Give	60	JPY	2012/07/01	100*2*abs (-0.3)

What about this scenario

Scenario: Fee and Price cashflows when the negotiation price is set to a negative value

Given a sell for a nominal 100 JPY on FUNKY_EXOTIC TOMATO negotiation price 0.20 JPY traded on 2012/07/01

When the middle officer validates the deal

Then the trade has one Price cashflow and no Fee cashflow

When the middle officer changes the negotiation price to -0.3 JPY

And the middle officer validates the deal

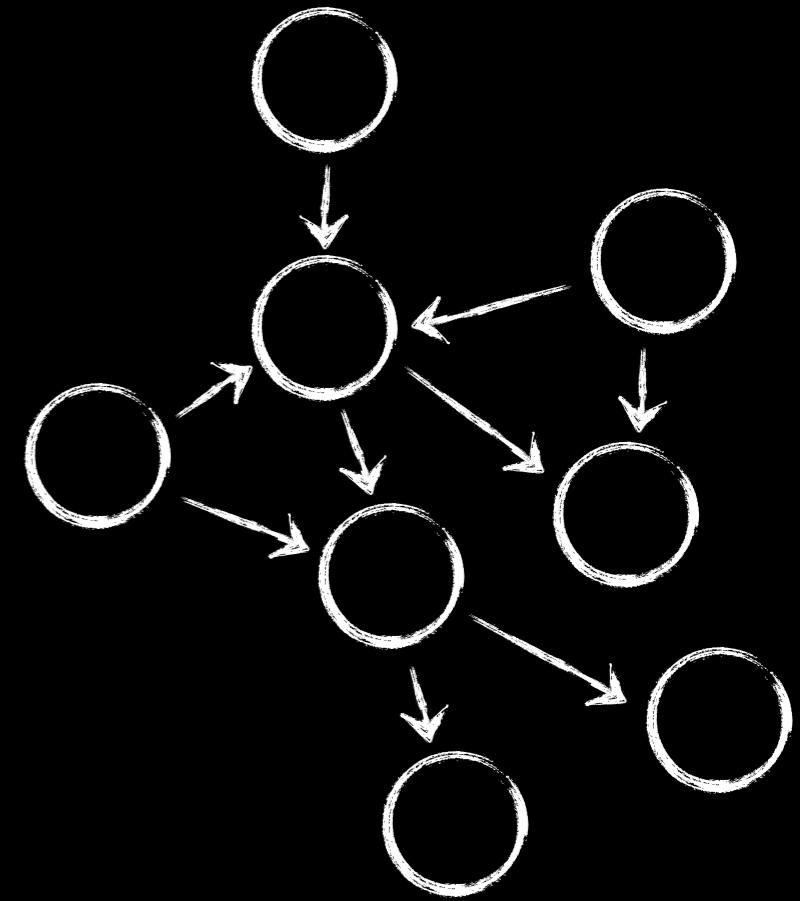
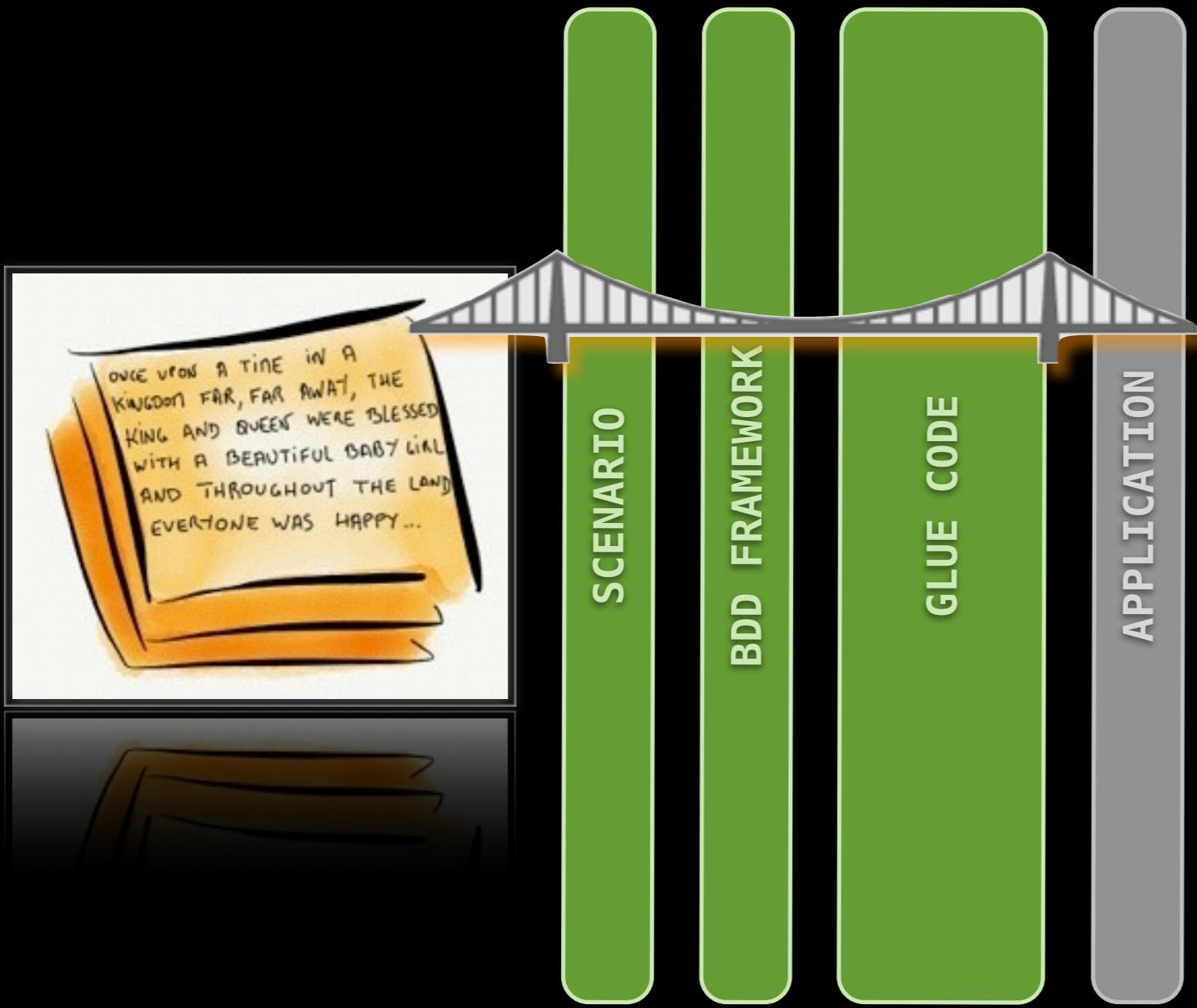
Then the trade has the following cashflows:

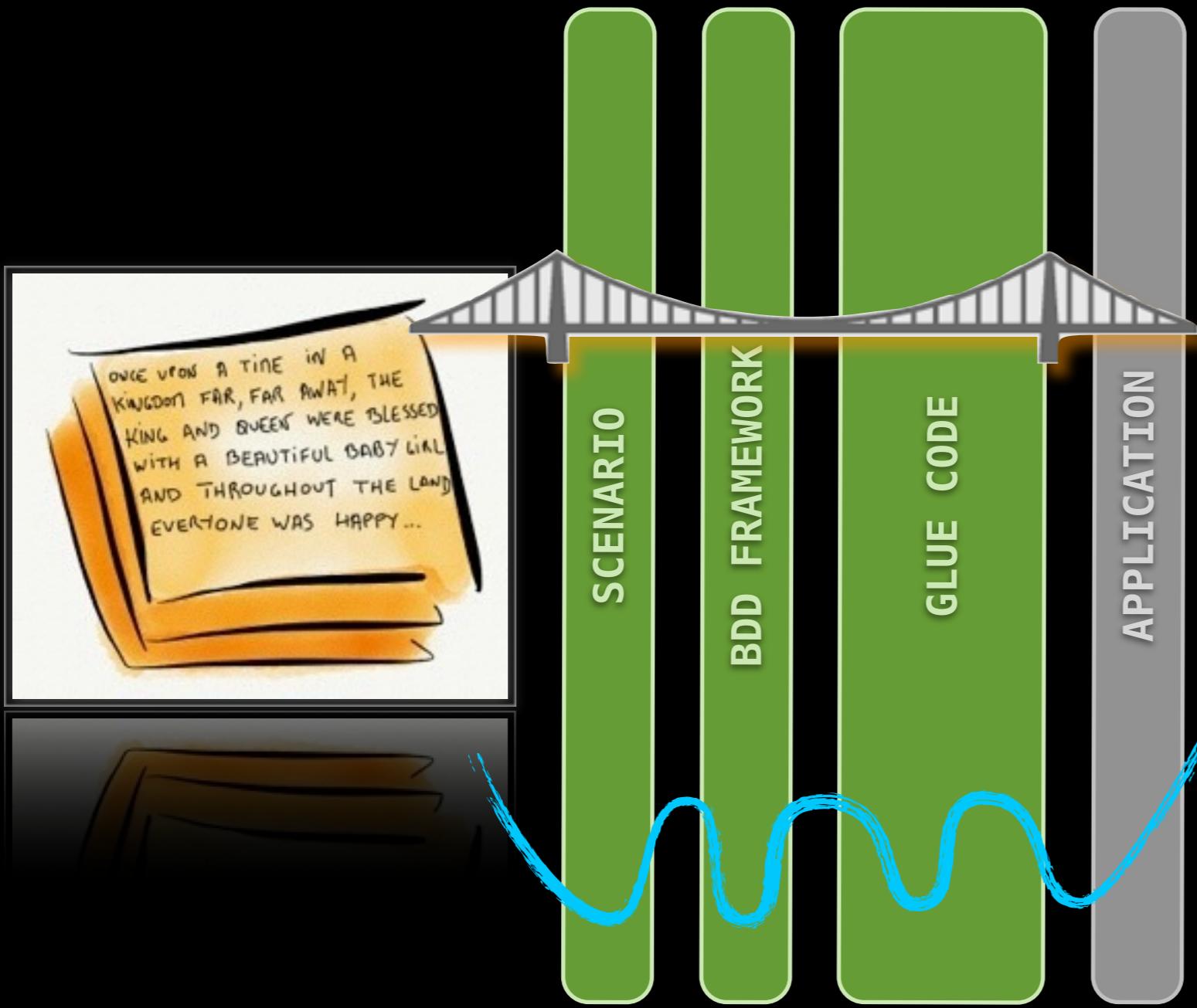
FlowType	Way	Amount	Currency	PaymentDate	Remarks
Price	Receive	30	JPY	2012/07/01	100*abs(-0.3)
Fee	Give	60	JPY	2012/07/01	100*2*abs(-0.3)

Communicate With the Business People !!!

AUTOMATION

— O —
BRIDGE BETWEEN
SCENARIO & APP.

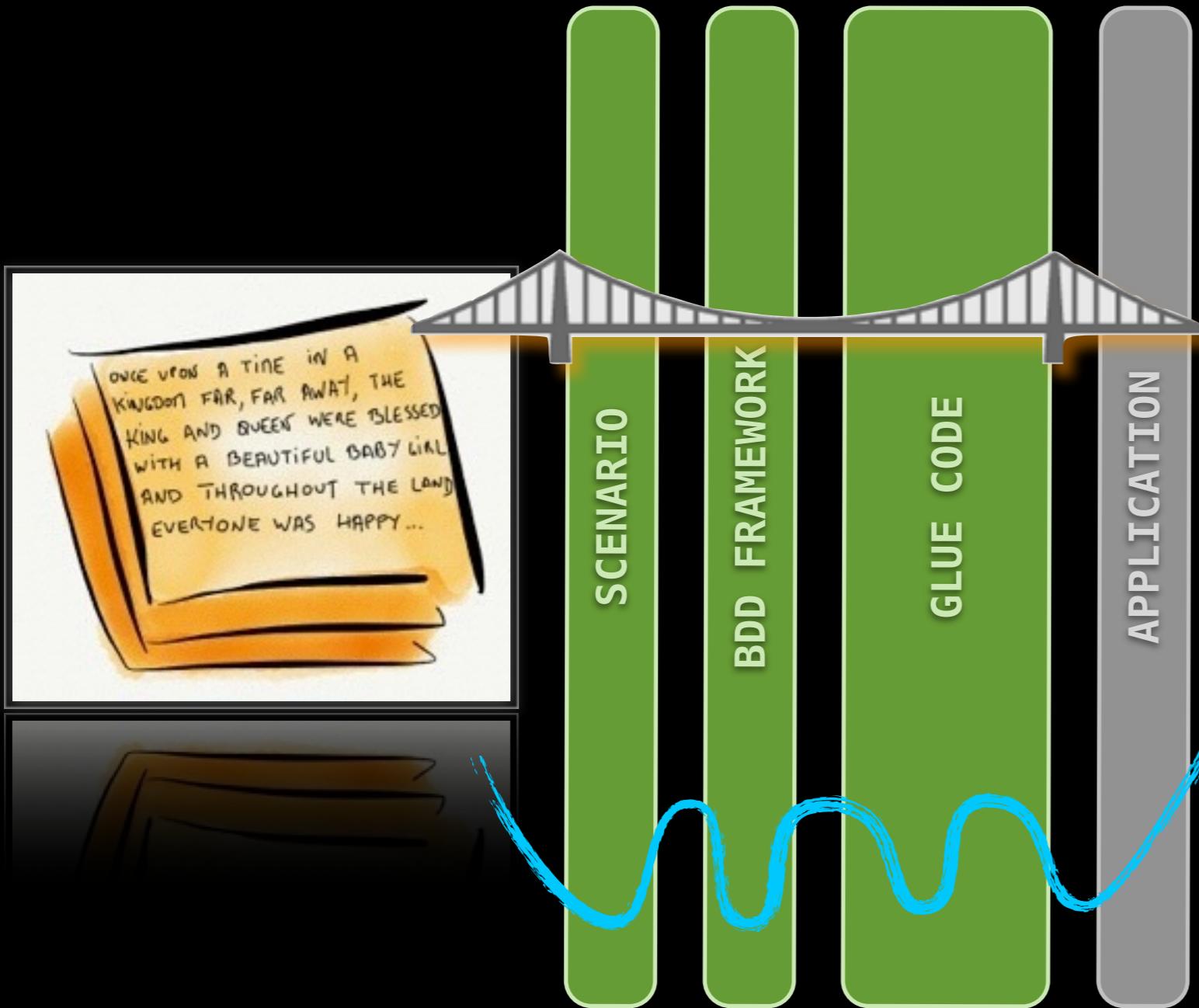




"End to End"

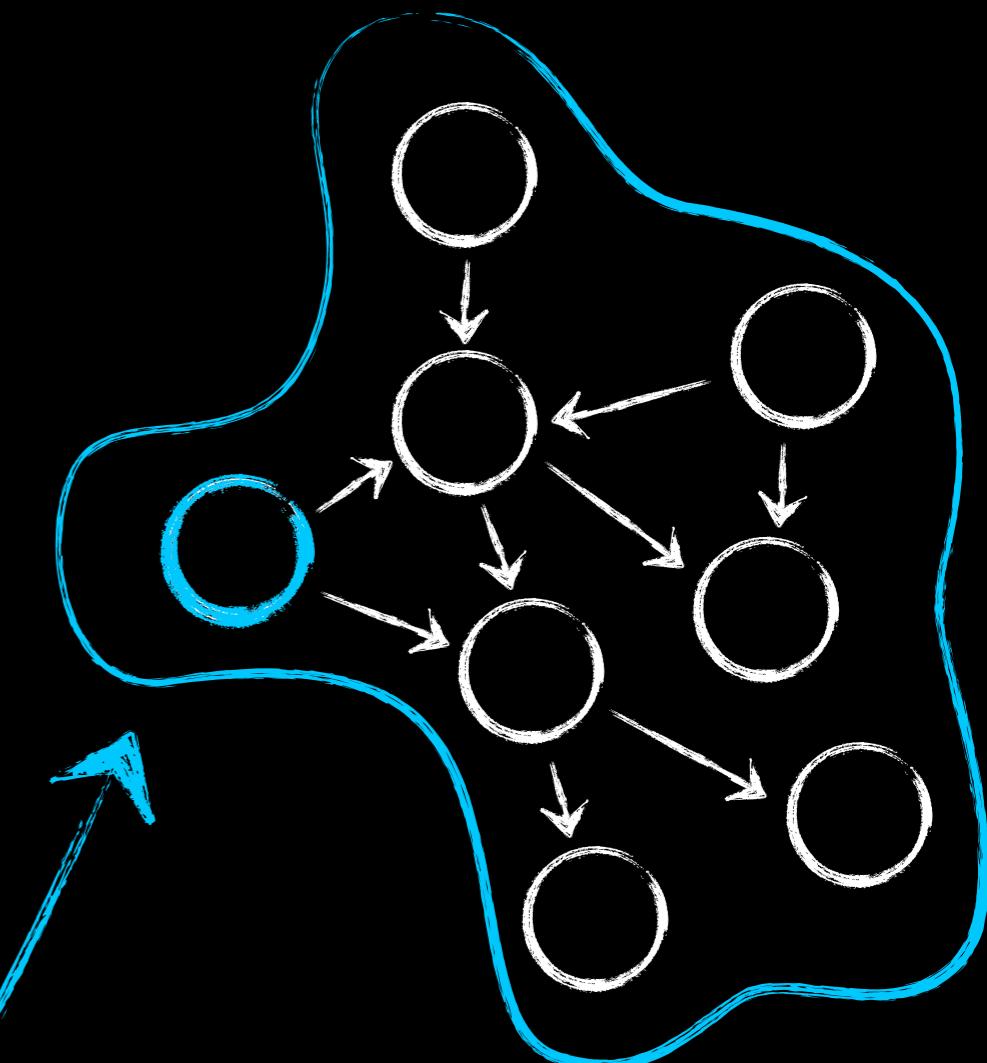
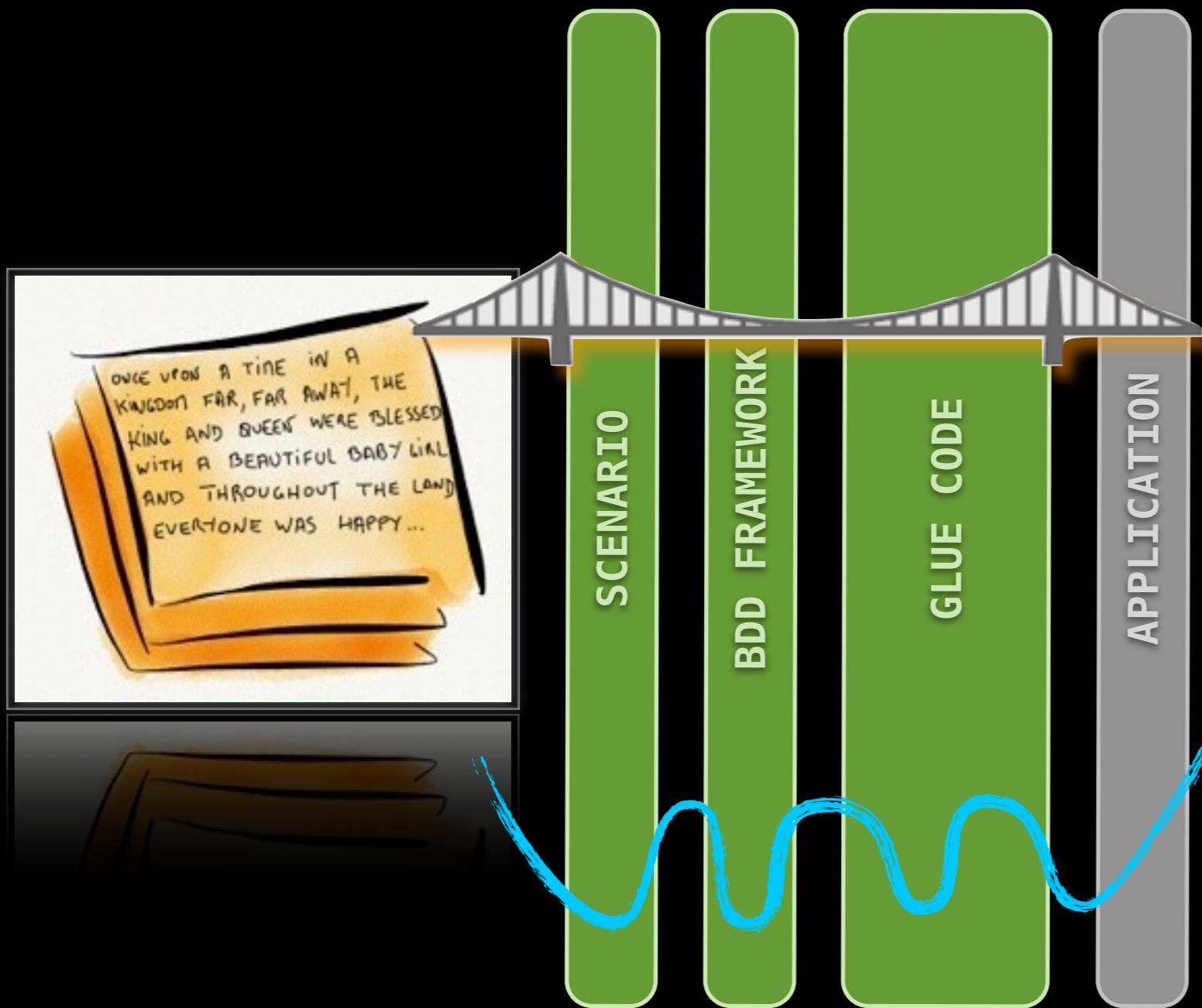
UI

FEST, Selenium, Fluentlenium,
HtmlUnit, Watir...

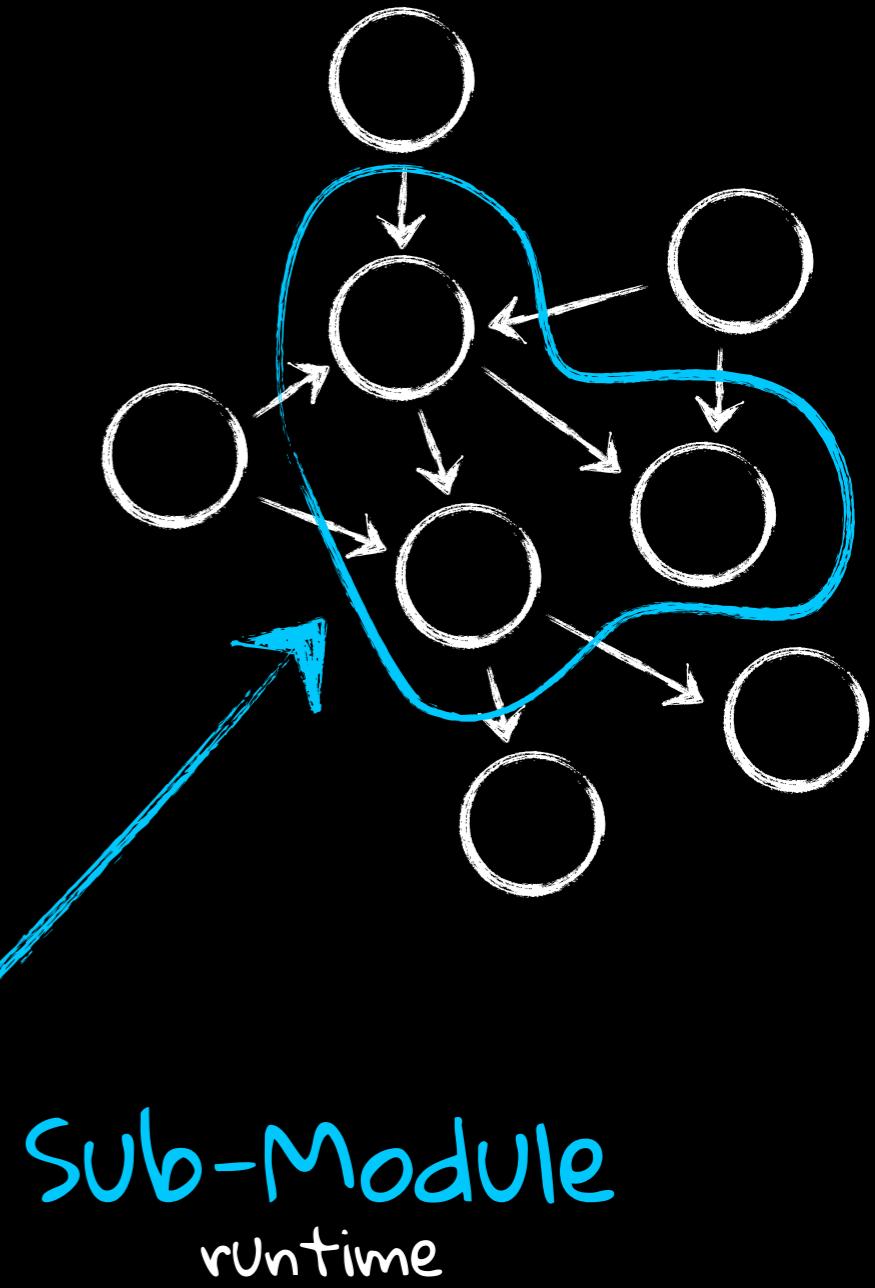
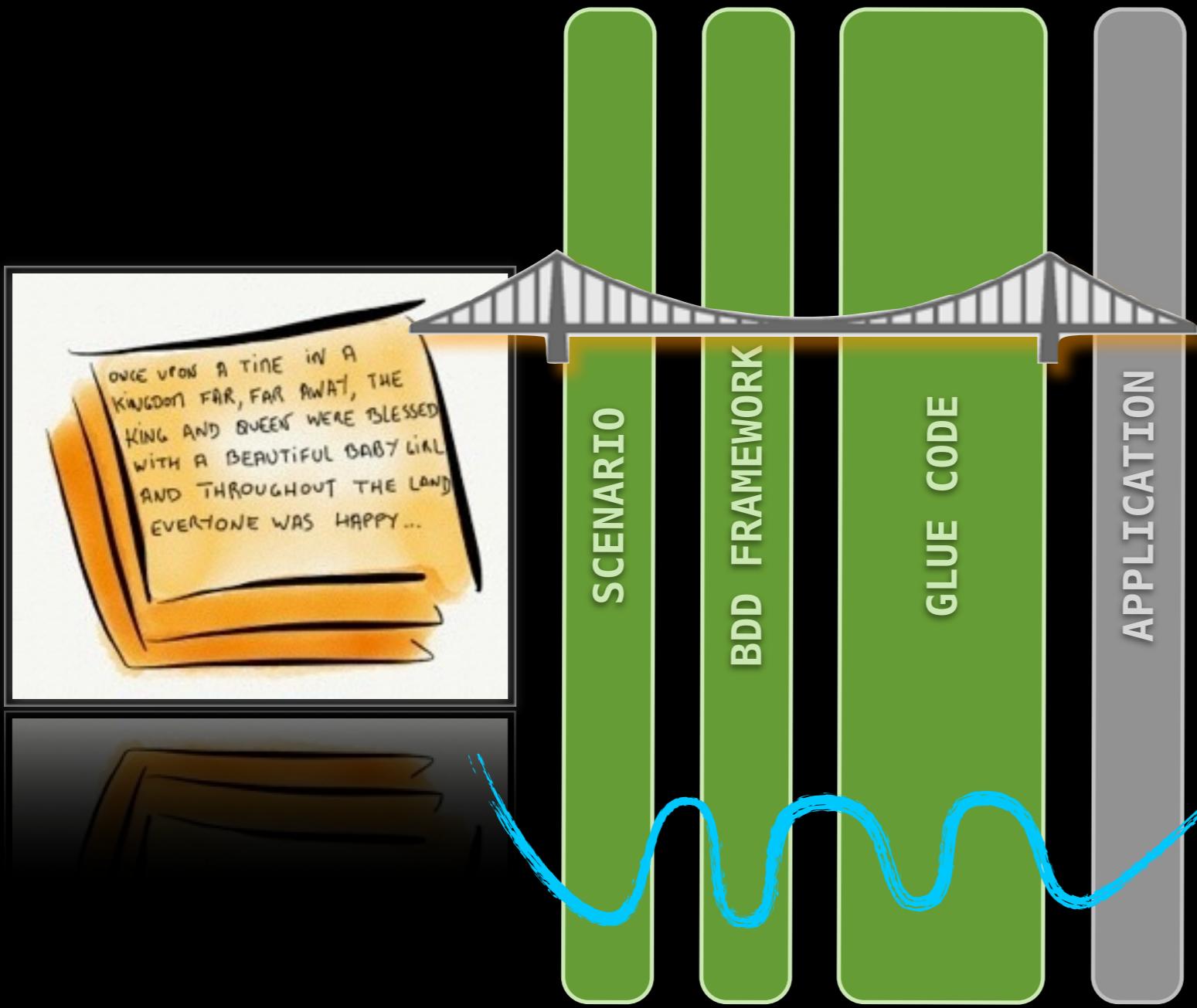


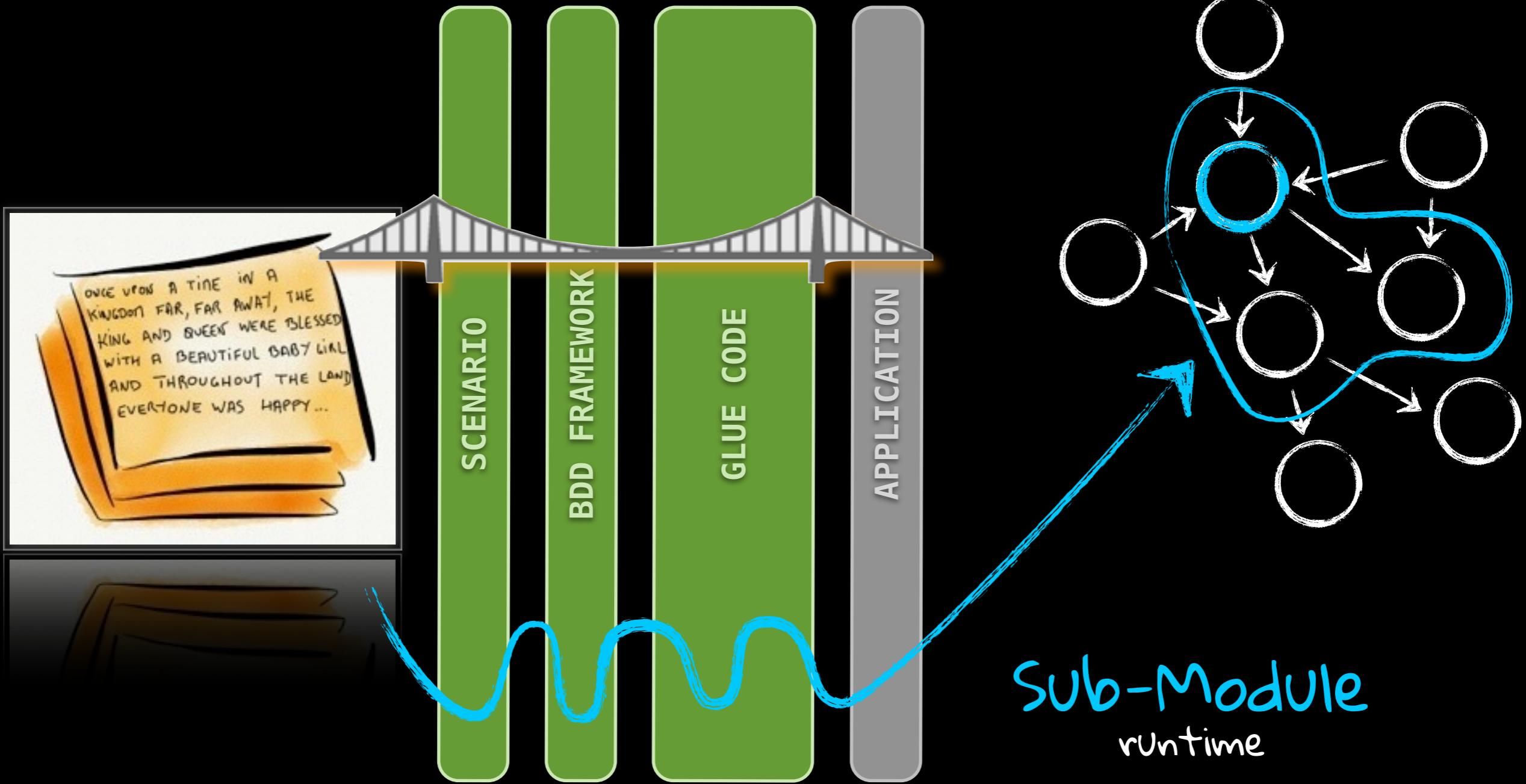
"End to End"

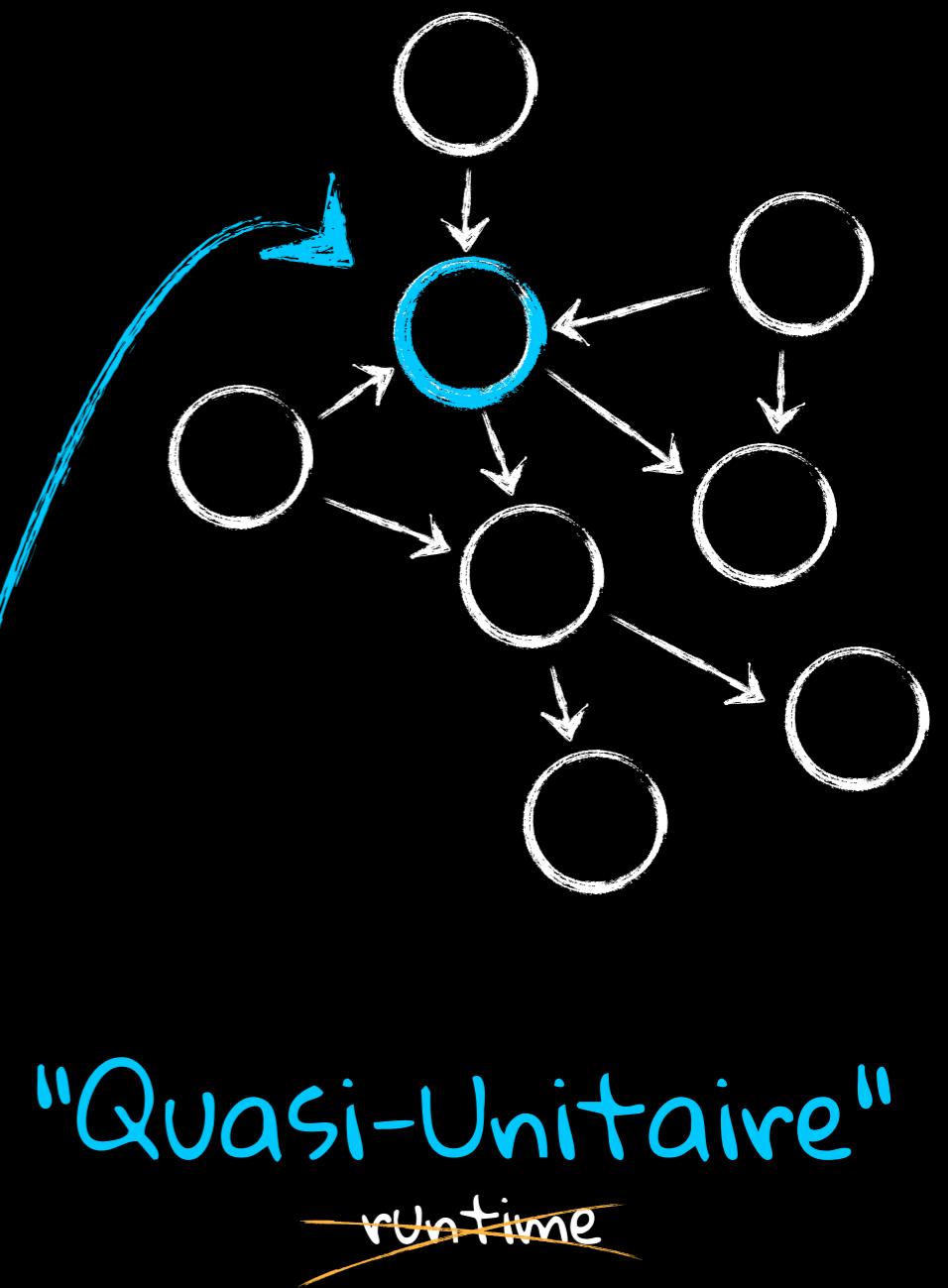
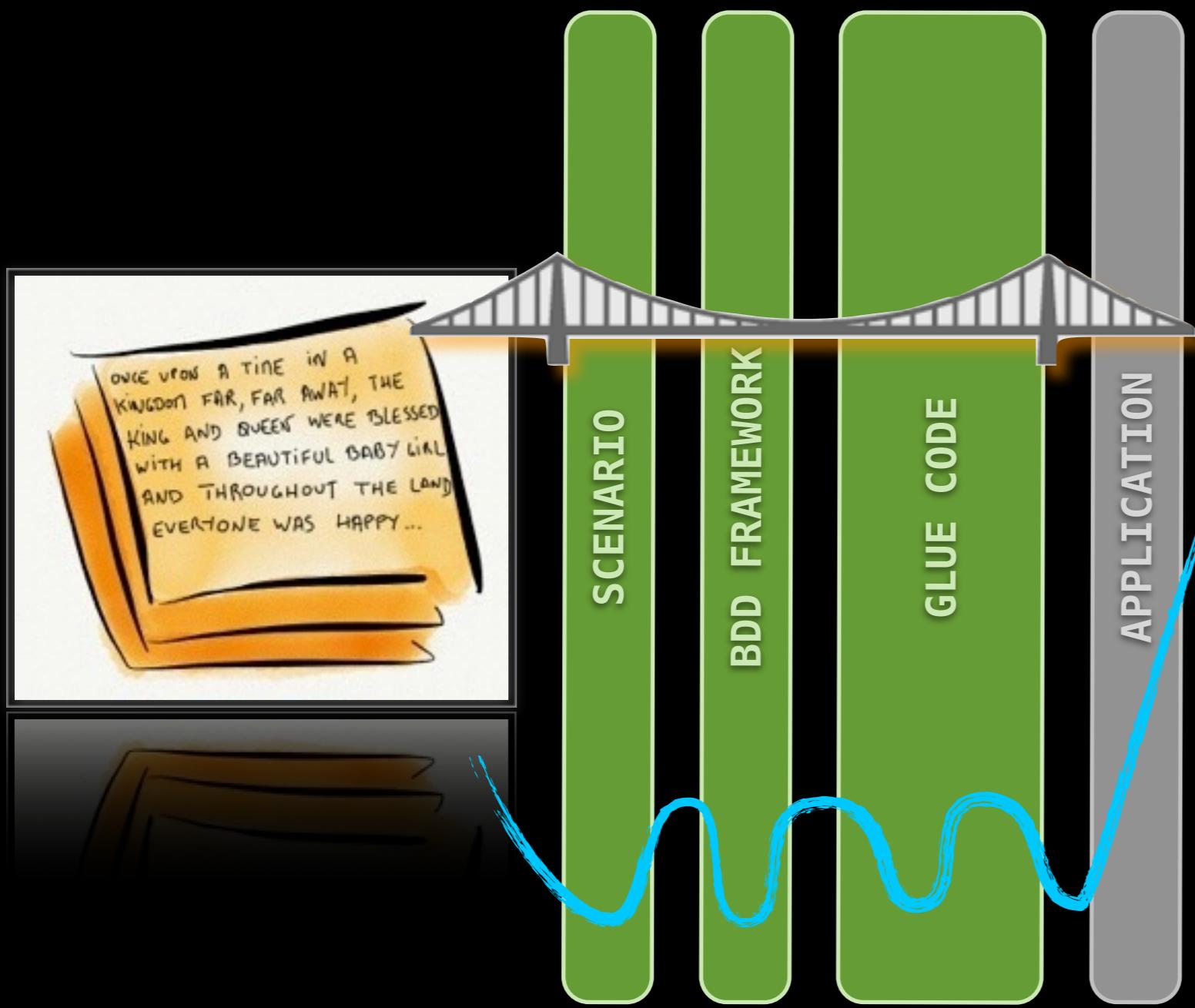
Services
Web, WCF, ...



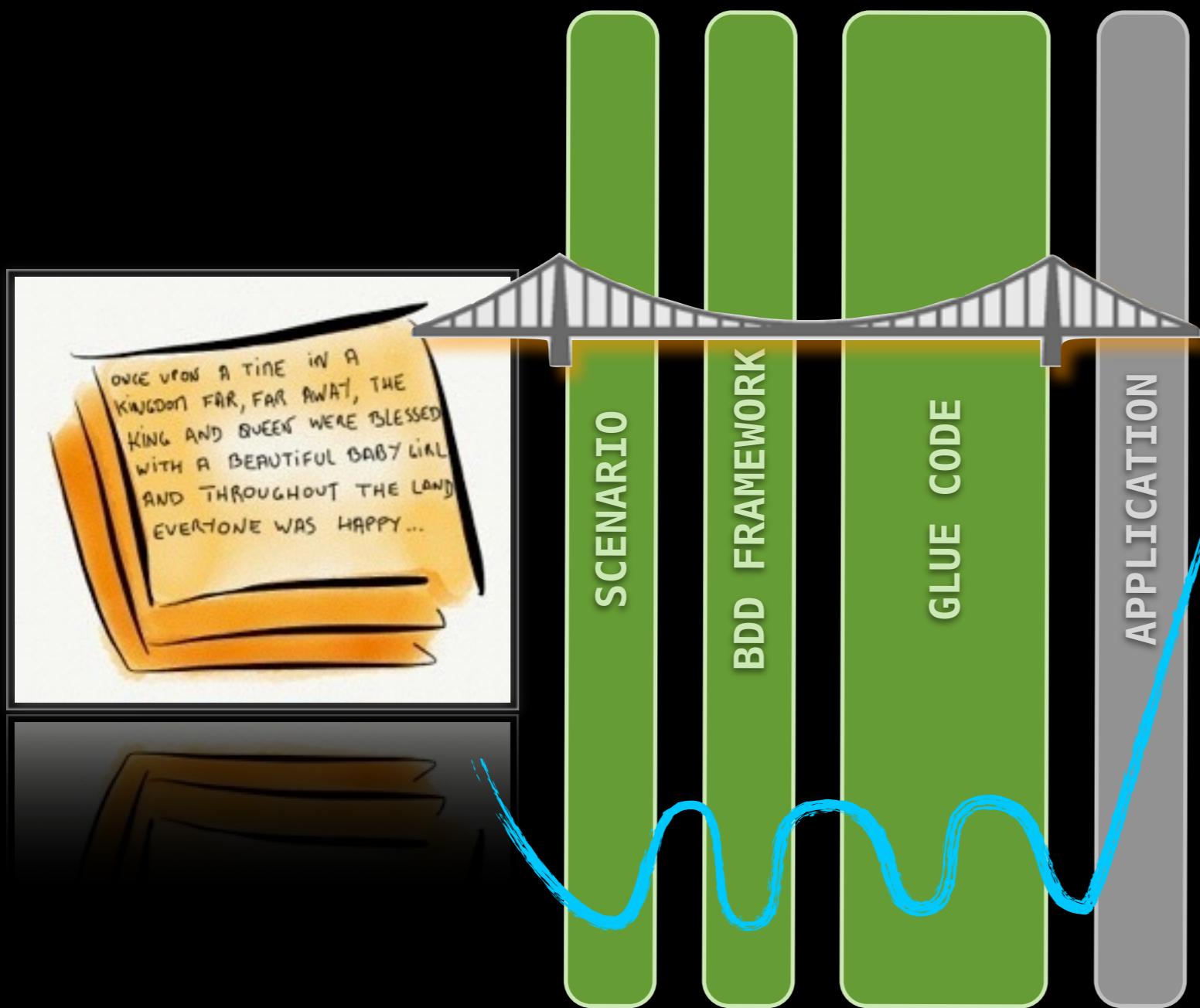
"End to End"



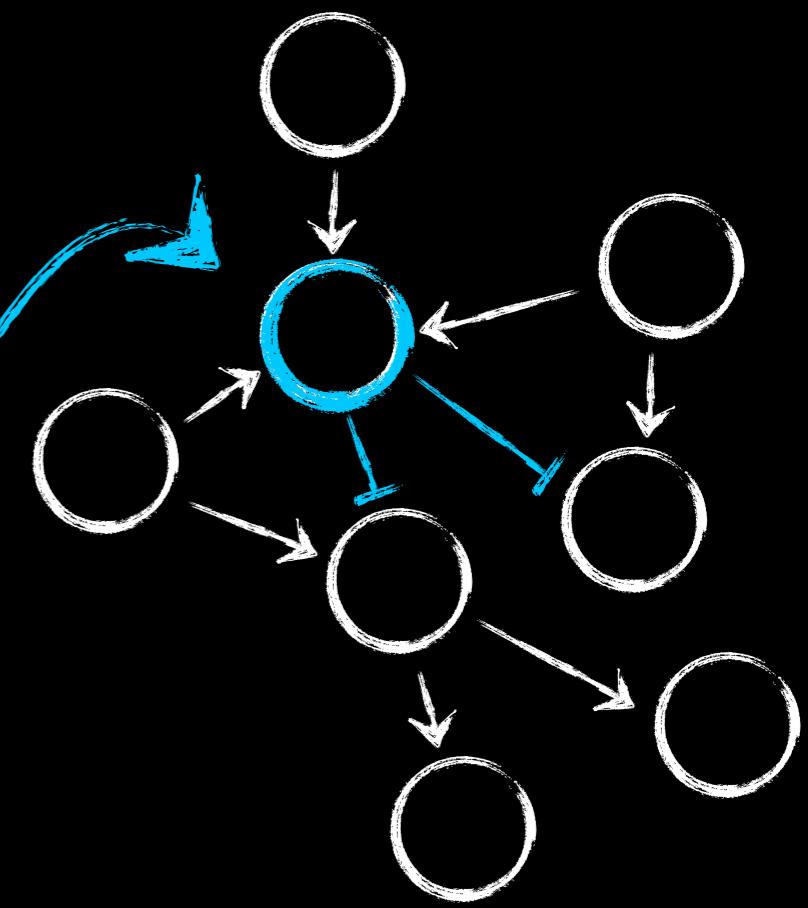


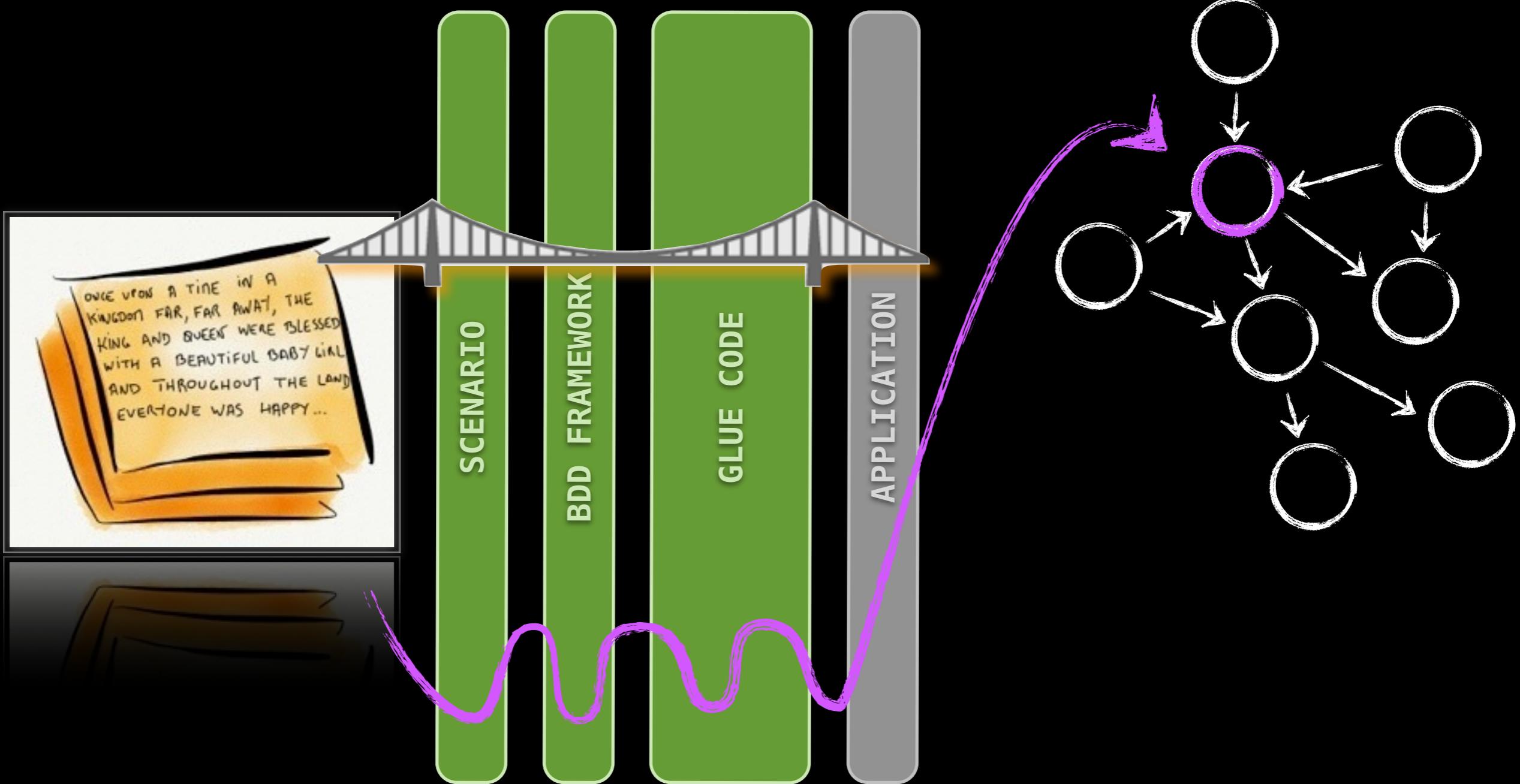


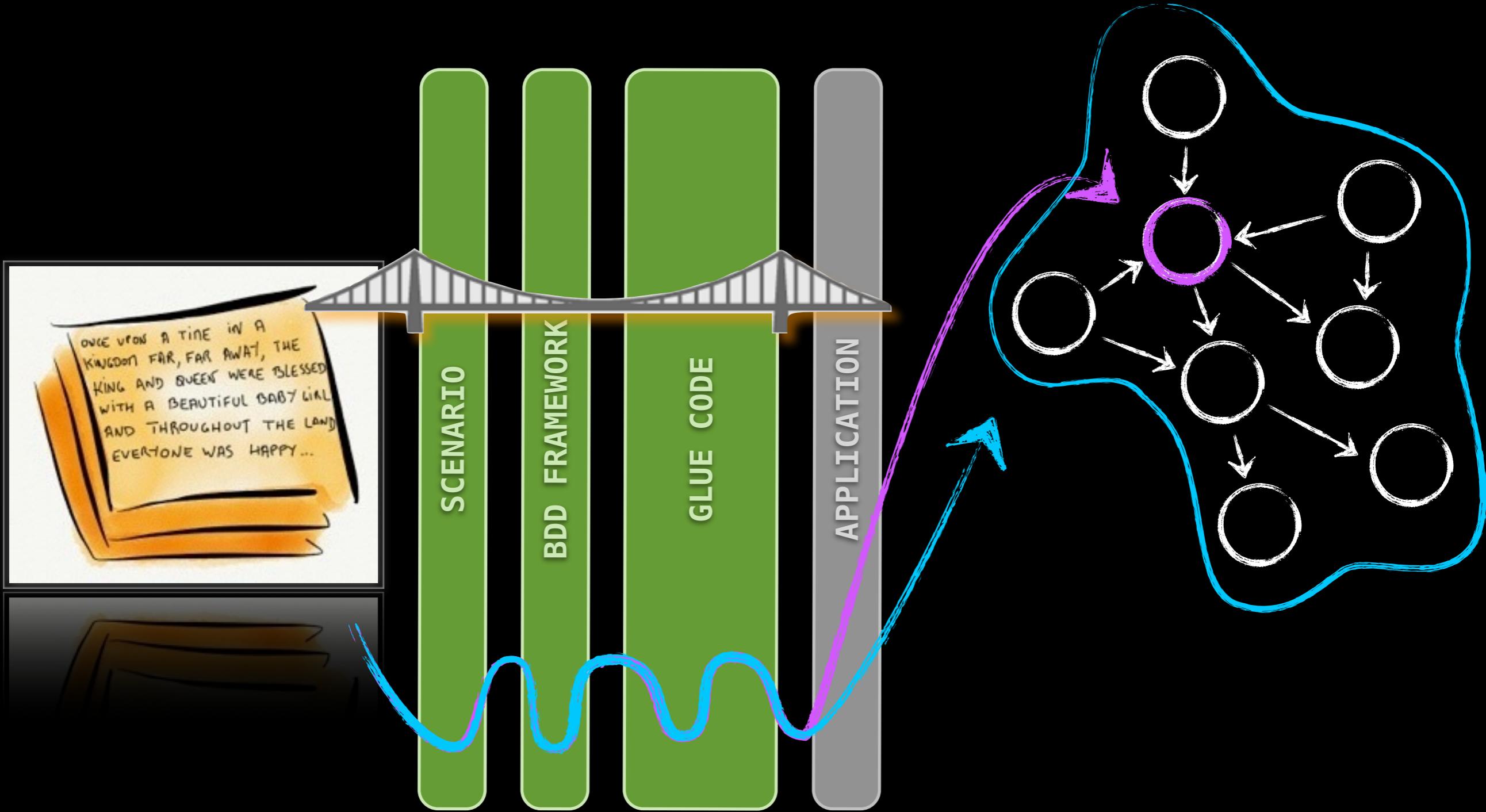
Mock, Stubs...

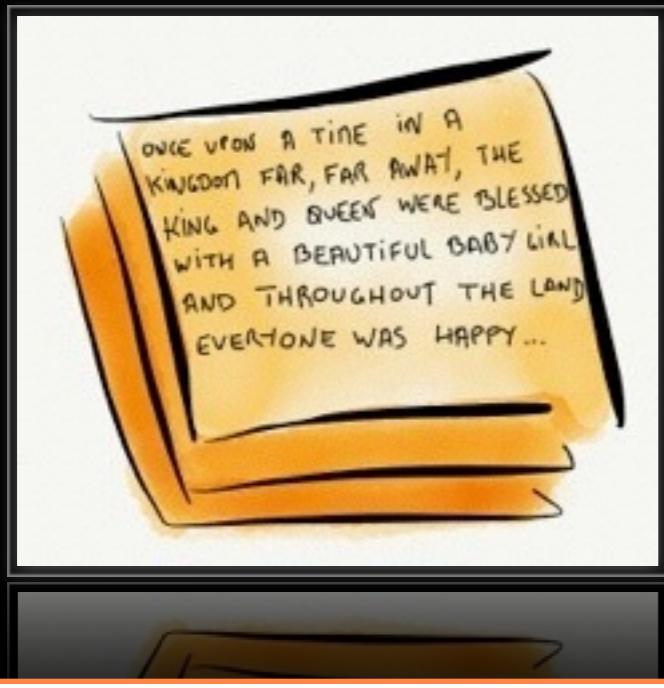


"Quasi-Unitaire"
~~runtime~~



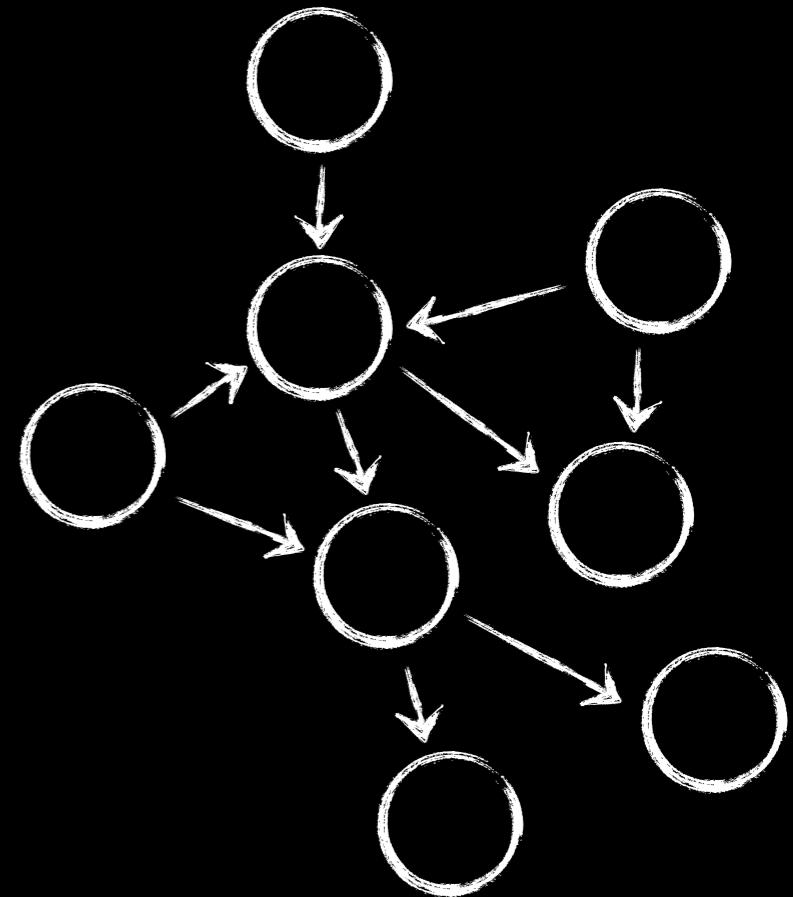
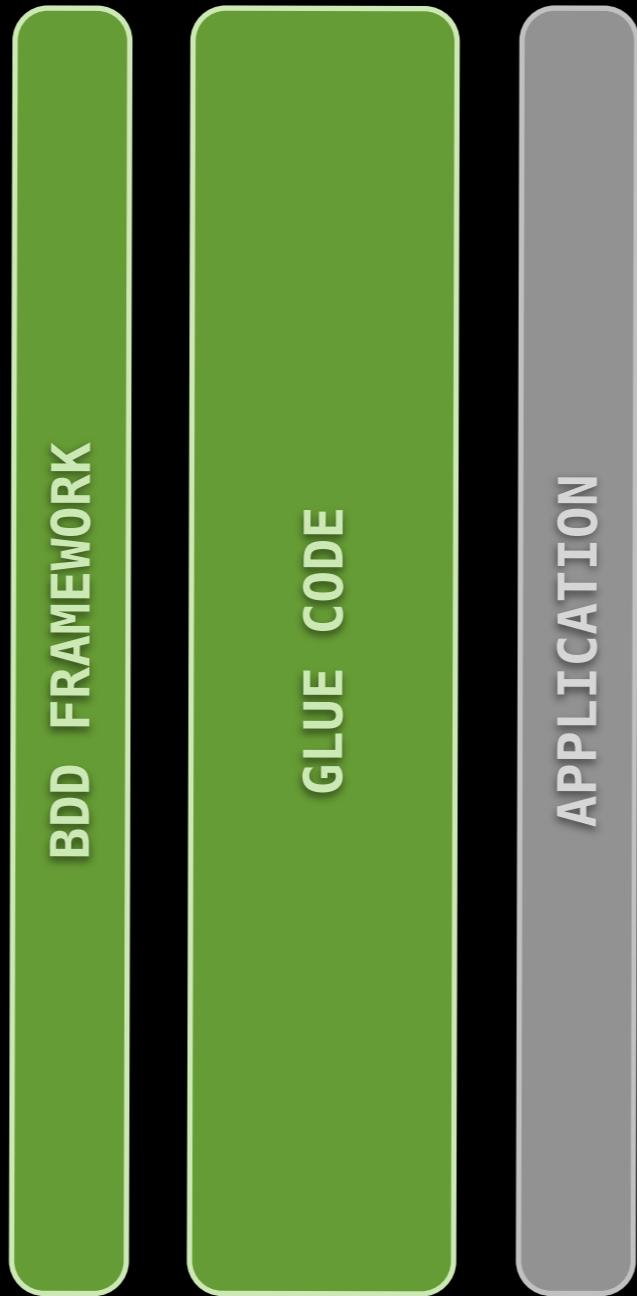






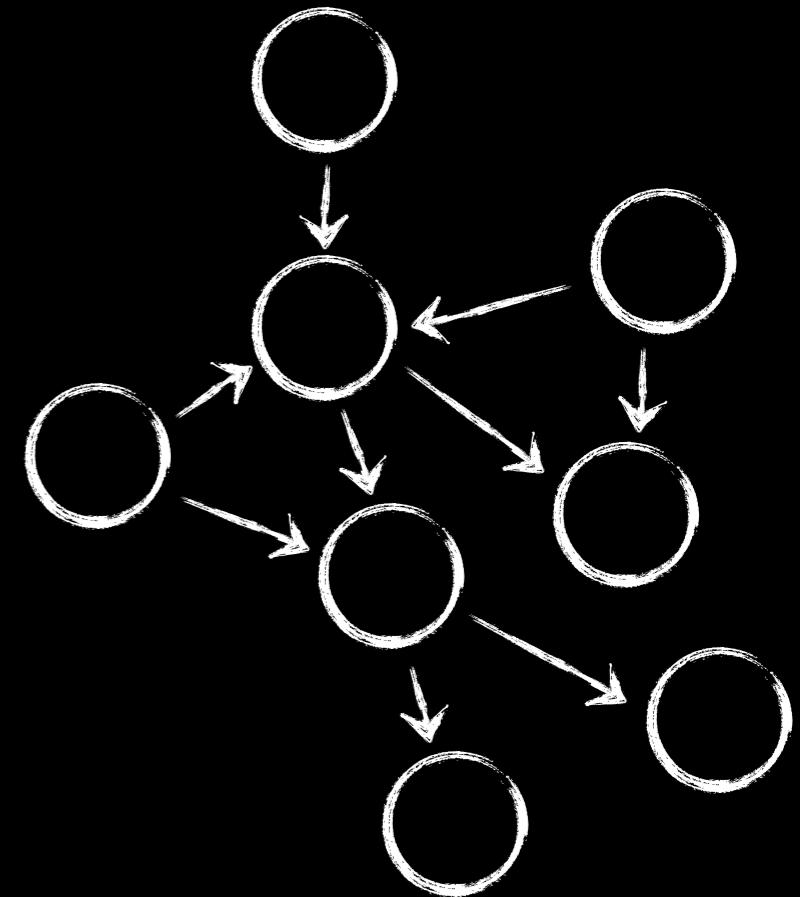
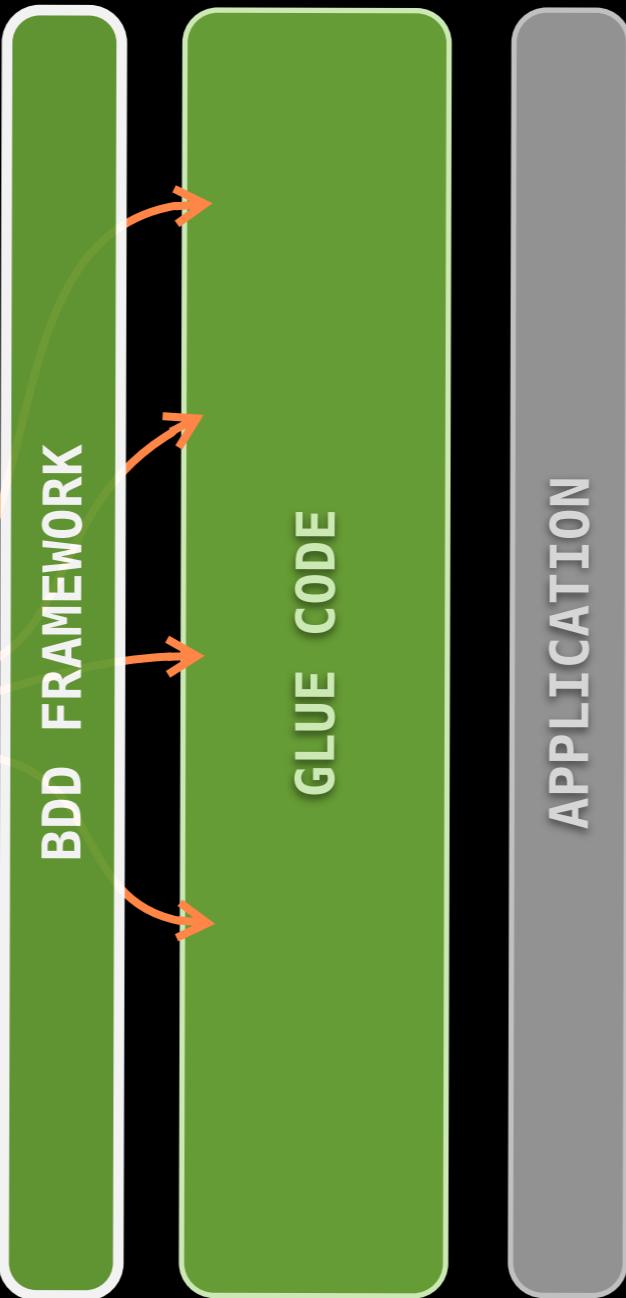
SCENARIO

Scenario Account has sufficient funds
Given the account balance is **100€**
When the Account Holder requests **20€**
Then the ATM should dispense **20€**
And the account balance should be **80€**
And the card should be returned



SCENARIO

Scenario: Account has sufficient funds
Given the account balance is **100€**
When the Account Holder requests **20€**
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SCENARIO

Scenario: Account has sufficient funds
Given the account balance is 100€
When the Account Holder requests 20€
Then the ATM should dispense 20€
And the account balance should be 80€
And the card should be returned



GLUE CODE

```
@Given("^the account balance is (\d+)€$")
public void defineAccountBalanceInEuro(BigDecimal
balance) {
    throw new PendingException("Implements me!");
}

@When("^the Account Holder request (\d+)€$")
public void withdrawInEuro (BigDecimal amount) {
    throw new PendingException("Implements me!");
}

@Then("^the ATM should dispense (\d+)€$")
public void assertMoneyDispensedInEuro (BigDecimal
amount) {
    throw new PendingException("Implements me!");
}

@Then("^the account balance should be (\d+)€$")
public void assertBalanceInEuro(BigDecimal amount) {
    throw new PendingException("Implements me!");
}
```

SCENARIO

Scenario: Account has sufficient funds
Given the account balance is 100€
When the Account Holder requests 20€
Then the ATM should dispense 20€
And the account balance should be 80€
And the card should be returned

BDD FRAMEWORK

GLUE CODE

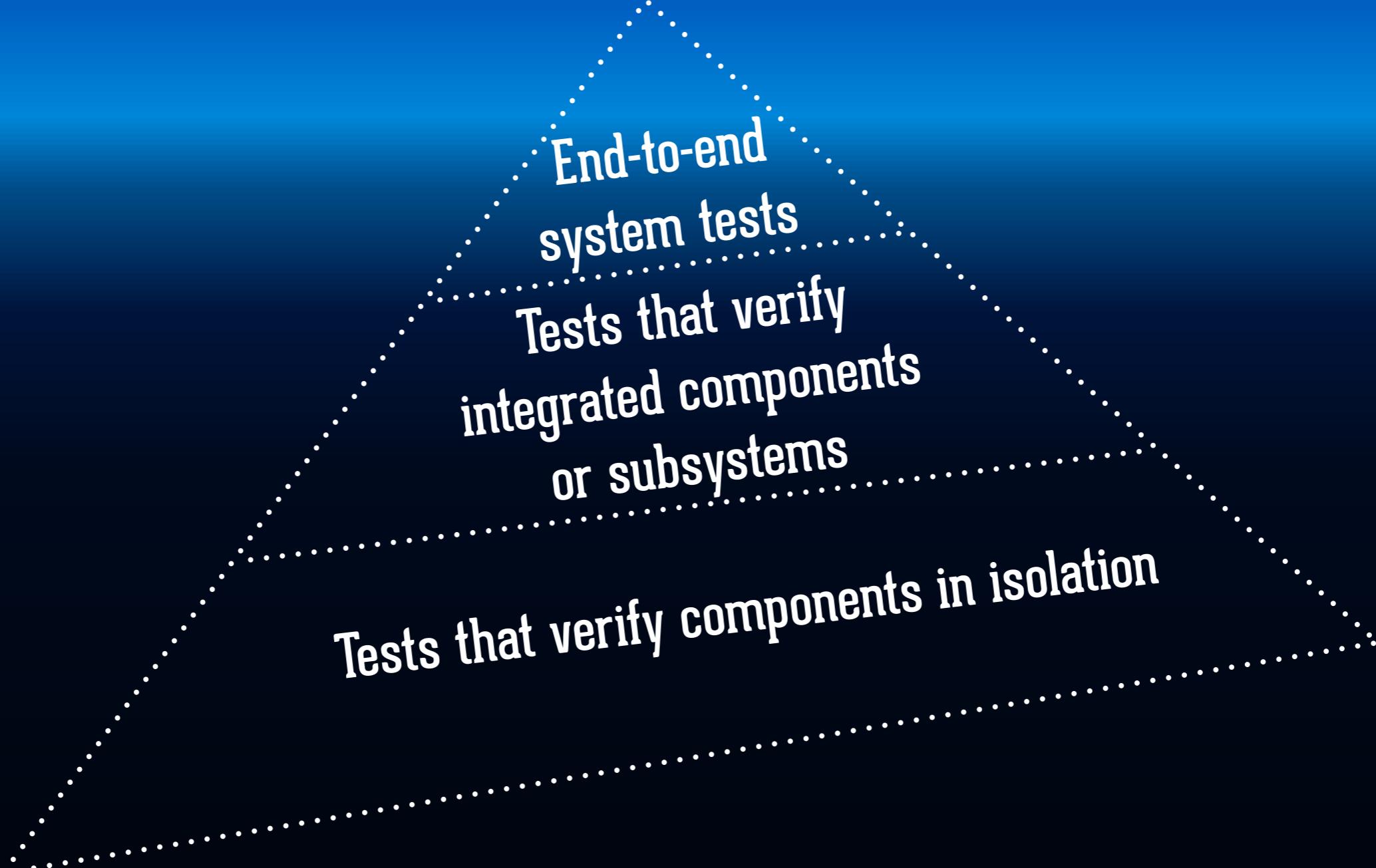
```
@Given("^the account balance is (\d+)€$")
public void defineAccountBalanceInEuro(BigDecimal
balance) {
    account().setBalance(euro(balance));
}

@When("^the Account Holder request (\d+)€$")
public void withdrawInEuro (BigDecimal amount) {
    atm().withdraw(account(), euro(amount));
}

@Then("^the ATM should dispense (\d+)€$")
public void assertMoneyDispensedInEuro (BigDecimal
amount) {
    TransactionLog txLog = atm().transactionLog();
    Money dispensed = txLog.lastAmountDispensed();
    assertThat(dispensed).isEqualTo(euro(amount));
}

@Then("^the account balance should be (\d+)€$")
public void assertBalanceInEuro(BigDecimal amount) {
    Money actualBalance = account().balance();
    assertThat(actualBalance).isEqualTo(euro(amount));
}
```

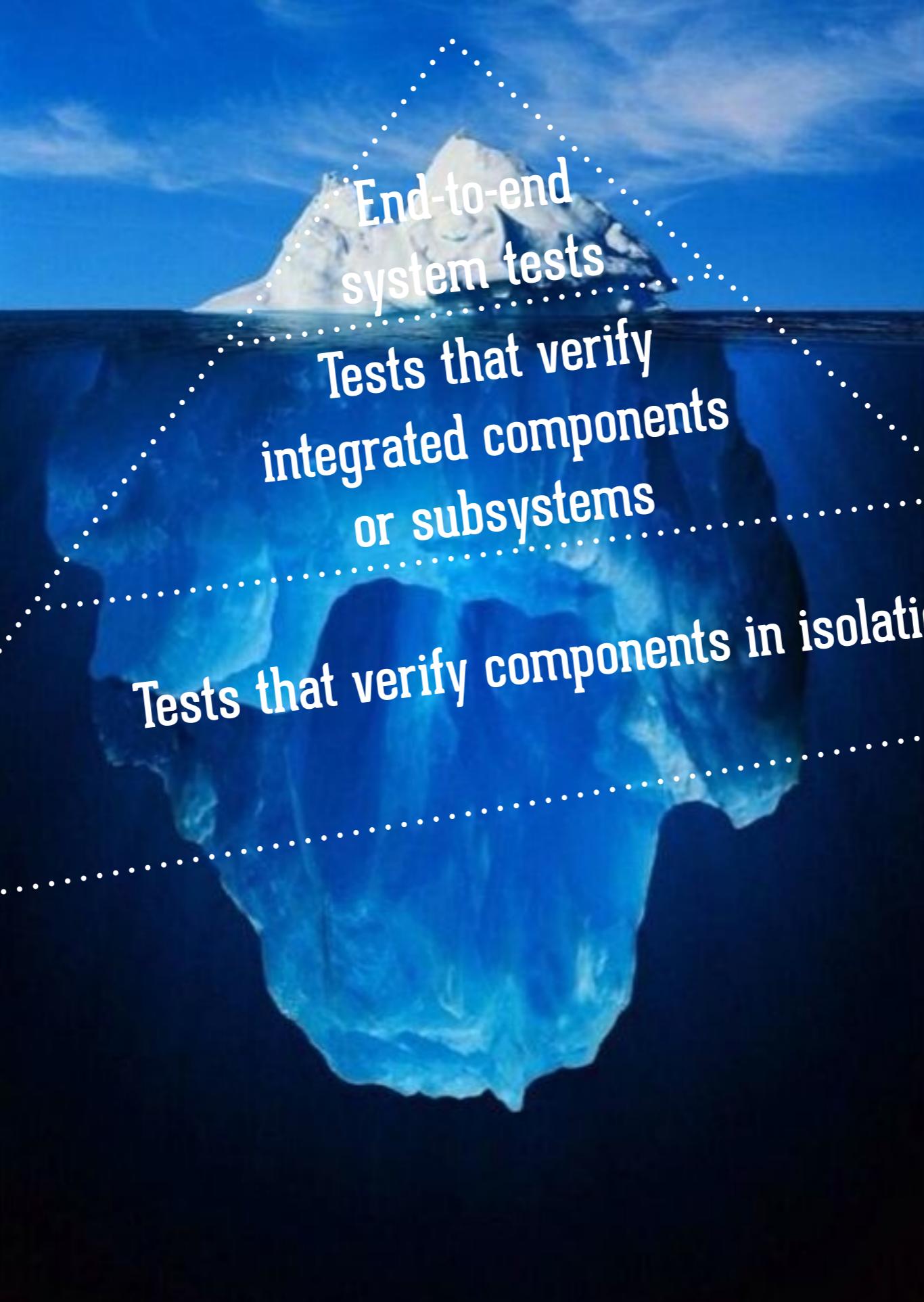
APPLICATION



End-to-end
system tests

Tests that verify
integrated components
or subsystems

Tests that verify components in isolation

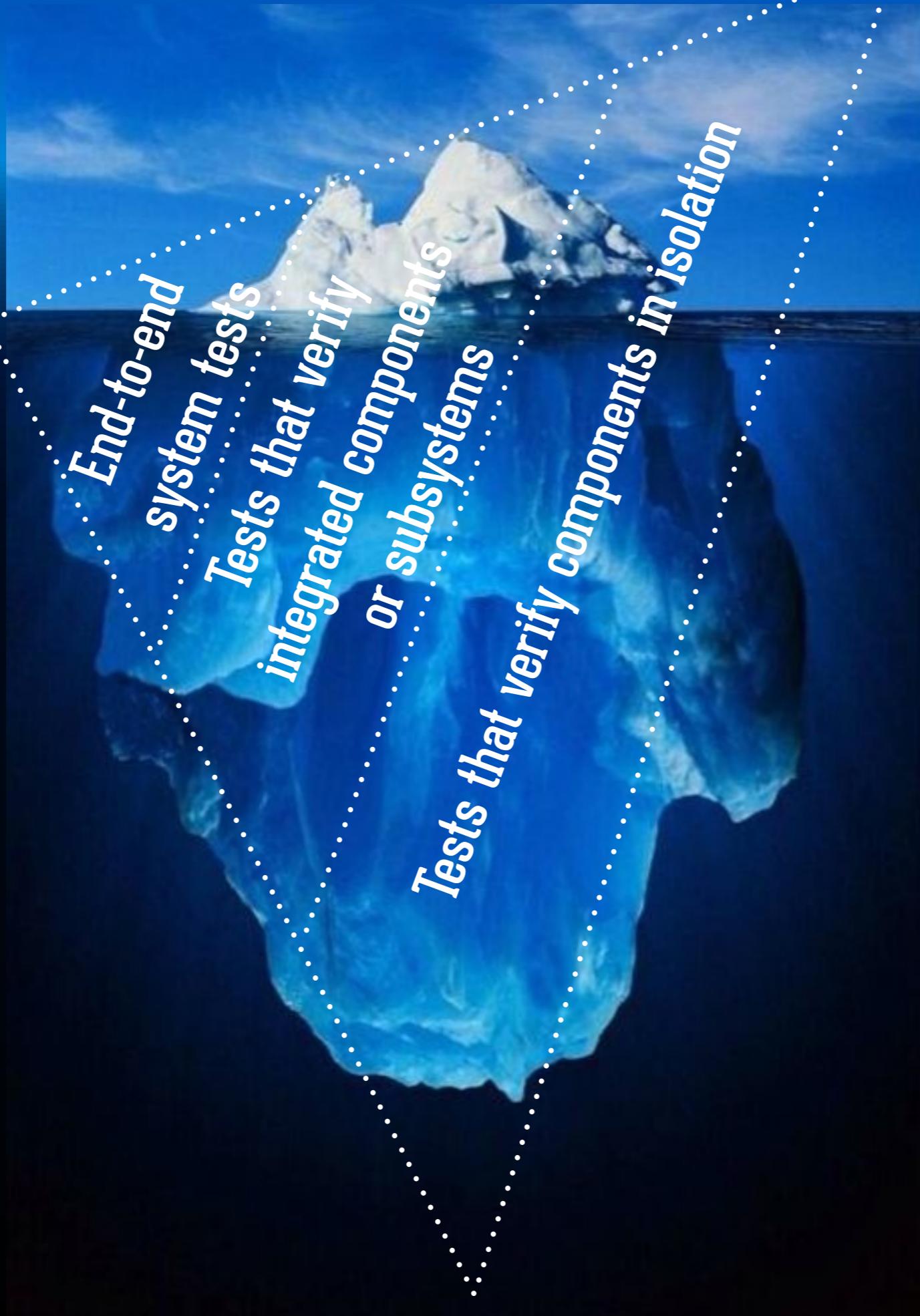


A large iceberg is shown floating in a body of water under a blue sky with wispy clouds. The visible portion of the iceberg is a small, white-tipped peak above the dark blue water. A dotted line forms a triangle around the top of the iceberg, enclosing the text.

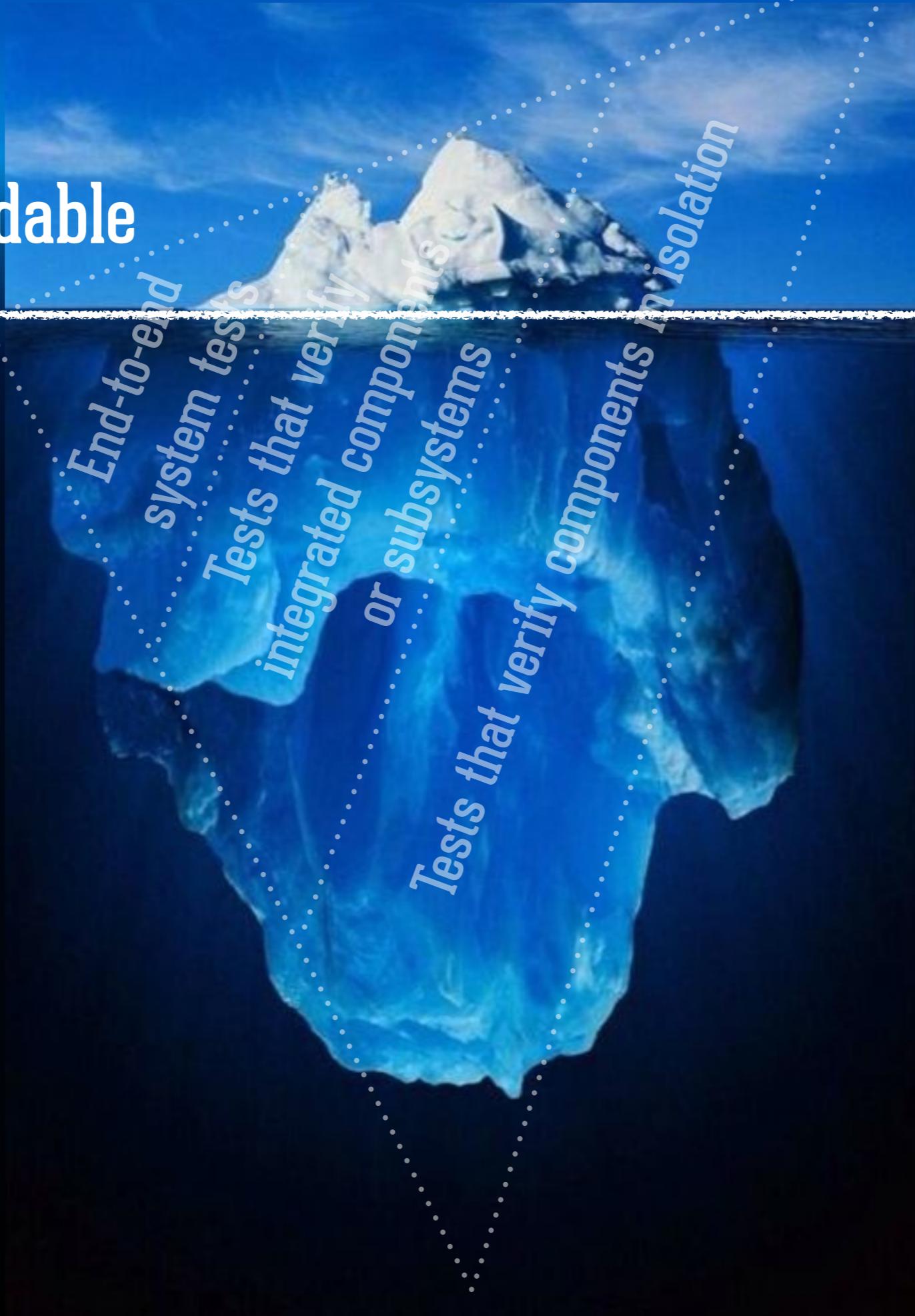
End-to-end
system tests

Tests that verify
integrated components
or subsystems

Tests that verify components in isolation



Business Readable



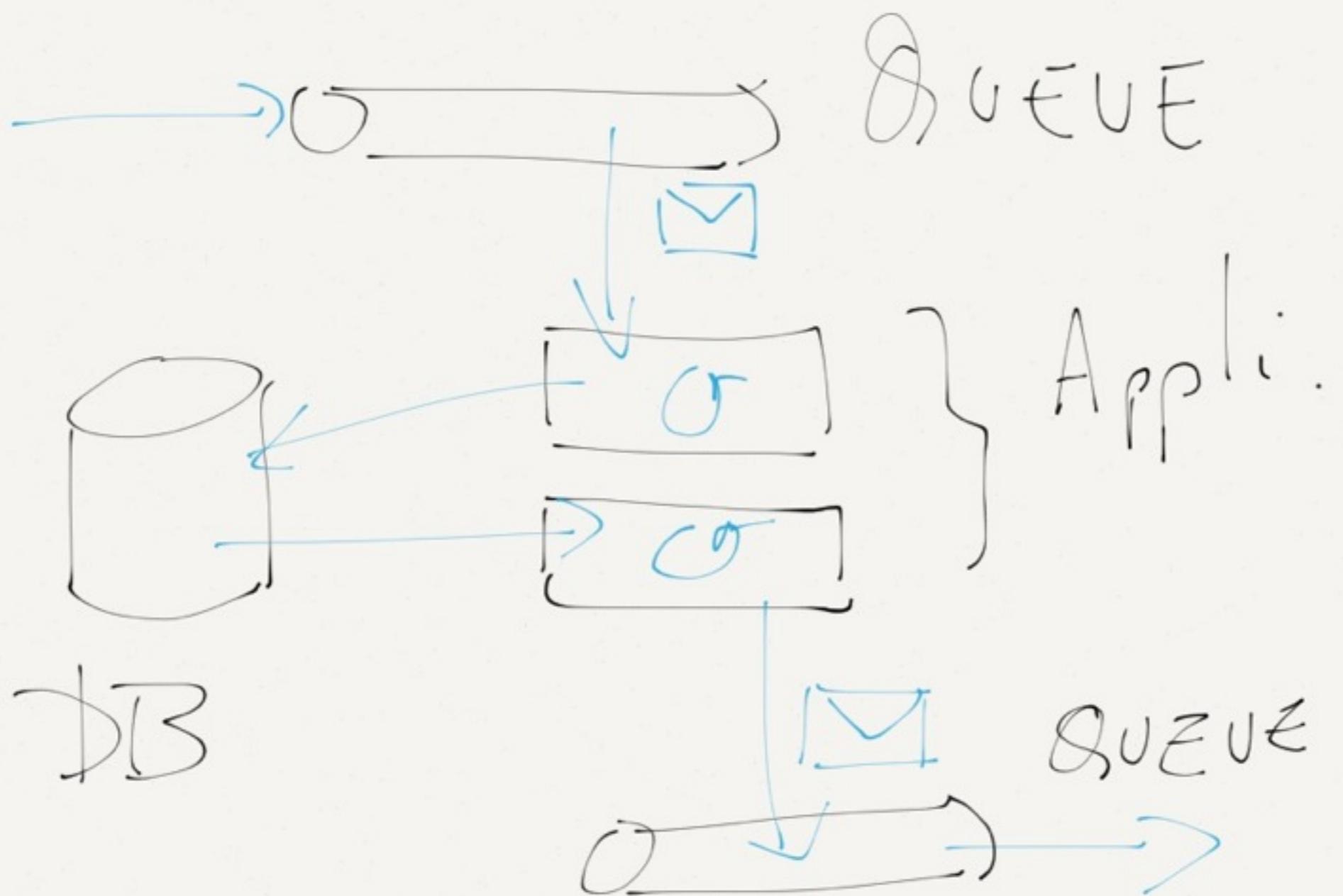
Business Readable

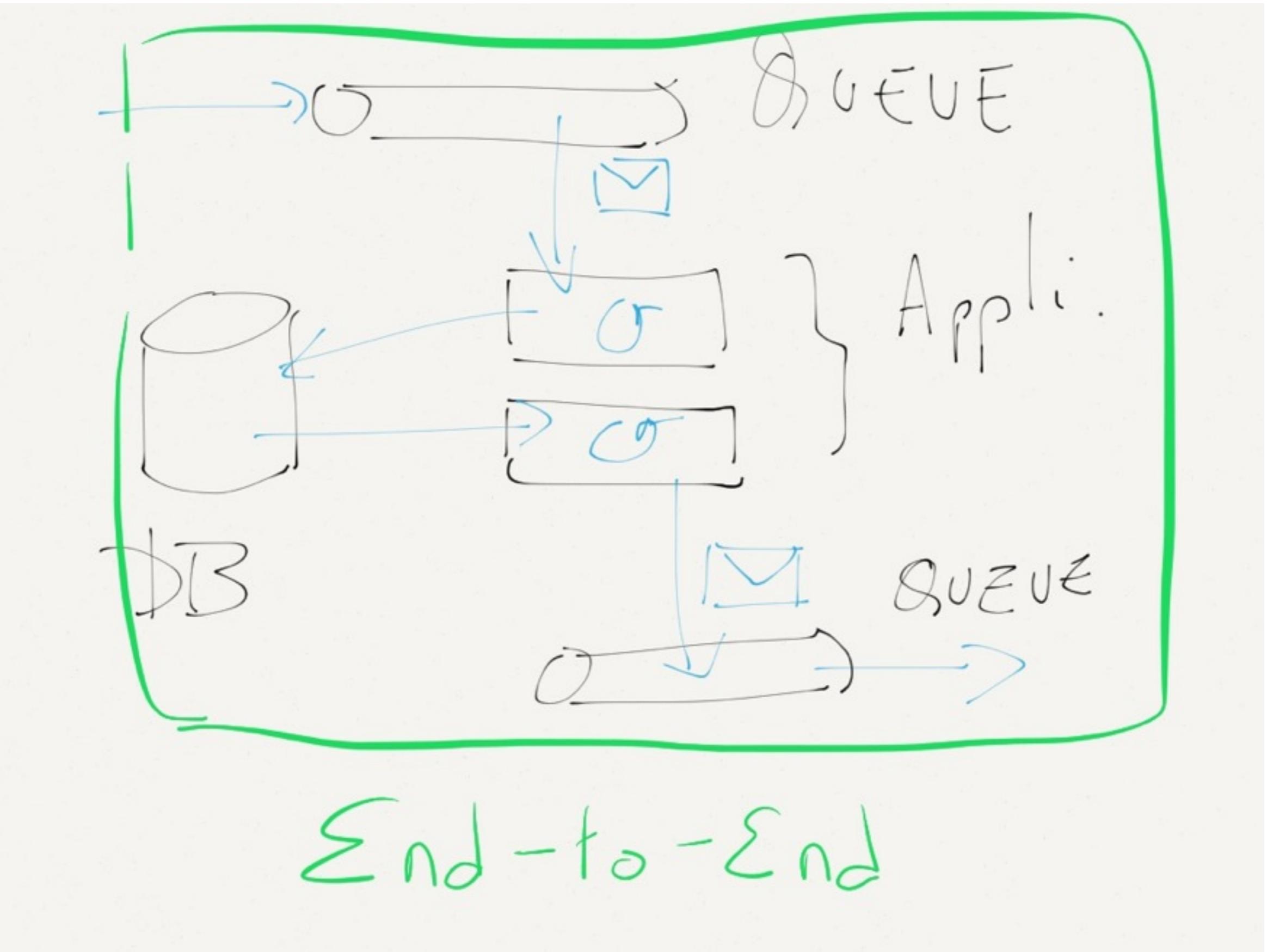
Technical

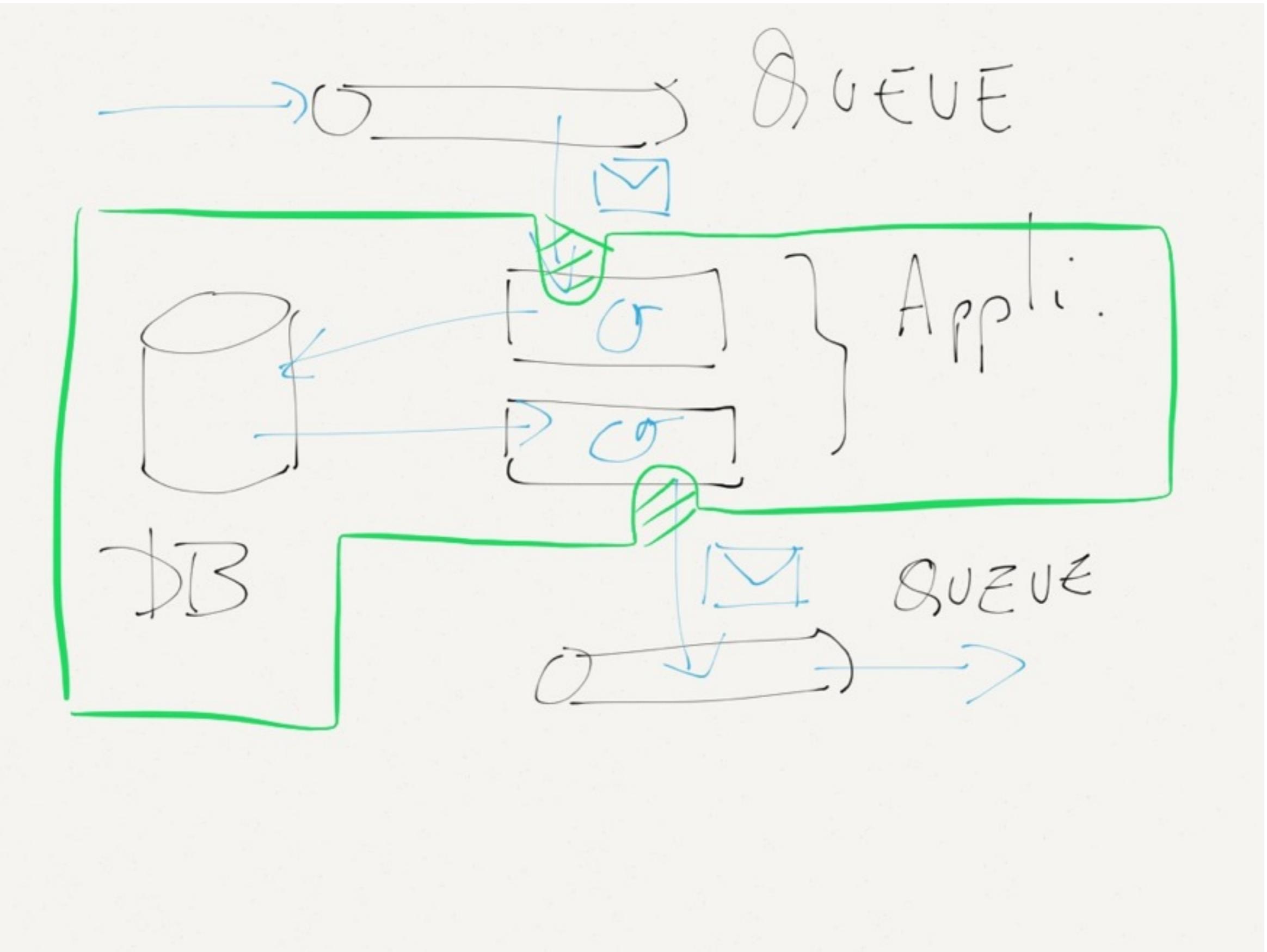
*End-to-end
System tests*

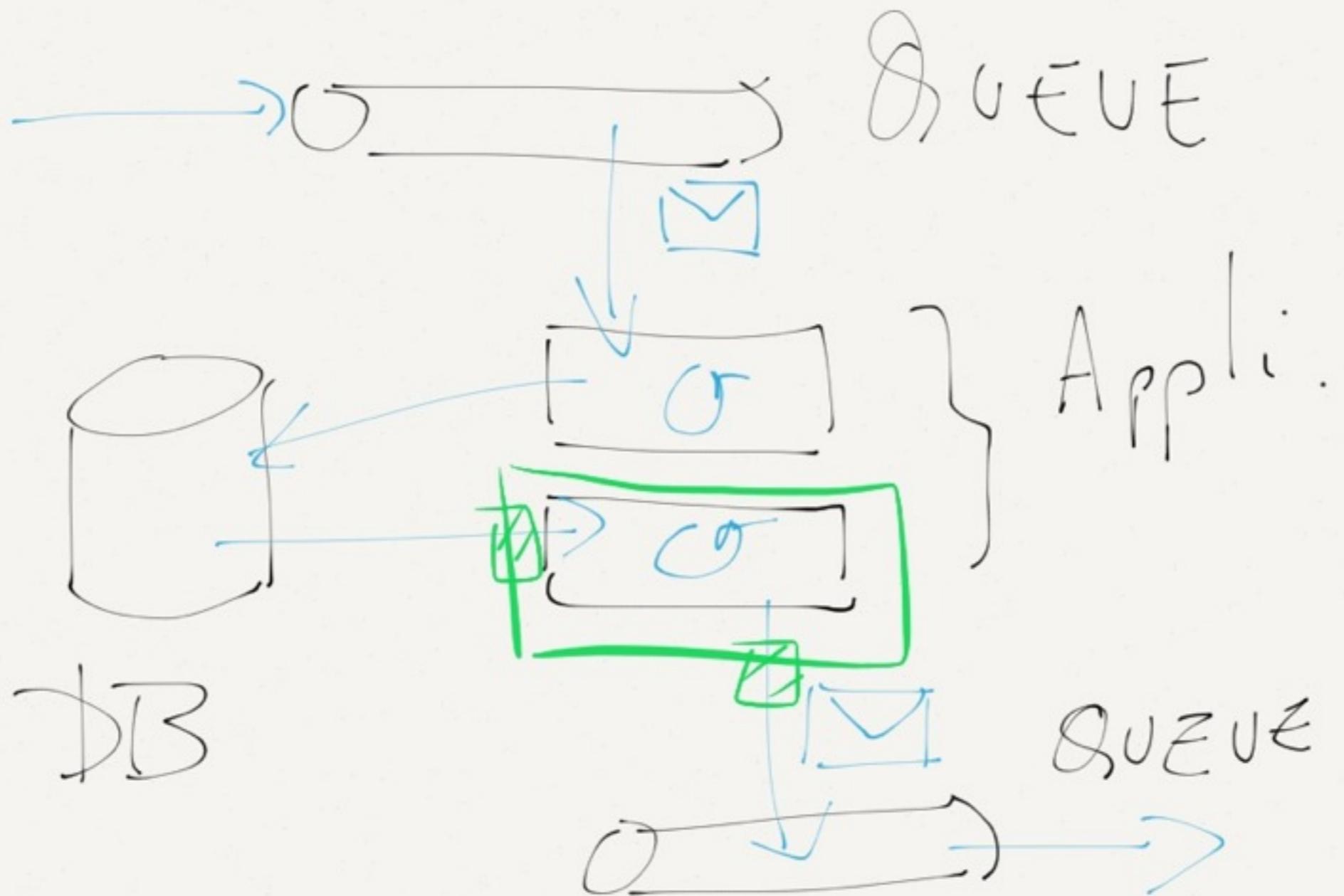
*Tests that verify
integrated components
or subsystems*

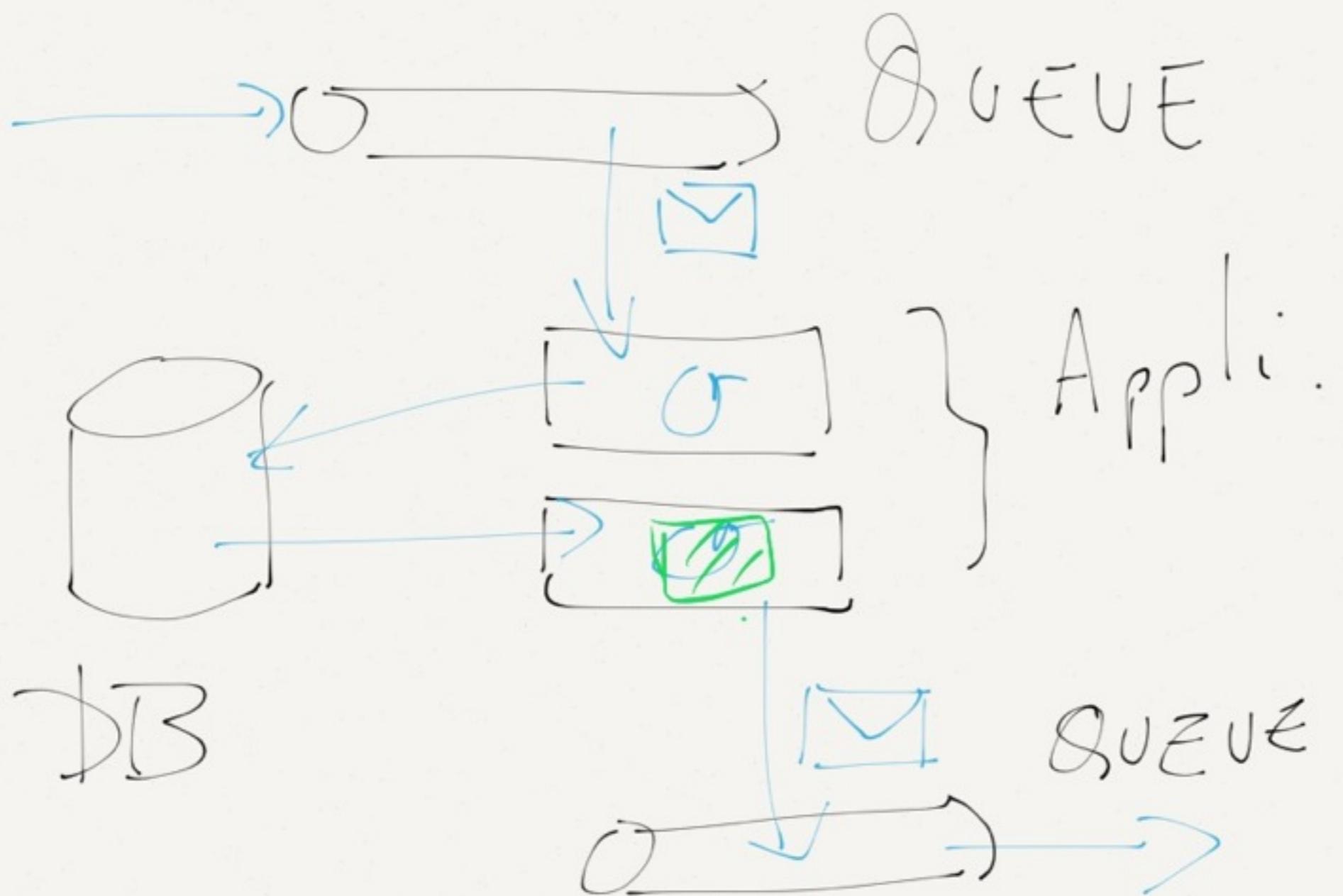
Tests that verify components in isolation









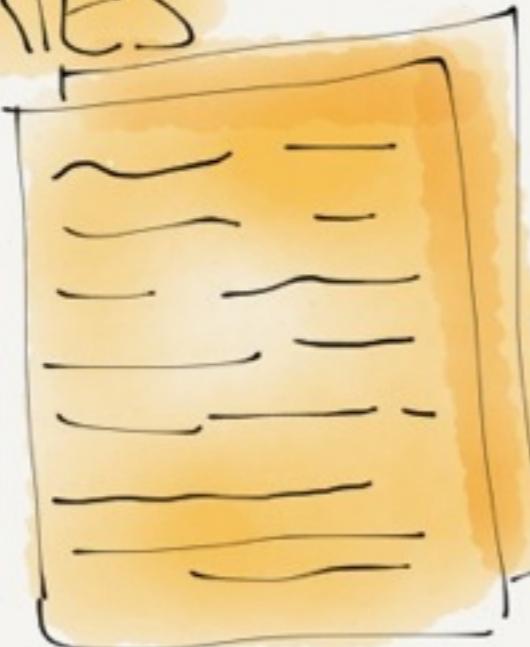


STEPS

— O —

STEP BY STEP

STORIES



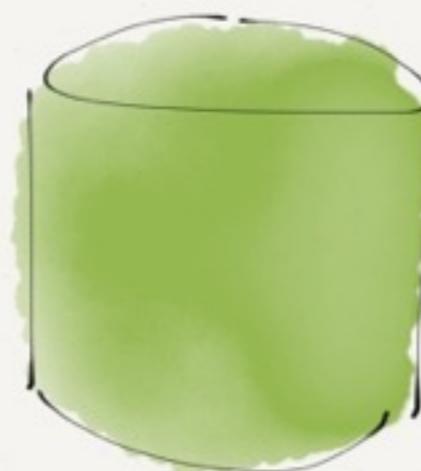
CODE

01110000
1110010
1000111
010...-

UP-TO-DATE

LIVING

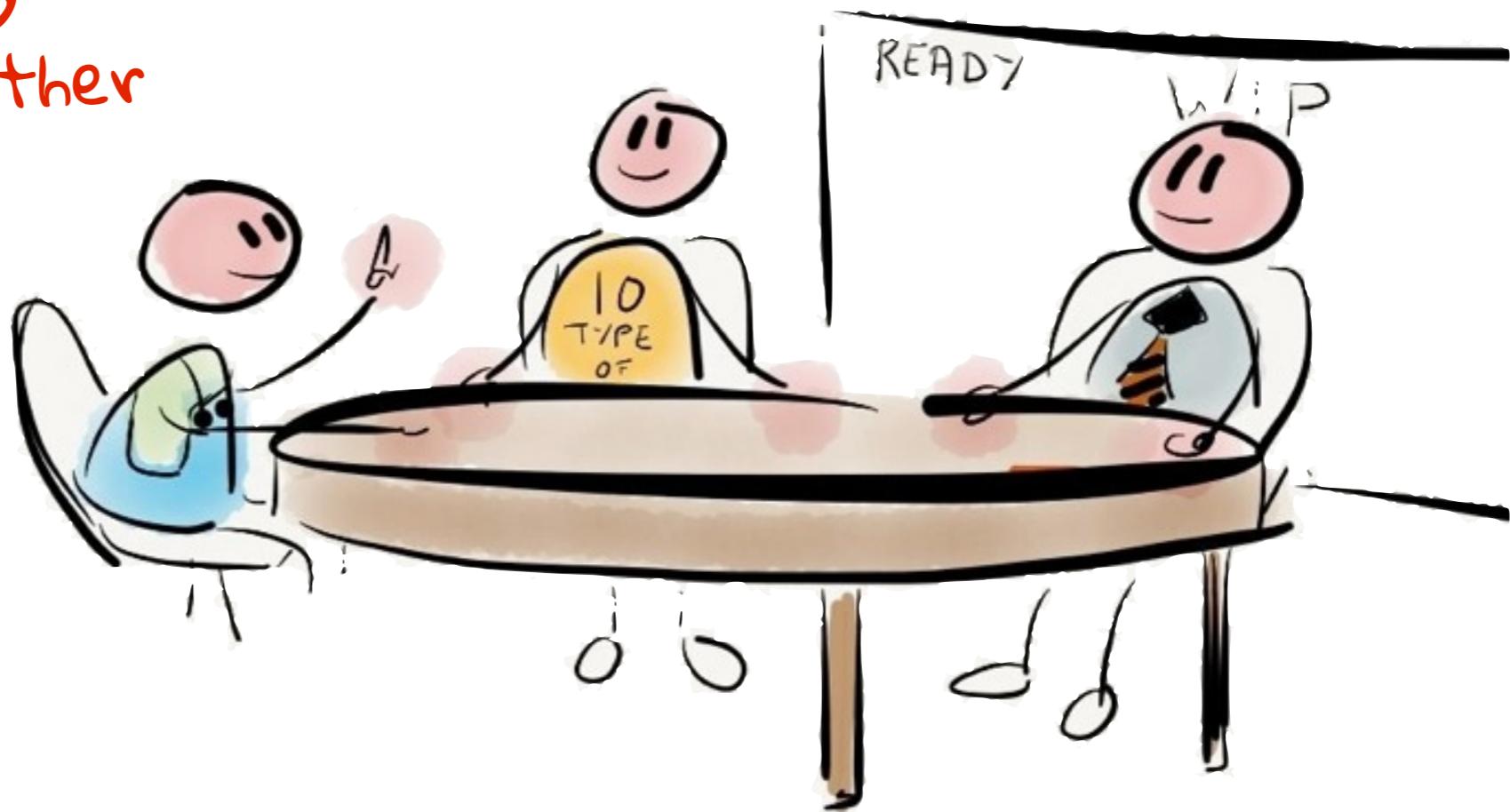
DOCUMENTATION



+ CI

SCM

Discuss
Together



Discuss
Together Share



Discuss
Together

Share

Clarify



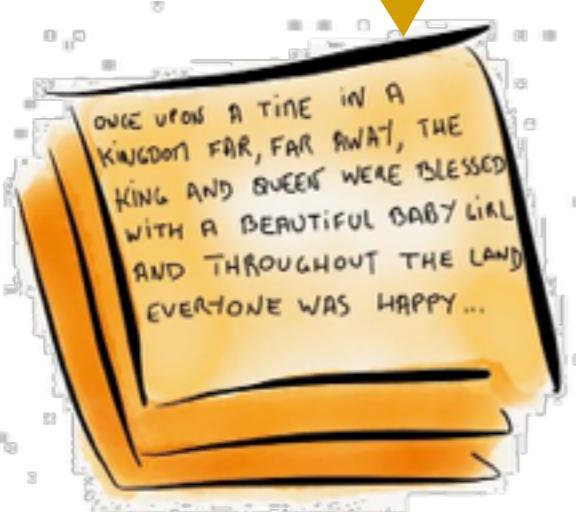
Examples
Scenario



Discuss
Together

Share

Clarify



Examples
Scenario



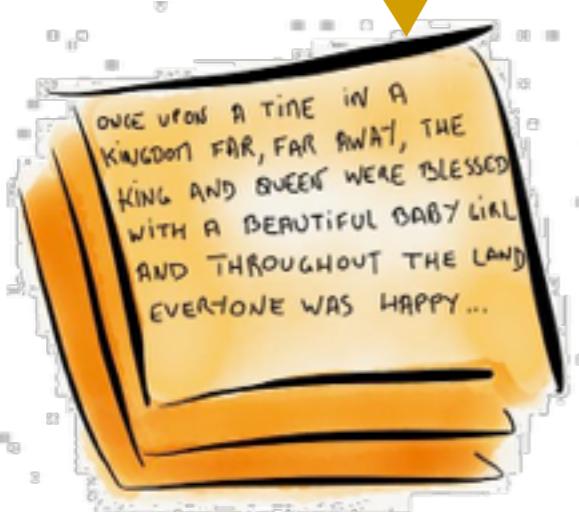
Requirements

Elaborate

Discuss
Together

Share

Clarify



Examples
Scenario

Can become

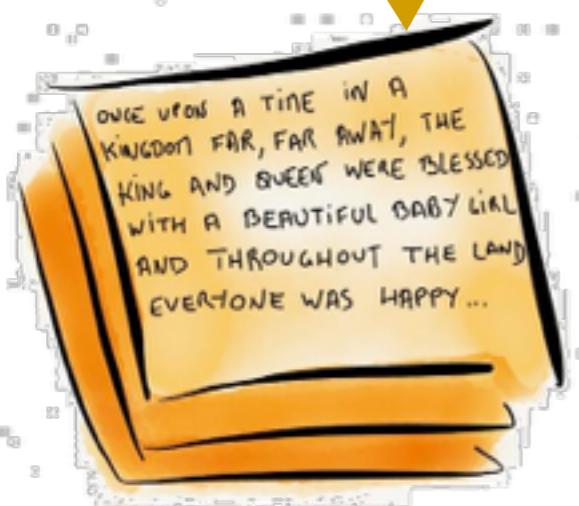
Requirements
Elaborate
Verify
Executable
Automation



Discuss
Together

Share

clarify



Examples
Scenario

Can become

Requirements

Elaborate

Executable
Automation

Verify

stand for

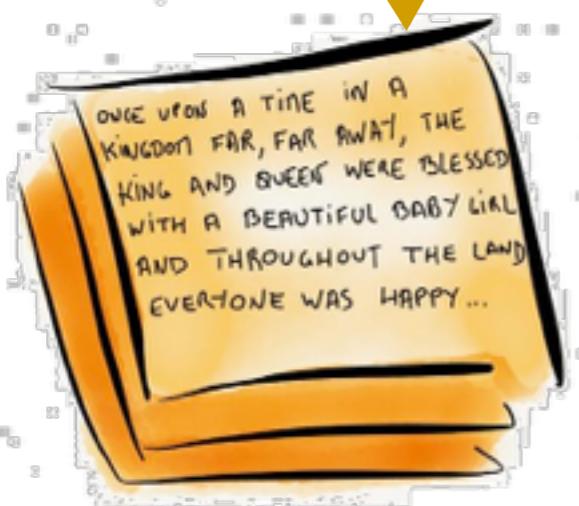
Living
Documentation



Discuss
Together

Share

clarify



Examples
Scenario

Can become

Requirements

Elaborate

Executable
Automation

Verify

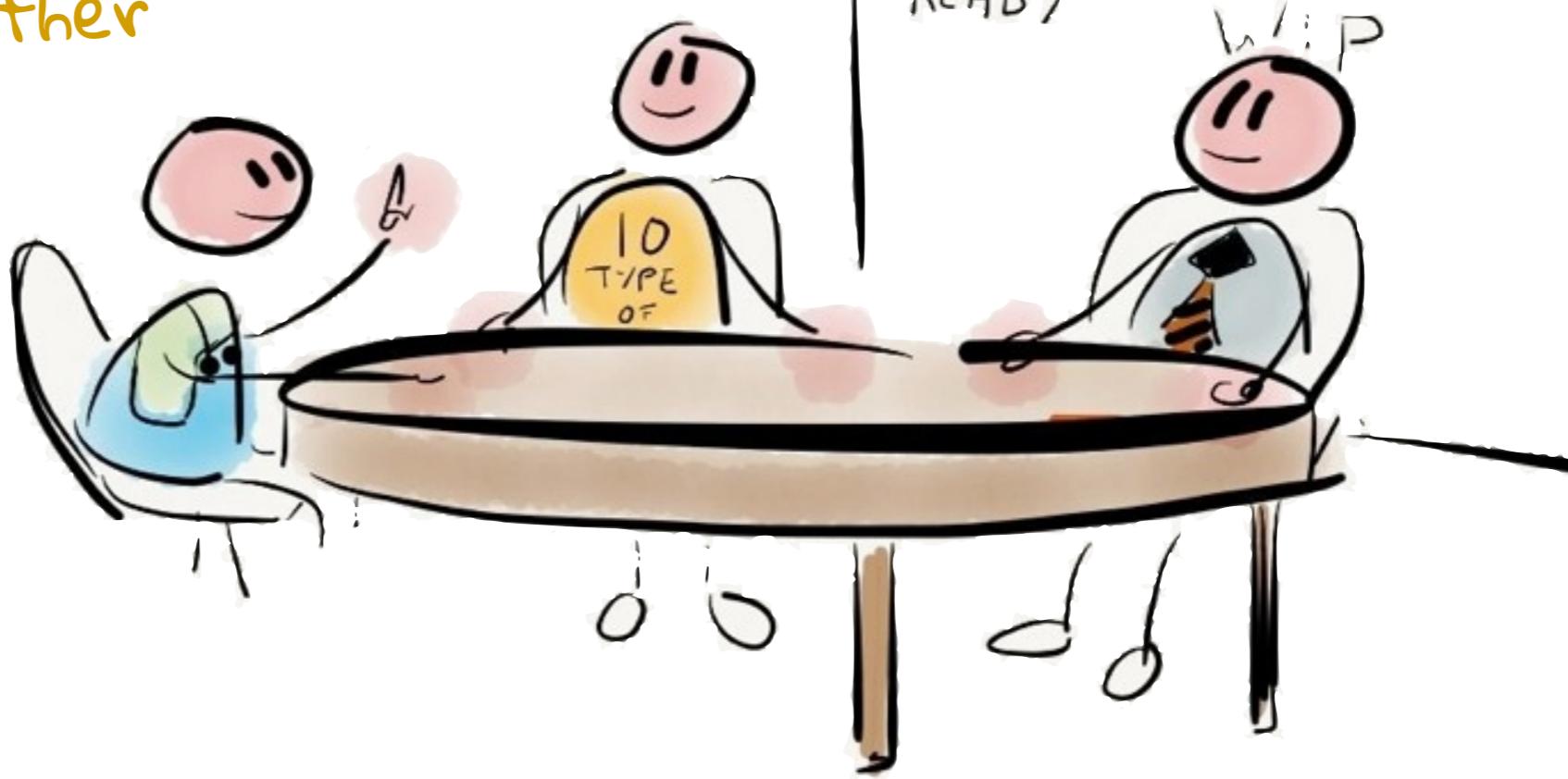
stand for

Living

Documentation

Non Regression Tests

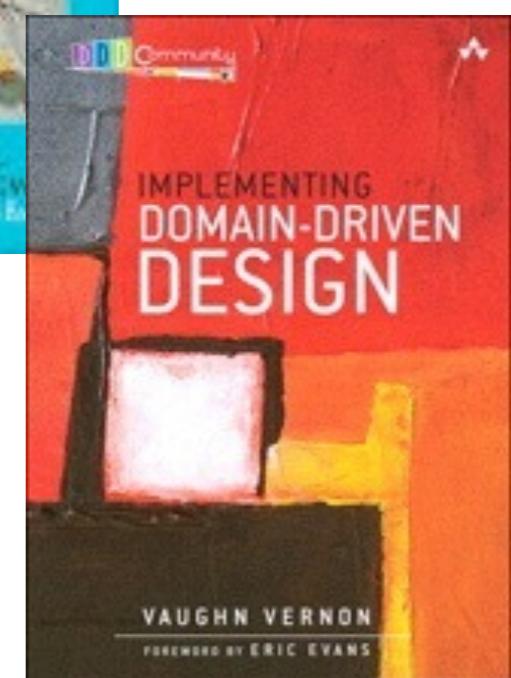
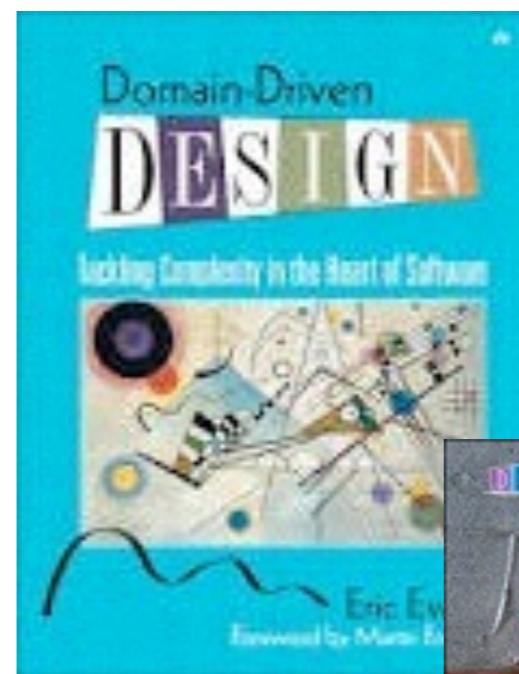
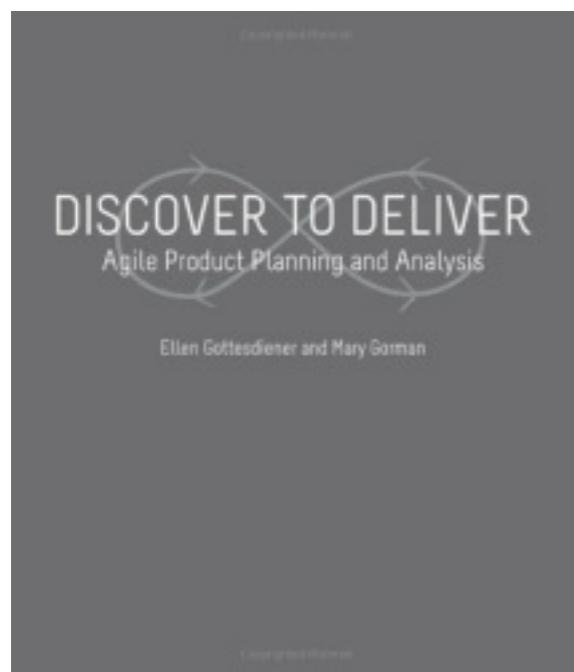
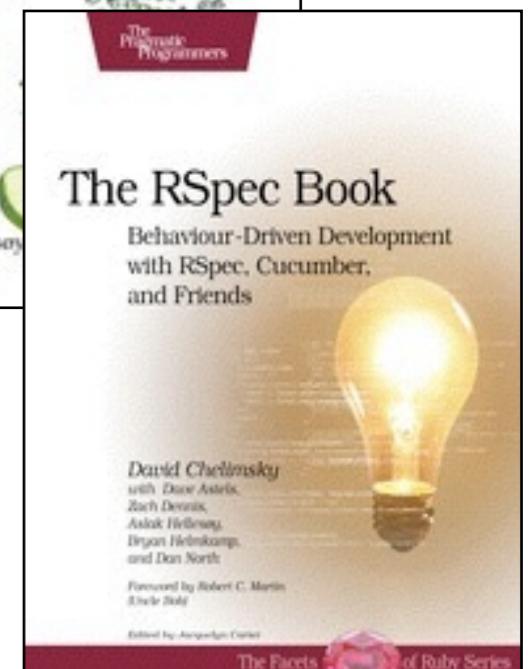
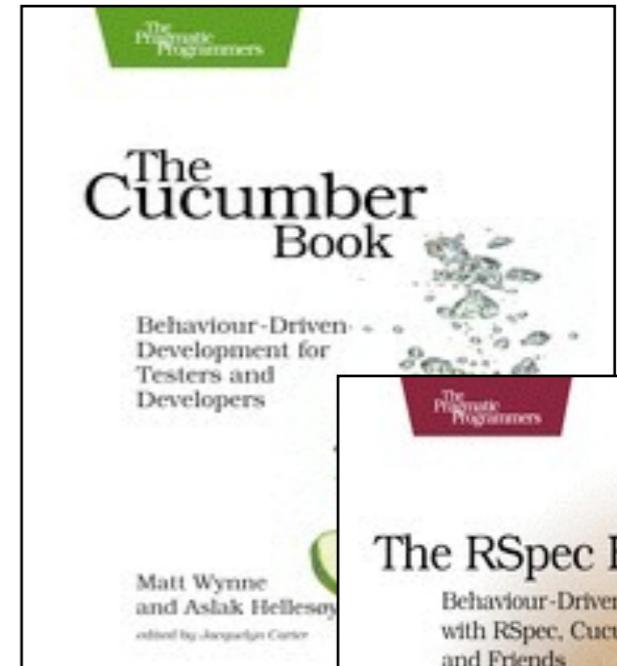
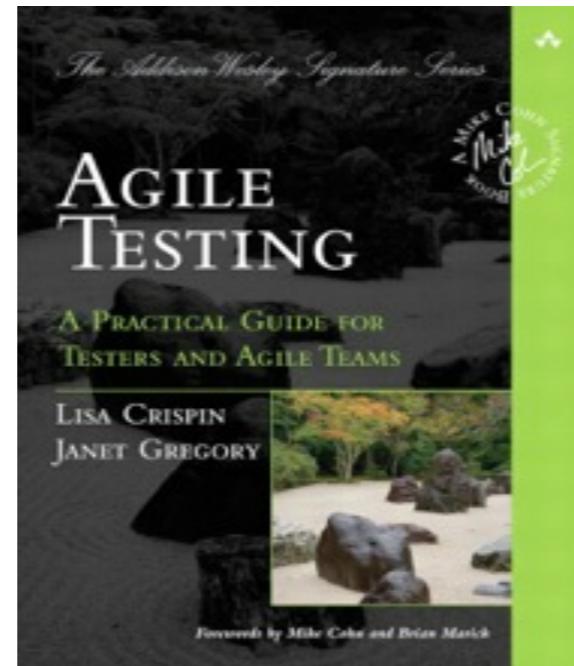
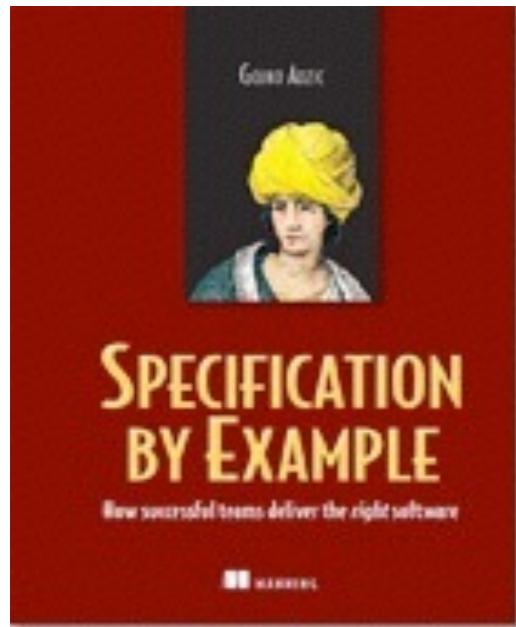
Become



Books

— o —

To Go FURTHER



THE Point

— O —
IF ONE THING MUST REMAIN

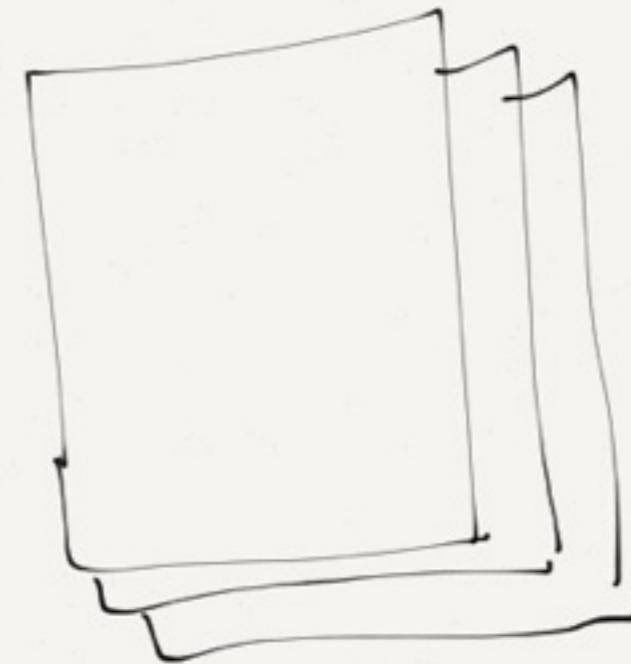
BDD = SHARED UNDERSTANDING

by DISCUSSING EXAMPLES

BDD = SHARED UNDERSTANDING

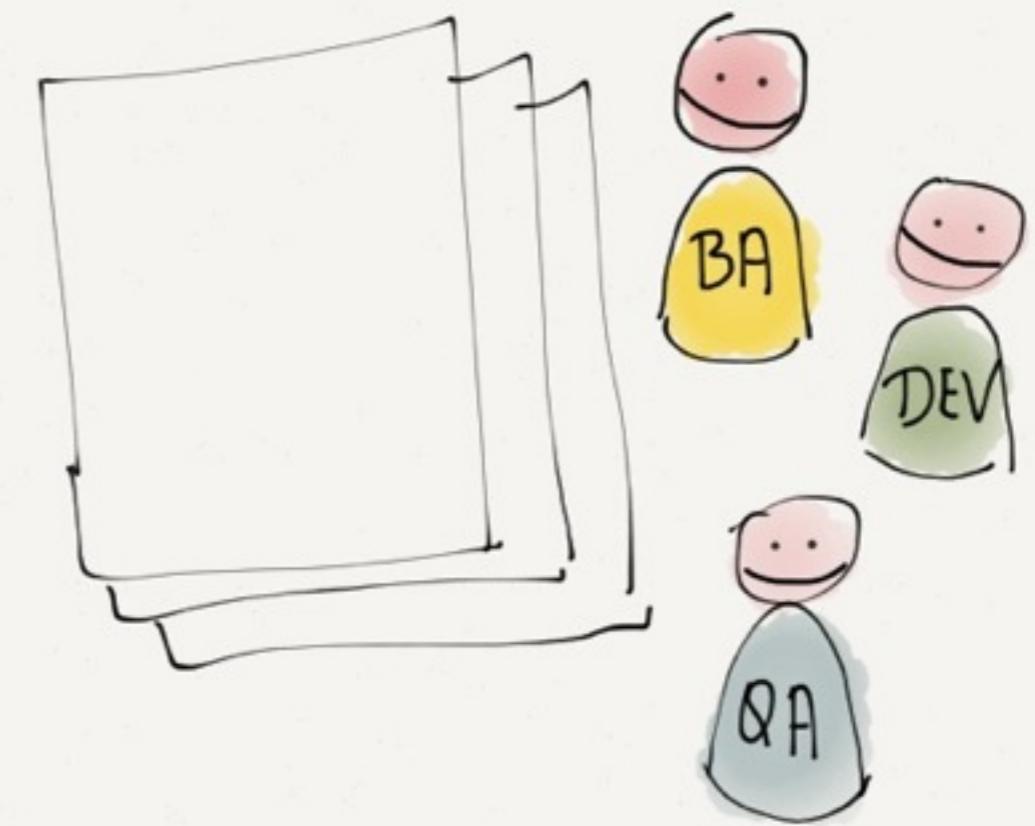
by DISCUSSING EXAMPLES

SCENARIO

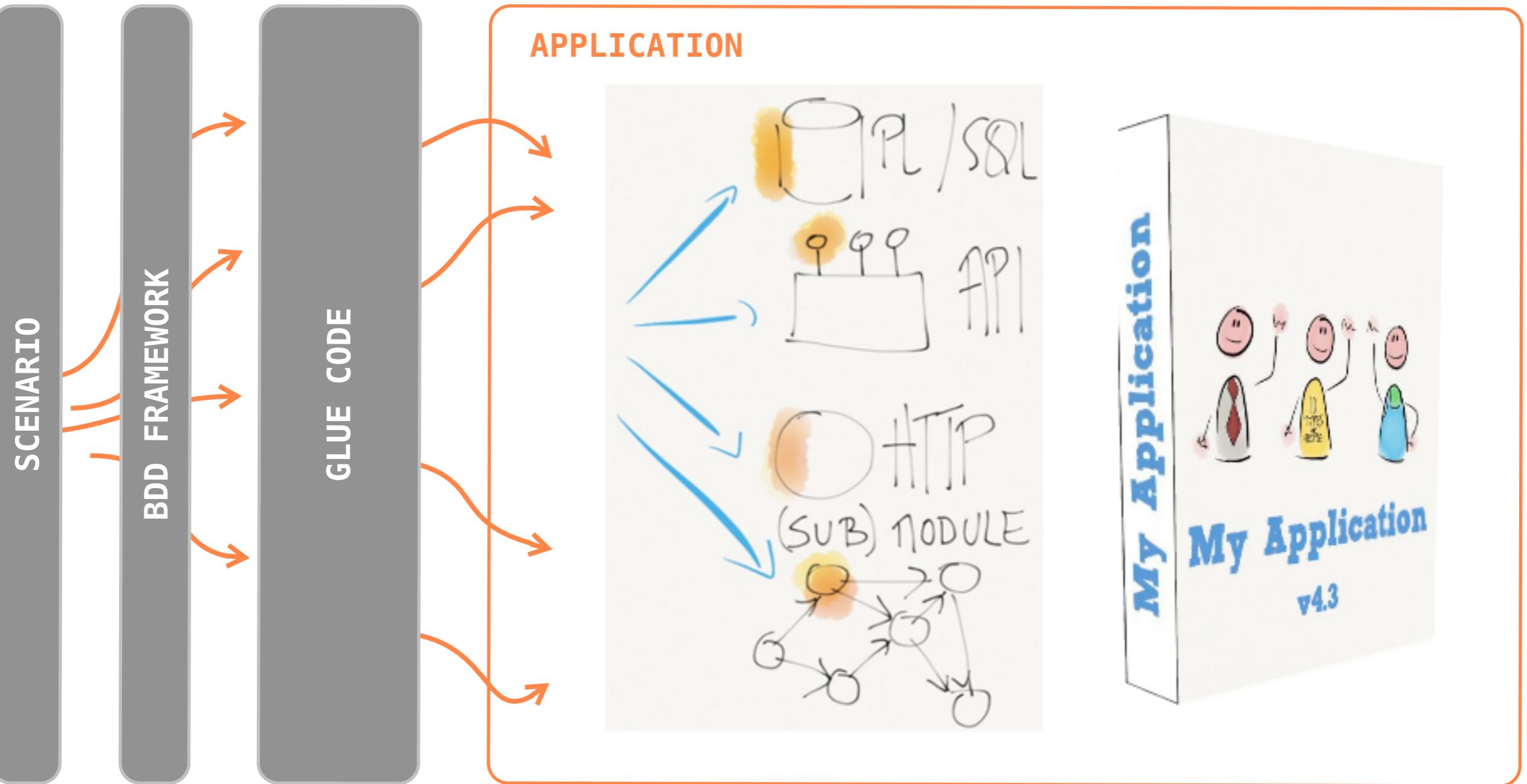


BDD = SHARED UNDERSTANDING
by DISCUSSING EXAMPLES

SCENARIO
THREE AMIGOS







Stakeholder

Stakeholders
define
objectives

Functional
and Technical
Requirements
are defined

Business
Requirements
are defined

Domain Experts

Developers
design and
interpret
specification
into code

Testers
(Quality Assurance)
write requirements
test plan

Testers

Application
is tested

Application
is deployed in
Production

Developers
write
implementation
tests

Developers

Users
use the
Application

At Least "6" Sources of Errors among "4" different Roles

