Carnegie Mellon University

Office of Admission Carnegie Mellon University 5000 Forbes Avenue Pittsburgh, Pennsylvania, 15213 Tel: 412-268-2082 Fax: 412-268-7838

January 29, 2022

Aron E. Frishberg 18 Montrose Rd Scarsdale, NY 10583

Dear Aron,

Thank you for the opportunity to consider your application for admission with the first-year class entering in Fall 2022. Our admission committee has carefully reviewed your application and supporting credentials and despite your fine record and accomplishments, we are unable to offer you a place in the Tepper School of Business.

Please do not consider this to be a reflection of your talent and ability but rather an indication of the overwhelmingly large applicant pool and our inability to offer admission to every strong applicant. We are disappointed we could not accept more of the outstanding candidates who applied to Carnegie Mellon this year. We hope you understand the difficulty in selecting such a small number from the many talented applicants in this year's applicant pool.

We appreciate your interest in Carnegie Mellon and the time and effort involved in submitting your application. If our Office of Admission can be of any further assistance, please feel free to write or call. Our admission staff will be happy to help you with your college plans. We wish you every success in your future educational endeavors.

Sincerely,

Gregory A. Edleman Director of Admission

GE:rd