

## Supply Chain Optimization & Performance Report

### 1. Technical Data Architecture Report

This section outlines the underlying data model used to generate the insights within this report. The analysis is built upon a robust **Star Schema architecture** centered around a primary sales fact table.

#### 1.1 Data Model Structure

- **Fact Table (FactSales):** The central transactional table containing granular sales records. It houses foreign keys connecting to all dimensions and includes core metrics such as Order Date, Location, and Availability.
- **Dimension Tables:** Seven distinct dimension tables provide the descriptive context for filtering and grouping:
  - **DimDate:** Enables time-intelligence analysis with fields for Year, Quarter, Month, Weeknum, and Weekday.
  - **DimCustomer:** Contains customer demographic data (Adult, Teen, Senior) for segmentation.
  - **DimManufacturing:** Tracks inspection outcomes (Pass, Fail, Rework).
  - **DimShipping:** Stores shipping carrier details (FedEx, DHL, USPS, etc.).
  - **DimProduct:** Categorizes items into types (Electronics, Clothing, Sports, etc.).
  - **DimSuppliers:** Identifies vendor entities (Global Supplies Inc., SupplyHub, etc.).
  - **DimLocations:** Provides geographic context (China, USA, Germany, India, Egypt).
- **Calculations (Measures):** A dedicated table housing calculated measures, specifically the Defect Rate logic, ensuring consistent metric definitions across all dashboard views.

#### 1.2 Relationships & Integrity

The model utilizes **One-to-Many (1:\*) relationships** flowing from Dimension tables to the FactSales table. This structure ensures accurate filtering context and optimized query performance for the aggregations presented below.

### 2. Executive Summary

This report details the operational performance of the supply chain network for the fiscal period. The organization generated **\$2.05 billion** in revenue across **30,000 orders**. While top-line metrics indicate strong market demand, operational inefficiencies are eroding net margins.

The critical findings are:

- **Quality Control Crisis:** The aggregate defect rate is **17.28%**, significantly above industry standards, though recent trends show improvement.

- **Supplier Disparity:** A gap of over **11 percentage points** exists between our best and worst suppliers regarding defect rates.
- **Logistics Inefficiency:** The current shipping strategy allocates volume equally across carriers regardless of cost or speed, leading to unnecessary expenditure on premium carriers for standard shipments.

3. High-Level KPIs & Operational Health

Metric	Value	Status	Analysis
Total Revenue	\$2.05 Billion	Healthy	Strong demand across all 5 key markets (China, USA, Egypt, India, Germany).
Total Orders	30,000	Stable	Volume is evenly distributed across product lines.
Defect Rate	17.28%	Critical	Primary driver of wasted COGS and returns.
Avg. Lead Time	10.75 Days	Warning	Driven higher by underperforming suppliers (Global Supplies Inc.).

4. Detailed Analysis

4.1 Supplier Performance Assessment

The analysis reveals significant variance in vendor performance. We are currently adhering to a diversified procurement strategy that is failing to reward high performance.

- **Underperformer: Global Supplies Inc.** is currently our greatest liability. They hold the highest defect rate (**21.03%**) and the longest average lead time (**10.82 days**).
- **Top Performer: Prime Distributors** has demonstrated superior quality control with a defect rate of only **9.93%** and competitive lead times.
- **Impact:** Continuing to allocate equal volume to Global Supplies Inc. effectively penalizes the supply chain with slower deliveries and double the defect rate of our best option.

## 4.2 Manufacturing & Quality Control

The quality control data presents a mixed picture of historical challenges versus recent improvements.

- **Trend:** The defect rate peaked in January at **18.55%** but has seen a consistent downward trajectory, reaching a low of **15.62%** in October. This confirms that Q3 quality interventions are yielding results.
- **Category Risk: Electronics** (17.55%) and **Clothing** (17.54%) have the highest failure rates. Given the high unit cost of Electronics, this sector accounts for the disproportionate share of financial loss due to defects.
- **Inspection Yield:**
  - **Passed:** 82.72%
  - **Failed (Scrap):** 10.23%
  - **Recheck Required:** 7.05% (Indicates process instability).

## 4.3 Logistics & Shipping Costs

The current logistics model uses a "peanut butter" allocation strategy, assigning approximately 6,000 orders to every carrier regardless of their cost-to-value ratio.

- **Cost Drivers:**
  - **FedEx:** Most expensive carrier (\$0.51M) with good speed (4.45 days).
  - **DHL:** Optimal balance. Fastest carrier (4.33 days) with moderate costs (\$0.42M).
  - **USPS:** Most economical (\$0.25M) but slowest (4.88 days).
- **Inefficiency:** We are currently utilizing FedEx for non-urgent shipments where USPS would suffice, incurring roughly double the necessary shipping cost per order for those instances.
- **Regional Costs:** Shipping to China (\$474k) and India (\$411k) represents the highest logistics expenditures.

## 4.4 Customer Demographics & Sales

- **Demographic Split:**
  - **Adults:** Primary buyers for Electronics and Home goods.
  - **Teens:** Primary buyers for Clothing and Sports equipment.
- **Geographic Consistency:** Consumer behavior is remarkably homogeneous. The ratio of Adult/Teen/Senior buyers is nearly identical in all five operating countries, suggesting that global marketing strategies can be standardized without localizing for demographic shifts.

## 5. Strategic Recommendations

Based on the data, the following strategic actions are recommended for immediate implementation:

### Phase 1: Supplier Consolidation (Immediate)

- **Action:** Reduce order allocation to **Global Supplies Inc.** by 25%.
- **Action:** Shift this volume to **Prime Distributors** and **SupplyHub**.
- **Expected Outcome:** This shift alone should reduce the aggregate defect rate by approximately 1.5% - 2% without any internal process changes.

### Phase 2: Logistics Tiering (Q4 Implementation)

- **Action:** Implement a dual-tier shipping logic.
  - *Tier 1 (Express):* Route to **DHL** (Fastest & Cheaper than FedEx).
  - *Tier 2 (Standard):* Route to **USPS** (Lowest Cost).
- **Action:** Limit FedEx usage to overflow capacity only.
- **Expected Outcome:** Estimated savings of **15-20% on total shipping costs** (approx. \$300k - \$400k annualized savings).

### Phase 3: High-Value Quality Focus (Ongoing)

- **Action:** Deploy specialized QA teams to the **Electronics** manufacturing line.
- **Rationale:** A 1% reduction in Electronics defects saves significantly more capital than a 1% reduction in Toys or Sports equipment due to the higher Cost of Goods Sold (COGS).

## 6. Conclusion

While the company's revenue and volume metrics are robust, the bottom line is being suppressed by vendor inefficiencies and an unoptimized logistics strategy. By moving from an "equal allocation" model to a "performance-based" model for both Suppliers and Shipping Carriers, the company can significantly improve margins and reduce operational risk in the coming fiscal year.