

THE BIG PICTURE

The Statement of Cash Flows indicates the sources and uses of cash by a business during a period of time.

There are three sources and uses of cash for any company:

- > **Cash from operations:** Cash the company generated from its core business.
- Cash from investing: The change in cash position resulting from investments in financial instruments and from purchases and sales of capital assets such as plant and equipment.
- > **Cash from financing:** The change in cash position from issuing cash dividends, borrowing or paying down loans, or selling and buying back stock.

BASIC EQUATION	Cash From Operations ± Cash From Investing ± Cash From Financing Net Increase or Decrease in Cash and Cash Equivalents
INDICATES	Cash In and Cash Out (Sources and Uses of Cash)
KEY MEASURES	 Net Cash Provided (or Used) by Operating Activities Net Cash Provided (or Used) by Investing Activities Net Cash Provided (or Used) by Financing Activities Net Change in Cash and Cash Equivalents



For more information, refer to page 154 in *Seeing the Big Picture*.

AUSTIN'S CYCLE SHOP CONSOLIDATED STATEMENT OF CASH FLOWS

(In thousands, except per-share amounts)				
For the year ended December 31	2014	2013	2012	
Cash flows from operating activities: Net Income	\$1,087	\$851	\$687	
Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and Amortization	486	328	256	
	61 (290) (293) 111 165 179 22 1,528 (1,410) (1,217) (655)	. ,	(389) (1,192)	
NET CASH USED IN INVESTING ACTIVITIES ((3,282)	(2,237)	(1,581)	
Cash flows from financing activities Issuance of common stock Common stock repurchases	1,801	489	420	
Increase (payment) in long-term debt	200	(10)	0	
NET CASH PROVIDED BY FINANCING ACTIVITIES	2,001	479	420	
Net increase in cash and equivalents Cash and equivalents, beginning of year		274 306	100 206	
CASH AND CASH EQUIVALENTS, END OF YEAR	\$827	\$580	\$306	