

Outline

- Quality assurance
- Static testing
- Reviews







QA vs. QC

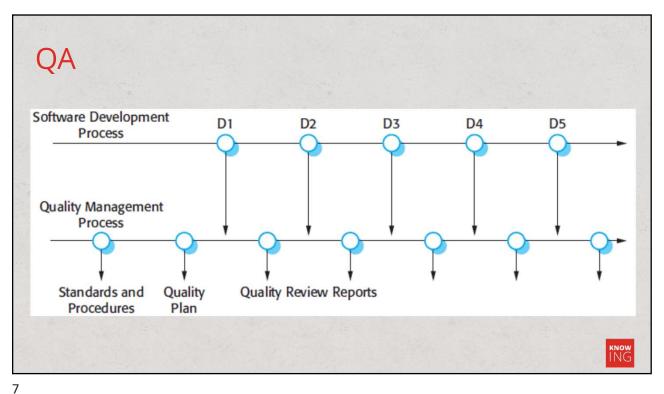
- Quality assurance: process oriented
 - Make sure you are doing the right thing, the right way
 - Defect prevention
 - Process checklists, project audits and methodology and standards development
- Quality control: product oriented
 - Make sure the results of what you've done are what you expected
 - Defect identification
 - Inspection, deliverable peer reviews and the testing process



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- Processes and standards leading to high-quality products
- Introduction of quality processes into manufacturing
- Verification and validation
- Processes of checking that quality procedures have been properly applied





- QA team should be independent from development team
 - Objective view
 - Not influenced by development issues
- QA team should have organization-wide responsibility



QA

- Quality plan
 - Product introduction
 - Product plans
 - Process description
 - Quality goals
 - Risks and risk management



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- Can software quality be achieved through prescriptive processes based around organization standards and associated quality procedures?
 - Embody good software engineering practice
 - Quality culture



QA

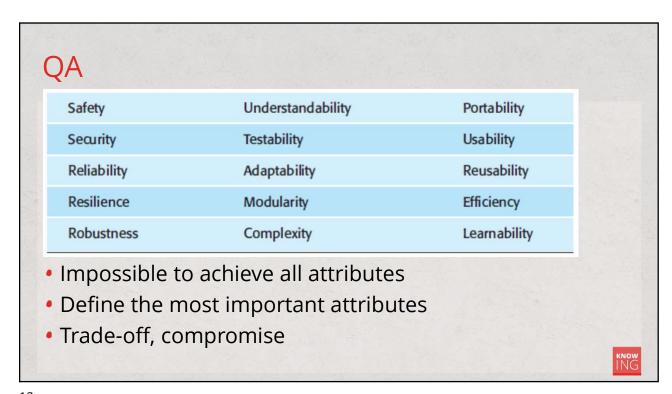
- Different from QA in traditional manufacturing
 - Lack of complete and unambiguous specifications
 - Compromise among different stakeholders
 - Immeasurable quality characteristics
- Subjective process
 - How to judge "acceptable"

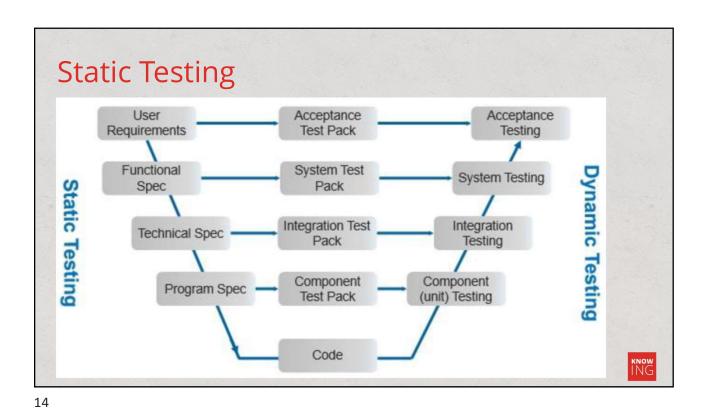


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- Have programming and documentation standards been followed in the development process?
- Has the software been properly tested?
- Is the software sufficiently dependable to be put into use?
- Is the performance of the software acceptable for normal use?
- Is the software usable?
- Is the software well structured and understandable?







Static Testing - Concept & Types

- Testing of a component or system at specification or implementation level without execution of that software
 - Reviews: Manual examination
 - Static analysis: Automated analysis



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Static Testing – Work Products

- Specifications
- User stories
- Architecture
- Code
- Testware
- User guides
- Web pages
- Project plans
- Models



Static testing - Benefits

- Early defect detection & correction
- Identify defects not easily found by dynamic testing
- Prevent design or code defects by identifying requirements issues
- Increase development productivity
- Reduced development time and costs
- Testing times and cost reductions
- Reduce total cost of quality cover software's lifetime
- Improved communication within team



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Static Testing – Typical Defects

- Requirements defects
- Design defects
- Coding defects
- Deviations from standards
- Incorrect interface specifications
- Security vulnerabilities
- Problems with test coverage
- Insufficient maintainability



Reviews and Inspections

- QA activities checking quality of product delivery
 - Examining the software, documentation, records
 - Used alongside testing as part of V&V
- Purpose: improve software quality
 - Not to assess the performance of development team



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Reviews

- A group of people examine the software and associated documentation
 - Potential problems
 - Non-conformance with standards
- Informed judgments about quality level
 - Planning decision, resource allocation



Review

- A type of static testing:
 - An evaluation of software elements or project status to ascertain discrepancies from planned results and to recommend improvement (IEEE 1028 Standard for Software Reviews)
- Objective: Not just to find defects, but also, to find defects earlier in the life cycle and to remove the causes from the process.



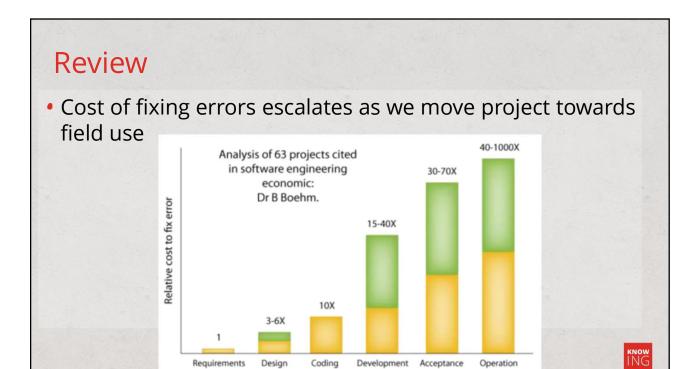
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Review

- Early defects are often the most important
 - Defects have the characteristic to multiply themselves topdown;
 - Cost of rework rises exponentially.

60% of the defects have already been made before coding/implementation has started.





Development

Acceptance

Requirements

Design

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Reviews Based on documents - Specifications - Designs - Code - Process models - Test plans - Configuration management - Process standards - User manuals

Reviews

- Consistency and completeness
- Conformance to standards
- Problems and omissions

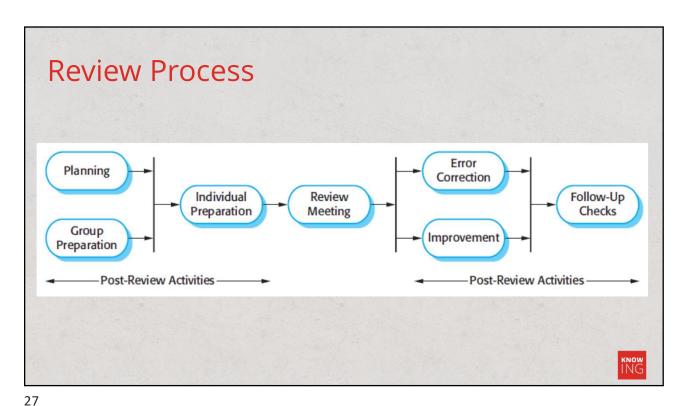


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Review Process

- Pre-review activities
 - Planning
 - Group preparation
 - Individual preparation
- Review meeting
- Post-review activities
 - Error correction
 - Improvement
 - Follow-up checks





Review Process

- Review team
 - Core of three to four principal reviewers
 - Senior designer: significant technical decisions
 - Invite other project members
 - Circulate the document
 - Ask for written comments
 - Project manager



Review Process

- Development team
 - Colocated and available
 - Document editing tools
 - Annotation
 - Visible comments



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Review Process

- In agile: informal review
- Scrum: review meeting every iteration
- In XP: code reviewed constantly
- Not standards-driven
- Detailed quality management procedures slow down the pace of development



Review Process

- Reviews vary from informal to formal
- The formality of a review process is related to a variety of factors
- The focus of a review depends on its objectives



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Work Product Review Process

- Planning
- Initiate Review
- Individual Review
- Issue Communication and Analysis
- Fixing and Reporting



Planning

- Defining the scope (e.g. purpose, what document, etc.)
- Estimating effort and timeframe
- Identifying review characteristics such as the review type
- Selecting the people to participate in the review and allocating roles
- Defining the entry and exit criteria for more formal review types (e.g. inspections)
- Checking that entry criteria are met (for more formal review types)



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Initiate Review

- Distributing the work product and other material (e.g. checklists)
- Explaining the scope, objectives, process, roles, and work products to the participants
- Answering any questions that participants may have about the review



Individual Review

- Also known as individual preparation
- Reviewing all or part of the work product
- Noting potential defects, recommendations, and questions



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Issue Communication & Analysis

- Communicating identified potential defects (e.g. in a review meeting)
- Analysing potential defects, assigning ownership and status to them
- Evaluating and documenting quality characteristics
- Evaluating the review findings against the exit criteria to make a review decision

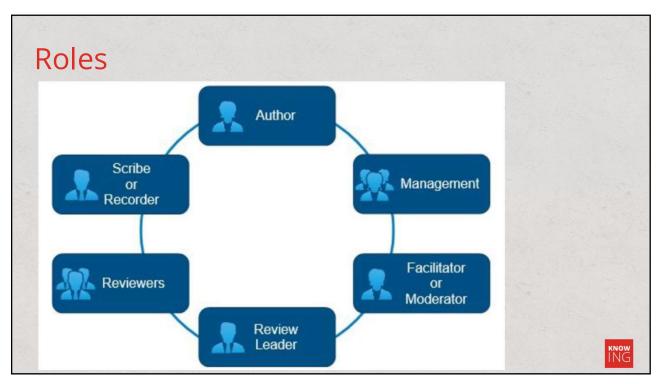


Fixing & Reporting

- Creating defect reports from those findings that require changes
- Fixing defects found in the work product reviewed
- Communicating defects to the appropriate person or team
- Recording updated status of defects (in formal reviews), potentially including the agreement of the comment originator
- Gathering metrics (for more formal review types)
- Checking that exit criteria are met (for more formal review types)
- Accepting the work product when the exit criteria are reached



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Purpose of Reviews

- One the main objectives is to uncover defects
- All review types can aid in defect detection
- Selected review type should be based on the needs of the:
 - Project
 - Available resources
 - Product types and risks
 - Business domain
 - Company culture



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Types of Review

- Informal review
- Walkthrough
- Technical review
- Inspection



Informal Review

- Main characteristics:
 - Not based on a formal process
 - May not involve a review meeting
 - May be performed by a colleague of the author or by more people
 - Results may be documented
 - Varies in usefulness depending on the reviewers
 - Use of checklists is optional
 - Very commonly used in agile development



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Informal Review

- May also be referred to as buddy check, pairing, or pair review
- Main purpose:
 - detecting potential defects



Technical Review

- Main characteristics:
 - Reviewers should be technical peers of the authors, and technical experts in the same or other disciplines
 - Individual preparation before the review meeting is required
 - Review meeting is optional, ideally led by a trained facilitator
 - Scribe is mandatory, ideally not the author
 - Use of checklists is optional
 - Potential defect logs and review reports are typically produced



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Technical Review

- Main purposes:
 - Gaining consensus
 - Detecting potential defects



Walkthrough

- Main characteristics:
 - Individual preparation before the review meeting is optional
 - Review meeting is typically led by the author of the work product
 - Scribe is mandatory
 - Use of checklists is optional
 - May take the form of scenarios, dry runs, or simulations
 - Potential defect logs and review reports may be produced
 - May vary in practices from quite informal to very formal



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Walkthrough

- Main purposes:
 - Detecting potential defects
 - Improving the software product
 - Considering alternative implementations
 - Evaluating conformance to standards and specifications



Inspection

- Main characteristics:
 - Follows a defined process with formal documented outputs
 - Uses clearly defined roles and may also include a dedicated reader
 - Individual preparation before the review meeting is required
 - Reviewers are peers of the author or experts in other relevant disciplines
 - Specified entry and exit criteria are used
 - Scribe is mandatory
 - Review meeting is led a trained facilitator (not the author)
 - Author cannot act as the review leader, reader, or scribe
 - Potential defect logs and review report are produced
 - Metrics are collected and used to improve the entire software development process, including the inspection process



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Inspection

- Main purpose:
 - Detecting potential defects
 - Evaluating quality and building confidence in the work product
 - Preventing future similar defects through author learning and root cause analysis



- "peer review"
 - Team members collaborate to find bugs
 - Complement testing: no program execution
- Team members from different backgrounds
 - Careful line-by-line review
- Look of defects and problems
 - Logical errors
 - Anomalies
- Checklist



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Program Inspections

- Data faults
 - Are all program variables initialized before their values are used?
 - Have all constants been named?
 - Should the upper bound of arrays be equal to the size of the array or (Size-1)?
 - If character strings are used, is a delimiter explicitly assigned?
 - Is there any possibility of buffer overflow?



- Control faults
 - For each conditional statement, is the condition correct?
 - Is each loop certain to terminate?
 - Are compound statements correctly bracketed?
 - In case statements, are all possible cases accounted for?
 - If a break is required after each case in case statements, has it been included?



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Program Inspections

- Input/output faults
 - Are all input variables used?
 - Are all output variables assigned a value before they are output?
 - Can unexpected inputs cause corruption?



- Interface faults
 - Do all function and method calls have the correct number of parameters?
 - Do formal and actual parameter types match?
 - Are the parameters in the right order?
 - If components access shared memory, do they have the same model of the shared memory structure?



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Program Inspections

- Storage management faults
 - If a linked structure is modified, have all links been correctly reassigned?
 - If dynamic storage is used, has space been allocated correctly?
 - Is space explicitly deallocated after it is no longer required?
- Exception management faults
 - Have all possible error conditions been taken into account?



- In agile: no formal inspection
- Rely on team members
 - Cooperating to check each other's code
- Informal guidelines
- XP: pair programming



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Use of Review Types

- A software product or related work product may be the subject of more than one review
- If more than one type of review is used, the order may vary
- The types of defects found in a review vary, depending especially on the work product being reviewed



Review Techniques

- Ad hoc
- Checklist-based
- Scenarios and dry-runs
- Role-based
- Perspective-based



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Ad Hoc Technique for Review

- Reviewers provided with little guidance on how to review
- Typically read work product sequentially, raising issues as found
- Commonly used technique needing little preparation
- Highly dependent on skills of reviewer



Checklist-Based Technique for Review

- Detect issues based on checklist
- Checklists distributed at review initiation
- Set of questions based on potential defects
- Derived from experience
- Specific to type of work product
- Maintain regularly to keep relevant
- Systematic coverage of typical defect types
- Also look for defects outside the checklist



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Using Checklists

- A list of questions
- A negative answer identifies an error
- Interpret the rules
- Identify frequently made mistakes
- Must be maintained



Using Checklists

- Example: We review a work product for testability.
- Can we design tests from it? Is it:
 - Clear?
 - Complete?
 - Concise?
 - Unambiguous?
 - Measurable?
- "The software should be very user friendly". X
- "The software must conform to the usability standards stated in the usability standards document". $\sqrt{}$



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Using Checklists

- Does this document conform to your standards and house-style?
- Is this document clear and unambiguous to the intended readership?
- Are all statements consistent with other statements in the same or related documents?



Using Checklists

- Is this document complete? (or has something vital been missed out);
- Have irrelevant topics been left out?
- Are the diagrams and pictures clear and a useful aid in explaining the text?
- Have you checked the references outside the document?
- Test Analyst is more likely to be reviewing requirements, use cases, user stories or user interfaces, rather than code or architecture;
- Checklists will vary for each of these product types.



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Requirements Checklist

- Testability of each requirement
- Acceptance criteria for each requirement
- Availability of a use case calling structure, if applicable
- Unique identification of each requirement/use case/user story
- Versioning of each requirement/use case/user story
- Traceability for each requirement from business/marketing requirements
- Traceability between requirements and use cases



Use Case Checklist

- Is each field and its function defined?
- Is the main path (scenario) clearly defined?
- Are all alternative paths (scenarios) identified, complete with error handling?
- Are the user interface messages defined?
- Is there only one main path (there should be, otherwise there are multiple use cases)?
- Is each path testable?



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User Story Checklist

- Is the story appropriate for the target iteration/sprint?
- Are the acceptance criteria defined and testable?
- Is the functionality clearly defined?
- Are there any dependencies between this story and others?
- Is the story prioritized?
- Does the story contain one item of functionality?



User Interface Checklist

- Is each field and its function defined?
- Are all error messages defined?
- Are all user prompts defined and consistent?
- Is the tab order of the fields defined?
- Are there keyboard alternatives to mouse actions?
- Are there "shortcut" key combinations defined for the user (e.g., cut and paste)?
- Are there dependencies between fields (such as a certain date has to be later than another date)?
- Is there a screen layout?
- Does the screen layout match the specified requirements?
- Is there an indicator for the user that appears when the system is processing?
- Does the screen meet the minimum mouse click requirement (if defined)?



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Adapting Checklists

- Standard checklists can be tailored:
 - Organisation (e.g. company policies standards, conventions);
 - Project (e.g. risks, technical standards);
 - Object under review (e.g. Programming language).
- Checklists promote discussions.
- As a result they may be enhanced.



Scenarios and Dry-Runs for Review

- Provided with structured guidelines on how to read through the work product
- Supports dry runs based on expected usage
- Provides guidelines on how to identify specific defect types
- Reviewers should not be constrained by documented scenarios



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Scenarios

- Scenario is a narrative description of what people do and experience as they try to make use of computer systems and applications
 - Concrete, focused, informal description of a single feature of the system from the viewpoint of a single actor
 - Cannot replace use case
- Use cases can be identified based on scenarios
- Reversely, scenarios can be used when reviewing use cases



Scenarios for review

Use case name	WithdrawCash
Participating actors	Initiated by BankCustomer
	Operated on ATMSystem
	Communicates with BankNetwork
Flow of events	 BankCustomer activates the WithdrawCash function of the ATMSystem.
	ATMSystem displays a prompt to select an account to withdraw from (cheque, savings, or credit).
	3. BankCustomer selects the account they would like to withdraw cash from.
	 ATMSystem prompts for an amount to be withdrawn.
	3. BankCustomer enters the amount they would like to withdraw in the provided field.
	4. ATMSystem communicates with the BankNetwork to validate that the withdraw amount is within the current balance for the selected account. ATMSystem then begins dispensing the money. A prompt message asking to print a receipt is displayed.
	BankCustomer collects the cash dispensed by the ATMSystem and selects whether to print a receipt.
	6. ATMSystem communicates with the BankNetwork to update the balance on the account. ATMSystem displays that the transaction is complete and prints a receipt



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Scenarios for review

- Scenario 1: A customer successfully withdraws cash
 - Review: Scenario covered (Steps 1-6)
- Scenario 2: A customer fails to withdraw cash due to insufficient deposit
 - Review: Scenario not covered (no alternative path when the account does not have enough amount)



Role-Based Technique for Review

- Evaluate the work product from the perspective of different roles
- Roles could be end user types, e.g. experienced or inexperienced
- Roles could be organisation based, e.g. system admin or performance tester



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Perspective-Based Technique for Review

- Review done from perspective of different stakeholders
- Different viewpoints give more in-depth review and test duplication of issues raised
- Reviewers use the work product under review to generate items that would be derived from it
- Checklists are used to guide reviewer
- Most effective technique for reviewing requirements and technical work products



Success Factors for Review

- To have a successful review, the appropriate type of review and the techniques used must be considered
- There are a number of organisational and people-related factors that will affect the outcome of the review



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Organisational Success Factors

- Each review has clear objectives
- Review types applied are suitable to achieve the objectives and are appropriate to the type of work product
- Any review techniques used, are suitable for effective defect identification
- Any checklists used address the main risks and are up to date
- Large documents are written and reviewed in small chunks, so that quality control is exercised by providing authors early and frequent feedback on defects
- Participants have adequate time to prepare
- Reviews are scheduled with adequate notice
- Management supports the review process



People-Related Success Factors

- The right people are involved to meet the review objectives
- Testers are seen as valued reviewers who contribute to the review
- · Participants dedicate adequate time and attention to detail
- Reviews are conducted on small chunks, to ensure concentration
- Defects found are acknowledge, appreciated, and handled objectively
- The meeting is well-managed
- The review is conducted in an atmosphere of trust
- Participants avoid body language and behaviours that might indicate boredom, exasperation, or hostility to other participants
- Adequate training is provided, especially for more formal review types such as inspections
- A culture of learning and process improvement is promoted



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Summary

- Static testing
 - Work products that can be examined by static testing
 - Benefits of static testing
 - Differences between static and dynamic testing
- Review
 - Success factors for reviews
 - Applying review techniques
 - Review types
 - Roles and responsibilities in a formal review
 - Work product review process

References

- Sommerville, I. Software Engineering (Chapter 24)
- International Software Testing Qualifications Board. ISTQB Foundation Level (Core) Syllabus

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Next

- Tutorial
 - Static testing
- Next week
 - Non-functional testing