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AMAZON.COM, INC.
CONSOLIDATED BALANCE SHEETS
(in millions, except per share data)

	<u>December 31, 2022</u>	<u>March 31, 2023</u> (unaudited)
<u>ASSETS</u>		
Current assets:		
Cash and cash equivalents	\$ 53,888	\$ 49,343
Marketable securities	16,138	15,062
Inventories	34,405	34,170
Accounts receivable, net and other	42,360	37,646
Total current assets	<u>146,791</u>	<u>136,221</u>
Property and equipment, net	186,715	190,754
Operating leases	66,123	68,262
Goodwill	20,288	22,749
Other assets	42,758	46,392
Total assets	<u>\$ 462,675</u>	<u>\$ 464,378</u>
<u>LIABILITIES AND STOCKHOLDERS' EQUITY</u>		
Current liabilities:		
Accounts payable	\$ 79,600	\$ 66,907
Accrued expenses and other	62,566	66,382
Unearned revenue	13,227	14,281
Total current liabilities	<u>155,393</u>	<u>147,570</u>
Long-term lease liabilities	72,968	74,267
Long-term debt	67,150	67,084
Other long-term liabilities	21,121	20,931
Commitments and contingencies (Note 4)		
Stockholders' equity:		
Preferred stock (\$0.01 par value; 500 shares authorized; no shares issued or outstanding)	—	—
Common stock (\$0.01 par value; 100,000 shares authorized; 10,757 and 10,773 shares issued; 10,242 and 10,258 shares outstanding)	108	108
Treasury stock, at cost	(7,837)	(7,837)
Additional paid-in capital	75,066	79,863
Accumulated other comprehensive income (loss)	(4,487)	(3,973)
Retained earnings	83,193	86,365
Total stockholders' equity	<u>146,043</u>	<u>154,526</u>
Total liabilities and stockholders' equity	<u>\$ 462,675</u>	<u>\$ 464,378</u>

See accompanying notes to consolidated financial statements.