

### Capital recovery factor:

Commonly used to determine the revenue requirements needed to address the upfront capital costs for projects.

### Annuity:

An annuity is essentially a level stream of *cash flows* for a fixed period of time.

### Capital Costs versus Operating Costs

When only costs are involved, the AE method is sometimes called the **annual equivalent cost (AEC)** method. In this case, revenues must cover two kinds of costs: **operating costs** and **capital costs**. Operating costs are incurred through the operation of physical plant or equipment needed to provide service; examples include items such as labor and raw materials. Capital costs are incurred by purchasing assets to be used in production and service. Normally, capital costs are nonrecurring (i.e., one-time) costs, whereas operating costs recur for as long as an asset is owned.

## Capital Recovery Cost

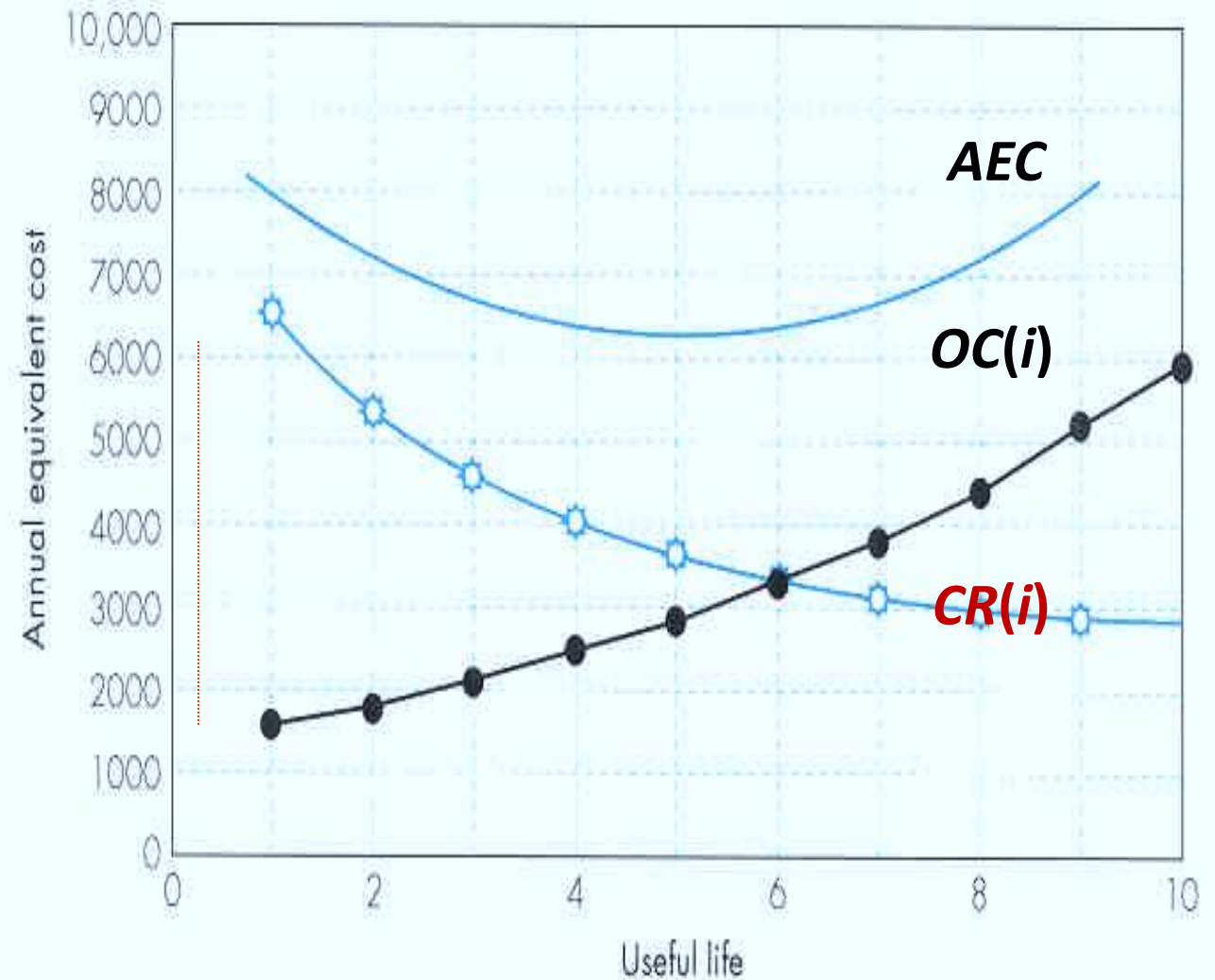
$$CR(i) = I(A/P, i, N) - S_N(A/F, i, N)$$

## Operating Cost

$$OC(i) = \sum_{n=1}^N OC_n(P/F, i, n) (A/P, i, N)$$

**Total Cost: Annual Equivalent Cost**

$$AEC = CR(i) + OC(i)$$



### Capital recovery cost:

The annual payment that will repay the cost of a fixed asset over the useful life of the asset and will provide an economic rate of return on the investment. It is designated  $CR(i)$ .

Two general monetary transactions are associated with the purchase and eventual retirement of a capital asset: its initial cost ( $I$ ) and its salvage value ( $S$ ). Taking into account these sums, we calculate the capital recovery factor as follows:

$$CR(i) = I(A/P, i, N) - S(A/F, i, N).$$

$I$  = Initial cost or Investment and  $S$  = Salvage value

Then we may rewrite  $CR(i)$  as

$$CR(i) = (I - S)(A/P, i, N) + iS$$

$CR(i)$  is the annual cost to the firm of owning the asset.

The owner of a business is considering investing \$55,000 in new equipment. He estimates that the net cash flows will be \$5,000 during the first year, but will increase by \$2,500 per year the next year and each year thereafter. The equipment is estimated to have a 10-year service life and a net salvage value of \$6,000 at that time. The firm's interest rate is 12%.

- (a) Determine the annual capital cost (ownership cost) for the equipment.
- (b) Determine the equivalent annual revenue
- (c) Determine whether this is a wise investment.

Emerson Electronics Company just purchased a soldering machine to be used in its assembly cell for flexible disk drives. The soldering machine costs \$250,000. Because of the specialized function it performs, its useful life is estimated to be five years. It is also estimated that at that time its salvage value will be \$40,000. What is the ownership cost for this investment if the firm's interest rate is 18%?

Sunbelt Corporation, an investment company, is considering building a 50-unit apartment complex in a growing area near Tucson, Arizona. Since the long-term growth potential of the town is excellent, it is believed that the company could average 85% full occupancy for the complex each year. If the following financial data are reasonably accurate estimates, determine the minimum monthly rent that should be charged if a 15% rate of return is desired:

- a. Land investment = \$1,000,000
- b. Building investment = \$2,500,000
- c. Annual upkeep = \$150,000
- d. Property taxes and insurances = 5% of the total investment
- e. Study period = 25 years
- f. Salvage value of the land cost can be recovered in full.

A construction firm is considering establishing an engineering computing center. The center will be equipped with three engineering workstations that cost \$35,000 each, and each has a service life of five years. The expected salvage value of each workstation is \$2,000. The annual operating and maintenance cost would be \$15,000 for each workstation. At a MARR of 15%, determine the equivalent annual cost for operating the engineering center.



You are considering purchasing a dump truck. The truck will cost \$45,000 and have an operating and maintenance cost that starts at \$15,000 the first year and increases by \$2,000 per year. Assume that the salvage value at the end of five years is \$9,000 and interest rate is 12%. What is the equivalent annual cost of owning and operating the truck?

