**E&A Market Observer** — **Qatar (2025-09-01** → **2025-09-24)** E&A Market Observer — Qatar (2025-09-01 → 2025-09-24) Item 1 title: QatarEnergy signs Dukhan Solar Power Plant construction contract with Samsung C&T date: 2025-09-16 category: Projects/Tenders relevance: 5 entities: QatarEnergy; Samsung C&T (E&C); Dukhan (80 km W of Doha); KAHRAMAA (grid); GCCIA (contextual grid integration) bullets: EPC contract signed with Samsung C&T for the 2 GW Dukhan solar PV project; Phase 1 (1 GW) targeted by end-2028; full 2 GW by mid-2029, doubling Qatar's current solar capacity. Renewables Now +2 pv magazine International +2 Location: Dukhan area ~80 km west of Doha; contract signing took place in Doha with state/company officials. pv magazine International +1 Grid tie-in: Earlier (Jul 2025) KAHRAMAA invited bids for a new 400/220/132 kV substation and upgrades specifically for the 2 GW Dukhan project—indicating significant HV/MV GIS, protection & automation scope. Saudi Gulf Projects Siemens lens: Large addressable scope across HV/MV substations (GIS/AIS), transformers, SIPROTEC protection, substation automation/SCADA, and potential E-House/packaged bays for solar collector stations. Item 2 title: KAHRAMAA Tender — Operation & Maintenance of Diesel Generators (call-off) date: Submission close 2025-09-04 (12:00) category: Projects/Tenders relevance: 3 entities: KAHRAMAA; Electricity Distribution Substations; OHL network bullets: GTC/1252/2024 (Bid bond: QAR 750,000; fees QAR 7,500); call-off O&M for mobile & standby generators used to provide temporary power during distribution faults/maintenance; scope spans shifting, connection, repair/overhaul, reporting. km.qa

Signal: Reinforces reliability/outage-management spend; interfaces with LV switchgear/MCCBs and temporary power tie-ins—opportunities for services, retrofits, and remote monitoring kits (IoT genset controllers). km.qa Item 3 title: KAHRAMAA Tender — Service Agreement for Skilled Technicians for Stand-by Offices date: Submission close 2025-09-21 (12:00) category: Projects/Tenders relevance: 4 entities: KAHRAMAA; Distribution substations; LV switchboards; pole-mounted transformers; UG cables & OHL bullets: LTC/2280/2024 (Bid bond: QAR 270,000; fees QAR 2,700) to supply field technicians supporting tasks at distribution substations, customer feed points, LV boards, pole-mounted transformers, underground cables and OHLs under Emergency/Stand-by Offices. km.qa Signal: Sustained O&M capacity build—opens pathways for bundled service offers (protection testing, condition assessment, retrofit kits, and digital work management). km.qa Item 4 title: KAHRAMAA Tender - DMA SCADA Integration & Interfacing date: Submission close 2025-09-21 (12:00) category: Technology / Projects/Tenders relevance: 4 entities: KAHRAMAA; NWCC & ENWCC DCS/SCADA (control centres) bullets: Scope: Integration/interfacing of District Metered Area (DMA) information systems with KAHRAMAA's NWCC & ENWCC DCS/SCADA over static fixed IP—expanding cross-utility OT/ICS connectivity. km.qa Signal: Rising demand for secure telemetry, protocol gateways, and historian/analytics—fit for Siemens digital OT portfolio (SICAM/Scalance/OT security). km.qa Item 5 title: GCC Interconnection Authority delegation visits Al-Kharsaah Solar Power Plant date: 2025-09-23

category: Market/Regulation relevance: 3 entities: GCCIA; QatarEnergy; Al-Kharsaah Solar PV plant bullets: Official visit by GCCIA & regional participants focused on renewable reliability assessment—a sign of region-level coordination on variability management and interconnection planning. QatarEnergy Signal: Enhances case for grid automation, forecasting, and WAMS/PMU-enabled stability tools—areas aligned with Siemens Digital Grid. QatarEnergy Item 6 title: Competitor activity — Binghalib Engineering (Qatar) testing MCC for large-scale farm irrigation date: 2025-09-14 category: Competitor relevance: 2 entities: Binghalib Engineering Qatar; Agricultural end-user segment bullets: Local LV panel builder publicizes FAT/internal testing of an irrigation pump MCC for agricultural projects—indicates active LV demand in water/agri controls. binghalibqatar.com Signal: Localized, quick-turn MCC/LV assemblies competing on cost & lead time; potential to counter via Siemens-based LV (SIVACON/Smart MCC) with energy & asset data capture. Item 7 title: QatarEnergy LNG — 19th Engineering Conference (QNCC) date:  $2025-09-23 \rightarrow 2025-09-24$ category: Technology relevance: 2 entities: QatarEnergy LNG; QNCC (Doha) bullets: Engineering conference at QNCC (Day-1 & Day-2 agendas published) convening technical community—typical themes include reliability, brownfield upgrades, and digital best-practice exchange. engcon.qatarenergylng.qa +2  $\verb"engcon.qatarenergylng.qa"$ 

+2 Signal: Networking avenue to position Siemens OT cybersecurity, protection upgrades, and digital substation offerings for LNG plants and grid interfaces. Weekly Synthesis — "So What for Siemens E&A in Qatar?" Week of Sep 1-7 Overarching insights KM's generator 0&M call-off (close Sep 4) underscores budget allocated to outage resilience across LV/MV distribution—good entry for service-led engagements. km.qa Top opportunities  ${\it Package: temporary power integration \& remote monitoring add-ons for distribution outages.}$ km.qa Top risks Price-led execution by local service firms could compress margins on O&M frameworks. (Market observation) Executive summary (week): KAHRAMAA's call-off for genset O&M signals practical reliability spend at the distribution edge. Siemens can position LV interfaces, digital monitoring, and service bundles to differentiate beyond manpower and basic maintenance. km.qa Week of Sep 8-14 Overarching insights Regional security shock (Sep 9 strike in Doha) could tighten site access/logistics for critical works; plan contingencies in execution & supply. Al Jazeera +1 Local LV panel players (e.g., Binghalib) are visible in agri/water MCCs—competition on small/medium projects with short lead times. binghalibqatar.com Top opportunities Offer hardened OT/ICS security assessments & remote support playbooks to anxious operators. Al Jazeera +1

Top risks  ${\tt Local\ MCC\ builders\ undercutting\ Siemens-based\ LV/MCC\ solutions\ on\ cost/speed.}$ binghalibqatar.com Executive summary (week): Security developments introduce execution risk, but also open doors for OT risk assessments and network hardening. Concurrently, local LV competitors are active in water/agri, suggesting Siemens should emphasize value (diagnostics, energy transparency) over commodity LV panels. Al Jazeera +2 CSIS +2 Week of Sep 15-21 Overarching insights Dukhan 2 GW EPC award (Sep 16) is the headline growth engine—knock-on HV/MV substation, protection & automation, and grid integration scopes. Renewables Now +1 KM tenders closing Sep 21 (field technicians; DMA-SCADA integration) show parallel momentum in  $0\&\!M$  capacity and cross-utility digitalization. km.qa +1 Top opportunities Bid packages around Dukhan grid connection (400/220/132 kV substation upgrades, protection/automation, possible E-House). Saudi Gulf Projects DMA-SCADA integration: gateways, historian/analytics, and OT cybersecurity add-ons. km.qa Top risks Competitor positioning (Korean EPC supply chain, rival OEMs) around the solar mega-project. Renewables Now Executive summary (week): The solar mega-project creates multi-year demand in HV/MV & digital. Siemens should align with EPC and KAHRAMAA on substation automation, protection, and potential  $\mathsf{SF}_6\text{-free}$  options; parallel KM tenders point to steady services/digital pipeline. km.qa +3 Renewables Now

+3 Saudi Gulf Projects +3 Week of Sep 22-24 Overarching insights GCCIA's Al-Kharsaah visit (Sep 23) highlights regional focus on renewable reliability/interconnection—supports cases for WAMS/PMU roll-outs and advanced distribution management. QatarEnergy QatE LNG Engineering Conference (Sep 23—24) concentrates technical buyers in one venue—timely for brownfield retrofit & cybersecurity discussions. engcon.qatarenergylng.qa Top opportunities Pitch Digital Grid (WAMS/PMU, ADMS) tied to regional interconnection resilience. QatarEnergy LNG plant power & automation retrofits (protection upgrades, OT security) via conference outreach. engcon.qatarenergylng.qa Top risks Standards alignment pace across GCC may delay cross-border automation specifications (procurement timing uncertainty). (Market observation) Executive summary (week): Regional coordination on renewables and a high-density LNG engineering forum deliver relationship and spec-in openings for Siemens' digital grid and OTsecure retrofit portfolio. Engagements should link renewable integration use-cases with concrete substation and control-room upgrades. QatarEnergy +1 Notes on Siemens-centric relevance Highest immediacy: Dukhan grid connection (HV/MV substations, protection & automation, possible  $\mathsf{SF}_6\text{-free positioning})$ , plus KAHRAMAA DMA-SCADA integration. Renewables Now +2 Saudi Gulf Projects +2 Ongoing pipeline: O&M technicians and genset call-off frameworks suggest recurring services and

 ${\tt retrofit\ opportunities\ across\ LV/MV\ distribution\ assets.}$ km.qa +1 Sources QatarEnergy—Samsung Dukhan 2 GW: Renewables Now +2 pv magazine International +2 Dukhan substation tender context: Saudi Gulf Projects KAHRAMAA tenders (DG O&M; technicians; DMA-SCADA): km.qa +2 km.qa +2 GCCIA visit (Al-Kharsaah): QatarEnergy Competitor (Binghalib MCC): binghalibqatar.com QatE LNG Eng. Conference (dates/agenda): engcon.qatarenergylng.qa +2