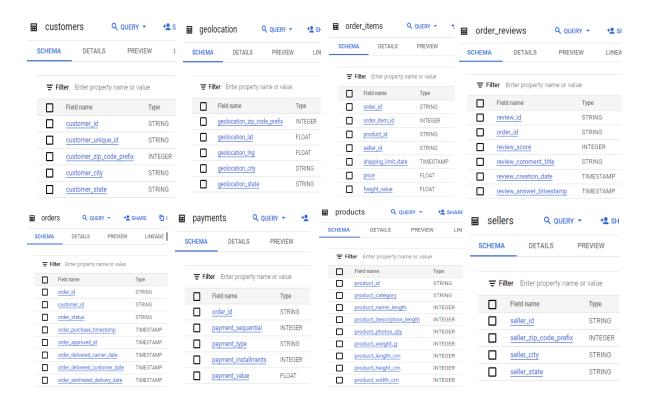
Target SQL

- 1. Import the dataset and do usual exploratory analysis steps like checking the structure & characteristics of the dataset
 - 1. Data type of columns in a table

Ans-



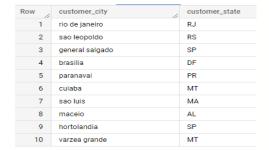
2. Time period for which the data is given

Ans-2016-2018

3. Cities and States of customers ordered during the given period

Ans-

```
select distinct c.customer_city,c.customer_
state
from `target.orders` as o
join `target.customers` as c
on o.customer_id=c.customer_id;
```



- 2. In-depth Exploration:
 - Is there a growing trend on e-commerce in Brazil? How can we describe a complete scenario? Can we see some seasonality with peaks at specific months?

Ansselect count(order_id) as order_cnt,
extract (year from order_purchase_timestamp) as year,
extract (month from order_purchase_timestamp) as month
from `target.orders`
group by year,month
order by year,month

Row	order_cnt	year	month
7	2404	2017	4
8	3700	2017	5
9	3245	2017	6
10	4026	2017	7
11	4331	2017	8
12	4285	2017	9
13	4631	2017	10
14	7544	2017	11
15	5673	2017	12
16	7269	2018	1
17	6728	2018	2

The numbers of orders placed is highest in month of November.

2. What time do Brazilian customers tend to buy (Dawn, Morning, Afternoon or Night)?

Ans-

```
with cte as (SELECT
 order_id,
 order purchase timestamp,
  EXTRACT(HOUR FROM order_purchase_timestamp) AS hour
FROM `target.orders`),
cte2 as ( select order_id,hour,
case when hour between 0 and 5 then 'Dawn'
   when hour between 6 and 11 then 'Morning'
   when hour between 12 and 17 then 'Afternoon'
   else'Night'
    end as part
from cte)
select part as time_of_day, count(order_id) as order_cnt
from cte2
group by part
order by count(order_id)
```

Row	time_of_day	order_cnt
1	Dawn	4740
2	Morning	22240
3	Night	34100
4	Afternoon	38361

I divided the day as follows - upto 6am = Dawn, 6am-12pm = Morning , 12pm-6pm = Afternoon, after 6pm=Night so based on this the sales are highest in Afternoon (12pm-6pm) closely followed by Night(after 6pm till midnight)

- 3. Evolution of E-commerce orders in the Brazil region:
 - 1. Get month on month orders by states

The formula for Month-over-Month count is: Percent change = (Month 2 – Month 1) / Month 1 * 100

with x as (select o.order_id,o.customer_id, o.order_purchase_timestamp, c.customer_state

```
from `target.orders` o join `target.customers` c
                                                                Row
                                                                                      month
                                                                       state
                                                                              year
                                                                                                 growth
on o.customer_id = c.customer_id),
                                                                       AC
                                                                                 2017
                                                                                              1
                                                                                                 null
                                                                   1
cte as (select customer_state,
                                                                   2
                                                                                 2017
                                                                       AC
                                                                                              2
                                                                                                 50%
extract (year from order purchase timestamp) as year,
extract (month from order_purchase_timestamp) as month,
                                                                       AC
                                                                                                 -33.3333333333333336%
                                                                   3
                                                                                 2017
                                                                                              3
count(order_id) as order_cnt
                                                                                             4 150%
                                                                   4
                                                                       AC
                                                                                 2017
from x
group by customer_state,year,month
                                                                       AC
                                                                                                 60%
                                                                   5
                                                                                 2017
                                                                                              5
order by customer_state, year, month),
                                                                                 2017
                                                                                                 -50%
                                                                   6
                                                                       AC
                                                                                              6
cte2 as(
                                                                                                 25%
                                                                   7
                                                                       AC
                                                                                 2017
                                                                                             7
select
                                                                                                 -20%
row number() over () as rw,
                                                                   8
                                                                       AC
                                                                                 2017
                                                                                             8
                                                                   9
                                                                       AC
                                                                                 2017
                                                                                              9
                                                                                                 25%
from cte)
                                                                       AC
                                                                                 2017
                                                                                             10
                                                                                                 20%
                                                                   10
select customer_state as state,year,month,
# order_cnt, lag(order_cnt,1) over(order by rw) as prv,
100 * (order_cnt - lag(order_cnt,1) over(order by rw)) / lag(order_cnt,1) over(order by rw) ||
 '%' as growth
from cte2
order by customer_state, year, month;
```

2. Distribution of customers across the states in Brazil

Ans-

```
select customer_State as state,
count(distinct customer_id) as cust_cnt,
count(distinct customer_unique_id) as uniq_cust_cnt
from `target.customers`
group by customer_state
order by cust_cnt desc;
```

Majority of customers are located in Sao Paulo, Rio De Janeiro and Minas Gerais while lowest number of customers in Roraima, Amapá, Acre

Row	state //	cust_cnt	uniq_cust_cnt
1	SP	41746	40302
2	RJ	12852	12384
3	MG	11635	11259
4	RS	5466	5277
5	PR	5045	4882
6	SC	3637	3534
7	BA	3380	3277
8	DF	2140	2075
9	ES	2033	1964
10	GO	2020	1952

- 4. Impact on Economy: Analyze the money movement by e-commerce by looking at order prices, freight and others.
 - 1. Get % increase in cost of orders from 2017 to 2018 (include months between Jan to Aug only) You can use "payment_value" column in payments table

Ans-

```
with cte as (select extract (year from order_purchase_timestamp) as year,
extract (month from order_purchase_timestamp) as month,
p.payment_value
from `target.orders` o join `target.payments` p
on o.order_id = p.order_id
where extract (year from order_purchase_timestamp) in (2017,2018) and extract (month from ord
er_purchase_timestamp)<=8),</pre>
cte2 as (select year,round(sum(payment_value),2)as payment_value from cte
group by year
order by year),
                                                                          Row
                                                                                   cost_orders
cte3 as (
                                                                                   136.98%
select * , lag(payment_value,1) over(order by year) as prv,
payment_value- lag(payment_value,1) over(order by year) as diff,
from cte2
order by year)
select round(100*diff/prv ,2) || '%' as cost_orders
from cte3
where round(100*diff/prv ,2) is not null;
```

There is a 137% increase in cost of orders from 2017 to 2018 (for Jan-Aug months).

2. Mean & Sum of price and freight value by customer state

Ans-

```
with cte as
(select oi.order_id,oi.price,
oi.freight_value, o.customer_id, c.customer_state
from `target.order_items` oi
join `target.orders` o
on oi.order id=o.order id
join `target.customers` c on
o.customer_id = c.customer_id)
select customer_state,
sum(price)/count(price) as mean_price,
sum(price) as sum price,
sum(freight_value)/count(freight_value)
as mean_freight_value,
sum(freight_value) as sum_freight_value
from cte
group by customer_state
```

Row	customer_state	mean_price	sum_price	mean_freight_value	sum_freight_value
1	SP	109.653629	5202955.05	15.147275390419	718723.06999999378
2	RJ	125.117818	1824092.66	20.960923931682	305589.31000000431
3	PR	119.004139	683083.760	20.531651567944	117851.68000000058
4	SC	124.653577	520553.340	21.470368773946	89660.260000000053
5	DF	125.770548	302603.939	21.041354945968	50625.499999999418
6	MG	120.748574	1585308.02	20.630166806307	270853.4600000073
7	PA	165.692416	178947.809	35.832685185185	38699.300000000047
8	BA	134.601208	511349.990	26.363958936562	100156.67999999922
9	GO	126.271731	294591.949	22.766815259322	53114.979999999705
10	RS	120.337453	750304.020	21.735804330393	135522.74000000197

5. Analysis on sales, freight and delivery time

1. Calculate days between purchasing, delivering and estimated delivery

Ans-

from cte

```
with cte as (select order_id,order_purchase_timestamp,order_delivered_customer_date,order_esti
mated_delivery_date,
DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date,order_estimated_delivery_date, DAY) AS diff_estimated_
delivery,
from `target.orders`)

Row avg_time_to_delivery avg_diff_estimated_delivery

1 12.094085575687346 -10.95801028234988
avg_diff_estimated_delivery
```

The average time to delivery (between purchase and delivery) is about 12 days. The average time between estimated and actual delivery is about 10 days i.e. products arrive 10 days earlier than expected on an average.

- 2. Find time_to_delivery & diff_estimated_delivery. Formula for the same given below:
 - time_to_delivery = order_purchase_timestamporder_delivered_customer_date
 - diff_estimated_delivery = order_estimated_delivery_dateorder_delivered_customer_date

ans-

select order_id,order_purchase_timestamp,order_delivered_customer_date,order_estimated_deliver
y_date,

DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery, DATE_DIFF(order_delivered_customer_date,order_estimated_delivery_date, DAY) AS diff_estimated_delivery,

from `target.orders`

Row	order_id	order_purchase_timestamp	order_delivered_customer_dat	order_estimated_delivery_date	time_to_delivery	diff_estimated_delivery
1	1950d777989f6a877539f5379	2018-02-19 19:48:52 UTC	2018-03-21 22:03:51 UTC	2018-03-09 00:00:00 UTC	30	12
2	2c45c33d2f9cb8ff8b1c86cc28	2016-10-09 15:39:56 UTC	2016-11-09 14:53:50 UTC	2016-12-08 00:00:00 UTC	30	-28
3	65d1e226dfaeb8cdc42f66542	2016-10-03 21:01:41 UTC	2016-11-08 10:58:34 UTC	2016-11-25 00:00:00 UTC	35	-16
4	635c894d068ac37e6e03dc54e	2017-04-15 15:37:38 UTC	2017-05-16 14:49:55 UTC	2017-05-18 00:00:00 UTC	30	-1
5	3b97562c3aee8bdedcb5c2e45	2017-04-14 22:21:54 UTC	2017-05-17 10:52:15 UTC	2017-05-18 00:00:00 UTC	32	0
6	68f47f50f04c4cb6774570cfde	2017-04-16 14:56:13 UTC	2017-05-16 09:07:47 UTC	2017-05-18 00:00:00 UTC	29	-1
7	276e9ec344d3bf029ff83a161c	2017-04-08 21:20:24 UTC	2017-05-22 14:11:31 UTC	2017-05-18 00:00:00 UTC	43	4
8	54e1a3c2b97fb0809da548a59	2017-04-11 19:49:45 UTC	2017-05-22 16:18:42 UTC	2017-05-18 00:00:00 UTC	40	4
9	fd04fa4105ee8045f6a0139ca5	2017-04-12 12:17:08 UTC	2017-05-19 13:44:52 UTC	2017-05-18 00:00:00 UTC	37	1
10	302bb8109d097a9fc6e9cefc5	2017-04-19 22:52:59 UTC	2017-05-23 14:19:48 UTC	2017-05-18 00:00:00 UTC	33	5

3. Group data by state, take mean of freight_value, time_to_delivery, diff_estimated_delivery

Ans-

```
with cte as (select o.order_id,o.order_purchase_timestamp,o.order_delivered_customer_date,o.or
der_estimated_delivery_date,
c.customer_id,c.customer_state,oi.freight_value,
DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date,order_estimated_delivery_date, DAY) AS diff_estimated_delivery,
```

```
from `target.orders` o join `target.customers` c
on o.customer_id = c.customer_id
join `target.order_items` oi
on o.order_id=oi.order_id)

select distinct customer_state,
round(avg(freight_value),2)
as mean_freight_val,
round(avg(time_to_delivery),2)
as mean_time_delivery,
round(avg(diff_estimated_delivery),2)
as mean_diff_estimated_delivery
from cte
group by customer_state
```

Row	customer_state	mean_freight	mean_time_d	mean_diff_est
1	MT	28.17	17.51	-13.64
2	MA	38.26	21.2	-9.11
3	AL	35.84	23.99	-7.98
4	SP	15.15	8.26	-10.27
5	MG	20.63	11.52	-12.4
6	PE	32.92	17.79	-12.55
7	RJ	20.96	14.69	-11.14
8	DF	21.04	12.5	-11.27
9	RS	21.74	14.71	-13.2
10	SE	36.65	20.98	-9.17

- 4. Sort the data to get the following:
- 5. Top 5 states with highest/lowest average freight value sort in desc/asc limit 5

Ans-

```
der_estimated_delivery_date,
c.customer id,c.customer state,oi.freight value,
DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date, order_estimated_delivery_date, DAY) AS diff_estimated_
delivery,
from `target.orders` o join `target.customers` c
                                                                 Row
                                                                       customer_state
                                                                                   mean_freight_va mean_time_deliy
                                                                                                       mean_diff_esting
on o.customer_id = c.customer_id
                                                                    1 RR
                                                                                        42.98
                                                                                                  27.83
                                                                                                            -17.43
join `target.order_items` oi
on o.order_id=oi.order_id)
                                                                    2
                                                                       PB
                                                                                        42.72
                                                                                                  20.12
                                                                                                            -12.15
                                                                                        41.07
                                                                                                  19.28
                                                                                                            -19.08
                                                                    3
                                                                       R0
select distinct customer state,
round(avg(freight_value),2)
                                                                                        40.07
                                                                                                  20.33
                                                                                                            -20.01
                                                                    4
                                                                       AC
as mean_freight_val,
                                                                    5 PI
                                                                                                  18.93
                                                                                        39.15
                                                                                                            -10.68
round(avg(time_to_delivery),2)
as mean_time_delivery,
round(avg(diff estimated delivery),2)
as mean_diff_estimated_delivery
from cte
```

with cte as (select o.order id,o.order purchase timestamp,o.order delivered customer date,o.or

Roraima has highest mean of freight value.

group by customer_state

limit 5

from cte

limit 5

group by customer_state
order by mean_freight_val asc

order by mean_freight_val desc

```
with cte as (select o.order id,o.order purchase timestamp,o.order delivered customer date,o.or
der_estimated_delivery_date,
c.customer_id,c.customer_state,oi.freight_value,
DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date, order_estimated_delivery_date, DAY) AS diff_estimated_
delivery,
                                                                                mean_freight_va mean_time_deliy mean_diff_esting
from `target.orders` o join `target.customers` c
                                                                     customer_state
on o.customer_id = c.customer_id
                                                                  1 SP
                                                                                                     -10.27
                                                                                    15.15
                                                                                             8.26
join `target.order items` oi
on o.order_id=oi.order_id)
                                                                  2
                                                                     PR
                                                                                    20.53
                                                                                             11.48
                                                                                                     -12.53
                                                                     MG
                                                                                    20.63
                                                                                             11.52
                                                                                                      -12.4
                                                                  3
select distinct customer_state,
round(avg(freight_value),2)
                                                                  4
                                                                     RJ
                                                                                    20.96
                                                                                             14.69
                                                                                                     -11.14
as mean_freight_val,
                                                                  5 DF
                                                                                    21.04
                                                                                             12.5
                                                                                                     -11.27
round(avg (time_to_delivery),2)
as mean_time_delivery,
round(avg (diff_estimated_delivery),2)
as mean diff estimated delivery
```

São Paulo has lowest mean of freight value.

6. Top 5 states with highest/lowest average time to delivery

Ans-

```
with cte as (select o.order id,o.order purchase timestamp,o.order delivered customer date,o.or
der estimated delivery date,
c.customer_id,c.customer_state,oi.freight_value,
DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date,order_estimated_delivery_date, DAY) AS diff_estimated_
                                                                       customer_state
                                                                                  mean_freight_va mean_time_deliy mean_diff_esting
                                                                 Row
from `target.orders` o join `target.customers` c
on o.customer id = c.customer id
                                                                    1
                                                                       RR
                                                                                       42.98
                                                                                                27.83
                                                                                                          -17.43
join `target.order_items` oi
                                                                    2
                                                                       AP
                                                                                       34.01
                                                                                                27.75
                                                                                                          -17.44
on o.order id=oi.order id)
                                                                                                 25.96
                                                                    3
                                                                       AM
                                                                                       33.21
                                                                                                          -18.98
select distinct customer state,
round(avg (freight value), 2)
                                                                    4
                                                                                       35.84
                                                                                                 23.99
                                                                                                           -7.98
as mean freight val,
                                                                                       35.83
                                                                                                          -13.37
                                                                    5
round(avg (time_to_delivery),2)
as mean_time_delivery,
round(avg (diff_estimated_delivery), 2)
as mean diff estimated delivery
from cte
```

Roraima has highest mean time to delivery.

order by mean time delivery desc

group by customer_state

group by customer_state

limit 5

```
with cte as (select o.order_id,o.order_purchase_timestamp,o.order_delivered_customer_date,o.or
der_estimated_delivery_date,
```

c.customer_id,c.customer_state,oi.freight_value,

DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date,order_estimated_delivery_date, DAY) AS diff_estimated_

from `target.orders` o join `target.customers` c
on o.customer_id = c.customer_id
ioin `target ander itams` oi

join `target.order_items` oi
on o.order_id=oi.order_id)

select distinct customer_state,
round(avg (freight_value),2)
as mean_freight_val,
round(avg (time_to_delivery),2)
as mean_time_delivery,
round(avg (diff_estimated_delivery),2)
as mean_diff_estimated_delivery
from cte

Row	customer_state	mean_freight_va	mean_time_deliv	mean_diff_estim
1	SP	15.15	8.26	-10.27
2	PR	20.53	11.48	-12.53
3	MG	20.63	11.52	-12.4
4	DF	21.04	12.5	-11.27
5	SC	21.47	14.52	-10.67

```
order by mean_time_delivery asc
limit 5
```

as mean_diff_estimated_delivery

as mean_diff_estimated_delivery

order by mean_diff_estimated_delivery asc

group by customer_state

São Paulo has lowest mean time to delivery.

7. Top 5 states where delivery is really fast/ not so fast compared to estimated date

Ans-

from cte

limit 5

```
with cte as (select o.order id,o.order purchase timestamp,o.order delivered customer date,o.or
der_estimated_delivery_date,
c.customer_id,c.customer_state,oi.freight_value,
DATE_DIFF(order_delivered_customer_date,order_purchase_timestamp, DAY) AS time_to_delivery,
DATE_DIFF(order_delivered_customer_date, order_estimated_delivery_date, DAY) AS diff_estimated_
delivery,
from `target.orders` o join `target.customers` c
                                                                 Row
                                                                      customer_state,
                                                                                mean_freight_va mean_time_deliy mean_diff_estim
on o.customer_id = c.customer_id
                                                                      AC
join `target.order_items` oi
                                                                    1
                                                                                    40.07
                                                                                             20.33
                                                                                                     -20.01
on o.order_id=oi.order_id)
                                                                      R0
                                                                                    41.07
                                                                                             19.28
                                                                    2
                                                                                                     -19.08
select distinct customer state,
                                                                      AM
                                                                                    33.21
                                                                                             25.96
                                                                                                     -18.98
round(avg (freight_value),2)
                                                                      AP
                                                                                    34.01
                                                                                             27.75
                                                                                                     -17.44
as mean_freight_val,
round(avg (time_to_delivery),2)
                                                                    5 RR
                                                                                    42.98
                                                                                             27.83
                                                                                                     -17.43
as mean_time_delivery,
round(avg (diff_estimated_delivery),2)
```

Acre has fastest delivery about 20 days earlier than estimated.

```
with cte as (select o.order_id,o.order_purchase_timestamp,o.order_delivered_customer_date,o.or
der estimated delivery date,
c.customer id,c.customer state,oi.freight value,
DATE DIFF(order delivered customer date, order purchase timestamp, DAY) AS time to delivery,
DATE_DIFF(order_delivered_customer_date,order_estimated_delivery_date, DAY) AS diff_estimated_
delivery,
from `target.orders` o join `target.customers` c
                                                                   Row
                                                                        customer mean_freight_va mean_time_deliy mean_diff_estin
on o.customer_id = c.customer_id
join `target.order items` oi
                                                                        AL
                                                                                  35.84
                                                                                           23.99
                                                                                                     -7.98
on o.order_id=oi.order_id)
                                                                     2
                                                                                  38.26
                                                                                            21.2
                                                                                                     -9.11
select distinct customer_state,
                                                                     3
                                                                        SE
                                                                                  36.65
                                                                                           20.98
                                                                                                     -9.17
round(avg (freight_value), 2)
as mean freight val,
                                                                     4
                                                                        ES
                                                                                  22.06
                                                                                           15.19
                                                                                                     -9.77
round(avg (time_to_delivery),2)
                                                                     5
                                                                        BA
                                                                                  26.36
                                                                                           18.77
                                                                                                    -10.12
as mean time delivery,
round(avg (diff_estimated_delivery),2)
```

```
from cte
group by customer_state
order by mean_diff_estimated_delivery desc
limit 5
```

Alagoas has not so fast delivery just about a week earlier than estimated.

- 6. Payment type analysis:
 - 1. Month over Month count of orders for different payment types

Ans-

The formula for Month-over-Month count is: Percent change = (Month 2 – Month 1) / Month 1 * 100

```
with x as (select o.order_id,o.customer_id, o.order_purchase_timestamp, p.payment_type
from `target.orders` o join `target.payments` p
on o.order_id = p.order_id),
cte as (select payment_type,
extract (year from order_purchase_timestamp) as year,
extract (month from order_purchase_timestamp) as month,
count(order_id) as order_cnt
group by payment_type,year,month
                                                      Row
                                                             payment_type year
                                                                                month
                                                                                        order_cnt
                                                                                                       growth
                                                                                                 prv
order by payment_type,year,month),
                                                          1
                                                             UPI
                                                                          2016
                                                                                    10
                                                                                                  null
                                                                                                        null
                                                          2
                                                             UPI
                                                                          2017
                                                                                            197
                                                                                                        212.7%
                                                                                     1
                                                                                                   63
cte2 as(
                                                          3
                                                             UPI
                                                                          2017
                                                                                     2
                                                                                            398
                                                                                                  197
                                                                                                        102.03%
select
                                                          4
                                                                          2017
                                                                                     3
                                                                                            590
                                                                                                  398
                                                                                                        48.24%
row_number() over () as rw,
                                                          5
                                                             UPI
                                                                          2017
                                                                                     4
                                                                                            496
                                                                                                  590
                                                                                                       -15.93%
from cte)
                                                          6
                                                                          2017
                                                                                     5
                                                                                            772
                                                                                                  496
                                                                                                        55.65%
                                                         7
                                                             UPI
                                                                          2017
                                                                                     6
                                                                                            707
                                                                                                  772
                                                                                                       -8.42%
                                                                                     7
                                                                                            845
                                                                                                  707
                                                                                                        19.52%
                                                          8
                                                                          2017
select payment_type as payment_type,
                                                          9
                                                             HPI
                                                                          2017
                                                                                            938
                                                                                                  845
                                                                                                      11.01%
year,
                                                                                     8
month,
                                                         10
                                                             UPI
                                                                          2017
                                                                                     9
                                                                                            903
                                                                                                  938
                                                                                                       -3.73%
order_cnt,
lag(order_cnt,1) over(order by rw) as prv,
round(100 * (order_cnt - lag(order_cnt,1) over(order by rw)) / lag(order_cnt,1) over(order by
rw),2) || '%' as growth
from cte2
order by payment_type,year,month;
```

2. Count of orders based on the no. of payment installments

Ans-

```
select p.payment_installments, count(o.order_id) as order_cnt
from `target.orders` o join `target.payments` p
on o.order_id = p.order_id
group by p.payment_installments
```

Maximum number of orders were placed with just a single payment installment.

Row	payment_installments	order_cnt
1	0	2
2	1	52546
3	2	12413
4	3	10461
5	4	7098
6	5	5239
7	6	3920
8	7	1626
9	8	4268
10	9	644

Actionable Insights

- 1) Sales are highest in November
- 2) Sales are highest from 12-6pm closely followed by 6pm to 12 midnight
- 3) Majority of customers are located in Sao Paulo, Rio De Janeiro and Minas Gerais while lowest number of customers in Roraima, Amapá, Acre
- 4) The average time to delivery (between purchase and delivery) is about 12 days.
- 5) The average time between estimated and actual delivery is about 10 days i.e. products arrive 10 days earlier than expected on an average.
- 6) Roraima has highest mean of freight value.
- 7) São Paulo has lowest mean of freight value.
- 8) Roraima has highest mean time to delivery.
- 9) São Paulo has lowest mean time to delivery.
- 10) Maximum number of orders were placed with just a single payment installment.
- 11) There is a 137% increase in cost of orders from 2017 to 2018 (for Jan-Aug months).

Recommendations

- 1) Stock up inventory in November
- 2) Clearance sale in November
- 3) Offer more deals during 12 noon to 12 midnight
- 4) More deals, varieties and offers in states having majority customers like Sao Paulo, Rio De Janeiro and Minas Gerais
- 5) More deals and promotions in states like Sao Paulo where time to delivery is lowest.