

ENR THE TOP 400

Overview p. 54 // Profitability p. 54 // Top 400 Volume p. 54 // Backlog p. 54 // Markets' Share of Total Revenue p. 55
Revenue by Owner Type p. 55 // Domestic and International Staff Hiring p. 55 // International Market Analysis p. 58 //
Past Decade Contracting Revenue p. 58 // Top 400 Dialogue pp. 59, 66 // Messer's Copper Dome p. 60 // Top 20 Contractors by
Sector pp. 62-63 // Swinerton's Marathon Concrete Pour p. 64 // Turner Invests in Mental Health p. 67 // Top 100 by New
Contracts p. 68 // Top 50 Contractors Working Abroad p. 70 // Top 50 Domestic Heavy Contractors p. 71 // Top 50 Domestic
Building/Manufacturing p. 72 // How To Read the Tables p. 72 // Top 400 List pp. 75-83 // Where To Find the Top 400 p. 84-86



GOOD SEAT Steelworker John Arellano works on the 24,000-sq-ft Performing Arts Center at Crafton Hills College in Yucaipa, Calif., for Top 400 contractor Bernards.

Proceeding With Caution

Contractors say they are shoring up resources to reduce risks as market volatility threatens to throw projects off balance By Emell Adolphus and Jonathan Keller



ENR THE TOP 400

Uncertainty has not yet come home to roost for this year's Top 400 Contractors, based on the \$600-billion total revenue they reported for 2024—up 7.9% for listed firms even as they balance limited labor resources against rising construction costs and rapidly shifting project demands. But behind the boost, contractors say cracks in waning consumer confidence are appearing as owners cancel some

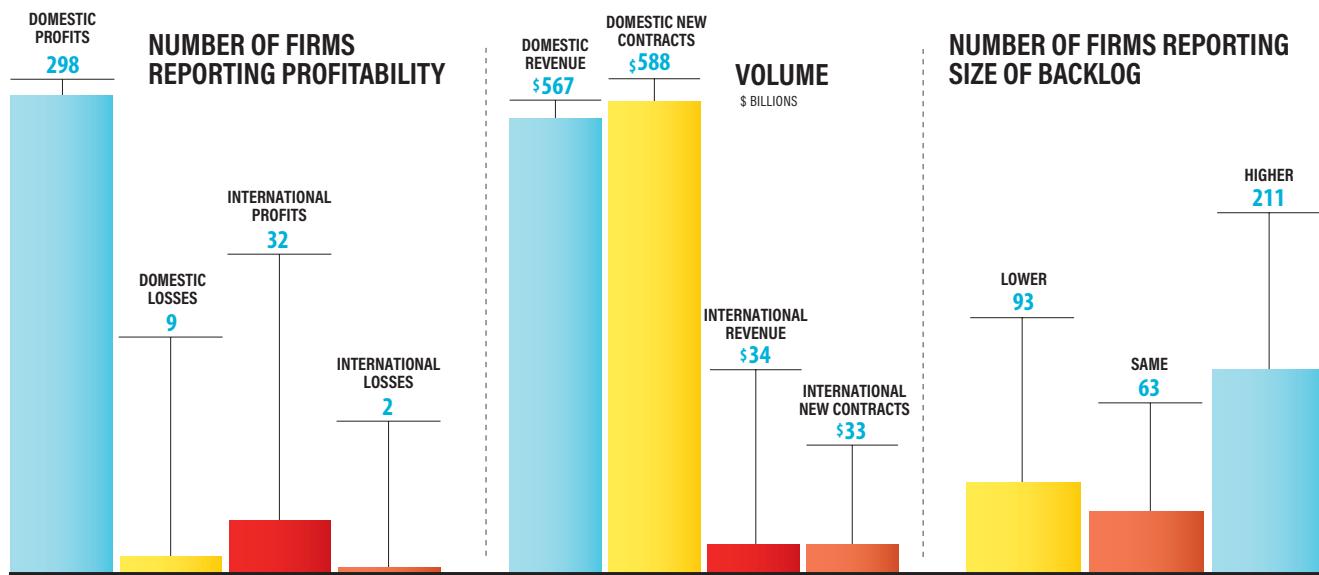
projects and pause others—amid confusion over the Trump administration's "America First" agenda.

"We are only a few months into the second term of the Trump administration, so it is probably a little premature to say what the downstream market impacts are of these policies," says Keith Poettker, chairman and CEO of Poettker Construction Co., ranked No. 339. Even so, he still believes the "long-term strategy" of America First will "create robust manufacturing growth expansion in the U.S. driven by both foreign direct investment and domestic manufacturing capital improvement expansion."

In the short term, contractors say uncertainty over new economic policies has added another layer of risk to an increasingly complex construction market. "Tariffs, inflation, fluctuating interest rates, shifting consumer sentiment and geopolitical tensions—all have real implications for project viability and cost," says Erik Haslem, CEO of contractor BHI, ranked at No. 210. "They reflect the broader volatility we're seeing across the AEC industry."

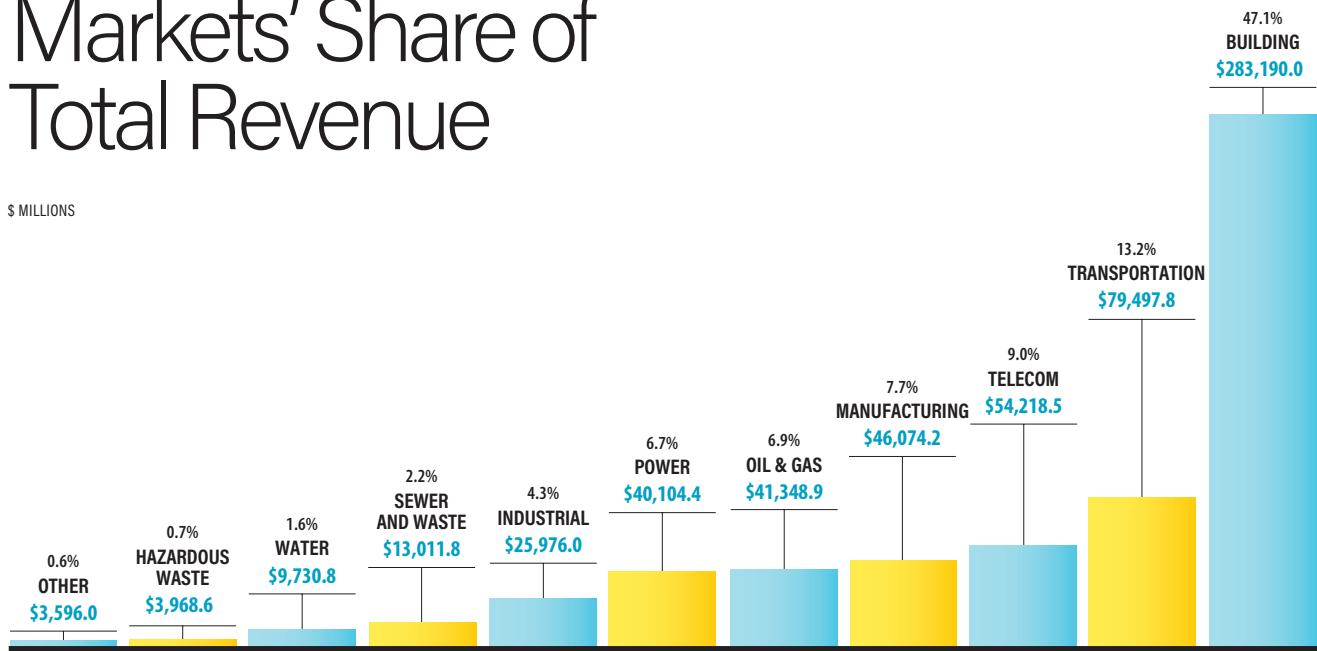
Labor shortages "remain a persistent issue" in the industry, "impacting timelines and productivity," says Clayco CEO Anthony Johnson. "Changes in policies,

2024-25 at a Glance



Markets' Share of Total Revenue

\$ MILLIONS



ONLY INCLUDES DATA FROM FIRMS ON THE TOP 400 LIST.

client demands and economic conditions require agility and proactive planning,” he adds, which can put more pressure on labor resources to prevent projects from being shelved.

Johnson adds that Clayco, like many firms, is focused on “building resilient teams, investing in workforce development and adapting our operations to stay ahead of where the market is going.” Economists say deployment of Trump’s tariff policy over the next few months will be key in determining that direction.

Shifting Politics, Policies, and Priorities

President Donald Trump sent global markets into a tailspin with the April 2 rollout of his tariffs, which he described as a mechanism to bring jobs “roaring back into our country” and to “supercharge our domestic industrial base.”

Trump has since reduced previously announced tariff increases directed at China and the U.K. amid reports of new trade deals with those countries. But economists say that the impact of his policies still is working its way through the global economy.

Inflation fell 2.3% last month, a positive sign and its

375

Top 400 Firms
filed surveys
last year

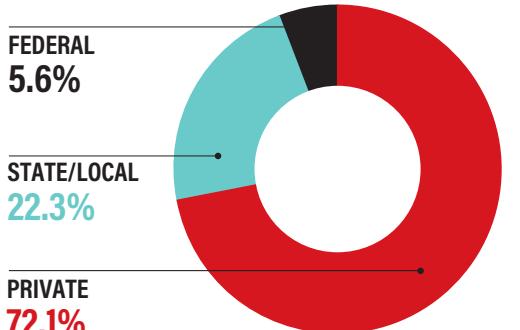
64.8%

of firms report
revenue rose
between 2023
and 2024

21.2%

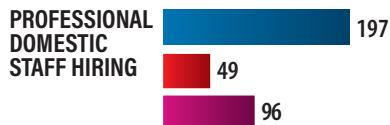
of all Top 400
revenue
belongs to the
Top 10 firms

PERCENT SHARE OF TOTAL REVENUE BY OWNER TYPE



lowest annual rate since February 2021. Mohamed El-Erian, chief economic adviser at Allianz, told MarketWatch that “it’s too early to say if the damage inflicted is irreversible.” Trump’s intention to levy tariffs to raise external revenue still is “liable to inflict collateral damage,” he added.

For some Top 400 firms, collateral damage from



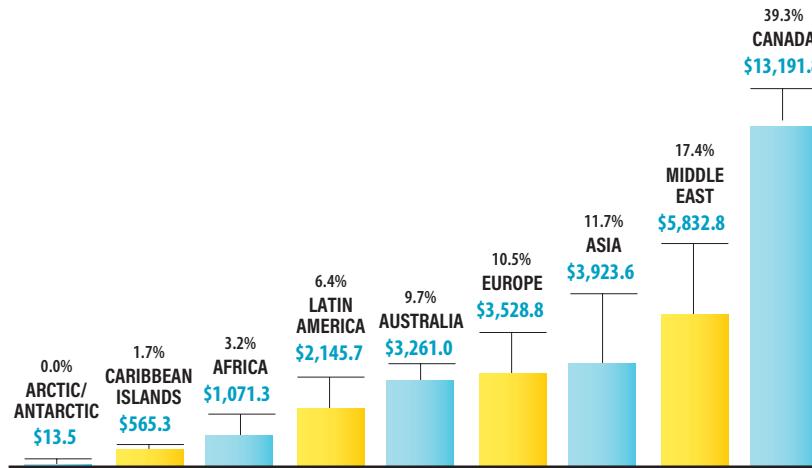
ONLY INCLUDES DATA FROM FIRMS ON THE TOP 400 LIST.



(MEASURED IN
FIRMS REPORTING)
SOURCE: ENR

International Market Analysis

\$ MILLIONS



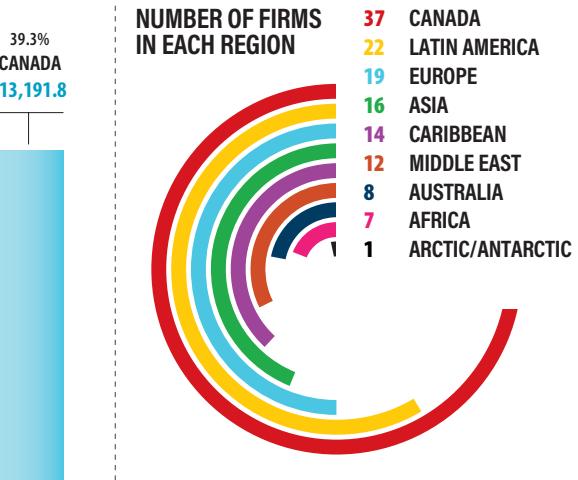
*DATA FOR ASIA AND AUSTRALIA HAD BEEN REPORTED TOGETHER IN PREVIOUS YEARS.

tariff hikes already is evident. Gabe Rodriguez, Barton Malow vice president of strategy and environmental analysis, says tariffs have “significantly impacted” the No. 35-ranked contractor’s business.

“As a Michigan-based contractor with close ties to Canada, we have been very vigilant about our procurement strategy,” he says. The company identified a tariff risk of \$15 million, or 50% of material costs, on a client’s planned purchase of \$30 million in curtainwall material from a Canadian facility. Rodriguez says his team found a domestic alternative with a guaranteed price increase cap of \$3.9 million that “would not fluctuate with changes in tariff policy.”

Tariffs are adding “serious uncertainty and risk” on a variety of material products, says Jeff Bean, Q&D Construction president of heavy/civil. He expects “suppliers are going to stop honoring their prices and contractors are going to look to owners for reimbursement of additional costs.”

Clayco’s Johnson adds that tariffs have been a double-edged sword for some clients: “On one hand, we have companies looking for reshoring opportunities, clients looking to continue to expand their data center businesses, and domestic companies looking to continue their expansions already underway,” he says. “We



also have these same clients looking to us to help them navigate the current tariff constraints, potential cost uncertainties and a challenging lending environment.” He adds that “the same company can be optimistic and growth focused, but also cautious and uncertain about their investment at the same time.”

Market Movers and Shakers

While the America First agenda may boost costs, Bernards CEO Dave Cavecche says the policy could also create opportunities to strengthen domestic industry.

“We’re adjusting our contracting strategies, enhancing scheduling practices and working closely with U.S.-



“The same company can be optimistic and growth focused, but also cautious and uncertain about their investment at the same time.”

—Anthony Johnson, CEO, Clayco

COMPARING THE PAST DECADE'S CONTRACTING REVENUE



\$ BILLIONS SOURCE: ENR

FLUOR announced Jim Breuer as new CEO on May 1. In that role, he succeeded David Constable, who now is the firm's executive chairman.

The Top 400 Dialogue

What is your firm's most pressing challenge and its wider implications for the AEC industry?

#107

on the
Top 400 List

DAMIAN EALLORANDO, CHICAGO PRESIDENT
W.E. O'NEIL CONSTRUCTION CO.

Chicago, Ill.

"As the economy struggles to find a consistent growth trajectory, supply and demand for our business is inconsistent. Because we maintain a growth mentality, this inconsistency has caused us to become more entrepreneurial in our pursuit strategies."

#289

on the
Top 400 List

ALAN R. ELIA JR., CEO
SEVENSON ENVIRONMENTAL SERVICES

Niagara Falls, N.Y.

"Our most significant challenge is being selective in the projects that we bid as we try and manage our personnel and equipment resources. There are so many opportunities in the industry and there is only so much work that we can manage."



How do you expect federal policy changes around diversity, equity and inclusion to affect your company?

#11

on the
Top 400 List

DERON BROWN, COO AND PRESIDENT
PCL CONSTRUCTION

Denver, Colo.

"Regardless of external mandates, we remain committed to building a more inclusive industry because we believe diverse teams lead to stronger outcomes for our clients and communities."

#95

on the
Top 400 List

DAVID THOMACK, PRESIDENT
THE BOLDT CO.

Appleton, Wis.

"For firms and customers who entered into their DEI efforts with the right intentions, it doesn't seem there's been much impact at this point. Diversity, equity and inclusion remain important, to the level it aligns with your firm's culture and business goals."

Higher Education | By Jonathan Keller

Messer Construction (**No. 79**) is nearing completion on the Gordon Ford College of Business at Western Kentucky University in Bowling Green. Designed by Gensler, the college's host building features a 70-ft x 26-ft elliptical copper dome with a 6-ft-dia column. The framing for the dome was prefabricated and assembled on site. Its copper panels were field-measured, cut to fit and soldered together to create a watertight seal. The 113,000-sq-ft structure, on track for LEED Gold certification, will feature a virtual reality simulation space and a stock trading lab with access to Bloomberg terminals. The project is due to complete in fall 2025.

based specialty suppliers," Cavecche says. "We also offer clients U.S.-made alternatives that still meet quality standards and project goals." The company is ranked at No. 201.

For Sevenson Environmental Services Inc., ranked at No. 289, CEO Alan R. Elia Jr. says it's tough to understand pricing ramifications from policies and tariffs and deal with "the escalations post bid or post contract." He adds that the contractor "and many in the industry" are waiting to understand whether looming Cybersecurity Maturity Model Certification requirements will become contractual mandates. Set to be implemented starting this year, the requirements es-

tablish a tiered system to verify that contractors have set up required security measures to protect federal contract data and controlled unclassified information.

"This is a large investment for small businesses to get into compliance, and there are still many unknowns," says Elia.

What the Numbers Say

All the key construction markets ENR tracks grew between 2023 and 2024, with exception of industrial process, which fell 9.9%. Telecommunications saw the largest growth, up 59.7% from last year; and 188.5% since 2021. Sewer and waste rose 23.7%, power was up

The Top 20 Contractors by Sector

1		TELECOMMUNICATIONS	
RANK	2025	REVENUE IN \$ MIL.	2024
1	2	HITT CONTRACTING	6,743.3
2	1	HOLDER CONSTRUCTION	6,680.0
3	4	DPR CONSTRUCTION	3,651.9
4	3	TURNER CONSTRUCTION CO.	3,609.7
5	6	CLAYCO	3,280.0
6	5	MASTEC INC.	2,791.3
7	9	THE WHITING-TURNER CONTRACTING CO.	2,464.3
8	7	FORTIS CONSTRUCTION	1,977.9
9	8	MORTENSON	1,754.9
10	12	JE DUNN CONSTRUCTION CO.	1,750.0
11	14	WALBRIDGE	1,477.2
12	13	BRASFIELD & GORRIE	1,465.1
13	17	HENSEL PHELPS	1,415.3
14	11	STO BUILDING GROUP	1,314.0
15	10	CLUNE CONSTRUCTION	1,266.0
16	**	THE WALSH GROUP	1,261.2
17	19	GRAY	1,229.6
18	20	SKANSKA USA	968.7
19	**	RYAN COS. US INC.	934.0
20	15	THE WEITZ CO.	705.2

2		TRANSPORTATION	
RANK	2025	REVENUE IN \$ MIL.	2024
1	1	KIEWIT CORP.	4,633.3
2	3	DRAGADOS	3,558.6
3	2	THE WALSH GROUP	3,336.1
4	6	GRANITE CONSTRUCTION	2,725.5
5	8	SKANSKA USA	2,582.1
6	5	HENSEL PHELPS	2,576.8
7	4	COLAS INC.	2,370.1
8	9	FLATIRON CONSTRUCTION CORP.	2,239.5
9	7	TUTOR PERINI CORP.	2,193.6
10	10	CLARK GROUP	2,145.9
11	13	AECOM	2,119.8
12	**	CONSTRUCTION PARTNERS INC.	1,823.9
13	11	FERROVIAL CONSTRUCTION	1,737.5
14	12	BECHTEL	1,576.0
15	15	TURNER CONSTRUCTION CO.	1,476.4
16	14	FLUOR	1,306.5
17	17	ALLAN MYERS	1,272.3
18	16	VINCI CONSTRUCTION USA	1,242.3
19	18	HERZOG ENTERPRISES INC.	1,176.0
20	**	MASTEC INC.	1,167.9

3		OIL & GAS	
RANK	2025	REVENUE IN \$ MIL.	2024
1	1	MCDERMOTT INTERNATIONAL	8,911.0
2	3	BECHTEL	7,582.0
3	2	ZACHRY GROUP	5,330.0
4	5	FLUOR	3,172.4
5	6	TURNER INDUSTRIES GROUP LLC	3,096.8
6	**	PERFORMANCE CONTRACTORS INC.	2,654.5
7	7	MASTEC INC.	2,267.7
8	4	KIEWIT CORP.	1,510.0
9	8	MICHELS	993.4
10	9	S&B	942.1
11	12	SAULSBURY INDUSTRIES INC.	790.0
12	10	BURNS & MCDONNELL	686.3
13	13	CAJUN INDUSTRIES HOLDINGS LLC	556.0
14	11	MATRIX SERVICE CO.	479.4
15	14	APTIM	342.3
16	**	BLACK & VEATCH	305.6
17	16	KIELY FAMILY OF COS.	260.2
18	18	AUSTIN INDUSTRIES	227.0
19	17	PCL CONSTRUCTION ENTERPRISES INC.	210.1
20	**	THE CIANBRO COS.	145.0

LISTS MAY INCLUDE FIRMS WHO DO NOT APPEAR ON THE TOP 400.

18.9%, oil and gas grew 16.6% and transportation climbed 11.4%. The sewer and waste market has increased 71.7% over the past two years.

Among Top 400 listed firms, HITT Contracting and Holder Construction both reported large revenue jumps driven by work in telecommunications, with the former rising to No. 10 from No. 26 last year and the latter to No. 15 from No. 30. “Unlike consumer spending, which quickly responds to economic changes, the commercial construction industry is buffered by a backlog of funded projects,” says HITT CEO Kim Roy. “As a result, we typically feel the impact of a contraction 12 to 18 months later than other sectors.” But she adds, “We’re fortunate that our clients have entrusted us with healthy backlog increases across the nation, which gives us confidence in a strong year ahead.”

Aristeo Construction jumped to No. 73 from No. 154 related to strong manufacturing sector work, while SOLV Energy joined the list’s Top 100 at No. 66, based on its level of solar energy construction. Performance Contractors returned to the Top 400, at No. 47, after not fitting for the past three years. Barton Malow attributes its drop to No. 35 in 2025 from No. 19 last year to completion of a \$5-billion project.

Total domestic revenue for Top 400 contractors increased 8.7%, to \$567.1 billion in 2024. Firms also reported a strong rise in domestic new contract totals between 2023 and 2024, up 14.4% to \$588 billion. Median new contract totals rose 7.7% to \$669.02 million. Also, 97.1% of reporting firms say they made a domestic profit, in line with previous years.

Downturn Signs

However there were a few signs of a downturn in the contracting market. Median firm revenue stayed virtually flat between 2023 and 2024, after rising double



“We’re fortunate that our clients have entrusted us with healthy backlog increases across the nation, which gives us confidence in a strong year ahead.”

—Kim Roy, CEO, HITT Contracting

The Top 20 Contractors by Sector

4		POWER	
RANK 2025		RANK 2024	
1	1	MASTEC INC.	5,499.2
2	2	KIEWIT CORP.	4,297.6
3	5	MORTENSON	2,736.3
4	3	BECHTEL	2,497.0
5	6	BLACK & VEATCH	2,465.0
6	7	MOSS	2,140.2
7	**	SOLV ENERGY	1,892.0
8	4	BURNS & MCDONNELL	1,872.6
9	8	MICHELS	1,760.7
10	11	DAY & ZIMMERMANN	1,521.0
11	10	DEPCOM POWER	1,488.5
12	9	MCCARTHY HOLDINGS INC.	1,397.7
13	13	PCL CONSTRUCTION ENTERPRISES INC.	878.6
14	14	FERREIRA CONSTRUCTION CO. INC.	856.3
15	16	ELECTRICAL CONSULTANTS INC.	650.0
16	**	GEMMA POWER SYSTEMS	607.7
17	19	ZACHRY GROUP	562.0
18	**	SUNDT CONSTRUCTION INC.	561.5
19	**	NEXAMP	496.0
20	15	JINGOLI - DCO	489.9

5		INDUSTRIAL	
RANK 2025		RANK 2024	
1	1	FLUOR	3,749.1
2	3	DPR CONSTRUCTION	2,052.4
3	6	HASKELL	1,094.2
4	4	GRAY	1,038.9
5	5	DENNIS GROUP	999.9
6	10	IPS-INTEGRATED PROJECT SERVICES LLC	899.9
7	13	TURNER CONSTRUCTION CO.	739.1
8	7	THE WHITING-TURNER CONTRACTING CO.	728.6
9	1	BECHTEL	713.0
10	**	CR MEYER	638.2
11	8	GILBANE BUILDING CO.	601.0
12	9	MIRON CONSTRUCTION CO. INC.	592.1
13	18	THE YATES COS. INC.	560.8
14	12	CLAYCO	556.0
15	14	STELLAR	531.3
16	15	CRB	475.5
17	19	BURNS & MCDONNELL	466.3
18	16	ALBERICI-FLINTCO	434.3
19	17	STO BUILDING GROUP	431.0
20	**	PCL CONSTRUCTION ENTERPRISES INC.	429.0

6		HAZARDOUS WASTE	
RANK 2025		RANK 2024	
1	1	BECHTEL	1,839.0
2	2	FLUOR	678.3
3	3	SEVENSON ENVIRONMENTAL SERVICES	424.9
4	5	ASRC INDUSTRIAL	303.8
5	4	APTIM	281.3
6	8	RAMBOLL GROUP	107.7
7	**	EA ENGINEERING SCIENCE AND TECH.	105.0
8	9	ECC	91.5
9	11	JINGOLI - DCO	77.7
10	14	GOODFELLOW BROS.	73.0
11	12	HALEY & ALDRICH INC.	56.9
12	**	ENGINEERING/REMEDIATION RESOURCE	53.5
13	13	TURNER INDUSTRIES GROUP LLC	42.5
14	10	BURNS & MCDONNELL	33.6
15	**	DENHAM-BLYTHE CO.	33.0
16	**	INDEPENDENCE CONSTRUCTION	30.0
17	**	WIELAND	24.0
18	6	AMES CONSTRUCTION INC.	15.8
19	18	TETRA TECH	10.0
20	**	PEPPER CONSTRUCTION	6.4

LISTS MAY INCLUDE FIRMS WHO DO NOT APPEAR ON THE TOP 400 AND CAN PUSH SECTOR MARKET SHARE PERCENTAGE OVER 100%.

digits during both previous two Top 400 survey cycles. Of 375 firms that filed both this year and last, 64.8% reported an increase in revenue. The previous reading for that number was 77.3%. Overall, 57.5% of reporting firms say they have a higher backlog than on last year's list, slightly up from the 2024 Top 400 proportion, but still down substantially from 72.7% two years ago. Just over 25% of firms on the 2025 survey say their backlog have shrunk.

Related to non-U.S. markets, revenue dropped 5.1% between 2023 and 2024, to \$33.5 billion from \$35.3 billion. This continues a long-term trend of Top 400

Contractors moving away from work outside the country. In 2015, 84 of the Top 400 reported some international general contracting revenue, making up 19% of their total revenue that year. In 2025, 56 firms report non-U.S. revenue making up only 5.5% of the total.

Kitchell Corp. CEO Wendy Cohen says the contractor is "seeing volatility" amid shifts in federal funding and "looming tariff discussions," which could "drive up costs." But she adds that, "at the same time, there's a lot of momentum—clients are eager to build. It's a complex moment in the market, but one filled with opportunity."

Bechtel, ranked No. 2, says the firm notes strong demand for general contracting services in nuclear power, LNG, critical minerals and advanced manufacturing. The contracting giant attributes the demand to a global push for cleaner energy and "a sharper focus on secure, domestic supply chains," adds Peter Nelson, manager of corporate planning.

Internationally, Bechtel, along with Parsons, was awarded key contracts for the estimated \$7.2-billion expansion of the King Salman International Airport in Riyadh, Saudi Arabia, which is projected to be the world's largest airport at completion.

"At the same time, there's a lot of momentum—clients are eager to build. It's a complex moment in the market."

—Wendy Cohen, CEO, Kitchell Corp.





"Bechtel is capitalizing on these opportunities by investing in our business, expanding our capabilities, and strengthening project execution."

—Peter Nelson, Planning Manager, Bechtel

"Our projects are advancing, and we're seeing strong growth across the business," he says. "Bechtel is capitalizing on these by investing in our business, expanding our capabilities and strengthening project execution."

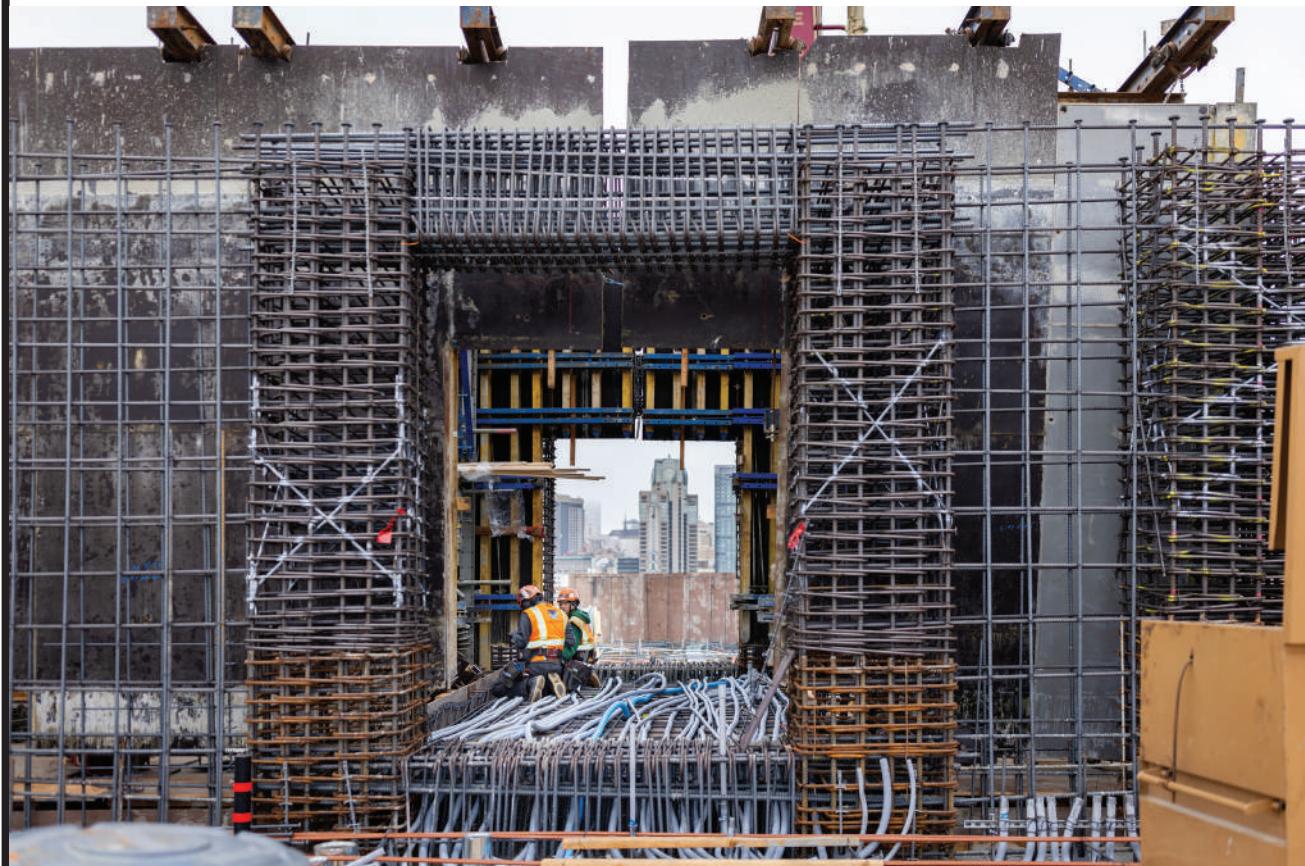
Streamlining Preconstruction

Top 400 contractors say they are finding the greatest project bottlenecks during the preconstruction phase as firms navigate increased budget restrictions with impacts on scheduling, quality, safety and workforce availability.

Clancy & Theys Construction Co. says tariff discussions have already started in preconstruction, "but we haven't gotten to a point where we are dramatically shifting our strategy short of trying to include escalation and tariff clauses in contracts," says President Baker Glasgow. The firm is ranked No. 148.

Cara Carline, director of preconstruction-estimating at No. 152-ranked Catamount Constructors Inc., adds, "Volatile material pricing, supply chain fluctuations and evolving designs demand precise budgeting

Swinerton's Big Concrete Pour | By Jonathan Keller



Swinerton (**No. 30**) is general contractor on the 555 Bryant Street project in San Francisco, a 478,000-sq-ft, 16-story apartment building that is the firm's largest self-perform job to date in northern California, it says. Swinerton's concrete team executed a single phase pour of approximately 7,000 cu yd to complete the 6-ft-thick, 32,000-sq-ft mat slab for the footprint of the structure. Working between occupied residential buildings, the team coordinated 70 concrete trucks delivering to five concrete pumps, which poured about 460 cu yd per hour, and also handled the doors, frames, hardware, drywall and millwork scopes.

The Top 400 Dialogue

In what ways would you say your company has evolved the most over the past year?

#291

on the
Top 400 List



ROBERT MELE, COO
PLACE SERVICES INCORPORATED

Canton, Ga.

"Beyond infrastructure, one of our biggest successes has been expanding our service offerings. We've grown our architecture and engineering capacity, developed full design-build capabilities, and continued to scale our trade and general contracting divisions."

#35

on the
Top 400 List



GABE RODRIGUEZ, VICE PRESIDENT
BARTON MALOW

Southfield, Mich.

"Our firm has evolved significantly by becoming more attuned to external factors. As the market has become more volatile, we have proactively anticipated risks and stayed ahead of potential shifts to provide the most value to our clients."

#243

on the
Top 400 List



URAL YAL, CEO
SHIMMICK

Irvine, Calif.

"We are embracing behavior-based safety programs where everyone on the jobsite is motivated to keep each other safe. It's also great to see topics such as heat illness, mental health and fall protection safety receiving more attention in the industry."

#52

on the
Top 400 List



COREY KENNEDY, DIRECTOR, SAFETY DEV.
ROBINS & MORTON

Birmingham, Ala.

"With a few years of data, we're now able to see areas of focus emerging for our teams. This proactive, systems-thinking approach to safety is directly aligned with our human performance operating philosophy, which has been in place for more than a decade."

SKANSKA USA recently launched its Skanska Advanced Technology unit, which is focused on high-tech and semiconductor manufacturing.

and scheduling early in the process."

Carline says she overcomes such challenges through a proactive data-driven approach.

"By leveraging real-time market insights, maintaining strong subcontractor partnerships and applying value engineering strategies, we identify cost-saving opportunities without compromising quality or schedule," says Carline. "Just as important, we take the time to develop a deep understanding of our clients' goals and maintain transparent communication throughout the process. This ensures every decision aligns with their priorities, resulting in smarter, more efficient project outcomes."

DPR Construction CEO George Pfeffer says the No. 8-ranked firm's preconstruction challenges are largely related to locking in the design for the production schedule.

"We have aggressive target end-dates and procurement requirements that require different design delivery models, Pfeffer says. "The size of some of our projects and the pace warrant an alternative to the typical schematic design, design development and construction documents." He adds that the firm advocates for a more "targeted set of design deliverables."

The CEO contends that this allows DPR Construction to focus on more immediate project requirements, such as site, foundations, structure, MEP and basis of design.

"We've realized many benefits from early alignment with owners and design teams regarding what we need and when we need it," Pfeffer says. "It affects the schedule and allows some flexibility, especially in allowing the design team more time to consider key finish design that can be on a parallel path."

Estimates are always a challenge in preconstruction, says Jason Henley, CEO of D.F. Chase Inc.

"Historically, the construction industry lags on new technology adoption, but once we have new artificial intelligence technologies in hand, they will allow us to do estimates much quicker with improved accuracy," he says. "Currently, this technology is only about 80% accurate, but once it is fully developed, AI will make a huge impact on efficiency by cutting estimation time in half."

Harnessing Technology

Top 400 contractor executives named a variety of hardware and software technology investments they say are having an impact on their business operations and on their ability to do more with less labor.

"Technology is fundamentally transforming the construction industry, and we are fully embracing innovations that enhance efficiency, safety, and sustain-

Turner Commits \$5M to Mental Health | By Emell D. Adolphus

Contracting giant Turner Construction Co. (**No. 1**) announced May 7 a \$5-million investment in mental health and well-being resources for its more than 13,000 employees. Launched in conjunction with its nonprofit, the Turner Foundation, the company says the funding will be allocated over a five-year period to support expansion and development of more mental health initiatives across its over 10,000 jobsites.

"We need more people to come into our industry, but we have to make construction attractive for them to come," says longtime company executive Abrar Sheriff, who was named president of its new construction services business line last year and remains president and CEO of unit Turner International. Amid ongoing industry labor shortages, he calls investing in employee resources and development a crucial step to create a more welcoming environment for the next generation of skilled workers. "Construction is hard as is," Sheriff says. "The biggest thing we feel as a company is creating the right environment where people feel respected." Creating more avenues for employees to connect can have a big impact on improving collaboration, Sheriff adds.

"They are working, they are away from their families, a typical project lasts two years," Sheriff says. "So we feel we have to make our sites more attractive, our industry more attractive."

Turner is a founding member of Construction Inclusion Week with contractors Mortenson, McCarthy Building Cos., Clark Construction Group, Gilbane Building Co. and DPR Construction. Launched in 2020, the annual event promotes diversity, equity and inclusion across the AEC sector and shares strategies on workforce recruitment, retention and resource groups, among other initiatives. More than 3,000 companies have participated since its launch, and Sheriff says organizers expect more participants this year.

"In the next three to five years, we feel workforce needs are only going to increase," Sheriff says. "As long as people come into our industry—that's what matters. It doesn't matter who they are working for. Everybody works together."

In a press release announcing Turner's mental health investment, Turner Chairman and CEO Peter Davoren said the firm is committed to building a workplace where "every team member feels safe and supported." He added, "Mental health matters so much because it touches all of us—our families, our coworkers, our friends."

ability," says Rebecca Cook, IT manager at Perlo Construction. "This is no longer something we can delay; it now drives our business forward."

Ranked No. 292, the firm uses project management software to streamline "every aspect of our work"—from preconstruction to project closeout, helping the firm better integrate with all of its departments and collaborators, Cook says.

She adds that use of drones and aerial technology to survey and monitor projects, as well as security technologies and building information modeling (BIM), have become standard components of the firm's services.

"By adopting these technologies, we improve our operational efficiency and position ourselves to meet the changing demands of the industry," Cook says.

At Poettker Construction Co., the launch of a drone program has made a significant impact on the contractor's risk management and efficiency processes, allow-

The Top 100 Contractors by New Contracts

RANK 2025		NEW CONTRACTS IN \$ MIL.	RANK 2025		NEW CONTRACTS IN \$ MIL.	RANK 2025		NEW CONTRACTS IN \$ MIL.
1	TURNER CONSTRUCTION CO.	26,136.4	36	THE YATES COS. INC.	3,899.9	71	POWER CONSTRUCTION CO. LLC	1,813.1
2	STO BUILDING GROUP	17,844.0	37	EXYTE AMERICAS HOLDING INC.	3,842.8	72	FERROVIAL CONSTRUCTION	1,807.3
3	KIEWIT CORP.	16,837.0	38	FORTIS CONSTRUCTION	3,782.9	73	BRINKMANN CONSTRUCTORS	1,772.9
4	THE WHITING-TURNER CONTRACTING CO.	16,500.0	39	DRAGADOS	3,699.8	74	GEMMA POWER SYSTEMS	1,752.1
5	FLUOR	14,649.0	40	CLUNE CONSTRUCTION	3,464.0	75	COLAS INC.	1,736.6
6	MASTEC INC.	14,262.2	41	J.T. MAGEN & CO. INC.	3,356.0	76	HANOVER CO.	1,709.0
7	TUTOR PERINI CORP.	12,842.4	42	THE PENTA BUILDING GROUP	3,163.4	77	F.H. PASCHEN	1,700.0
8	SKANSKA USA	12,502.6	43	BIG-D CONSTRUCTION	3,149.0	78	CADDELL CONSTRUCTION CO. LLC	1,686.2
9	PCL CONSTRUCTION ENTERPRISES INC.	12,234.3	44	HOFFMAN CONSTRUCTION	3,100.0	79	BARTON MALOW HOLDINGS LLC	1,680.8
10	HITT CONTRACTING	11,804.5	45	RYAN COS. US INC.	3,070.6	80	FERREIRA CONSTRUCTION CO. INC.	1,676.8
11	DPR CONSTRUCTION	11,641.7	46	CROSSLAND CONSTRUCTION CO. INC.	2,598.0	81	PJ DICK - TRUMBULL - LINDY GROUP	1,562.0
12	GILBANE BUILDING CO.	10,068.9	47	SOLV ENERGY	2,575.0	82	PEPPER CONSTRUCTION	1,558.0
13	HOLDER CONSTRUCTION	10,005.0	48	E. REED CONSTRUCTION	2,545.0	83	LEE LEWIS CONSTRUCTION INC.	1,500.0
14	CLARK GROUP	9,874.7	49	THE KOKOSING GROUP OF COS.	2,520.1	84	J.H. FINDORFF & SON INC.	1,487.0
15	MCCARTHY HOLDINGS INC.	9,849.5	50	MWH CONSTRUCTORS INC.	2,450.1	85	ALLAN MYERS	1,486.3
16	JE DUNN CONSTRUCTION CO.	9,550.0	51	GRANITE CONSTRUCTION	2,430.1	86	CHOATE CONSTRUCTION CO.	1,460.9
17	MORTENSON	9,078.3	52	MANHATTAN CONSTRUCTION GROUP	2,401.7	87	THE WEITZ CO.	1,457.6
18	CLAYCO	8,900.0	53	ROBINS & MORTON	2,400.0	88	BARTLETT COCKE GENERAL CONTRACTORS LLC	1,428.9
19	MCDERMOTT INTERNATIONAL	8,474.0	54	THE CHRISTMAN CO.	2,386.0	89	C.W. DRIVER COS.	1,424.4
20	HENSEL PHELPS	8,122.8	55	OKLAND CONSTRUCTION	2,347.0	90	BLACK & VEATCH	1,408.9
21	AUSTIN INDUSTRIES	7,900.0	56	EVANS GENERAL CONTRACTORS	2,300.0	91	STACY AND WITBECK INC.	1,400.0
22	BRASFIELD & GORRIE	7,117.4	57	FLATIRON CONSTRUCTION CORP.	2,298.5	92	AECOM	1,355.0
23	THE WALSH GROUP	7,000.5	58	MESSER CONSTRUCTION CO.	2,222.3	93	MIRON CONSTRUCTION CO. INC.	1,350.0
24	GRAY	6,341.2	59	PERFORMANCE CONTRACTORS INC.	2,207.0	94	HOAR CONSTRUCTION	1,339.0
25	BALFOUR BEATTY US	6,122.8	60	ADOLFSON & PETERSON CONSTRUCTION	2,138.0	95	ASRC INDUSTRIAL	1,333.0
26	SWINERTON INC.	6,100.0	61	WHARTON-SMITH INC.	2,120.1	96	THE CONLAN COMPANY	1,304.9
27	WALBRIDGE	6,049.3	62	GARNEY HOLDING CO.	2,008.0	97	JRM CONSTRUCTION MANAGEMENT	1,300.0
28	SUFFOLK CONSTRUCTION CO. INC.	5,767.1	63	MCGOUGH	2,000.0	98	OULTMANS CONSTRUCTION CO.	1,300.0
29	ALBERICI-FLINTCO	5,551.2	64	DEVCON CONSTRUCTION INC.	2,000.0	99	CLANCY & THEYS CONSTRUCTION CO.	1,292.9
30	HERZOG ENTERPRISES INC.	5,368.0	65	COASTAL CONSTRUCTION GROUP	2,000.0	100	APTIM	1,251.3
31	MICHELS	5,137.0	66	ESS COS.	1,940.9			
32	CONSIGLI BUILDING GROUP INC.	5,052.0	67	CONSTRUCTION PARTNERS INC.	1,892.0			
33	MOSS	4,821.6	68	AMES CONSTRUCTION INC.	1,832.8			
34	BECHTEL	4,798.0	69	HARVEY CLEARY	1,830.0			
35	SUNDT CONSTRUCTION INC.	4,225.2	70	SHAWMUT DESIGN AND CONSTRUCTION	1,824.0			

ing it to perform inspections and identify hazards from the air without the need to have additional labor resources.

“As drone use in our company increases, so will the quality of work. We have a fleet of various models, all with different capabilities that cater to the specific needs of a project,” says CEO Keith Poettker. These include thermal scans, topographical information and aerial photography.

“This robust technology is a significant asset to our service offerings and in-house capabilities,” Poettker points out.

With AI added, drones can flag potential project

On the Web

For expanded content on ENR's Top Lists, see ENR.com/toplists.

barriers or easily measure stockpile quantities, the CEO explains. “Customers benefit from the technology as well by monitoring the progress of their project virtually.

According to Matt Agner, No. 173-ranked Rodgers Builders executive vice president, virtual reality is helping its clients and end users better visualize their spaces early on.

“This leads to fewer usability-related changes during construction, reducing rework and saving costs,” the executive explains. “We’re also seeing strong results from data analytics tools that pull from multiple sources to create visual and insight-rich dashboards.”

The Top 50 Contractors Working Abroad

RANK 2025		REVENUE IN \$ MIL.
1	MCDERMOTT INTERNATIONAL	6,816.0
2	FLUOR	5,810.1
3	PCL CONSTRUCTION ENTERPRISES INC.	4,262.8
4	BECHTEL	3,694.0
5	ALBERICI-FLINTCO	1,479.2
6	HOFFMAN CONSTRUCTION	1,477.0
7	KIEWIT CORP.	1,244.5
8	STO BUILDING GROUP	915.0
9	DRAGADOS	828.3
10	BL HARBERT INTERNATIONAL	661.4
11	TURNER CONSTRUCTION CO.	591.9
12	TUTOR PERINI CORP.	583.4
13	FORTIS CONSTRUCTION	516.1
14	BLACK & VEATCH	404.9
15	CADDELL CONSTRUCTION CO. LLC	385.0
16	HASKELL	346.0
17	MICHELS	285.3

FIRMS ARE RANKED BY INTERNATIONAL REVENUE.

RANK 2025		REVENUE IN \$ MIL.
18	GILBANE BUILDING CO.	279.7
19	BURNS & MCDONNELL	277.4
20	RAILWORKS	230.1
21	ECC	227.7
22	APTIM	199.5
23	WALBRIDGE	181.7
24	FLATIRON CONSTRUCTION CORP.	177.4
25	DPR CONSTRUCTION	170.2
26	MASTEC INC.	147.7
27	LANE INDUSTRIES INC.	147.5
28	PARSONS CORP.	143.5
29	BARNARD CONSTRUCTION CO. INC.	133.3
30	BARTON MALOW HOLDINGS LLC	107.7
31	T N WARD CO.	80.7
32	CONISGI BUILDING GROUP INC.	77.0
33	THE WEITZ CO.	66.5
34	THE WALSH GROUP	59.5

RANK 2025		REVENUE IN \$ MIL.
35	ORION GROUP HOLDINGS INC.	59.1
36	THE BECK GROUP	54.2
37	RONCELLI INC.	53.0
38	MATRIX SERVICE CO.	51.1
39	HERZOG ENTERPRISES INC.	49.0
40	TRAYLOR CONSTRUCTION GROUP INC.	47.2
41	COMMERCIAL CONTRACTING CORP.	41.8
42	IPS-INTEGRATED PROJECT SERVICES LLC	35.5
43	DAY & ZIMMERMANN	27.5
44	DENNIS GROUP	24.1
45	MWH CONSTRUCTORS INC.	21.3
46	PRIMUS	20.0
47	GRAY	15.1
48	ARCO CONSTRUCTION COS.	10.7
49	POND AND CO.	8.4
50	JINGOLI - DCO	4.6

He emphasizes that “these tools reduce the need for static reports and help teams make faster, more informed decisions.”

Swinerton Director of Innovation Aaron Anderson expects technology adoption to rapidly advance as more applications used by companies integrate AI. The firm is ranked No. 30.

“The outlook for deciding our own strategic direction and then teaching these tools to execute is helping to grow their acceptance,” Anderson says. “Modeling details, determining scope for buyouts and adapting schedules inside contract constraints are just a few of the amazing, emerging capabilities” in developing industry technology.

Mortenson, ranked No. 22 on this year’s Top 400, has integrated technology to improve productivity across its jobsites. “We’re seeing the advancement of industrialization—particularly in our solar energy and data center projects, which is having a big impact on our business,” says Executive Vice President Maja Rosenquist.

She adds that there is not a singular technology having an impact on the company—but rather “the aggregation of technologies coming together that’s allowing us to standardize tasks, automate work activities and drive lean practices that focus on schedule optimization.”

Rosenquist says Mortenson has also adopted use of drones and GIS, “which is having a significant impact on our civil business.”

Leveraging Labor Resources

Top 400 firms say they expect last year’s challenges to carry over into this year, with many amplified by dwindling labor pools and availability.

“Labor scarcity can impact our ability to scale quickly, meet aggressive schedules and deliver the level of quality we expect on every job,” says Rick Davenport, president and COO of Samet Corp. “This challenge is not unique to us—it’s systemic in the AEC industry.”

In response, the firm is doubling down on proposed solutions, such as investing in workforce development and supervision, he says, “ensuring we have well-trained, engaged field leaders who can support our teams and trade partners,” and on evolving firm culture to prioritize trade appreciation and worker welfare.

According to Davenport, that includes “everything



“Labor scarcity can impact our ability to scale quickly, meet aggressive schedules and deliver the level of quality we expect.”

—Rick Davenport, President, Samet Corp.

S. T. WOOTEN is working on the \$404-million modernization of I-95 in North Carolina, which doubles its lane width and overhauls 13 bridges.

The Top 50 Domestic Heavy Contractors

RANK 2025		REVENUE IN \$ MIL.	% OF TOTAL REVENUE			
			TRANSPORTATION	SEWER	HAZARDOUS WASTE	WATER
1	KIEWIT CORP.	6,000.1	32	7	0	7
2	THE WALSH GROUP	4,630.8	43	10	0	8
3	GRANITE CONSTRUCTION	3,267.3	68	3	0	10
4	DRAGADOS	3,178.4	87	6	0	4
5	HENSEL PHELPS	2,847.5	32	3	0	0
6	SKANSKA USA	2,713.6	31	1	0	0
7	FLATIRON CONSTRUCTION CORP.	2,402.6	88	8	0	4
8	COLAS INC.	2,370.1	100	0	0	0
9	CLARK GROUP	2,369.8	31	3	0	1
10	AECOM	2,119.8	26	0	0	0
11	FERROVIAL CONSTRUCTION	2,025.3	82	14	0	0
12	GARNEY HOLDING CO.	1,988.0	0	43	0	57
13	TUTOR PERINI CORP.	1,873.6	48	0	0	0
14	BECHTEL	1,836.0	0	0	15	0
15	CONSTRUCTION PARTNERS INC.	1,823.9	100	0	0	0
16	FLUOR	1,671.7	19	0	13	0
17	MASTEC INC.	1,476.4	10	2	0	1
18	TURNER CONSTRUCTION CO.	1,474.6	8	0	0	0
19	THE KOKOSING GROUP OF COS.	1,473.7	40	8	0	3
20	ALLAN MYERS	1,468.1	87	10	0	4
21	AMES CONSTRUCTION INC.	1,343.9	57	0	1	9
22	SUNDT CONSTRUCTION INC.	1,264.2	13	22	0	6
23	OHLA USA INC.	1,248.0	89	3	0	4
24	VINCI CONSTRUCTION USA	1,242.3	100	0	0	0
25	LANE INDUSTRIES INC.	1,194.8	88	2	0	10
26	HERZOG ENTERPRISES INC.	1,165.0	97	3	0	0
27	AUSTIN INDUSTRIES	1,023.7	21	0	0	0
28	HOLDER CONSTRUCTION	987.0	12	0	0	0
29	TEICHERT CONSTRUCTION	923.4	75	0	0	6
30	PCL CONSTRUCTION ENTERPRISES INC.	890.7	5	1	0	15
31	PJ DICK - TRUMBULL - LINDY GROUP	849.7	61	1	0	0
32	LAS VEGAS PAVING CORP.	818.0	100	0	0	0
33	ESS COS.	812.8	49	10	0	6
34	WILLIAMS BROTHERS CONSTRUCTION	792.6	100	0	0	0
35	ANDERSON COLUMBIA CO. INC.	783.0	77	0	0	0
36	BALFOUR BEATTY US	771.3	15	0	0	1
37	GREAT LAKES DREDGE & DOCK CO.	762.7	100	0	0	0
38	TRAYLOR CONSTRUCTION GROUP INC.	752.0	42	8	0	15
39	RAILWORKS	746.6	90	0	0	0
40	MICHELS	707.1	11	3	0	5
41	BARNARD CONSTRUCTION CO. INC.	687.5	22	1	0	47
42	MCCARTHY HOLDINGS INC.	682.6	5	5	0	0
43	ALBERICI-FLINTCO	667.4	7	10	0	6
44	MWH CONSTRUCTORS INC.	665.3	0	64	0	27
45	ECC	636.5	18	55	5	9
46	SUPERIOR CONSTRUCTION HOLDING CO. INC.	629.6	94	0	0	0
47	F.H. PASCHEN	626.8	61	0	0	3
48	WHARTON-SMITH INC.	604.0	0	44	0	8
49	IOVINO ENTERPRISES	593.0	77	3	0	0
50	ZACHRY CONSTRUCTION CORP.	583.0	94	0	0	2

FIRMS ARE RANKED BY THE TOTAL REVENUE FROM DOMESTIC MARKETS THAT INVOLVE PRIMARILY EARTHMOVING AND RELATED SKILLS, AND ARE PRIMARILY PUBLICLY FUNDED.

from recognition programs to building covered wellness areas on the jobsite where our trade partners can take breaks from the heat, warm their food and have a clean place to sit and enjoy their lunch."

The Trump administration crackdown on undocumented U.S. workers and its immigration policies more generally have added to labor pressures for some Top 400 firms as they look to recruit and retain talent internationally.

"We're closely monitoring labor and immigration changes as they directly impact our workforce," says Vincent Lai, vice president of estimating at Bernards. "Our proactive approach includes mentorship, training programs, competitive wages and fostering a diverse and inclusive workplace. These efforts help us retain and grow talent while preparing for future shifts in workforce policy."

Q&D Construction CEO Lance Semenko thinks the company's internal training center will be a game-changer for how its employees gain new skills and are promoted through the ranks.

As for Trump's crackdown on undocumented workers, he says: "For us this is not going to affect the workforce as all our employees have to be vetted for the right documentation of being legal citizens."

Shifts in labor and immigration policies will continue to shape workforce availability across the construction industry, predicts Moss CEO Scott Moss, "especially in sectors like utility-scale solar, where demand is rapidly increasing and there is a huge need for skilled labor."

To address such challenges, Moss says the company has launched a first-of-its-kind solar apprenticeship program in partnership with the Florida Dept. of Education, a two-year program that includes hands-on training, technical instruction and a focus on leadership and communication.

Graduate solar installers earn a nationally recognized certificate, Moss notes, adding that the accreditation has expanded benefits for hourly employees.

"Together, these efforts strengthen our workforce and help ensure Moss is ready to meet the demands of a changing labor landscape," says Moss. The firm is ranked No. 41.

Innovating Under Pressure

In the face of market challenges, Top 400 firms say shifting market conditions have been an opportunity for them to innovate operations and hone the work they do best.

Knutson, ranked No. 263, says it secured notable projects in the education and health care sectors over the past year came by "concentrating our efforts in

The Top 50 in Domestic Building/Mfg. Revenue

RANK 2023	RANK 2024	REVENUE IN \$ MIL.
1	1	TURNER CONSTRUCTION CO. 13,901.3
2	3	THE WHITING-TURNER CONTRACTING CO. 9,693.8
3	2	STO BUILDING GROUP 9,543.0
4	6	GILBANE BUILDING CO. 6,376.8
5	9	AECOM 5,277.7
6	7	JE DUNN CONSTRUCTION CO. 5,270.0
7	4	ARCO CONSTRUCTION COS. 5,146.7
8	11	DPR CONSTRUCTION 5,046.7
9	8	SUFFOLK CONSTRUCTION CO. INC. 4,575.1
10	12	THE YATES COS. INC. 4,533.0
11	15	SKANSKA USA 4,447.5
12	10	WALBRIDGE 4,343.0
13	13	BRASFIELD & GORRIE 4,331.2
14	18	SWINERTON INC. 4,234.6
15	17	MCCARTHY HOLDINGS INC. 4,149.7
16	14	CLARK GROUP 4,141.1
17	5	BARTON MALOW HOLDINGS LLC 4,045.1

RANK 2025	RANK 2024	REVENUE IN \$ MIL.
18	16	BALFOUR BEATTY US 3,997.1
19	19	HENSEL PHELPS 3,880.4
20	22	CONSIGLI BUILDING GROUP INC. 3,688.0
21	20	HOFFMAN CONSTRUCTION 3,604.3
22	21	AUSTIN INDUSTRIES 3,299.5
23	24	CLAYCO 2,822.0
24	29	ROBINS & MORTON 2,525.3
25	23	RYAN COS. US INC. 2,359.9
26	49	EXYTE AMERICAS HOLDING INC. 2,326.1
27	28	PCL CONSTRUCTION ENTERPRISES INC. 2,278.4
28	37	F.A. WILHELM CONSTRUCTION CO. INC. 2,204.0
29	40	CROSSLAND CONSTRUCTION CO. INC. 2,192.0
30	27	ALBERICI-FLINTCO 2,154.6
31	32	MORTENSON 2,119.7
32	45	SHAWMUT DESIGN AND CONSTRUCTION 2,065.9
33	26	TUTOR PERINI CORP. 2,049.3
34	39	CORE CONSTRUCTION GROUP 2,042.8

RANK 2025	RANK 2024	REVENUE IN \$ MIL.
35	**	EVANS GENERAL CONTRACTORS 2,036.0
36	30	HITT CONTRACTING 1,915.1
37	**	GRAY 1,885.7
38	42	E. E. REED CONSTRUCTION 1,823.0
39	50	OKLAND CONSTRUCTION 1,802.0
40	34	HARVEY CLEARY 1,782.0
41	35	BIG-D CONSTRUCTION 1,776.0
42	36	THE WALSH GROUP 1,739.2
43	**	ARISTEO CONSTRUCTION CO. 1,726.1
44	**	BECHTEL 1,654.0
45	25	ALSTON CONSTRUCTION CO. INC. 1,613.0
46	**	THE CHRISTMAN CO. 1,587.0
47	**	THE RUDOLPH LIBBE GROUP 1,530.0
48	43	MOSS 1,515.7
49	41	PEPPER CONSTRUCTION 1,505.4
50	33	CHOATE CONSTRUCTION CO. 1,486.2

FIRMS ARE RANKED BY TOTAL REVENUE FROM DOMESTIC GENERAL BUILDING AND MANUFACTURING.

markets where we excel.”

Joeris General Contractors President Burton Hackney says the firm has been able to scale operations while maintaining its culture and talent. “Through highly intentional talent development initiatives and leadership mentoring programs, we’ve successfully preserved our collaborative, client-focused culture,” he adds. The firm is ranked No. 113 this year.

Jim Radich, Granite Construction chief operating officer and executive vice president, says the firm has had numerous projects on which it has been able to bake innovations into the design and permitting stages to reduce risk and save time and money. The company, ranked No. 39, says it is continuing to focus

on early contractor involvement and qualifications-based selection procurement.

“All markets are facing ongoing uncertainty around geopolitical issues, tariffs, interest rates supply chain disruptions, and labor constraints,” says William (Bill) H. Goodrich, Chairman and CEO of LeChase Construction Services LLC. “Rather than take an alarmist view, we choose to be realistic and responsive in how we navigate the challenges,” he points out.

As the No. 128-ranked company did during the COVID-19 pandemic, Goodrich says it is using this period of uncertainty to deepen its partnerships.

He adds, “We remain confident in our ability to adapt and support our clients through whatever comes next.” ■

How To Read the Tables

Companies are ranked by construction revenue in 2024 in (\$ millions). Those with subsidiaries (+) are listed by company rank, which may be found on the ENR website at www.ENR.com. Firms not ranked last year are designated as **. Some markets may not add up to 100% due to omission of the “other” miscellaneous market category. NA = “not available.”

Figures include prime construction contracts, shares of joint ventures, subcontracts, the construction portion of design-build contracts and construction management-at-risk contracts when the firm’s risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of its construction contract.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing includes auto assembly, electronic assembly, textile plants, etc.

Power includes thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process includes pulp and paper mills, steel mills, non-ferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical and nuclear waste treatment, asbestos and lead abatement, etc.

Telecommunications includes transmission lines and cabling, towers and antennae, data centers and web hotels, etc.

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING		MANUFACTURING		POWER		WATER, SEWER / WASTE		INDUS. / PETROLEUM		TRANSPORTATION		HAZARDOUS WASTE		TELECOM		% CM-A-T-RISK	
		TOTAL	INT'L		60	12	0	0	4	7	0	18	95									
1	1 TURNER CONSTRUCTION CO., New York, N.Y. [†]	20,241.4	591.9	26,136.4	60	12	0	0	4	7	0	18	95									
2	3 BECHTEL, Reston, Va. [†]	15,941.0	3,694.0	4,798.0	0	10	16	0	52	10	12	1	9									
3	2 KIEWIT CORP., Omaha, Neb. [†]	14,036.9	1,244.5	16,837.0	7	0	31	15	13	33	0	1	17									
4	5 THE WHITING-TURNER CONTRACTING CO., Baltimore, Md.	13,311.8	0.0	16,500.0	70	3	0	0	5	2	0	19	74									
5	4 MASTEC INC., Coral Gables, Fla. [†]	12,303.5	147.7	14,262.2	0	0	45	3	19	9	0	23	0									
6	6 STO BUILDING GROUP, New York, N.Y. [†]	12,038.0	915.0	17,844.0	85	0	0	0	4	0	0	11	80									
7	8 FLUOR, Irving, Texas [†]	11,131.4	5,810.1	14,649.0	8	6	2	0	62	12	6	0	0									
8	7 DPR CONSTRUCTION, Redwood City, Calif. [†]	10,839.8	170.2	11,641.7	42	5	0	0	19	0	0	34	84									
9	9 McDERMOTT INTERNATIONAL, Houston, Texas [†]	8,911.0	6,816.0	8,474.0	0	0	0	0	100	0	0	0	0									
10	26 HITT CONTRACTING, Falls Church, Va.	8,658.4	0.0	11,804.5	22	0	0	0	0	0	0	78	100									
11	10 PCL CONSTRUCTION ENTERPRISES INC., Denver, Colo. [†]	8,288.6	4,262.8	12,234.3	61	0	11	10	8	8	0	1	43									
12	12 SKANSKA USA, New York, N.Y. [†]	8,234.6	0.0	12,502.6	47	7	0	2	0	31	0	12	49									
13	13 HENSEL PHELPS, Greeley, Colo.	8,153.3	0.0	8,122.8	43	4	0	3	0	32	0	17	45									
14	14 AECOM, Dallas, Texas	8,093.9	1.1	1,355.0	65	0	2	0	0	26	0	7	76									
15	30 HOLDER CONSTRUCTION, Atlanta, Ga.	8,077.0	0.0	10,005.0	5	0	0	0	0	12	0	83	97									
16	15 THE WALSH GROUP, Chicago, Ill.	7,690.6	59.5	7,000.5	23	0	0	17	0	43	0	16	11									
17	11 GILBANE BUILDING CO., Providence, R.I. [†]	7,468.9	279.7	10,068.9	81	7	0	0	8	3	0	2	75									
18	18 JE DUNN CONSTRUCTION CO., Kansas City, Mo.	7,428.0	0.0	9,550.0	59	11	0	0	2	3	0	24	83									
19	16 CLARK GROUP, McLean, Va.	7,020.7	0.0	9,874.7	59	0	1	3	0	31	0	7	46									
20	20 MCCARTHY HOLDINGS INC., St. Louis, Mo. [†]	6,980.8	0.0	9,849.5	59	0	20	5	2	5	0	9	68									
*21	23 CLAYCO, Chicago, Ill. [†]	6,840.0	0.0	8,900.0	20	21	3	0	8	0	0	48	0									
22	27 MORTENSON, Minneapolis, Minn. [†]	6,692.4	0.0	9,078.3	28	4	41	0	0	1	0	26	51									
23	22 BRASFIELD & GORRIE, Birmingham, Ala.	6,367.5	0.0	7,117.4	61	7	1	3	3	2	0	23	9									
24	21 WALBRIDGE, Detroit, Mich.	6,100.0	181.6	6,049.3	3	71	1	0	1	0	0	24	62									
25	28 ZACHRY GROUP, San Antonio, Texas [†]	5,932.5	0.0	421.9	0	0	9	0	91	0	0	0	0									
26	24 HOFFMAN CONSTRUCTION, Lake Oswego, Ore.	5,382.0	1,477.0	3,100.0	8	87	0	1	0	4	0	0	13									
27	29 THE YATES COS. INC., Philadelphia, Miss. [†]	5,370.1	0.0	3,899.9	25	60	0	0	10	4	0	1	39									
28	25 SUFFOLK CONSTRUCTION CO. INC., Boston, Mass. [†]	5,330.4	0.0	5,767.1	86	0	0	0	0	6	0	8	100									
29	17 ARCO CONSTRUCTION COS., St. Louis, Mo.	5,196.9	10.7	647.6	88	11	0	0	1	0	0	0	0									
30	35 SWINERTON INC., Concord, Calif.	4,848.1	0.0	6,100.0	87	0	3	0	0	8	0	2	61									
31	33 AUSTIN INDUSTRIES, Dallas, Texas	4,843.9	0.0	7,900.0	16	52	0	0	11	21	0	0	12									
32	32 BALFOUR BEATTY US, Dallas, Texas [†]	4,768.5	0.0	6,122.8	83	0	0	1	0	15	0	0	68									
33	31 TUTOR PERINI CORP., Sylmar, Calif. [†]	4,506.3	583.4	12,842.4	51	0	0	0	0	49	0	0	0									
34	36 ALBERICI-FLINTCO, St. Louis, Mo. [†]	4,452.4	1,479.2	5,551.2	47	26	1	11	10	5	0	0	50									
35	19 BARTON MALOW HOLDINGS LLC, Southfield, Mich. [†]	4,449.5	107.7	1,680.8	37	54	8	0	0	0	0	0	31									
36	40 GRAY, Lexington, Ky. [†]	4,154.2	15.1	6,341.2	3	42	0	0	25	0	0	30	36									
37	37 DRAGADOS, New York, N.Y. [†]	4,136.5	828.3	3,699.8	1	0	0	9	2	86	0	0	0									
38	34 MICHELS, Brownsville, Wis. [†]	4,078.6	285.3	5,137.0	9	0	43	10	24	10	0	3	0									
39	39 GRANITE CONSTRUCTION, Watsonville, Calif. [†]	4,007.6	0.2	2,430.1	9	0	3	14	0	68	0	0	3									
40	43 CONSIGLI BUILDING GROUP INC., Milford, Mass. [†]	3,765.0	77.0	5,052.0	100	0	0	0	0	0	0	0	84									
41	41 MOSS, Fort Lauderdale, Fla.	3,709.6	0.0	4,821.6	41	0	58	0	0	1	0	0	100									
42	38 BURNS & MCDONNELL, Kansas City, Mo. [†]	3,511.4	277.4	NA	2	4	53	1	33	4	1	1	0									
43	42 RYAN COS. US INC., Minneapolis, Minn.	3,449.0	0.0	3,070.6	68	0	0	0	4	0	0	27	2									
44	45 TURNER INDUSTRIES GROUP LLC, Baton Rouge, La. [†]	3,214.8	0.0	608.0	0	0	1	0	98	0	1	0	0									
45	44 BLACK & VEATCH, Overland Park, Kan. [†]	3,115.4	404.9	1,408.9	0	0	79	4	10	0	0	7	15									
46	51 SUNDT CONSTRUCTION INC., Tempe, Ariz.	3,090.6	0.0	4,225.2	14	14	18	28	0	13	0	13	36									
47	** PERFORMANCE CONTRACTORS INC., Baton Rouge, La.	3,002.0	0.0	2,207.0	0	7	2	0	91	0	0	0	0									
48	46 BIG-D CONSTRUCTION, Salt Lake City, Utah [†]	2,923.0	0.0	3,149.0	61	0	0	1	8	11	0	15	81									
49	50 THE KOKOSING GROUP OF COS., Westerville, Ohio [†]	2,878.2	0.0	2,520.1	10	25	2	11	5	40	0	2	32									
50	55 CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan.	2,611.0	0.0	2,598.0	82	2	1	9	0	6	0	0	42									

* Due to an error on their survey, Clayco underreported their 2024 revenue. Their total should be \$76 billion, which would have ranked no. 17

ESS COS. will be working on the \$600-million I-70 project for MoDOT, the largest construction project in the agency's history, the firm says.

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING	MANUFACTURING	POWER	WATER / SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	% CM-A-T-RISK
		TOTAL	INT'L										
51	49 FLATIRON CONSTRUCTION CORP., Broomfield, Colo. [†]	2,590.3	177.4	2,298.5	0	0	0	13	0	86	0	0	0
52	56 ROBINS & MORTON, Birmingham, Ala.	2,545.6	0.0	2,400.0	99	0	0	0	0	1	0	0	58
53	75 EXYTE AMERICAS HOLDING INC., Richardson, Texas [†]	2,399.0	0.0	3,842.8	0	97	0	0	3	0	0	0	1
54	54 F.A. WILHELM CONSTRUCTION CO. INC., Indianapolis, Ind. [†]	2,384.0	0.0	1,000.0	77	15	1	4	1	2	0	0	43
55	47 COLAS INC., Morristown, N.J. [†]	2,370.1	0.0	1,736.6	0	0	0	0	0	100	0	0	0
56	57 EVANS GENERAL CONTRACTORS, Alpharetta, Ga.	2,300.0	0.0	2,300.0	48	41	0	0	0	0	0	7	0
57	70 FORTIS CONSTRUCTION, Portland, Ore.	2,243.9	516.1	3,782.9	12	0	0	0	0	0	0	0	88
58	53 CLUNE CONSTRUCTION, Chicago, Ill.	2,238.0	0.0	3,464.0	42	0	0	0	0	1	0	57	76
59	69 HASKELL, Jacksonville, Fla. [†]	2,194.3	346.0	NA	19	9	0	16	50	0	0	6	0
60	61 FERROVIAL CONSTRUCTION, Austin, Texas [†]	2,124.2	0.0	1,807.3	0	0	5	14	0	82	0	0	3
61	74 SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass.	2,065.9	0.0	1,824.0	100	0	0	0	0	0	0	0	100
62	66 CORE CONSTRUCTION GROUP, Frisco, Texas	2,042.8	0.0	NA	100	0	0	0	0	0	0	0	76
63	62 AMES CONSTRUCTION INC., Burnsville, Minn.	2,005.2	0.0	1,832.8	0	9	3	9	0	57	1	5	19
64	64 GARNEY HOLDING CO., North Kansas City, Mo. [†]	1,988.0	0.0	2,008.0	0	0	0	100	0	0	0	0	42
65	95 DAY & ZIMMERMANN, Philadelphia, Pa. [†]	1,956.0	27.5	NA	2	18	78	0	3	0	0	0	0
66	** SOLV ENERGY, San Diego, Calif. [†]	1,892.0	0.0	2,575.0	0	0	100	0	0	0	0	0	0
67	68 J.T. MAGEN & CO. INC., New York, N.Y.	1,888.0	0.0	3,356.0	69	0	0	0	0	0	0	31	70
68	81 CONSTRUCTION PARTNERS INC., Dothan, Ala. [†]	1,823.9	0.0	1,892.0	0	0	0	0	0	100	0	0	0
69	72 E. E. REED CONSTRUCTION, Sugar Land, Texas [†]	1,823.0	0.0	2,545.0	100	0	0	0	0	0	0	0	0
70	83 OKLAND CONSTRUCTION, Salt Lake City, Utah [†]	1,815.0	0.0	2,347.0	80	19	0	0	0	0	0	1	86
71	67 MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla. [†]	1,801.8	2.2	2,401.7	68	0	0	0	2	25	0	5	65
72	60 HARVEY CLEARY, Houston, Texas	1,782.0	0.0	1,830.0	100	0	0	0	0	0	0	0	72
73	154 ARISTEO CONSTRUCTION CO., Livonia, Mich.	1,748.1	0.0	NA	1	98	1	0	0	0	0	0	3
74	71 MIRON CONSTRUCTION CO. INC., Neenah, Wis.	1,746.3	0.0	1,350.0	56	1	5	2	34	2	0	0	62
75	87 THE CHRISTMAN CO., Lansing, Mich. [†]	1,731.0	0.0	2,386.0	88	4	0	2	0	3	0	3	70
76	86 THE RUDOLPH LIBBE GROUP, Walbridge, Ohio [†]	1,731.0	0.0	857.0	3	85	1	0	8	0	0	0	0
77	63 PEPPER CONSTRUCTION, Chicago, Ill. [†]	1,649.1	0.0	1,558.0	91	0	3	0	0	0	0	6	83
78	85 THE WEITZ CO., Des Moines, Iowa [†]	1,643.7	66.5	1,457.6	25	7	0	0	12	13	0	43	45
79	82 MESSER CONSTRUCTION CO., Cincinnati, Ohio [†]	1,623.2	0.0	2,222.3	78	4	0	0	13	5	0	0	71
80	48 ALSTON CONSTRUCTION CO. INC., Atlanta, Ga.	1,613.0	0.0	970.0	100	0	0	0	0	0	0	0	0
81	93 BL HARBERT INTERNATIONAL, Birmingham, Ala.	1,595.0	661.4	1,131.6	90	6	0	0	3	0	0	0	0
82	52 CHOATE CONSTRUCTION CO., Atlanta, Ga.	1,588.0	0.0	1,460.9	83	11	0	0	4	0	0	3	0
83	84 THE CONLAN COMPANY, Marietta, Ga.	1,542.1	0.0	1,304.9	95	0	0	0	1	0	0	4	0
84	97 NABHOLZ CONSTRUCTION CORP., Conway, Ark.	1,528.0	0.0	NA	84	8	0	0	0	6	0	2	0
85	100 DEPCOM POWER, Scottsdale, Ariz.	1,488.5	0.0	1,176.7	0	0	100	0	0	0	0	0	0
86	98 ALLAN MYERS, Worcester, Pa.	1,468.1	0.0	1,486.3	0	0	0	13	0	87	0	0	0
87	73 BRINKMANN CONTRACTORS, Chesterfield, Mo.	1,376.6	0.0	1,772.9	87	9	0	0	0	0	0	0	21
88	92 PJ DICK - TRUMBULL - LINDY GROUP, Pittsburgh, Pa. [†]	1,366.0	0.0	1,562.0	38	0	0	1	0	61	0	0	9
89	138 COASTAL CONSTRUCTION GROUP, Miami, Fla. [†]	1,351.0	0.0	2,000.0	100	0	0	0	0	0	0	0	100
90	121 FERREIRA CONSTRUCTION CO. INC., Branchburg, N.J. [†]	1,350.8	0.0	1,676.8	2	0	63	6	5	16	0	0	0
91	135 HOAR CONSTRUCTION, Birmingham, Ala.	1,350.7	0.0	1,339.0	100	0	0	0	0	0	0	0	98
92	79 POWER CONSTRUCTION CO. LLC, Chicago, Ill. [†]	1,343.3	0.0	1,813.1	80	0	0	1	14	3	0	2	78
93	104 LANE INDUSTRIES INC., Charlotte, N.C. [†]	1,342.3	147.5	1,038.8	0	0	11	11	0	78	0	0	0
94	108 THE CIANBRO COS., Pittsfield, Maine [†]	1,342.0	0.0	859.0	13	13	26	0	21	25	0	0	16
95	76 THE BOLDT CO., Appleton, Wis.	1,338.9	0.0	NA	42	16	10	0	25	0	0	6	55
96	91 ADOLFSON & PETERSON CONSTRUCTION, Bloomington, Minn. [†]	1,329.0	0.0	2,138.0	91	0	0	9	0	0	0	0	85
97	129 CADDELL CONSTRUCTION CO. LLC, Montgomery, Ala.	1,326.6	385.0	1,686.2	96	0	0	0	0	0	0	4	18
98	65 HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y.	1,321.0	0.0	1,072.6	100	0	0	0	0	0	0	0	93
99	89 SAMET CORP., Greensboro, N.C. [†]	1,309.0	0.0	269.6	100	0	0	0	0	0	0	0	50
100	78 HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif.	1,306.0	0.0	675.0	99	0	0	0	1	0	0	0	100

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING	MANUFACTURING	POWER	WATER, SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	% CM-A-T RISK
		TOTAL	INT'L										
101	109 OHLA USA INC., East Elmhurst, N.Y. [†]	1,305.0	0.0	1,212.0	4	0	0	7	0	89	0	0	4
102	106 THE PENTA BUILDING GROUP, Las Vegas, Nev. [†]	1,302.0	0.0	3,163.4	100	0	0	0	0	0	0	0	92
103	118 JRM CONSTRUCTION MANAGEMENT, New York, N.Y.	1,300.0	0.0	1,300.0	100	0	0	0	0	0	0	0	23
104	77 FCL BUILDERS, Itasca, Ill.	1,300.0	0.0	950.0	78	3	0	0	13	0	0	5	0
105	102 BNBUILDERS, Seattle, Wash.	1,300.0	0.0	105.0	100	0	0	0	0	0	0	0	0
106	58 DEVCON CONSTRUCTION INC., Milpitas, Calif.	1,268.0	0.0	2,000.0	100	0	0	0	0	0	0	0	0
107	101 W.E. O'NEIL CONSTRUCTION CO., Chicago, Ill. [†]	1,260.0	0.0	1,086.0	82	2	0	0	0	15	0	0	78
108	125 BARTLETT COCKE GENERAL CONTRACTORS LLC, San Antonio, Texas [†]	1,244.0	0.0	1,428.9	90	0	0	0	0	0	0	10	98
109	119 ESS COS., Columbia, Mo. [†]	1,243.2	0.0	1,940.9	31	2	1	16	0	49	0	0	12
110	112 VINCI CONSTRUCTION USA, Winter Park, Fla. [†]	1,242.3	0.0	1,140.6	0	0	0	0	0	100	0	0	0
111	122 TRAYLOR CONSTRUCTION GROUP INC., Evansville, Ind.	1,214.9	47.2	869.1	1	1	23	26	7	40	0	0	0
112	113 HERZOG ENTERPRISES INC., St. Joseph, Mo. [†]	1,214.0	49.0	5,368.0	0	0	0	3	0	97	0	0	0
113	117 JOERIS GENERAL CONTRACTORS, San Antonio, Texas	1,211.0	0.0	956.0	100	0	0	0	0	0	0	0	79
114	162 HAWAIIAN DREDGING CONSTRUCTION CO. INC., Honolulu, Hawaii [†]	1,189.0	0.0	1,114.0	59	0	0	13	0	27	0	0	0
115	127 COMMERCIAL CONTRACTING CORP., Auburn Hills, Mich. [†]	1,167.8	41.8	602.8	5	84	0	5	0	0	0	0	0
116	144 WHARTON-SMITH INC., Sanford, Fla.	1,151.8	0.0	2,120.1	48	0	0	52	0	0	0	0	63
117	149 ROGERS-O'BRIEN CONSTRUCTION, Dallas, Texas	1,150.5	0.0	1,177.0	62	0	0	0	1	0	0	37	68
118	115 MCGOUGH, St. Paul, Minn.	1,148.0	0.0	2,000.0	56	0	2	0	13	3	0	26	83
119	126 TEICHERT CONSTRUCTION, Sacramento, Calif.	1,147.8	0.0	928.8	9	0	6	6	4	75	0	0	0
120	111 RYCON CONSTRUCTION, Pittsburgh, Pa.	1,145.4	0.0	986.6	91	0	0	0	0	9	0	0	24
121	80 SUMMIT CONTRACTING GROUP INC., Jacksonville, Fla.	1,132.0	0.0	721.0	100	0	0	0	0	0	0	0	0
122	94 WEBCOR, San Francisco, Calif.	1,129.2	0.0	1,199.0	66	0	1	25	0	9	0	0	76
123	142 BARNARD CONSTRUCTION CO. INC., Bozeman, Mont. [†]	1,123.2	133.3	214.1	0	0	23	42	5	30	0	0	10
124	128 JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md.	1,120.7	0.0	NA	100	0	0	0	0	0	0	0	0
125	105 ASRC INDUSTRIAL, Tempe, Ariz. [†]	1,100.1	0.0	1,333.0	11	13	11	9	18	10	28	0	0
126	88 BUILD GROUP INC., San Francisco, Calif.	1,089.0	0.0	718.0	100	0	0	0	0	0	0	0	100
127	131 JACOBSEN CONSTRUCTION CO. INC., Salt Lake City, Utah	1,086.0	0.0	527.0	95	0	0	0	5	0	0	0	100
128	110 LECHASE CONSTRUCTION SERVICES LLC, Rochester, N.Y.	1,083.6	0.0	948.3	84	3	0	0	8	4	0	0	62
129	147 KPRS CONSTRUCTION SERVICES INC., Brea, Calif. [†]	1,077.6	0.0	1,075.9	100	0	0	0	0	0	0	0	0
130	114 RAILWORKS, New York, N.Y.	1,058.8	230.1	NA	0	8	0	0	0	92	0	0	0
131	136 THE BECK GROUP, Dallas, Texas	1,058.2	54.2	593.1	85	0	0	0	3	0	0	12	61
132	99 J.H. FINDORFF & SON INC., Madison, Wis.	1,030.0	0.0	1,487.0	100	0	0	0	0	0	0	0	90
133	152 POGUE CONSTRUCTION, McKinney, Texas	1,021.0	0.0	661.0	100	0	0	0	0	0	0	0	94
134	163 ANDERSON COLUMBIA CO. INC., Lake City, Fla.	1,011.0	0.0	614.0	0	23	0	0	0	77	0	0	0
135	96 THE MCSHANE COS., Rosemont, Ill. [†]	1,009.2	0.0	1,227.7	100	0	0	0	0	0	0	0	12
136	103 DENNIS GROUP, Springfield, Mass. [†]	999.9	24.1	357.7	0	0	0	0	100	0	0	0	34
137	157 S&B, Houston, Texas [†]	983.2	0.0	331.3	0	0	0	0	100	0	0	0	0
138	171 PHILLIPS INFRASTRUCTURE INC., Knoxville, Tenn. [†]	978.0	0.0	976.0	13	4	26	33	0	0	0	0	0
139	132 F.H. PASCHEN, Chicago, Ill.	977.7	0.0	1,700.0	36	0	0	3	0	61	0	0	12
140	137 SATTERFIELD & PONTIKA CONSTRUCTION INC., Houston, Texas [†]	974.0	0.0	861.0	86	0	0	10	0	4	0	0	40
141	151 JAMES R. VANNOY & SONS CONSTRUCTION CO. INC., Jefferson, N.C.	961.0	0.0	695.0	97	1	0	0	0	2	0	0	80
142	159 GOODFELLOW BROS., Wenatchee, Wash. [†]	955.8	0.0	1,167.6	59	0	2	12	0	14	8	2	0
143	160 ECC, Burlingame, Calif. [†]	951.1	227.7	383.4	18	0	1	50	4	15	10	2	0
144	182 CAJUN INDUSTRIES HOLDINGS LLC, Baton Rouge, La. [†]	942.0	0.0	819.0	0	0	7	0	85	3	0	5	0
145	123 GRAHAM CONSTRUCTION, Omaha, Neb. [†]	935.0	0.0	153.0	63	0	0	12	6	18	0	0	23
146	150 ENGINEERED STRUCTURES INC. (ESI), Meridian, Idaho	927.4	0.0	1,245.0	97	0	0	3	0	0	0	0	0
147	189 SPAWGLASS HOLDING, Selma, Texas [†]	927.0	0.0	861.0	88	0	0	0	8	3	0	0	76
148	120 CLANCY & THEYS CONSTRUCTION CO., Raleigh, N.C.	923.8	0.0	1,292.9	99	0	0	0	0	1	0	0	90
149	133 LEASE CRUTCHER LEWIS, Seattle, Wash. [†]	915.8	0.0	NA	85	0	0	0	0	0	0	15	11
150	179 CARROLL DANIEL CONSTRUCTION CO., Gainesville, Ga. [†]	908.3	0.0	886.6	54	19	0	0	22	6	0	0	51

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING	MANUFACTURING	POWER	WATER / SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	% CM AT RISK
		TOTAL	INT'L										
151	164 IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa. [†]	899.9	35.5	1,165.1	0	0	0	0	100	0	0	0	100
152	139 CATAMOUNT CONTRACTORS INC., Lakewood, Colo.	896.0	0.0	1,060.0	99	0	1	0	0	0	0	0	71
153	145 JINGOLI - DCO, Lawrenceville, N.J. [†]	884.0	4.6	556.5	36	0	55	0	0	0	9	0	36
154	143 HANOVER CO., Houston, Texas [†]	872.5	0.0	1,709.0	100	0	0	0	0	0	0	0	0
155	198 NAN INC., Honolulu, Hawaii [†]	855.2	0.0	866.5	66	0	1	2	0	31	0	0	0
156	208 SLETTEN COS., Great Falls, Mont. [†]	852.1	0.0	536.5	78	0	1	15	0	7	0	0	47
157	183 J.P. CULLEN & SONS INC., Janesville, Wis.	849.0	0.0	957.0	77	4	3	0	16	0	0	0	100
158	153 SAULSBURY INDUSTRIES INC., Odessa, Texas	830.0	0.0	840.0	0	0	5	0	95	0	0	0	0
159	140 KRAUS-ANDERSON, Minneapolis, Minn.	826.9	0.0	547.9	97	1	0	0	1	1	0	0	94
160	155 LAS VEGAS PAVING CORP., Las Vegas, Nev.	818.0	0.0	1,118.0	0	0	0	0	0	100	0	0	2
161	185 C.W. DRIVER COS., Pasadena, Calif. [†]	812.6	0.0	1,424.4	100	0	0	0	0	0	0	0	92
162	255 LEMOINE, Lafayette, La. [†]	808.3	0.0	645.4	59	0	7	3	0	0	0	0	27
163	134 APTIM, Baton Rouge, La.	796.5	199.5	1,251.3	15	0	2	2	43	3	35	0	18
164	177 ORION GROUP HOLDINGS INC., Houston, Texas	796.4	59.1	727.8	35	0	0	0	0	65	0	0	0
165	181 WILLIAMS BROTHERS CONSTRUCTION, Houston, Texas	792.6	0.0	1,228.8	0	0	0	0	0	100	0	0	0
166	** POSILICCO CIVIL INC., Farmingdale, N.Y.	788.0	0.0	400.0	0	10	4	6	0	56	0	0	0
167	172 BRANCH GROUP, Roanoke, Va. [†]	781.8	0.0	1,084.0	30	0	0	0	0	60	0	0	10
168	212 LEE LEWIS CONSTRUCTION INC., Lubbock, Texas [†]	775.0	0.0	1,500.0	100	0	0	0	0	0	0	0	90
169	161 MCCOWNGORDON CONSTRUCTION, Kansas City, Mo.	770.2	0.0	1,042.1	77	0	0	0	23	0	0	0	68
170	210 GREAT LAKES DREDGE & DOCK CO., Houston, Texas	762.7	0.0	917.8	0	0	0	0	0	100	0	0	0
171	158 WEIS BUILDERS INC., Minneapolis, Minn.	761.0	0.0	961.2	100	0	0	0	0	0	0	0	12
172	190 MWH CONTRACTORS INC., Broomfield, Colo. [†]	755.1	21.3	2,450.1	0	3	0	91	6	0	0	0	73
173	224 RODGERS BUILDERS INC., Charlotte, N.C.	753.9	0.0	NA	100	0	0	0	0	0	0	0	84
174	186 WILLMENG CONSTRUCTION INC., Phoenix, Ariz.	752.5	0.0	414.0	85	1	0	0	0	0	0	0	16
175	175 ELFORD INC., Columbus, Ohio	749.2	0.0	922.2	95	0	2	1	1	0	0	1	78
176	191 IOVINO ENTERPRISES, Great Neck, N.Y. [†]	741.0	0.0	648.0	6	0	0	3	0	77	0	0	0
177	148 PARIC HOLDINGS, St. Louis, Mo. [†]	737.0	0.0	544.0	37	28	17	0	18	0	0	0	61
178	169 LEVEL 10 CONSTRUCTION, Sunnyvale, Calif.	730.0	0.0	135.4	100	0	0	0	0	0	0	0	50
179	355 CLARK CONSTRUCTION CO., Lansing, Mich.	727.0	0.0	305.0	90	0	0	10	0	0	0	0	35
180	243 W. M. JORDAN CO., Newport News, Va.	718.2	0.0	1,006.9	76	23	0	0	0	1	0	0	64
181	167 BARNHILL CONTRACTING CO., Rocky Mount, N.C.	716.3	0.0	1,132.3	42	0	0	0	0	58	0	0	21
182	237 GRANGER CONSTRUCTION CO., Lansing, Mich.	710.0	0.0	701.0	81	11	0	5	0	0	0	3	57
183	165 MATRIX SERVICE CO., Tulsa, Okla.	708.3	51.1	NA	0	0	32	0	68	0	0	0	0
184	284 CR MEYER, Oshkosh, Wis.	700.4	0.0	NA	1	5	0	0	91	0	0	0	0
185	** VCC LLC, The Colony, Texas	700.0	0.0	689.0	100	0	0	0	0	0	0	0	97
186	294 DRYMALLA CONSTRUCTION CO., Columbus, Texas	700.0	0.0	500.0	100	0	0	0	0	0	0	0	64
187	170 STELLAR, Jacksonville, Fla.	697.7	0.0	358.0	24	0	0	0	76	0	0	0	24
188	130 TRUEBECK CONSTRUCTION, San Mateo, Calif.	693.5	0.0	895.5	100	0	0	0	0	0	0	0	88
189	231 GRAYCOR INC., Oakbrook Terrace, Ill. [†]	687.0	0.0	566.0	54	29	6	0	11	0	0	0	0
190	** CHASSE BUILDING TEAM, Tempe, Ariz.	684.7	0.0	667.0	100	0	0	0	0	0	0	0	93
191	226 GRUNLEY CONSTRUCTION CO. INC., Rockville, Md.	684.0	0.0	395.0	100	0	0	0	0	0	0	0	17
192	168 SUPERIOR CONSTRUCTION HOLDING CO. INC., Jacksonville, Fla. [†]	672.6	0.0	132.0	0	0	0	0	6	94	0	0	0
193	222 SKYLINE CONSTRUCTION, San Francisco, Calif. [†]	663.0	0.0	489.0	100	0	0	0	0	0	0	0	0
194	184 FCI CONTRACTORS INC., Grand Junction, Colo. [†]	660.0	0.0	1.0	100	0	0	0	0	0	0	0	90
195	278 PRIMUS, Woodstock, Ga. [†]	656.0	20.0	518.0	100	0	0	0	0	0	0	0	0
196	225 BULLEY & ANDREWS, Chicago, Ill. [†]	655.0	0.0	689.0	100	0	0	0	0	0	0	0	63
197	250 ELECTRICAL CONSULTANTS INC., Billings, Mont. [†]	650.0	0.0	798.0	0	0	100	0	0	0	0	0	0
198	156 TORCON INC., Red Bank, N.J.	648.4	0.0	1,043.0	48	0	0	0	52	0	0	0	100
199	211 URBAN ATELIER GROUP, New York, N.Y.	646.3	0.0	845.4	100	0	0	0	0	0	0	0	98
200	204 KAUFMAN LYNN CONSTRUCTION, Delray Beach, Fla.	638.2	0.0	394.0	100	0	0	0	0	0	0	0	97

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING	MANUFACTURING	POWER	WATER / SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	% CM-A-T RISK
		TOTAL	INT'L										
201	197 BERNARDS, San Fernando, Calif.	632.0	0.0	715.0	100	0	0	0	0	0	0	0	0
202	258 PEINADO CONSTRUCTION, Frisco, Texas	631.0	0.0	480.0	78	0	0	0	0	0	0	22	0
203	234 MYCON GENERAL CONTRACTORS INC., Dallas, Texas	629.0	0.0	542.4	100	0	0	0	0	0	0	0	0
204	196 LANDMARK CONSTRUCTION LLC, Athens, Ga.	628.1	0.0	733.4	100	0	0	0	0	0	0	0	100
205	174 HARKINS BUILDERS INC., Columbia, Md.	626.0	0.0	542.0	100	0	0	0	0	0	0	0	74
206	141 KAST CONSTRUCTION, West Palm Beach, Fla.	624.3	0.0	665.9	100	0	0	0	0	0	0	0	100
207	202 C D SMITH CONSTRUCTION, Fond du Lac, Wis.	618.0	0.0	900.0	81	0	0	19	0	0	0	0	0
208	** GEMMA POWER SYSTEMS, Glastonbury, Conn. [†]	611.4	0.0	1,752.1	0	0	99	0	0	0	0	0	0
209	223 RAND CONSTRUCTION CORP., Alexandria, Va.	608.0	0.0	695.0	100	0	0	0	0	0	0	0	2
210	322 BHI, Vernal, Utah	606.4	0.0	393.0	36	2	42	6	8	0	0	1	84
211	221 PIKE CONSTRUCTION SERVICES, Rochester, N.Y.	605.8	0.0	728.4	97	1	0	0	1	1	0	0	83
212	214 DICK ANDERSON CONSTRUCTION, Helena, Mont. [†]	605.0	0.0	NA	91	3	0	5	0	1	0	0	80
213	215 ZACHRY CONSTRUCTION CORP., San Antonio, Texas [†]	603.6	0.0	1,054.1	0	0	0	2	0	94	0	3	0
214	187 H&M CO. INC., Jackson, Tenn. [†]	600.0	0.0	500.0	28	3	0	0	69	0	0	0	0
215	** XL CONSTRUCTION, Milpitas, Calif. [†]	595.2	0.0	168.9	100	0	0	0	0	0	0	0	25
216	207 STAKER PARSON MATERIALS & CONSTRUCTION, Ogden, Utah	591.0	0.0	266.5	35	1	0	1	0	61	0	1	0
217	253 DEANGELIS DIAMOND, Naples, Fla.	589.0	0.0	482.9	90	1	0	0	0	9	0	0	92
218	239 ROCKFORD CONSTRUCTION CO., Grand Rapids, Mich.	576.3	1.7	216.8	68	7	25	0	0	0	0	0	28
219	233 PARKWAY C&A, Lewisville, Texas	574.0	0.0	580.0	100	0	0	0	0	0	0	0	0
220	180 DIMEO CONSTRUCTION CO., Johnston, R.I.	573.2	0.0	1,190.0	100	0	0	0	0	0	0	0	90
221	245 O&G INDUSTRIES INC., Torrington, Conn.	566.9	0.0	1,165.8	46	4	0	0	1	49	0	0	41
222	203 THE MIDDLESEX CORP., Littleton, Mass. [†]	566.7	0.0	399.3	0	0	0	0	0	100	0	0	10
223	188 SELLAN CONSTRUCTION CO. INC., Seattle, Wash.	565.0	0.0	33.0	100	0	0	0	0	0	0	0	0
224	308 D.F. CHASE INC., Nashville, Tenn.	561.3	0.0	460.0	98	0	0	0	2	0	0	0	83
225	178 THE KORTE CO., Highland, Ill.	553.0	0.0	556.0	100	0	0	0	0	0	0	0	5
226	200 INDEPENDENCE CONSTRUCTION, Brecksville, Ohio [†]	548.0	0.0	671.0	95	0	0	0	0	0	5	0	82
227	166 S&B USA, Pittsburgh, Pa. [†]	547.0	0.0	515.0	0	0	3	24	0	72	0	0	49
228	227 SKENDER, Chicago, Ill.	546.8	0.0	917.0	100	0	0	0	0	0	0	0	81
229	289 CAHILL CONTRACTORS, San Francisco, Calif.	541.5	0.0	65.3	100	0	0	0	0	0	0	0	0
230	241 VECELLIO GROUP INC., Palm Beach, Fla.	540.2	0.0	365.0	2	0	0	0	0	98	0	0	0
231	205 BATSON-COOK CONSTRUCTION, Atlanta, Ga.	538.4	0.0	698.0	100	0	0	0	0	0	0	0	0
232	216 DELLBROOK JKS, Quincy, Mass.	532.3	0.0	290.2	100	0	0	0	0	0	0	0	100
233	176 SAUNDERS CONSTRUCTION INC., Englewood, Colo. [†]	529.3	0.0	687.0	95	1	0	0	0	3	0	1	94
234	272 JUNEAU CONSTRUCTION CO., Atlanta, Ga.	524.0	0.0	554.3	100	0	0	0	0	0	0	0	100
235	** WALSH CONSTRUCTION CO., Portland, Ore.	522.6	0.0	NA	100	0	0	0	0	0	0	0	0
236	213 NEW SOUTH CONSTRUCTION CO., Atlanta, Ga.	518.0	0.0	750.0	70	2	0	0	0	28	0	0	98
237	244 MANSON CONSTRUCTION CO., Seattle, Wash. [†]	513.2	0.4	513.3	0	0	0	0	5	95	0	0	0
238	287 LEOPARDO CONSTRUCTION, Hoffman Estates, Ill.	512.6	0.0	NA	100	0	0	0	0	0	0	0	0
239	331 RONCELLI INC., Sterling Heights, Mich.	512.0	53.0	453.0	0	37	21	0	42	0	0	0	45
240	273 Q&D CONSTRUCTION, Sparks, Nev.	511.0	0.0	445.5	15	1	6	1	0	75	0	1	15
241	236 CROWDER CONTRACTORS INC., Charlotte, N.C. [†]	510.6	0.0	743.7	4	1	7	62	9	16	0	0	8
242	270 KLINGER COS. LLC, Sioux City, Iowa [†]	509.9	0.0	291.8	21	5	4	0	69	0	0	1	13
243	193 SHIMMICK, Irvine, Calif. [†]	506.6	0.0	219.2	0	0	0	52	0	43	0	0	0
244	317 COLUMBIA, North Reading, Mass.	504.0	0.0	141.6	79	8	0	0	13	0	0	0	100
245	251 DANIS, Miamisburg, Ohio	503.2	0.0	342.2	70	24	0	0	6	0	0	0	84
246	201 STACY AND WITBECK INC., Alameda, Calif. [†]	501.0	0.0	1,400.0	0	0	0	0	100	0	0	0	50
247	** SAMPSON CONSTRUCTION, Lincoln, Neb.	500.0	0.0	841.0	100	0	0	0	0	0	0	0	62
248	194 OLTMANS CONSTRUCTION CO., Whittier, Calif.	500.0	0.0	1,300.0	93	0	2	0	0	5	0	0	0
249	307 M. B. KAHN CONSTRUCTION CO. INC., Columbia, S.C. [†]	499.3	0.0	608.6	81	7	1	11	0	0	0	0	33
250	312 PIONEER GENERAL CONTRACTORS INC., Grand Rapids, Mich. [†]	499.0	0.0	627.0	100	0	0	0	0	0	0	0	0

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING	MANUFACTURING	POWER	WATER / SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	% CM-A-T-RISK
		TOTAL	INT'L										
251	** NEXAMP, Boston, Mass.	496.0	0.0	867.0	0	0	100	0	0	0	0	0	100
252	329 THE BETTE COS., Latham, N.Y.	492.0	0.0	694.5	89	0	4	0	0	7	0	0	0
253	254 BBL CONSTRUCTION SERVICES LLC, Albany, N.Y.	491.1	0.0	680.9	100	0	0	0	0	0	0	0	20
254	220 CERRIS BUILDERS (F/K/A MW BUILDERS), Pflugerville, Texas	490.0	0.0	918.0	100	0	0	0	0	0	0	0	0
255	232 IDEAL CONTRACTING, Detroit, Mich.	489.7	0.0	525.0	22	78	0	0	0	0	0	0	0
256	342 HAYDON COS., Phoenix, Ariz.	488.0	0.0	503.0	50	9	0	5	0	22	0	15	83
257	302 BRADBURY STAMM CONSTRUCTION INC., Albuquerque, N.M. [†]	487.5	0.0	540.0	98	0	0	2	0	0	0	0	42
258	199 MILLIE AND SEVERSON GENERAL CONTRACTORS, Los Alamitos, Calif. [†]	485.0	0.0	338.0	100	0	0	0	0	0	0	0	0
259	267 NIBBI BROS. ASSOCIATES INC., San Francisco, Calif.	481.2	0.0	NA	96	0	0	3	0	1	0	0	94
260	206 SHAW CONSTRUCTION, Denver, Colo. [†]	480.0	0.0	450.3	100	0	0	0	0	0	0	0	95
261	256 SHIEL SEXTON CO. INC., Indianapolis, Ind. [†]	479.0	0.0	1,200.0	100	0	0	0	0	0	0	0	80
262	228 HAUSMANN CONSTRUCTION, Lincoln, Neb.	478.1	0.0	412.0	100	0	0	0	0	0	0	0	73
263	246 KNUTSON CONSTRUCTION, Minneapolis, Minn. [†]	477.0	0.0	765.0	78	2	16	0	0	0	0	0	4
264	238 CRB, Kansas City, Mo. [†]	475.5	4.5	894.3	0	0	0	0	100	0	0	0	42
265	298 SEMA CONSTRUCTION INC., Centennial, Colo. [†]	472.4	0.0	1,228.4	0	0	0	1	0	99	0	0	24
266	291 RUSCILLI CONSTRUCTION CO. LLC, Dublin, Ohio	472.0	0.0	472.0	100	0	0	0	0	0	0	0	100
267	252 IMC CONSTRUCTION, Malvern, Pa.	470.7	0.0	436.2	93	0	0	0	7	0	0	0	100
268	217 EMJ CONSTRUCTION, Chattanooga, Tenn.	468.2	0.0	460.2	98	0	0	0	2	0	0	0	0
269	240 CSI CONSTRUCTION CO., Colorado Springs, Colo.	466.9	0.0	NA	100	0	0	0	0	0	0	0	0
270	345 LYDIG CONSTRUCTION, Spokane, Wash.	465.0	0.0	720.0	63	8	0	9	15	0	0	6	49
271	332 GH PHIPPS CONSTRUCTION CO., Greenwood Village, Colo. [†]	461.3	0.0	522.3	100	0	0	0	0	0	0	0	49
272	338 THE HAGERMAN GROUP, Fort Wayne, Ind.	460.0	0.0	550.0	82	5	0	0	0	0	0	0	13
273	277 C. OVERAA & CO., Richmond, Calif.	458.3	0.0	55.2	51	0	1	40	8	1	0	0	15
274	280 SUKUT CONSTRUCTION LLC, Santa Ana, Calif.	457.7	0.0	370.2	14	0	13	64	0	7	0	0	0
275	305 KRAEMER NORTH AMERICA LLC, Plain, Wis.	455.7	0.0	1,051.5	0	0	0	0	0	100	0	0	35
276	** CG SCHMIDT, Milwaukee, Wis.	455.0	0.0	795.0	92	3	0	0	4	0	0	0	93
277	314 RUSSELL GROUP INC., Davenport, Iowa [†]	453.9	0.0	512.0	100	0	0	0	0	0	0	0	13
278	264 J. FLETCHER CREAMER & SON INC., Hackensack, N.J. [†]	452.2	0.0	547.1	3	0	20	43	8	12	0	13	0
279	260 ARMADA HOFFLER, Virginia Beach, Va. [†]	451.7	0.0	85.9	100	0	0	0	0	0	0	0	0
280	301 BOWEN, Indianapolis, Ind.	451.5	0.0	382.0	0	0	15	76	9	0	0	0	3
281	374 T N WARD CO., Ardmore, Pa.	449.6	80.7	450.0	99	0	0	0	0	0	0	0	0
282	309 LYLES CONSTRUCTION GROUP, Fresno, Calif. [†]	448.1	0.0	354.3	12	0	1	78	3	4	0	0	0
283	343 SHOOK CONSTRUCTION, Moraine, Ohio	447.0	0.0	548.6	36	22	0	34	7	0	0	1	35
284	229 EDIFICE CONSTRUCTION, Charlotte, N.C.	444.0	0.0	571.0	99	0	0	1	0	0	0	0	38
285	339 SCHIMENTI CONSTRUCTION CO., New York, N.Y.	438.0	0.0	391.0	100	0	0	0	0	0	0	0	17
286	247 PARSONS CORP., Chantilly, Va.	435.0	143.5	NA	39	0	0	0	0	58	1	2	23
287	290 R&O CONSTRUCTION, Ogden, Utah	434.0	0.0	524.0	91	8	0	0	0	0	0	0	100
288	340 CHARLES PERRY PARTNERS INC., Gainesville, Fla.	428.0	0.0	378.0	100	0	0	0	0	0	0	0	66
289	327 SEVENSON ENVIRONMENTAL SERVICES INC., Niagara Falls, N.Y.	424.9	0.0	420.1	0	0	0	0	0	0	100	0	0
290	297 HILL & WILKINSON GENERAL CONTRACTORS, Richardson, Texas	420.8	0.0	264.3	91	9	0	0	0	0	0	0	90
291	** PLACE SERVICES INC., Canton, Ga.	418.4	0.0	467.3	100	0	0	0	0	0	0	0	0
292	310 PERLO CONSTRUCTION, Tualatin, Ore. [†]	415.3	0.0	289.4	100	0	0	0	0	0	0	0	0
293	311 EXECUTIVE CONSTRUCTION INC., Hillside, Ill.	415.0	0.0	45.3	83	0	0	0	2	0	0	14	100
294	257 INTECH CONSTRUCTION, Philadelphia, Pa.	413.7	0.0	229.0	100	0	0	0	0	0	0	0	90
295	288 HARPER GENERAL CONTRACTORS, Greenville, S.C. [†]	411.9	0.0	NA	68	0	0	31	0	0	0	0	72
296	146 KAJIMA BUILDING & DESIGN GROUP INC., Atlanta, Ga.	410.0	0.0	113.0	29	64	1	0	6	0	0	0	0
297	263 BOH BROS. CONSTRUCTION CO. LLC, New Orleans, La. [†]	400.0	0.0	378.0	43	0	0	0	14	43	0	0	51
298	336 CAPSTONE BUILDING CORP., Birmingham, Ala.	399.4	0.0	215.7	100	0	0	0	0	0	0	0	0
299	268 MARCH ASSOCIATES CONSTRUCTION INC., Wayne, N.J.	398.0	0.0	257.0	100	0	0	0	0	0	0	0	0
300	359 KIELY FAMILY OF COS., Tinton Falls, N.J. [†]	396.4	0.0	440.5	7	0	0	5	69	0	0	0	0

RANK 2025	2024 FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING		MANUFACTURING		POWER		WATER / SEWER / WASTE		INDUS. / PETROLEUM		TRANSPORTATION		HAZARDOUS WASTE		TELECOM		% CM-A-T RISK	
		TOTAL	INT'L		55	0	0	43	0	2	0	0	0	0	0	0	0	0	0	0	0	
301	** T. A. LOVING CO., Goldsboro, N.C.	396.2	0.0	234.7	55	0	0	43	0	2	0	0	0	0	0	0	0	0	0	0	32	
302	351 BARR & BARR INC., New York, N.Y.	390.0	0.0	912.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
303	306 E.W. HOWELL CO. LLC, Plainview, N.Y.	389.9	0.0	265.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	53	
304	262 HASELDEN CONSTRUCTION, Centennial, Colo. [†]	389.8	0.0	157.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	81	
305	360 BROWN CONSTRUCTION INC., West Sacramento, Calif.	389.1	0.0	149.5	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
306	209 LANDSOUTH CONSTRUCTION, Jacksonville, Fla.	388.5	0.0	343.4	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
307	316 HAWKINS CONSTRUCTION CO., Omaha, Neb.	387.6	0.0	256.0	5	0	0	43	0	0	51	0	0	0	0	0	0	0	0	0	10	
308	318 WIELAND, Lansing, Mich.	386.1	0.0	301.7	24	29	0	0	40	0	6	0	0	0	0	0	0	0	0	0	65	
309	279 COMMODORE BUILDERS, Newton, Mass.	386.0	0.0	417.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
310	173 ARCH-CON CORP., Houston, Texas	384.0	0.0	122.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
311	326 MARKET & JOHNSON INC., Eau Claire, Wis.	381.4	0.0	112.9	88	5	0	5	2	0	0	0	0	0	0	0	0	0	0	0	0	
312	394 MEB, Chesapeake, Va.	379.5	0.0	643.5	19	0	0	76	6	0	0	0	0	0	0	0	0	0	0	0	0	
313	313 NEI GENERAL CONTRACTING, Randolph, Mass.	377.6	0.0	156.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	35	
314	364 BRYAN CONSTRUCTION INC., Colorado Springs, Colo. [†]	376.9	1.6	330.0	49	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	18	
315	266 CALLAHAN CONSTRUCTION MANAGERS, Bridgewater, Mass.	375.0	0.0	274.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
316	357 PARRISH CONSTRUCTION GROUP INC., Perry, Ga.	368.8	0.0	571.8	88	10	0	2	0	0	0	0	0	0	0	0	0	0	0	0	88	
317	344 JAMES E. ROBERTS - OBAYASHI CORP., Danville, Calif.	368.6	0.0	102.7	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	20	
318	230 BOZZUTO CONSTRUCTION, Greenbelt, Md.	368.4	0.0	151.9	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
319	328 GARDNER BUILDERS, Minneapolis, Minn.	363.0	0.0	339.0	89	7	0	0	0	0	1	0	0	0	0	0	0	0	0	0	22	
320	315 RIVER CITY CONSTRUCTION LLC, East Peoria, Ill. [†]	363.0	0.0	227.0	72	4	0	23	0	0	0	0	0	0	0	0	0	0	0	0	28	
321	271 DEACON CONSTRUCTION LLC, Portland, Ore. [†]	362.7	0.0	287.5	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
322	325 BUCH CONSTRUCTION, Fulton, Md.	362.0	0.0	NA	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
323	282 S. T. WOOTEN CORP., Wilson, N.C.	361.5	0.0	377.2	0	0	0	0	0	0	100	0	0	0	0	0	0	0	0	0	0	
324	337 FAGEN INC., Granite Falls, Minn.	359.9	0.0	77.4	0	0	43	0	57	0	0	0	0	0	0	0	0	0	0	0	0	
325	** HILLWOOD CONSTRUCTION SERVICES, Dallas, Texas	357.3	0.0	589.3	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
326	367 VERICON CONSTRUCTION CO., Mountainside, N.J.	357.1	0.0	192.7	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	
327	319 ABSHER CONSTRUCTION CO., Puyallup, Wash. [†]	352.0	0.0	207.5	76	0	0	0	0	0	24	0	0	0	0	0	0	0	0	0	0	
328	353 FORT MYER CONSTRUCTION CORP., Washington, D.C.	352.0	0.0	332.0	0	0	0	6	0	90	0	0	0	0	0	0	0	0	0	0	0	
329	354 DOSTER CONSTRUCTION CO. INC., Birmingham, Ala.	349.8	0.0	273.6	98	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	73	
330	365 BW DESIGN GROUP, St. Louis, Mo.	347.9	0.0	NA	0	4	0	0	93	0	0	0	0	0	0	0	0	0	0	0	0	
331	361 HOURIGAN, Richmond, Va.	347.9	0.0	631.0	86	14	0	0	0	0	0	0	0	0	0	0	0	0	0	0	44	
332	349 WILLIAM A. RANDOLPH INC., Gurnee, Ill.	347.0	0.0	325.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	48	
333	335 BLUM CONSTRUCTION, Winston-Salem, N.C. [†]	346.8	0.0	451.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	88	
334	219 DOME CONSTRUCTION CORP., South San Francisco, Calif.	343.4	0.0	273.1	27	0	0	0	73	0	0	0	0	0	0	0	0	0	0	0	0	
335	352 BERGLUND CONSTRUCTION CO., Chicago, Ill.	341.0	0.0	NA	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	64	
336	334 KEY CONSTRUCTION INC., Wichita, Kan.	339.9	0.0	387.9	80	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	70	
337	396 JAYNES CORP., Albuquerque, N.M.	339.3	0.0	500.0	83	0	0	0	0	0	13	0	0	0	0	0	0	0	0	0	65	
338	299 JHL CONSTRUCTORS, Englewood, Colo.	339.0	0.0	750.0	80	0	0	11	0	9	0	0	0	0	0	0	0	0	0	0	74	
339	296 POETTKER CONSTRUCTION CO., Breese, Ill.	338.0	0.0	405.0	91	6	3	0	0	0	0	0	0	0	0	0	0	0	0	0	11	
340	321 ROEBELEN CONTRACTING INC., El Dorado Hills, Calif. [†]	336.5	0.0	271.0	73	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	27	
341	** BAY CITIES PAVING & GRADING INC., Concord, Calif.	335.9	0.0	248.6	0	0	0	0	0	92	0	0	0	0	0	0	0	0	0	0	0	
342	333 CDM SMITH, Boston, Mass. [†]	334.8	0.0	261.0	0	0	0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	
343	192 OPUS, Minnetonka, Minn.	332.6	0.0	NA	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
344	276 HOLT CONSTRUCTION, Pearl River, N.Y.	332.0	0.0	243.0	66	0	0	0	0	0	26	0	0	0	0	0	0	0	0	0	40	
345	** GLY CONSTRUCTION, Bellevue, Wash.	331.9	0.0	395.0	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	93	
346	** KADEAN CONSTRUCTION CO., St. Louis, Mo.	331.0	0.0	172.1	79	13	0	0	8	0	0	0	0	0	0	0	0	0	0	0	89	
347	324 EXXEL PACIFIC, Bellingham, Wash.	328.6	0.0	201.1	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
348	300 FORTUNE-JOHNSON LLC, Peachtree Corners, Ga.	327.5	0.0	523.4	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
349	381 WAGMAN INC., York, Pa. [†]	327.3	0.0	169.6	11	3	0	4	1	81	0	0	0	0	0	0	0	0	0	0	3	
350	274 SHELCO LLC, Charlotte, N.C.	327.0	0.0	357.0	89	0	0	0	10	0	0	0	0	0	0	0	0	0	0	0	14	

RANK 2025	FIRM	2024 REVENUE (\$ MIL)		2024 NEW CONTRACTS	GENERAL BUILDING	MANUFACTURING	POWER	WATER, SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM	% CM-AT-RISK
		TOTAL	INT'L										
351	373 MCL CONSTRUCTION, Omaha, Neb.	327.0	0.0	462.0	100	0	0	0	0	0	0	0	100
352	275 TRITON CONSTRUCTION CO. LLC, New York, N.Y.	323.0	0.0	500.0	100	0	0	0	0	0	0	0	100
353	385 GHILOTTI CONSTRUCTION CO., Santa Rosa, Calif.	323.0	0.0	NA	12	0	0	18	0	70	0	0	100
354	320 KBE BUILDING CORP., Farmington, Conn. [†]	323.0	0.0	243.4	100	0	0	0	0	0	0	0	54
355	293 PC CONSTRUCTION CO., South Burlington, Vt.	322.5	0.0	1,182.1	37	5	5	53	0	0	0	0	40
356	330 BELL & ASSOCIATES CONSTRUCTION LLC, Brentwood, Tenn.	322.0	0.0	262.0	64	0	0	0	0	36	0	0	58
357	292 KBS INC., Richmond, Va.	320.7	0.0	361.9	100	0	0	0	0	0	0	0	58
358	248 WOHLSEN CONSTRUCTION CO., Lancaster, Pa.	320.0	0.0	436.0	82	1	0	0	5	12	0	0	55
359	** MATT CONSTRUCTION, Santa Fe Springs, Calif.	319.0	0.0	494.0	100	0	0	0	0	0	0	0	0
360	363 FONTAINE BROS. INC., Springfield, Mass.	318.2	0.0	297.1	100	0	0	0	0	0	0	0	67
361	** DENHAM-BLYTHE CO., Lexington, Ky.	316.0	0.0	99.0	21	24	0	0	44	0	10	0	0
362	242 KITCHELL CORP., Phoenix, Ariz. [†]	315.8	0.0	466.0	99	0	0	0	0	0	1	0	73
363	391 ALBERT C. KOBAYASHI INC., Waipahu, Hawaii	311.8	0.0	NA	100	0	0	0	0	0	0	0	0
364	285 CF EVANS CONSTRUCTION, Orangeburg, S.C. [†]	311.8	0.0	88.1	100	0	0	0	0	0	0	0	0
365	350 HARPER CONSTRUCTION CO. INC., San Diego, Calif.	309.1	0.0	457.8	50	0	0	0	0	50	0	0	0
366	399 GARCO CONSTRUCTION, Spokane, Wash.	305.0	0.0	510.0	39	11	0	10	20	20	0	0	26
367	** WT RICH CO., Natick, Mass. [†]	303.0	0.0	210.1	100	0	0	0	0	0	0	0	69
368	387 PENNTEX CONSTRUCTION CO. INC., Blue Bell, Pa.	300.8	0.0	248.3	100	0	0	0	0	0	0	0	100
369	371 ULLIMAN SCHUTTE CONSTRUCTION LLC, Miamisburg, Ohio [†]	297.8	0.0	295.0	0	0	0	100	0	0	0	0	17
370	386 J.D. ECKMAN INC., Atglen, Pa.	296.9	0.0	209.4	0	0	0	0	0	100	0	0	0
371	** HOWARD SHOCKEY & SONS INC., Winchester, Va.	294.5	0.0	361.3	96	0	0	0	4	0	0	0	25
372	** CDI CONTRACTORS, Little Rock, Ark. [†]	294.0	0.0	NA	95	5	0	0	0	0	0	0	29
373	** LPX GROUP, Louisville, Ky. [†]	293.8	0.0	391.4	40	0	0	25	0	34	0	0	0
374	** PLANT CONSTRUCTION CO. LP, San Francisco, Calif.	292.3	0.0	316.5	100	0	0	0	0	0	0	0	10
375	** FORTE CONSTRUCTION CORP., Islandia, N.Y.	290.7	0.0	578.0	17	0	0	0	0	83	0	0	0
376	** WHITAKER CONSTRUCTION CO. INC., Brigham City, Utah	288.8	0.0	188.0	4	0	1	61	16	17	0	0	17
377	** R.D. OLSON CONSTRUCTION, Irvine, Calif.	288.4	0.0	75.3	100	0	0	0	0	0	0	0	0
378	** BYRNE CONSTRUCTION SERVICES, Fort Worth, Texas	287.6	0.0	187.0	100	0	0	0	0	0	0	0	82
379	** LUSARDI CONSTRUCTION CO., San Marcos, Calif.	286.8	0.0	122.7	97	3	0	0	0	0	0	0	0
380	341 RIDGEMONT COMMERCIAL CO., Irving, Texas	285.0	0.0	394.3	100	0	0	0	0	0	0	0	60
381	259 ANDRES CONSTRUCTION SERVICES, Dallas, Texas	284.4	0.0	262.2	100	0	0	0	0	0	0	0	99
382	** OTTO CONSTRUCTION, Sacramento, Calif.	282.8	0.0	429.0	91	0	0	0	0	9	0	0	13
383	** VIS CONSTRUCTION SERVICES, Pewaukee, Wis.	282.4	0.0	183.0	99	0	0	0	0	1	0	0	8
384	400 WATER RESOURCES GROUP, Deerwood, Minn. [†]	282.0	0.0	391.0	7	0	0	93	0	0	0	0	19
385	346 DONOHOE CONSTRUCTION CO., Bethesda, Md.	280.0	0.0	410.0	100	0	0	0	0	0	0	0	0
386	393 BLYTHE DEVELOPMENT CO., Charlotte, N.C. [†]	278.4	0.0	269.0	30	0	0	0	0	70	0	0	0
387	** S. M. WILSON & CO., St. Louis, Mo.	277.4	0.0	200.0	100	0	0	0	0	0	0	0	66
388	** SACHSE CONSTRUCTION, Detroit, Mich.	276.0	0.0	385.0	100	0	0	0	0	0	0	0	0
389	397 WESPAC CONSTRUCTION, Phoenix, Ariz.	275.0	0.0	219.2	100	0	0	0	0	0	0	0	3
390	389 CALHOUN CONSTRUCTION SERVICES, Louisville, Ky.	273.4	0.0	1,064.0	100	0	0	0	0	0	0	0	48
391	** VERDEX CONSTRUCTION, West Palm Beach, Fla. [†]	269.5	0.0	289.6	100	0	0	0	0	0	0	0	99
392	370 BUFFALO CONSTRUCTION, Louisville, Ky.	267.6	0.0	185.6	100	0	0	0	0	0	0	0	0
393	269 FRANA COS. INC., Hopkins, Minn.	267.0	0.0	195.5	100	0	0	0	0	0	0	0	0
394	358 MORLEY BUILDERS, Santa Monica, Calif. [†]	266.4	0.0	208.6	100	0	0	0	0	0	0	0	0
395	** EMBREE CONSTRUCTION GROUP, Georgetown, Texas	258.0	0.0	275.0	100	0	0	0	0	0	0	0	0
396	** WARFEL CONSTRUCTION CO., East Petersburg, Pa.	257.4	0.0	NA	100	0	0	0	0	0	0	0	0
397	** LANDRY/FRENCH CONSTRUCTION, Scarborough, Maine [†]	255.4	0.0	208.0	86	7	0	0	7	0	0	0	60
398	362 GALAXY BUILDERS LTD., San Antonio, Texas	252.0	0.0	148.0	100	0	0	0	0	0	0	0	0
399	303 TERMINAL CONSTRUCTION CORP., Wood-Ridge, N.J.	250.0	0.0	889.0	100	0	0	0	0	0	0	0	0
400	** RAGLE INC., Newburgh, Ind.	249.1	0.0	411.9	0	0	0	0	0	100	0	0	0

Where To Find the Top 400

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
A		Callahan Construction Managers	315	ESS Cos.	109	Holder Construction	15
Absher Construction Co.	327	Capstone Building Corp.	298	Evans General Contractors	56	Holt Construction	344
Adolfson & Peterson Construction	96	Carroll Daniel Construction Co.	150	Executive Construction Inc.	293	Hourigan	331
AECOM	14	Catamount Constructors Inc.	152	Exel Pacific	347	E.W. Howell Co. LLC	303
Alberici-Flintco	34	CDI Contractors	372	Eyte Americas Holding Inc.	53	Hunter Roberts Construction Group LLC	98
Alston Construction Co. Inc.	80	CDM Smith	342	F			
Ames Construction Inc.	63	Cerris Builders (F/K/A MW Builders)	254	Fagen Inc.	324	Ideal Contracting	255
Anderson Columbia Co. Inc.	134	CF Evans Construction	364	FCI Constructors Inc.	194	IMC Construction	267
Dick Anderson Construction	212	D.F. Chase Inc.	224	FCL Builders	104	Independence Construction	226
ANDRES Construction Services	381	Chasse Building Team	190	Ferreira Construction Co. Inc.	90	INTECH Construction	294
APTIM	163	Choate Construction Co.	82	Ferrovial Construction	60	Iovino Enterprises	176
Arch-Con Corp.	310	The Christman Co.	75	J.H. Findorff & Son Inc.	132	IPS-Integrated Project Services LLC	151
ARCO Construction Cos.	29	The Cianbro Cos.	94	Flatiron Construction Corp.	51	J	
Aristeo Construction Co.	73	Clancy & Theys Construction Co.	148	J. Fletcher Creamer & Son Inc.	278	Jacobsen Construction Co. Inc.	127
Armada Hoffer	279	Clark Construction Co.	179	Fluor	7	Jaynes Corp.	337
ASRC Industrial	125	Clark Group	19	Fontaine Bros. Inc.	360	JHL Constructors	338
Austin Industries	31	Clayo	21	Fort Myer Construction Corp.	328	Jingoli - DCO	153
B		Clune Construction	58	Forte Construction Corp.	375	Joeris General Contractors	113
Balfour Beatty US	32	Coastal Construction Group	89	Fortis Construction	57	W. M. Jordan Co.	180
Barnard Construction Co. Inc.	123	Colas Inc.	55	Fortune-Johnson LLC	348	JRM Construction Management	103
Barnhill Contracting Co.	181	Columbia	244	Franca Cos. Inc.	393	Juneau Construction Co.	234
Barr & Barr Inc.	302	Commercial Contracting Corp.	115	G		K	
Bartlett Cocke General Contractors LLC	108	Commodore Builders	309	Galaxy Builders Ltd.	398	Kadean Construction Co.	346
Barton Malow Holdings LLC	35	The Conlan Company	83	Garco Construction	366	M. B. Kahn Construction Co. Inc.	249
Batson-Cook Construction	231	Consigli Building Group Inc.	40	Gardner Builders	319	Kajima Building & Design Group Inc.	296
Bay Cities Paving & Grading Inc.	341	Construction Partners Inc.	68	Garney Holding Co.	64	KAST Construction	206
BBL Construction Services LLC	253	CORE Construction Group	62	Gemma Power Systems	208	Kaufman Lynn Construction	200
Bechtel	2	CRB	264	Ghilotti Construction Co.	353	KBE Building Corp.	354
The Beck Group	131	Crossland Construction Co. Inc.	50	Gilbane Building Co.	17	KBS Inc.	357
Bell & Associates Construction LLC	356	Crowder Constructors Inc.	241	GLY Construction	345	Key Construction Inc.	336
Berglund Construction Co.	335	CSI Construction Co.	269	Goodfellow Bros.	142	Kiely Family of Cos.	300
Bernards	201	J.P. Cullen & Sons Inc.	157	Graham Construction	145	Kiewit Corp.	3
The Bette Cos.	252	D		Granger Construction Co.	182	Kitchell Corp.	362
BHI	210	Danis	245	Granite Construction	39	Klinger Cos. LLC	242
Big-D Construction	48	James G. Davis Construction Corp.	124	Gray	36	Knutson Construction	263
Black & Veatch	45	Day & Zimmermann	65	Graycor Inc.	189	Albert C. Kobayashi Inc.	363
Blum Construction	333	Deacon Construction LLC	321	Great Lakes Dredge & Dock Co.	170	The Kokosing Group of Cos.	49
Blythe Development Co.	386	DeAngelis Diamond	217	Grunley Construction Co. Inc.	191	The Korte Co.	225
BNBuilders	105	Dellbrook JKS	232	H		KPRS Construction Services Inc.	129
Boh Bros. Construction Co. LLC	297	Denham-Blythe Co.	361	H&M Co. Inc.	214	Kraemer North America LLC	275
The Boldt Co.	95	Dennis Group	136	The Hagerman Group	272	Kraus-Anderson	159
Bowen	280	DEPCOM Power	85	Hanover Co.	154	L	
Bozzuto Construction	318	Devcon Construction Inc.	106	BL Harbert International	81	Landmark Construction LLC	204
Bradbury Stamm Construction Inc.	257	PJ Dick - Trumbull - Lindy Group	88	Harkins Builders Inc.	205	Landry/French Construction	397
Branch Group	167	Dimeo Construction Co.	220	Harper Construction Co. Inc.	365	LandSouth Construction	306
Brasfield & Gorrie	23	Dome Construction Corp.	334	Harper General Contractors	295	Lane Industries Inc.	93
Brinkmann Constructors	87	Donohoe Construction Co.	385	Harvey Cleary	72	Las Vegas Paving Corp.	160
Brown Construction Inc.	305	Doster Construction Co. Inc.	329	Haselden Construction	304	Lease Crutcher Lewis	149
Bryan Construction Inc.	314	DPR Construction	8	Haskell	59	LeChase Construction Services LLC	128
Buch Construction	322	Dragados	37	Hathaway Dinwiddie Construction Co.	100	LEMOINE	162
Buffalo Construction	392	C.W. Driver Cos.	161	Hausmann Construction	262	Leopardo Construction	238
Build Group Inc.	126	Drymalla Construction Co.	186	Hawaiian Dredging Construction Co. Inc.	114	Level 10 Construction	178
Bulley & Andrews	196	JE Dunn Construction Co.	18	Hawkins Construction Co.	307	Lee Lewis Construction Inc.	168
Burns & McDonnell	42	E		Haydon Cos.	256	T. A. Loving Co.	301
Byrne Construction Services	378	ECC	143	Hensel Phelps	13	LPX Group	373
BW Design Group	330	J.D. Eckman Inc.	370	Herzog Enterprises Inc.	112	Lusardi Construction Co.	379
C		EDIFICE Construction	284	Hill & Wilkinson General Contractors	290	Lydig Construction	270
Caddell Construction Co. LLC	97	Electrical Consultants Inc.	197	Hillwood Construction Services	325	Lyles Construction Group	282
Calhoun Contractors	229	Elford Inc.	175	HITT Contracting	10		
Cajun Industries Holdings LLC	144	Embree Construction Group	395	Hoar Construction	91		
Calhoun Construction Services	390	EMI Construction	268	Hoffman Construction	26		
		Engineered Structures Inc. (ESI)	146				

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
M		Moss	41	P		Q	
J.T. Magen & Co. Inc.	67	MWH Constructors Inc.	172	PARIC Holdings	177	Q&D Construction	240
Manhattan Construction Group	71	MYCON General Contractors Inc.	203	Parkway C&A	219		
Manson Construction Co.	237	Allan Myers	86	Parrish Construction Group Inc.	316		
March Associates Construction Inc.	299			Parsons Corp.	286		
Market & Johnson Inc.	311	N		F.H. Paschen	139		
MasTec Inc.	5	Nabholz Construction Corp.	84	PC Construction Co.	355	R&O Construction	287
Matrix Service Co.	183	Nan Inc.	155	PCL Construction Enterprises Inc.	11	Ragie Inc.	400
MATT Construction	359	NEI General Contracting	313	Peinado Construction	202	RailWorks	130
McCarthy Holdings Inc.	20	New South Construction Co.	236	PennTex Construction Co. Inc.	368	Rand Construction Corp.	209
McCownGordon Construction	169	Nexamp	251	The PENTA Building Group	102	William A Randolph Inc.	332
McDermott International	9	Nibbi Bros. Associates Inc.	25	Pepper Construction	77	E. E. Reed Construction	69
McGough	118			Performance Contractors Inc.	47	WT Rich Co.	367
MCL Construction	351	O		Perlo Construction	292	Ridgemont Commercial Co.	380
The McShane Cos.	135	O&G Industries Inc.	221	Charles Perry Partners Inc.	288	River City Construction LLC	320
MEB	312	W.E. O'Neil Construction Co.	107	Phillips Infrastructure Inc.	138	James E. Roberts - Obayashi Corp.	317
Messer Construction Co.	79	OHLA USA Inc.	101	GH Phipps Construction Co.	271	Robins & Morton	52
CR Meyer	184	Okland Construction	70	Pike Construction Services	211	Rockford Construction Co.	218
Michels	38	R.D. Olson Construction	377	Pioneer General Contractors Inc.	250	Rodgers Builders Inc.	173
The Middlesex Corp.	222	Oltmans Construction Co.	248	Plant Construction Co. LP	374	Roebbele Contracting Inc.	340
Millie and Severson General Contractors	258	Opus	343	Poettker Construction Co.	339	Rogers-O'Brien Construction	117
Miron Construction Co. Inc.	74	Orion Group Holdings Inc.	164	Pogue Construction	133	Roncelli Inc.	239
Morley Builders	394	Otto Construction	382	Posillico Civil Inc.	166	The Rudolph Libbe Group	76
Mortenson	22	C. Overaa & Co.	273	Power Construction Co. LLC	92	Russilli Construction Co. LLC	266
				Primus	195	Russell Group Inc.	277
				Place Services Inc.	291	Ryan Cos. US Inc.	43
						Ryon Construction	120

**Excellence
without the ego.**

BUILT HERE ♪

We see every obstacle as an opportunity to be better than we were the day before. We're not afraid to challenge the status quo, challenge conventional thinking, or challenge each other.

Here, we all have the chance to solve problems, to lead, to follow, and to try something new. For those inspired to build great things, the potential is limitless.



JOIN US!



Where To Find the Top 400

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
S		C D Smith Construction	207	U		Wespac Construction	389
S&B	137	SOLV Energy	66	Ulliman Schutte Construction LLC	369	Wharton-Smith Inc.	116
S&B USA	227	SpawGlass Holding	147	Urban Atelier Group	199	Whitaker Construction Co. Inc.	376
Sachse Construction	388	Stacy and Witbeck Inc.	246	V		The Whiting-Turner Contracting Co.	4
Samet Corp.	99	Staker Parson Materials & Construction	216	James R. Vannoy & Sons Construction Co. Inc.	141	WIELAND	308
Sampson Construction	247	Stellar	187	VCC LLC	185	F.A. Wilhelm Construction Co. Inc.	54
Satterfield & Pontikes Construction Inc.	140	STO Building Group	6	Vecellio Group Inc.	230	Williams Brothers Construction	165
Saulsbury Industries Inc.	158	Suffolk Construction Co. Inc.	28	Verdex Construction	391	Willmeng Construction Inc.	174
Saunders Construction Inc.	233	Sukut Construction LLC	274	Vericon Construction Co.	326	S. M. Wilson & Co.	387
Schimenti Construction Co.	285	Summit Contracting Group Inc.	121	Vinci Construction USA	110	Wohlsen Construction Co.	358
CG Schmidt	276	Sundt Construction Inc.	46	VIS Construction Services	383	S. T. Wooten Corp.	323
Sellen Construction Co. Inc.	223	Superior Construction Holding Co. Inc.	192	W		X	
SEMA Construction Inc.	265	Swinerton Inc.	30	Wagman Inc.	349	XL Construction	215
Severson Environmental Services Inc.	289	T		Walbridge	24	Y	
Shaw Construction	260	Teichert Construction	119	Walsh Construction Co.	235	The Yates Cos. Inc.	27
Shawmut Design and Construction	61	Terminal Construction Corp.	399	The Walsh Group	16	Z	
Shelco LLC	350	Torcon Inc.	198	T N Ward Co.	281	Zachry Construction Corp.	213
Shiel Sexton Co. Inc.	261	Traylor Construction Group Inc.	111	Warfel Construction Co.	396	Zachry Group	25
Shimmick	243	Triton Construction Co. LLC	352	Water Resources Group	384		
Howard Shockey & Sons Inc.	371	Truebeck Construction	188	Webcor	122		
Shook Construction	283	Turner Construction Co.	1	Turner Industries Group LLC	44		
Skanska USA	12	Turner	1	Weis Builders Inc.	171		
Skender	228	Truebeck Construction	188	The Weitz Co.	78		
Skyline Construction	193	Turner Industries Group LLC	44				
Sletten Cos.	156	Tutor Perini Corp.	33				



Sales: (214) 945-2199
perryweather.com

The weather safety system built for mission-critical work

[Get a Free 2 Week Trial Today.](#)

Current Conditions Updated 3 minutes ago

- Temp: 78°
- Precip: 1.2"
- Feels: 78°
- WBGT: 78.2
- Wind: 12sw

Lightning Status Updated 3 minutes ago

- 0-10 mi: 7:03
- 10-20 mi: 21:23
- 20-30 mi: Clear

WBGT

Policy Risk Forecast

High chance of wind speed ex 30mph from 11 AM - 5 PM

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank Company Subsidiary

1 Turner Construction Co.

*Clark Builders
EECruz
RealPM
SourceBlue, LLC
TSIB
The Lathrop Company
Tompkins Builders
Turner Construction Company
Turner International*

2 Bechtel

*BNT International Company
Bechtel Construction Operation, Inc.
Bechtel Corporation
Bechtel Global Energy, Inc.
Bechtel Global Infrastructure & Minerals Inc.
Bechtel India Private, Ltd.
Bechtel Nuclear, Security & Environmental, Inc.*

3 Kiewit Corp.

*Cherne Contracting Company
Construction Kiewit Cie
Ganotec Inc.
Kiewit Building Group Inc.
Kiewit Canada Group Inc.
Kiewit Engineering Group Inc.
Kiewit Foundations Co.
Kiewit Infrastructure Co.
Kiewit Infrastructure South Co.
Kiewit Infrastructure West Co.
Kiewit Offshore Services Ltd.
Kiewit Power Constructors Co.
Kiewit Water Facilities South Co.
Mass Electric Construction Co.
Peter Kiewit Sons ULC
T.E. Ibberson Company
TIC - The Industrial Company
Weeks Marine Inc.*

Rank Company Subsidiary

5 MasTec Inc.

*A-1 Construction
Advanced Technologies
Byers Engineering
Casey Industrial
Cash Construction
Decisive Communication
EC Source
Energy Erectors
FNF Construction, Inc.
Hanging H
Henkels & McCoy
Infrastructure and Energy Alternatives, Inc.
Intren, LLC
Lemartec
MasTec Canada
MasTec Civil
MasTec Network Solutions
MasTec North America, Inc.
MasTec Utility Services
Phoenix Industrial, Inc.
Precision Pipeline
PumpCo
QuadGen
Stout Construction
Three Phase Line Construction
Wanzek*

6 STO Building Group

*Abbott Construction
Ajax Building Company
BCCI Construction
Govan Brown
Layton Construction
LF Driscoll
LF Driscoll Healthcare
Pavarini Construction
Pavarini McGovern
RC Andersen
STO Mission Critical
Structure Tone Global Services
Structure Tone International
Structure Tone LLC*

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	Structure Tone Southwest			PCL Humber LRC 2013 Ltd.	
7	Fluor	<i>Fluor Constructors International Inc</i> <i>Fluor Enterprises Inc.</i>		PCL Industrial Construction Co.	
8	DPR Construction	<i>Digital Building Components</i> <i>EIG Electrical Systems</i> <i>GE Johnson</i> <i>Gregory P. Luth & Associates, Inc. / GPLA</i> <i>OES Equipment</i> <i>RQ Construction</i> <i>SurePods</i> <i>vConstruct</i>		PCL Industrial Constructors Inc.	
9	McDermott International	<i>CB&I Storage Solutions</i>		PCL Industrial Management Inc.	
11	PCL Construction Enterprises Inc.	<i>Construction PCL Inc.</i> <i>Melloy Industrial Services Inc.</i> <i>Nordic PCL Construction, Inc.</i> <i>PCL Aquatics Centre 2012 Ltd.</i> <i>PCL Builders Inc.</i> <i>PCL Buildings Inc.</i> <i>PCL Civil Constructors, Inc.</i> <i>PCL Construction Enterprises, Inc.</i> <i>PCL Construction Management Inc.</i> <i>PCL Construction Resources (U.S.A.) Inc.</i> <i>PCL Construction Resources Inc.</i> <i>PCL Construction Services, Inc.</i> <i>PCL Construction, Inc.</i> <i>PCL Constructors Canada Inc.</i> <i>PCL Constructors Inc.</i> <i>PCL Constructors Northern Inc.</i> <i>PCL Constructors Northern Ontario Inc.</i> <i>PCL Constructors Pacific Rim Pty Ltd.</i> <i>PCL Constructors Westcoast Inc.</i> <i>PCL Energy Inc.</i>	12	Skanska USA	<i>Skanska USA Building</i> <i>Skanska USA Civil</i>
			17	Gilbane Building Co.	<i>GRS Disaster Recovery</i> <i>Gilbane Federal</i> <i>Next 150</i>
20	McCarthy Holdings Inc.	<i>MC Industrial, Inc.</i> <i>McCarthy Building Companies, Inc.</i>			
21	Clayco	<i>CRG</i> <i>Concrete Strategies</i> <i>Lamar Johnson Collaborative</i>			
22	Mortenson	<i>M. A. Mortenson Company</i> <i>Mortenson International, Inc.</i>			
25	Zachry Group	<i>JVIC</i> <i>JVIC Fabrication</i> <i>Madison Industrial Services</i>			

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary
27	The Yates Cos. Inc.	<i>American Industrial Construction, LLC</i> <i>Blaine Construction Corporation</i> <i>Edwards Electric Service, LLC</i> <i>JESCO, Inc.</i> <i>Merit Electrical, Inc.</i> <i>Superior Asphalt, Inc.</i> <i>W.G. Yates & Sons Construction Company</i> <i>Yates Constructors, LLC</i> <i>Yates Engineers, LLC</i> <i>Yates Services, LLC</i>
28	Suffolk Construction Co. Inc.	<i>Liberty Builds</i> <i>Liberty Equipment</i> <i>Liberty Group</i> <i>Liberty Specialty</i>
32	Balfour Beatty US	<i>Balfour Beatty Communities</i> <i>Balfour Beatty Construction</i> <i>Balfour Beatty Infrastructure</i> <i>Balfour Beatty Rail</i>
33	Tutor Perini Corp.	<i>Becho Inc.</i> <i>Black Construction</i> <i>Frontier - Kemper</i> <i>Lunda Construction</i> <i>Perini Management Services</i> <i>Roy Anderson Corp.</i> <i>Rudolph & Sletten</i>
34	Alberici-Flintco	<i>Alberici Constructors, Inc.</i> <i>Alberici Constructors, Ltd.</i> <i>CAS Constructors, LLC</i> <i>Flintco, LLC</i> <i>J. R. Filanc Construction Co.</i> <i>WWPS, LLC</i>
35	Barton Malow Holdings LLC	<i>Barton Malow Builders</i> <i>Barton Malow Canada</i> <i>Barton Malow Company</i> <i>LIFTbuild</i>
36	Gray	<i>AD Process Equipment, A Gray Company</i> <i>Anderson Dahlen Inc., A Gray Company</i> <i>Gray AES</i> <i>Gray Development, A Gray Company</i> <i>Gray Ohio Valley</i> <i>NexGen Contracting, A Gray Company</i>
37	Dragados	<i>Dragados Canada</i> <i>Dragados USA, Inc.</i> <i>J.F. White</i> <i>John P. Picone</i> <i>Prince Contracting LLC</i> <i>Pulice Construction Inc.</i> <i>Schiavone Construction Co.</i>
38	Michels	<i>Aqueos Corporation</i> <i>Michels Canada Co.</i> <i>Michels Construction, Inc.</i> <i>Michels Pacific Energy, Inc.</i>

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>Michels Pipeline, Inc.</i>			<i>Black & Veatch International</i>	
	<i>Michels Power, Inc.</i>			<i>Black & Veatch LTD of Michigan</i>	
	<i>Michels Road & Stone, Inc.</i>			<i>Black & Veatch Management Consulting, LLC.</i>	
	<i>Michels Trenchless GmbH</i>			<i>Black & Veatch New York LLP</i>	
	<i>Michels Trenchless Pty. Ltd.</i>			<i>Black & Veatch Special Projects Corp</i>	
	<i>Michels Trenchless, Inc.</i>			<i>Overland Contracting, Inc.</i>	
	<i>Michels Underground Cable, Inc.</i>				
	<i>Michels Utility Services, Inc.</i>				
39	Granite Construction		48	Big-D Construction	
	<i>Garco Testing Laboratories</i>			<i>CFC Construction</i>	
	<i>Granite Canada</i>			<i>Dovetail Construction</i>	
	<i>Granite Industrial, Inc.</i>			<i>Martin Harris Construction</i>	
	<i>Intermountain Slurry Seal</i>			<i>McAlvain Construction</i>	
	<i>International Directional Services (IDS)</i>				
	<i>Layne, a Granite Company</i>				
	<i>Lehman-Roberts, a Granite Company</i>				
	<i>Centennial Asphalt</i>				
	<i>Dickerson & Bowen</i>				
	<i>Granite Power, Inc.</i>				
	<i>Memphis Stone & Gravel, a Granite Company</i>				
40	Consigli Building Group Inc.		49	The Kokosing Group of Cos.	
	<i>Consigli & Associates, LLC</i>			<i>Area Aggregates, LLC</i>	
	<i>Consigli Construction Co., Inc.</i>			<i>CK Construction Group, Inc.</i>	
	<i>Consigli Construction NY, LLC</i>			<i>Cuyahoga Asphalt Materials, Inc.</i>	
	<i>J. Benton Construction, LLC</i>			<i>Integrity Kokosing Pipeline Services</i>	
42	Burns & McDonnell			<i>Kokosing Construction Company, Inc.</i>	
	<i>AZCO</i>			<i>Kokosing Industrial, Inc.</i>	
				<i>Kokosing Materials, Inc.</i>	
				<i>Kokosing, Inc.</i>	
				<i>McGraw Kokosing, Inc.</i>	
				<i>The Olen Corporation</i>	
44	Turner Industries Group LLC		51	Flatiron Construction Corp.	
	<i>Turner Industrial Maintenance, LLC</i>			<i>EE Cruz and Company, Inc.</i>	
	<i>Turner Specialty Services, LLC</i>			<i>Flatiron Construction Corp</i>	
45	Black & Veatch			<i>Flatiron Constructors Canada Limited</i>	
	<i>Bird Electric</i>			<i>Flatiron Constructors, Inc.</i>	
	<i>Black & Veatch Construction, Inc.</i>			<i>Flatiron West, Inc.</i>	
	<i>Black & Veatch Corporation</i>				
			53	Exyte Americas Holding Inc.	
				<i>AirGard, Inc.</i>	
				<i>BioPharm Engineered Systems, LLC</i>	
				<i>CollabroTech Solutions, LLC</i>	
				<i>Critical Process Systems Group, Inc.</i>	
				<i>Diversified Fluid Solutions, LLC</i>	
				<i>Exyte US, Inc.</i>	
				<i>Fab-Tech, Inc.</i>	

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>NHEP, Inc.</i>			<i>Day & Zimmermann International, Inc. - DBA M&C</i>	
	<i>Nuance Systems, LLC</i>			<i>Day & Zimmermann Management Services, Inc.</i>	
	<i>Total Facility Solutions</i>			<i>Day & Zimmermann NPS, Inc.</i>	
54	F.A. Wilhelm Construction Co. Inc.		66	SOLV Energy	
	<i>Freitag-Weinhardt, Inc.</i>			<i>CS Energy, LLC</i>	
	<i>Industrial Electric</i>				
	<i>Poynter Sheet Metal</i>				
	<i>RSQ Fire Protection</i>				
55	Colas Inc.		68	Construction Partners Inc.	
	<i>Barrett Industries</i>			<i>C.W. Roberts Contracting, Inc.</i>	
	<i>Colas Construction USA Inc.</i>			<i>FSC II, LLC</i>	
	<i>Colaska</i>			<i>Ferebee Corporation</i>	
	<i>HRI</i>			<i>King Asphalt, Inc.</i>	
	<i>Reeves Construction Co.</i>			<i>The Scruggs Company</i>	
	<i>Simon</i>			<i>Wiregrass Construction Company</i>	
	<i>Sully-Miller Contracting Co.</i>				
59	Haskell		69	E. E. Reed Construction	
	<i>Benham</i>			<i>DavisReed</i>	
	<i>Cortez, Inc.</i>			<i>E.E. Reed Construction L.P.</i>	
	<i>Dysruptek</i>			<i>E.E. Reed East Coast</i>	
	<i>Seiberling</i>			<i>Zapalac Reed</i>	
60	Ferrovial Construction		70	Okland Construction	
	<i>Ferrovial Construction US Corp</i>			<i>Field Labor Corporation</i>	
	<i>Webber, LLC</i>			<i>Okland Construction Co., Inc.</i>	
				<i>Okland Corporation</i>	
				<i>Okland Management Corporation</i>	
64	Garney Holding Co.		71	Manhattan Construction Group	
	<i>A&W Maintenance & Coatings, LLC</i>			<i>Cantera Concrete Company</i>	
	<i>Garney Companies, Inc.</i>			<i>Manhattan Construction Company</i>	
	<i>Garney Federal, Inc.</i>			<i>Manhattan International Construction Company, Ltd</i>	
	<i>Garney Pacific, Inc.</i>			<i>Manhattan Pipeline, LLC</i>	
65	Day & Zimmermann			<i>Manhattan Road & Bridge</i>	
	<i>D&Z Of Canada Corporate</i>			<i>Safe Zone, LLC</i>	
				<i>Spectrum Contracting, Inc.</i>	

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
75	The Christman Co.	<i>Christman Constructors, Incorporated Christman Facility Solutions Christman Mid-Atlantic Constructors, LLC</i>			<i>Coastal Construction of Bakers Bay Coastal Construction of Central Florida Coastal Construction of Miami Dade Coastal Construction of Palm Beach Coastal Construction of Tampa Coastal Homes</i>
76	The Rudolph Libbe Group	<i>GEM Inc. Rudolph Libbe Inc. Rudolph Libbe Properties</i>	90	Ferreira Construction Co. Inc.	<i>American Pile and Foundation, LLC Ferreira Power South, LLC Ferreira Power West, LLC Ferreira UTEC Richardson-Wayland-Ferreira Sm Electric Vanguard Energy Partners, LLC</i>
77	Pepper Construction	<i>Pepper Construction Company Pepper Construction Indiana Pepper Construction Ohio Pepper Construction Wisconsin Pepper Energy</i>	92	Power Construction Co. LLC	<i>UISC, PLLC</i>
78	The Weitz Co.	<i>Contract Watts The Weitz Company</i>	93	Lane Industries Inc.	<i>The Lane Construction Corporation</i>
79	Messer Construction Co.	<i>EGC Construction</i>	94	The Cianbro Cos.	<i>A/Z Corporation Cianbro Corporation Cianbro Development Corporation Cianbro Equipment, LLC Cianbro Fabrication & Coating Corporation R.C. Stevens Starcon International, Inc. Total Specialty Services</i>
88	PJ Dick - Trumbull - Lindy Group	<i>Gulisek Construction Lindy Paving P. J. Dick Incorporated Trumbull Corporation Wilson Excavating and Utility Construction LLC</i>	96	Adolfson & Peterson Construction	<i>AP Gulf States, Inc. AP Midwest, LLC AP Mountain States, LLC AP Southwest, LLC AP Wyoming, LLC</i>
89	Coastal Construction Group	<i>Coastal Condominiums Coastal Condominiums II Coastal Condominiums of Central Florida Coastal Construction Company Coastal Construction International Holdings</i>			

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	
			Rank
99	Samet Corp.	<i>Samet</i> <i>Samet</i> <i>Samet</i> <i>Samet</i> <i>Samet</i> <i>Samet</i> <i>Samet</i>	Rank BC Residential
101	OHLA USA Inc.	<i>Arellano Construction Company</i> <i>Community Asphalt Corporation</i> <i>Judlau Contracting, Inc.</i> <i>Judlau Contracting, Inc.</i> <i>OHLA Building, Inc.</i> <i>OHLA Central, Inc.</i> <i>OHLA Systems & Electric, LLC</i> <i>OHLA USA, Inc.</i> <i>OHLA USA, Inc.</i> <i>OHLA USA, Inc.</i>	Rank 109 ESS Cos. <i>Achen-Gardner Construction, LLC.</i> <i>Emery Sapp & Sons, Inc</i> <i>Premier Testing Laboratories, LLC.</i> <i>Rummel Construction, Inc.</i>
102	The PENTA Building Group	<i>All 5's Construction</i> <i>Amoroso Construction</i>	Rank 110 Vinci Construction USA <i>Blythe Construction, Inc.</i> <i>Eurovia Atlantic Coast, LLC</i> <i>Hubbard Construction Company</i>
107	W.E. O'Neil Construction Co.	<i>W.E. O'Neil Construction Company</i> <i>W.E. O'Neil Construction Company of Arizona</i> <i>W.E. O'Neil Construction Company of California</i> <i>W.E. O'Neil Construction Company of Colorado</i> <i>W.E. O'Neil Construction Company of NorCal</i> <i>W.E. O'Neil Construction Company of San Diego</i> <i>W.E. O'Neil Construction Company of Tennessee</i> <i>W.E. O'Neil Construction Company of Texas</i>	Rank 112 Herzog Enterprises Inc. <i>Herzog Contracting Corp.</i> <i>Herzog Energy, Inc.</i> <i>Herzog Railroad Services, Inc.</i> <i>Herzog Services, Inc.</i> <i>Herzog Solutions, LLC</i> <i>Herzog Technologies Infrastructure, Inc.</i> <i>Herzog Technologies, Inc.</i> <i>Herzog Transit Services, Inc.</i>
108	Bartlett Cocke General Contractors LLC	<i>BC Industrial</i>	Rank 114 Hawaiian Dredging Construction Co. Inc. <i>DHO JV</i> <i>H2O Guam JV</i> <i>HDCC Guam LLC</i>
			Rank 115 Commercial Contracting Corp. <i>Commercial Contracing de Mexico</i>
			Rank 123 Barnard Construction Co. Inc. <i>BFBC, LLC</i> <i>Barnard Bessac JV</i> <i>Barnard CBNA Joint Venture</i> <i>Barnard Constructors of Canada, LP</i> <i>Barnard Nexar Joint Venture</i>

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>Barnard Pipeline</i>			<i>Dennis Grou International, Unipessoal Lda</i>	
	<i>Barnard Spencer Joint Venture</i>			<i>Dennis Group Canada, Inc.</i>	
	<i>Barnard Wilson Joint Venture</i>			<i>IFAB Engineering Partners Ltd</i>	
	<i>Barnard of Nevada, Inc.</i>			<i>The Dennis Engineering Group, LLC</i>	
	<i>Keiwit Barnard JV</i>			<i>The Dennis Group, Inc.</i>	
125	ASRC Industrial		137	S&B	
	<i>AIS Infrastructure</i>			<i>Bibb Engineers, Architects & Constructors, LLC</i>	
	<i>Arctic Pipe Inspection</i>			<i>Ford, Bacon & Davis, LLC</i>	
	<i>Arctic Testing & Inspection</i>			<i>S&B Engineers & Constructors</i>	
	<i>D2 Industrial Services</i>			<i>S&B Fabrication Services, Ltd.</i>	
	<i>EQM</i>			<i>S&B Group International, Ltd.</i>	
	<i>EQM Services</i>			<i>S&B Infrastructure Construction, Ltd.</i>	
	<i>F.D. Thomas</i>			<i>S&B Infrastructure Engineering, Ltd.</i>	
	<i>F.D.T. Structural Specialties</i>			<i>S&B Infrastructure Private, Ltd.</i>	
	<i>Gulf Coast Industrial</i>			<i>S&B Northeast Operations, Ltd.</i>	
	<i>K2 Industrial Services</i>			<i>S&B Pipeline Division, Ltd.</i>	
	<i>Lake States Insulation</i>			<i>TAI Engineers, LLC</i>	
	<i>Mavo Systems</i>				
	<i>National Environmental Group</i>				
	<i>Niles Construction Services</i>		138	Phillips Infrastructure Inc.	
	<i>Northwest Demolition & Dismantling</i>			<i>Phillips & Jordan, Inc</i>	
	<i>Petrochem</i>			<i>Row Con</i>	
	<i>PITCO</i>				
	<i>Redwood Painting Co.</i>				
	<i>RSI</i>		140	Satterfield & Pontikes Construction Inc.	
	<i>U.S. Coatings</i>			<i>Eagle Contracting</i>	
	<i>U.S. Coatings Federal, LLC</i>			<i>Greco Structures</i>	
129	KPRS Construction Services Inc.			<i>Prolego Consulting Services</i>	
	<i>BergmanKPRS</i>			<i>Rollcon</i>	
	<i>Dreyfuss Construction</i>			<i>Westway Construction</i>	
	<i>KPRS Hawaii Corporation</i>				
135	The McShane Cos.		142	Goodfellow Bros.	
	<i>Cadence McShane Construction Company</i>			<i>Blasting Technology, Inc.</i>	
	<i>McShane Construction Company</i>			<i>Goodfellow Bros. California, LLC</i>	
136	Dennis Group			<i>Goodfellow Bros. LLC</i>	
	<i>Dennis Brasil Engenharia Ltda</i>				
			143	ECC	
				<i>ECC Constructors, LLC</i>	
				<i>ECC Diego Garcia, LLC</i>	

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
	<i>ECC Environmental, LLC</i>		151	IPS-Integrated Project Services LLC	
	<i>ECC International, LLC</i>			<i>BS Denmark Aps trading at Integrated Project Services</i>	
	<i>ECC Sydney Tar Ponds, ULC</i>			<i>ILPS Limited Unipessoal LDA</i>	
	<i>ECCO GmbH</i>			<i>IPS - Architect Services Canada Inc</i>	
	<i>Enviro-Fix Solutions, LLC</i>			<i>IPS - Integrated Project Services (Germany) GmbH</i>	
	<i>Environmental Chemical Corporation Italy S.r.l</i>			<i>IPS - Integrated Project Services (Ireland) Limited</i>	
144	Cajun Industries Holdings LLC			<i>IPS - Integrated Project Services Corp</i>	
	<i>Cajun Engineering Solutions, LLC</i>			<i>IPS - Integrated Project Services GmbH</i>	
	<i>Cajun Industries, LLC</i>			<i>IPS - Integrated Project Services LLC</i>	
	<i>Cajun Technology Solutions, LLC</i>			<i>IPS - Integrated Project Services Limited</i>	
145	Graham Construction			<i>IPS - Integrated Project Services Pvt Ltd</i>	
	<i>Gracorp, Inc.</i>			<i>IPS - Integrated Project Services ULC</i>	
	<i>Graham Construction & Management, Inc</i>			<i>IPS - Mehtalia Private Limited</i>	
	<i>Graham Construction Services, Inc.</i>			<i>IPS - Services de Projects Intégrés S.E.N.C</i>	
	<i>Graham Construction, Inc.</i>			<i>IPS - Servicos de Proyectos Integrados Ltda</i>	
	<i>Graham Contracting Ltd.</i>			<i>IPS BioPharmaceutical Technical Consulting (Tianjin) Limited Liability Company</i>	
	<i>Graham Group (US) Inc.</i>			<i>IPS Bioengineering Technology (Shanghai) Co., Ltd</i>	
	<i>Graham Industrial Maintenance Inc</i>			<i>IPS Professional Engineers and Architects PC</i>	
	<i>Milender White Inc.</i>			<i>Integrated Project Services International Pvt Ltd</i>	
	<i>Moltz Construction, Inc.</i>			<i>Tremor GmbH trading as IPS-Integrated Project Services</i>	
147	SpawGlass Holding			<i>Tremor PTY Limited trading as IPS Life Sciences</i>	
	<i>SpawGlass Civil Construction, Inc.</i>				
	<i>SpawGlass Construction Corporation</i>				
	<i>SpawGlass Contractors, Inc.</i>				
149	Lease Crutcher Lewis		153	Jingoli - DCO	
	<i>Lease Crutcher Lewis LLC</i>			<i>Creamer Jingoli, LLC</i>	
	<i>Lease Crutcher Lewis WA LLC</i>			<i>E-J / Jingoli Battery Storage JV</i>	
150	Carroll Daniel Construction Co.			<i>ES/Jingoli Decommissioning, LLC</i>	
	<i>Carroll Daniel Engineering</i>			<i>JDC Energy Services, LLC</i>	
	<i>Steelworks, LLC</i>			<i>JP Energy, LLC</i>	
				<i>Jingoli Power, LLC</i>	
			154	Hanover Co.	
				<i>Hanover R.S. Construction LLC</i>	

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary
155	Nan Inc.	<i>Bannister Insurance Company Grace Pacific LLC</i>
156	Sletten Cos.	<i>OS Construction Services Resolute Performance Iron SCC Energy Services Sletten Construction Company Sletten Construction of Nevada Sletten Construction of Wyoming</i>
161	C.W. Driver Cos.	<i>C.W. Driver Driver SPG Good & Roberts</i>
162	LEMOINE	<i>DCMC Partners LEMOINE Disaster Recovery Matrix Building Systems</i>
167	Branch Group	<i>Branch Builds Branch Civil Hopkins Lacy</i>
168	Lee Lewis Construction Inc.	<i>Lee Lewis Construction headquarters Lee Lewis Construction office Lee Lewis Construction office</i>
172	MWH Constructors Inc.	<i>Methuen Construction Co., Inc. Slayden Constructors, Inc.</i>
176	Iovino Enterprises	<i>IOVINO AFFILIATES JV IPC RESILIENCY PARTNERS J-TRACK LLC JT TC JOINT VENTURE JTCM PARTNERS JUDLAU-TC JV MLJ CONTRACTING CORP MLJT JV MLJTC2 TC ELECTRIC, LLC TC-JT RUTGERS JV WELKIN J TRACK JV WELKIN MECHANICAL, LLC</i>
177	PARIC Holdings	<i>Aptos Cooperative Building Solutions Henning Companies Paric Corporation TES</i>
189	Graycor Inc.	<i>Graycor Construction Company Graycor Industrial Contractors Graycor Southern, Inc.</i>
192	Superior Construction Holding Co. Inc.	<i>Superior Construction Co., Inc. Superior Construction Southeast LLC</i>
193	Skyline Construction	<i>ACCEND Construction LLC d/b/a Skyline Construction Illinois Servicemark Construction LLC Skyline Capital Builders LLC Skyline Commercial Interiors, Inc. d/b/a Prevost Construction</i>

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary
	<i>Unimark Construction LLC d/b/a Skyline Construction</i>	
194	FCI Constructors Inc.	<i>FCI Constructors of New Mexico, LLC. FCI Constructors of Wyoming, LLC.</i>
195	Primus	<i>Primus Builders, Inc. Primus Design Services, Inc.</i>
196	Bulley & Andrews	<i>Bulley & Andrews Rock City, LLC.</i>
197	Electrical Consultants Inc.	<i>EPC Services Company PS Technologies, Inc.</i>
208	Gemma Power Systems	<i>Gemma Plant Operations LLC Gemma Renewable Power LLC</i>
212	Dick Anderson Construction	<i>Chanen Construction Compahny PYRAMID Cabinet</i>
213	Zachry Construction Corp.	<i>Zachry Federal Construction Corporation Zachry Underground and Utility Services, Inc</i>
214	H&M Co. Inc.	<i>Concrete Systems Co., LLC Electrical Systems Co., LLC H&M Architects/Engineers, Inc. H&M Industrial Services</i>
215	XL Construction	<i>Arrow Equipment Rental & Supply Bradley Concrete Elevated Construction Services TimberQuest</i>
222	The Middlesex Corp.	<i>Massachusetts Ready-Mix, LLC Middlesex Asphalt, LLC Middlesex Materials Holdings, Inc. Middlesex Paving, LLC</i>
226	Independence Construction	<i>Bear IC, LLC Donley's Independence, LLC The Winter Companies</i>
227	S&B USA	<i>Fay, S&B USA Construction S&B USA Concessions S&B USA Construction</i>
233	Saunders Construction Inc.	<i>Saunders Concrete Structures, LLC Saunders Construction, LLC Saunders Express, LLC Saunders North Express, LLC Saunders North, LLC Saunders Norwood Construction, LLC</i>
237	Manson Construction Co.	<i>Manson Marine Canada, Ltd.</i>
241	Crowder Constructors Inc.	<i>Crowder Construction Company Crowder Industrial Construction LLC</i>

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
242	Klinger Cos. LLC	<i>Gleeson Constructors & Engineers, L.L.C.</i> <i>Klinger Constructors, LLC</i> <i>W.A. Klinger, L.L.C.</i> <i>Younglove Construction, L.L.C.</i>	249	M. B. Kahn Construction Co. Inc.	<i>M. B. Kahn Specialty, LLC</i> <i>M. B. Kahn Waterworks, LLC</i>
243	Shimmick	<i>21st Century Rail Corporation</i> <i>Gilcrease Constructors</i> <i>Gilcrease Developers LLC</i> <i>Gilcrease Holding Company LLC</i> <i>Myers & Sons / Shimmick Construction Company, Inc. Joint Venture</i> <i>Rust Constructors, Inc.</i> <i>SFI Leasing Company</i> <i>ShiShimmick Construction Company, Inc.</i> <i>Shimmick Construction Company Inc. / Danny's Construction Co., LLC, Joint Venture</i> <i>Shimmick Construction Company Inc. / Nicholson Joint Venture</i> <i>Shimmick Construction Company, Inc. / California Engineering Contractors, Inc., Joint Venture</i> <i>Shimmick Construction Company, Inc. / ConQuest Contractors, Inc., Joint Venture</i> <i>Shimmick Construction Company, Inc. / Disney Construction, Inc., Joint Venture</i> <i>Shimmick Construction Company, Inc. / FCC Construcción S.A. / Impregilo S.P.A., Joint Venture</i> <i>Shimmick Construction Company, Inc. / Parson Construction Group, Inc., Joint Venture</i> <i>Shimmick/Traylor/Granite JV</i> <i>Skanska USA Civil, Inc. / Shimmick Construction Company, Inc. / Herzog Contract Corp., Joint Venture</i> <i>The Leasing Corporation</i> <i>Washington Group / Alberici Joint Venture</i>	250	Pioneer General Contractors Inc.	<i>Metal Tech Building Specialties</i> <i>Phoenix Framing</i> <i>Tailored Building Systems</i> <i>Weaver Cooke Construction</i>
246	Stacy and Witbeck Inc.	<i>Modern Railway Systems</i>	257	Bradbury Stamm Construction Inc.	<i>Bradbury Stamm Construction Winkelman, LLC</i>
			258	Millie and Severson General Contractors	<i>Millie and Severson - Northern California</i> <i>Millie and Severson - Southern California</i> <i>Smith and Severson Builders</i> <i>Storie and Severson Construction</i>
			260	Shaw Construction	<i>DHM Exteriors LLC</i> <i>Shaw Construction LLC</i> <i>Shaw Construction of Utah LLC</i> <i>Shaw Construction of Wyoming LLC</i>
			261	Shiel Sexton Co. Inc.	<i>Anova Technical Services</i> <i>Engineered Facades</i>
			263	Knutson Construction	<i>Knutson Construction Services Midwest Inc.</i> <i>Knutson Construction Services Rochester, Inc.</i> <i>Knutson Construction Services, Inc.</i>

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
264	CRB				
	<i>CRB Architects - Engineers P.C.</i>			<i>Reimers & Jolivette Construction</i>	
	<i>CRB Builders, LLC</i>			<i>Reimers & Jolivette Structures</i>	
	<i>CRB Germany, GmbH</i>				
	<i>CRB Group, GmbH</i>				
	<i>Clark, Richardson and Biskup Consulting Engineers, Inc.</i>				
265	SEMA Construction Inc.		295	Harper General Contractors	
	<i>SEMA Precast, Inc</i>			<i>Harper General Contractors</i>	
				<i>Harper General Contractors</i>	
				<i>Harper General Contractors</i>	
				<i>Harper General Contractors</i>	
				<i>Harper General Contractors</i>	
271	GH Phipps Construction Co.		297	Boh Bros. Construction Co. LLC	
	<i>GH Phipps Wyoming</i>			<i>Broadmoor, LLC</i>	
277	Russell Group Inc.		300	Kiely Family of Cos.	
	<i>Russell Construction Co, Inc.</i>			<i>ALL Bright Electric</i>	
	<i>Russell Construction Co, KC, LLC</i>			<i>JF Kiely Construction of PA</i>	
	<i>Russell Construction Co, STL, LLC</i>			<i>JF Kiely Service Co</i>	
278	J. Fletcher Creamer & Son Inc.			<i>K Moorea Co</i>	
	<i>Creamer Jingoli LLC</i>			<i>Kiely Civil LLC</i>	
	<i>Creamer Ruberton Joint Venture</i>			<i>Kiely Engineering</i>	
	<i>Creamer-Sanzari Joint Venture</i>			<i>Kiely Industrial</i>	
	<i>J. Fletcher Creamer & Son, Inc.</i>			<i>Kiely Pipeline Integrity</i>	
				<i>Northeast Equip Co</i>	
				<i>Penn Bower</i>	
279	Armada Hoffler		304	Haselden Construction	
	<i>Armada Hoffler Construction Company</i>			<i>HRS Restoration Services</i>	
282	Lyles Construction Group		314	Bryan Construction Inc.	
	<i>AMERICAN PAVING CO.</i>			<i>Bryan 77 Construction JV, LLC</i>	
	<i>LYLES UTILITY CONSTRUCTION, LLC</i>			<i>Bryan Ashush JV</i>	
	<i>NEW ENGLAND SHEET METAL &</i>			<i>Bryan International, LLC</i>	
	<i>MECHANICAL</i>				
	<i>W. M. LYLES CO.</i>				
292	Perlo Construction		320	River City Construction LLC	
	<i>Perlo Structures</i>			<i>A&H Steel, LLC</i>	
				<i>MR Mason Contractor, LLC</i>	
				<i>River City Design Group</i>	

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
321	Deacon Construction LLC	<i>Deacon Construction, LLC</i>	364	CF Evans Construction	<i>CF Evans</i>
327	Absher Construction Co.	<i>Nuuco Electric</i> <i>Total Rentals</i>	367	WT Rich Co.	<i>W.T. Rich Company</i>
333	Blum Construction	<i>Blum Masonry</i> <i>Performance Interiors Contracting</i>	369	Ulliman Schutte Construction LLC	<i>Clark / US - Back River, LLC</i> <i>Ulliman Schutte - Alberici A Joint Venture</i>
340	Roebbelin Contracting Inc.	<i>Roebbelin Construction Management Services, Inc.</i>	372	CDI Contractors	<i>Custom Millwork</i>
342	CDM Smith	<i>CDM Constructors Inc.</i> <i>CDM Federal Programs</i> <i>CDM International</i> <i>The Perry Group</i> <i>Trinnex</i>	373	LPX Group	<i>Bluegrass Testing Lab</i> <i>Louisville Paving Co</i> <i>Material Transfer Co</i> <i>Pace Contracting, LLC</i>
349	Wagman Inc.	<i>Wagman Construction, Inc.</i> <i>Wagman Heavy Civil, Inc.</i> <i>Wagman Heavy Civil, Inc.</i> <i>Wagman Heavy Civil, Inc.</i>	384	Water Resources Group	<i>Rice Lake Construction Group</i> <i>Rice Lake West</i>
354	KBE Building Corp.	<i>KBE-NY, LLC</i> <i>New Valley Construction, LLC</i>	386	Blythe Development Co.	<i>Blythe Brothers Asphalt Co.</i> <i>Blythe Development Co.</i>
362	Kitchell Corp.	<i>Kitchell CEM</i> <i>Kitchell Contractors</i>	391	Verdex Construction	<i>Verdex Construction</i>
			394	Morley Builders	<i>Benchmark Contractors, Inc.</i> <i>MB Contractors, Inc.</i> <i>Morley Construction Company</i>

2025 Top 400 General Contractors – Subsidiaries by Rank

Rank Company *Subsidiary*

397 Landry/French Construction

MH Williams

Rank Company *Subsidiary*

Where the 2025 Top 400 General Contractors Worked

Region Country Company

A. NORTH AMERICA

Canada

AECOM
APTIM
ARCO Construction Cos.
Alberici-Flintco
Barnard Construction Co. Inc.
Barton Malow Holdings LLC
Bechtel
Black & Veatch
Burns & McDonnell
Day & Zimmermann
Dennis Group
Dragados
ECC
Flatiron Construction Corp.
Fluor
Granite Construction
HITT Contracting
Haskell
Herzog Enterprises Inc.
Kiewit Corp.
MasTec Inc.
Matrix Service Co.
McDermott International
Michels
PCL Construction Enterprises Inc.
Parsons Corp.
RailWorks
Roncelli Inc.
STO Building Group
T N Ward Co.
The Walsh Group
Turner Construction Co.
Tutor Perini Corp.
Walbridge

Region Country Company

B. LATIN AMERICA

Brazil

Caddell Construction Co. LLC
IPS-Integrated Project Services LLC
McDermott International

Chile

Bechtel
Fluor

Colombia

Haskell

Ecuador

Haskell

Guatemala

BL Harbert International
Haskell

Guyana

McDermott International

Honduras

BL Harbert International
Fluor

Mexico

Alberici-Flintco
BL Harbert International
Caddell Construction Co. LLC
Commercial Contracting Corp.
Fluor
Gilbane Building Co.
Granite Construction
Haskell
Kiewit Corp.
Manhattan Construction Group
MasTec Inc.
Michels
Primus
The Beck Group
The Weitz Co.

Where the 2025 Top 400 General Contractors Worked

Region **Country** **Company**
Walbridge

Panama

Kiewit Corp.

Peru

APTIM

Bechtel

Fluor

Uruguay

IPS-Integrated Project Services LLC

Tutor Perini Corp.

C. CARIBBEAN ISLANDS

Cuba

DPR Construction

Gilbane Building Co.

Jingoli - DCO

Greater Antilles

Haskell

Lesser Antilles

Caddell Construction Co. LLC

Consigli Building Group Inc.

Haskell

Jingoli - DCO

McDermott International

Orion Group Holdings Inc.

Rockford Construction Co

Puerto Rico

ARCO Construction Cos.

Fluor

Great Lakes Dredge & Dock Co.

Herzog Enterprises Inc.

LEMOINE

MasTec Inc.

The Walsh Group

Tutor Perini Corp.

Region **Country** **Company**

D. EUROPE

Albania

Bechtel

Azerbaijan

Fluor

Belgium

ECC

Fluor

IPS-Integrated Project Services LLC

Parsons Corp.

Croatia

Fluor

Czech Rep.

McDermott International

Denmark

DPR Construction

Fluor

Finland

Gray

France

Fluor

Georgia

Parsons Corp.

Germany

Black & Veatch

CRB

DPR Construction

ECC

Fluor

Gilbane Building Co.

IPS-Integrated Project Services LLC

McDermott International

Michels

Parsons Corp.

Where the 2025 Top 400 General Contractors Worked

Region	Country	Company
Greece		
	Caddell Construction Co. LLC	
	ECC	
	Fluor	
Hungary		
	Fluor	
Ireland		
	Bechtel	
	Fluor	
	Haskell	
	IPS-Integrated Project Services LLC	
	STO Building Group	
Italy		
	Caddell Construction Co. LLC	
	ECC	
	Parsons Corp.	
Luxembourg		
	Bryan Construction Inc.	
Netherlands		
	DPR Construction	
	Fluor	
	McDermott International	
	STO Building Group	
North Macedonia		
	Bechtel	
Norway		
	DPR Construction	
Poland		
	Fluor	
Portugal		
	ECC	
	IPS-Integrated Project Services LLC	
Romania		
	ECC	
Region	Country	Company
Serbia		
	Bechtel	
Slovakia		
	Fluor	
Slovenia		
	Fluor	
Spain		
	APTIM	
	ECC	
	IPS-Integrated Project Services LLC	
Sweden		
	BL Harbert International	
	Fluor	
Switzerland		
	DPR Construction	
	IPS-Integrated Project Services LLC	
United Kingdom		
	APTIM	
	Bechtel	
	Black & Veatch	
	Burns & McDonnell	
	ECC	
	Fluor	
	Gray	
	IPS-Integrated Project Services LLC	
	McDermott International	
	Parsons Corp.	
	STO Building Group	
	Turner Construction Co.	
E. MIDDLE EAST		
Afghanistan		
	ECC	
	Fluor	
Bahrain		
	ECC	

Where the 2025 Top 400 General Contractors Worked

Region Country Company

The Weitz Co.

Iraq

BL Harbert International

Israel

Bryan Construction Inc.

Gilbane Building Co.

MWH Constructors Inc.

Kuwait

Fluor

Lebanon

BL Harbert International

Parsons Corp.

Oman

Bechtel

Qatar

BL Harbert International

Bechtel

McDermott International

Saudi Arabia

Bechtel

Caddell Construction Co. LLC

Fluor

Gilbane Building Co.

McDermott International

The Weitz Co.

Tutor Perini Corp.

Turkey

BL Harbert International

Caddell Construction Co. LLC

ECC

Fluor

Turner Construction Co.

United Arab Emirates

Bechtel

McDermott International

Parsons Corp.

Region Country Company

F. ASIA

China (P.R.C.)

Black & Veatch

Fluor

Haskell

McDermott International

Diego Garcia

APTIM

Gilbane Building Co.

Parsons Corp.

India

BL Harbert International

Bechtel

Black & Veatch

Fluor

IPS-Integrated Project Services LLC

McDermott International

Turner Construction Co.

Indonesia

BL Harbert International

Black & Veatch

Fluor

McDermott International

Japan

APTIM

ECC

Gilbane Building Co.

Haskell

Parsons Corp.

Kazakhstan

Fluor

Korea, South

DPR Construction

Gilbane Building Co.

Parsons Corp.

Where the 2025 Top 400 General Contractors Worked

Region Country Company

Kyrgyzstan

*APTIM
ECC*

Malaysia

*Black & Veatch
DPR Construction
Fluor
Haskell
McDermott International
Turner Construction Co.*

Philippines

*Black & Veatch
ECC
Fluor
Haskell
Tutor Perini Corp.*

Singapore

*DPR Construction
Fortis Construction
Haskell*

Taiwan (R.O.C.)

*Bechtel
Black & Veatch*

Thailand

*BL Harbert International
Black & Veatch*

Turkmenistan

Caddell Construction Co. LLC

Vietnam

*BL Harbert International
Black & Veatch
McDermott International
Turner Construction Co.*

Region Country Company

G. AUSTRALIA/OCEANIA

Australia

*Bechtel
Fluor
IPS-Integrated Project Services LLC
Lane Industries Inc.
Matrix Service Co.
McDermott International
Michels
PCL Construction Enterprises Inc.*

Pacific Islands

*APTIM
Haskell
Parsons Corp.*

H. NORTH AFRICA

Egypt

Bechtel

Morocco

BL Harbert International

Sub Sahara

Caddell Construction Co. LLC

I. CENTRAL AND SOUTHERN AFRICA

Angola

McDermott International

Botswana

Fluor

Cape Verde Islands

Caddell Construction Co. LLC

Congo

Haskell

Where the 2025 Top 400 General Contractors Worked

Region Country *Company*

D.R. Congo (Zaire)

BL Harbert International

Ivory Coast

Haskell

Malawi

BL Harbert International

Mozambique

Haskell

McDermott International

Rwanda

CRB

South Africa

Fluor

Uganda

Fluor

J. ANTARCTIC/ARCTIC

Antarctic/Artic

Parsons Corp.

Region Country *Company*