

ETSEIAT

Departament de Projectes d'Enginyeria

EARTH CLIMATE CHANGE OBSERVATION ECCO

Deliverable 1 Project Charter

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1. Project Charter

1.1. Project Purpose and Justification

Nowadays we live in an industrial society which requires large amounts of resources in order to be sustainable, resulting in a global contamination of the atmosphere and oceans. It has been demonstrated that over the centuries climate changes have been produced, but today, the question is how humans are taking part of it. This impact is known as global warming and has been one of the strategic priorities for the European Union. Some initiatives have been taken by the European Union to transform Europe to a highly energy-efficient economy, reducing emissions (specified on Kyoto Protocol) and specifying targets up to 2050. In the last years, different programs have sent satellites to analyse and transmit data to study and control human impact, like A-Train constellation by NASA and JAXA or Copernicus programme (in development by the European Union).

For this purpose, we present a new revolutionary design of fractioned satellite, joining the potential of upgradability and reliability, to acquire relevant information about global warming. Fractionated satellites use the new wireless technology to transfer information and power through different modules, each one with a specific sensor. This system improves flexibility to launch independent modules (with a specific function) to upgrade or change an operative module, reducing costs and introducing the maintenance concept to satellites, increasing the useful life of the overall satellite.



Figure 1. Example of fractionated satellite of system F6 from Darpa

All the information captured would be useful to check the targets specified by the European Union for the next years, be aware of climate evolution and be able to contrast information with other programmes like Copernicus.



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1.1.1. Vision

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Our vision is to be the worldwide leaders in acquiring relevant information about global warming and to be the tool to improve global economic efficiency and achieve a sustainable development of the world.

1.1.2. Objectives

The key objectives for this project are:

- Develop a new system to enable and control the communication between each module, and the ground station.
- Use the advantages of fractionated satellites in order to improve robustness and reliability, developing new technology related to upgradability.
- Create new software to control the formation of the constellation, in order to avoid collisions and keep all modules in a specific range.
- Develop simulation software to test and validate software related to navigation control and data transmission.
- Design an innovative power transmission system that increases the power transfer efficiency.
- Set an incremental deployment of modules to be connected to the infrastructure module, reducing update and maintenance costs and allowing better flexibility for future projects.

1.1.3. Scope

The scope for this project is to:

- Design a system to establish communication between satellite and ground station, as well as gather information of module attitude and condition.
- Develop the software to control formation flying, interfacing between modules and sub-systems of each module.
- Create software able to simulate and verify the interface created between the modules to control navigation and communication.
- Develop a new way to use existing sensors in order to get more relevant data, including three dimensional mapping of atmosphere, ocean, ground and demography.



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 Design an innovative system of power generation and transmission to reduce losses and a revolutionary interface to enable real-time communication between modules to command navigation and attitude control.

The following items are considered to be out of the scope of this project:

- Design the specific sensors used to acquire data.
- Design the satellite launch system.
- Post-processing of the acquired data.



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1.2. Project Description

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Throughout the necessity to study the impact of the global warming of the earth, constellations of satellites have been sent over the last years with the latest technology applied on sensors and communications. One example is the A-Train constellation, designed and launched by NASA and JAXA, which is composed by six satellites where each one has a specific role into the constellation. Since 2002 (when the first satellite was deployed), an improvement in technology has been done, and new sensors have been developed. Due to the difficulty of access to systems that are in space, there are no possibilities of maintaining or upgrading the actual satellites, making necessary to send an entire satellite to improve the sensors or to restore lost functionalities, assuming the high costs of it.

The aim of this project is to create a constellation of instruments for tracking information related to global warming, and using the new concept of fractionated satellite to enable upgradability and maintainability by modules exchanging. It means taking advantage of work with a modular satellite to replace only one module, reducing costs of launchings and enable the capacity to upgrade specific sensors. In order to achieve the objectives, control systems must be designed and improved. Few modules must be used to control the constellation behaviour, for instance the formation of all modules to avoid collisions and keep them all into a specific range, the communication between them and ground station, and the power generation and its transmission. The results obtained through the development of the project could be applied to other satellites, taking the advantage of using fractionated designs and reducing costs related to investment.

The ultimate intended outcome of the project will be the successful testing of the hardware and software designed.

1.3. High-Level Requirements

The high-level requirements are:

- Satellites will be put into a low sun-synchronous orbit, to track information of the overall Earth.
- Use sensors to acquire properties of the atmosphere, including concentrations of ozone, chlorine, water vapour, CFCs and other trace gases.
- Use sensors to acquire information related to the ocean (for instance cloud distribution and precipitations, sea level temperature and ice and snow surface).
- Use sensors to acquire information related to ground, including deforestation, ground temperature, humidity, etc.
- Use sensors to acquire data about demography, including grow and dispersion of the population.



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1.4. Acceptance Criteria

All documents must be approved before the final deliberation to ensure that objectives and scope are accomplished. The following acceptance criteria are defined to check the documents:

Table 1. Acceptance criteria

Acceptance Criterion	Condition to be Accepted
Research and Innovation	The project must be ambitious, has innovation potential and beyond the state of the art, including trans-disciplinary considerations.
Quality and Presentation	All documents must be done with the highest quality, presenting all the ideas, developments and conclusions linked, explained clearly. All documents must be printable.
Performance Requirements	The efficiency and functionality of all systems designed must be enough to realise all the objectives indicated and the purpose of the proposal too.
Technical Documentation	The documentation must be complete, specifying the development procedure, the final characteristics and the method to use the hardware and software developed.
Test and Validations	All tests and validations must be indicated and successfully passed using the available regulations. All this information must be correctly written, with all the modifications done to improve functionality and allow its verification (and of course the results of the tests and validations).

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1.5. High-Levels Risks

The risks identified for the project are specified below:

Table 2. High-Levels risks

Risk	Description
Lack of communication	Poor communication between payloads and infrastructure module
Lack of Innovation	Lack of approach to this project business innovation.
Lack of Technology Improvement	Failure in demonstrating the new knowledge or improved technology developed in this project.
Lack of Information	That refers to the difficulty of finding the required information.
Inconsistency	High level of inconsistency across the products produced by human errors.
Component Failure	Failure of any component at the final stage is critical.
Unpredicted Software Bug	Software is one of the main basis of communication between instrumentation, this failure will produce serious problems.
Design Flaw	This technical risk will produce a restudy of each stage of the design, prototype, testing and manufacturing process.
Erroneous Command	Human errors are more common than it is thought.
Stakeholders Desertion	Loss of interest from the stakeholders. Which implies a decrease on helpful information and support.
Commercial databases and software	There is a high risk in acquiring a software or database which is in development as it is highly probable to quickly be improved
Legal requirements	The project must comply with legal basis and requirement
Ecological impacts	Nowadays, every project has to be aware about ecological impacts because of climate change.

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1.6. Project Deliverables

All the documents cited below will be delivered before or at the end of the project. Time t_0 means the date of the beginning of the project, and the time added are years expected to expend in each deliverable.

Table 3. List of deliverables

Deliverable Name	Description	Estimated due date
Project Management Plan	A document that defines a more detailed and technical vision of the project, specifying resources, their distribution in time to accomplish the project objectives, a detailed version of the project Charter, control and monitoring actions and level of implementation among others.	[t ₀ + 1 month]
Preliminary Design Review	Review of the preliminary design, and checking of the requirements and risks	[t ₀ + 1 year]
Project Communication Plan	Develop a dissemination plan, design an own webpage to explain the overall objectives, organize congresses to spread the project and design instruments to reach society.	[t ₀ + 1 year 2 month]
Intermediate Report	Intermediate report to check the state of the project and be validated by the all the participants, including stakeholders	[t ₀ + 2 year]
Hardware Specifications	A document that contains all the information related to satellites hardware, including all the tasks done to achieve the objectives.	[t ₀ + 3 years 3 month]
Software Specifications	A document that contains all the information related to satellites software, including all the tasks done to achieve the objectives.	[t ₀ + 3 years 3 month]
Tests and Validations	A document that contains all tests and validations with the obtained results.	[t ₀ + 3 years 9 months]
Final Report	Final delivery that includes all development done in the project.	[t ₀ + 4 years]

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1.7. Project Milestones

The milestones of the project are cited below.

Table 4. List of milestones

Milestone Name	Description	Estimated due date
Kick-Off Meeting	Formation of the development team and first meeting with the stakeholders	[t ₀]
Gathering Requirements	To fully study and understand the project objectives, environment, scope and regulation	[t ₀ + 15 days]
Project Management Plan	Develop an update the proposal document defining with detail the vision of the project, specifying resources, their distribution in time to accomplish the project objectives, a detailed version of the project charter, control and monitoring actions and level of implementation among others	[t ₀ + 1 month]
Preliminary Design Review	Review of the preliminary design, and checking of the requirements and risks	[t ₀ + 1 year]
ECCO International Congress	International congress to spread ECCO objectives as well as reach the society	[t ₀ + 1 year 8 month]
Intermediate Meeting	Meeting with the stakeholders to check the development of the project, how it is going and the future vision	[t ₀ + 2 year]
Hardware Design	Develop all the technology and information related to the satellites and ground structures hardware	[t ₀ + 3 years 3 month]
Software Design	Develop all the technology and information related with the satellites and ground structures software	[t ₀ + 3 year 3 months]
Testing	Testing and validation of the satellite and communication systems	[t ₀ + 3 year 9 months]
Final Meeting	Delivery of the final report	[t ₀ + 4 years]

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1.8. Project Objectives

The objectives of the project are cited below.

Table 5. Project objectives, success criteria and approval

Project Objectives	Success Criteria	Approval Responsible
Scope		•
Navigation, Control and Communication between payload satellites and the main satellite	It will be a success if the sub- satellites are connected and they work properly with the main satellite.	Project Manager
Time		
4 years' time	It has been determined that 2 years' time will be a good approximation for the development of this project.	Project Manager
Cost		
4.1 Million Euros	It will be delivered 4.1 million euros in order to prove that this project new technology works.	Financial Responsible
Quality		
Organization Planning Detailing	The project will be highly focused on presenting a good quality presentation as well as useful and important content information.	Quality Responsible

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1.9. Estimated Budget

Two main sources of income have been identified. The greater amount of the budget will be obtained through the funding of governmental economic aids and non-governmental organizations willing to involve in the climatic change study. Those entities and the total amount they will provide are listed below:

Table 6. Entities and the total amount provided

Founder	Amount
European Commission	2500000€
Ministerio de Economía y Competitividad	120000€
ESA EOMD	300000€
WWF	100000€
Greenpeace	60000€
TOTAL	3080000€

Furthermore, during the course of the project some technologies will be developed. Two of them will be sold to private companies in order to found the costs of developing ECCO.

Airbus Defence & Space will acquire the newer satellite-satellite and earth-satellite communication system improving the performance of their actual systems. The new space simulation environment will be the entry of INDRA into space simulation.

Table 7. Entities and the total amount provided

Founder	Amount
Airbus Defence & Space	600000€
INDRA	400000€
TOTAL	1000000€

All contributions raise the total budget of the ECCO up to 4,080,000 €.

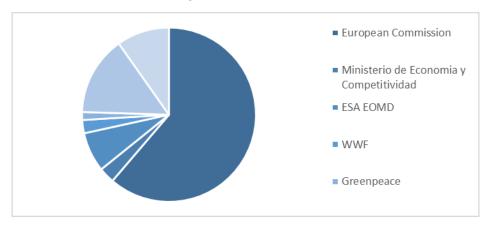


Figure 2. Sector diagram of the incomes

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This amount must be distributed to the working groups of the project. The planned amount for each package is the ones that follow.

Table 8.Amount for each work package

Department	Amount
Administrative Services	204000 €
Comunnication	326400 €
Partenrship & Networks	244800 €
Engineering	2896800 €
Casualties	408000 €
TOTAL	4080000 €

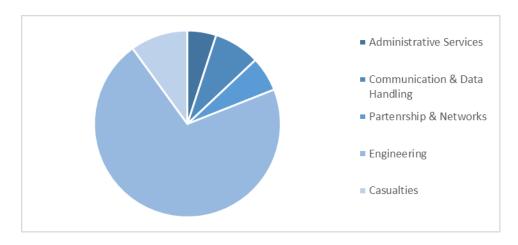


Figure 3. Sector diagram of the distribution of the amount per work package

Due to its large implication in the project, the engineering department has been separated into different expertise sub-departments.

Table 9. Amount for each sub-department

Department	Amount
Mechanical	408000€
Mission Design	408000 €
Payloads	326400 €
Communication & Data Handling	612000 €
Testing	489600 €
Manufacturing	652800 €
TOTAL	2896800 €

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Mechanical Mission Design Payloads Communication & Data Handling Testing

Figure 4. Sector diagram of the distribution of amount in the engineering department

Although a certain amount of the budget has been assigned for possible casualties during the development of the project, in case of further problems, up to a 20% increase in the European Commission funding is allowed. That implies 500,000 € extra for further unexpected incidents.

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1.10. Project Organization

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1.10.1. Customers

The following customers are defined for this project:

Table 10. List of customers groups

Customer group	Customer representative
European Commission	Pierre Huguenet
ESA Earth Observation Market Development (EOMD)	Marie Tourant
Airbus Defense and Space	Mateo Sevilla
Greenpeace	Financial responsible Greenpeace Europe
Indra	Dolores Albiol
Spanish government	Spanish economy and competitively ministry
WWF	Financial responsible WWF Spain

1.10.2. Stakeholders

The following groups and organization are the key stakeholders in this project:

Table 11. List of stakeholders, roles and responsibilities

Stakeholder Name	Roles/Responsibilities
Airbus Defence & Space	Investor
Allianz	Potential future customer
Alstom	Potential future customer
Amptek	Collaborator
Angelantoni Test Technologies (ATT)	Collaborator
Ball Aerospace	Collaborator
Bulgarian Chamber of Commerce and	
Industry (BCCI)	Collaborator
Business Units	Employees
CHS	Potential future customer
Crandfield University	Collaborator
DELMAS	Potential future customer
Epistemática	Collaborator
ESA Earth Observation Market	
Development (EOMD)	Investor
E-TIS Euroconsultores	Collaborator
European Association of Remote	
Sensing Companies (EARSC)	Interested
European Commission	Main Investor



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European Council	Regulators
European Envinronment Agency	Potential future customer
European Environment Information and	
Observation Network (EIONET)	Potential future customer
European Parliment	Regulators
Gamesa	Potential future customer
Gisat	Collaborator
Greenpeace	Investor
Indra	Investor
Member States	Potential future customer
Non-European Space Agencies	Competitor
Orbital ATK	Collaborator
Owners	Main Developer
PEPSICO	Potential future customer
Politechnic University of Catalonia	Collaborator
Politechnic University of Valencia	Collaborator
Satellitefinance	Interested
SENER, Ingeniería y Sistemas	Collaborator
SILVANET (UPM Agrónomos)	Collaborator
Spacenews	Interested
Spanish Government	Investor
Sspi	Interested
Surrey Satellite Technology Itd	Collaborator
Technical University of Stuttgart	Collaborator
University of Southampton	Collaborator
WWF	Investor
Zurich	Potential future customer

1.10.3. Roles and Responsibilities

The following key roles have been defined for this project:

Table 12. Roles and responsibilities

Role	Resource Name	Organization	Responsibilities
Responsible	Project Management department	ECCO	Manage the project
Responsible (Supervisor)	Administrative services department	ECCO	Supervise the department work
Responsible (Supervisor)	Communications department	ECCO	Supervise the department work
Responsible (Supervisor)	Partnerships and networks department	ECCO	Supervise the department work
Responsible (Technical Officer)	Engineering department	ECCO	Supervise the department work

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Developer responsible	Payload department	Amptek	Required sensor supplier
Testing responsible	Testing and manufacturing department	Angelantoni Test Technologies (ATT)	Conduce tests with the prototype
Developer collaborator	Structures design department	Ball Aerospace	Collaborate in the design and testing of the modules
Subcontracted	Communications department	Bulgarian Chamber of Commerce and Industry (BCCI)	Dissemination of the project
Developer collaborator	Mission design department	Crandfield University	Collaborate in the mentioned department
Subcontracted	Project Management department	E-TIS Euroconsultores	Collaborate in the mentioned department
Subcontracted	Power generation department	Orbital ATK	Power system supplier
Developer collaborator	Data management and processing department	Politechnic University of Catalonia	Collaborate in the mentioned department
Developer collaborator	Testing and manufacturing department	Politechnic University of Valencia	Collaborate in the mentioned department
Developer collaborator	GNC and formation flying department	SENER, Ingeniería y Sistemas	Collaborate in the mentioned department
Developer collaborator	Payload department	SILVANET (UPM Agrónomos)	Collaborate in the mentioned department
Developer responsible	Payload department	Surrey Satellite Technology Itd	Collaborate in the mentioned department
Developer collaborator	Thermal control department	Technical University of Stuttgart	Collaborate in the design, built and test of a sensor
Developer collaborator	Intermodule communications department	University of Southampton	Required sensor supplier

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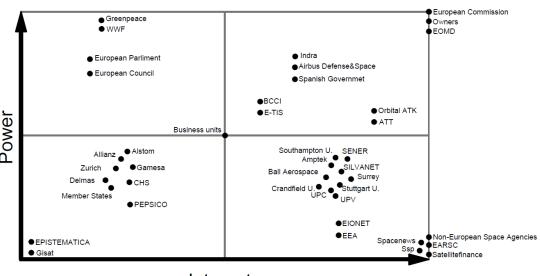
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2. Stakeholder Identification

2.1. Stakeholder Analysis Matrix



Interest

Figure 5. Stakeholder analysis matrix

In the next paragraph any stakeholder is classified according to their implication in the project success.

2.2. Stakeholder Register

In the following table is exposed the register of all the stakeholders of the project. In the table are detailed the expectations of any stakeholder with the project and their requirements from ECCO. Any mentioned stakeholder is classified according to their support of the project.



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Table 13. Stakeholder register

Name	Position	Role	Contact Information	Requirements	Expectations	Influence	Classification
Airbus Defence & Space	-	Investor	Mateo Sevilla	Buy the new revolutionary satellite intercommunication technology	Develop a new revolutionary satellite intercommunication technology	Manage closely	Influencer
Allianz	-	Potential future customer	Cristian Tüsing	To be interested in our future products	Information about probability of a disaster, so they can increase the insurance cost in advanced	Monitor	Supporter
Alstom	-	Potential future customer	Pau Nualart	To be interested in our future products	Information about wind field so they can optimize their wind parks	Monitor	Neutral
Amptek	Payload department	Developer responsible	CEO of the company	Responsibility in the development of one of the payloads	Obtain expertise about the specific working area	Keep informed	Supporter
Angelantoni Test Technologies (ATT)	Testing and manufacturing department	Testing responsible	Cinzia Iacono	Partnership from the H2020 portal. Responsibility of testing of the prototype	Obtain expertise about the specific working area	Manage closely	Neutral
Ball Aerospace	Structures design department	Developer collaborator	Martin Kaufeler	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Influencer
Bulgarian Chamber of Commerce and Industry (BCCI)	Communicatio ns department	Subcontracted	Mariana Tanchena	Partnership from the H2020 portal. Communication and dissemination responsibilities		Manage closely	Supporter



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Name	Position	Role	Contact Information	Requirements	Expectations	Influence	Classification
Business Units	Project teams	Employees	-	To do as much as they can for the project	To get recognition and salary	Manage closely	Internal
CHS	-	Potential future customer	David Scott	To be interested in our future products	Information about crop monitoring and water quality	Monitor	Resistor
Cranfield University	Mission design department	Developer collaborator	Simon Medley	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Influencer
DELMAS	-	Potential future customer	Willy Boat	To be interested in our future products	Information about oceanic currents for the optimization of the transportation by ship	Monitor	Neutral
Epistemática	-	Potential future collaborator	Luca Severini	To post process our data	Get part of benefit of the sales	Monitor	Supporter
ESA Earth Observation Market Development (EOMD)	-	Investor	Marie Tourant	Get 300.000 € of funding for research	To answer the topic of their specific call, which is also included in the current scope	Manage closely	Supporter
E-TIS Euroconsultore s	Project Management department	Subcontracted	Juan Hernández	Partnership from the H2020 portal. Project management and quality responsibilities		Manage closely	Neutral
European Association of Remote Sensing Companies (EARSC)	-	Interested	Antoine Nessim	Ideas and opinion of the project evolution	Our failure, because we represent a strong competition to the companies inside the association	Keep informed	Blocker



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Name	Position	Role	Contact Information	Requirements	Expectations	Influence	Classification
European Commission	-	Main Investor	Pierre Huguenet	Get 2.500.000 € of funding for research	The deliverables that were presented in the previous sections	Manage closely	Supporter
European Council	-	Regulators	Environmental concerns responsible	To provide the legal environment for the development of the project	Fulfil the regulations and laws	Keep satisfied	Resistor
European Envinronment Agency	-	Potential future customer	International cooperation responsible	To be interested in our future products	All kind of information regarding global warming and environment	Keep informed	Influencer
European Environment Information and Observation Network (EIONET)	-	Potential future customer	International cooperation responsible	To be interested in our future products	All kind of information regarding global warming and environment	Keep informed	Influencer
European Parliament	-	Regulators	International cooperation responsible	To provide the legal environment for the development of the project	Fulfil the regulations and laws	Keep satisfied	Resistor
Gamesa	-	Potential future customer	Francesc Bofill	To be interested in our future products	Information about wind field so they can optimize their wind parks	Monitor	Neutral
Gisat	-	Potential future collaborator	Anne Deschamps	To post process our data	Get part of benefit of the sales	Monitor	Resistor
Greenpeace	-	Investor	Finantial responsible Greenpeace Europe	Get 60.000 € of funding for research	A more eco-friendly earth	Keep satisfied	Supporter



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Name	Position	Role	Contact Information	Requirements	Expectations	Influence	Classification
Indra	-	Investor	Dolores Albiol	Buy the fractionated satellite environment simulation	Develop a fractionated satellite environment simulation	Manage closely	Supporter
Member States	-	Potential future customer	Responsible from each country	To buy our products	Information about global warming, so they can measure their pollution and reduce it	Monitor	Neutral
Non-European Space Agencies	-	Competitor	Contact member for the Space Agency	Keeping track of our project	To keep updated about the project evolution	Keep informed	Blocker
Orbital ATK	Power generation department	Subcontracted	Daniel Humbolt	Collaborate in the design of a specific part of the project		Manage closely	Neutral
Owners	Owners	Main Developer	-	To do as much as they can for the project	To get recognition and a successful project	Manage closely	Internal
PEPSICO	-	Potential future customer	Manuel Park	To be interested in our future products	Information about probability of a disaster, so they can increase the insurance cost in advanced	Monitor	Neutral
Politechnic University of Catalonia	Data management and processing department	Developer collaborator	Enrique García Berro	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Supporter
Politechnic University of Valencia	Testing and manufacturing department	Developer collaborator	Ignacio Tortajada	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Supporter
Satellitefinance	-	Interested	Kazun Hiyou	Dissemination of the project	Get interesting information about project updates	Keep informed	Neutral



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Secció Terrassa

Name	Position	Role	Contact Information	Requirements	Expectations	Influence	Classification
SENER, Ingeniería y Sistemas	GNC and formation flying department	Developer collaborator	Iñigo Gurrea	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Supporter
SILVANET (UPM Agrónomos)	Payload department	Developer collaborator	José Antonio Manzanera	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Supporter
Spacenews	-	Interested	Salim Benadouda	Dissemination of the project	Get interesting information about project updates	Keep informed	Neutral
Spanish Government	-	Investor	Spanish economy and competitivity ministry	Get 120.000 € of funding for research	Justification of the expenditures of the budget they provide	Manage closely	Neutral
Sspi	-	Interested	Patrick O'neil	Dissemination of the project	Get interesting information about project updates	Keep informed	Neutral
Surrey Satellite Technology ltd	Payload department	Developer responsible	Pol Guixé	Responsibility in the development of one of the payloads	Obtain expertise about the specific working area	Keep informed	Influencer
Technical University of Stuttgart	Thermal control department	Developer collaborator	Dennis Hardenacke	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Influencer
University of Southampton	Intermodule communicatio ns department	Developer collaborator	Michael Woodbridge	Collaborate in the design of a specific part of the project	Obtain expertise about the specific working area	Keep informed	Influencer
WWF	-	Investor	Finantial responsible WWF Spain	Get 100.000 € of funding for research	A more eco-friendly earth	Keep satisfied	Supporter