# ORIGINAL PAPER

# Applying jump-diffusion processes to liquidate and convert venture capital

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**Abstract** This study attempts to apply real options and expand the model designed by Lin and Huang [Lin, T.T., Huang, Y.T.: J. Technol. Manage. **8**(3), 59–78 (2003)], which helps venture capital (VC) companies to optimize project exit decisions. The expected discounted factor and a jump-diffusion process combine to assess the value of a start-up company, and determine the threshold of the exit timing of liquidation or convertibility for establishing the optimal disinvestment evaluation model for VC companies. When the project value is below  $V_L^*$ , the VC company carries out liquidation, but when the project value exceeds  $V_C^*$ , the VC company performs convertibility. The project value is ranging between  $(V_L^*, V_C^*)$ , and the best choice is holding the decision and waiting to carry out the rights of liquidation and convertibility next time. Besides, this work attempts to identify the expected discounted time in terms of the investment time for VC companies.

 $\textbf{Keywords} \quad \text{Venture capital} \cdot \text{Jump-diffusion process} \cdot \text{Discounted factor} \cdot \text{Liquidation} \cdot \text{Convertibility}$ 

# 1 Introduction

According to the Taiwan Venture Capital Yearbook (Year 2003), the global stock market entered a bear market after 2000 and the capital market deteriorated at the same time. The global economy faced a recession during this period, and began to turn around after 2002.

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However, the initial public offering (IPO) market in Taiwan remained strong, despite the drop of almost 20% in the Taiwan stock index. 203 IPOs occurred during 2002, representing a 33.6% increase compared to 152 IPOs during 2001. This phenomenon contrasted with major global capital markets, including the New York Stock Exchange, the NASDAQ, and the London Stock Exchange, which all showed a decrease in IPOs during this period.

Generally, Taiwanese Venture Capital (VC) companies are highly active in IPOs and play important roles in creating new entrepreneurs. One third of new IPOs involve VC companies, which means that Taiwanese VC companies have much more chances to succeed and exit channels in the investments of start-up companies. According to the Taiwan Venture Capital Yearbook (Year 2003), 27.62% of VC was invested during the entrepreneur stage, 47.2% during the growth stage, and 20.33% during the mature stage. In addition to capital investments, VC companies will assist companies at the seed and early stages in business management and development by leveraging their professional experiences, and help companies to launch IPOs as early as possible. Pandey and Angela (1996) also noted that Taiwanese investment companies only put 10% of their capitals into VC Funds. According to Andreas and Uwe (2001), a couple of exit channels of start-up companies exist for VC companies, including (1) Liquidation, (2) Buy-Back: Invested companies buying back outstanding shares held by VC companies, (3) Secondary Purchase: Selling shares to institutional investors, (4) Trade Sale: Selling the shareholdings of the invested companies to other companies, and (5) IPO: the most valuable method among those exit channels of start-up companies. However, according to Mason and Harrison (2002), Trade Sale of start-up companies is the most widely used channel by business angels for realizing capital gains. According to Andres and Uwe (2001), a correlation exists between exit decision of start-up companies and contract design for VC companies. VC companies must give up the (exit) shareholdings of the invested enterprises during a certain time frame. Sometimes, VC companies and entrepreneurs have different opinions regarding exit plans (e.g. IPO or Trade Sale). Outside investors agree to the optimal exit plan of issuing convertible warranties. Thus, VC companies have frequently used convertible warranties in their investments. During the expansion period, VC companies appear to exit the current investment projects to attract new investors and increase total profits.

By applying the real options approach (ROA), reconsidering the discounted factor and following the jump-diffusion process in cash flows of the company evaluation model, this assay extends the model of Lin and Huang (2003) to establish the exit strategy and model for VC companies in start-up investment projects. This assay is also used to determine the optimal exit point (liquidation or conversion) and establish the evaluation model for the optimal exit plan of start-up companies. Furthermore, Lin et al. (2006) explored exit decision of financial institutions in duopolistic loan market with game options approach and analyzed how uncertainty influences loan decisions for the financial institution.

The remainder of this paper is organized as follows: Section 2 deals with model establishment, including probing the optimal liquidation and conversion model based on the continuous basic model and jump-diffusion process. Section 3 then conducts the relative value analysis and sensitivity analysis. Finally, Section 4 presents conclusions.

## 2 Proposed model

This assay assesses the optimal VC exit plan using ROA. By applying the new discounted factor concept and considering Poisson's jump-diffusion process, this study also discusses how VC companies obtain the maximum investment value by deciding to liquidate or convert to preferred stocks upon expiration of the investment contract.



#### 2.1 Continuous model

Assuming project value of VC investment in a start-up company is defined as V(t), the value variation growth over time is described by the Geometric Brownian Motion (GBM) as follows:

$$dV(t) = \alpha V(t)dt + \sigma V(t)dW(t). \tag{1}$$

Among those factors,  $\alpha$ : drift over time,  $\sigma$ : volatility over time, dW(t) is the increment of standard Winner process W(t) of zero mean and unit standard deviation  $\sqrt{dt}$ .

The project value of VC investment in the start-up company  $F_I(V)$  after dt, the increment of project value  $dF_I(V)$  is calculated according to Itô's Lemma(Itô 1951),

$$dF_{I}(V) = F_{IV}(V)dV + \frac{1}{2}F_{IVV}(V)dV^{2}.$$
 (2)

Assuming VC companies do not have any risk preference, following incremental time dt, they will expect the project value to equal the risk-free interest  $r_f$  multiplied by  $F_I(V)dt$ , which is

$$r_f \times F_I(V)dt = E[dF_I(V)] = \left\{ \alpha V F_{IV}(V) + \frac{1}{2}\sigma^2 V^2 F_{IVV}(V) \right\} dt.$$
 (3)

By slightly manipulating the above equation, we obtain:

$$\frac{1}{2}\sigma^2 V^2 F_{IVV}(V) + \alpha V F_{IV}(V) - r_f \times F_I(V) = 0.$$
 (4)

Equation 4 is a second order homogeneous differential function, and its general solution form has the format  $F_I(V) = AV^u$ . Applying the solution to the above equation to obtain the following quadratic equation:

$$\frac{1}{2}\sigma^2 u^2 + \left(\alpha - \frac{1}{2}\sigma^2\right)u - r_f = 0.$$
 (5)

The two roots of the above equation are:

$$u_1 = \frac{\left(\frac{1}{2}\sigma^2 - \alpha\right) + \sqrt{\left(\frac{1}{2}\sigma^2 - \alpha\right)^2 + 2\sigma^2 r_f}}{\sigma^2} > 1; \tag{6}$$

$$u_2 = \frac{\left(\frac{1}{2}\sigma^2 - \alpha\right) - \sqrt{\left(\frac{1}{2}\sigma^2 - \alpha\right)^2 + 2\sigma^2 r_f}}{\sigma^2} < 0. \tag{7}$$

The project value upon liquidation is:

$$F_{I1}(V) = a_1 V^{u_1} + b_1 V^{u_2}. (8)$$

The liquidation value is zero when the project value is zero, VC companies do not need to pay an additional liquidation fee, that is,  $F_{I1}(0) = 0$ .  $b_1$  in Eq. 8 must be zero. Thus, the contract value upon liquidation is  $F_{I1}(V) = a_1 V^{u_1}$ .

With the same inference as the liquidation value, the contract value upon conversion is  $F_{I2}(V) = a_2V^{u_1} + b_2V^{u_2}$ . Among those exit plans, if VC companies choose to liquidate, they will incur a liquidation cost  $L_0$ ; if VC companies choose to give up the right to liquidate and wait for the right of conversion, they will incur two costs, the conversion cost  $C_0$  and the



liquidation cost upon conversion  $L_0 \times (V_C^*/V_L^*)^{\beta_{11}}$ , where  $(V_L^*/V_C^*)^{\beta_{11}}$  is the present value factor. See Appendix 1 for more detailed inferences.

From the above inference, the contract value is conducted upon both liquidation  $F_I(V_L^*)$  and conversion  $F_I(V_C^*)$  to calculate the optimal exit threshold for VC companies to select liquidation or conversion. Refer to Dixit and Pindyck (1994) for finding the threshold and project value using value-matching and smooth-pasting conditions as follows:

According to the value matching condition (VMC), assuming the optimal liquidation threshold is  $V_L^*$ , the liquidation threshold upon liquidation  $V_L^*$  minus the liquidation cost  $L_0$  should equal the project value upon liquidation  $F_{I1}(V_L^*)$ . According to the smooth pasting condition (SPC), the incremental project value should match the first order of the differential function when the project value at the threshold point produces the same marginal profit for exit plan. The above two conditions are shown as follows:

$$\begin{cases} VMC: V_L^* - L_0 = F_{I1}(V_L^*); \\ SPC: \frac{d[V_L^* - L_0]}{dV_I^*} = \frac{dF_{I1}(V_L^*)}{dV_I^*}. \end{cases}$$
(9)

Based on Eq. 9 and after some manipulation, the optimal liquidation threshold  $V_L^*$  and the project value coefficient  $a_1$  upon liquidation are conducted as follows:

$$V_L^* = \frac{u_1}{u_1 - 1} L_0; \tag{10}$$

$$a_1 = \frac{1}{u_1} (V_L^*)^{1 - u_1}. \tag{11}$$

Assuming the optimal conversion threshold is  $V_C^*$ , the project value is evaluated by  $V_C^*$  upon conversion minus the liquidation cost  $C_0$  and  $L_0 \times (V_C^*/V_L^*)^{\beta_{11}}$  should equal the project value upon conversion  $F_{I2}(V_C^*)$ . The above result is the VMC.

Moreover, according to SPC, the incremental project value should match the first order differential function. The two conditions are shown as below:

$$\begin{cases} VMC: V_C^* - \left[ C_0 + L_0 \left( \frac{V_C^*}{V_L^*} \right)^{\beta_{11}} \right] = F_{I2}(V_C^*); \\ SPC: \frac{d \left[ V_C^* - \left( C_0 + L_0 \left( \frac{V_C^*}{V_L^*} \right)^{\beta_{11}} \right) \right]}{dV_C^*} = \frac{F_{I2}(V_C^*)}{dV_C^*}. \end{cases}$$
(12)

Furthermore, upon conversion, the project value minus the liquidation cost and the present value of the conversion cost is assumed to equal the liquidation contract value  $F_{I2}(V_L^*) = a_2 (V_I^*)^{u_1} + b_2 (V_I^*)^{u_2}$ ; restated,

$$V_L^* - \left[ L_0 + C_0 \left( \frac{V_L^*}{V_{C^*}} \right)^{\beta_{11}} \right] = F_{I2}(V_L^*). \tag{13}$$

Rearrange the equations upon liquidation and conversion as follows:

$$\begin{cases} V_L^* - a_1 \left( V_L^* \right)^{u_1} - L_0 = 0; \\ 1 - a_1 u_1 \left( V_L^* \right)^{u_1 - 1} = 0, \end{cases}$$
 (14)



and

$$\begin{cases}
V_C^* - \left[ C_0 + L_0 \left( \frac{V_C^*}{V_L^*} \right)^{\beta_{11}} \right] - \left[ a_2 \left( V_C^* \right)^{u_1} + b_2 \left( V_C^* \right)^{u_2} \right] = 0; \\
1 - L_0 \beta_{11} \left[ \frac{\left( V_C^* \right)^{\beta_{11} - 1}}{\left( V_L^* \right)^{\beta_{11}}} \right] - \left[ a_2 u_1 \left( V_C^* \right)^{u_{1-1}} + b_2 u_2 \left( V_C^* \right)^{u_{2-1}} \right] = 0; \\
V_L^* - \left[ L_0 + C_0 \left( \frac{V_L^*}{V_C^*} \right)^{\beta_{11}} \right] - \left[ a_2 \left( V_L^* \right)^{u_1} + b_2 \left( V_L^* \right)^{u_2} \right] = 0.
\end{cases} (15)$$

Since no closed form solution exists for the optimal conversion threshold  $V_C^*$  and the conversion project value coefficient  $a_2$ ,  $b_2$  upon conversion, the solution is inferred via the value analysis method. When the project value is below  $V_L^*$ , VC companies will choose to liquidate the investment in the start-up company; when the project value exceeds  $V_C^*$ , the VC companies will choose to convert and exercise the option. However, when the project value is between  $V_L^*$  and  $V_C^*$ , the optimal strategy is to maintain the current situation and continue evaluating the investment in the start-up company to determine the optimal solution.

# 2.2 Jump-diffusion model

Assuming project value of VC investment in the start-up company is defined as V(t), which is the same definition as the continuous process model mentioned above. The value variation growth over time is determined by GBM for the continuous process and by Poisson process for the discreet process based on the jump-diffusion model as follows:

$$dV(t) = \alpha V(t)dt + \sigma V(t)dW(t) - \theta V(t)dq(t). \tag{16}$$

Among those factors of the project value, $\alpha$ : drift over time,  $\sigma$ : volatility over time, and dW(t): the increment of standard Winner process W(t) of zero mean and unit standard deviation  $\sqrt{dt}$ . The jump-process follows Poisson process with an arrival rate of  $\lambda_1$ :

$$dq(t) = \begin{cases} 1, & \text{with prob. } \lambda_1 dt; \\ 0, & \text{with prob. } 1 - \lambda_1 dt, \end{cases}$$

 $\theta_1$ : the magnitude of influence for the jump size in the jump-process.

Given the project value of the investment  $F_I(V)$  after dt, the increment of the project value is calculated according to Itôs Lemma (Itô 1951)

$$dF_I(V) = F_{IV}(V)dV + \frac{1}{2}F_{IVV}(V)dV^2 - \lambda_1 [F_I(V) - F_I(\theta_1 V)] dt.$$
 (17)

Assuming VC companies have no risk preference, following incremental time dt, they expect the project value to equal the risk-free interest  $r_f$  multiplied by  $F_I(V)dt$ , namely:

$$r_{f} \times F_{I}(V)dt = E[dF_{I}(V)]$$

$$= \left\{ \alpha V F_{IV}(V) + \frac{1}{2}\sigma^{2} V^{2} F_{IVV}(V) - \lambda_{1} F_{I}(V) + \lambda_{1} F_{I}(\theta_{1} V) \right\} dt. (18)$$

With some manipulation, we obtain:

$$\frac{1}{2}\sigma^2 V^2 F_{IVV}(V) + \alpha V F_{IV}(V) - (\lambda_1 + r_f) F_I(V) + \lambda_1 F_I(\theta_1 V) = 0.$$
 (19)

The general solution to Eq. 19 can be expressed as  $F_I(V) = AV^u$ . Applying the general solution form to the above equation with some manipulation, we obtain the following quadratic equation:



$$\frac{1}{2}\sigma^2 u^2 + \left(\alpha - \frac{1}{2}\sigma^2\right)u - (\lambda_1 + r_f) + \lambda_1 \theta_1^u = 0.$$
 (20)

The project value upon liquidation is:

$$F_{I1}(V) = a_1 V^{u_1} + b_1 V^{u_2}. (21)$$

The liquidation value is zero when the project value is zero, and VC companies do not need to pay an additional fee for liquidation (as seen in Section 2.1). To ensure the consistency with the contract value being converted into zero,  $b_1$  in Eq. 21 must be zero. Thus, the contract value upon liquidation is  $F_{I1}(V) = a_1V^{u_1}$ . With the same inference of the liquidation value, the contract value upon conversion is  $F_{I2}(V) = a_2V^{u_1} + b_2V^{u_2}$ . Among those exit plans, if VC companies choose to liquidate, a liquidation cost of  $L_0$  will occur; if VC companies choose to give up the right to liquidate and wait for the conversion right, two costs will occur, the conversion cost  $C_0$  and the liquidation cost upon conversion  $L_0 \times (V_C^*/V_L^*)^{\beta_{11}}$ . This study conducts the contract value upon both liquidation  $F_I(V_L^*)$  and conversion  $F_I(V_C^*)$  to determine the optimal exit threshold for VC companies to select liquidation or conversion.

According to VMC, assuming the optimal liquidation threshold is  $V_L^*$ , the liquidation threshold upon liquidation  $V_L^*$  minus the liquidation cost  $L_0$  should equal the project value upon liquidation  $F_{I1}(V_L^*)$ . According to SPC, the incremental project value should be equal to the first order of differential function, which matches the same marginal profit in threshold point. The above two conditions are demonstrated as follows:

$$\begin{cases} VMC: V_L^* - L_0 = F_{I1}(V_L^*), \\ SPC: \frac{d[V_L^* - L_0]}{dV_L^*} = \frac{dF_{I1}(V_L^*)}{dV_L^*}. \end{cases}$$
(22)

Based on the above description, this study conducts the optimal liquidation threshold  $V_L^*$  and the project value coefficient  $a_1$  upon liquidation as follows:

$$V_L^* = \frac{u_1}{u_1 - 1} L_0; (23)$$

and

$$a_1 = \frac{1}{u_1} (V_L^*)^{1 - u_1}. (24)$$

Based on the same inference as previously mentioned, assuming the optimal conversion threshold is  $V_C^*$ , the project value  $V_C^*$  upon conversion minus the liquidation cost  $C_0$  and  $L_0 \times (V_C^*/V_L^*)^{\beta_{11}}$  should equal the project value upon conversion  $F_{12}(V_C^*)$ . The incremental project value should be the same as the first order of the differential function, which can match the marginal profit at decision point. The analytical result is as below:

$$\begin{cases} VMC : V_C^* - \left[ C_0 + L_0 \left( \frac{V_C^*}{V_L^*} \right)^{\beta_{11}} \right] = F_{I2}(V_C^*), \\ SPC : \frac{d \left[ V_C^* - \left( C_0 + L_0 \left( \frac{V_C^*}{V_L^*} \right)^{\beta_{11}} \right) \right]}{dV_C^*} = \frac{F_{I2}(V_C^*)}{dV_C^*}. \end{cases}$$
(25)

Furthermore, upon conversion, assuming the project value minus the liquidation cost and the present value of the conversion cost equals the liquidation contract value  $F_{I2}(V_L^*) = a_2 (V_L^*)^{u_1} + b_2 (V_L^*)^{u_2}$ , it will become:



$$V_L^* - \left[ L_0 + C_0 \left( \frac{V_L^*}{V_C^*} \right)^{\beta_{11}} \right] = F_{I2}(V_L^*). \tag{26}$$

Rearrange the liquidation and conversion equations as follows:

$$\begin{cases}
V_L^* - a_1 \left(V_L^*\right)^{u_1} - L_0 = 0, \\
1 - a_1 u_1 \left(V_L^*\right)^{u_1 - 1} = 0,
\end{cases}$$
(27)

and

$$\begin{cases}
V_C^* - \left[ C_0 + L_0 \left( \frac{V_C^*}{V_L^*} \right)^{\beta_{11}} \right] - \left[ a_2 \left( V_C^* \right)^{u_1} + b_2 \left( V_C^* \right)^{u_2} \right] = 0, \\
1 - L_0 \beta_{11} \left[ \frac{\left( V_C^* \right)^{\beta_{11} - 1}}{\left( V_L^* \right)^{\beta_{11}}} \right] - \left[ a_2 u_1 \left( V_C^* \right)^{u_{1-1}} + b_2 u_2 \left( V_C^* \right)^{u_{2-1}} \right] = 0, \\
V_L^* - \left[ L_0 + C_0 \left( \frac{V_L^*}{V_C^*} \right)^{\beta_{11}} \right] - \left[ a_2 \left( V_L^* \right)^{u_1} + b_2 \left( V_L^* \right)^{u_2} \right] = 0.
\end{cases} (28)$$

Since no closed form solution exists for the optimal conversion threshold  $V_C^*$  and the conversion project value coefficient  $a_2$ ,  $b_2$  upon conversion, the solution is inferred using the value analysis method. When the project value is below  $V_L^*$ , VC companies choose liquidation; when the project value exceeds  $V_C^*$ , they choose conversion and exercise the option. However, when the project value is between  $V_L^*$  and  $V_C^*$ , the optimal strategy is to maintain the current status and keep evaluating the project value to determine the optimal solution.

## 2.3 Expected discount time

First, a discounted time  $E\left[T_1^*\right]$  interval is assumed to exist in  $\left[V_L^*, V_C^*\right]$ . Referring to Appendix 1, the expected discounted factor is defined as  $E[e^{-rT_1^*}] = (V_L^*/V_C^*)^{\beta_{11}}$ . The change in the logarithm using the rule of Jensen's inequality  $(E(-rT_1^*) \ge \log E(e^{-rT_1^*}))$  is derived as follows:  $-r \times E\left[T_1^*\right] \ge \beta_{11} \times \log \left(V_L^*/V_C^*\right)$ . After rearranging the equation, the expected discounted time can be derived as:

$$E\left[T_1^*\right] \ge \frac{\beta_{11}}{r} \log \left(\frac{V_C^*}{V_I^*}\right) \tag{29}$$

Secondly, an expected discounted time  $E\left[T_2^*\right]$  is assumed to exist in interval  $\left[V_0,V_L^*\right]$ . From Appendix 2, the expected discounted factor is calculated by  $E[\mathrm{e}^{-rT_2^*}] = (V_0/V_L^*)^{\beta_{21}}$ . Rearranging the equation based on the same inference, the expected discounted time  $E\left[T_2^*\right]$  is greater than or equals:

$$\frac{\beta_{21}}{r}\log\left(\frac{V_L^*}{V_0}\right) \tag{30}$$

#### 2.4 Model comparison

Lin and Huang (2003) discuss the exit plans for VC companies using ROA based on Cossin et al. (2002). This proposed model compares exercising liquidation with exercising conversion to obtain the optimal exit evaluation model by establishing two exit thresholds. This assay continues the research of Lin and Huang (2003), based on mutual preference of risk by revising the discounted factor and applying the Jump process to identify the threshold



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Table	1 1	Лodel	comparison

	Andreas and Uwe (2001)	Lin and Huang (2003)	Proposed model
Approach Optimal threshold	Utility function None	ROA $V_R^*$ : Optimal redemption threshold	ROA $V_L^*$ : Optimal liquidation and convertibility threshold
Discounted Factor Project of value path	None	$(\frac{V_C^*}{V_L^*})^{\frac{r}{\alpha}}$ : discounted factor $\frac{r}{\alpha}$ According to geometric Brownian motion $dV_t = \alpha V_t dt + \sigma V_t dW(t)$	$(\frac{V_c^*}{V_t^*})^{\beta_{11}}$ : discounted factor $\beta_1$ 1. Continuous model- according to geometric Brownian motion $Dv_{(t)} = \alpha V_{(t)} dt + \sigma V_{(t)} dW_{(t)}$ 2. Jump-diffusion model- according to geometric Brownian motion (GBM) and Poisson process $dV_{(t)} = \alpha V_{(t)} dt + \sigma V_{(t)} dW_{(t)} - \theta V_{(t)} dq_{(t)}$

upon liquidation and conversion. In addition, the expected time required to reach the decision threshold is derived by applying the expected discounted factor to the expected discount point. The model comparison is listed as Table 1.

#### 3 Numerical and sensitivity analysis

Since it is difficult to obtain data from single case for value analysis, this study applies the relative variance and coefficients from the Taiwan Venture Capital Yearbook, published by the Taiwan Venture Capital Association (Year 2003). The numerical solution is also obtained using the non-liner function solution from the software polyamth5.1.

#### 3.1 Continuity model

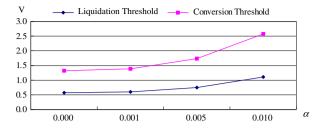
Now we apply continuity model to turn to numerical solutions and sensitivity analysis to verify these intuition.

## 3.1.1 Numerical analysis

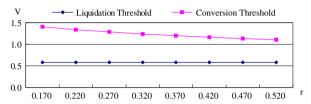
First, the parameters  $\beta_{11}$  and  $u_1, u_2$  of the discounted factor  $u_1 > 1, u_2 < 0$  are calculated. The simulated parameter data are as follows: volatility  $\sigma = 0.790$ ; drift rate  $\alpha = 3.150$ E-04; risk-free interest rate  $r_f = 0.020$ ; discount interest rate r = 0.220; project value  $V_0 = 21$  (million NT dollars). Meanwhile, the simulation results are  $\beta_{11} = 1.476$ ,  $u_1 = 1.059$ , and  $u_2 = -0.060$ . Other variables by hypothesis and parameter date are liquidation cost  $L_0 = 3.25$  million NT dollars and conversion cost  $C_0 = 4.2$  million NT dollars. The results are obtained as:  $V_L^* = 57.9$  million NT dollars;  $V_C^* = 133.9$  million NT dollars;  $a_1 = 0.975$ ;  $a_2 = 0.816$ ;  $a_2 = 0.074$ . Thus, if the invested project value is lower than the optimal liquidation threshold  $a_1 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_2 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_3 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_3 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_3 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_3 = 0.976$ ; if the invested project value exceeds the optimal conversion threshold  $a_3 = 0.976$ ; if the invested project val



**Fig. 1** Drift rate  $\alpha$  to the optimal threshold



**Fig. 2** Discounted interest rates *r* to the optimal threshold



conversion option. Moreover, the contract value upon the liquidation threshold is:

$$F_1(V_L^*) = a_1 \times (V_L^*)^{u_1} = 0.975 \times (0.579)^{1.059} = 0.547$$
 (million NT dollars).

The contract value upon the conversion threshold is:

$$F_2(V_C^*) = a_2 (V_C^*)^{u_1} + b_2 (V_C^*)^{u_2} = 0.816 \times (1.339)^{1.059} + 0.074 \times (1.339)^{-0.060}$$
  
= 1.184 (million NT dollars).

# 3.1.2 Sensitivity analysis

This section performs a sensitivity analysis of the simulated variances in this assay, including: drift rate  $\alpha$ ; discounted interest rate r; liquidation cost  $L_0$ ; conversion cost  $C_0$ ; parameters  $u_1$ ,  $u_2$ , and  $\beta_{11}$ . Under the hypothesis that the other parameter's variances are consistent, the variable is varied to identify the changes in optimal thresholds  $V_L^*$  and  $V_C^*$  for both magnitude and direction.

From Fig. 1, both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  increase with increasing  $\alpha$ , and the incremental also increases with increasing  $\alpha$ .

Figure 2 shows that the optimal liquidation threshold  $V_L^*$  is not influenced by r when the optimal conversion threshold  $V_C^*$  decreases with increasing r.

Figure 3 displays that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  increase with increasing  $L_0$ .

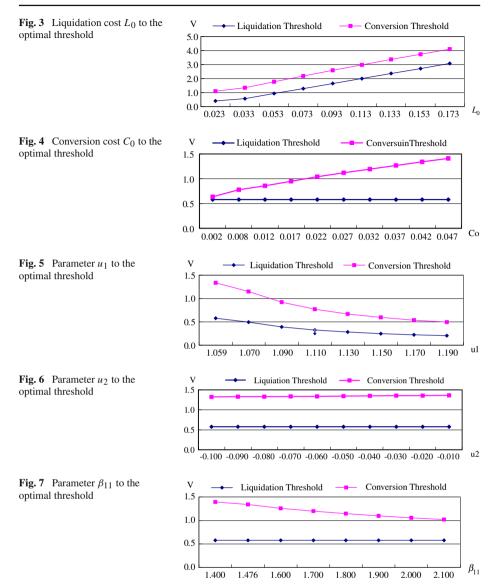
Figure 4 illustrates that the optimal liquidation threshold  $V_L^*$  is not influenced by  $C_0$  since the optimal conversion threshold  $V_C^*$  increases with increasing  $C_0$ .

Figure 5 demonstrates that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  decrease with increasing  $u_1$  (but in less magnitude than  $u_1$ ).

Figure 6 shows that the optimal liquidation threshold  $V_L^*$  is not influenced by  $u_2$  since the optimal conversion threshold  $V_C^*$  increases with increasing  $u_2$ . However, the increase is minimal

Figure 7 illustrates that the optimal liquidation threshold  $V_L^*$  is not influenced by  $\beta_{11}$  when the optimal conversion threshold  $V_C^*$  decreases with increasing  $\beta_{11}$  (but in less magnitude than  $\beta_{11}$ ).





## 3.2 Jump-diffusion model

Now we apply jump-diffusion model to turn to numerical solutions and sensitivity analysis to verify these intuition.

# 3.2.1 Numerical analysis

First, this study calculates the parameters  $\beta_{11}$  and  $u_1, u_2$  of the discounted factor with  $u_1 > 1, u_2 < 0$ . The simulated parameter data are as follows: volatility  $\sigma = 0.790$ ; drift rate  $\alpha = 3.150$ E-04; risk-free interest rate  $r_f = 0.020$ ; discounted interest rate r = 0.220;



magnitude  $\theta_1$  = 1.200E-03; arrival rate  $\lambda_1$  = 0.006; project value  $V_0$  = 21 (million NT dollars). Moreover, the simulation results are  $\beta_{11}$  = 1.486,  $u_1$  = 1.076, and  $u_2$  = -0.053. Other variables by hypothesis and parameter date include liquidation cost  $L_0$  = 3.25 million NT dollars and conversion cost  $C_0$  = 4.2 million NT dollars. The numerical results are obtained as:  $V_L^*$  = 45.8 million NT dollars;  $V_C^*$  = 106.3 million NT dollars;  $a_1$  = 0.986;  $a_2$  = 0.781;  $b_2$  = 0.073. Thus, if the invested project value is below the optimal liquidation threshold  $V_L^*$  = 45.8 million NT dollars, the optimum exit plan for VC companies is liquidation; if the invested project value exceeds the optimal conversion threshold  $V_C^*$  = 106.3 million NT dollars, the best exit plan for VC companies is conversion. In addition, the contract value upon the liquidation threshold is:

$$F_1(V_I^*) = a_1 \times (V_I^*)^{u_1} = 0.986 \times (0.458)^{1.076} = 0.426$$
 (Million NT dollars).

The contract value upon the conversion threshold is:

$$F_2(V_C^*) = a_2 (V_C^*)^{u_1} + b_2 (V_C^*)^{u_2} = 0.781 \times (1.063)^{1.076} + 0.073 \times (1.063)^{-0.053}$$
  
= 0.907 (Million NT dollars).

# 3.2.2 Sensitivity analysis

This subsection performs a sensitivity analysis of the simulated variances in this assay, including: drift rate  $\alpha$ ; discounted interest rate r; project value effect intensity  $\theta_1$ ; arrival rate  $\lambda_1$ ; liquidation cost  $L_0$ ; conversion cost  $C_0$ ; parameters  $u_1$ ,  $u_2$  and  $\beta_{11}$ . Assuming the other variances are consistent, the variable is varied to identify the changes in the optimal thresholds  $V_L^*$  and  $V_C^*$  for both magnitude and direction.

Figure 8 shows that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  increase with increasing  $\alpha$ , but the magnitude of the increase is minimal.

Figure 9 reveals that the optimal liquidation threshold  $V_L^*$  is not influenced by r as the optimal conversion threshold  $V_C^*$  decreases with increasing r (but in less magnitude than r).

Figure 10 indicates that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  decrease with increasing  $\lambda_1$  (but in less magnitude than  $\lambda_1$ ).

Figure 11 illustrates that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  increase with increasing  $\theta_1$ , but the magnitude of the increase is very minimal.

Figure 12 illustrates that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  increase with increasing  $L_0$ .

Figure 13 illustrates that the optimal liquidation threshold  $V_L^*$  is not influenced by  $C_0$  as the optimal conversion threshold  $V_C^*$  increases with increasing  $C_0$ .

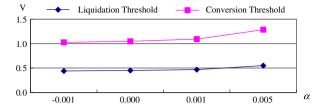
Figure 14 illustrates that both the optimal liquidation threshold  $V_L^*$  and the optimal conversion threshold  $V_C^*$  decrease with increasing  $u_1$  (but in less magnitude than  $u_1$ ).

Figure 15 reveals that the optimal liquidation threshold  $V_L^*$  is not influenced by  $u_2$  as the optimal conversion threshold  $V_C^*$  increases with increasing  $u_2$ , but the magnitude of increase is minimal.

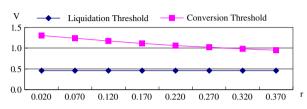
Figure 16 shows that the optimal liquidation threshold  $V_L^*$  is not influenced by  $\beta_{11}$  since the optimal conversion threshold  $V_C^*$  decreases with increasing  $\beta_{11}$  (but in less magnitude than  $\beta_{11}$ ).



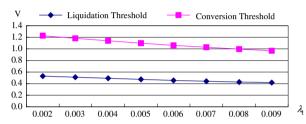
**Fig. 8** Drift rate  $\alpha$  to the optimal threshold



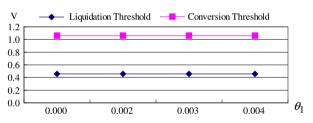
**Fig. 9** Discounted interest rate r to the optimal threshold



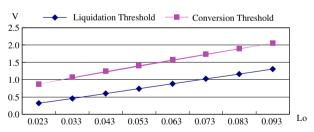
**Fig. 10** Average arrival rate  $\lambda_1$  to the optimal threshold



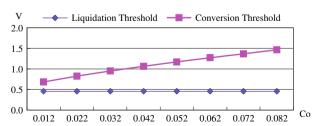
**Fig. 11** Magnitude  $\theta_1$  to the optimal threshold



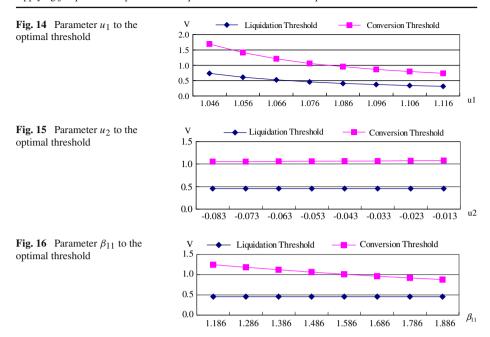
**Fig. 12** Liquidation cost  $L_0$  to the optimal threshold



**Fig. 13** Conversion cost  $C_0$  to the optimal threshold







**Table 2** The value of the relative variables

Variable and parameter	Continuity model	Jump-diffusion model
r	0.22	0.22
β	$\beta_{11} = \beta_{21} = 1.476$	$\beta_{11} = 1.486 \ \beta_{21} = 1.540$
$V_0$	0.21	0.21
$V_L^*$ $V_C^*$	0.579	0.458
$V_C^*$	1.339	1.063

## 3.3 The expected discount time

Now we turn to numerical solutions and sensitivity analysis to verify these intuitions.

#### 3.3.1 Numerical analysis

The simulated parameter data include the following:  $\lambda_1 = 0.006$ ,  $\theta_1 = 1.200\text{E}-03$ ,  $\lambda_2 = 0.04$ , and  $\theta_2 = 0.008$ . According to the numerical analysis from the previous model, the variables are found to have the following values (Shown as Table 2).

This study also computes the expected discounted time on both the original model and the Jump-diffusion model (Shown as Table 3)

# 3.3.2 Sensitivity analysis

This section conducts a sensitivity analysis of the simulated variances in this assay, including: r,  $\beta_{11}$ ,  $\beta_{21}$ ,  $V_0$ ,  $V_L^*$ , and  $V_C^*$ . Assuming that the other variances are consistent, the variable is adjusted to identify the changes of the expected discounted time  $E\left[T_1^*\right]$  and  $E\left[T_2^*\right]$ .



 Table 3
 Expected discounted time

	Continuity model	Jump-diffusion model
Interval $[V_0, V_L^*]$	$E\left[T_2^*\right] \ge \frac{\beta_{21}}{r} \log\left(\frac{V_L^*}{V_0}\right) = 2.955 \text{ (years)}$	$E\left[T_2^*\right] \ge \frac{\beta_{21}}{r} \log\left(\frac{V_L^*}{V_0}\right) = 2.371 \text{ (years)}$
Interval $[V_L^*, V_C^*]$	$E\left[T_1^*\right] \ge \frac{\beta_{11}}{r} \log\left(\frac{V_C^*}{V_L^*}\right) = 2.443 \text{ (years)}$	$E\left[T_1^*\right] \ge \frac{\beta_{11}}{r} \log\left(\frac{V_C^*}{V_L^*}\right) = 2.470 \text{ (years)}$

Table 4	Summary of sensitivity
analysis	for expected discount
time	

+: Positive correlation;-: Negative correlation;x: Zero correlation

Parameters and variables	$E\left[T_{1}^{*}\right]$	$E\left[T_2^*\right]$
r	_	_
$\beta_{11}$	+	×
$\beta_{21}$	×	+
$V_0$	×	_
$V_L^*$	_	+
$V_C^*$	+	×

First, the discounted point in interval  $\begin{bmatrix} V_L^*, V_C^* \end{bmatrix}$ :  $E \begin{bmatrix} T_1^* \end{bmatrix} \geq (\beta_{11}/r) \log \left( V_C^*/V_L^* \right)$ . Separately taking the first order of differential to  $\beta_{11}, r, V_L^*$ , and  $V_C^*$  yields the following: (1)  $\partial E \begin{bmatrix} T_1^* \end{bmatrix} / \partial r \geq -(\beta_{11}/r^2) \left( V_C^*/V_L^* \right)$ ; (2)  $\partial E \begin{bmatrix} T_1^* \end{bmatrix} / \partial \beta_{11} \geq (1/r) \log \left( V_C^*/V_L^* \right) > 0$ ; (3)  $\partial E \begin{bmatrix} T_1^* \end{bmatrix} / \partial V_L^* \geq -(\beta_{11}/r) \left( 1/V_L^* \right)$ ; (4)  $\partial E \begin{bmatrix} T_1^* \end{bmatrix} / \partial V_C^* \geq (\beta_{11}/r) \left( 1/V_C^* \right) > 0$ . Secondly, the discounted point in interval  $\begin{bmatrix} V_0, V_L^* \end{bmatrix} = E \begin{bmatrix} T_2^* \end{bmatrix} \geq (\beta_{21}/r) \log \left( V_L^*/V_0 \right)$ .

Secondly, the discounted point in interval  $[V_0, V_L^*]$   $E[T_2^*] \ge (\beta_{21}/r) \log (V_L^*/V_0)$ . Separately taking the first order of differential to  $\beta_{21}$ , r,  $V_0$ , and  $V_L^*$  yields the following: (1)  $\partial E[T_2^*]/\partial r \ge -(\beta_{21}/r^2) (V_L^*/V_0)$ ; (2)  $\partial E[T_2^*]/\partial \beta_{21} \ge (1/r) \log (V_L^*/V_0) > 0$ ; (3)  $\partial E[T_2^*]/\partial V_0^* \ge -(\beta_{21}/r) (1/V_0^*)$ ; (4)  $\partial E[T_2^*]/\partial V_L^* \ge (\beta_{21}/r) (1/V_L^*) > 0$ . The sensitivity analysis for the expected discounted point to all variables in both intervals is summarized as below (Table 4).

## 4 Conclusion

By applying ROA, reconsidering the present value interest factor, and applying the jump-diffusion process company evaluation model, the proposed assay extends the research of the model of Lin and Huang (2003) to establish an exit strategy and model for VC companies who invest in the start-up companies. This assay can also determine the optimal exit threshold (liquidation or conversion) and build up an evaluation model for the optimal exit plan. When the project value is below the liquidation threshold  $V_L^*$ , VC companies should decide to liquidate the start-up companies; meanwhile, when the project value exceeds the conversion threshold  $V_C^*$ , they choose to convert by converting their shares in an open market. However, when the project value is between  $V_L^*$  and  $V_C^*$ , the best strategy is to maintain the current status and continue assessing the optimal solution.

In the example involving the numerical analysis of the threshold and coefficients, the liquidation model coefficient  $a_1$  in the continuity-model is lower than the liquidation model coefficient  $a_1$  in the jump-diffusion model. Other values including liquidation threshold  $V_L^*$ , conversion threshold  $V_C^*$ , and project value coefficients,  $a_2$  and  $b_2$ , are all higher in the continuity-model than the jump-diffusion model. In the numerical analysis example for the expected discounted point, in interval  $\begin{bmatrix} V_0, V_I^* \end{bmatrix}$ , the expected time in the continuity-model



exceeds that in the jump-diffusion model, while in interval  $[V_L^*, V_C^*]$ , the expected time in the jump-diffusion model exceeds that in the continuity-model. The above explains that the decisions are more strongly influenced by a sudden change in the period between liquidation and conversion than before liquidation; in the sensitivity analysis, the expected discounted point is positively correlated to all the parameters in the denominator and negatively correlated to all the parameters in the numerator.

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# Appendix 1

Assuming the expected discounted factor in the continuous period  $[V_L^*, V_C^*]$  is  $E[e^{-rT_1^*}]$ , the function  $f_1(v)$  is defined as:

$$f_1(v) = E[e^{-rT_1^*}].$$
 (A1)

Equation A1 can be also shown as:

$$f_1(v) = e^{-rdt_1} E[f_1(v + dv) \mid v] = e^{-rdt_1} \{f_1(v) + E[df_1(v)]\},$$
 (A2)

with v based on GBM, the distribution is shown as below:

$$dv = \alpha v dt_1 + \sigma v dw - \theta_1 v dq_1, \tag{A3}$$

where

$$dq_1 = \begin{cases} 1, & \text{with prob. } \lambda_1 d_{t_1} \\ 0, & \text{with prob. } 1 - \lambda_1 d_{t_1} \end{cases}.$$

Following period  $dt_1$ , the incremental value of function  $f_1(v)$  is:

$$df_1(v) = \left\{ \alpha v f_{1v}(v) + \frac{1}{2} \sigma^2 v^2 f_{1vv}(v) - \lambda_1 [f_1(v) - f_1(\theta_1 v)] \right\} dt_1.$$
 (A4)

As already known,  $e^{-rdt_1} \cong 1 - rdt_1$ , applying it to Eq. A4, we obtain:

$$\frac{1}{2}\sigma^2 v^2 f_{1vv}(v) + \alpha v f_{1v}(v) - (\lambda_1 + r) f_1(v) + \lambda_1 f_1(\theta_1 v) = 0$$
 (A5)

Rearranging Eq. A5 yields:

$$\frac{1}{2}\sigma^2\beta_{11}^2 + (\alpha - \frac{1}{2}\sigma^2)\beta_{11} - (\lambda_1 + r) + \lambda_1\theta_1^{\beta_{11}} = 0$$
 (A6)

Assuming the general solutions are:

$$f_1(v) = A_{11}v^{\beta_{11}} + A_{12}v^{\beta_{12}} \tag{A7}$$

Since  $f_1(v)$  equals zero upon v=0, the coefficient  $A_{12}$  in Eq. A7 must be zero. Thus, the value function is  $f_1(v)=A_{11}v^{\beta_{11}}$ .  $T_1^*$  is very minimal when  $V_L^*\to V_C^*$  and the discounted factor  $f_1(v)\approx 1$ ; thus  $f_1(V_L^*)=1$ . In other words,

$$A_{11}V_L^{*^{\beta_{11}}} = 1 \Rightarrow A_{11} = \left(\frac{1}{V_L^*}\right)^{\beta_{11}}$$
 (A8)

The value function of  $f_1(v) = (v/V_C^*)^{\beta_{11}}$  can be obtained.



Upon the point of  $V_C^*$  turning back to the point of  $V_L^*$ , the value function is  $f_1(V_0) = (V_L^*/V_C^*)^{\beta_{11}}$ . Thus the discounted factor is  $E[e^{-rT_1^*}] = (V_L^*/V_C^*)^{\beta_{11}}$ .

# Appendix 2

Assuming the expected discounted factor in the continuous period  $[V_0, V_L^*]$  is  $E[e^{-rT_2^*}]$  with the same inference as Appendix 1, based on Eq. A6, the equation of parameter  $\beta_2$  can be derived as:

$$\frac{1}{2}\sigma^2\beta_{21}^2 + \left(\alpha - \frac{1}{2}\sigma^2\right)\beta_{21} - (\lambda_2 + r) + \lambda_2\theta_2^{\beta_{21}} = 0,\tag{A9}$$

and the value function is  $f_2(v) = (v/V_L^*)^{\beta_{21}}$ .

Upon the point of  $V_L^*$  turning back to the point of  $V_0$ , the value function is  $f_2(V_0) = (V_0/V_L^*)^{\beta_{21}}$ . Thus the discounted factor is  $E[e^{-rT_2^*}] = (V_0/V_L^*)^{\beta_{21}}$ .

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