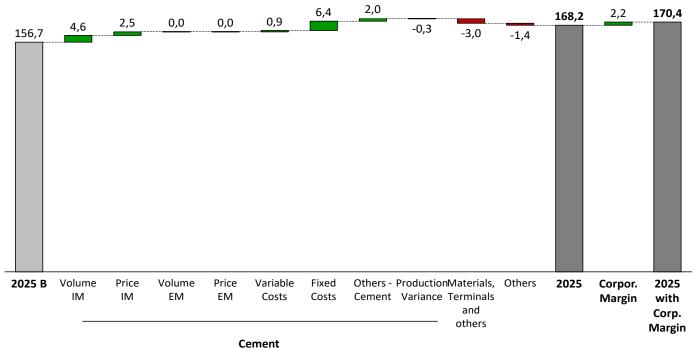
### Secil - Brazil - EBITDA IFRS Bridge (YOB vs YOY)

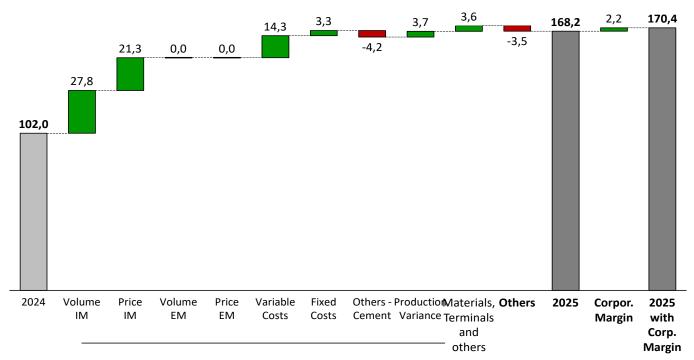
Currency (M BRL)

YOB



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YOY



Cement

Secil - Brazil - Operational Performance - Brazil Cement (YTD vs Budget vs LY)

. \										
	Month		Va	r.			YTD		Vai	r.
Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
151	152	156	-1%	-3%	Volume IM - kton	1.160	1.141	1.041	2%	11%
385,3	378,9	361,6	2%	7%	Price Cem - Net Transp Cost IM - BRL/ton	379,0	376,8	359,7	1%	5%
427,2	420,5	399,6	2%	7%	Price Cement IM	420,1	417,0	397,9	1%	6%
41,9	41,6	38,0	1%	10%	Net Transport Cost	41,1	40,2	38,2	2%	8%
145,0	137,1	146,1	6%	-1%	Variable Costs - BRL/ton	128,1	128,8	141,6	-1%	-10%
50,8	48,6	51,0	4%	-0%	Fuel	50,7	48,5	53,7	5%	-6%
29,4	29,4	26,0	-0%	13%	Electricity	25,3	27,0	24,6	-6%	3%
64,9	59,1	69,0	10%	-6%	Others*	52,1	53,4	63,3	-2%	-18%
(13.763)	(12.734)	(8.066)	8%	71%	Fixed Costs Plant (1000 BRL)	(86.247)	(91.480)	(89.056)	-6%	-3%
(4.462)	(4.106)	(4.287)	9%	4%	Employee	(34.576)	(32.518)	(31.061)	6%	11%
(7.507)	(6.199)	(1.614)	21%	365%	Maintenance**	(32.150)	(39.586)	(36.262)	-19%	-11%
(1.795)	(2.429)	(2.165)	-26%	-17%	Other	(19.521)	(19.376)	(21.733)	1%	-10%
(1.130)	(1.264)	(1.239)	-11%	-9%	Distribution Costs (1000 BRL)	(8.824)	(9.581)	(9.373)	-8%	-6%
(264)	(241)	(248)	10%	6%	Employee	(1.929)	(1.872)	(1.855)	3%	4%
(866)	(1.023)	(991)	-15%	-13%	Other	(6.895)	(7.708)	(7.518)	-11%	-8%
(1.888)	(1.545)	(1.490)	22%	27%	Sales Costs (1000 BRL)	(12.456)	(12.825)	(12.426)	-3%	0%
(1.194)	(1.105)	(1.144)	8%	4%	Employee	(8.535)	(8.604)	(8.600)	-1%	-1%
(694)	(440)	(346)	58%	100%	Other	(3.921)	(4.221)	(3.826)	-7%	2%
38	-	160	-	-76%	Other Cement (1000 BRL)	3.415	77	1.025	4336%	233%
38	-	160	-	-76%	Other revenue	3.415	77	1.025	4336%	233%
(819)	(4.146)	(2.772)	-80%	-70%	Production Variance (1000 BRL)	(6.195)	(7.211)	(13.929)	-14%	-56%
20.676	19.565	22.857	6%	-10%	EBITDA IFRS Cement (1000 BRL)	183.662	167.729	117.489	9%	56%
137,1	129,0	147,0	6%	-7%	EBITDA IFRS Cement - BRL/ton	158,4	147,0	112,8	8%	40%
32,0%	30,7%	30,4%	1 pp	2 pp	EBITDA IFRS Cement Margin %	37,6%	35,2%	26,7%	2 pp	11 pp
240,3	241,7	215,6	-1%	11%	Unit variable margin - BRL/ton	250,9	248,0	218,0	1%	15%
426	805	(116)	-47% -		EBITDA IFRS Materials (1000 BRL)	531	3.573	(3.067)	-85% -	
(2.111)	(1.767)	(1.671)	19%	26%	EBITDA IFRS Others (1000 BRL)***	(15.953)	(14.559)	(12.425)	10%	28%
175	(1.314)	(1.950)		-	Corporate Margin (1000 BRL)***	2.184	(2.474)	(1.893)	-	-
19.167	17.289	19.120	11%	0%	EBITDA IFRS Brazil (1000 BRL)	170.424	154.269	100.104	10%	70%
26,9%	24,8%	25,4%	2 pp	2 pp	EBITDA IFRS Brazil Margin %	32,0%	29,5%	22,0%	2 pp	10 pp

 $<sup>\</sup>hbox{\bf *-Includes Raw Materials, Subsidiary Materials, Packaging and other variable costs.}$ 

<sup>\*\* -</sup> Includes Maintenance and Production Store Itens, Maintenance Services and Services Components.

<sup>\*\*\*-</sup> Includes G&A and Others.

### Secil - Brazil - Operational Performance - Brazil Materials (YTD vs Budget vs LY)

	Month		Vai				YTD		Vai	
	Month						לוו			
Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
					Ready Mix					
21	24	19	-9%	13%	Volume	142	157	127	-10%	12%
488,4	490,0	481,5	-0%	1%	Price - BRL/m3	493,2	495,5	487,7	-0%	1%
488,4	490,0	481,5	-0%	1%	Price - Transport Cost - BRL/m3	493,2	495,5	487,7	-0%	1%
351,4	362,9	362,2	-3%	-3%	Variable Costs - BRL/m3	357,3	362,0	364,2	-1%	-2%
136,9	127,1	119,1	8%	15%	Unit margin - BRL/m3	135,8	133,5	123,5	2%	10%
2.920	2.988	2.242	-2%	30%	Variable contribuition (1000 BRL)	19.305	20.987	15.681	-8%	23%
(2.453)	(2.184)	(2.372)	12%	3%	Fixed Costs (1000 BRL)	(18.229)	(17.414)	(18.466)	5%	-1%
426	805	(116)	-47%	-	EBITDA IFRS (1000 BRL)	531	3.573	(3.067)	-85%	-
4%	7%	-1%	-2,9 pp	5,4 pp	EBITDA IFRS Margin %	1%	5%	-5%	-3,8 pp	5,7 pp
426	805	(116)	-47%	-	EBITDA IFRS Materials (1000 BRL)	531	3.573	(3.067)	-85%	-
4%	7%	-1%	-3 pp	5 pp	EBITDA IFRS Materials Margin %	1%	5%	-5%	-4 pp	6 рр

Secil - Brazil - Operational Performance - Brazil Others and G&A (YTD vs Budget vs LY)

	Month		Va				YTD		Var.	
Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
					Others (1000 BRL)					
-6	-7	-16	-15%	-62%	EBITDA IFRS (1000 BRL)	-84	-58	-91	43%	-8%
					G&A					
0	-5	0	-100%	-	Revenue	10	(43)	155	-124%	-93%
(1.608)	(1.289)	(1.172)	25%	37%	Employees	(11.516)	(10.356)	(8.934)	11%	29%
62	67	56	-7%	9%	#FTEs	62	67	57	-7%	9%
(178)	(196)	(199)	-9%	-10%	Specialized Labour	(1.905)	(1.898)	(1.701)	0%	12%
(26)	(24)	(30)	7%	-12%	Rents and rentals	(213)	(189)	(299)	13%	-29%
(31)	(72)	(40)	-57%	-23%	Travel Expenses	(393)	(506)	(342)	-22%	15%
(261)	(173)	(214)	51%	22%	Other Costs	(1.853)	(1.509)	(1.213)	23%	53%
(2.104)	(1.759)	(1.655)	20%	27%	EBITDA IFRS G&A Net Costs	(15.869)	(14.500)	(12.334)	9%	29%
3,0%	2,5%	2,2%	0 рр	1 pp	G&A Net Costs/ Turnover (%)	3,0% 2,8%		2,7%	0 рр	0 рр
175	(1.314)	(1.950)	-	-	Brazil Corporate Costs (1000 BRL)	2.184	(2.474)	(1.893)	-	-
(1.935)	(3.081)	(3.621)	-37%	-47%	EBITDA IFRS Terminals + Others (1000 BRL)	(13.769)	(17.033)	(14.318)	-19%	-4%
71.247	69.658	75.305	2%	-5%	Turnover - Brazil	532.532	522.189	454.924	2%	17%
					Corporate Costs (1000 BRL)					
-	(1.340)	-	-100%	-	Demurrage 2025	-	(1.340)		-100%	-
-	-	-	-	-	Demurrage 2024	-	-	-	-	-
-	0	(1.894)	-100%	-100%	Trading Margin Other Merchandise	-	(1.340)	(1.853)	-100%	-100%
200	114	1	76%	14068%	Technical assistance	2.420	908	113	166%	2041%
-	-	1		-100%	Employees	-	-	74		-100%
(19)	(79)	(50)	-77%	-63%	Specialized Labour	(147)	(630)	(164)	-77%	-10%
-	-	-			Rents and rentals	-	-	-		
(0)	-	(0)	-	-7%	Travel Expenses	(39)	-	(2)	-	2118%
-	-	-			Maintenance costs (1)	-	-	-		
(6)	(9)	(8)	-31%	-26%	Insurance	(50)	(72)	(62)	-31%	-20%
-	-	-			Licences	-	-	-		
-	-	-	-113%	-	Others Costs	-	-	-	-	-
175	(1.314)	(1.950)	-113%	-109%	Brazil Corporate Costs	2.184	(2.474)	(1.893)	-188%	-215%

Secil - Brazil - Rolling Forecast

	Mont	:h		Var				YTD		Var.	
Aug-25	Sep-25	B Sep-25	Sep-24	% B	% LY		Sep-25	B Sep-25	Sep-24	% B	% LY
						Cement					
151	152	152	138	-0%	10%	Local Cement Sales (kton)	1.311	1.293	1.179	1%	11%
95	91	111	115	-19%	-21%	Clinker Production (ton)	917	926	807	-1%	14%
156	151	150	147	0%	2%	Cement Production (kton)	1.291	1.291	1.166	0%	11%
20.676	15.989	24.759	22.335	(0)	(0)	Cement EBITDA IFRS	199.651	192.488	139.825	4%	43%
						Concrete					
21	20	22	19	-10%	6%	Concrete Sales (km3)	162	179	146	-10%	11%
426	211	840	2.886	-75%	-93%	Ready-Mix MARGEM and SUPREMO EBITDA IFRS	742	4.413	(181)	-83%	_
426	211	840	2.886	-75%	-93%	Concrete EBITDA IFRS	742	4.413	(181)	-83%	
						Others (1)					
(1.935)	(1.900)	(1.709)	(1.408)	11%	35%	EBITDA IFRS Others (1000 BRL)	(15.669)	(18.742)	(15.726)	-16%	-0%
19.167	14.300	23.890	23.813	-40%	-40%	Brazil EBITDA IFRS	184.724	178.160	123.917	4%	49%

<sup>(1) -</sup> G&A and Other segments.

#### Secil - Brazil - P&L (YTD vs Budget vs LY)

		- ,									
		Month		Var				YTD		Var	
	Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
I	19.167	17.289	19.120	11%	0%	EBITDA IFRS	170.424	154.269	100.104	10%	70%
	(7.427)	(6.492)	(6.419)	14%	16%	Amortization, Depreciation and Grants	(59.293)	(51.255)	(49.452)	16%	20%
	(160)	(200)	(225)	-20%	-29%	Provisions	(2.556)	(1.600)	(2.017)	60%	27%
	11.580	10.597	12.477	9%	-7%	EBIT	108.575	101.414	48.635	7%	123%
	872	(5.795)	(7.724)	-115%	-111%	Net financial costs	9.066	(47.618)	(122.285)	-119%	-107%
	(7.675)	-	5.023	-	-253%	Operational Forex	(68.300)	-	66.779	-	-202%
	(6.804)	(5.795)	(2.701)	17%	152%	Financial Income	(59.234)	(47.618)	(55.506)	24%	7%
I	4.776	4.802	9.776	-1%	-51%	Profit Before Tax	49.341	53.796	(6.871)	-8%	-818%
	(1.347)	(3.181)	(4.695)	-58%	-71%	Tax	(22.670)	(26.444)	(2.921)	-14%	676%
I	3.429	1.621	5.081	112%	-33%	Net income	26.671	27.353	(9.791)	-2%	-372%
Ξ	27%	25%	25%	2,1 pp	1,5 pp	EBITDA IFRS Margin %	32%	30%	22%	2,5 pp	10,0 pp
	16%	15%	17%	1,0 pp	-0,3 pp	EBIT Margin %	20%	19%	11%	1,0 pp	9,7 pp
-											





# Secil - Brazil - Health & Safety KPI's

	Fr	equency Ratio (	1)	L	ost Time Injury <sup>(</sup>	2)
	Brazil	Cement	Non-Cement	Brazil	Cement	Non-Cement
Jan-25	-	-	-	-	-	-
Feb-25	-	-	-	-	-	-
Mar-25	-	-	-	-	-	-
Apr-25	-	-	_	-	-	-
May-25	-	-		-	-	-
Jun-25	7,8	-	45,5	1,0	-	1,0
Jul-25	-	-		-	-	-
Aug-25	14,8	18,0	-	2,0	2,0	-
Sep-25	-	-	-	-	-	-
Oct-25	-	-	-	-	-	-
Nov-25	-	-	-	-	-	-
Dec-25	-	-		-	-	-
YTD 2025	2,81	2,22	6,02	3,00	2,00	1,00
Last 12 Months	3,06	2,18	7,82	5,0	3,0	2,0
FY 2024	3,62	2,38	11,91	7,0	4,0	3,0
FY 2023	1,23	0,72	4,08	2,0	1,0	1,0
Bdg 2025	1,84	1,07	8,15	3,0	1,0	2,0

<sup>(1) -</sup>  $\frac{N^o \text{ Lost Time Injuries x } 1.000.000}{\text{Total Manhours Worked}}$ 

<sup>(2) -</sup> Nº Lost Time Injuries x 1.000.000

### Secil - Brazil - Turnover / EBITDA IFRS (YTD vs Budget vs LY)

	Month		Var				YTD		Var	•
Aug-25	B Aug-25	Aug-24	% B	% LY	Turnover	Aug-25	B Aug-25	Aug-24	% B	% LY
71.247	69.658	75.305	2,3%	-5,4%	Brazil	532.532	522.189	454.924	2,0%	17,1%
64.605	63.754	75.111	1%	-14%	Brazil Cement	488.500	475.978	439.322	3%	11%
10.372	11.522	9.059	-10%	14%	Brazil Ready Mix	69.492	77.903	61.600	-11%	13%
-	(1.340)	(1.894)	-100%	-100%	Brazil Corporate Costs	-	(2.680)	(1.853)	-100%	-100%
(3.730)	(4.278)	(6.972)	-13%	-46%	Brazil Intercompany	(25.460)	(29.011)	(44.145)	-12%	-42%

	Month		Var	•			YTD		Var	
Aug-25	B Aug-25	Aug-24	% B	% LY	EBITDA IFRS	Aug-25	B Aug-25	Aug-24	% B	% LY
19.167	17.289	19.120	11%	0%	Brazil	170.424	154.269	100.104	10%	70%
20.676	19.565	22.857	6%	-10%	Brazil Cement	183.662	167.729	117.489	9%	56%
20.676	19.565	22.857	6%	-10%	Total Cement	183.662	167.729	117.489	9%	56%
426	805	(116)	-47%	-468%	Brazil Ready Mix	531	3.573	(3.067)	-85%	-117%
426	805	(116)	-47%	-468%	Total Building Materials	531	3.573	(3.067)	-85%	-117%
(2.104)	(1.759)	(1.655)	20%	27%	Brazil G&A	(15.869)	(14.500)	(12.334)	9%	29%
(6)	(7)	(16)	-15%	-62%	Brazil Others (1)	(84)	(58)	(91)	43%	-8%
175	(1.314)	(1.950)	-113%	-109%	Brazil Corporate Costs	2.184	(2.474)	(1.893)	-188%	-215%

<sup>(1) -</sup> Includes other segments.

<sup>(2) -</sup> Not included in the Brazil EBITDA

Secil - Brazil - Headcount Evolution (YTD vs Budget vs LY)

Headcount	2020	2021	2022	2023	2024						2025 A	ctual						202	5 B
	FY	FY	FY	FY	FY	Jan	Fev	Mar	Abr	Mai	Jun	Jul	Ago	Set	Out	Nov	Dez	Aug	Dez
Brazil	0	570	564	556	566	559	566	569	566	571	571	574	577	0	0	0	0	616	616
Brazil Cement	n/a	440	374	377	384	377	378	378	377	380	381	380	379	0	0	0	0	405	405
Brazil Cement - Plants	253	280	287	291	303	299	301	298	297	301	299	299	298	0	0	0	0	317	317
Brazil Cement - Distribution	31	30	30	31	27	27	26	26	26	26	27	27	25	0	0	0	0	26	26
Brazil Cement - Sales	58	54	57	55	54	51	51	54	54	53	55	54	56	0	0	0	0	62	62
Total Cement	0	440	374	377	384	377	378	378	377	380	381	380	379	0	0	0	0	405	405
Brazil Ready Mix	n/a	130	134	124	123	123	128	130	128	131	131	136	136	0	0	0	0	144	144
Total Building Materials	0	130	134	124	123	123	128	130	128	131	131	136	136	0	0	0	0	144	144
Brazil G&A	57	62	54	55	59	59	60	61	61	60	59	58	62	0	0	0	0	67	67
Brazil Others	0	0	56											0	0	0	0		

2	024
- 1	Aug
	560
	380
	302
	26
	52
	380
	123
	123
	57

### Secil - Brazil - Capex Total / per Type (YTD vs Budget vs LY)

	Month		Var.				YTD		Var.	
Aug-25	B Aug-25	Aug-24	% B	% LY	Сарех	Aug-25	B Aug-25	Aug-24	% B	% LY
1.927	5.241	9.857	-44%	-80%	Brazil	24.455	43.497	93.705	-44%	-74%
1.615	4.810	9.807	-43%	-84%	Brazil Cement	22.180	38.925	65.778	-43%	-66%
1.615	4.810	9.807	-43%	-84%	Total Cement	22.180	38.925	65.778	-43%	-66%
22	299	43	-61%	-50%	Brazil Ready Mix	993	2.538	25.845	-61%	-96%
22	299	43	-61%	-50%	Total Building Materials	993	2.538	25.845	-61%	-96%
291	132	8	-37%	3680%	Brazil G&A	1.282	2.034	2.082	-37%	-38%

		Recurring				De		IFRS 16	Capex	
Land	Replacement	HSE	Other	Total	Capex per Type	Energy	Other	Total	ILV2 TO	Total
(	0 11.667	0	0	11.667	Brazil	0	177	177	12.611	24.455
	0 10.284	0	0	10.284	Brazil Cement	0	177	177	11.719	22.180
(	0 10.284	0	0	10.284	Total Cement	0	177	177	11.719	22.180
(	0 733	0	0	733	Brazil Ready Mix	0	0	0	260	993
(	0 733	0	0	733	Total Building Materials	0	0	0	260	993
(	0 650	0	0	650	Brazil G&A	0	0	0	632	1.282

Secil - Brazil - Operational Performance - Brazil Cement (YTD vs Budget vs LY)

	Month		Var				YTD		Var	
Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
					Internal Market					
2.531	2.485	2.598	2%	-3%	Cement Market - kton	18.831	17.850	18.052	5%	4%
80.472	80.472	79.891	0%	1%	Population - Mpeople	80.472	80.472	79.891	0%	1%
377	371	390	2%	-3%	Cement per capita	351	333	339	5%	4%
6,0%	6,1%	6,0%	-0,1 pp	0 pp	Market Share - %	6,2%	6,4%	5,8%	-0,2 pp	0,4 pp
64.407	63.754	62.148	1%	4%	Sales Cem IM	487.166	475.978	414.284	2%	18%
151	152	156	-1%	-3%	Volume Cement - kton	1.160	1.141	1.041	2%	11%
51%	48%	50%	3,3 pp	1,0 pp	% Grey Cement Bulk	50%	46%	47%	4,3 pp	3,0 pp
49%	52%	50%	-3,4 pp	-1,0 pp	% Grey Cement Bagged	50%	54%	53%	-4,4 pp	-3,0 pp
427,2	420,5	399,6	2%	7%	Price Cement - BRL/ton	420,1	417,0	397,9	1%	6%
463,8	468,8	440,0	-1%	5%	Grey Cement Bulk - BRL/ton	470,9	467,3	433,5	1%	9%
385,7	374,6	356,1	3%	8%	Grey Cement Bagged - BRL/ton	366,6	372,9	363,8	-2%	1%
1.750,4	1.767,5	1.793,7	-1%	-2%	White Cement - BRL/ton	1.847,3	1.772,9	1.782,0	4%	4%
(6.316)	(6.310)	(5.906)	0%	7%	Net Transport Costs	(47.668)	(45.868)	(39.760)	4%	20%
(368)	(729)	(548)	-50%	-33%	Transport Costs - Internal	(4.262)	(4.945)	(4.194)	-14%	2%
(5.948)	(5.581)	(5.358)	7%	11%	Transport Costs - Clients	(43.406)	(40.923)	(35.566)	6%	22%
41,9	41,6	38,0	1%	10%	Net Transport costs - BRL/ton	41,1	40,2	38,2	2%	8%
385,3	378,9	361,6	2%	7%	Price Cement - Net Transport Costs - BRL/ton	379,0	376,8	359,7	1%	5%
					External Market					
64.407	63.754	62.148	1%	4%	Sales Cement&Clinker	487.166	475.978	414.284	2%	18%
38	0	17	=	125%	Other Sales (finished products)	230	0	214	-	7%
(89)	0	1.001	-	-109%	Net sales of goods	(1.553)	0	4.988	-	-131%
(6.316)	(6.310)	(5.906)	0%	7%	Net transport costs	(47.668)	(45.868)	(39.760)	4%	20%
38	0	160	-	-76%	Other Operating income	3.415	77	1.025	4336%	233%
(55)	0	0	-	-	Other income	(55)	0	0	-	-
58.023	57.444	57.421	1%	1%	Total operating income (net) (1)	441.536	430.187	380.752	0	16%
64.605	63.754	75.111	1%	-14%	Turnover	488.500	475.978	439.322	3%	11%

<sup>(1) -</sup> Excludes revenue from logistics and sales.

Secil - Brazil - Operational Performance - Brazil Cement (YTD vs Budget vs LY)

lug-25	Month B Aug-25	Aug-24	Var. % B	% LY		Aug-25	YTD B Aug-25	Aug-24	Var. % B	% LY
(19.747)	(18.191)	(20.997)	9%	-6%	Operational Costs  Variable Costs Cem	(144.152)	(141.361)	(138.478)	2%	4
145,0	137,1	146,1	6%	-1%	Variable Costs Cem - BRL/ton	128,1	128,8	141,6	-1%	-10
(6.911)	(6.454)	(7.329)	7% 4%	-6% -0%	Termic Energy	(57.104)	(53.220)	(52.491)	7%	9
50,8 100%	48,6 100%	51,0 100%	4% 0,0 pp	-0% 0,0 pp	Termic Energy - BRL/ton % Energy	50,7 100%	48,5 100%	53,7 100%	5% 0,0 pp	-( 0,0
68%	60%	74%	8,1 pp	-6,1 pp	% Petcoke 6%	69%	60%	66%	9,5 pp	2,8
0%	0%	1%	-0,1 pp	-0,6 pp	% Fuel Oil	0%	0%	0%	-0,1 pp	-0,2
32%	40%	25%	-8,0 pp	6,7 pp	% Alternative Fuel	30%	40%	33%	-9,5 pp	-2,2
875	832	840	5%	4%	Termic Energy Spec. Cons Kcal/kg clk	834	832	820	0%	
83,5	80,5	84,2	4%	-1%	Termic Energy - BRL/Gcal	82,8	78,5	92,5	6%	-1
(3.999)	(3.898)	(3.743)	3%	7%	Electricity	(28.452)	(29.594)	(24.076)	-4%	1
29,4 85	29,4 85	26,0 83	-0% -0%	13% 2%	Electricity - BRL/ton Electricity Spec. Cons. Global- Kwh/ton	25,3 82	27,0 85	24,6 80	-6% -3%	
65	65	63	0%	4%	Electricity Spec. Cons. Clk grey- Kwh/ton	63	65	59	-2%	
36	36	36	-0%	-2%	Electricity Spec. Cons. Cement grey- Kwh/ton	35	36	37	-2%	
341,4	335,8	315,7	2%	8%	Electricity - BRL/Mwh	308,7	316,0	308,4	-2%	
(6.417)	(5.053)	(7.397)	27%	-13%	Raw Materials	(39.394)	(36.742)	(44.137)	7%	-1
47,1	38,1	51,5	24%	-8%	Raw Materials - BRL/ton	35,0	33,5	45,1	5%	-2
11,5	9,4	5,8	22%	98%	Gypsum	10,4	8,6	7,6	22%	3
5,4	3,6	3,6	53%	51%	Ashes	4,2	3,3	4,1	27%	
2,7	2,4	3,6	11%	-25%	Limestone	1,5	2,3	2,4	-34%	-3
1,4	-	-	-	-	Sand	0,2	-	0,1	-	22
0,9	1,3	1,2	-34%	-28%	Iron Ore	1,0	1,3	1,1	-25%	-1
10,4		6,9	-	52%	Clinker acquired	3,3	-	5,3	-	-3
14,9	21,4	30,5	-30%	-51%	Other raw materials	14,4	18,0	24,5	-20%	-4
(1.341)	(1.493)	(1.371)	-10%	-2%	Packaging PRI (top	(10.124)	(11.429)	(9.273)	-11%	
9,8 (1.079)	(1.293)	9,5	-12% -17%	-7%	Packaging - BRL/ton Other Variable Costs	9,0	(10.376)	9,5 (8.500)	-14% -13%	
7,9	(1.293)	8,0	-17%	-7% -2%	Other Variable Costs - BRL/ton	(9.077)	9,5	(8.500)	-15%	
13.763)	(12.734)	(8.066)	8%	71%	Fixed Costs Plant	(86.247)	(91.480)	(89.056)	-6%	
101,1	96,0	56,1	5%	80%	Fixed Costs - BRL/ton	76,6	83,4	91,1	-8%	-1
(4.462)	(4.106)	(4.287)	9%	4%	Employees	(34.576)	(32.518)	(31.061)	6%	1
32,8	31,0	29,8	6%	10%	Employees - BRL/ton	30,7	29,6	31,8	4%	
298	317	302	-6%	-1%	#FTEs	298	317	302	-6%	
(7.507)	(6.199)	(1.614)	21%	365%	Maintenance costs	(32.150)	(39.586)	(36.262)	-19%	-1
(826)	(2.828)	(567)	-71%	46%	Services	(9.154)	(16.427)	(13.158)	-44%	-3
(5.043)	(3.046)	(936)	66%	439%	Materials	(17.273)	(18.486)	(16.997)	-7%	
(1.637)	(325)	(110)	404%	1383%	Production Store Items	(5.724)	(4.674)	(6.107)	22%	
55,1	46,7	11,2	18%	391%	Maintenance costs - BRL/ton	28,6	36,1	37,1	-21%	-2
(1.795)	(2.429)	(2.165)	-26%	-17%	Other Costs	(19.521)	(19.376)	(21.733)	1%	-1
(111)	(595)	(1.181)	-81%	-91%	Rents and Rentals	(1.503)	(3.048)	(3.919)	-51%	-6
(759)	(819)	(897)	-7%	-15%	Specialized Labour	(9.346)	(7.549)	(9.725)	24%	
(68)	(12)	(47)	484%	44%	Cleaning	(356)	(102)	(362)	251%	
(582)	(631)	(500)	-8%	16%	Insurance	(4.621)	(5.044)	(4.007)	-8%	1
(274)	(374)	459	-27%	-	Other	(3.695)	(3.632)	(3.720)	2%	-
13,2	18,3	15,1	-28%	-12%	Other Costs - BRL/ton	17,3	17,7	22,2	-2%	-2
(1.130)	(1.264)	(1.239)	-11%	-9%	Distribution Costs	(8.824)	(9.581)	(9.373)	-8%	
<b>8,3</b> (264)	9,5 (241)	<b>8,6</b> (248)	- <b>13%</b>	- <b>4%</b> 6%	Distribution Costs - BRL/ton Employees	<b>7,8</b> (1.929)	(1.872)	9,6 (1.855)	- <b>10%</b> 3%	-1
25	26	26	(0)	-4%	#FTEs	(1.929)	26	26	(0)	
(866)	(1.023)	(991)	-15%	-13%	Other Revenues / Costs	(6.895)	(7.708)	(7.518)	-11%	
(1.888)	(1.023)	(1.490)	22%	27%	Sales Costs	(12.456)	(12.825)	(12.426)	-3%	
13,9	11,6	10,4	19%	34%	Sales Costs - BRL/ton	11,1	11,7	12,7	-5%	-1
(1.194)	(1.105)	(1.144)	8%	4%	Employees	(8.535)	(8.604)	(8.600)	-1%	
56	62	52	-10%	8%	#FTEs	56	62	52	-10%	
(694)	(440)	(346)	58%	100%	Other Revenues / Costs	(3.921)	(4.221)	(3.826)	-7%	
3%	2%	2%	21%	47%	Sales costs/ Turnover	3%	3%	3%	-5%	-1
(819)	(4.146)	(2.772)	-80%	-70%	Production Variance	(6.195)	(7.211)	(13.929)	-14%	
20.676	19.565	22.857	6%	-10%	EBITDA IFRS - CEMENT	183.662	167.729	117.489	9%	
137,1	129,0	147,0	6%	-7%	EBITDA IFRS - CEMENT- BRL/ton	158,4	147,0	112,8	8%	4
32,0%	30,7%	30,4%	1 pp	2 pp	EBITDA IFRS Margin - CEMENT  Margins	37,6%	35,2%	26,7%	2 pp	11
240,3	241,7	215,6	-1%	11%	Unit variable margin - BRL/ton	250,9	248,0	218,0	1%	1
240,3	241,7	215,6	-1%	11%	IM Cem - BRL/ton	250,9	248,0	218,0	1%	
					Production					
136	133	144	3%	-5%	Unit cost denominator - kton	1.126	1.097	978	3%	1
156	150	147	4%	5%	Production - Cement (kton)	1.141	1.141	1.019	-0%	1
95	96	104	-2%	-9%	Production - Clinker (kton)	827	815	692	1%	2
3	-	2	-	32%	Clinker acquired and consumed (kton)	9	-	12	-	-3
3,758	3,7	3,7	1%	3%	Daily Clinker Production - kton	3,8	3,7	3,6	2%	
75%	76%	75%	-0,4 pp	0,9 pp	% Integration Clk	75%	75%	73%	-0,7 pp	1,4
32% 78%	40% 80%	25% 93%	-8 pp	7 pp	Alternative Fuel Rate Utilization factor (tons) (1)	30% 91%	40%	33% 77%	-10 pp	-2
78% 81%	80% 84%	93% 91%	-1 pp -2,6 pp	-15 pp -10,0 pp	Utilization factor (fons) (1) Utilization factor (%) (2)	91%	86% 91%	77% 79%	5 pp -0,7 pp	14 10,7
100%	100%	91% 91%	-2,6 pp 0 pp	-10,0 pp 9 pp	Reliability Factor (3)	98%	100%	79% 94%	-u,7 pp -2 pp	10,7
96%	95%	102%	0 pp 1 pp	-5 pp	Performance Factor (4)	101%	95%	94%	-2 pp 6 pp	2
- 30%	- 3370	102%	- 1 pp	- J PP	Emissions kg/Co2 by ton clinker	858	877			
					Emissions ng/ co2 by ton chine:	030	0,7			

Utilization Factor (tons) - Tonnes produced/rated kiln capacity
 Utilization Factor (%) - Hours of kiln utilization/Hours available
 Reliability Factor (%) - Hours Available/(Total Hours - Programmed Stopps)
 Performance Factor factor (%) - Average Actual Capacity Day/Rated kiln Capacity

# Secil - Brazil - Operational Performance - Brazil Cement - Margin by Plant (YTD vs Budget vs LY)

			Adrianópolis			Pomerode			
		Aug-25	B Aug-25	Aug-24	Aug-25	B Aug-25	Aug-24		
Unit cost denominator	kton	1.027	1.008	880	202	214	209		
Price Cement - Net Transport Costs	BRL/ton	379,0	376,8	359,7	379,0	376,8	359,7		
Variable Cost	BRL/ton	(110,6)	(110,8)	(124,9)	(259,1)	(263,7)	(261,8)		
Fixed Costs	BRL/ton	(72,7)	(77,1)	(86,4)	(57,4)	(64,4)	(62,4)		
Other costs/income	BRL/ton	5,1	7,2	12,4	4,5	-	14,6		
Unit Cement Ebitda	BRL/ton	200,9	196,1	160,8	67,1	48,7	50,1		

Secil - Brazil - Operational Performance - Brazil Cement - Adrianópolis (YTD vs Budget vs LY)

(14.277)	14.277) 119,6 (6.911) 57,9 100%	(14.064) 116,0		% B	% LY	Operational Costs	Aug-25	B Aug-25	Aug-24	Var. % B	% LY
14.277	119,6 (6.911) 57,9 100%	116,0	(15.749)	20/		Operational Costs					
119,6	119,6 (6.911) 57,9 100%	116,0	(15.749)			·					
(6.911)         (6.454)         (7.329)         7%         -6%         Termic Energy         (57.104)         (53.2 57.9 53.2 56.3 9%         3%         Termic Energy - BRL/ton         55.6 5         55.6 5         55.6 5         55.6 5         55.6 5         55.6 5         55.6 5         55.6 5         55.6 5         55.6 5         50.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	(6.911) 57,9 100%							(111.641)	(109.821)	2%	3%
57,9         53,2         56,3         9%         3%         Termic Energy - BRL/ton         55,6         55           100%         100%         100%         0,0 pp         0,0 pp         % Energy         100%         10           68%         66%         74%         8,1 pp         6-1 pp         % FeetOol         0%           32%         40%         25%         -8,0 pp         6,7 pp         % Alternative Fuel         30%         4           875         832         840         5%         4%         Termic Energy Spec. Cons Kcal/kg clk         834         8           83,5         80,5         84,2         4%         -1%         Termic Energy - BRL/coal         82,8         7           (3,492)         (3,392)         (3,322)         3%         5%         Electricity Spec. Cons Kcal/kg clk         84         8           85         85         82         0%         3%         Electricity Spec. Cons. Clk grey- Kwh/ton         63         3         33         33         -2%         -3%         Electricity Spec. Cons. Clk grey- Kwh/ton         63         3         4         4         Electricity Spec. Cons. Clk grey- Kwh/ton         63         3         4         4         Electricity Spec. Cons	57,9 100%	(6 == =)				•	<del>_</del>	110,8	124,9	-0%	-11%
100%   100%   100%   0,0 pp   0,0 pp   0,0 pp   8 Energy   100%   100	100%					ū.		(53.220)	(52.491)	7%	9%
68%         60%         74%         8,1 pp         -6,1 pp         % Petcoke 6%         69%         6           0%         0%         1%         -0,1 pp         -0,6 pp         % Fuel Oil         0%           32%         40%         25%         -8,0 pp         6,7 pp         % Atternative Fuel         30%         4           875         83.2         84.0         5%         4%         Termic Energy Spec. Cons Kcal/kg clk         83.4         2.3           (3.492)         (3.392)         (3.392)         3%         5%         Electricity-BRL/Gca         (24.878)         (25.6           29,3         28,0         25,5         5%         15%         Electricity-BRL/foon         24,2         2           85         85         82         0%         3%         Electricity-BRL/foon         81         3           32         33         33         -2%         -3%         Electricity-Spec. Cons. Clk grey- Kwh/ton         63           340,6         329,8         318,1         3%         Electricity-Spec. Cons. Clk grey- Kwh/ton         32           340,6         329,8         318,1         3%         Electricity-Spec. Cons. Clk grey- Kwh/ton         32           34 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>52,8 100%</td><td>59,7 100%</td><td>5% 0,0 pp</td><td>-7% 0,0 pp</td></td<>								52,8 100%	59,7 100%	5% 0,0 pp	-7% 0,0 pp
0%         0%         1%         -0,1 pp         -0,6 pp         % Fuel Oil         0%         1         22%         40%         25%         -8,0 pp         6,7 pp         % Alternative Fuel         30%         4         2875         832         840         5%         4%         Termic Energy Spec. Cons Kcal/kg clk         834         8         83,5         80,5         84,2         4%         -1%         Termic Energy - BRL/Gcal         82,8         7           (3.492)         (3.392)         (3.322)         3%         5%         Electricity - BRL/Into         24,2         2         2         8         8         82         0%         3%         Electricity Spec. Cons. Global- Kwh/ton         81         6         65         63         0%         4%         Electricity Spec. Cons. Global- Kwh/ton         63         2         3         33         33         -2%         -3%         Electricity Spec. Cons. Clk grey - Kwh/ton         63         2         340,6         329,8         318,1         3%         7%         Electricity Spec. Cons. Clk grey - Kwh/ton         63         2         4         4         6         20         -3%         Electricity Spec. Cons. Clk grey - Kwh/ton         63         1         1         1         1         4								60%	66%	9,5 pp	2,8 pp
32%         40%         25%         -8,0 pp         6,7 pp         % Alternative Fuel         30%         44           875         832         840         5%         4%         Termic Energy Spec. Cons Kcal/kg clk         834         3           83,5         80,5         84,2         4%         -1%         Termic Energy Spec. Cons Kcal/kg clk         82,8         7           (3.492)         (3.392)         (3.322)         3%         5%         Electricity - BRL/con         24,2         2           29,3         28,0         25,5         5%         15%         Electricity - BRL/ton         24,2         2           85         85         82         0%         3%         Electricity Spec. Cons. Clk grey - Kwh/ton         63           32         33         33         33         -2%         -3%         Electricity Spec. Cons. Cement grey - Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity Spec. Cons. Cement grey - Kwh/ton         63           17,8         16,7         24,0         7%         -26%         Raw Materials         (16,738)         15.4           17,3         16,7         24,0         7%         -26%         Raw								0%	0%	-0,1 pp	-0,2 pp
875         832         840         5%         4%         Termic Energy Spec. Cons Kcal/kg clk         834         4           83,5         80,5         84,2         4%         -1%         Termic Energy - BRL/Gcal         82,8         7           (3,492)         (3,322)         33         5%         Electricity - BRL/ton         24,2         25,6           85         85         82         0%         3%         Electricity Spec. Cons. Global- Kwh/ton         81           65         65         63         0%         4%         Electricity Spec. Cons. Global- Kwh/ton         63           32         33         33         -2%         -3%         Electricity Spec. Cons. Global- Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity Spec. Cons. Global- Kwh/ton         32           417,8         16,7         24,0         7%         -26%         Raw Materials         16,67,331         (15,4           11,1         8,4         4,6         32%         140%         Gypsum         9,7           -         -         3,0         100%         Ashes         -           0,5         0,8         2,1         -28%         <								40%	33%	-9,5 pp	-2,2 pp
83,5         80,5         84,2         4%         -1%         Termic Energy - BRL/Gcal         82,8         7           (3,492)         (3,392)         (3,322)         3%         5%         Electricity         (24,878)         (25,6           29,3         28,0         25,5         5%         15%         Electricity Spec. Cons. Global- Kwh/ton         81           65         65         63         0%         4%         Electricity Spec. Cons. Clk grey- Kwh/ton         63           32         33         33         -3%         Electricity Spec. Cons. Clk grey- Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity Spec. Cons. Clk grey- Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity - BrL/Mwh         303,5         30           (2,126)         (2,020)         (3,117)         5%         -32%         Raw Materials - BrL/ton         16,3         1           11,1         8,4         4,6         32%         140%         Gypsum         9,7            -3,0        100%         Ashes          6         0,3           1,6          -								832	820	0%	2%
29,3         28,0         25,5         5%         15%         Electricity - BRL/ton         24,2         2           85         85         82         0%         3%         Electricity Spec. Cons. Global - Kwh/ton         81           65         65         63         0%         4%         Electricity Spec. Cons. Cla grey - Kwh/ton         63           32         33         33         -2%         -3%         Electricity Spec. Cons. Cla grey - Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity - BRL/Mwh         303,5         30           (2.126)         (2.020)         (3.117)         5%         -32%         Raw Materials         (16,738)         (15,	83,5		84,2	4%		Termic Energy - BRL/Gcal	82,8	78,5	92,5	6%	-11%
85         85         82         0%         3%         Electricity Spec. Cons. Global- Kwh/ton         61           65         65         63         0%         4%         Electricity Spec. Cons. Global- Kwh/ton         63           32         33         33         -2%         -3%         Electricity Spec. Cons. Clk grey. Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity - BRL/Mwh         303,5         30           (2.126)         (2.020)         (3.117)         5%         -32%         Raw Materials - BRL/ton         16,3         1           11,1         8,4         4,6         32%         140%         Gypsum         9,7             3,0          -100%         Ashes            0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6           -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9	(3.492)	(3.392)	(3.322)	3%	5%	Electricity	(24.878)	(25.642)	(20.397)	-3%	22%
65         65         63         0%         4%         Electricity Spec. Cons. Clk grey- Kwh/ton         63           32         33         33         -2%         -3%         Electricity Spec. Cons. Cement grey- Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity Spec. Cons. Cement grey- Kwh/ton         32           10         (2.020)         (3.117)         5%         -32%         Raw Materials         (16.738)         (15.4           17,8         16,7         24,0         7%         -26%         Raw Materials - BRL/ton         16,3         1           11,1         8,4         4,6         32%         140%         Gypsum         9,7           -         -         3,0         -100%         Ashes         -           0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6         -         -         -         -74%         Limestone         0,3           1,6         -         -         -         -74%         Limestone         0,3           1,0         1,4         1,3         -31%         -26%         Iton Ore         1,1           <	29,3	28,0	25,5	5%	15%	Electricity - BRL/ton	24,2	25,4	23,2	-5%	4%
32         33         33         -2%         -3%         Electricity Spec. Cons. Cement grey- Kwh/ton         32           340,6         329,8         318,1         3%         7%         Electricity - BRL/Mwh         303,5         30           (2.126)         (2.020)         (3.117)         5%         -32%         Raw Materials         (16.738)         (15.4           17,8         16,7         24,0         7%         -26%         Raw Materials - BRL/ton         16,3         1           11,1         8,4         4,6         32%         140%         Gypsum         9,7           -         -         -         -100%         Ashes         -           0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6         -         -         -         -         -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other row materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging         BRL/ton				0%	3%			84	79	-3%	3%
340,6   329,8   318,1   3%   7%   Electricity - BRL/Nwhh   303,5   30     (2.126)   (2.020)   (3.117)   5%   -32%   Raw Materials   (16.738)   (15.4     17,8   16,7   24,0   7%   -26%   Raw Materials - BRL/ton   16,3   1     11,1   8,4   4,6   32%   140%   Gypsum   9,7     -								65	59	-2%	7%
(2.126)         (2.020)         (3.117)         5%         -32%         Raw Materials         (16.738)         (15.4           17,8         16,7         24,0         7%         -26%         Raw Materials - BRL/ton         16,3         1           11,1         8,4         4,6         32%         140%         Gypsum         9,7           -         -         3,0         -         -100%         Ashes         -           0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6         -         -         -         -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging - BRL/ton         6,9           (871)         (1.139)         (10.06)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5 <td></td> <td></td> <td></td> <td></td> <td></td> <td>• • • • • • • • • • • • • • • • • • • •</td> <td></td> <td>33</td> <td>33</td> <td>-4%</td> <td>-5%</td>						• • • • • • • • • • • • • • • • • • • •		33	33	-4%	-5%
17,8         16,7         24,0         7%         -26%         Raw Materials - BRL/ton         16,3         1           11,1         8,4         4,6         32%         140%         Gypsum         9,7           -         -         3,0         -         -100%         Ashes         -           0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6         -         -         -         -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging         (7.098)         (8.2           7,3         8,7         7,5         -16%         -3%         Packaging BRI/ton         6,9           (877)         (1.139)         (10.06)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs         7.5		-	-					307,7	300,5	-1%	1%
11,1         8,4         4,6         32%         140%         Gypsum         9,7			, ,					(15.407)	(23.041)	9%	-27%
-         -         3,0         -         -100%         Ashes         -           0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6         -         -         -         -         -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging         (7.098)         (8.2           7,3         8,7         7,5         -16%         -3%         Packaging -BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs - BRL/ton         72,7         7,7           (3.220)         (3.058)         (3.133)         5%         3%         Employees </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>15,3</td> <td>26,2</td> <td>7%</td> <td>-38%</td>								15,3	26,2	7%	-38%
0,5         0,8         2,1         -28%         -74%         Limestone         0,3           1,6         -         -         -         -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging - BRL/ton         6,9           7,3         8,7         7,5         -16%         -3%         Packaging - BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees         (25.534)         (24.1           27,0         25,2         24,1         7%         12%         Employe						,,,		7,6	6,8	27%	43%
1,6         -         -         -         -         Sand         0,3           1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging - BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs Plant         (74.649)         (77.6           103,2         89,9         49,5         15%         109%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees - BRL/ton         24,9         2           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236								- 0.7	3,5	-	-100%
1,0         1,4         1,3         -31%         -26%         Iron Ore         1,1           3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging         (7.098)         (8.2           7,3         8,7         7,5         -16%         -3%         Packaging - BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs - BRL/ton         72,7         7.6           103,2         89,9         49,5         15%         109%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         3.5           (75,22)         (2.7		0,8		-28%	-74%			0,7	0,8	-50%	-57%
3,6         6,0         12,9         -40%         -72%         Other raw materials         4,9           (871)         (1.059)         (974)         -18%         -11%         Packaging         (7.098)         (8.2           7,3         8,7         7,5         -16%         -3%         Packaging - BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees - BRL/ton         24,9         2           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         3.5           (7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (35.5		-		240/	200/			-	0,1	2.40/	224%
(871)         (1.059)         (974)         -18%         -11%         Packaging         (7.098)         (8.2           7,3         8,7         7,5         -16%         -3%         Packaging - BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees - BRL/ton         24,9         2           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         3           (7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2								1,4	1,2	-24%	-11%
7,3         8,7         7,5         -16%         -3%         Packaging - BRL/ton         6,9           (877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees - BRL/ton         24,9         2           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         3         3           (7328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (35.50)           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)								5,6	13,9	-12%	-65%
(877)         (1.139)         (1.006)         -23%         -13%         Other Variable Costs         (7.732)         (9.1           7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs Plant         (74.649)         (77.6           103,2         89,9         49,5         15%         109%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees         (25.534)         (24.1           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         2           (7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.2							, ,	(8.208)	(6.507)	-14%	9%
7,3         9,4         7,7         -22%         -5%         Other Variable Costs - BRL/ton         7,5           (12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs Plant         (74.649)         (77.6           103,2         89,9         49,5         15%         109%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees         BRL/ton         24,9         22           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         23           (7,328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items		-						(0.164)	7,4	-15%	-7%
(12.315)         (10.899)         (6.433)         13%         91%         Fixed Costs Plant         (74.649)         (77.649)           103,2         89,9         49,5         15%         109%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees         BRL/ton         24,9         22           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTES         233         2           (7328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         4.0           61,4         46,8         10,9         31%         461%         Maintenanc							, ,	(9.164)	(7.384)	-16%	5%
103,2         89,9         49,5         15%         109%         Fixed Costs - BRL/ton         72,7         7           (3.220)         (3.058)         (3.133)         5%         3%         Employees         (25.534)         (24.1           27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTEs         233         2           (7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs								9,1	(76,000)	-17% - <b>4%</b>	-10% <b>-2%</b>
(3.220)         (3.058)         (3.133)         5%         3%         Employees         (25.534)         (24.1 24.9 2.2 24.1 7%         12%         Employees - BRL/ton         24,9 2.2 24.9 2.2 24.1 7%         12%         Employees - BRL/ton         24,9 2.2 24.9 2.2 24.1 24.9 2.2 24.1 24.9 24.9 2.2 24.1 24.1 24.1 24.1 24.1 24.1 24.1	-							(77.673) 77,1	(76.009) 86,4	-4% -6%	-2% -16%
27,0         25,2         24,1         7%         12%         Employees - BRL/ton         24,9         2           233         254         236         -8%         -1%         #FTEs         233         2           (7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         (4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9								(24.120)	(23.144)	6%	10%
233         254         236         -8%         -1%         #FTEs         233         2           (7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.5           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         (4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9						• •		23,9	26,3	4%	-5%
(7.328)         (5.674)         (1.423)         29%         415%         Maintenance costs         (30.360)         (36.56)           (762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         (4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9								254	236	-8%	-1%
(762)         (2.732)         (529)         -72%         44%         Services         (8.506)         (15.2           (4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         (4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9								(36.553)	(33.757)	-17%	-10%
(4.971)         (2.942)         (827)         69%         501%         Materials         (16.285)         (17.2           (1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         (4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9								(15.281)	(12.109)	-44%	-30%
(1.595)         -         (67)         -         2266%         Production Store Items         (5.569)         (4.0           61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9								(17.271)	(15.871)	-6%	3%
61,4         46,8         10,9         31%         461%         Maintenance costs - BRL/ton         29,6         3           (1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9				_				(4.001)	(5.777)	39%	-4%
(1.767)         (2.167)         (1.877)         -18%         -6%         Other Costs         (18.754)         (17.0           (109)         (585)         (1.177)         -81%         -91%         Rents and Rentals         (1.482)         (2.9		46.8		31%				36,3	38,4	-18%	-23%
(109) (585) (1.177) -81% -91% Rents and Rentals (1.482) (2.9								(17.001)	(19.108)	10%	-2%
							, ,	(2.981)	(3.785)	-50%	-61%
(607) (676) (753) -10% -19% Specialized Labour (8.087) (6.2	(607)	(676)	(753)	-10%	-19%	Specialized Labour	(8.087)	(6.240)	(8.205)	30%	-1%
								(46)	(303)	561%	1%
				-8%	17%	Insurance	(4.241)	(4.639)	(3.676)	-9%	15%
(456) (321) 552 42% - Other (4.638) (3.0	(456)	(321)	552	42%	-	Other	(4.638)	(3.095)	(3.139)	50%	48%
14,8 17,9 14,4 -17% 3% Other Costs - BRL/ton 18,3 1	14,8	17,9	14,4	-17%	3%	Other Costs - BRL/ton	18,3	16,9	21,7	8%	-16%
								(7.211)	(10.878)	-27%	-51%
	<b>27.808)</b>	(29.109)	(24.250)	-4%	15%		(193.480)	(196.525)	(196.708)	-2%	-2%
	233,0	240,1	186,4	-3%	25%		188,4	195,0	223,6	-3%	-16%
Production           119         121         130         -2%         -8%         Unit cost denominator - kton         1.027	110	121	120	20/	00/		1 027	1.008	880	20/	170/
								927	809	2% 1%	17% 16%
` '						• •		815	692	1%	20%
Clinker acquired and consumed (kton) -		<b>3</b> 0		-2/0	-3/0			913		1/0	20%
· · · · · · · · · · · · · · · · · · ·		27		10/	20/	•		- 3,7	3,6	2%	60/
						•		79%	77%	-0,5 pp	6% 1,9 pp
						-		40%	33%	-0,5 pp -10 pp	-2 pp
32/0 70/0 23/0 -0 pp / pp Alternative rue nate 30% 4								86%	77%	1 pp	-2 рр 11 pp
								91%	77%	т рр -0,7 pp	10,7 pp
78% 80% 93% -1 pp -15 pp Utilization factor (tons) (1) 87% 8								100%	94%		
78%         80%         93%         -1 pp         -15 pp         Utilization factor (tons) (1)         87%         8           81%         84%         91%         -2,6 pp         -10,0 pp         Utilization factor (%) (2)         90%         9		100%	91%	o pp	a bb	neliability factor (3)	98%	100%	94%	-2 pp	4 pp
78%         80%         93%         -1 pp         -15 pp         Utilization factor (tons) (1)         87%         8           81%         84%         91%         -2,6 pp         -10,0 pp         Utilization factor (%) (2)         90%         9           100%         100%         91%         0 pp         9 pp         Reliability Factor (3)         98%         10	100%		1020/	1 nn	_5 nn	Performance Eactor (4)	070/	OE0/	0.70/	2 nn	0 nn
78%         80%         93%         -1 pp         -15 pp         Utilization factor (tons) (1)         87%         8           81%         84%         91%         -2,6 pp         -10,0 pp         Utilization factor (%) (2)         90%         9           100%         100%         91%         0 pp         9 pp         Reliability Factor (3)         98%         10           96%         95%         102%         1 pp         -5 pp         Performance Factor (4)         97%         9	100% 96%	95%					_	95% 877	97%	2 pp	0 pp

Utilization Factor (tons) - Tonnes produced/rated kiln capacity
 Utilization Factor (%) - Hours of kiln utilization/Hours available
 Reliability Factor (%) - Hours Available/(Total Hours - Programmed Stopps)
 Performance Factor factor (%) - Average Actual Capacity Day/Rated kiln Capacity

Secil - Brazil - Operational Performance - Brazil Cement - Supremo (YTD vs Budget vs LY)

	Month		Var.				YTD		Var.	
Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
					Operational Costs					
(7.699)	(7.563)	(7.730)	2%	-0%	Variable Costs Cem	(52.384)	(56.486)	(54.736)	-7%	-4%
266,7	275,6	268,4	-3%	-1%	Variable Costs Cem - BRL/ton	259,1	263,7	261,8	-2%	-1%
	-	-	-	-	Termic Energy Spec. Cons Kcal/kg clk	-	-	-	-	-
-	-	-	-	-	Termic Energy - BRL/Gcal	-	-	-	-	-
(507)	(505)	(421)	0%	21%	Electricity	(3.574)	(3.952)	(3.679)	-10%	-3%
17,6	18,4	14,6	-5%	20%	Electricity - BRL/ton	17,7	18,4	17,6	-4%	0%
51	48	49	5%	3%	Electricity Spec. Cons. Global- Kwh/ton	50	48	49	5%	3%
51	48	49	5%	3%	Electricity Spec. Cons. Cement grey- Kwh/ton	50	48	49	5%	3%
347,4	382,4	297,9	-9%	17%	Electricity - BRL/Mwh	350,9	383,1	361,0	-8%	-3%
(6.519)	(6.470)	(6.761)	1%	-4%	Raw Materials	(44.438)	(48.100)	(47.174)	-8%	-6%
225,8	235,8	234,8	-4%	-4%	Raw Materials - BRL/ton	219,8	224,5	225,6	-2%	-3%
8,2	8,2	8,0	-1%	2%	Gypsum	9,0	8,2	7,3	9%	23%
25,6	17,2	4,3	49%	499%	Ashes	23,1	16,8	4,4	38%	424%
10,4	8,3	8,3	25%	25%	Limestone	6,7	8,5	8,0	-22%	-16%
176,2	194,5	209,0	-9%	-16%	Clinker acquired	173,7	183,4	199,9	-5%	-13%
5,5	7,6	5,2	-27%	6%	Other raw materials	7,3	7,6	6,0	-4%	21%
(470)	(434)	(397)	8%	18%	Packaging	(3.026)	(3.221)	(2.766)	-6%	9%
16,3	15,8	13,8	3%	18%	Packaging - BRL/ton	15,0	15,0	13,2	-0%	13%
(202)	(154)	(151)	31%	34%	Other Variable Costs	(1.345)	(1.213)	(1.116)	11%	21%
7,0	5,6	5,2	25%	34%	Other Variable Costs - BRL/ton	6,7	5,7	5,3	18%	25%
(1.448)	(1.836)	(1.633)	-21%	-11%	Fixed Costs Plant	(11.599)	(13.807)	(13.047)	-16%	-11%
50,2	66,9	56,7	-25%	-11%	Fixed Costs - BRL/ton	57,4	64,4	62,4	-11%	-8%
(1.241)	(1.048)	(1.154)	18%	8%	Employees	(9.042)	(8.398)	(7.917)	8%	14%
43,0	38,2	40,1	13%	7%	Employees - BRL/ton	44,7	39,2	37,9	14%	18%
65	63	66	-2%	-2%	#FTEs	65	63	66	-2%	-2%
(179)	(525)	(190)	-66%	-6%	Maintenance costs	(1.790)	(3.034)	(2.505)	-41%	-29%
(65)	(96)	(38)	-32%	70%	Services	(647)	(1.145)	(1.049)	-43%	-38%
(72)	(104)	(109)	-31%	-34%	Materials	(988)	(1.215)	(1.126)	-19%	-12%
(42)	(325)	(43)	-87%	-1%	Production Store Items	(154)	(674)	(330)	-77%	-53%
6,2	19,1	6,6	-68%	-6%	Maintenance costs - BRL/ton	8,9	14,2	12,0	-37%	-26%
(28)	(262)	(288)	-89%	-90%	Other Costs	(767)	(2.375)	(2.625)	-68%	-71%
(2)	(10)	(4)	-77%	-44%	Rents and Rentals	(20)	(67)	(133)	-70%	-85%
(153)	(142)	(144)	8%	6%	Specialized Labour	(1.259)	(1.309)	(1.520)	-4%	-17%
(7)	(7)	(6)	1%	5%	Cleaning	(51)	(55)	(60)	-9%	-16%
(48)	(51)	(41)	-6%	16%	Insurance	(380)	(405)	(331)	-6%	15%
182	(53)	(93)	-	-	Other	944	(538)	(581)	-	_
1,0	9,6	10,0	-90%	-90%	Other Costs - BRL/ton	3,8	11,1	12,6	-66%	-70%
398	´-	(704)	-	-156%	Production Variance	(914)	´-	(3.051)	-	-70%
(8.823)	(9.399)	(10.067)	-6%	-12%	Total Production Costs	(65.555)	(70.293)	(70.834)	-7%	-7%
305,6	342,6	349,5	-11%	-13%	Total Production Costs - BRL/ton	324,2	328,1	338,8	-1%	-4%
					Production					
29	27	29	5%	0%	Unit cost denominator - kton	202	214	209	-6%	-3%
	27	29	5%	0%	Production - Cement (kton)	202	214	209	-6%	-3%
29					Production - Clinker (kton)	_	_	_		
-	-	-			• •					
29 - 15 53%	- 16 58%	18 61%	-4% -5,3 pp	-13% -8,0 pp	Clinker acquired and consumed (kton)  % Integration Clk		125 58%	123 59%	-10% -2,9 pp	-9% -3,7 pp

Utilization Factor (tons) - Tonnes produced/rated kiln capacity
 Utilization Factor (%) - Hours of kiln utilization/Hours available
 Reliability Factor (%) - Hours Available/(Total Hours - Programmed Stopps)
 Performance Factor factor (%) - Average Actual Capacity Day/Rated kiln Capacity

Secil - Brazil - Operational Performance - Brazil Ready-Mix (YTD vs Budget vs LY)

	,									
	Month		Var				YTD		Var	
Aug-25	B Aug-25	Aug-24	% B	% LY		Aug-25	B Aug-25	Aug-24	% B	% LY
					MARGEM and SUPREMO					
					Sales					
10.413	11.522	9.065	-10%	15%	Sales Ready Mix (1)	70.092	77.903	61.947	-10%	13%
21	24	19	-9%	13%	Volume Ready Mix - km3	142	157	127	-10%	12%
488,4	490,0	481,5	-0,3%	1,4%	Price Ready Mix -BRL/m3 (1)	493,2	495,5	487,7	-0,5%	1,1%
					Other Income					
-	-	4	-	-100%	Net sales of goods	40	-	(7)	-	-683%
(41,34)	-	(2,52)	-	1537%	Other services	(599)	-	(345)	-	74%
0	-	13	-	-99%	Other operating income	13	-	70	-	-82%
(0)	-	(3)	-	-100%	Other income	(1)	-	(2)	-	-21%
					Operacional Costs					
(7.494)	(8.534)	(6.820)	-12%	10%	Variable Costs	(50.786)	(56.915)	(46.264)	-11%	10%
351,4	362,9	362,2	-3%	-3%	Variable Costs - BRL/m3	357,3	362,0	364,2	-1%	-2%
(4.213)	(4.902)	(3.805)	-14%	11%	Cement	(28.631)	(32.497)	(26.414)	-12%	8%
197,6	208,5	202,1	-5%	-2%	Cement - BRL/m3	201,5	206,7	208,0	-3%	-3%
300,4	317,8	271,1	-5%	11%	Cement Consumption - kg/m3	296,8	317,8	317,3	-7%	-6%
657,9	656,0	745,5	0%	-12%	Average Cement Price (BRL/ton)	678,7	650,4	655,4	4%	4%
(1.301)	(1.508)	(1.168)	-14%	11%	Aggregates	(8.620)	(10.080)	(7.746)	-14%	11%
61,0	64,1	62,0	-5%	-2%	Aggregates - BRL/m3	60,6	64,1	61,0	-5%	-1%
(1.093)	(1.307)	(1.090)	-16%	0%	Sand	(7.481)	(8.757)	(6.843)	-15%	9%
51,3	55,6	57,9	-8%	-11%	Sand - BRL/m3	52,6	55,7	53,9	-5%	-2%
(376)	(282)	(287)	33%	31%	Other Raw Materials	(2.452)	(1.886)	(1.922)	30%	28%
17,6	12,0	15,2	47%	16%	Other Raw Materials BRL/m3	17,3	12,0	15,1	44%	14%
0	(0)	(4)	4770	10/0	Other Materials	(0)	12,0	0		
(510)	(535)	(465)	-5%	10%	Other Variable Costs	(3.602)	(3.696)	(3.339)	-3%	8%
23,9	22,7	24,7	-5% 5%	-3%	Other Variable Costs Other Variable Costs - BRL/m3	25,3	23,5	26,3	8%	-4%
(2.453)	(2.184)	(2.372)	12%	3%	Fixed Costs	(18.229)	(17.414)	(18.466)	5%	-476 -1%
115,0	92,9	126,0	24%	-9%	Fixed Costs Fixed Costs - BRL/m3	128,3	110,8	145,4	16%	-12%
			9%	11%	Employees				4%	-12% 7%
(1.481)	(1.363)	(1.339)			• •	(10.956)	(10.570)	(10.250)		
69,5	58,0	71,1	20%	-2%	Employees - BRL/m3	77,1	67,2	80,7	15%	-4%
136	144	123	-6%	11%	#FTEs	136	144	123	-6%	11%
10,9	9,5	10,9	15%	0%	Average Cost - BRL/FTE	80,6	73,4	83,3	10%	-3%
14%	12%	15%	2,5 pp	-0,5 pp	Employee Costs/ Turnover - %	16%	14%	17%	2,1 pp	-0,9 pp
348%	169%	-1156%	178,6 pp	1504,0 pp	Employee Costs/ EBITDA - %	2064%	296%	-334%	1768,1 pp	2398,1 pp
(598)	(494)	(509)	21%	18%	Maintenance costs	(3.846)	(3.978)	(4.877)	-3%	-21%
28,1	21,0	27,0	33%	4%	Maintenance costs - BRL/m3	27,1	25,3	38,4	7%	-30%
(373)	(326)	(524)	14%	-29%	Other Costs	(3.427)	(2.867)	(3.340)	20%	3%
17,5	13,9	27,8	26%	-37%	Other Costs - BRL/m3	24,1	18,2	26,3	32%	-8%
426	805	(116)	-47%	-468%	EBITDA IFRS - MARGEM and SUPREMO	531	3.573	(3.067)	-85%	-117%
20,0	34,2	(6,2)	-42%	-	EBITDA IFRS - MARGEM and SUPREMO BRL/m3	3,7	22,7	(24,1)	-84%	
4%	7%	-1%	-2,9 pp	5,4 pp	EBITDA IFRS Margin - MARGEM and SUPREMO	1%	5%	-5%	-3,8 pp	5,7 pp
136,9	127,1	119,1	8%	15%	Unit variable margin - BRL/m3	135,8	133,5	123,5	2%	10%
426	805	(116)	-47%	-468%	EBITDA IFRS - MARGEM and SUPREMO	531	3.573	(3.067)	-85%	-117%
			-					•		
10.372	11.522	9.059	-10%	14%	Turnover - MARGEM and SUPREMO	69.492	77.903	61.600	-11%	13%
					READY-MIX					
426	805	(116)	-47%	-468%	EBITDA IFRS - READY MIX	531	3.573	(3.067)	-85%	-117%
4%	7%	-1%	-2,9 pp	5,4 pp	EBITDA IFRS Margin - READY MIX	1%	5%	-5%	-3,8 pp	5,7 pp
10.372	11.522	9.059	-10%	14%	Turnover - READY MIX	69.492	77.903	61.600	-11%	13%
10.5/2	11.522	9.059	-10%	14%	TUTTIOVET - READT IVIIA	09.492	77.903	01.000	-11%	15%

<sup>(1) -</sup> Includes net transport costs - Revenue.

#### Secil - Brazil - Rolling Forecast

	Мо	nth		Va	r.			YTD		Var.	
Aug-25	Sep-25	B Sep-25	Sep-24	% B	% LY		Sep-25	B Sep-25	Sep-24	% B	% LY
						Cement					
151	152	152	138	0%	10%	Local Cement Sales (kton)	1.311	1.293	1.179	1%	11%
95	91	111	115	-19%	-21%	Clinker Production (kton)	917	926	807	-1%	14%
156	151	150	147	0%	2%	Cement Production (kton)	1.291	1.291	1.166	0%	11%
20.676	15.989	24.759	22.335	-35%	-28%	Cement EBITDA IFRS	199.651	192.488	139.825	4%	43%
						Concrete					
21	20	22	19	-10%	6%	Ready-Mix Sales (km3)	162	179	146	-10%	11%
426	211	840	2.886	-75%	-93%	Ready-Mix MARGEM and SUPREMO EBITDA IFRS	742	4.413	(181)	-83%	-
426	211	840	2.886	-75%	-93%	Ready-Mix EBITDA IFRS	742	4.413	(181)	-83%	-
						Others (1)					
(1.935)	(1.900)	(1.709)	(1.408)	11%	35%	Others - EBITDA IFRS	(15.669)	(18.742)	(15.726)	-16%	0%
19.167	14.300	23.890	23.813	-40%	-40%	Brazil EBITDA IFRS	184.724	178.160	123.917	4%	49%

<sup>(1) -</sup> G&A and Other segments.

# Secil - Brazil - Net Working Capital (YTD vs Budget vs LY)\*

		YTI	)			Var.	
	Aug-25	B Aug-25	Dec-24	Aug-24	% B	% Dec-LY	% LY
Secil							
Accounts receivable	68.864	60.335	39.036	62.636	14%	76%	10%
Inventories	86.441	95.722	64.125	75.508	-10%	35%	14%
Other Goods	17.080	-	5.089	582	-	236%	2837%
Finished Goods	11.062	-	13.069	7.254	-	-15%	53%
Raw Materials	25.940	-	14.968	37.387	-	73%	-31%
Subsidiaries and Packing Materials	4.250	-	4.409	3.969	-	-4%	7%
Other Materials	28.108	95.722	26.590	26.317	-71%	6%	7%
Accounts payable	66.320	92.334	40.351	70.545	-28%	64%	-6%
Trade Working Capital	88.985	63.723	62.810	67.599	40%	42%	32%
Turnover	1.008.796	1.002.068	906.974	874.430	1%	11%	15%
DSO (1)	25	22	15	26	3	9	-1
DPO (2)	43	60	27	48	-17	16	-5
DIO (3)	127	145	94	111	-18	33	17
Trade Working Capital/Turnover (4)	9%	6%	7%	8%	2 pp	2 pp	1 pp

<sup>1.</sup> DSO = (Accounts Receivable /((Sales and Services Rendered Actual month + eleven previous months)\*(1+ VAT % and other apllicable taxes)))\*360

<sup>2.</sup> DPO = (Accounts Payable /((Cost of Goods Sold and Supplies and External Services Actual month + eleven previous months)\*(1+ VAT % and other apllicable taxes)))\*360

<sup>3.</sup> DIO = (Inventory /((Cost of Goods Sold and Variation in Production Actual month + eleven previous months)))\*360

<sup>4. =</sup> Trade Working Capital / (Sales and Services Rendered Actual month + eleven previous months)

<sup>\*</sup> Includes intragroups between geographies.

# Secil - Brazil - Cash Flow (YTD vs Budget vs LY)

		YTD		Var.			
	Aug-25	B Aug-25	Aug-24	% B	% LY		
EBITDA Brazil	170.424	154.269	100.104	10%	0%		
De(in)crease Trade Working Capital	(26.174)	(835)	(369)	3036%	6998%		
De(in)crease Inventories	(22.316)	(24.684)	23.896	-10%	-		
De(in)crease Trade Receivables	(29.828)	(19.487)	(20.159)	53%	48%		
(De)increase Trade payables	25.969	43.337	(4.105)	-40%	-		
Other working capital variances	46.651	49.889	(12.149)	-6%	-		
CF from Operations	190.901	203.324	87.587	-6%	118%		
Income Tax	(22.670)	(26.444)	(2.921)	-14%	676%		
Net interest expenses	(59.234)	(47.618)	(55.506)	24%	7%		
CF from Operating Activities	108.997	129.263	29.161	-16%	274%		
Capex	(24.455)	(43.497)	(93.705)	-44%	-74%		
CF from investment activities	(24.455)	(43.497)	(93.705)	-44%	-74%		
Cash set free (tied up) after investments	84.542	85.766	(64.544)	-1%	-		
Net Cash Flow	84.542	85.766	(64.544)	-1%	-		
Financial net debt - Opening Balance	573.711	520.949	435.917	10%	32%		
Effects of exchange rate change on Net Debt	63.785	(6.246)	(80.677)	-	-		
Financial net debt - Closing Balance	425.384	441.430	581.138	-4%	-27%		