

# FORM 4

☐ Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

☒ Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or  
Section 30(h) of the Investment Company Act of 1940

OMB APPROVAL  
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|   |   |   |
|---|---|---|
| 1. Name and Address of Reporting Person * | 2. Issuer Name and Ticker or Trading Symbol       | 5. Relationship of Reporting Person(s) to Issuer<br>(Check all applicable)                                    |
| BEZOS JEFFREY P                           | AMAZON COM INC [ AMZN ]                           | <input checked="" type="checkbox"/> Director <input type="checkbox"/> 10% Owner                               |
| (Last) (First) (Middle)                   | 3. Date of Earliest Transaction (MM/DD/YYYY)      | <input checked="" type="checkbox"/> Officer (give title below) <input type="checkbox"/> Other (specify below) |
| P.O. BOX 81226                            | 7/23/2025   | Executive Chair   |
| (Street)                                  | 4. If Amendment, Date Original Filed (MM/DD/YYYY) | 6. Individual or Joint/Group Filing (Check Applicable Line)   |
| SEATTLE, WA 98108-1226                    |   | <input checked="" type="checkbox"/> Form filed by One Reporting Person  |
| (City) (State) (Zip)                      |   | <input type="checkbox"/> Form filed by More than One Reporting Person   |

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security<br>(Instr. 3)      | 2. Trans. Date | 2A. Deemed<br>Execution<br>Date, if any | 3. Trans. Code<br>(Instr. 8) |   | 4. Securities Acquired (A) or<br>Disposed of (D)<br>(Instr. 3, 4 and 5) |               |                | 5. Amount of Securities Beneficially Owned<br>Following Reported Transaction(s)<br>(Instr. 3 and 4) | 6. Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr.<br>4) | 7. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |
|---|----------------|---|------------------------------|---|---|---------------|----------------|---|---|---|
|   |                |   | Code                         | V | Amount  | (A) or<br>(D) | Price          |   |   |   |
| Common Stock, par value \$.01 per share | 7/23/2025      |   | S(1)                         |   | 1,510,956   | D             | \$228.4777 (2) | 886,423,043   | D   |   |
| Common Stock, par value \$.01 per share | 7/24/2025      |   | S(1)                         |   | 544,232   | D             | \$229.127 (3)  | 885,878,811   | D   |   |
| Common Stock, par value \$.01 per share | 7/24/2025      |   | S(1)                         |   | 1,249,332   | D             | \$230.1573 (4) | 884,629,479   | D   |   |
| Common Stock, par value \$.01 per share | 7/24/2025      |   | S(1)                         |   | 485,744   | D             | \$231.1064 (5) | 884,143,735   | D   |   |
| Common Stock, par value \$.01 per share | 7/24/2025      |   | S(1)                         |   | 218,391   | D             | \$231.9519 (6) | 883,925,344   | D   |   |
| Common Stock, par value \$.01 per share | 7/24/2025      |   | S(1)                         |   | 145,443   | D             | \$233.0792 (7) | 883,779,901   | D   |   |

Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivate<br>Security<br>(Instr. 3) | 2. Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Trans.<br>Date | 3A. Deemed<br>Execution<br>Date, if any | 4. Trans. Code<br>(Instr. 8) |   | 5. Number of<br>Derivative Securities<br>Acquired (A) or<br>Disposed of (D)<br>(Instr. 3, 4 and 5) | 6. Date Exercisable<br>and Expiration Date |                    | 7. Title and Amount of<br>Securities Underlying<br>Derivative Security<br>(Instr. 3 and 4) |                               | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction(s)<br>(Instr. 4) | 10. Ownership<br>Form of<br>Derivative<br>Security:<br>Direct (D)<br>or Indirect<br>(I) (Instr.<br>4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |
|--|--|-------------------|---|------------------------------|---|--|--|--------------------|--|-------------------------------|---|--|---|--|
|  |  |                   |   | Code                         | V |  | Date<br>Exercisable                        | Expiration<br>Date | Title  | Amount or Number of<br>Shares |   |  |   |  |

#### Explanation of Responses:

- (1) This transaction was effected pursuant to a Rule 10b5-1 trading plan adopted by the reporting person on 03/04/2025.
- (2) Represents the weighted average sale price. The highest price at which shares were sold was \$228.77 and the lowest price at which shares were sold was \$228.36.
- (3) Represents the weighted average sale price. The highest price at which shares were sold was \$229.63 and the lowest price at which shares were sold was \$228.64.
- (4) Represents the weighted average sale price. The highest price at which shares were sold was \$230.64 and the lowest price at which shares were sold was \$229.65.
- (5) Represents the weighted average sale price. The highest price at which shares were sold was \$231.64 and the lowest price at which shares were sold was \$230.65.
- (6) Represents the weighted average sale price. The highest price at which shares were sold was \$232.64 and the lowest price at which shares were sold was \$231.65.
- (7) Represents the weighted average sale price. The highest price at which shares were sold was \$233.58 and the lowest price at which shares were sold was

\$232.65.

**Remarks:**

The reporting person undertakes to provide, upon request by the staff of the SEC, the issuer, or a security holder of the issuer, full information regarding the number of shares transacted at each price, with respect to all transactions reported on this Form 4.

## Reporting Owners

| Reporting Owner Name / Address   | Relationships |           |                        |       |
|--|---------------|-----------|------------------------|-------|
|  | Director      | 10% Owner | Officer                | Other |
| <b>BEZOS JEFFREY P</b><br><b>P.O. BOX 81226</b><br><b>SEATTLE, WA 98108-1226</b> | <b>X</b>      |           | <b>Executive Chair</b> |       |

## Signatures

**/s/ PAUL DAUBER, attorney-in-fact for Jeffrey P. Bezos, Executive Chair**

**7/25/2025**

**\*\***  
**—Signature of Reporting Person**

Date \_\_\_\_\_

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

**Note:** File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

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