

Accounting Fundamentals



Course Instructor - Scott



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Chief Content Officer

About Scott...

Scott is a CFI founder and the company's Chief Content Officer. Now based in Vancouver, Scott spent a significant portion of his career in London, New York, and Hong Kong. Scott has a passion for teaching, with over 25 years of experience designing and delivering learning solutions for firms in the financial services sector - particularly in the areas of commercial banking, investment banking, capital markets, and asset management. Some of the companies he has worked with over his career include Bank of America Merrill Lynch, BCI, Credit Suisse, Deutsche Bank, HSBC, ING, JP Morgan, Royal Bank of Scotland, and TD Bank, to name but a few.



Learning Objectives



Understand the role and importance of the financial statements.



Define various financial statement terms



Explore the format of the income statement, balance sheet, and cash flow statement.



Record financial statement transactions.



Understand how transactions move through the financial statements.



Prepare simple financial statements.



Course Introduction



Understanding the Fundamentals of Accounting

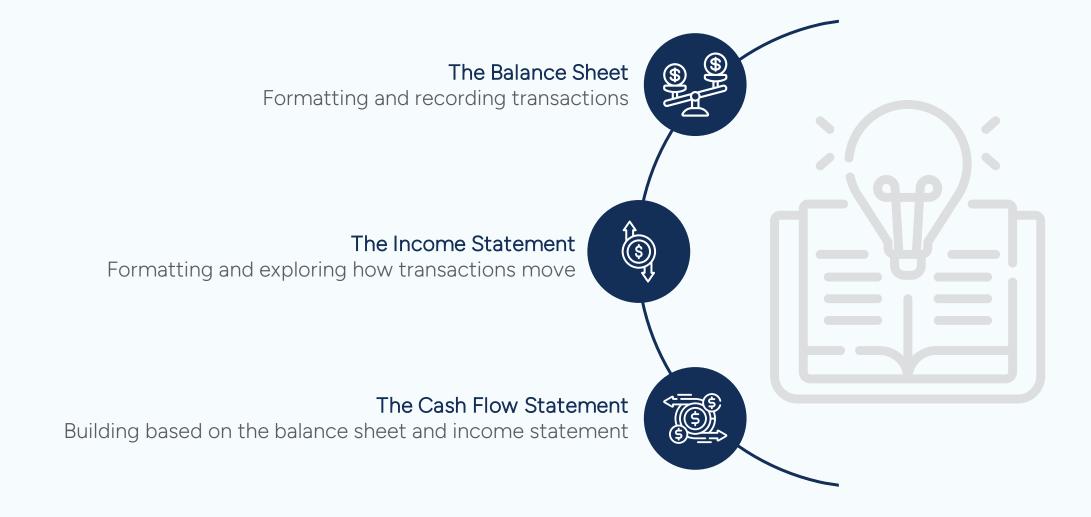


Importance of Accounting and Financial Statements





Importance of Accounting and Financial Statements





Importance of Accounting and Financial Statements





The Language of Business



- 1 Watch a video lesson
- Practice with exercises and case studies
- **3** Test your knowledge



- Explore foundations underpinning accounting
- Understand the accounting equation



The Language of Business

Financial statements are a method of communicating the **financial health and viability of an organization** to internal and external stakeholders.



Accounting is sometimes referred to as the language of business.

Throughout the life of a corporation, the accounting processes identify, track, and record all financial transactions.



Common accounting terms include accounts, debits, credits, journal entries, and the general ledger.

Each of these contributes to the creation of an organization's financial statements.



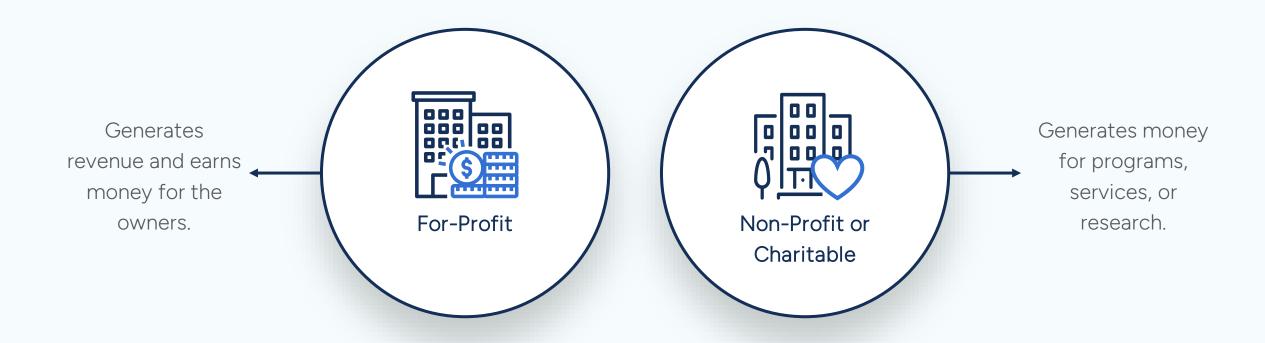
Financial Statements are a tool used to communicate the financial performance of all organizations and businesses.

One of the key tasks for financial analysts is the ability to review financial statements.



Different Types of Organizations

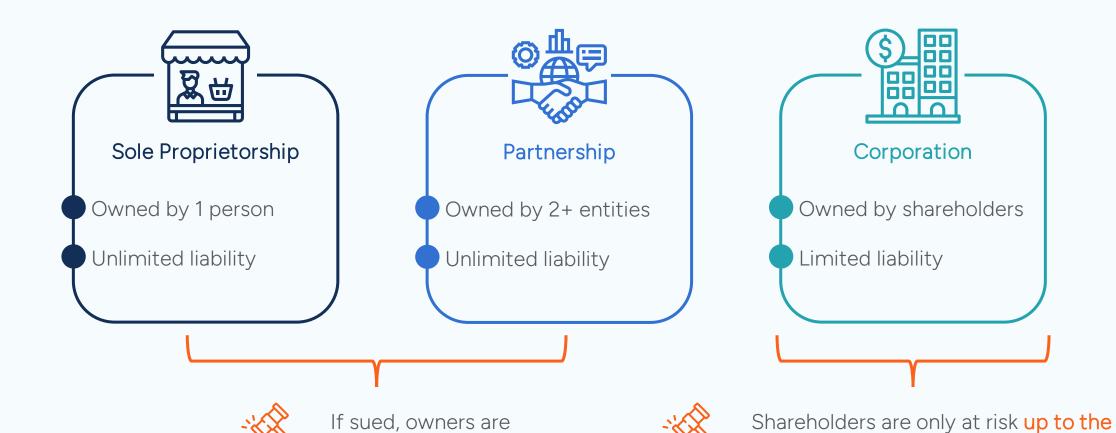
Organizations come in all shapes and sizes and can have a range of purposes.





For-Profit Organizations

For-profit businesses can be structured in three ways.



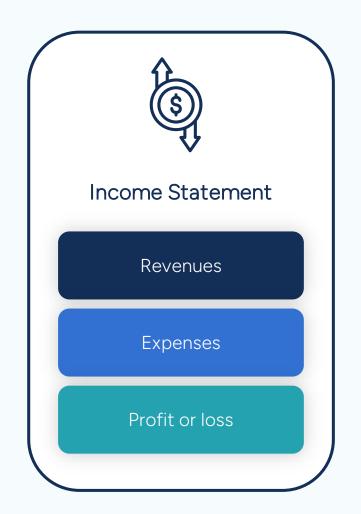
personally liable.

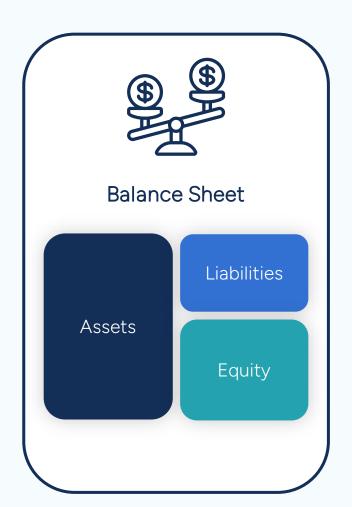


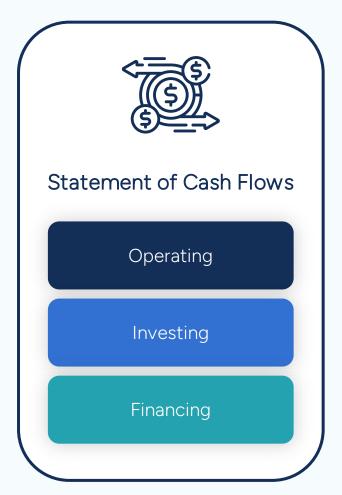
amount they have invested in the shares.

Financial Statements

The financial statements are a record of the financial activities of a business.

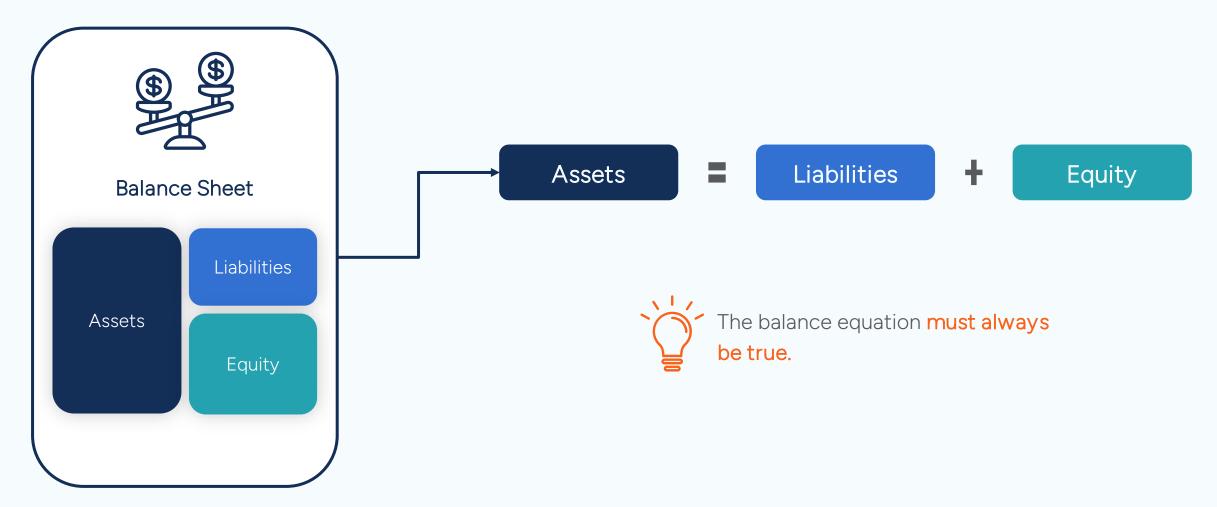








The accounting equation is the foundation of all accounting information.





Assets

Liabilities

+

Equity

What they own

- E.g., Inventory, equipment, property
- Future economic benefit

What they owe

- E.g., Long-term loans, accounts payable
- Amounts owed to vendors, suppliers, customers, and creditors

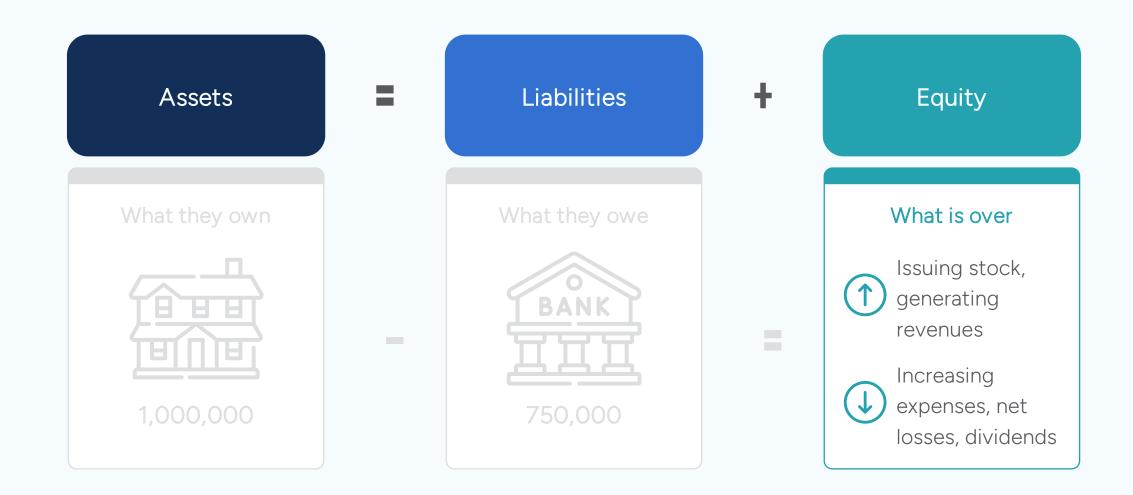
What is over

- I.e., Shareholder's equity
- Residual value











The Balance Sheet



Balancing the Balance Sheet

How do we make sure the balance sheet always balances?





Every accounting transaction entered must always balance.



We use a system called **double-entry accounting** (i.e., double-entry bookkeeping).



Accounts

Debits (DR)



Cash

Accounts receivable

Prepaid insurance

Inventory

Capital assets

Vehicles

Equipment

Buildings

Land

Credits (CR)



Accounts payable
Salaries payable
Unearned revenue
Notes payable

(CR) & (DR)



Revenue -----CR

Share capital ---- CR

Expenses ----- DR

Dividends ----- DR



Recording Transactions

Let's imagine that a company engages in the following transactions:



Issued shares for 100,000 in cash



Sold all the inventory for 10,000



Took out a four-year bank loan of 50,000



Paid salaries of 1,000



Bought equipment and machinery for 80,000



Paid interest of 500



Bought inventory for 6,000

How would **each of these transactions be recorded** in the accounting records?



Issuing Shares

Let's start by looking at what happens when a company issues shares for 100,000 in cash.

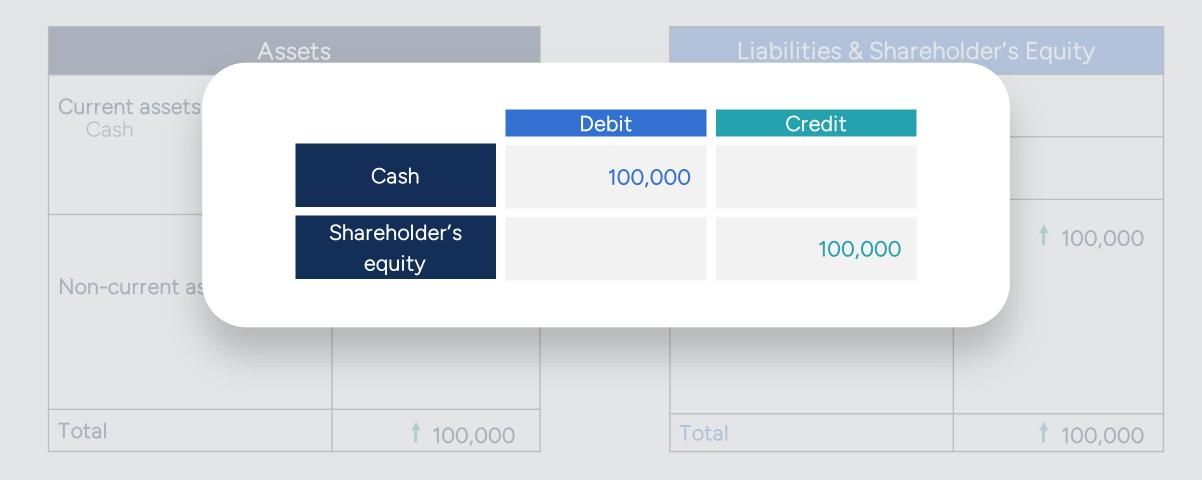
Assets	
Current assets Cash	† 100,000
Non-current assets	
Total	† 100,000

Liabilities & Shareholder's Equity	
Current liabilities	
Non-current liabilities	
Shareholder's equity Common stock	100,000
Total	100,000



Issuing Shares

Let's start by looking at what happens when a company issues shares for 100,000 in cash.

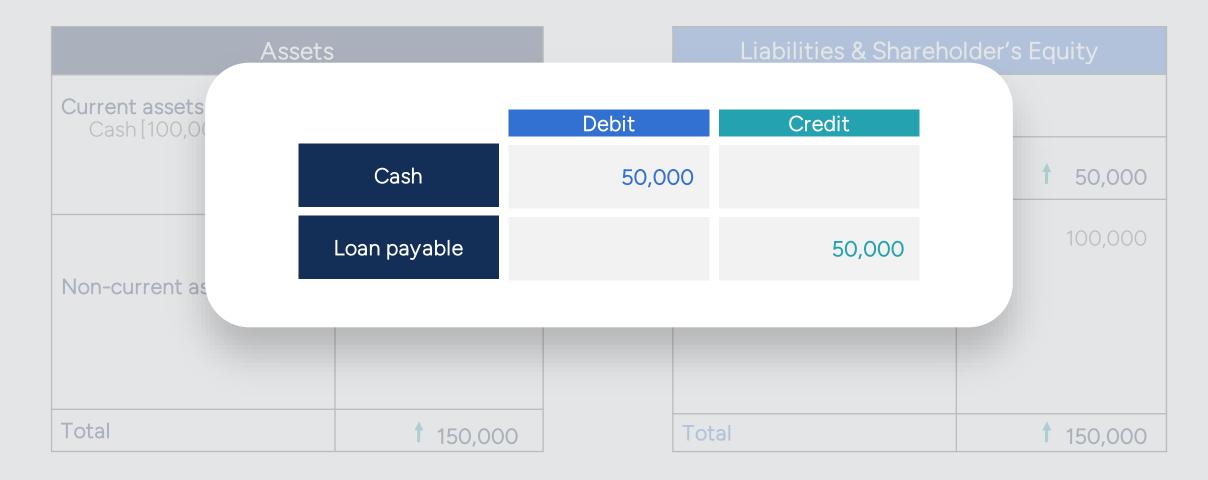




Assets	
Current assets Cash [100,000 + 50,000]	† 150,000
Non-current assets	
Total	† 150,000

Liabilities & Shareholder's Equity	
Current liabilities	
Non-current liabilities Loan payable	† 50,000
Shareholder's equity Common stock	100,000
Total	150,000





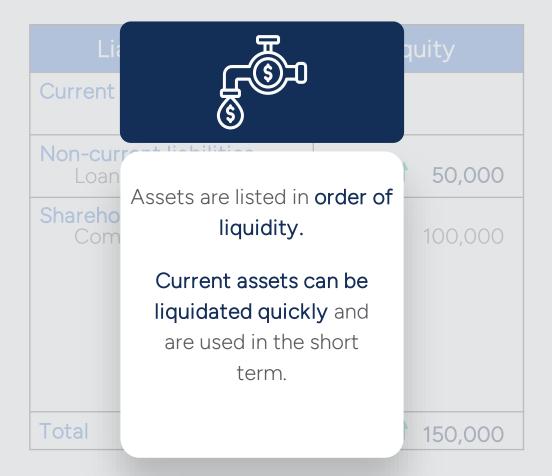


Assets	
Current assets Cash [100,000 + 50,000]	† 150,000
Non-current assets	
Total	† 150,000

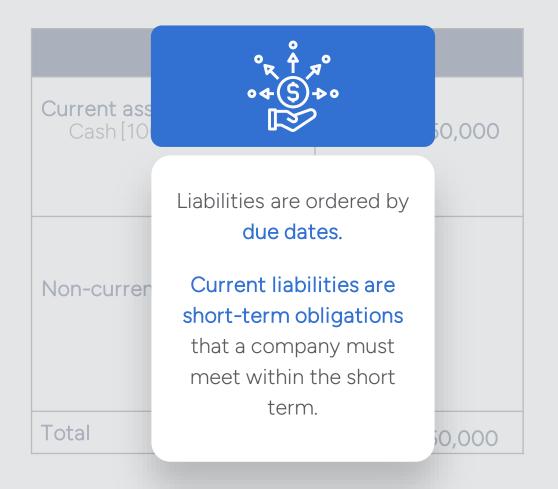
Liabilities & Shareholder's Equity	
Current liabilities	
Non-current liabilities Loan payable	† 50,000
Shareholder's equity Common stock	100,000
Total	150,000



Assets	
Current assets	
Non-current assets	
Total	150,000







Liabilities & Shareholder's Equity	
Current liabilities	
Non-current liabilities	
Shareholder's equity Common stock	100,000
Total	150,000



Buying Machinery and Equipment

Let's see what happens when a company uses its own resources to buy 80,000 of equipment.

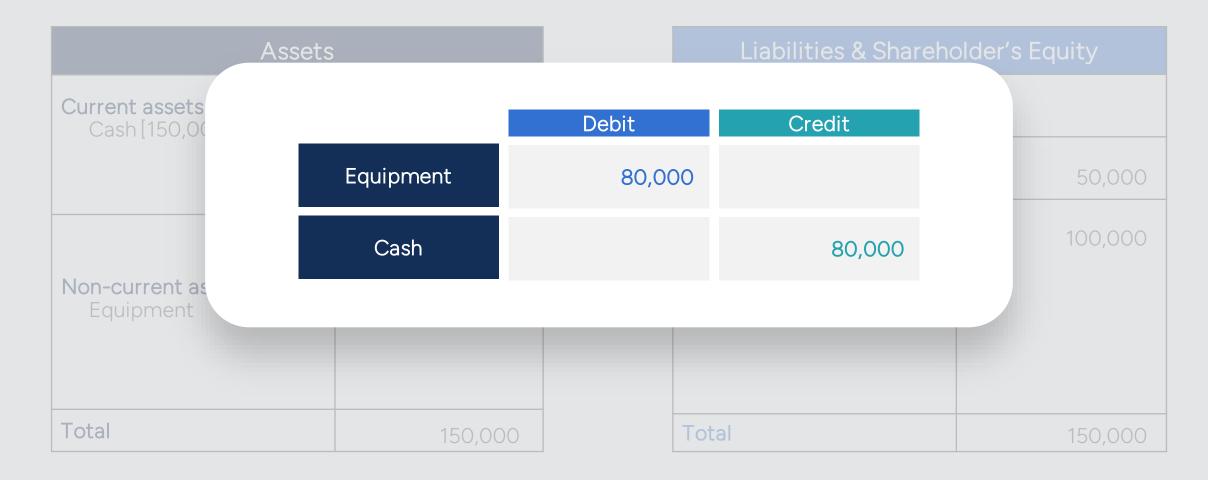
Assets	
Current assets Cash [150,000 - 80,000]	1 70,000
Non-current assets Equipment	† 80,000
Total	150,000

Liabilities & Shareholder's Equity	
Current liabilities	
Non-current liabilities Loan payable	50,000
Shareholder's equity Common stock	100,000
Total	150,000



Buying Machinery and Equipment

Let's see what happens when a company uses its own resources to buy 80,000 of equipment.





Buying Inventory

The next thing this company needs to do is to buy 6,000 of inventory to sell.

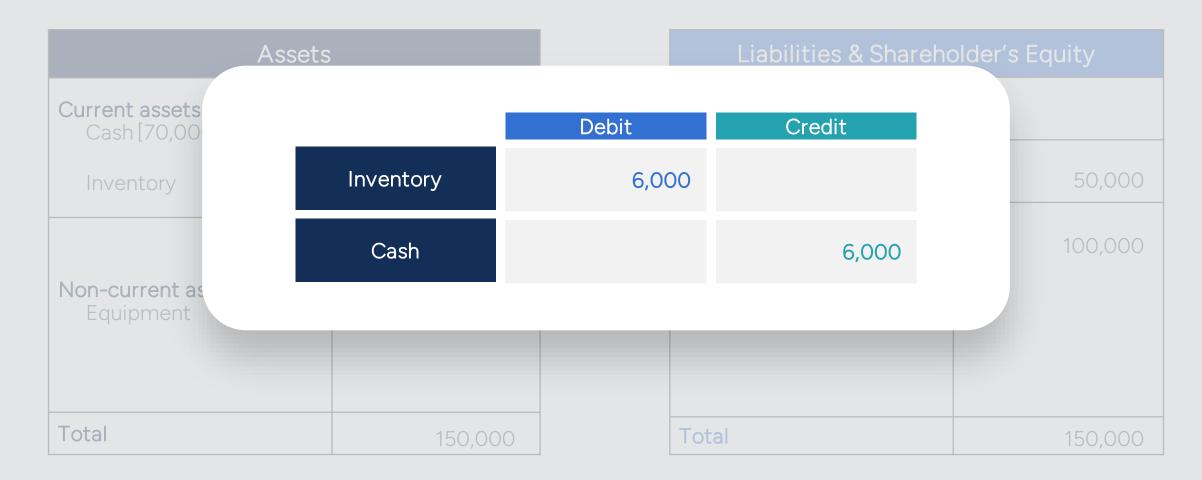
Assets	
Current assets Cash [70,000 - 6,000] Inventory	64,000↑ 6,000
Non-current assets Equipment	80,000
Total	150,000

Liabilities & Shareholder's Equity	
Current liabilities	
Non-current liabilities Loan payable	50,000
Shareholder's equity Common stock	100,000
Total	150,000



Buying Inventory

The next thing this company needs to do is to buy 6,000 of inventory to sell.





Buying Inventory

The next thing this company needs to do is to buy 6,000 of inventory to sell.

Assets		
Current assets Cash [70,000 - 6,000] Inventory	64,000↑ 6,000	
Non-current assets Equipment	80,000	
Total	150,000	

Liabilities & Shareholder's Equity		
Current liabilities		
Non-current liabilities Loan payable	50,000	
Shareholder's equity Common stock	100,000	
Total	150,000	



Adjustments and Balances



related directly to the main balance sheet.



The company adding equity and liabilities.



Several adjustments to our current and non-current assets.

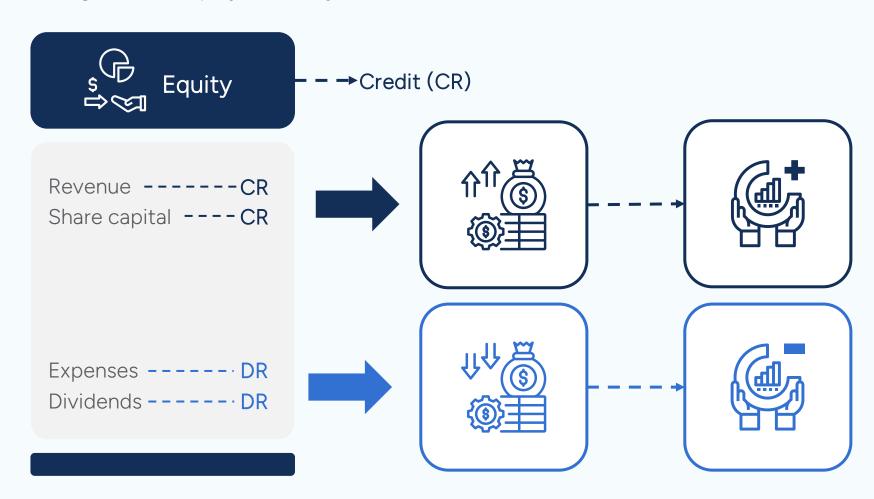


We normally record transactions related to income and expenses on the income statement, but it is important to understand how they impact the balance sheet.



Adjustments and Balances

When we got to the equity section, you will remember we had a few different accounts that had different balances.





Selling All Inventory

Let's see what happens when the company sells all the inventory for 10,000.

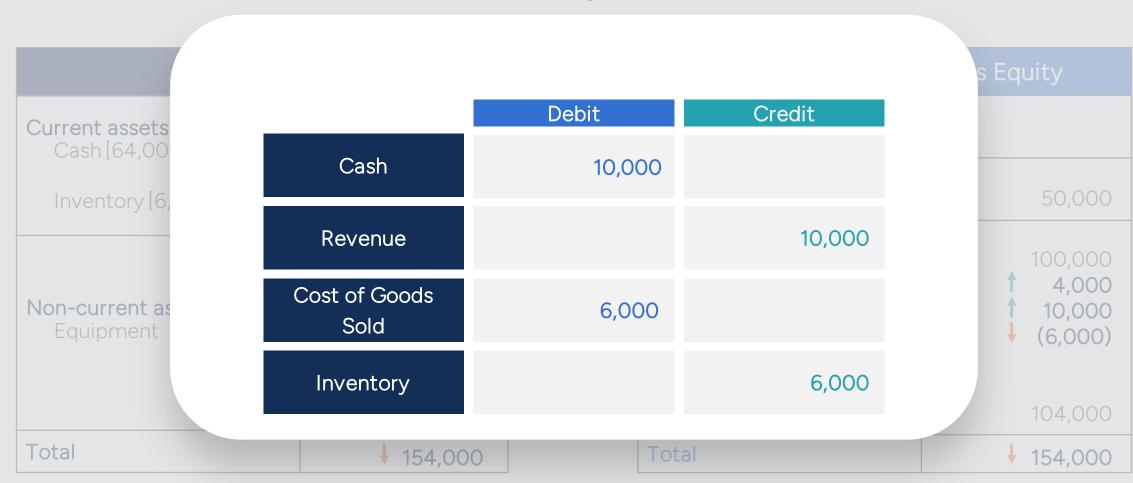
Assets		
Current assets Cash [64,000 + 10,000]	t	74,000
Inventory [6,000 – 6,000]	ţ	0
Non-current assets Equipment		80,000
Total	\$	154,000

Liabilities & Shareholder's Equity		
Current liabilities		
Non-current liabilities Loan payable	50,000	
Shareholder's equity Common stock Retained earnings Revenue Cost of goods sold	100,000 † 4,000 † 10,000 • (6,000)	
Total shareholder's equity	104,000	
Total	† 154,000	



Selling All Inventory

Let's see what happens when the company sells all the inventory for 10,000.





Paying Salaries

Next, let's record the company's **1,000 in salaries**.

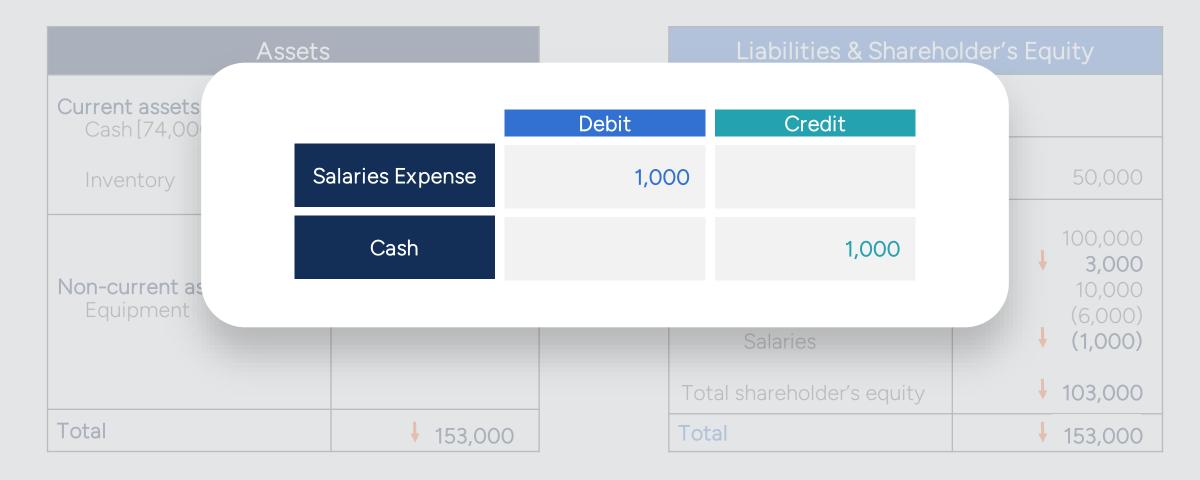
Assets		
Current assets Cash [74,000 - 1,000] Inventory	73,000	
Non-current assets Equipment	80,000	
Total	↓ 153,000	

Liabilities & Shareholder's Equity		
Current liabilities		
Non-current liabilities Loan payable	50,000	
Shareholder's equity Common stock Retained earnings Revenue Cost of goods sold Salaries	100,000 3,000 10,000 (6,000) (1,000)	
Total shareholder's equity	1 03,000	
Total	153,000	



Paying Salaries

Next, let's record the company's 1,000 in salaries.





Paying Interest

Finally, let's record the **500 of interest** the company accrues on the bank loan.

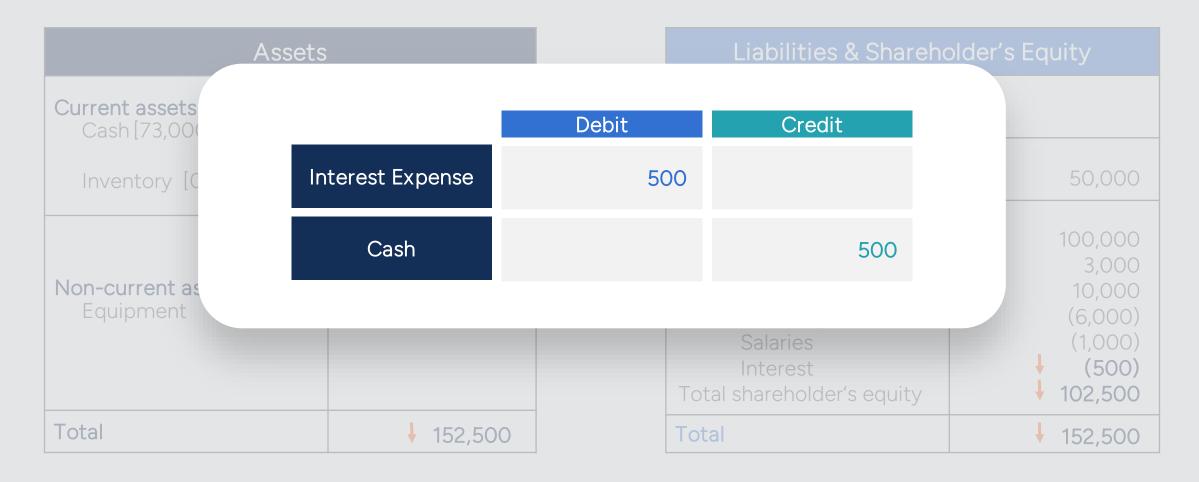
Assets		
Current assets Cash [73,000 – 500] Inventory [0]	72,500	
Non-current assets Equipment	80,000	
Total	↓ 152,500	

Liabilities & Shareholder's Equity		
Current liabilities		
Non-current liabilities Loan payable	50,000	
Shareholder's equity Common stock Retained earnings Revenue Cost of goods sold Salaries Interest Total shareholder's equity	100,000 3,000 10,000 (6,000) (1,000) (500) 102,500	
Total	152,500	



Paying Interest

Finally, let's record the 500 of interest the company accrues on the bank loan.





Paying Interest

Finally, let's record the **500 of interest** the company accrues on the bank loan.

Assets	
Current assets Cash [73,000 – 500] Inventory [0]	72,500 0
Non-current assets Equipment	80,000
Total	152,500

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Liabilities & Shareholder's Equity		
Current liabilities		
Non-current liabilities Loan payable	50,000	
Shareholder's equity Common stock Retained earnings Revenue Cost of goods sold Salaries Interest Total shareholder's equity	100,000 3,000 10,000 (6,000) (1,000) (500) 102,500	
Total	152,500	



The Income Statement



The Income Statement







The income statement is broken into several sections.



The Income Statement

——— Also called Sales or Turnover Direct operating costs (e.g., cost of goods sold) Gross profit Indirect operating costs (e.g., R&D, administration, selling, distribution) **EBITDA** Earnings before interest, taxes, (e.g., depreciation and amortization) depreciation, and amortization **EBIT** Earnings before interest Cost of debt financing and taxes (e.g., interest, bank charges) **EBT** Earnings before taxes Tax Net income



Time and the Income Statement

The income statement and balance sheet differ in how they relate to time.





Balance Sheet

Shows the financial position at a point in time.



Income Statement

Shows the results of operations over a period of time.



The period of time depends on the reporting requirements for each company.





A company's location also impacts how many times they are required to report.



Matching Principle

One of the key principles that guide the recording of accounting transactions is the matching principle.

If expenses have been incurred to generate revenue, they need to be recorded on the income statement in the same period.



Regular Entries

Happens everyday

- Entries made:
 - As sales are made
 - Payments are received
 - Expenses incurred
 - Payments are made



Adjusting Entries

Happens are the end of the period

- Entries capture any revenues and expenses that may have been overstated or understated.
- Prepaids, unearned revenue, depreciation or amortization, and accruals of expenses and revenues.



Adjusting Entries – Prepayments

Insurance policies are generally paid upfront for a year or more. This is called a prepayment.



Policies expire over time.

They cannot be recorded as an expense at the time of purchase.



Record transaction as prepaid insurance.

It is an **asset** because there is a **future economic benefit**.

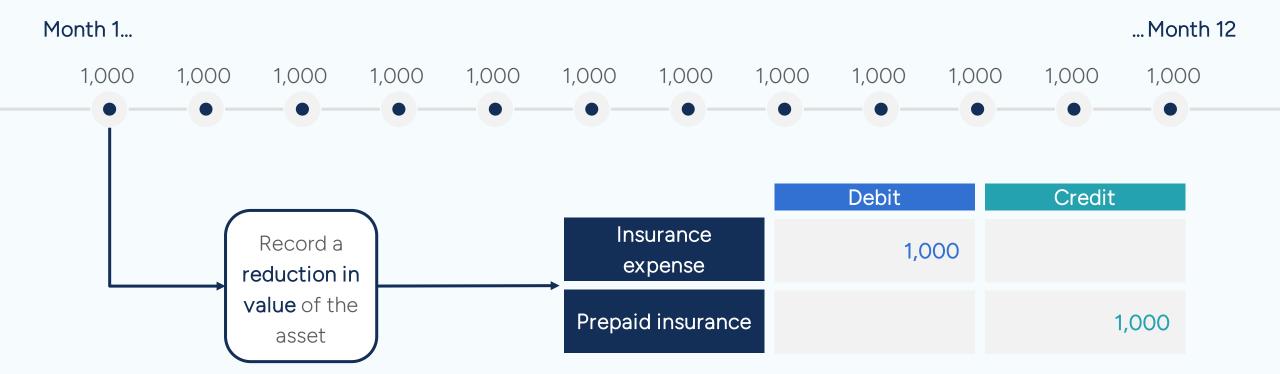






Adjusting Entries – Prepayments

To demonstrate this process, let's look at an annual insurance policy for 12,000.





This adjusting entry has an impact on the income statement as well as the balance sheet.



Supplies Prepayment

Imagine that a company **purchased its office supplies in bulk** at certain times to ensure they always had enough to meet the needs of the office.









Supplies Prepayment

Let's look at an example of what happens when a company has supplies left at the end of the year.



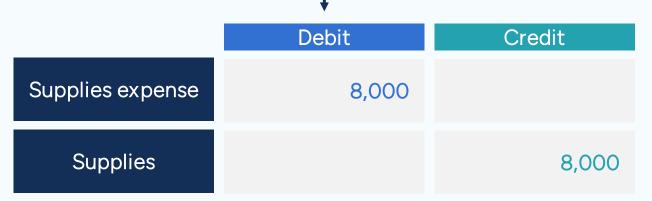
A company **buys 10,000 in supplies,** so they credit cash 10,000 and debit their supplies 10,000.

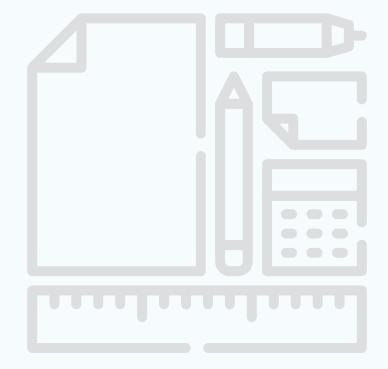


The inventory count at the end of the year indicates there are 2,000 left over.



We need to make an adjustment to the supplies account to reflect the expenditure of 8,000 of supplies.



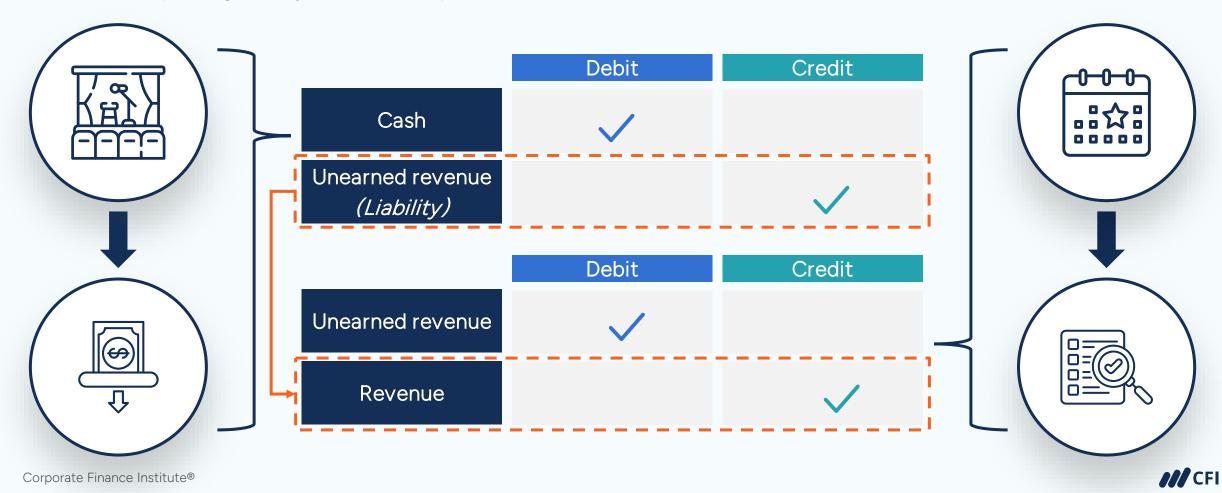




Adjusting Entries – Unearned Revenue

It is common for clients or customers to pay for goods or services to be delivered at a future date.

An example is **putting money down as a deposit** (i.e., houses, cars, event spaces, etc..)



Accruals

Sometimes, companies come to the end of a reporting period to realize that some of their revenue and expenses have not been entered.

Revenue

i.e., unbilled and unfinished work

The financial statements need to show **the**revenues earned in that period and the accounts
receivable expected.

	Debit	Credit
Accounts receivable	/	
Revenue		\

Expenses

i.e., telephone bills and utilities expense

The financial statements need to show **the expenses incurred in that period** and the accounts payable expected.

	Debit	Credit
Expense account	/	
Accounts payable		\



Adjusting Entries – Depreciation

The final adjusting entries concept to understand is depreciation.

Assets		
Current assets Cash [150,000 - 80,000]	1 70,000	
Non-current assets Equipment	† 80,000	
Total	150,000	



Equipment was purchased for 80,000.



Equipment has a useful life of 4 years.



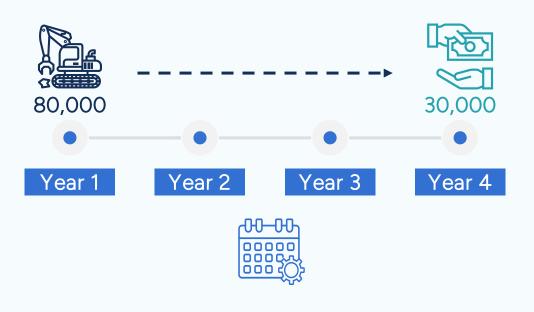
Equipment has a scrap value of 30,000.



Adjusting Entries – Depreciation

The final adjusting entries concept to understand is depreciation.

Assets		
Current assets Cash [150,000 - 80,000]	1 70,000	
Non-current assets Equipment	† 80,000	
Total	150,000	





Depreciation Approaches

Depreciation is an expense and is used to reflect the decline in value of the asset over its useful life.









All methods depend on several factors, including the cost of the asset, useful life, how the asset is used, and salvage value.

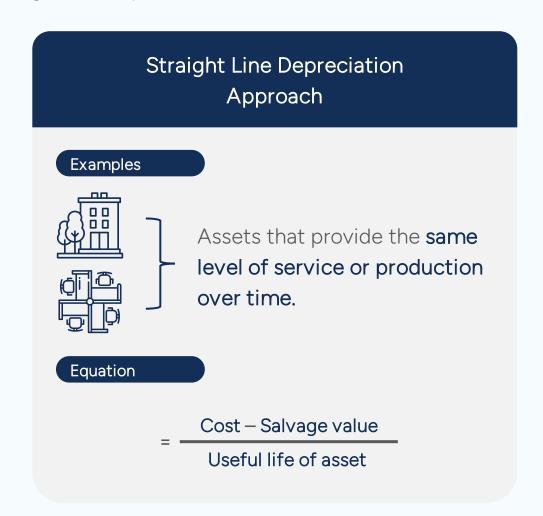


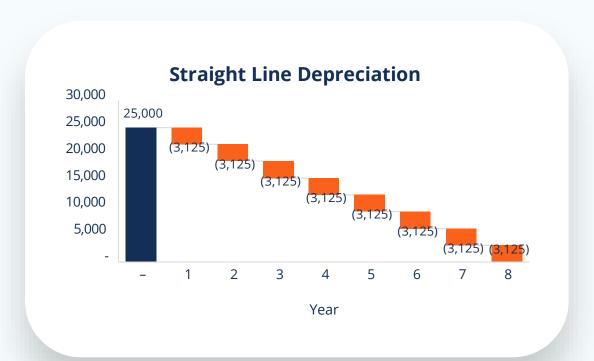
The business needs to select the depreciation approach that best matches how the asset will be used in the business.



Straight Line Approach

Straight line deprecation assumes that an asset will decline at a consistent rate over its lifetime.







The Impact of Depreciation

Let's go back to our example of purchasing 80,000 in equipment and calculate the depreciation expense using the straight line approach.



Equipment was purchased for 80,000.



Equipment has a useful life of 4 years.



Straight Line Approach



= 12,500

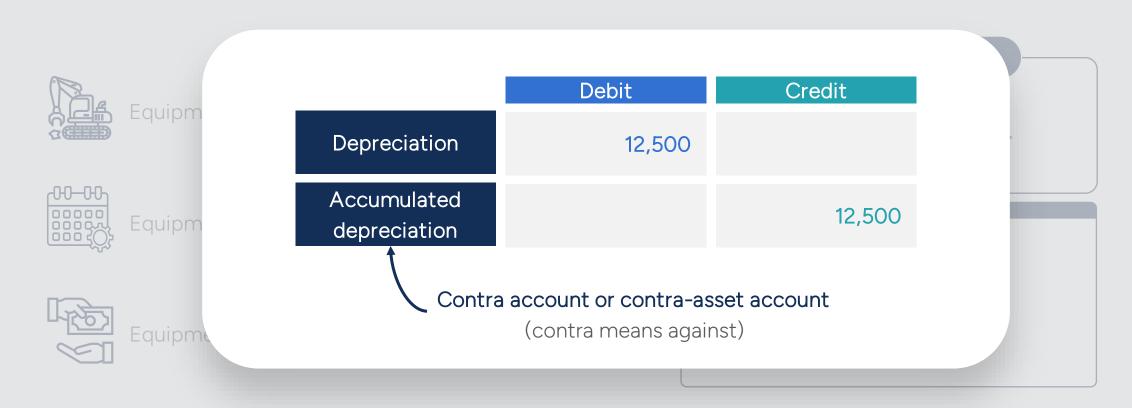


Equipment has a scrap value of 30,000.



The Impact of Depreciation

Let's go back to our example of purchasing 80,000 in equipment and calculate the depreciation expense using the straight line approach.





Accumulated Depreciation

Accumulated depreciation is an example of a contra-asset account.

Assets			
Current assets Cash	70,000	Year 1	Net Boo
Non-current assets Equipment	80,000	80,000 (<u>12,500</u>)	Value I I
Accumulated depreciation	(12,500)	67,500	



Accumulated Depreciation

Accumulated depreciation is an example of a contra-asset account.

Assets	
Current assets Cash	70,000
Non-current assets Equipment Accumulated depreciation	80,000 (12,500)

Year 1	Year 3
80,000	80,000
(12,500)	(37,500
67,500	42,500

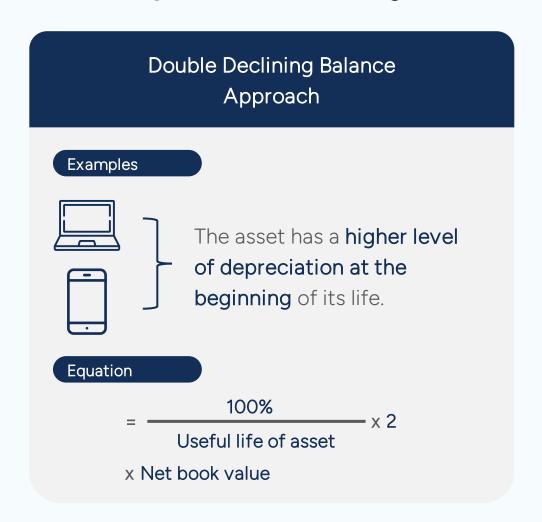
Assets			
Current assets Cash	70,000		
Non-current assets Equipment Accumulated depreciation	80,000 (25,000)		

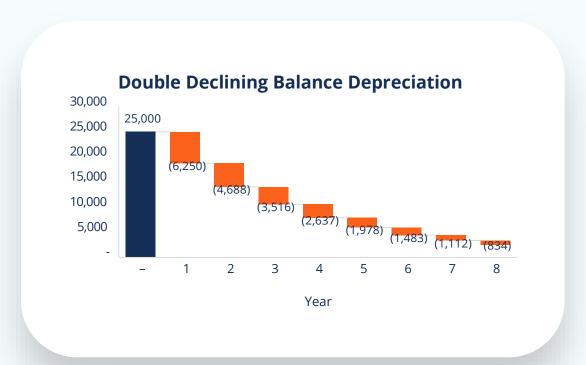
Year 2 80,000 (25,000) 55,000 Year 4 80,000 (50,000) 30,000



Double Declining Balance Approach

This method recognizes that the business gets more value from an asset at the beginning of its useful life.



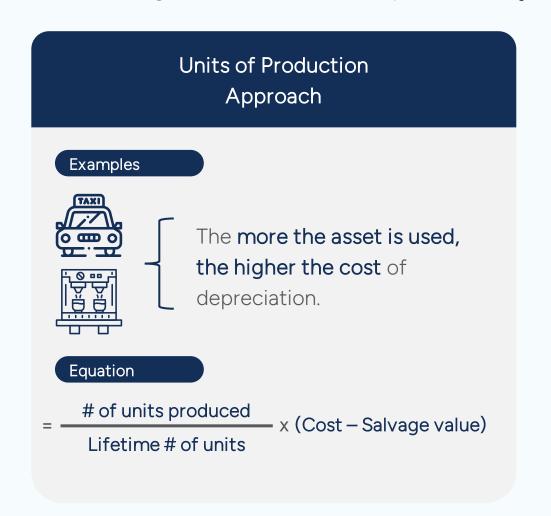


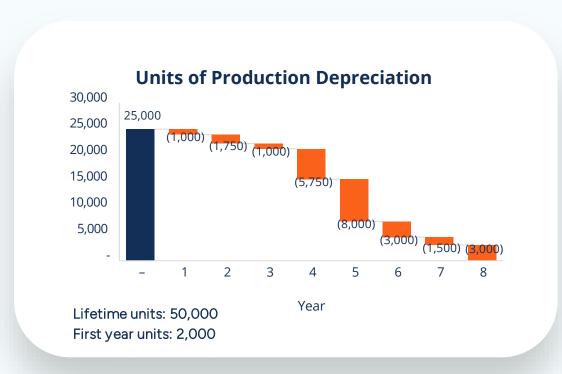
$$= \frac{100\%}{8} \times 2 \times 25,000 = 6,250$$



Units of Production Approach

This method recognizes that the asset's expense directly relates to its productive capacity.





$$= \frac{2,000}{50,000} \times (25,000-0) = 4\% \times (25,000)$$
$$= 1,000$$

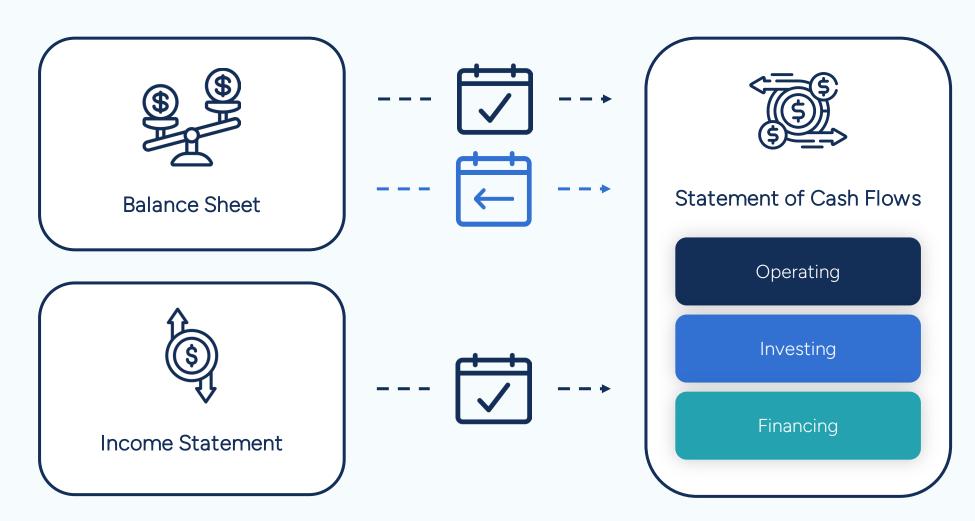


Constructing a Cash Flow Statement



The Three Key Financial Statements

Cash is an important asset. Much of a company's success depends on its ability to efficiently manage the cash flows.





The Role of the Cash Flow Statement



Although preparing a cash flow statement is not a requirement, it provides some very valuable information.



The balance sheet does not provide any insight into how efficiently and effectively cash is being generated and used.



Understanding where
cash comes from and
how it has been utilized is
very useful for both
management and
potential investors.



There are many

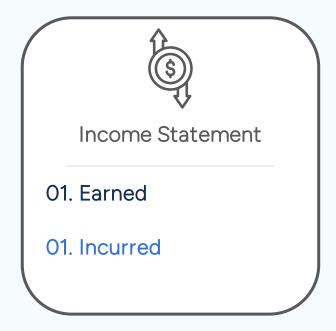
impact on cash:
Issuing shares, borrowing debt, revenue generation, purchases, debt payments, repurchase of outstanding shares.



Profit Versus Cash

The accrual concept recognizes **revenues and costs as a business earns or incurs them**, not as it receives or pays money.

It includes them in the relevant period's income statement, and as far as possible, matches them with each other.

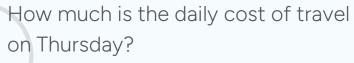






Matching over Time

A five-day transit pass costs 40 and is paid in cash on Monday.



- On a cash flow basis?
- On a matching/accrual basis?

Which basis better reflects the cost?

- Of cash inflow and outflow?
- Of an individual journey?

Cash flow basis

O, because the cash expense happened on Monday

Matching/Accrual Basis

40/5 days = 8 expense per day

Cash flow basis

Better for planning cash inflows and outflows

Matching/Accrual Basis

Better for planning the daily cost





Methods for Creating a Cash Flow Statement

There are two methods that can be used to create a cash flow statement, direct method, and indirect method.



Direct Method

The direct method can be tricky and requires much more detail which can make it more time-consuming.



Indirect Method

The indirect method talks about the impact on cash of management's decisions around operating, investing, and financing.



Indirect Method

There are three main sections on the cash flow statement.



Operating Cash Flow

Operating transactions that relate directly to the **generation of revenue** for the company.



Investing Cash Flow

Investing transactions include decisions around the **purchase of assets** that support the operations.



Financing Cash Flow

Financing transactions are based on management's decisions to **fund business activities** (e.g., raising equity or raising debt financing).



Working Capital

One of the trickiest parts of the cash flow statement is understanding how changes in working capital impact cash flow.

Working Capital

All figures in USD thousands unless stated	Year 1	Year 2
Accounts Receivable	7,550	35,000
Inventory	6,100	74,000
Accounts Payable	16,250	35,000
Unearned Revenue	10,520	5,600
Net Change in Working Capital	13,120	(81,520)



Cash Flow Statement

All figures in USD thousands unless stated	Year 1	Year 2
Operating Cash Flow		
Net Earnings	47,240	27,151
Plus: Depreciation and Amortization	4,550	9,550
Adjust for Changes in Working Capital	13,120	(81,520)
Cash from Operations	64,910	(44,819)



We need to look at what has changed and determine if that indicates an increase or decrease in cash flow.



Changes in Working Capital

Accounts Receivable

Year 1: 46,000

Year 2: 51,000

Net cash decrease: 5,000

Accounts Receivable

Increases

Decreases

\$\int_{\sqrt{s}}\$

Balance Sheet		
All figures in USD thousands unless stated	Year 1	Year 2
Assets		
Current Assets		
Cash	37,715	37,186
Accounts Receivable	46,000	51,000
Inventory	82,250	78,050
Total Current Assets	165,965	166,236
Non-Current Assets		
Property Plant and Equipment (PPE)	155,000	155,000
Accumulated Depreciation-PPE	(39,150)	•
Net Carrying Value	115,850	100,350
Total Assets	281,815	266,586
Liabilities		
Current Liabilities		
Accounts Payable	64,580	65,536
Unearned Revenue	5,214	2,314
Total Current Liabililties	69,794	67,850
Long Term Debt	50,000	_
Total Liabilities	119,794	67,850
Shareholder's Equity		
Equity Capital	70,000	70,000
Retained Earnings	92,021	128,736
Total Shareholder's Equity	162,021	198,736
Total Liabilities and Shareholder's Equity	281,815	266,586
Total Elabilities and Shareholder's Equity		



Changes in Working Capital

Inventory

Year 1: 82,250

Year 2: 78,050

Net cash increase: 4,200

Balance Sheet		
All figures in USD thousands unless stated	Year 1	Year 2
Assets Current Assets		
Cash	37,715	37,186
Accounts Receivable	46,000	51,000
Inventory	82,250	78,050
Total Current Assets	165,965	166,236
Total carrener book	103,505	100,230
Non Courset Assets		
Non-Current Assets Property Plant and Equipment (PPE)	155,000	155,000
Accumulated Depreciation-PPE	(39,150)	•
Net Carrying Value	115,850	100,350
rece carrying value	113,030	100,550
Total Assets	281,815	266,586
Liabilities		
Current Liabilities		
Accounts Payable	64,580	65,536
Unearned Revenue	5,214	2,314
Total Current Liabililties	69,794	67,850
Long Term Debt	50,000	
Total Liabilities	119,794	67,850
Chanala Islanda Essaltes		
Shareholder's Equity	70.000	70,000
Equity Capital Retained Earnings	70,000 92,021	70,000 128,736
Total Shareholder's Equity	162,021	128,736
Total Shareholder 3 Equity	102,021	190,790
Total Liabilities and Shareholder's Equity	281,815	266,586
· ·	_	_



Changes in Working Capital

Balance Sheet		
All figures in USD thousands unless stated Assets	Year 1	Year 2
Current Assets		
Cash	37,715	37,186
Accounts Receivable	46,000	51,000
Inventory	82,250	78,050
Total Current Assets	165,965	166,236
Non-Current Assets		
Property Plant and Equipment (PPE)	155,000	155,000
Accumulated Depreciation-PPE	(39,150)	(54,650)
Net Carrying Value	115,850	100,350
Total Assets	281,815	266,586
Liabilities		
Current Liabilities	64.500	CF F26
Accounts Payable	64,580	65,536
Unearned Revenue	5,214	2,314
Total Current Liabililties	69,794	67,850
Long Term Debt	50,000	_
Total Liabilities	119,794	67,850
Shareholder's Equity		
Equity Capital	70,000	70,000
Retained Earnings	92,021	128,736
Total Shareholder's Equity	162,021	198,736
Total Liabilities and Shareholder's Equity	281,815	266,586
· -		_



Accounts Payable

Year 1: 64,580

Year 2: 65,536

Net cash increase: 956



Changes in Working Capital

Balance Sheet		
All figures in USD thousands unless stated	Year 1	Year 2
Assets		
Current Assets		
Cash	37,715	37,186
Accounts Receivable	46,000	51,000
Inventory	82,250	78,050
Total Current Assets	165,965	166,236
Non-Current Assets		
Property Plant and Equipment (PPE)	155,000	155,000
Accumulated Depreciation-PPE	(39,150)	(54,650)
Net Carrying Value	115,850	100,350
Total Assets	281,815	266,586
Liabilities		
Current Liabilities		
Accounts Payable	64,580	65,536
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Shareholder's Equity		
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Retained Earnings	92,021	128,736
Total Shareholder's Equity	162,021	198,736
Total Liabilities and Shareholder's Equity	281,815	266,586
	_	



Unearned Revenue

Year 1: 5,214

Year 2: 2,314

Net cash decrease: 2,900



Cash From Investing

The second section of the cash flow statement is cash from investing.

Cash Flow Statement					
All figures in USD thousands unless stated Investing Cash Flow	Year 1	Year 2	Year 3	Year 4	Year 5
Investments in Property and Equipment	(45,500)	(50,000)	-	(59,500)	_
Cash from Investing	(45,500)	(50,000)	-	(59,500)	-







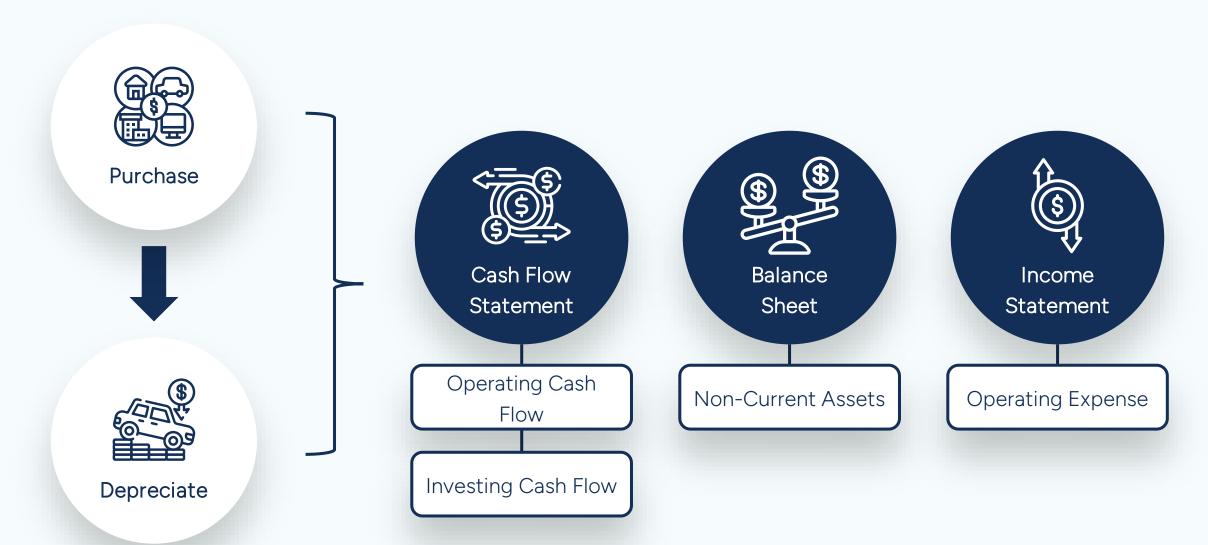


In each of these cases, this investment is considered a **cash** outflow.



These investments are often referred to as CAPEX, which is short form for capital expenditures.







Let's imagine that a company has an equipment purchase in Year 1 for a company car.



Equipment was purchased for 45,500



Equipment has a useful life of 10 years



Equipment has a **no salvage value**

Straight-Line Depreciation Approach

Equation

Cost – Salvage value
 Useful life of asset

Depreciation

$$= \frac{45,500 - 0}{10}$$

= 4,550 a year



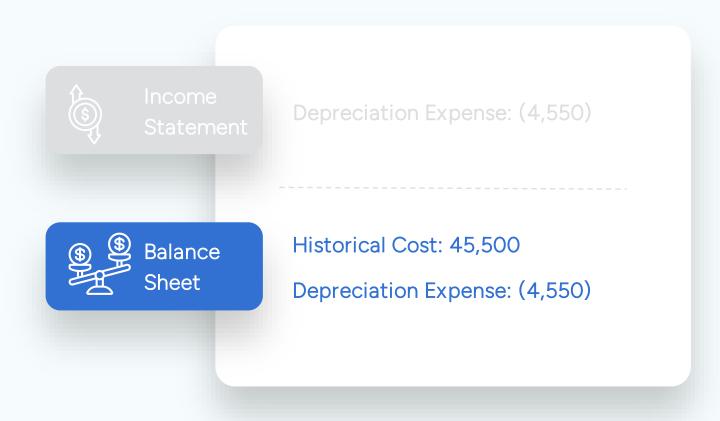
Let's imagine that a company has an equipment purchase in Year 1 for a company car.



Income Statement	
All figures in USD thousands unless stated	Year 1
Revenue From Operations	
Sales Revenue	763,127
Cost of Goods Sold	(343,407)
Gross Profit	419,720
Operating Expenses	
Selling Costs	(23,850)
Administrative Costs	(4,550)
Salary Costs	(325,000)
Total Operating Expenses	(353,400)
Earnings Before Interest and Tax (EBIT)	66,320
Financing Costs and Tax	(19,080)
Net Income/(Loss)	47,240



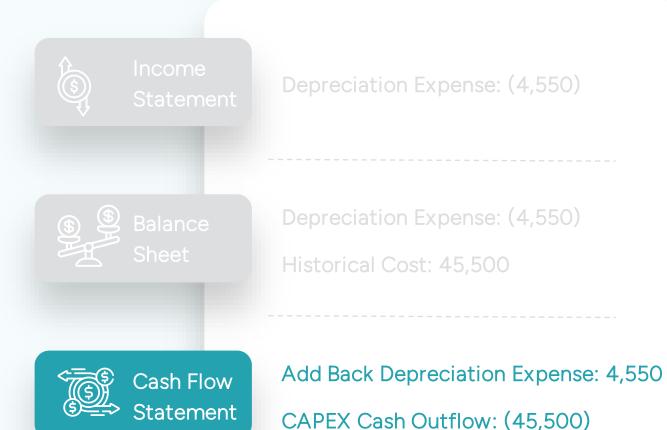
Let's imagine that a company has an equipment purchase in Year 1 for a company car.



•	
Balance Sheet	
All figures in USD thousands unless stated	Year 1
Assets	Tear I
Current Assets	
Cash	139,410
Accounts Receivable	7,550
Inventory	6,100
Total Current Assets	153,060
Non-Current Assets	
Property Plant and Equipment (PPE)	45,500
Accumulated Depreciation-PPE	(4,550)
Net Carrying Value	40,950
Total Assets	194,010
Liabilities	
Current Liabilities	
Accounts Payable	16,250
Unearned Revenue	10,520
Total Current Liabililties	26,770
Long Term Debt	50,000
Long Term Debt Total Liabilities	50,000 76,770
Total Liabilities	
Total Liabilities Shareholder's Equity	76,770
Total Liabilities Shareholder's Equity Equity Capital	76,770
Total Liabilities Shareholder's Equity	76,770
Total Liabilities Shareholder's Equity Equity Capital Retained Earnings Total Shareholder's Equity	76,770 70,000 47,240 117,240
Total Liabilities Shareholder's Equity Equity Capital Retained Earnings	76,770 70,000 47,240



Let's imagine that a company has an equipment purchase in Year 1 for a company car.



Cash Flow Statement	
All figures in USD thousands unless stated	Year 1
Operating Cash Flow	
Net Earnings	47,240
Plus: Depreciation and Amortization	4,550
Adjust for Changes in Working Capital	13,120
Cash from Operations	64,910
Investing Cash Flow	
Investments in Property and Equipment	(45,500)
Cash from Investing	(45,500)
Financing Cash Flow	
lssuance (repayment) of debt	50,000
Issuance (repurchase) of equity	70,000
Payment of dividends	420.000
Cash from Financing	120,000
Net Increase (decrease) in Cash	139,410
Opening Cash Balance	
Closing Cash Balance	139,410



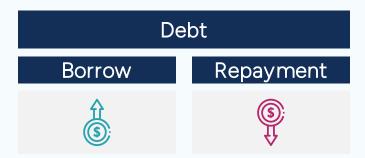
The cash from financing section has two main areas: debt finance and equity finance.

Cash Flow Statement		
All figures in USD thousands unless stated	Year 1	Year 2
Financing Cash Flow		
Issuance (repayment) of debt	50,000	(50,000)
Issuance (repurchase) of equity	-	_
Payment of dividends	(5,000)	(5,000)
Cash from Financing	45,000	(55,000)



The cash from financing section has two main areas: debt finance and equity finance.

Cash Flow Statement		
All figures in USD thousands unless stated Financing Cash Flow	Year 1	Year 2
Issuance (repayment) of debt	50,000	(50,000)
Issuance (repurchase) of equity Payment of dividends	– (5,000)	(5,000)
Cash from Financing	45,000	(55,000)



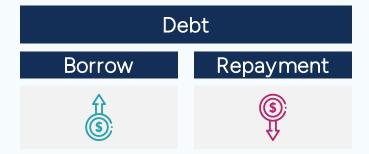


Payments can be either principal payments, interest payments, or a combination of both.



The cash from financing section has two main areas: debt finance and equity finance.

Cash Flow Statement		
All figures in USD thousands unless stated	Year 1	Year 2
Financing Cash Flow		
Issuance (repayment) of debt	50,000	(50,000)
Issuance (repurchase) of equity	-	-
Payment of dividends	(5,000)	(5,000)
Cash from Financing	45,000	(55,000)





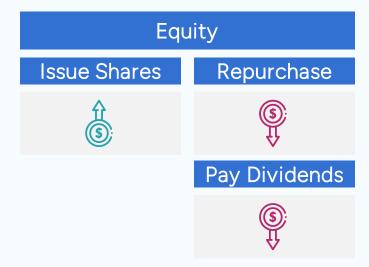


Payments can be either principal payments, interest payments, or a combination of both.



The cash from financing section has two main areas: debt finance and equity finance.

Cash Flow Statement		
All figures in USD thousands unless stated	Year 1	Year 2
Financing Cash Flow		
Issuance (repayment) of debt	50,000	(50,000)
Issuance (repurchase) of equity	_	-
Payment of dividends	(5,000)	(5,000)
Cash from Financing	45,000	(55,000)





The cash from financing section has two main areas: debt finance and equity finance.

Cash Flow Statement		
All figures in USD thousands unless stated	Year 1	Year 2
Financing Cash Flow		
Issuance (repayment) of debt	50,000	(50,000)
Issuance (repurchase) of equity	-	-
Payment of dividends	(5,000)	(5,000)
Cash from Financing	45,000	(55,000)

