



## 1. INDIAN MARKET

#### **Key Data Points**

- Job Creation: 500,000 new job opportunities projected across leading sectors in 2025 [1].
- Hiring Intent: 72% of Indian employers plan to hire fresh graduates in H2 2024, up 7% YoY [2].
- Sector Growth:
  - **IT/Tech: 15–20%** growth in job opportunities, with a **30–35%** surge in specialized tech roles.
  - Manufacturing: 25% increase in hiring intent.
  - Automotive: 20% surge in staffing needs.
- **Regional Hotspots**: Bengaluru (**74%** of employers hiring freshers), Mumbai (**60%**), Chennai (**54%**).

## MARKET SIZING TABLE - INDIAN MARKET

Level	Metric	Data/Estimate	Example calculation	
TAM (Total Addressable market)	All fresh graduates and early-career job seekers in India; all employers hiring them	~12 million graduates annually (UGC/AICTE data) × average entry- level salary	12M × ₹3 lakh = ₹3.6 trillion	
SAM (Serviceable Available Market)	Graduates in urban areas,tech/engineering/retail, reachable via digital platforms (e.g., 50% of TAM)	6 million × ₹3 lakh	₹1.8 trillion	
SOM (Serviceable Obtainable Market)	Share realistically capturable by a leading platform (e.g., 5% of SAM)	300,000 hires × ₹3 lakh	₹9,000 crore	

# 2. GLOBAL MARKET

#### **Key Data Points:**

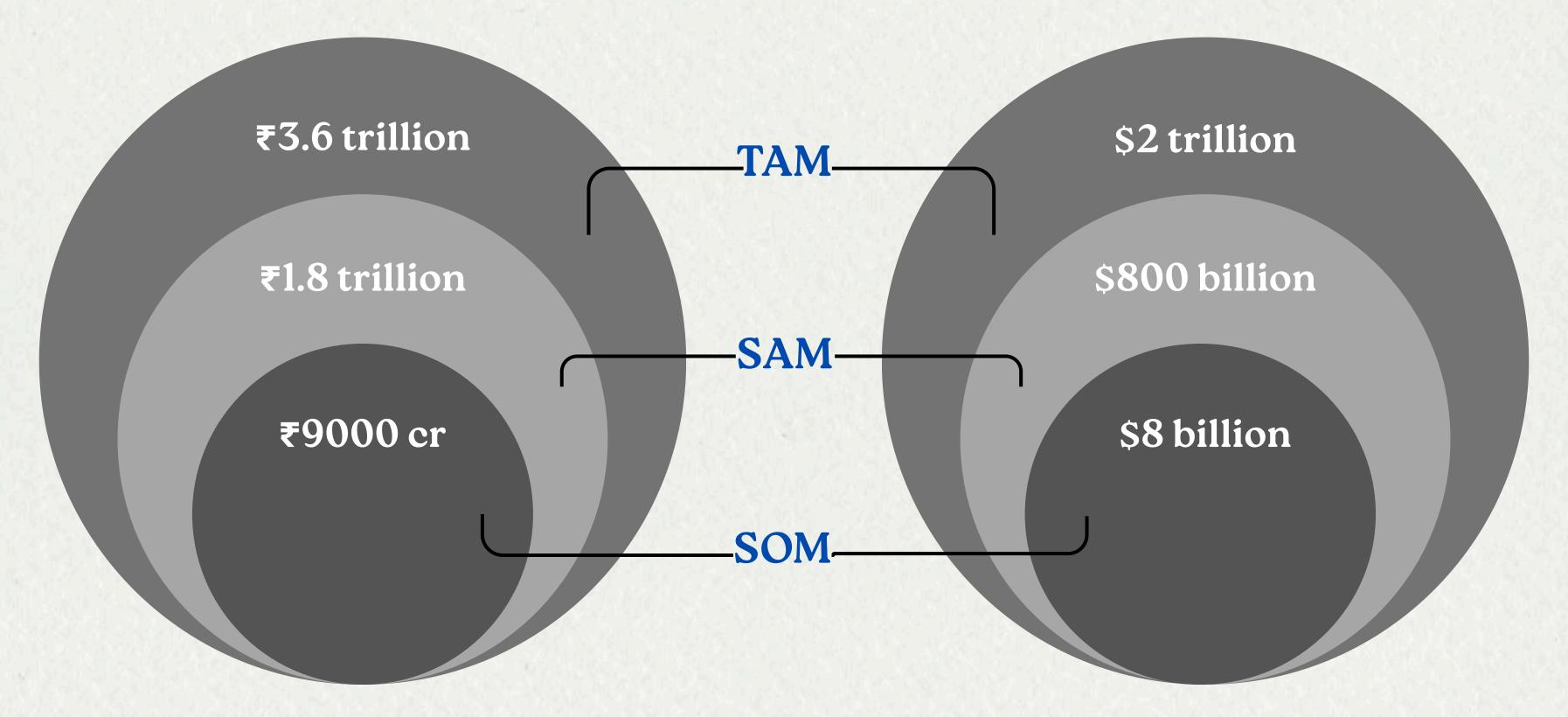
- Job Creation: Net growth of 78 million new jobs globally by 2030 (7% increase)[3].
- Graduate Vacancies: UK (6% YoY growth), Australia (6% YoY growth).
- Tech/Data Roles: Among the fastest-growing globally.
- Cross-Sector Demand: 70% of non-tech companies now hire for tech/data roles, expanding opportunities beyond traditional IT [4].
- Early-Career Market Size: The global early-career hiring market is growing at 8–10% CAGR driven by digital hiring platforms and skills-based recruitment [5].

## MARKET SIZING TABLE - GLOBAL MARKET

Level	Metric	Data/Estimate	Example calculation
TAM (Total Addressable market)	All global graduates and early-career job seekers; all employers hiring them	~200 million globally × average entry-level salary (\$10,000)	200M × \$10,000 = \$2 trillion
SAM (Serviceable Available Market)	Graduates in OECD countries, reachable via online platforms (e.g., 40% of TAM)	80 million × \$10,000	\$800 billion
Share realistically capturable by a leading global platform (e.g., 1% of SAM)		800,000 hires × \$10,000	\$8 billion

## Indian Market

## Global Market





Analysis of key competitors within a market, highlighting their strengths, strategies, and market positions relative to one another.

# 1. MAJOR PLAYERS

- i. Internshala (Job Board)
  - Traffic & Reach:
    - Monthly Visits: 6.1 million (May 2025) [6]
    - Audience: 94.27% of traffic from India; majority users are aged 25–34
    - User Gender: 64.7% male, 35.3% female
  - Market Position: Ranked #6 in Jobs & Employment in India
  - Engagement: Average session duration ~5 minutes; 5.73 pages per visit
  - Market Share: Among the top three job portals for students and freshers in India, behind only Naukri.com and AmbitionBox in volume
  - Core Offering: Internships, fresher jobs, training programs

#### ii. PrepInsta (Preparation & Upskilling)

- User Base: Over 10 million users onboarded since inception [7]
- Active Users: 1.09 million monthly active users, 37,000 daily active users
- Subscriptions Sold: 46,000+
- Revenue: FY22 revenue ₹4.7 crore; and FY23 revenue ₹16-18 crore
- **Market Position:** Leading platform for placement preparation, especially among tier 2/3 college students
- **Core Offering:** Subscription-based access to 200+ upskilling and placement prep courses (AI, coding, etc.)

#### iii. Stoa/Credential (Cohort-Based Learning)

- Market Position: Known for cohort-based business and tech programs targeting graduates and early professionals
- **Reach:** Exact user numbers not public, but recognized for high engagement and alumni network (inferences based on market presence)
- Core Offering: Live cohort programs, business and tech upskilling, community-driven learning

#### iv. FoundMyTutor (Mentorship)

- Market Position: Focuses on mentorship, tutoring, and skill development
- Market Share: Part of the broader mentoring software market, which is valued at \$1.53 billion globally in 2025, growing at 12.4% CAGR [8]
- **Reach:** No specific user numbers available, but operates in a rapidly growing segment with increasing adoption in India
- Core Offering: Mentor-mentee matching, personalized learning paths, live sessions

#### v. Weekday (AI-driven Hiring Platform)

- Verified Profiles: Access to 30 million verified profiles across India and Southeast Asia [9]
- Fill Rate: 50% of roles filled for clients
- Partners: 2,000+ companies
- **Core Offering:** Crowdsourced candidate discovery, AI-driven automation, strong focus on tech hiring

## MARKET SHARE & STUDENT REACH TABLE

Platform	Monthly Active Users / Visits	Total Users / Profiles	Market Share/Rank	Core Focus
Internshala	6.1M visits	N/A	#6 in India (Jobs & Employment)	Internships, jobs, training
PrepInsta	1.09M MAU, 37K DAU	10M+ onboarded	Leading in placement prep	Placement prep, upskilling
Stoa/Credential	N/A	N/A	Niche, high engagement	Cohort-based learning
FoundMyTutor	N/A	N/A	Part of \$1.53B global segment	Mentorship, tutoring
Weekday	N/A	30M verified profiles	2,000+ company partners	Tech hiring, AI automation

# 2. VALUE PROPOSITION

Platform	Prep	Hiring	Outcome- Based	Free	Paid	Community
Internshala	×		×			×
PrepInsta		×	X	×		X
Stoa		×	! Career boost	×		
FoundMyTu- tor		×		1		
Weekday	×			×		×

# 3. MARKET SATURATION

Platform	Segment	Market Saturation	Why Saturated?
Internshala	Job board	High	Multiple large players (Naukri, LinkedIn, etc.); low entry barriers
PrepInsta	Prep & Upskilling	Medium	Many players (Scaler, PW Skills, Coursera); content fatigue setting in
Stoa	Cohorts	Medium	Niche but growing; premium model restricts wide adoption
FoundMyTutor	Mentorship/Tut oring	Medium	Personalized, but lacks scalability; many fragmented players
Weekday	Hiring platforms	High	Crowded B2B hiring space with similar automation tools
Proofr	Proof-of-work based hiring	Low	New, trust-based, portfolio-first approach; low competition

# 4. B2B vs B2C Split

Platform	Serves Students	Serves Recruiters	Notes
Internshala	✓ Yes	✓ Yes	Primarily student-focused, but has recruiter dashboards
PrepInsta	✓ Yes	× No	Purely prep-focused for students
Stoa	✓ Yes	✓ Yes	Trains students + connects with companies through alumni/career support
FoundMyTutor	✓ Yes	× No	Focuses on learners; no direct recruiter integration
Weekday	× No	✓ Yes	Solely recruiter-facing, talent discovery tool
Proofr	✓ Yes	✓ Yes	Bridges both: Trains students via proof-of-work + matches with companies

#### One-sided platforms:

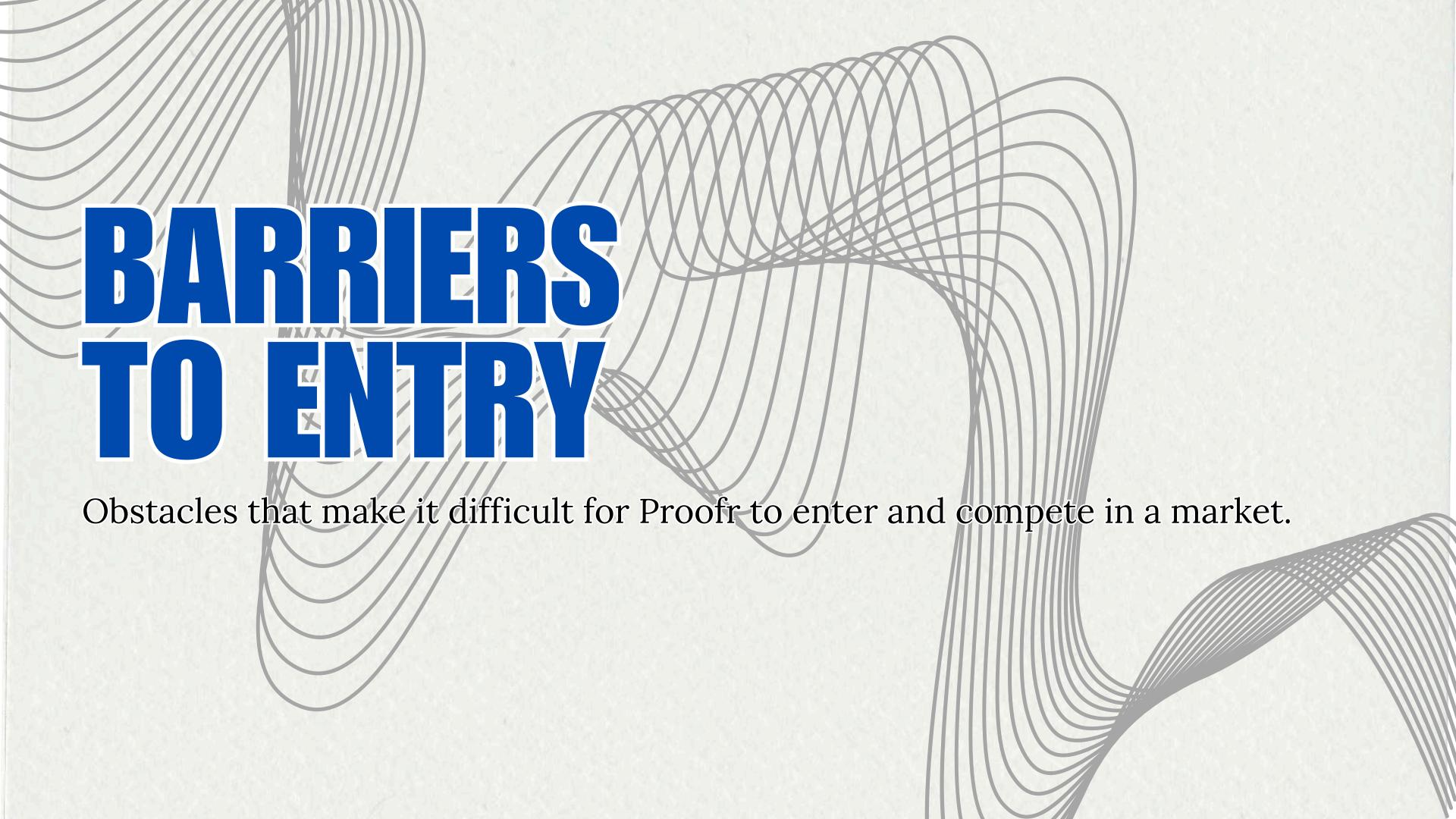
- Student-only: PrepInsta, FoundMyTutor
- Recruiter-only: Weekday, AbleJobs (similar to Weekday)

#### **Bridging platforms:**

- Serve both sides: Stoa, Internshala, Proofr
- **Proofr** stands out by combining project-based proof + hiring + training

#### **Proofr's Edge:**

- Unique Positioning: Focus on project-based hiring, not just resumes or test prep
- Low Saturation: Few credible players in proof-of-work + community + outcome focused hiring
- Trust Layer: Operator-led cohorts and verified work add credibility in a noisy market
- Target Gap: Skilled, overlooked talent from Tier 2/3 colleges needing real opportunity



### BARRIERS TO ENTRY FOR PROOFR IN SOCIAL MEDIA CAMPAIGNS

#### 1. Trust & Brand Credibility

• Challenge for Proofr: Being a new entrant, Proofr lacks brand recognition. Students hesitate to join new platforms without proven outcomes (like job offers or cohort results). Companies, too, demand credibility before trusting a new hiring model like proof-of-work.

#### • What Competitors Do Better:

- **Internshala:** Has years of presence, millions of users, and visible job listings builds automatic trust.
- o **PrepInsta:** Uses placement stats and testimonials prominently across social media.
- Stoa: Leverages alumni success stories and partner logos to build aspirational branding.

#### • How Proofr Can Stand Out:

- ∘ Build early **credibility loops**: Highlight student → project → hire journeys.
- Use micro-testimonials from users and mentors.
- Promote "**Proof over Promise**" showcase real portfolios instead of vague claims.
- Run "Alumni Spotlight" or "Cohort to Career" series across platforms.

#### 2. Distribution & Reach

• Challenge for Proofr: Social media distribution is crowded. It's hard to build student communities organically without distribution hacks like influencer tie-ups, campus reps, or meme-driven virality.

#### • What Competitors Do Better:

- PrepInsta: Strong SEO + YouTube + WhatsApp group distribution.
- Internshala: Has distribution partnerships with colleges + trains via "Internshala Trainings."
- **Stoa:** Uses aspirational, founder-led content + Twitter/X and LinkedIn micro-communities.
- FoundMyTutor: Taps into tutoring networks and parental channels.

#### How Proofr Can Stand Out:

- Create a **campus catalyst network** with badges, exclusive events, and leaderboard gamification.
- Use Proof Challenges (project-based sprints) for viral visibility.
- Leverage LinkedIn student creators to tell success stories.
- Position Proofr as a "LinkedIn for Projects" building social proof that spreads with every share.

#### 3. Operational Complexity:

• Challenge for Proofr: Running social campaigns while managing cohorts, mentors, placement partners, platform ops is operationally intense. Poor sync between what's promised online and what's delivered can erode trust.

#### • What Competitors Do Better:

- Internshala & PrepInsta: Have standardized workflows; minimal personalization needed.
- Stoa: Manages complexity through a clear cohort schedule and limited batch sizes.
- **FoundMyTutor:** Simpler offering 1:1 sessions, no full-stack placement ops.

#### How Proofr Can Stand Out:

- Maintain tight **feedback loops** between operations and marketing don't oversell.
- Build a **waitlist culture** like Stoa makes programs seem premium and manageable.
- Automate onboarding, mentor allocation, and outcome tracking before scaling reach.

#### 4. Infrastructure Readiness

• Challenge for Proofr: Promoting offerings like project hosting, matchmaking engines, dashboards, or cohort spaces demands that these tools actually work well. A mismatch between campaign visuals and UX leads to churn.

#### • What Competitors Do Better:

- o Internshala: Mature platform job search, training, and tracking are seamless.
- o **PrepInsta:** Focused on content delivery; built out LMS-style access.
- **Stoa:** Runs live cohorts on Zoom + Discord + Notion-style tools.
- Weekday: Tech-heavy backend for recruiter use.

#### How Proofr Can Stand Out:

- Keep UI minimal but highlight **"Proof of Work Portfolios"** visually (like Dribbble for operators).
- $\circ$  Ensure all **CTA flows** (Join  $\rightarrow$  Build  $\rightarrow$  Match) **are cohesive** and mobile-first.
- Focus on creating a trust layer "Project verified by mentor", "Company endorsed badge" - to add legitimacy to infrastructure.

#### 5. Legal & Ethical Compliance

• Challenge for Proofr: Collecting user data (projects, assessments, resumes), running social ads targeting students, or showcasing hiring success involves compliance with privacy laws (IT Act, GDPR, etc.). Also, placement claims need to be honest to avoid scrutiny.

#### What Competitors Do Better:

- o Internshala: Clear T&Cs, privacy disclosures, avoids bold placement promises.
- **PrepInsta:** Rarely guarantees outcomes, focuses on prep content.
- Stoa: Smartly frames outcomes as alumni success, not program guarantee.

#### • How Proofr Can Stand Out:

- Be **radically transparent** clearly state "Proof, not Promises" in all campaigns.
- Avoid inflated claims let real user journeys speak.
- Ensure data collection for cohorts or matchmaking is consensual and secure.
- Add a visible **Ethical Hiring Charter** to build institutional trust.

## SUMMARY - STRATEGIC SOCIAL MEDIA POSITIONING FOR PROOFR:

Area	Competitor Advantage	Proofr's Edge
Trust	Internshala's size, Stoa's alumni	Proof-of-work portfolios + verified success stories
Distribution	PrepInsta's WhatsApp/YouTube	Viral cohort challenges + LinkedIn success content
Operations	Internshala's standardization	Operator-led programs with credibility loops
Infrastructure	Mature platforms	Project + portfolio-first interface for hiring
Compliance	Safe, generic messaging	Transparent, ethical, outcome-based communication



Direct revenues and costs associated with a single unit of product or service like one user, cohort, or project on Proofr - to measure profitability and long-term business viability.

## UNIT ECONOMICS COMPARISON TABLE

Platform	Per Unit Profitability	CAC vs LTV	Contribution Margin	Decision-Making Complexity
Proofr	Low (early-stage, building trust)	CAC high (community + content heavy); LTV growing with project success	Moderate (human + tech mix, still optimizing)	High (projects, mentors, jobs, tech = multi-layered ops)
Internshala	✓ High (mature user base + upsell via training)	Low CAC via SEO; LTV moderate from training sales	High (mostly tech, low ops cost)	Low (job board model, scalable workflows)
PrepInsta	✓ High (content scaled over time)	CAC low (organic + referrals); LTV high (subscription + bulk access)	High (minimal ops, digital product)	Medium (content + marketing heavy, low ops)
Stoa	⚠ Medium (high-ticket, but limited scale)	CAC high (premium brand marketing); LTV high (premium pricing)	Medium to High (cohort-driven, some ops cost)	Medium (cohort cycles, mentor sync, but clear offering)
Weekday	✓ High (recruiter-paid SaaS)	Low CAC (recruiter referrals); LTV high (B2B SaaS)	High (automated hiring pipeline)	Low (focused on B2B, few moving parts)

#### **Quick Definitions:**

- Per Unit Profitability: Profit earned per user/cohort/student/recruiter served.
- CAC vs LTV: Cost to acquire a customer vs. lifetime value from that customer.
- Contribution Margin: Revenue minus variable costs (excluding fixed costs).
- Decision-Making Complexity: Number of layers needed to convert a user or deliver value.

#### **Key Insights for Proofr:**

- Challenge: CAC is high due to the need to educate users about proof-of-work vs. traditional resumes.
- **Opportunity:** If Proofr can improve **project** → **placement conversion**, LTV will rise sharply.
- **Edge:** Proofr's model has **lower saturation**, so long-term contribution margin can beat content-heavy or ad-based models.
- Focus Area: Invest in automating matchmaking + building trust loops to reduce CAC and improve margin.

## COMPARATIVE TABLE SUMMARIZING THE KEY UNIT ECONOMICS

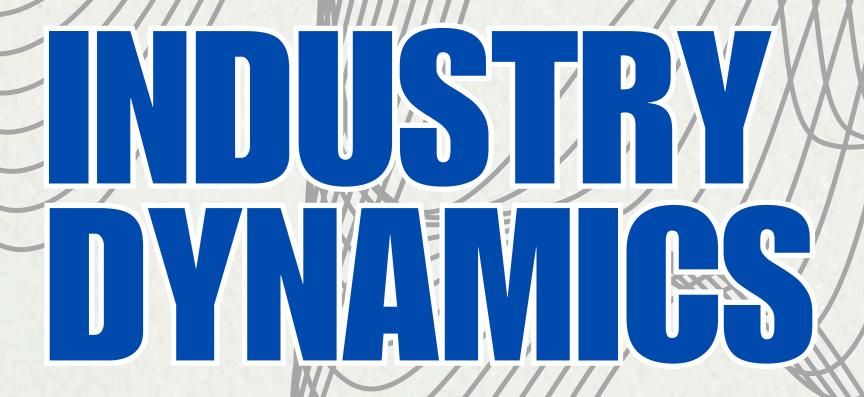
Platform	Revenue / Unit (₹/unit)	CAC (₹/unit)	LTV (₹/unit)	LTV/CAC Ratio	Contribution Margin
Internshala	₹1,677 per applicant	~₹7	₹3,677 (incl. up- sell)	525×	Very High (digital)
PrepInsta	₹1,570 per active user	~₹200	₹1,570	7.9×	High (content scale)
Stoa	₹250,000 per student	~₹20,000	₹150,000 (60% margin)	7.5×	Medium (mentors hip heavy)
Weekday	₹200,000-₹2,000,000 per recruiter	~₹5,000	₹140,000 (70% margin)	28×	High (SaaS efficiency)
Proofr (assumption)	₹6,600 per annual SaaS subscription	~₹500	₹19,800 (3-year LTV)	39.6×	High (SaaS, low variable cost)

#### **Key Insights**

- LTV/CAC benchmarks: 3–5× is healthy; >10× is strong [reddit]
  - Internshala far exceeds (525×).
  - Weekday also strong at 28×.
  - ∘ **PrepInsta**, **Stoa**, **Proofr** are in healthy range (≈8×).
- Per-unit profitability:
  - **Highest:** Internshala and Weekday.
  - Mid-high: PrepInsta.
  - **Medium:** Stoa.
  - Lower but improving: Proofr (early-stage).
- Contribution margin:
  - Very high: Internshala, PrepInsta, Weekday.
  - Medium: Stoa.
  - Moderate: Proofr (due to mentor costs and tech ops).

#### **Strategic Implications for Proofr**

- 1. Raise LTV: Introduce tiered pricing (e.g., advanced cohorts), upsell mentorship blocks.
- 2. Reduce CAC: Utilize campus ambassadors, referral incentives, and peer-led campaigns.
- 3. Improve Margin: Automate mentor matching, simplify cohort delivery to lower variable cost.
- 4. Track cohort LTV over time: Use tools to monitor retention and expansion (e.g. repeat projects).



Changing forces - like Drivers, Restraints, Opportunities, and Threats - that influence how early career hiring industry will grows, evolves, and competes over time.

## 1. Drivers (Positive Forces Accelerating Industry Growth)

Factor	Details	Data / Source	Competitor Comparison
Rise in upskilling demand	Indian EdTech growing at 15–19% CAGR, projected to hit \$61B by 2035	MarketResearchFuture	Internshala & PrepInsta benefit via training; Proofr leverages it through project hiring
Youth-heavy demographics	65% of India's population is under 35	Statista	All players benefit; Proofr can appeal to GenZ + college youth
Resume → Portfolio shift	Recruiters prefer real-world projects over certifications	[LinkedIn India Hiring Insights 2024]	Proofr directly aligned; others focus on resumes or course completions
Digital penetration	829M+ internet users and 600M smartphones in India	IAMAI, 2024	Expands reach for remote users; Internshala capitalized early

## 2. Restraints (Challenges Limiting Smooth Growth)

**Details Competitor Comparison** Data / Source **Factor** Stoa uses alumni; Brand trust & Primary challenge for Users hesitate to join unverified Internshala has years of platforms without visible outcomes credibility Proofr brand presence PrepInsta uses High CAC in early ₹5k-₹10k per user via events, ads, Y Combinator & WhatsApp/YT; Proofr needs community-building startup benchmarks stage more efficient funnels Internshala = standardized Managing cohorts, mentors, **Operational** [McKinsey Future of recruiters, and tech infra requires workflows; Proofr = handscomplexity Work, 2023] multi-team effort on matching Internshala dominates Limited access in 30-40% of India still lacks reliable VirtueMarketResearch metros; Proofr needs hybrid rural areas internet or devices touchpoints

## 3. Opportunities (Favorable Gaps and Untapped Potential)

**Details Competitor Comparison** Data / Source **Factor** Proofr stands alone; others **Project-based hiring** No major player owns the proof-of-Industry white space are resume- or trainingwork + hiring space gap focused PrepInsta active in Tier-2; Tier-2/3 college Strong aspiration, weak access to [NASSCOM] Proofr can add real-world FutureSkills, 2024] markets mentoring and job-ready programs project pathways Proofr can create operator-Community-led Peer + mentor-led programs yield [Scaler, Stoa case] led programs for credibility learning better engagement and retention studies] + outcome Weekday serves this via Recruiters want skill-based hires Recruiter B2B [LinkedIn Future of SaaS; Proofr can combine over resumes; open to credible altpartnerships Hiring Report, 2024] community + human hiring sources verification

### 4. Threats (External Risks to Growth and Success)

**Details Competitor Comparison Factor** Data / Source Scaler, Unacademy, UpGrad entering Proofr must scale niche [Crunchbase, job readiness and placement Entry of large players EdTechReview India] trust fast pathways Proofr must focus on ROI-Economic slowdowns reduce fresher Hiring market [Economic Times based hiring to retain Hiring Trends, 2024] volatility hiring, especially Tier-2/3 student trust Internshala is regulation-Regulatory New UGC, IT, and data protection [India IT Rules 2021, ready; Proofr must bake laws could disrupt EdTech pipelines UGC Guidelines 2023] uncertainty compliance early Dropout rates from MOOCs and [ClassCentral, Proofr addresses this by making learning project- and EdTech courses rising; low Skilling fatigue Coursera Reports completion due to lack of outcomes outcome-led 2024]

### **SUMMARY:**

**Opportunities Drivers** Restraints **Threats** +15-19% CAGR EdTech Digital divide (~30% Tier-2+ expansions, Big-player entry, growth; offline), data privacy portfolio hiring, smartphone/internet regulatory shifts, quality risks, complex ops reach; demand for recruiter partnerships skepticism requirements projects