

# Business Experimentation and Causal Methods

Prof. Fradkin

Topic: Statistics Refresher and Randomized Assignment of Treatment

# What we know already

1. Example of a causal problem (in-person class vs zoom)
2. Potential outcomes
3. Average treatment effects
4. Selection bias

# This Time

1. Random Variables, Distributions
2. Expectations and Standard Deviation
3. Law of Large Numbers
4. Randomized Assignment and Selection Bias
5. Assumptions of Causal Inference

# Random Variables

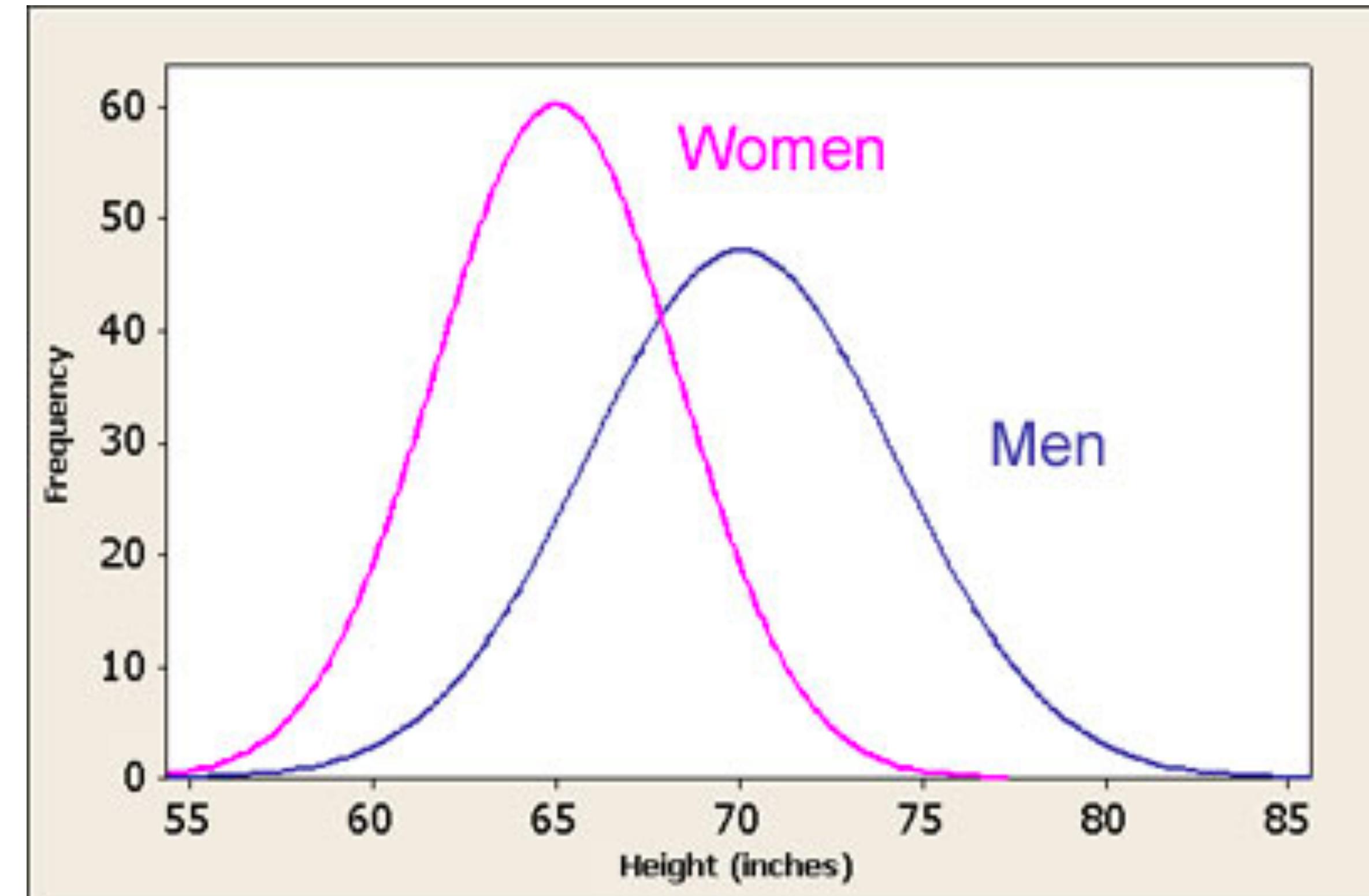
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- When studying experiments, we model outcomes as random.
- For example when flipping a coin, the outcome can be either heads or tails.
- Each flip of a coin is a random variable. It can take on two values but we don't know which will occur.
- A fair coin lands heads with probability  $1/2$  and lands tails with probability  $1/2$ .



# Random Variables (pt 2)

- Random variables take on many values and the probability of each value is determined by a function (called a probability density function).
- For example, a roll of the die takes each of the values  $\{1, 2, 3, 4, 5, 6\}$  with a value of  $1/6$ .
- Some random variables, such as the height of a person (or the spending of a customer) are often modeled as continuous.
- In the case on the heights for men and women, this curve is the normal density function. Also known as the normal distribution.



# Outline

1. Random Variables, Distributions
2. Expectations and Standard Deviation
3. Law of Large Numbers
4. Randomized Assignment and Selection Bias
5. Assumptions of Causal Inference

# The Expectation of a Random Variable

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- Suppose we flipped a fair coin and labeled heads as a 1 and tails as a 0.
- The expected value would be equal to  $1/2$ .  
 $1 * 1/2 + 0 * 1/2 = 1/2$ .
- The expectation of a random variable is the sum of each value that the random variable takes times the probability.



# The Expectation of Dice Rolls

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- Recall that a die takes on the values 1 through 6, and the probability of each value is  $1/6$ .
- The expectation is:

$$\begin{aligned} &= 1 \cdot 1/6 + 2 \cdot 1/6 + \dots + 6 \cdot 1/6 \\ &= 3.5 \end{aligned}$$



# Notation

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- Let  $X$  be a random variable and  $P(X = x)$  be the probability that  $X$  equals  $x$ .
- Then the expectation is denoted:

$$E[X] = \sum_x x \cdot P(X = x)$$



# Properties of expectations

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- The expectation of constant is the constant:

$$E[\alpha] = \alpha$$

- The expectation of random variable X and a constant:

$$E[\alpha + \beta X] = \alpha + \beta E[X]$$

- The expectation of the sum of two random variables.

$$E[X + Y] = E[X] + E[Y]$$

# Our Example Causal Problem

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- Does attending class in-person (vs on Zoom) increase the probability of getting an A?
- Let's say that the random variable is the individual treatment effect in our sample.
- $-1/3$  is the expectation of the treatment effect for the people in our experiment.

Person	In-person	Zoom	Treatment Effect
John	1	1	0
Mary	0	1	-1
Suraj	0	0	0
Katerina	1	1	0
Molly	0	1	-1
Leroy	0	0	0
Average	1/3	2/3	-1/3

# Variance and standard deviations

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- Variance is a measure of the spread of the distribution. The standard deviation is the square root of the variance.
- Intuitively, both measures how different the typical value is from its expectation.
- Formula:

$$\mu = \mathbb{E}[X]$$

$$\text{Var}(X) = \mathbb{E}[(X - \mu)^2]$$



# Variance and standard deviations: Example

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- Consider a deck of cards. Suppose that that the deck has cards 1, 2, 3, 4, 5, with equal probability (1/5).
- The expectation (average) of them is equal to 3.
- What about the variance?

$$\begin{aligned}2 &= \frac{1}{5}(1 - 3)^2 + \frac{1}{5}(2 - 3)^2 + \frac{1}{5}(3 - 3)^2 \\&\quad + \frac{1}{5}(4 - 3)^2 + \frac{1}{5}(5 - 3)^2\end{aligned}$$



# Variance and standard deviations: Example

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- Now let's pick a more extreme distribution. The deck has only 1s and 5s.
- The expectation is the same  
 $1/2 * 1 + 1/2 * 5 = 3.$
- The variance is 4, which is bigger than 2 from the previous slide:

$$\frac{1}{2}(1 - 3)^2 + \frac{1}{2}(5 - 3)^2 = 4$$



- Intuitively, a deck with 1s and 5s is more spread out than one with 1, 2, 3, 4, 5 so it has a higher variance.

# Outline

1. Random Variables, Distributions
2. Expectations and Standard Deviation
- 3. Law of Large Numbers**
4. Randomized Assignment and Selection Bias
5. Assumptions of Causal Inference

# The Law of Large Numbers

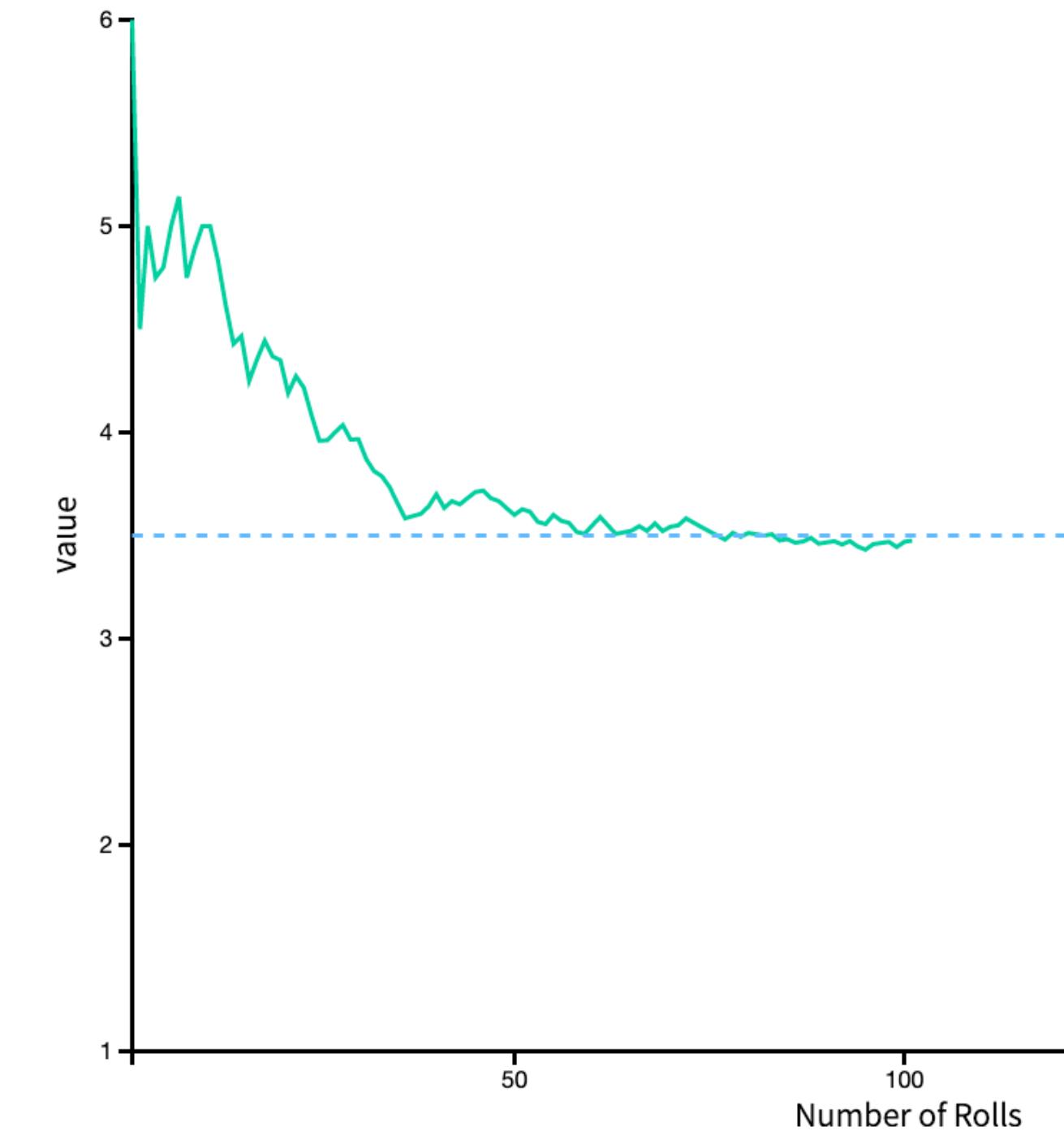
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- Important concept, main intuition for why we want large samples.
- A sample is a set of draws of a random variable. For example, a roll of a die is a sample and 5 rolls of a die is a sample.
- The sample average, is simply the average of the sample. The sample average usually does not equal the expectation.
- For example, the expectation of a roll of the dice is 3.5. But if we rolled a dice one, it is impossible to get an average of 3.5 since the dice only takes the values 1, 2, 3, 4, 5, 6.
- **The law of large numbers: as the sample grows large, the sample average becomes close to the expectation.**

# The Law of Large Numbers

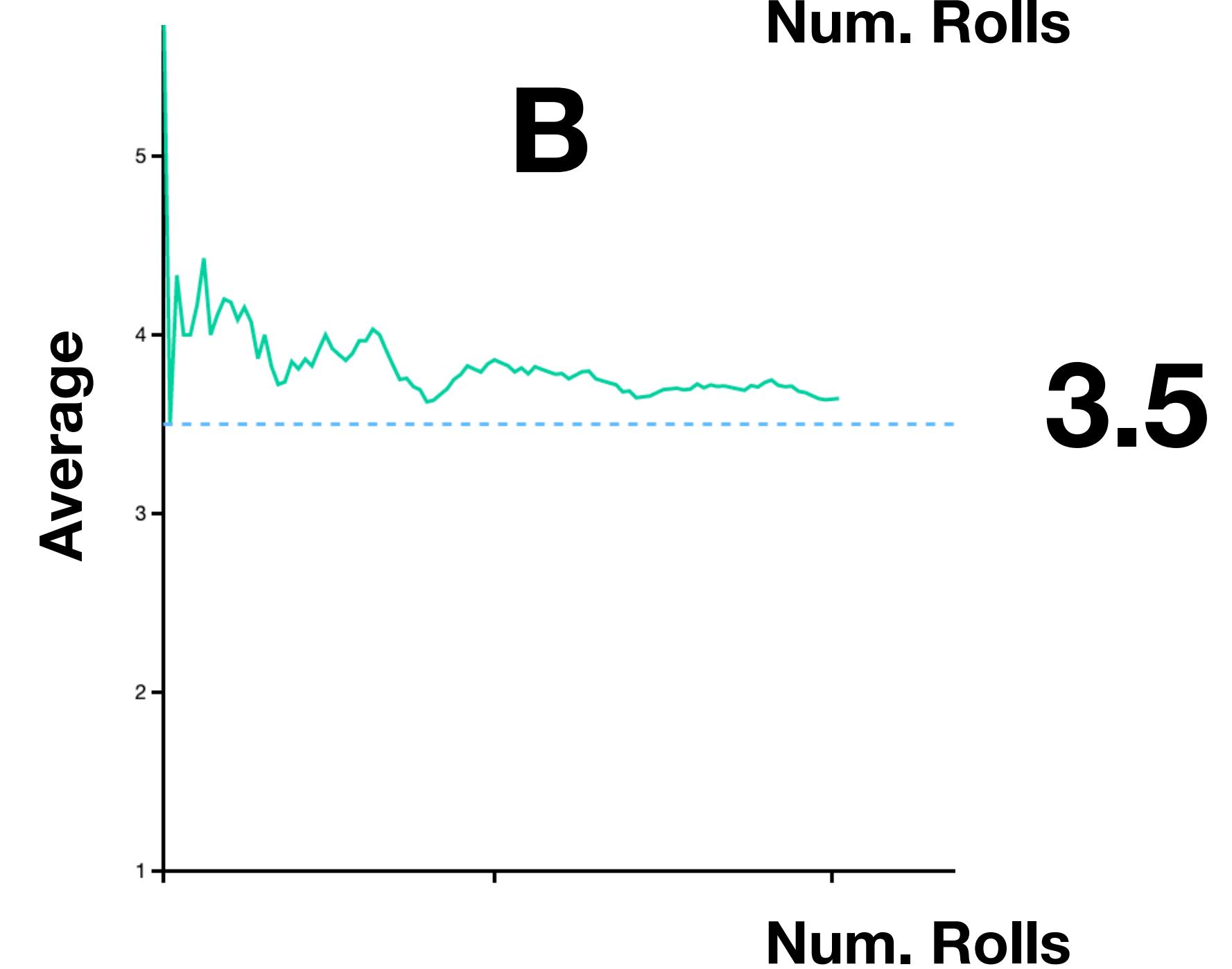
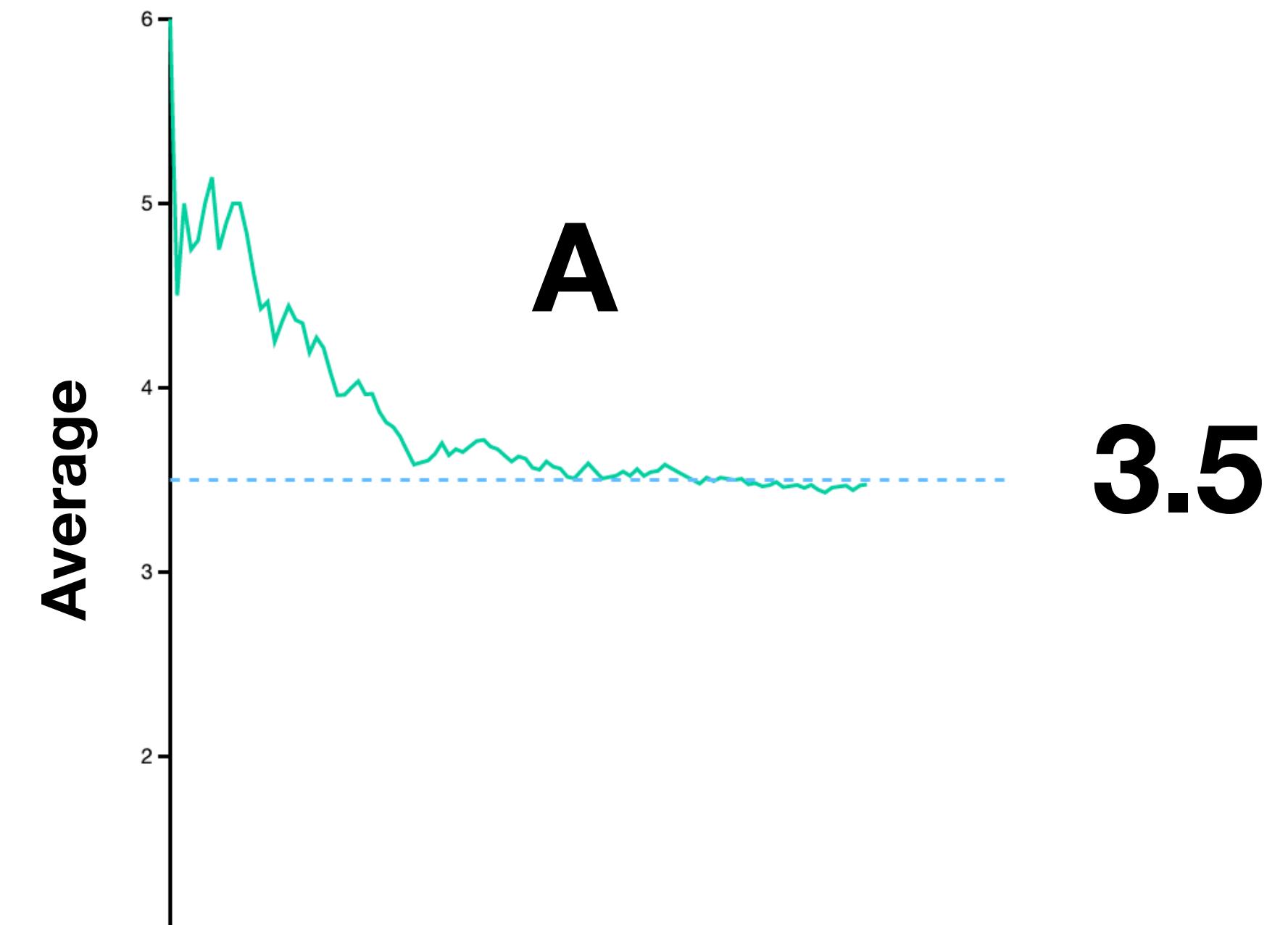
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- Imagine you roll a die and compute the sample average. Then roll it again and compute the sample average. And keep doing that for 100 times.
- The figure plots the sample average after each roll.
- You can see that the sample average approaches the expectation as the number of rolls increases.



# The Law of Large Numbers

- Imagine you roll a die and compute the sample average. Then roll it again and compute the sample average. And keep doing that for 100 times.
- Figure A plots the sample average after each roll.
- You can see that the sample average approaches the expectation as the number of rolls increases.
- We can do this procedure again, figure B, and we will get a different path. But it still approaches the expectation.



# Interlude

<https://seeing-theory.brown.edu/>

# Outline

1. Random Variables, Distributions
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# Let's go back to our example: In-person vs Zoom

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Person	In-person	Zoom	Treatment Effect
John	1	1	0
Mary	0	1	-1
Suraj	0	0	0
Katerina	1	1	0
Molly	0	1	-1
Leroy	0	0	0
Average	1/3	2/3	-1/3

# Let's randomly assign people to 'In-person'.

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- **Simple** (e.g. toss coin for every subject)
  - Can create wrong proportions when sample is small. By chance, 1 person could be in the treatment and 5 in the control.
- **Complete** randomization. Suppose we want 3 treated and 3 control individuals.
  - **Randomly** order all participants and let the first 3 be treated.

Person	In-person	Zoom	Treatment Effect
John	1	1	0
Mary	0	1	-1
Suraj	0	0	0
Katerina	1	1	0
Molly	0	1	-1
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Average	1/3	2/3	-1/3

**These are not  
randomized!!!**

Every other day

Day of week

Alternation

Using modulus arithmetic

# Notation:

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- $Y_i(1)$  ← Potential outcome for person ‘i’ if that person is treated.  
 $Y_i(0)$  ← Potential outcome for person ‘i’ if that person is NOT treated.

Person (i)	Outcome In-person	Outcome Zoom	Effect
	$Y_i(1)$	$Y_i(0)$	
John	1	1	0
Mary	0	1	-1
Suraj	0	0	0

# Let's randomly assign people to 'In-person'.

- Bold, colored numbers are the one we would observe in an experiment.
- Let's call the average difference between treated (purple) and control (orange) individuals the estimate of the average treatment effect (or  $\widehat{ATE}$ ).
- We put the 'hat' on quantities that estimated
  - This equals  $.5 - .5 = 0$ .
- Note,  $\widehat{ATE}$  does not equal the true average treatment effect ( $ATE$ ).

Treated?	Person	Y in Data	$Y_i(1)$	$Y_i(0)$	Effect
1	John	1	1	1	0
0	Mary	1	0	1	-1
0	Suraj	0	0	0	0
0	Katerina	1	1	1	0
1	Molly	0	0	1	-1
0	Leroy	0	0	0	0
	Average		1/3	2/3	-1/3

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0	Leroy	0	0	0	0
Average			1/3	2/3	-1/3

# Why randomize treatment?

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- Randomization ensures that the process by which treatment is assigned is not related to anything else about the person.
  - For example, the chance that a motivated student is treated is equal to the chance that a non-motivated student is treated.
- When the number of participants is small, it could be that by chance, many more motivated students are treated.
- Because of the law of large numbers, as the number of participants increases, the estimated average treatment effect gets close to the true average treatment effect.

# Estimators vs Estimates

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- Estimators are procedures for taking our data and producing a number. That number is called an estimate.
- The procedure of taking the average difference between treatment outcomes and control group is an estimator. We will discuss others in class.

# Estimators vs Estimates

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- What do we want from the estimator?
  - We want estimators to produce estimates that are close to the true parameter we're interested in (such as the ATE).
  - An estimator is called ‘unbiased’ for a parameter if its expectation is equal to the true value of the parameter.
  - The difference in means in an experiment is an **unbiased estimator** of the ATE.

# External Validity

# Selection Bias vs Non-representative sample.

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- Let's say 1000 people volunteered to participate in a vaccine trial. We randomly assign 500 to the vaccine and the others to a placebo (we will discuss this later). We do not have to worry about selection bias.
- There may be, however, be a non-representative sample.

# Selection Bias vs Non-representative sample.

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- If only young people volunteer in the trial. We do not learn about the treatment effects for old people.
- This problem is often called these names:
  - Non-representative sample
  - External validity
  - Generalizability
- **You need to understand the difference between non-representative samples and selection bias! (We will return to this many times in the course)**

# (Optional) Proof of why randomization eliminates selection bias as the sample grows large.

$$E[Y_i(1) | D_i = 1] - E[Y_i(0) | D_i = 0] = E[Y_i(1)] - E[Y_i(0)] = ATE$$

- The law of large numbers ensures that the sample average outcome of the treated will be close to the expectation:

$$E[Y_i(1) | D_i = 1]$$

- Similarly, the law of large numbers ensures that the sample average outcome of the control will be close to the expectation:

$$E[Y_i(0) | D_i = 0]$$

- Randomization allows us to get rid of the conditional.
- The above equation shows that the difference in these is the ATE, which is what we'd like to measure.

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# Assumption 1: “Excludability”

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- The treatment is the only thing that changes between treatment and control.
- Example where this fails: a drug study with no placebo drug.
- Person in the treatment group takes a drug, and thinks he is taking a drug.
- ‘Placebo effect’ -> even taking a ‘fake’ drug like a sugar pill improves outcomes.
- Therefore, we want the person in the control group to take a ‘placebo’.

# Assumption 2: “Non-interference”

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- The treatment of one individual in the experiment does not affect the outcome of other individuals in the experiment.
- This can fail when individuals interact. If we randomize students in a class to in-person vs zoom we may have a violation.
- In-person students interact with zoom students and vice versa. Their learning can affect the control group's learning.



# **Assumption 2: “Non-interference”**

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**Also called:  
“no spillovers”**

**“stable unit treatment value assumption” (SUTVA)**

# Recap

1. Random Variables, Distributions
2. Expectations and Standard Deviation
3. Law of Large Numbers
4. Randomized Assignment and Selection Bias
5. Important Assumptions

# Why actually happened?

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IZA DP No. 14356

## **Zooming to Class?: Experimental Evidence on College Students' Online Learning during COVID-19**

Michael S. Kofoed

Lucas Gebhart

Dallas Gilmore

Ryan Moschitto

# Setting

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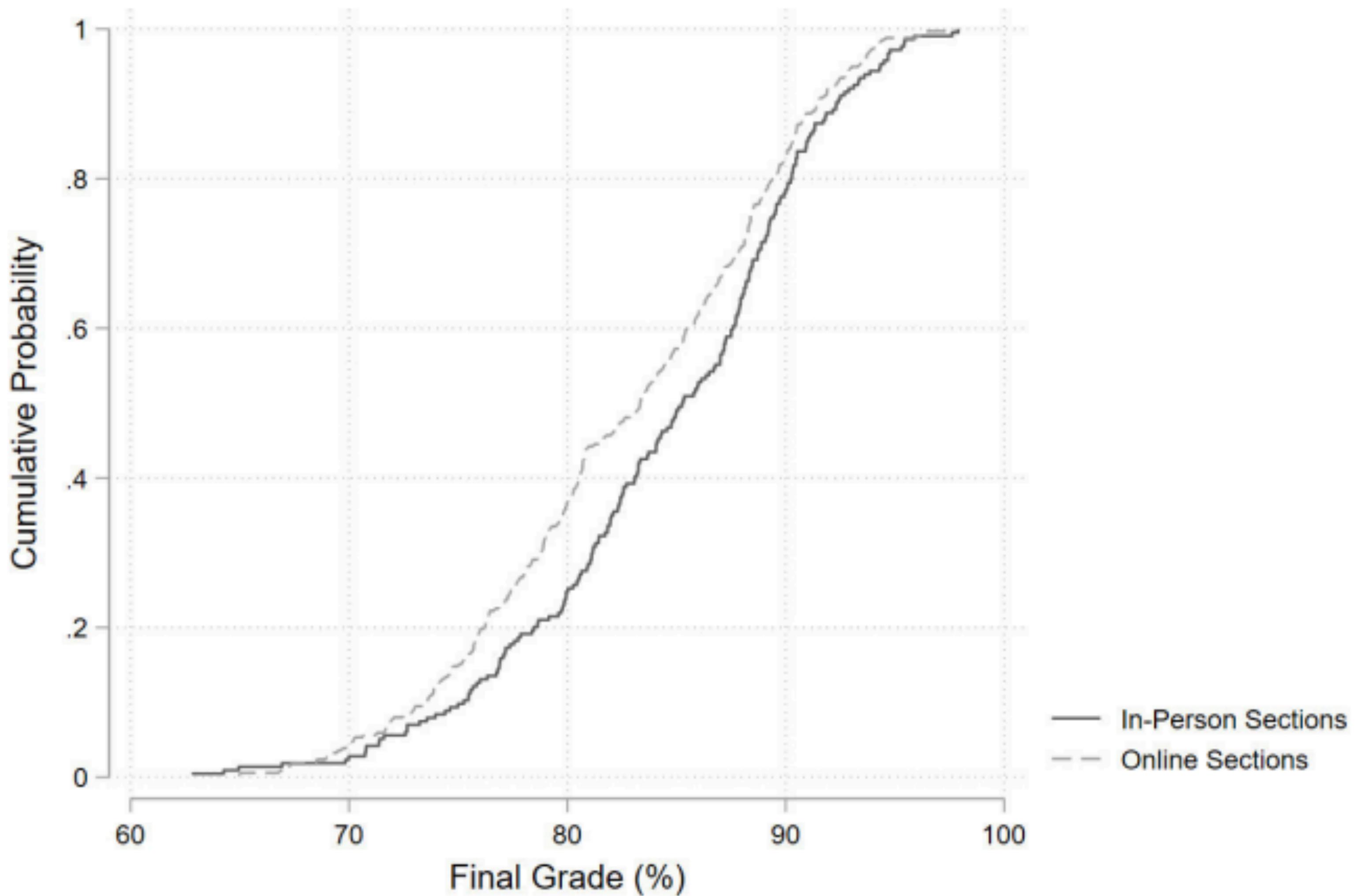
- West Point Military Academy
- Everyone takes the same classes, so there are many sections.
- Due to social distancing requirements during COVID, in-person classrooms couldn't fit everyone.
- Each in-person and online class allowed for 12 and 18 students respectively.
- Students randomized into section (337 in online and 214 in person).

# Result

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- Students online earned .234 standard deviations lower grade, around half a +/- grade.

Figure 2: Cumulative Distributive Function for Final Course Grade by Teaching Modality



# Next Time: Measuring Uncertainty