

Report Part Title: Table of Contents

Report Title: BETTER TOGETHER

Report Subtitle: TOWARDS A NEW COOPERATION PORTFOLIO FOR DEFENSE

Report Author(s): Sijbren de Jong, Willem Th. Oosterveld, Stephan De Spiegeleire, Frank Bekkers, Artur Usanov, Kamal Eldin Salah, Petra Vermeulen and Dana Polácková

Published by: Hague Centre for Strategic Studies (2016)

Stable URL: <https://www.jstor.org/stable/resrep12574.2>

JSTOR is a not-for-profit service that helps scholars, researchers, and students discover, use, and build upon a wide range of content in a trusted digital archive. We use information technology and tools to increase productivity and facilitate new forms of scholarship. For more information about JSTOR, please contact support@jstor.org.

Your use of the JSTOR archive indicates your acceptance of the Terms & Conditions of Use, available at <https://about.jstor.org/terms>



JSTOR

Hague Centre for Strategic Studies is collaborating with JSTOR to digitize, preserve and extend access to this content.

TABLE OF CONTENTS

EXECUTIVE SUMMARY	11
1 INTRODUCTION: COOPERATION AND HOW IT TAKES SHAPE	19
1.1 CURRENT COOPERATION CHOICES AND THE NEED TO ADAPT	20
1.2 TOWARDS DEFENSE PORTFOLIO THINKING	21
1.3 DIMENSIONS IN COOPERATION SPACE	23
2 CASE-STUDY 1 – OPEN INNOVATION	27
2.1 WHAT IS OPEN INNOVATION	27
2.2 WHY OPEN INNOVATION?	29
2.3 FORMS OF COOPERATION	31
2.4 INNOCENTIVE	32
2.5 NEW FORMS OF OPEN(ISH) COOPERATION IN DEFENSE	40
2.6 APPLICABILITY FOR NDOs	49
2.7 PRACTICAL EXAMPLES	52
3 CASE-STUDY 2 – THE HACKER COMMUNITY	57
3.1 WHITE AND BLACK HAT HACKERS	57
3.2 COOPERATION BETWEEN HACKERS	58
3.3 COOPERATION BETWEEN NDOs AND HACKERS	61
3.4 BENEFITS OF COOPERATION	65
3.5 RISKS AND CHALLENGES	66
3.6 MODELS OF COOPERATION	70
3.7 APPLICABILITY FOR NDOs	72
3.8 PRACTICAL EXAMPLES	74

4 CASE STUDY 3 – ‘USHAHIDI, AN OPEN PLATFORM FOR SITUATION AWARENESS’	79
4.1 USHAHIDI HAITI PROJECT	80
4.2 BENEFITS OF USING USHAHIDI	85
4.3 DRAWBACKS OF USING USHAHIDI	88
4.4 IMPROVEMENTS	91
4.5 APPLICABILITY FOR NDOs	93
4.6 PRACTICAL EXAMPLES	96
5 SO WHAT FOR DEFENSE?	99
5.1 COOPERABILITY IS BECOMING THE KEY SOURCE OF COMPETITIVE ADVANTAGE	100
5.2 MONITOR AND EXPERIMENT WITH NEW FORMS OF COOPERATION TECHNOLOGIES	101
5.3 SEE COOPERATION AS A PORTFOLIO CHOICE	102
5.4 LESSONS FROM THE CASES	102
6 FINAL OBSERVATIONS	109
ANNEX A: A FIRST DRAFT TAXONOMY OF COOPERATION	115
BIBLIOGRAPHY	121
ENDNOTES	137

