

# Linear Programming: Simplex Method

**Prakash Kotecha, Associate Professor**  
Debasis Maharana, Teaching Assistant &  
Remya Kommadath, Teaching Assistant  
Indian Institute of Technology Guwahati

Simplex Method for LP: <https://www.youtube.com/watch?v=VsyFFhzQVZM>

Branch & Bound Method for MILP: <https://www.youtube.com/watch?v=g1Xtmd94zns>

Additional resources: [tinyurl.com/sksopti](https://tinyurl.com/sksopti), [tinyurl.com/sksoptivid](https://tinyurl.com/sksoptivid)

# Linear programming (LP)

$$\begin{aligned} \text{Minimize / Maximize} \quad & z = c_1x_1 + c_2x_2 + \dots + c_nx_n \\ \text{subject to} \quad & a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n = b_1 \\ & a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \geq b_2 \\ & \vdots \\ & a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m \end{aligned}$$

$$\begin{aligned} \text{Minimize / Maximize} \quad & z = c^T X \\ \text{subject to} \quad & AX \leq b \\ & A_{eq}X = b_{eq} \end{aligned}$$

Linear objective function

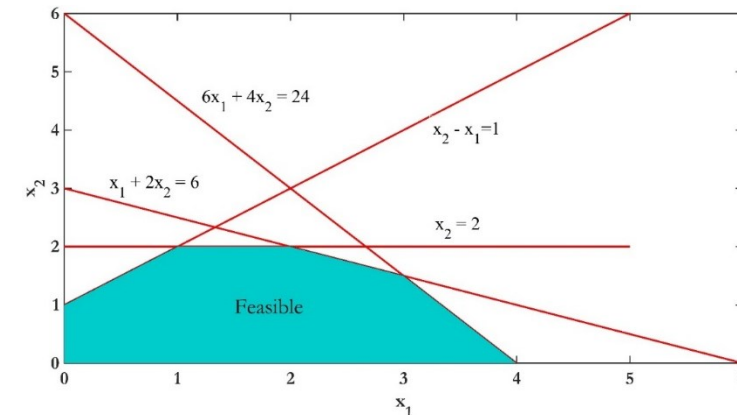
Linear equality constraints  
Linear inequality constraints

Number of decision variables:  $n$   
Number of constraints:  $m$

➤ Applications in resource allocation, production scheduling, workforce planning, transportation, etc.

➤ At least one optimal solution lies on one of the vertices of the feasible region.

➤ Algorithms: Simplex method and interior point method



# Simplex method

- Developed by George Dantzig in 1947 for solving optimal resource allocation problem.
- Can handle large number of decision variables and constraints.
- Solves for optimum by visiting the vertices (or corner points) of the feasible region.
- To apply the Simplex method
  - Objective function should be maximized
  - All constraints should be expressed as less-than-or-equal-to constraints i.e.,  $Ax \leq b$ .
  - All the decision variables should be non-negative, i.e.,  $x_i \geq 0$ .
  - Right hand side of the constraints should be non-negative, i.e.,  $b_i \geq 0$ .

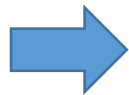
$$\begin{aligned} \text{Maximize} \quad & z = c_1x_1 + c_2x_2 + \dots + c_nx_n \\ \text{subject to} \quad & a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1 \\ & a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2 \\ & \vdots \\ & a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m \\ & x_i \geq 0 \quad i = 1, 2, \dots \end{aligned}$$

# Converting general LP into standard LP

- Objective function should be maximization
- All inequality constraints should be converted into equations
- RHS of all the equations must be non-negative
- All variables should be non-negative

## Conversion of minimization problem to maximization

Minimize  $Z$



Maximize  $(-Z)$

Let *Minimize*  $Z = 5x_1 + 4x_2$  be the objective function

**Minimize**

$$Z = 5x_1 + 4x_2$$

**Maximize**

$$Z = -(5x_1 + 4x_2)$$

# Converting general LP into standard LP

“ $\leq$ ” inequality constraint can be converted to an equality constraint by introducing a *slack* variable.

$$a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n \leq b_i \quad \Rightarrow \quad a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n + \textcircled{s_i} = b_i$$

$s_i$ : slack variable  
 $s_i \geq 0$

$$x_1 + 2x_2 \leq 10 \quad \Rightarrow \quad x_1 + 2x_2 + s_1 = 10$$

“ $\geq$ ” inequality constraint can be converted to an equality constraint by introducing a *surplus* variable.

$$a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n \geq b_i \quad \Rightarrow \quad a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n - \textcircled{s_i} = b_i$$

$s_i$ : surplus variable  
 $s_i \geq 0$

$$3x_1 + 2x_2 \geq 11 \quad \Rightarrow \quad 3x_1 + 2x_2 - s_1 = 11$$

# Converting general LP into standard LP

## Converting negative RHS value to non-negative

$$a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n = -b_i \quad \Rightarrow \quad -(a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n) = b_i$$

$$3x_1 + x_2 = -11 \quad \Rightarrow \quad -(3x_1 + x_2) = 11$$

## Converting negative/unrestricted variable to non-negative

Let  $x_i$  be an unrestricted variable

$$x_i = x'_i - x''_i$$

$3x_1 + x_2 \leq 9$ , where  $x_1$  is an unrestricted variable and  $x_2 \geq 0$

$$3(x'_1 - x''_1) + x_2 + S_1 = 9$$

$$x'_1 \geq 0, x''_1 \geq 0, x_2 \geq 0, S_1 \geq 0$$

# Converting general LP into standard LP

|                                                                                                                      |                                                                                                                         |                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| Objective function                                                                                                   | Minimize Z<br><i>Minimize</i> $Z = 5x_1 + 4x_2$                                                                         | Maximize (-Z)<br><i>Maximize</i> $Z = -(5x_1 + 4x_2)$                                                                          |
| “ $\leq$ ” inequality constraint can be converted to an equality constraint by introducing a <i>slack</i> variable   | $a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n \leq b_i$<br>$x_1 + 2x_2 \leq 10$                                            | $a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n + s_i = b_i$<br>$s_i$ is slack variable, $s_i \geq 0$<br>$x_1 + 2x_2 + s_1 = 10$    |
| “ $\geq$ ” inequality constraint can be converted to an equality constraint by introducing a <i>surplus</i> variable | $a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n \geq b_i$<br>$3x_1 + 2x_2 \geq 11$                                           | $a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n - s_i = b_i$<br>$s_i$ is surplus variable, $s_i \geq 0$<br>$3x_1 + 2x_2 - s_1 = 11$ |
| Converting negative RHS value to non-negative                                                                        | $a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n = -b_i$<br>$3x_1 + x_2 = -11$                                                | $-(a_{i1}x_1 + a_{i2}x_2 + \dots + a_{in}x_n) = b_i$<br>$-(3x_1 + x_2) = 11$                                                   |
| Converting negative/unrestricted variable to non-negative                                                            | Let $x_i$ be an unrestricted variable<br>$3x_1 + x_2 \leq 9$ , where $x_1$ is an unrestricted variable and $x_2 \geq 0$ | $x_i = x_i' - x_i''$<br>$3(x_1' - x_1'') + x_2 + s_1 = 9$<br>$x_1' \geq 0, x_1'' \geq 0, x_2 \geq 0, s_1 \geq 0$               |

# Linear Programming

- Reddy Mikks company produces interior and exterior paints from raw materials, M1 and M2.
- Daily demand for interior paint cannot exceed that for exterior paint by more than 1 unit.
- Maximum daily demand for the interior paint is 2 units.
- Determine optimum quantity of interior and exterior paints that maximizes total daily profit.

|        | Exterior<br>paint | Interior<br>paint | Availability |
|--------|-------------------|-------------------|--------------|
| M1     | 6                 | 4                 | 24           |
| M2     | 1                 | 2                 | 6            |
| Profit | 5                 | 4                 |              |



# Linear Programming

Let  $x_1$  = Units of exterior paint produced daily

$x_2$  = Units of interior paints produced daily

Maximize Profit,  $Z = 5x_1 + 4x_2$

Subject to

$$6x_1 + 4x_2 \leq 24$$

$$x_1 + 2x_2 \leq 6$$

$$x_2 \leq x_1 + 1$$

$$x_1, x_2 \geq 0$$

$$x_2 \leq 2$$

Raw material  
constraints

Demand constraint

Constraints

Bound  
constraints

Decision variables

Objective function

|        | Ext.<br>paint | Int.<br>paint | Availability |
|--------|---------------|---------------|--------------|
| M1     | 6             | 4             | 24           |
| M2     | 1             | 2             | 6            |
| Profit | 5             | 4             |              |

Daily demand for interior paint cannot exceed that for exterior paint by more than 1 Unit.

# Algebraic form

Maximize  $z = 5x_1 + 4x_2$

subject to  $6x_1 + 4x_2 \leq 24$

$x_1 + 2x_2 \leq 6$

$x_2 \leq x_1 + 1$

$x_1 \geq 0, x_2 \leq 2$

Algebraic form

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

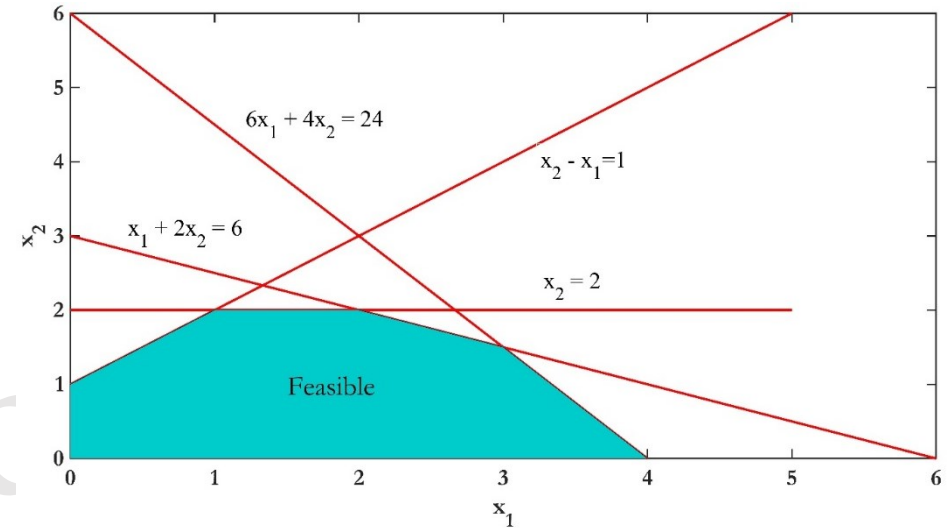
$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$

Number of non-basic variables = Number of variables – Number of constraints  
 $= 6 - 4 = 2$



# Algebraic form

Maximize  $z = 5x_1 + 4x_2$

subject to  $6x_1 + 4x_2 \leq 24$

$x_1 + 2x_2 \leq 6$

$x_2 \leq x_1 + 1$

$x_1 \geq 0, x_2 \leq 2$

Algebraic form

$$z - 5x_1 - 4x_2 = 0$$

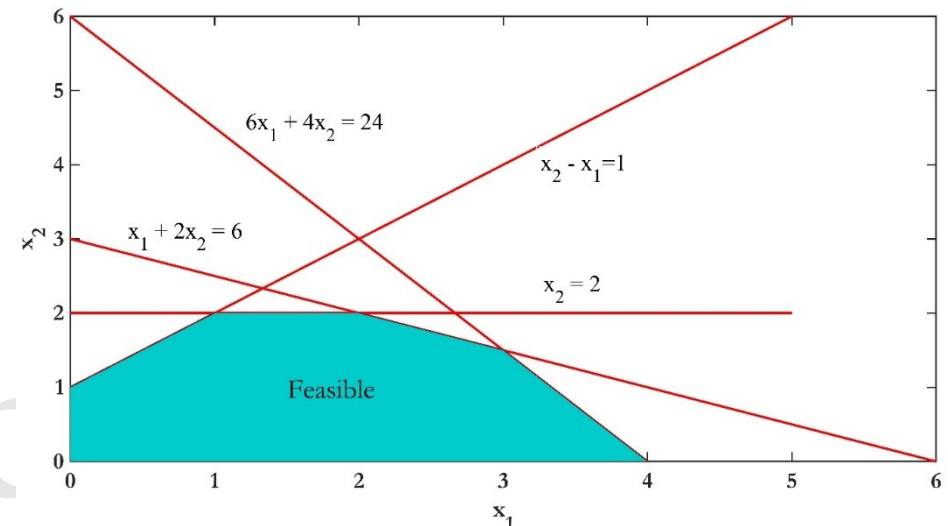
$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$



For a system of equations  $\{Ax = b, x \geq 0\}$  with  $A$  being a  $M \times N$  matrix of rank  $M$  and  $b$  an  $M \times 1$  vector

- A point  $x = [x_B \ x_N]$  is called a basic solution of the system,  $x_B = B^{-1}b$  and  $x_N = 0$ .
- Elements of  $x_B$  and  $x_N$  are called basic and non-basic variables respectively.

$$\begin{aligned} \text{Number of non-basic variables} &= \text{Number of variables} - \text{Number of constraints} \\ &= 6 - 4 = 2 \end{aligned}$$

# Simplex Tableau

| Basic    | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|----------|---|-------|-------|-------|-------|-------|-------|----------|
| <b>z</b> | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$

# Simplex Tableau

| Basic                   | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------------------------|---|-------|-------|-------|-------|-------|-------|----------|
| <b>z</b>                | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| <b><math>s_1</math></b> | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$

# Simplex Tableau

| Basic                   | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------------------------|---|-------|-------|-------|-------|-------|-------|----------|
| <b>z</b>                | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| <b><math>s_1</math></b> | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| <b><math>s_2</math></b> | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$

# Simplex Tableau

| Basic                   | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------------------------|---|-------|-------|-------|-------|-------|-------|----------|
| <b>z</b>                | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| <b><math>s_1</math></b> | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| <b><math>s_2</math></b> | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| <b><math>s_3</math></b> | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$

# Simplex Tableau

| Basic                | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|----------------------|---|-------|-------|-------|-------|-------|-------|----------|
| <b>z</b>             | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| <b>s<sub>1</sub></b> | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| <b>s<sub>2</sub></b> | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| <b>s<sub>3</sub></b> | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| <b>s<sub>4</sub></b> | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

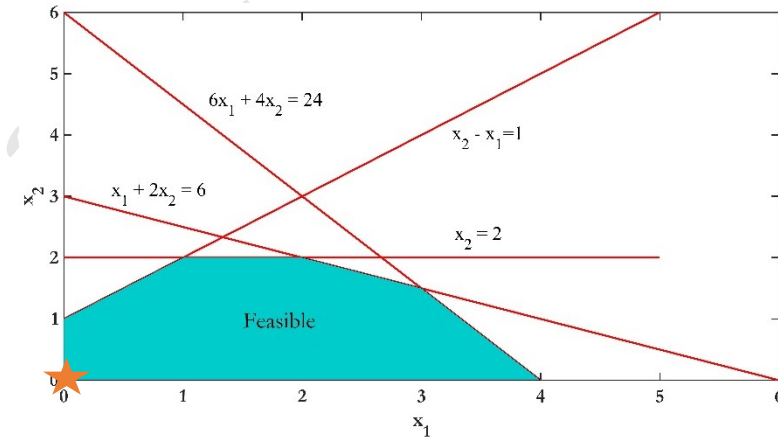
$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$



# Simplex method: Iteration 1

➤ **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative



| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| $s_1$ | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| $s_2$ | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$ | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 1

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row

| Entering variable |   |       |       |       |       |       |       |          |
|-------------------|---|-------|-------|-------|-------|-------|-------|----------|
| Basic             | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
| z                 | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| $s_1$             | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| $s_2$             | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$             | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$             | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 1

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable

|       |   | Entering variable |       |       |       |       |       |          |
|-------|---|-------------------|-------|-------|-------|-------|-------|----------|
| Basic | z | $x_1$             | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
| z     | 1 | -5                | -4    | 0     | 0     | 0     | 0     | 0        |
| $s_1$ | 0 | 6                 | 4     | 1     | 0     | 0     | 0     | 24       |
| $s_2$ | 0 | 1                 | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$ | 0 | -1                | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$ | 0 | 0                 | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 1

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable
- **Ratio:** divide right side by the corresponding element of the pivot column

|       |   | Entering variable |       |       |       |       |       |          |                |
|-------|---|-------------------|-------|-------|-------|-------|-------|----------|----------------|
| Basic | z | $x_1$             | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution | Ratio          |
| z     | 1 | -5                | -4    | 0     | 0     | 0     | 0     | 0        |                |
| $s_1$ | 0 | 6                 | 4     | 1     | 0     | 0     | 0     | 24       | $24/6 = 4$     |
| $s_2$ | 0 | 1                 | 2     | 0     | 1     | 0     | 0     | 6        | $6/1 = 6$      |
| $s_3$ | 0 | -1                | 1     | 0     | 0     | 1     | 0     | 1        | $1/-1 = -1$    |
| $s_4$ | 0 | 0                 | 1     | 0     | 0     | 0     | 1     | 2        | $2/0 = \infty$ |

# Simplex method: Iteration 1

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable
- **Ratio:** divide right side by the corresponding element of the pivot column
- **Pivot row:** row with the minimum positive value for the ratio

|       |   | Entering variable |    |   |   |   |   |    |                |         |
|-------|---|-------------------|----|---|---|---|---|----|----------------|---------|
| Basic | z | $x_1$             |    |   |   |   |   |    |                |         |
| z     | 1 | -5                | -4 | 0 | 0 | 0 | 0 | 0  |                |         |
| $s_1$ | 0 | 6                 | 4  | 1 | 0 | 0 | 0 | 24 | $24/6 = 4$     | Minimum |
| $s_2$ | 0 | 1                 | 2  | 0 | 1 | 0 | 0 | 6  | $6/1 = 6$      |         |
| $s_3$ | 0 | -1                | 1  | 0 | 0 | 1 | 0 | 1  | $1/-1 = -1$    | Ignore  |
| $s_4$ | 0 | 0                 | 1  | 0 | 0 | 0 | 1 | 2  | $2/0 = \infty$ | Ignore  |

# Simplex method: Iteration 1

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable
- **Ratio:** divide right side by the corresponding element of the pivot column
- **Pivot row:** row with the minimum positive value for the ratio
- **Leaving basic variable:** basic variable of the pivot row
- **Pivot element:** element at the intersection of the pivot column and pivot row

|       |   | Entering variable |       |       |       |       |       |          |          |
|-------|---|-------------------|-------|-------|-------|-------|-------|----------|----------|
| Basic | z | $x_1$             | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution | Ratio    |
| z     | 1 | -5                | -4    | 0     | 0     | 0     | 0     | 0        |          |
| $s_1$ | 0 | 6                 | 4     | 1     | 0     | 0     | 0     | 24       | 4        |
| $s_2$ | 0 | 1                 | 2     | 0     | 1     | 0     | 0     | 6        | 6        |
| $s_3$ | 0 | -1                | 1     | 0     | 0     | 1     | 0     | 1        | -1       |
| $s_4$ | 0 | 0                 | 1     | 0     | 0     | 0     | 1     | 2        | $\infty$ |

Leaving variable

Minimum

# Simplex method: Iteration 1

Entering variable

Leaving variable

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution | Ratio    |
|-------|---|-------|-------|-------|-------|-------|-------|----------|----------|
| z     | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |          |
| $s_1$ | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       | 4        |
| $s_2$ | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        | 6        |
| $s_3$ | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        | -1       |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        | $\infty$ |

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| $x_1$ | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| $s_2$ | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$ | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 1

Determine the next basic feasible solution by dividing pivot row by pivot element

New pivot row = Current pivot / pivot element

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| $x_1$ | 0 | 6     | 4     | 1     | 0     | 0     | 0     | 24       |
| $s_2$ | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$ | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| $x_1$ | 0 | 1     | 4/6   | 1/6   | 0     | 0     | 0     | 24/6 = 4 |
| $s_2$ | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$ | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

Row ( $x_1$ ) = Row ( $x_1$ ) / 6



# Simplex method: Iteration 1

- Determine the next basic feasible solution by dividing pivot row by pivot element
- Perform row operations to make all element in pivot column except pivot element to zero

New row = Current row – current row pivot column coefficient x New pivot row

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | -5    | -4    | 0     | 0     | 0     | 0     | 0        |
| $x_1$ | 0 | 1     | 4/6   | 1/6   | 0     | 0     | 0     | 4        |
| $s_2$ | 0 | 1     | 2     | 0     | 1     | 0     | 0     | 6        |
| $s_3$ | 0 | -1    | 1     | 0     | 0     | 1     | 0     | 1        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

Row z = Row z – (-5) x Row  $x_1$

Row z = [1 -5 -4 0 0 0 0 0] – (-5) x [0 1 4/6 1/6 0 0 0 4]

Row  $s_2$  = Row  $s_2$  – 1 x Row  $x_1$

Row  $s_2$  = [0 1 2 0 1 0 0 6] – 1 x [0 1 4/6 1/6 0 0 0 4]

Row  $s_3$  = Row  $s_3$  – (-1) x Row  $x_1$

Row  $s_3$  = [0 -1 1 0 0 1 0 1] – (-1) x [0 1 4/6 1/6 0 0 0 4]

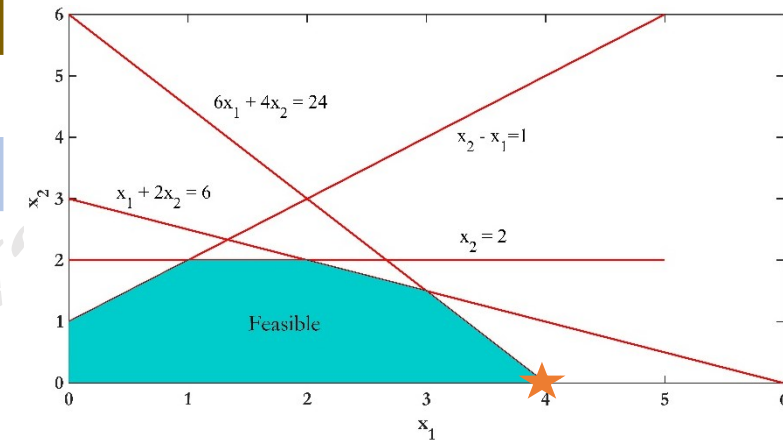
Row  $s_4$  = Row  $s_4$  – 0 x Row  $x_1$

Row  $s_4$  = [0 0 1 0 0 0 1 2] – 0 x [0 1 4/6 1/6 0 0 0 4]

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        |
| $s_2$ | 0 | 0     | 4/3   | -1/6  | 1     | 0     | 0     | 2        |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 1

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        |
| $s_2$ | 0 | 0     | 4/3   | -1/6  | 1     | 0     | 0     | 2        |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |



## ➤ Optimality check:

- Every coefficient of the non-basic variables in first row should be non-negative.
- **Solution not optimal**
- Perform next iteration

Coefficient of  $x_2$  is negative

# Simplex method: Iteration 2

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable

Entering variable

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        |
| $s_2$ | 0 | 0     | 4/3   | -1/6  | 1     | 0     | 0     | 2        |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 2

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable
- **Ratio:** divide right side by the corresponding element of the pivot column

Entering variable

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution | Ratio |
|-------|---|-------|-------|-------|-------|-------|-------|----------|-------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        | 6     |
| $s_2$ | 0 | 0     | 4/3   | -1/6  | 1     | 0     | 0     | 2        | 3/2   |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        | 3     |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        | 2     |

# Simplex method: Iteration 2

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable
- **Ratio:** divide right side by the corresponding element of the pivot column
- **Pivot row:** row with the minimum positive value for the ratio

|       |   |       | Entering variable |       |       |       |       |          |       |           |
|-------|---|-------|-------------------|-------|-------|-------|-------|----------|-------|-----------|
| Basic | z | $x_1$ | $x_2$             | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution | Ratio |           |
| z     | 1 | 0     | -2/3              | 5/6   | 0     | 0     | 0     | 20       |       |           |
| $x_1$ | 0 | 1     | 2/3               | 1/6   | 0     | 0     | 0     | 4        | 6     |           |
| $s_2$ | 0 | 0     | 4/3               | -1/6  | 1     | 0     | 0     | 2        | 3/2   | ← Minimum |
| $s_3$ | 0 | 0     | 5/3               | 1/6   | 0     | 1     | 0     | 5        | 3     |           |
| $s_4$ | 0 | 0     | 1                 | 0     | 0     | 0     | 1     | 2        | 2     |           |

# Simplex method: Iteration 2

- **Optimality criteria:** coefficient of the non-basic variables in first row should be non-negative
- **Entering basic variable:** variable with the 'most negative' coefficient in the first row
- **Pivot column:** column of the entering basic variable
- **Ratio:** divide right side by the corresponding element of the pivot column
- **Pivot row:** row with the minimum positive value for the ratio
- **Leaving basic variable:** basic variable pivot row
- **Pivot element:** element at the intersection of the pivot column and pivot row

|                  |                | Entering variable |                |                |                |                |                |                |          |       |
|------------------|----------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------|-------|
|                  | Basic          | z                 | x <sub>1</sub> | x <sub>2</sub> | s <sub>1</sub> | s <sub>2</sub> | s <sub>3</sub> | s <sub>4</sub> | Solution | Ratio |
|                  | z              | 1                 | 0              | -2/3           | 5/6            | 0              | 0              | 0              | 20       |       |
|                  | x <sub>1</sub> | 0                 | 1              | 2/3            | 1/6            | 0              | 0              | 0              | 4        | 6     |
| Leaving variable | s <sub>2</sub> | 0                 | 0              | 4/3            | -1/6           | 1              | 0              | 0              | 2        | 3/2   |
|                  | s <sub>3</sub> | 0                 | 0              | 5/3            | 1/6            | 0              | 1              | 0              | 5        | 3     |
|                  | s <sub>4</sub> | 0                 | 0              | 1              | 0              | 0              | 0              | 1              | 2        | 2     |

← Minimum

# Simplex method: Iteration 2

Entering variable

Leaving variable

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution | Ratio |
|-------|---|-------|-------|-------|-------|-------|-------|----------|-------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        | 6     |
| $s_2$ | 0 | 0     | 4/3   | -1/6  | 1     | 0     | 0     | 2        | 3/2   |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        | 3     |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        | 2     |

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        |
| $x_2$ | 0 | 0     | 4/3   | -1/6  | 1     | 0     | 0     | 2        |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

# Simplex method: Iteration 2

Determine the next basic feasible solution by dividing pivot row by pivot element

New pivot row = Current pivot / pivot element

| Basic          | z | x <sub>1</sub> | x <sub>2</sub> | s <sub>1</sub> | s <sub>2</sub> | s <sub>3</sub> | s <sub>4</sub> | Solution |
|----------------|---|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| z              | 1 | 0              | -2/3           | 5/6            | 0              | 0              | 0              | 20       |
| x <sub>1</sub> | 0 | 1              | 2/3            | 1/6            | 0              | 0              | 0              | 4        |
| x <sub>2</sub> | 0 | 0              | 4/3            | -1/6           | 1              | 0              | 0              | 2        |
| s <sub>3</sub> | 0 | 0              | 5/3            | 1/6            | 0              | 1              | 0              | 5        |
| s <sub>4</sub> | 0 | 0              | 1              | 0              | 0              | 0              | 1              | 2        |

| Basic          | z | x <sub>1</sub> | x <sub>2</sub> | s <sub>1</sub> | s <sub>2</sub> | s <sub>3</sub> | s <sub>4</sub> | Solution |
|----------------|---|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| z              | 1 | 0              | -2/3           | 5/6            | 0              | 0              | 0              | 20       |
| x <sub>1</sub> | 0 | 1              | 2/3            | 1/6            | 0              | 0              | 0              | 4        |
| x <sub>2</sub> | 0 | 0              | 1              | -1/8           | 3/4            | 0              | 0              | 3/2      |
| s <sub>3</sub> | 0 | 0              | 5/3            | 1/6            | 0              | 1              | 0              | 5        |
| s <sub>4</sub> | 0 | 0              | 1              | 0              | 0              | 0              | 1              | 2        |

Row (x<sub>2</sub>) = Row (x<sub>2</sub>) / (4/3)



# Simplex method: Iteration 2

- Determine the next basic feasible solution by dividing pivot row by pivot element
- Perform row operations to make all element in pivot column except pivot element to zero

New row = Current row – current row pivot column coefficient  $\times$  New pivot row

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | 0     | -2/3  | 5/6   | 0     | 0     | 0     | 20       |
| $x_1$ | 0 | 1     | 2/3   | 1/6   | 0     | 0     | 0     | 4        |
| $x_2$ | 0 | 0     | 1     | -1/8  | 3/4   | 0     | 0     | 3/2      |
| $s_3$ | 0 | 0     | 5/3   | 1/6   | 0     | 1     | 0     | 5        |
| $s_4$ | 0 | 0     | 1     | 0     | 0     | 0     | 1     | 2        |

**Row z:** Row z –  $(-2/3) \times$  Row  $x_2$

**Row  $x_1$ :** Row  $x_1$  –  $(2/3) \times$  Row  $x_2$

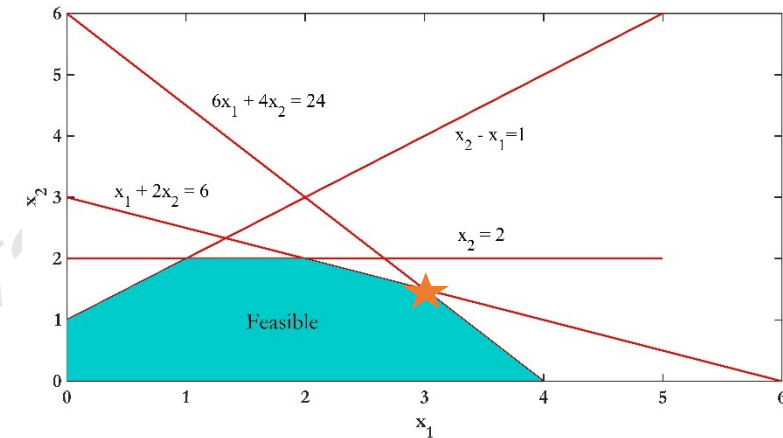
**Row  $s_3$ :** Row  $s_3$  –  $(5/3) \times$  Row  $x_2$

**Row  $s_4$ :** Row  $s_4$  –  $1 \times$  Row  $x_2$

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| z     | 1 | 0     | 0     | 3/4   | 1/2   | 0     | 0     | 21       |
| $x_1$ | 0 | 1     | 0     | 1/4   | -1/2  | 0     | 0     | 3        |
| $x_2$ | 0 | 0     | 1     | -1/8  | 3/4   | 0     | 0     | 3/2      |
| $s_3$ | 0 | 0     | 0     | 3/8   | -5/4  | 1     | 0     | 5/2      |
| $s_4$ | 0 | 0     | 0     | 1/8   | -3/4  | 0     | 1     | 1/2      |

# Simplex method: Iteration 2

| Basic | z | $x_1$ | $x_2$ | $s_1$      | $s_2$      | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|------------|------------|-------|-------|----------|
| z     | 1 | 0     | 0     | <b>3/4</b> | <b>1/2</b> | 0     | 0     | 21       |
| $x_1$ | 0 | 1     | 0     | 1/4        | -1/2       | 0     | 0     | 3        |
| $x_2$ | 0 | 0     | 1     | -1/8       | 3/4        | 0     | 0     | 3/2      |
| $s_3$ | 0 | 0     | 0     | 3/8        | -5/4       | 1     | 0     | 5/2      |
| $s_4$ | 0 | 0     | 0     | 1/8        | -3/4       | 0     | 1     | 1/2      |



## ➤ Optimality check:

- Every coefficient of the non-basic variables in first row should be non-negative.
- Solution is optimal

Optimal solution:  $x_1 = 3$ ,  $x_2 = 1.5$ , and objective function value,  $z = 21$

# Post optimality analysis

| Basic | z | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | Solution |
|-------|---|-------|-------|-------|-------|-------|-------|----------|
| $z$   | 1 | 0     | 0     | 3/4   | 1/2   | 0     | 0     | 21       |
| $x_1$ | 0 | 1     | 0     | 1/4   | -1/2  | 0     | 0     | 3        |
| $x_2$ | 0 | 0     | 1     | -1/8  | 3/4   | 0     | 0     | 3/2      |
| $s_3$ | 0 | 0     | 0     | 3/8   | -5/4  | 1     | 0     | 5/2      |
| $s_4$ | 0 | 0     | 0     | 1/8   | -3/4  | 0     | 1     | 1/2      |

Max Profit

$$z = 5x_1 + 4x_2$$

$$\begin{aligned} \text{s.t. } 6x_1 + 4x_2 &\leq 24 \\ x_1 + 2x_2 &\leq 6 \\ x_2 &\leq x_1 + 1 \\ x_2 &\leq 2 \\ x_1, x_2 &\geq 0 \end{aligned}$$

Max Profit

$$z = 5x_1 + 4x_2$$

$$\begin{aligned} \text{s.t. } 6x_1 + 4x_2 &\leq 24 \\ x_1 + 2x_2 &\leq 6 \\ -x_1 + x_2 &\leq 1 \\ x_2 &\leq 2 \\ x_1, x_2 &\geq 0 \end{aligned}$$

| Resource           | Slack value | Remarks              |
|--------------------|-------------|----------------------|
| Raw material $M_1$ | $s_1 = 0$   | Complete utilization |
| Raw material $M_2$ | $s_2 = 0$   | Complete utilization |
| Market limit       | $s_3 = 2.5$ | Abundant             |
| Demand limit       | $s_4 = 0.5$ | Abundant             |

$$z - 5x_1 - 4x_2 = 0$$

$$6x_1 + 4x_2 + s_1 = 24$$

$$x_1 + 2x_2 + s_2 = 6$$

$$-x_1 + x_2 + s_3 = 1$$

$$x_2 + s_4 = 2$$

$$x_1, x_2, s_1, s_2, s_3, s_4 \geq 0$$

A decrease of 2.5 units in market limit will not change the optima

A decrease of 0.5 units in demand will not change the optima

# Other considerations

## ➤ Special cases in simplex method

- Degeneracy: A tie in the minimum ratio test which might lead to cycling.
- Alternative optima: Objective function is parallel to a non-redundant binding constraint.
- Unbounded solution: Solution space is unbounded for at least one variable.
- No feasible solution: Inconsistent constraints.

## ➤ Ill conditioned simplex: LPs with $(=)$ and $(\geq)$

- Use artificial variables.
- Big M method: Use of Penalty.
- Two phase method: Solve using two phases.

## ➤ Sensitivity analysis: Primal to dual conversion.

## ➤ Dual Simplex: Starts with better than optimal but infeasible solution and moves to feasibility.

# Further Reading

- H. A. Taha, *Operations Research: An Introduction (8th Edition)*: Prentice-Hall, Inc., 2006.
- S. S. Rao, *ENGINEERING OPTIMIZATION Theory and Practice*, Third Enlarged Edition ed.: New Age International Publishers, 2010.

**Thank You !!!**