









# **BANK BUKOPIN**

**OVERVIEW** 

As of June 2013



### Disclaimer

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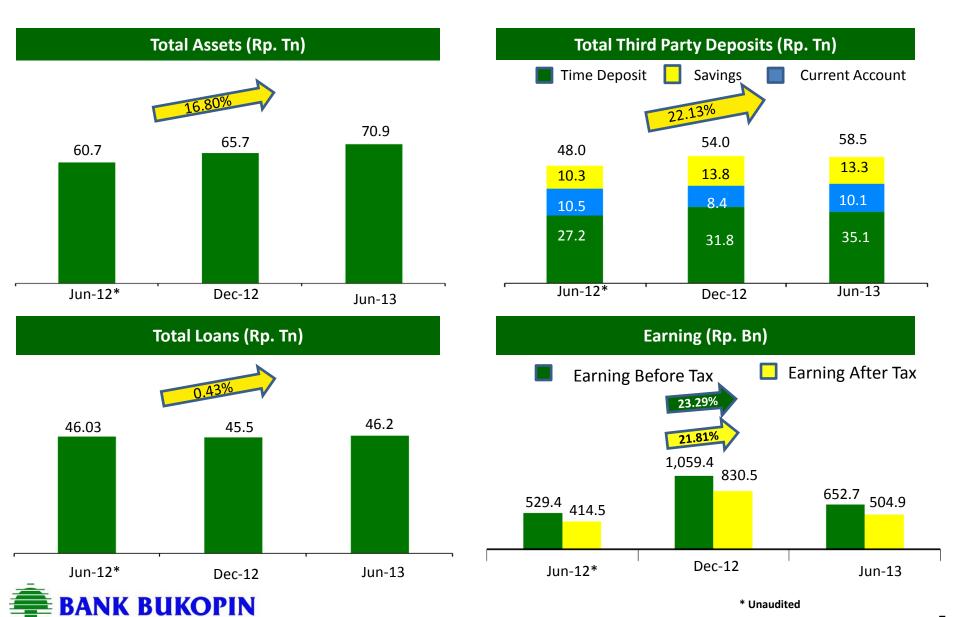


### Overview

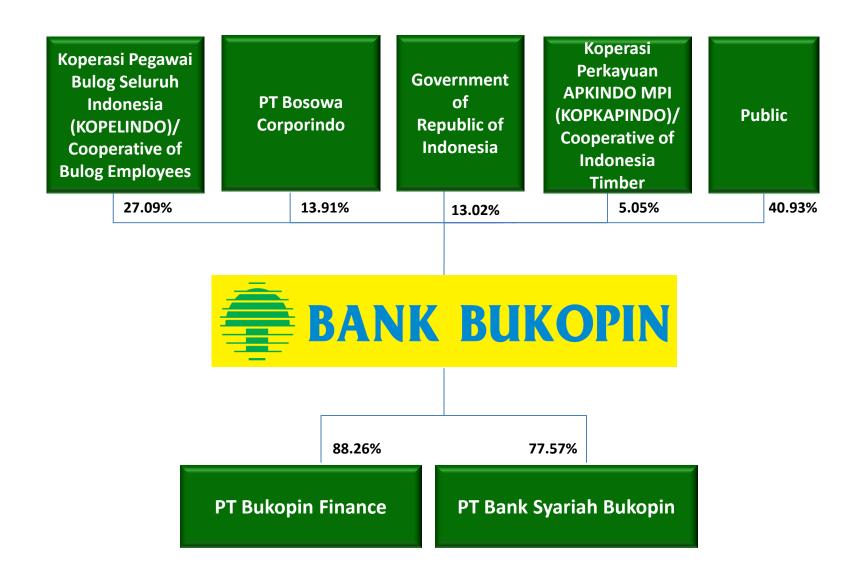




### Financial Highlight

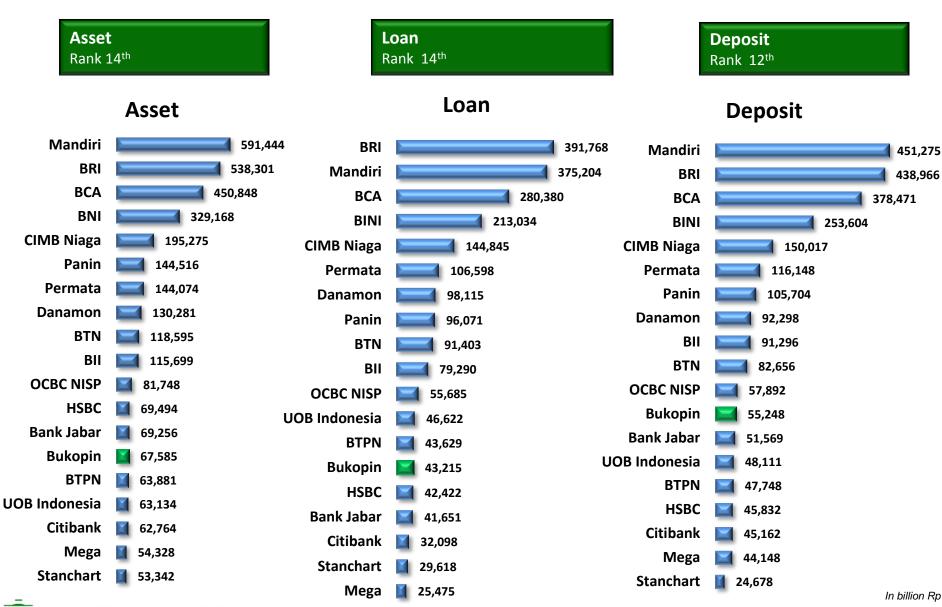


### Shareholders Structure as of 30 June 2013





### **Industry Position**





### History and Key Milestone

1970 1993 1989 2003 2006 2011 2008 2009 2012 - Additional - Became a acquisition of public-listed - Right Issue I - Right Issue the shares of PT Issuance of company via Series A - Spinned off **Bank Syariah** Bank IPO Issuance of - Changed Became a Sharia Bonds, Bukopin, **Umum Subordinated** - Increased its name limited - Acquisition of **Business Unit** bringing the Koperasi **Bond** Series B into Bank ownership 24.73% shares liability to PT Bank total shares to Indonesia Sustainable I in PT Bank Subordinated Bukopin of PT. Bank company, Syariah 65,44% (Bukopin) **Bank Bukopin** Bonds and Svariah PT Bank Syariah Bukopin - Issued Bukopin in Period I Year was Sharia - Paid off Series Bukopin Bukopin Bond which Bank - Acquisition of 2012 formed Mudharabah A Bonds, Series became **Bukopin own** the shares of PT **B** Subordinated 77.57% **Bonds** 65.4% Bukopin Bonds and Finance **Sharia Bonds** 



# **Business Activity**





### **Core Business**

Bank Bukopin's business activities of lending and funding includes four pillars which are Small and Medium Enterprises (SME), Micro Business, Consumer Business and Commercial Business.

#### **Objective:**

To become a top bank through focusing on value

**SME** 



"To be a key player in SME Banking" **MICRO** 



"To be a market leader in business to business Micro and a prime player for Rural Micro Banking" **CONSUMER** 



"To be a Preferred Partner for Mass, Mass Affluent Customers and Business Owners" **COMMERCIAL** 



"Sustain Current Market Position"

### **MAIN BUSINESS PILLARS**

**Supported by Transactional and Sharia Banking** 



# **Competitive Strenghts**





### **Positioned for Growth**



### Strategic Partnerships

#### **BULOG**

National Food Logistic Agency

#### **Taspen**

 State-owned pension company for civil servants

#### **Swamitra**

Community-based cooperative



#### Perusahaan Listrik Negara (PLN)

Indonesia state-owned electricity company

#### **Jamsostek**

 State-owned social security company for private sector workers

#### **Pertamina**

Indonesia state-owned oil extraction company



### Strategic Partnership



Bulog's network:

26 Regional Divisions

101 Sub-Regional Divisions

30 Logistic Offices

463 Warehouses

- Responsible for the maintenance of rice security, rice distribution and price control.
- Bank Bukopin is the major bank (45%) in financing Bulog and the other bank is BRI (55%).
- Bank Bukopin has a long-standing partnership with Bulog. Around 29.73 % of Bank Bukopin's Commercial loan portfolio comprises loans to Bulog.
- Bank Bukopin provides financing to Bulog's food distribution supply chain from end-to-end.
- Bank Bukopin also assists Bulog with logistics information and accounting system management
- Bank Bukopin provides full serviced financing to 6 areas of regional division of Perum Bulog: West Java, East Java, DKI Jakarta, Bali, South Sulawesi & South Kalimantan



Savings and loan cooperative

- Since the late 1990s, Bank Bukopin has developed Swamitra model. We provide Management Assistance, System and Procedure and IT System.
- Today, Bank Bukopin partners with 643 Swamitra with more than 470.000 members across Indonesia. Cooperative members are mostly in the micro-business segment.
- Bank Bukopin provides loans to Swamitra, which then channels the loan to its members (two step loan).
- In Swamitra lending, members of the cooperative keep an eye on one another, to ensure repayments so as to protect the profitability of the cooperative. This leads to a low NPL ratio for Swamitra loans.



### Strategic Partnership



Social security for private sector workers

- Jamsostek manages social security for over 40 million private sector workers, of which over 11 million are active members, with total assets of over Rp. 137 trillion.
- Bank Bukopin has 38 outlets co-located at Jamsostek's offices. These outlets enable the deposit of contributions by and payment of Jamsostek claims to its members.
- Jamsostek owns a 6.14% stake in PT Bank Syariah Bukopin, in which Bank Bukopin controls 77.57% (the remaining shareholders are local funds).
- In line with Jamsostek's ongoing transformation from providing merely financial benefit to "total benefit" for its members (including housing and health benefits) Bank Bukopin is collaborating with Jamsostek to provide financing and cash management for the housing.



Pension scheme for civil servants

- Appointed as one of 15 institutions as pension fund payment agent.
- Bank Bukopin implemented personal financing to Taspen pensioners in 2Q 2010, under its micro financing segment.
- Repayments are through deduction from pension payments.
- Outstanding loans under the Taspen program have grown, to around Rp. 1,47 trillion by June 2013.



### Strategic Partnership



State-owned electricity company

- Bank Bukopin currently serves 12 million out of 42 million PLN customers who pay their bills through around 56 banks.
- Bank Bukopin was the first commercial bank in Indonesia to establish the Payment Point On-line Bukopin (PPOB) over 5 years ago. It now has more than 18.000 PPOBs across Indonesia.
- PPOBs can provide services to PLN customers such as billing payment, new PLN installation and PLN prepaid card for electricity.
- The PLN partnership has provided a boost to Bank Bukopin's fee-based income, cash management services, CASA accumulation and loan portfolio (note: As of 30 June 2013 fee-based income contributes around 23.35% of Bank Bukopin's total income).



State-owned oil extraction company

- Bank Bukopin is one of 5 banks given exclusive right by Pertamina to receive payment for Pertamina's products (fuel and non-fuel). This arrangement commenced in April 2009.
- Bank Bukopin provides banking facilities (letters-of-credit/trade financing) and cash management services for Pertamina's operations.
- Pertamina-related transactions via Bank Bukopin currently average Rp. 2,3 trillion per month.



# Satisfying and Compatible Services

Providing arrays of products and services to fulfill customer needs



Using technology as a strategic means to deliver services

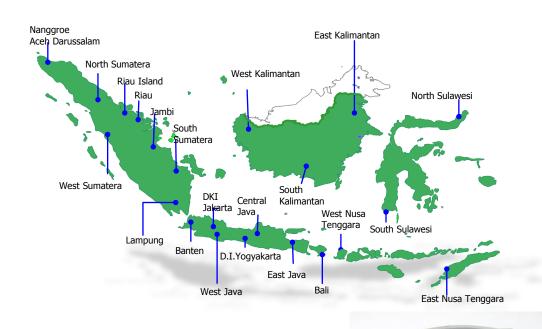
Improving human resources competencies as a key factor





### **Extensive Branch and Electronic Network**

	As of Jun 30, 2013
Branches	36
Sub Branches	110
Cash Offices	145
Micro-Service Offices	87
Payment Point	39
Pickup Service	8
Total outlet	425
ATMs	409
Mini ATMs	1345



- Bank Bukopin's network is in 22 out of 34 provinces in Indonesia.
- Bank Bukopin's ATM card gives its holder access to all major ATM networks in Indonesia (including ATM BCA Prima, ATM Bersama and ATM Plus), comprising more than 30.000 ATMs.
- Bank Bukopin's 18.000 PPOB outlets across Indonesia reaches out to the urban and rural population.
- Our IT system provides real-time monitoring of each branch's transactions and positions.



### **Established Controls and Risk Management**

Active observation by
Boards through
Committee

Risk management
executed by each related
unit (risk taking units)

Bank-wide risk
management by Risk
Management Division

Internal control process

- Risk Management Systems is executed according to internal and external rules
  - Bank Bukopin has set and continously review various internal policies and guidance for controlling all risks faced
    - All transactional execution had to go through checker and approval system.

- Implementation of risk management in Bank Bukopin covered 8 main risks
  - \* credit risk

- \* legal risk
- \* market risk
- reputational risk
- \* liquidity risk
- strategic risk
- \* operational risk
- \* compliance risk
- Bank Bukopin has developed models and systems for risk management
- Bank Bukopin also regularly conduct stress testing, to forecast the impact of any external shock to the Bank's performance
- The Risk Management Division is independent from risk taking units
- Beside the internal audit activity, there's also internal control units embedded to the risk taking units and an independent unit of compliance, all to establish comprehensive internal control system

 There's also clear segregation between business and operational units



### **Experienced Management**



Glen Glenardi, President Director

27 years of experience Past experience includes:

- Director of Micro and SME (2000-2005)
- Director of Cooperatives and Small Enterprises (1999)
- Head of Credit for Cooperatives and Small Enterprises (1992-1999)
- Head of Cirebon Branch (1989-1992)



#### Tri Joko Prihanto. Finance & Planning Director

27 years of experience Past experience includes:

- Director of Operations (2000-2006)
- Corporate Secretary (1996-2000)
- Group Business Head (1995-1996)
- Head of Human Resources (1993-1995)
- Head of Business Development for Cooperatives (1991-1993)



#### Sulistyohadi DS, SME and Cooperatives Director

25 years of experience Past experience includes:

- Group Head for Institutional Business (1999-2005)
- Some positions within Bank Bukopin since 1988



#### Agus Hernawan, Services & Distribution Director

27 years of experience Past experience includes:

- Director of Consumer Banking (2000-2006)
- Group Business Head (1997-2000)
- Head of Bukopin branches (1988-1997



#### Adhi Brahmantya,\* **Consumer Director**

25 years of experience Past experience includes:

- General Manager of Business Development (2011-2013)
- Division Head of Distribution Network and Business Partnership (2010-2011)
- Project Officer of Public Service (2008-2010)
- Head of Bandung Branch (2006-2008)



#### Mikrowa Kirana, **Commercial Director**

27 years of experience Past experience includes:

- Group Head for Commercial Business (2001-2006)
- Group Head for Commercial Business in West and Central Java (2000-2001)
- Group Business Head (1997-2000)
- Head of Kupang and Denpasar Branches (1992-1996)



#### Irlan Suud,\* Risk Management, Compliance and **Human Resources Development Director**

22 years of experience

Past experience includes:

- General Manager of Business Regional I (2012-2013)
- Division Head of Credit Commercial IV (2012)
- Division Head of Program Fund (2008-2012)
- Group Head of Institution Fund and Program (2008)
- Head of Tanjung Pinang Branch (2007-2008)



### **Experienced Management**



Mulia P. Nasution,
President Commissioner

Currently Chairman of The Supervisory Board of State's Accounting School (Aug 2011 – present)

Past experiences include:

- Secretary General of Finance Ministry (2006- Aug 2011)
- Director General Treasury of Finance Department (2004)
- Head of National Financial Accounting Body (2001)
- Head of Data Processing and Budget Information (1999)
- Director of Government Treasury and Cash (1998)
- Director of Budget Development II (1995)



Deddy S.A. Kodir, *Commissioner* 

Currently Chairman of Kopelindo (2008-present)

Past experiences include :

- Director of Human Resources & General Affair of Bulog (2011-2012)
- Director of Planning and Business Development of Bulog (2009-2011)
- Head of Human Resources Department of Bulog (2008-2011)
- Over 30 years experience at Bulog Institution



Syamsul Effendi, Independent Commissioner

Currently Advisor of PT Wana Subur Lestari (2011-present)

Past experiences include:

- Secretary of Kopkapindo
- Associate Director of General Affair Manager at PT Kutai Timber Indonesia (2007-2011)
- Manager General Affair at PT Kutai Timber Indonesia (2001-2006)



Yoyok Sunaryo, Independent Commissioner

Past experiences include:

- Head of Milk Cooperatives Indonesia (1997-2002)
- PUSKUD facilitator (1999-2000)
- Head Coordinator at Milk Cooperative Indonesia Mojosongo (1986-1993)
- Manager at Milk Cooperative of Indonesia Cirebon (1984-1986)



Margustienny,
Independent Commissioner

Currently Civil Servant of Finance Ministry (Feb 2012-present)

Currently Entrepreneur in Agro Business.

Past experiences include:

- Head of Public Service Agency Housing
- Finance Centre of State Ministry of Housing (2010-Feb 2012)
- Over 30 years experience at Finance Ministry



## Parikesit Suprapto,\* Commissioner

Currently Special Aid of the Ministry of State Owned Enterprise (2012-present)

Past experience includes:

- Deputy of Business Services, Ministry of State Owned Enterprise (2010-2012)
- Deputy of Banking and Financial, Ministry of State Owned Enterprise (2008-2010)
- Assistant Deputy for Restructuring and Privatization of Enterprises Financial Services, Construction and Other Services (2002-2008)

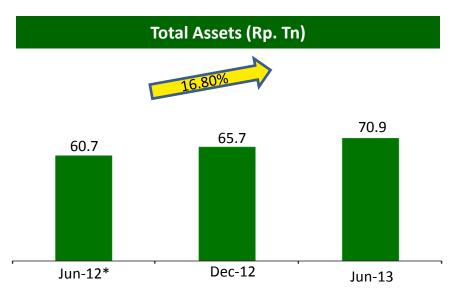


### **Financial Summaries**





# Key Financial – Balance Sheet



Period	Percentage
% Y o Y	16.80%
% Y to D	7.91 %

Asset increased year-on-year by 16.80% from Rp60.7 Tn to Rp70.9 Tn.

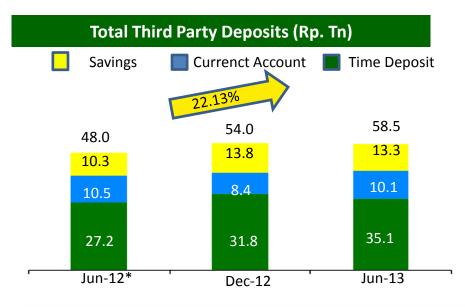
Total Loans (Rp. Tn)						
	46.0	0	. <mark>43%</mark> 45.5		46.2	
	Jun-12	*	Dec-12	·	Jun-13	

Period	Percentage
% Y o Y	0.43%
% Y to D	1.54 %

Loan increased year-on-year by 0.43% from Rp46.0 Tn to Rp46.2 Tn.



### Key Financial – Balance Sheet



Total Share	eholders' Equity (R	p. Tn)
1	13.04%	
4.6	4.9	5.2
Jun-12*	Dec-12	Jun-13

Period	Percentage
% Y o Y	22.13%
% Y to D	8.33 %

Deposits increased year-on-year by 22.13 % from Rp48.0 Tn to Rp58.5 Tn. The largest increases came from savings and time deposits.

Period	Percentage
% Y o Y	13.04%
% Y to D	6.12%

Shareholders equity increase from retained earnings and MSOP exercise.

### Overview of Loan Portofolio

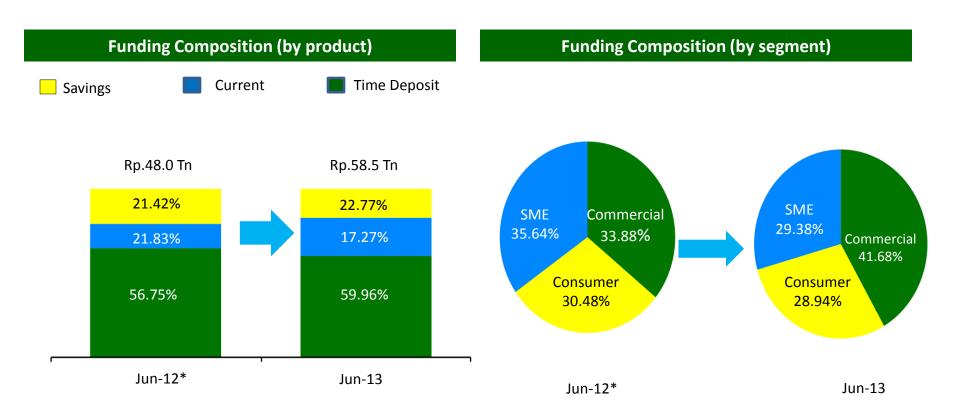
- Bulog
- Consumer
- Commercial
- Micro
- Small and Medium Enterprise (SME)



Loan segment	Loan size
Micro	< Rp.500 M
SME	Rp.500 M – Rp.25 Bn
Commercial	> Rp.25 Bn

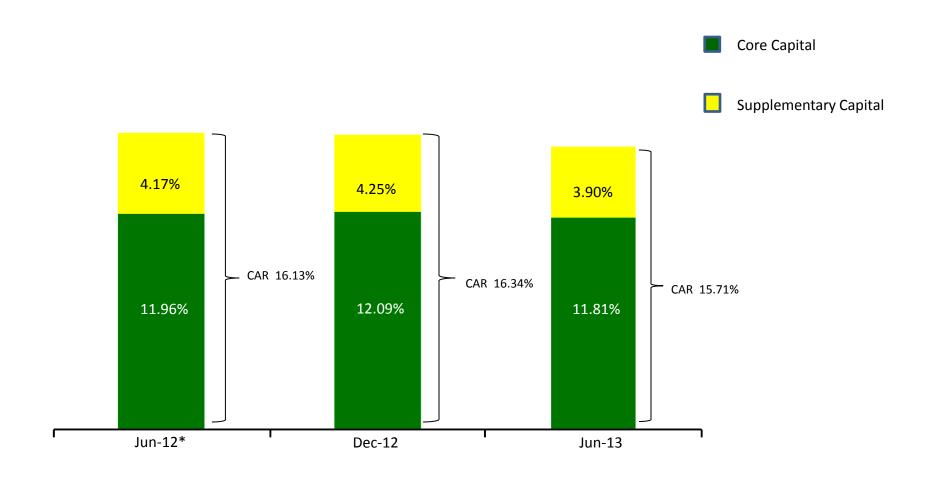


### **Funding Composition**





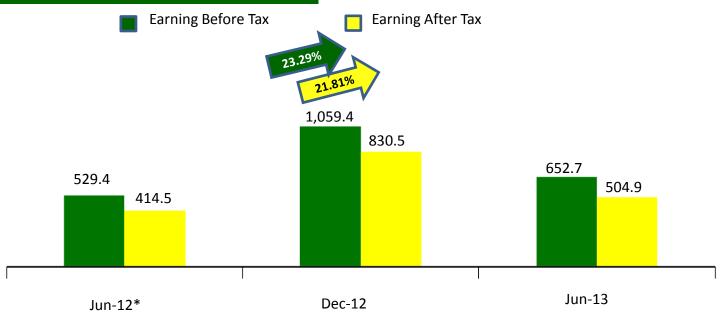
# **Core & Supplementary Capital**





# Key Financial – Earning

#### **Earning Before and After Tax (Rp. Bn)**

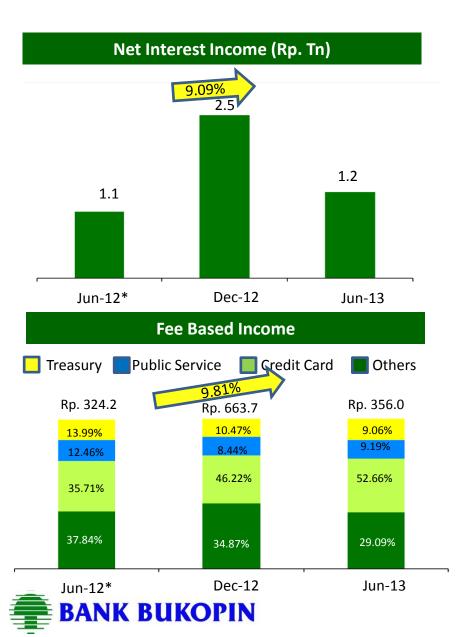


Net profit year-on-year increased by 21.81% from Rp414.5 billion to Rp504.9 billion. This was due to increase of Net Interest Income & Fee Based Income

Periode	% EBT	% EAT
%Y o Y	23.29%	21.81%



### Key Financial – Balance Sheet



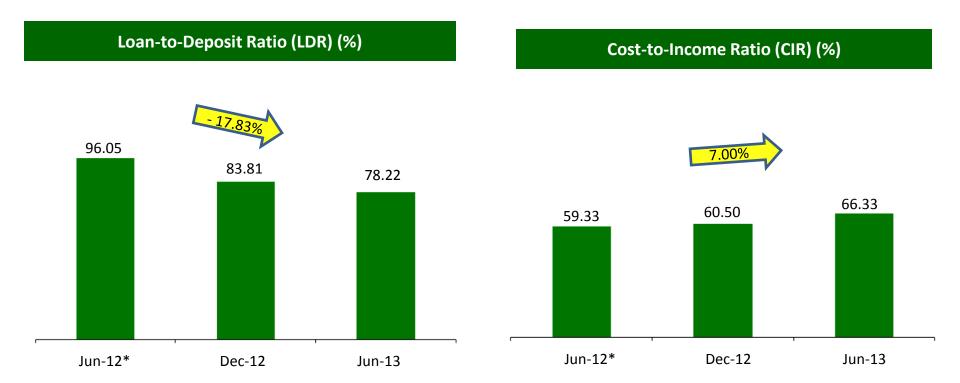
Period	Procentage
% Y o Y	9.09%

Net Interest Income year-onyear increased by 9.09% from Rp1.1 Tn to Rp1.2 Tn.

#### Net Interest Margin (NIM) (%)



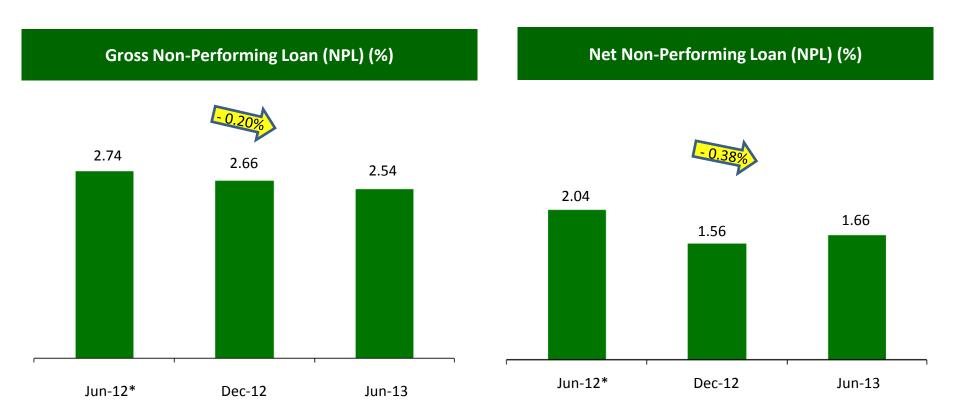
## **Key Ratio**



- LDR year-on-year decreased by 17.83 % from 96.05 % to 78.22 %
- We will maintain our LDR to be in-line with Bank Indonesia's range at 78%-100%.



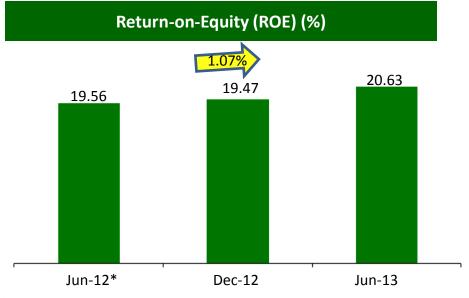
# **Key Ratio**

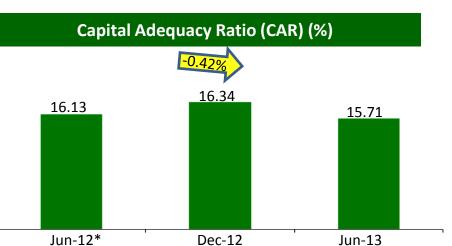


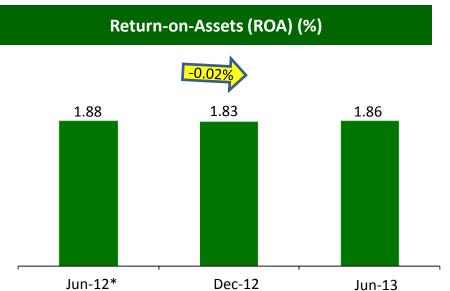
• Our gross NPL at is 2.54% and net NPL at 1.66% in June 2013.



## **Key Ratio**







- We manage to maintain ROE around 20 %
- We target to maintain CAR above 12%



### **Award**



"Indonesian Bank Loyalty Index (IBLI)"

Awarded for Saving Account Conventional Banking (Asset < 75 T ) from Infobank Magazine and MarkPlus Insight.



#### "2013 Banking Service Excellence"

Awarded for 2<sup>nd</sup> Saving Internet Banking from Infobank Magazine.



#### "Indonesian Bank Loyalty Index (IBLI)"

Awarded for Top 10 Credit Card for Loyalty Program from Infobank Magazine and MarkPlus Insight.



#### "2013 Banking Service Excellence"

Awarded for 2<sup>nd</sup> ATM Centre from Infobank Magazine.



"National Private Foreign Exchange Bank Category"

From Bisnis Indonesia Newspaper.



#### "2013 Banking Service Excellence"

Awarded for 3<sup>rd</sup> Best Sms Banking from Infobank Magazine.

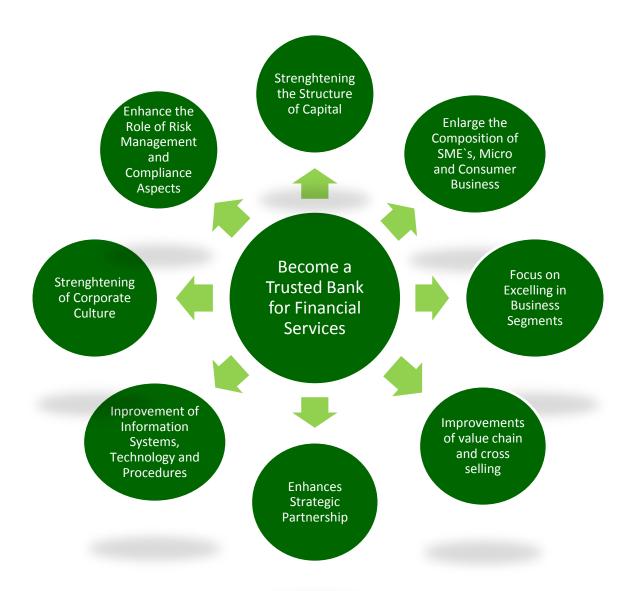


# Strategic Plan





### Strategic Plan





# Thank You



# Q & A

